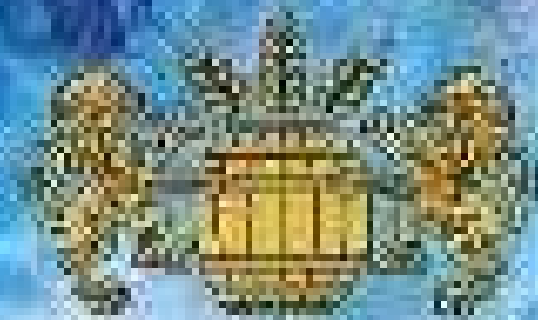




MURREE BREWERY COMPANY LIMITED

ANNUAL REPORT 2020

MURREE BREWERY COMPANY LIMITED

**Excellence Award in Financial & Corporate Performance,
Top 25 (Public Listed) Companies Award 2017 Presented
by Pakistan Stock Exchange to Murree Brewery Co. Ltd.**



MBCL Finance & Corporate Team:-

Left to right: Mr. Arsalan Shaikh, Mr. Malik Saqib, Mr. Iqbal Bhandari, Mr. Muzhar Iqbal, Mr. Waqar Ahmad
M. Compliance, HIA, CEO, CFO, Ch. Secy

Annual Report 2020
Murree Brewery Company Limited



Annual Report 2020
Murree Brewery Company Limited

CONTENTS	Page
Vision & Mission Statement	1
Corporate Information	2-3
Profiles of the Board of Directors	4-10
Notice of Annual General Meeting	11-13
Chairman's Review	14
Directors' Report	15-22
Six Years at a Glance	23
Graphical Presentation	24
Balance Sheet Vertical Analysis	25
Profit and Loss Account Horizontal & Vertical Analysis	26
Pattern of Shareholding	27-30
Code of Conduct	31-37
Review Report on Statement of Compliance with Listed Companies (Code of Corporate Governance) Regulations, 2019	38
Statement of Compliance with Listed Companies (Code of Corporate Governance) Regulations, 2019	39-41
Auditors' Report to the Members	42-47
Statement of Financial Position	48
Statement of Profit or Loss	49
Statement of Comprehensive Income	50
Statement of Changes in Equity	51-52
Statement of Cash Flows	53
Notes to the Financial Statements	54-106
Directors' Report to the Members in Urdu	107-112
Chairman's Review in Urdu	113
Form of Proxy in English	114-115
Form of Proxy in Urdu	116
Dividend Mandate Form	117

Annual Report 2020
Murree Brewery Company Limited



VISION STATEMENT

Our office is in the market

MISSION STATEMENT

We the people of Murree Brewery Co. Ltd. make our personal commitment to first understand our customers' requirement then to meet and exceed their expectations, by performing the correct tasks on time and every time through:

Continuous improvement

Alignment of our missions and goals

Responsibility and respect of our jobs and each other

Educate one another

Murree Brewery Company Limited

ESTABLISHED 1860

CORPORATE INFORMATION

BOARD OF DIRECTORS

Chairman
Chief Executive Officer / Director
Directors

Ch. Mueen Afzal
Mr. Isphanyar M. Bhandara
Mr. Aamir H. Shirazi
Mrs. Goshi M. Bhandara
Prof. Khalid Aziz Mirza
Mr. Shahbaz Haider Agha
Mr. Pervaiz Akhtar
Ms. Jahanara Sajjad Ahmad

PRINCIPAL OFFICERS

Chief Financial Officer
Company Secretary
Head of Internal Audit
Deputy General Manager (Brewery Division)
Business Manager (Murree Glass)
Plant Manager (S S)
General Manager (Tops)
Factory Manager (Murree Sparkletts)

Mr. Mazhar Iqbal
Ch. Waqar A. Kahloon
Malik Saqib
Mr. Fakher-e-Mahmood
Mr. Arshad Zaheer
Mr. Zaka ud Din
Mr. Talat Yaqoob
Mr. Fayyaz Ahmad

AUDIT & RISK MANAGEMENT COMMITTEE

Mr. Shahbaz Haider Agha	(Chairman)
Ch. Mueen Afzal	(Member)
Prof. Khalid Aziz Mirza	(Member)
Mrs. Goshi M. Bhandara	(Member)
Ms. Jahanara Sajjad Ahmad	(Member)

HUMAN RESOURCE & REMUNERATION AND NOMINATION COMMITTEE

Prof. Khalid Aziz Mirza	(Chairman)
Ch. Mueen Afzal	(Member)
Mr. Aamir H. Shirazi	(Member)
Mr. Isphanyar M. Bhandara	(Member)
Mr. Pervaiz Akhtar	(Member)

AUDITORS

M/s KPMG Taseer Hadi & Co.
Chartered Accountants.
8th Floor, State Life Bldg,
Jinnah Avenue, Islamabad.

PRINCIPAL BANKERS

Askari Commercial Bank Ltd, Islamabad
Standard Chartered Bank, Islamabad
National Bank of Pakistan, Rawalpindi / Hattar
Bank Alfalah Ltd, Rawalpindi
The Bank of Khyber, Hattar
Allied Bank Ltd, Rwp / Lhr / Gujranw / FAbad / Multan
Sahiwal / Murree / Sargodha
United Bank Limited, Islamabad.

August-September 2020

Murree Brewery Company Limited

ESTABLISHED 1860

CORPORATE INFORMATION

REGISTERED OFFICE

Murree Brewery Company Limited
3-National Park Road, Rawalpindi
Tel: 051-5567041-47 Fax: 051-5584420
E-mail: murreebrewery@murreebrewery.com
murree@cyber.net.pk
Website: www.murreebrewery.com

FACTORIES

- (1) **Murree Brewery Company Limited**
3-National Park Road, Rawalpindi
Tel: 051-5567041-47 Fax: 051-5584420
- (2) (a) **Tapo Food & Beverages**
3-National Park Road, Rawalpindi
Tel: 051-5567041-47 Fax: 051-5565451
- (b) Plot No. 14/T, Phase II, Industrial Estate,
Hafar, District Haripur (K.P.K.)
Tel: 0995-617013, 617493, 617494
- (3) **Murree Sparklets**
Plot No. 10/T, Phase-II, Industrial Estate,
Hafar, District Haripur (K.P.K.)
- (4) **Murree Glass**
Plot No. 24, Phase III, Industrial Estate,
Hafar, District Haripur (K.P.K.)
Tel: 0995-617233, Fax: 0995-617188

DISTRIBUTION OFFICES

- (i) **Tapo Food & Beverages**
121/3, Industrial Estate, Kot Lakhpat,
Lahore. (Tel: 042-5117501)
- (ii) **Asla Chowk Pind Bypass**
Gala Sonica Industry,
G.T Road, Gujranwala (Tel: 055-3591571)
- (iii) **Mansoori Abad**
Near Sant Singh Railway Gate
Jumra Road, Faisalabad
Tel: (041-8522182 & 2430580)
- (iv) **Mirza Ali Noorpura**
Bahawalpur Bypass Road, Multan
Ph: 061-4232964
Mob: 0345-6597704

- (v) 164/B, Near Winter Time,
Small Industries Estate, Sahiwal
Mob: 0335-5511125
0321-6954801
- (vi) Rati Gali, Astarha Road, Murree
Mob: 0335-5111047
- (vi) Plot No. 28-B Small
Industrial Estate Opp.
Siddique Karimnagar Main
Lahore Road, Sargodha
Mob #: 0335-5611103

SHARE REGISTRAR

ODC Share Registrar Services Limited
ODI House-94, Road T-5/238, Main
Bahawal Road Sadiq 1400
Tel: 0321-11-111-500
Fax: 0321-6362653 Email: info@odcsl.com

LEGAL ADVISORS

- (i) **Hamed Law Associates**
409-410, Afshan Building,
Shahrah-e-Qaid-e-Azam,
Lahore. Tel: 042-6301801
- (ii) **Mr. Umar Abdullah (Advocate)**
Chaudhary Law Associates
Advocate High Court
Plot No. 5-A G, 1st Floor, MCCOP Centre,
1, Modang Road, Lahore.
Cell #: 0300-8438873-0345-841233
- (iii) **Mr. Muhammad Iqbal Sheikh**
House No. 37, Street No. 02, Monalla
Phase 5, Bahria Town, Islamabad

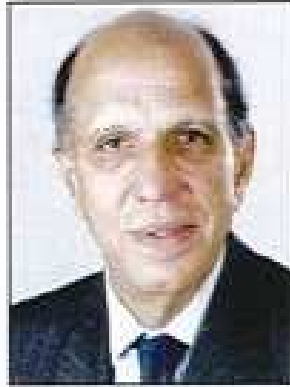
TAX ADVISOR

Naseem Zafar Associates
18-A, First Floor, Sadiq Plaza,
59-Shahrah-e-Qaid-e-Azam, Lahore
Tel: 042-6860275-6

CORPORATE ADVISOR

R21 Corporate Advisory
First Floor Plot No. 62, Central Commercial
Area (CCA), Block-T, Phase-2, Defence
Housing Authority, Lahore's Central Business
Tel: +92 42 357 47 834
Website: www.r21corporatelo.com

Annual Report 2020
Murree Brewery Company Limited
Board of Directors



Ch. Mueen Afzal
Chairman - Non Executive Director

Ch. Mueen Afzal after getting his MA Degree from Oxford University joined the Civil Service of Pakistan in 1964, finally retiring from Government Service in 2002. While in service, he held several important positions which included Finance Secretary in Balochistan (1981-84), Finance Secretary in the Punjab (1984-86), Economic Minister in the Pakistan Embassy in Washington, D. C, USA (1987-90). Later, he was Health Secretary, Government of Pakistan (1995-96), Finance Secretary in Islamabad (1996-1998) and Secretary General, Finance & Economic affairs from 1999-2002.

He was awarded Hilal-e-Imtiaz for distinguished public service in 2003 by the Government of Pakistan.

After his retirement from the civil service, he held a number of appointments in the corporate sector. At present, apart from being Chairman of the Board of Murree Brewery Company Ltd, member of Audit and Risk Management Committee and HR & Remuneration and Nomination Committee. He was Chairman of the Board of Pakistan Tobacco Company and currently is the Chairman of Akzo Nobel Pakistan.

He is a founder director of the Pakistan Centre of Philanthropy and on the Board of Beaconhouse, National University and of the Karachi Board of Leadership. He is also on the advisory board of Wolfson College, Oxford University in the UK.

Annual Report 2020
Murree Brewery Company Limited
Board of Directors



Mr. Isphanyar M. Bhandara
CEO/Director - Executive Director

Mr. Isphanyar M. Bhandara started his family business, Murree Brewery Co. Ltd. Rawalpindi, one of the oldest public limited companies of the sub-continent in 1997.

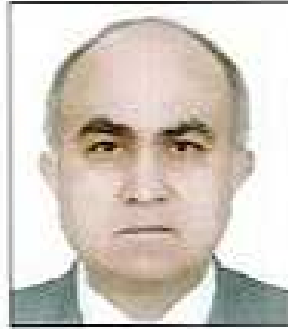
Joined Board of Directors of the company in 1998. Before this he has significant exposure to fields operation including production, project development, development planning, conceptual engineering and operation supports in the brewery and its other divisions.

In June, 2005 became Executive Director till 2008. In June, 2008 was appointed as Chief Executive Officer of the Murree Brewery Group of Companies on the demise of his father.

The Company has also other divisions manufacturing food products, fruit juices, mineral water, non-alcoholic products and glass containers. The traditional activities of the Company are brewing and distilling of fine liquors and beers. With the passage of time the company has increased the product lines and capacity as well.

- Holds a Master Degree in Business & Administration.
- Ex-Member of the National Assembly of Pakistan on seat reserved for Minorities (2013-2018).
- Currently President of Rawalpindi Parsi Anjuman.
- Representing and helping following Minority communities of Pakistan Parsi, Sikhs, Baha'is, Buddhists, Kalash and doing other social and welfare activities.
- Attended various LUMS workshops on business.
- Completed Directors' Training Program from Pakistan Institute of Corporate Governance.

Murree Brewery Company Limited
Board of Directors



Mr. Aamir H. Shirazi
Non-Executive Director

Mr. Aamir H. Shirazi graduated in Economics from USA and completed his OPM from Harvard Business School. He has over 30 years of rich experience to his credit. He was the Chief Executive of Atlas Honda Limited for over ten years before becoming President of the Atlas Group in July 2000.

He has also been associated with the following institutions:

- Member Board of Directors, Lahore Stock Exchange
- Member Board of Governors, LUMS, Lahore
- Member Board of Governors, Aitchison College, Lahore
- Member Board of Directors, Engineering Development Board
- Member Syndicate, University of Engineering & Technology, Lahore

Mr. Shirazi has been the Honorary Consul General of Japan, Lahore since 2002.

Annual Report 2020
Murree Brewery Company Limited
Board of Directors



Mrs. Goshi M. Bhandara
Non-Executive Director

Due to untimely death of Mr. M. P. Bhandara in June, 2008, Mrs. Goshi M. Bhandara was invited to join MBC Board against casual vacancy. Since then she is on the Board. She is also member of Audit and Risk Management Committee.



Mr. Shahbaz Haider Agha
Independent Director

He got his bachelor's degree in finance from Indiana University, USA and an executive MBA degree from NCB&E, Lahore. He has 24 years' experience of Insurance Industry in Pakistan. Currently he is working as CEO with Hellenic Sun Insurance Brokers (Pvt.) Ltd. He served as director on the board of Capital Investment Bank Ltd. in 2015-16. He also served as director on the Board of Samba Bank Ltd. since 2015-16. He is an Honorary Consul General of Greece in Lahore since 2007.

Murree Brewery Company Limited
Board of Directors



Prof. Khalid Aziz Mirza
Independent Director

Mr. Mirza is a Masters of Commerce (M.Com) from University of Punjab, Lahore, and has also been awarded an honorary doctorate degree by the Institute of Business Management, Karachi. He has about 53 years of work experience.

Mr. Mirza served for about seven years in various positions in Investment Corporation of Pakistan (ICP), and then for over 6 years in the Credit & Finance Corporation, a merchant bank in London. Subsequently, for about two decades, he remained on the professional investment staff of the International Finance Corporation (IFC) (Member, World Bank Group). Besides this, he has also served as the founding Chairman of Securities & Exchange Commission of Pakistan (three years); Sector Manager for Financial Sector Development, East Asia & Pacific Region, The World Bank, Washington DC, USA (about four years); Chairman and Chief Executive, Monopoly Control Authority (one year); founding Chairman and Chief Executive Competition Commission of Pakistan (three years); and Member, Competition Appellate Tribunal (about eight months). Mr. Mirza joined the Lahore University of Management Sciences (LUMS) in 2010 and is at present Professor of Practice. Mr. Mirza is also an Independent Director and Chairman of the Board of both Orix Leasing Pakistan Limited as well as the Board of Awwal Modaraba, and an Independent Director on the Boards of Silkbank and Murree Brewery Company Limited. Recently, he was appointed Chairman, Securities and Exchange Policy Board.

Significant among his regular consultancy assignments are Finance Consultant, WAPDA; Advisor, Investment Climate Reforms Unit, Government of Punjab; and Evaluator, Investment Evaluation Unit, The World Bank Group.

Annual Report 2020
Murree Brewery Company Limited
Board of Directors



Mr. Pervaiz Akhtar
Independent Director

Career: Mr. Akhtar graduated in 1976 from University of Punjab with majors in Economics. He later attended an MBA program at School of Business and Commerce Islamabad and secured distinction in Business Policy & Strategy and Human Resource Management. He completed his professional training with Klynveld Peat Marwick Goerdeler (KPMG) and passed Institute of Chartered Accountants of Pakistan (Inter) examination in 1981. In 1989 Mr. Akhtar was awarded a USAID scholarship and he completed Petroleum Management Program at Arthur D. Little Inc Boston, U.S.A.

Mr. Akhtar is responsible for METRO's Corporate Affairs since 2007. Being part of the senior management team, he has contributed towards successfully establishing the METRO Pakistan's business in Pakistan. Prior to joining METRO, he served as General Manager Corporate Affairs for a Dutch Multinational Company (SHV Energy) for over 9 years. Mr. Akhtar has a versatile experience of more than 35 years of working with local and multinational companies in Pakistan. During this period, he served in senior management positions in the field of Finance, Human Resources, Procurement and Corporate Affairs.

Mr. Akhtar is a Certified Director from the Pakistan Institute of Corporate Governance. He is also an independent Director on the Board of Directors of LOTTE Chemical Pakistan Limited and in June 2020 was re-elected to the Board for the third term and currently is the Chairman of the Audit Committee and Chairman of HR & Remuneration Committee.

Outside interests

- Director Corporate Affairs METRO Pakistan (Pvt) Ltd
- Director Star Farm Pakistan (Pvt) Limited (METRO Group Company)
- Director CABI-SFPK Joint Venture
- Independent Director-LOTTE Chemical Pakistan Limited
- Director CORE

Marree Brewery Company Limited

Board of Directors



Ms. Jahanara Sajjad Ahmad
Independent Director

Ms. Jahanara Sajjad Ahmad, FCA is a fellow member of the Institute of Chartered Accountants of Pakistan. She has over 15 years of professional experience in financial audit, capital markets, Finance function and Corporate governance.

Currently, Jahanara is the Executive Director Corporate Governance and Group Financial Affairs in the General Group of Companies. Previously she has worked in the UAE in the field of Corporate Governance with Capital Markets and Regions PISC and Harbours, the Institute of Corporate Governance, based in Dubai International Financial Centre. At Dubai Ports Authority, she led the process of the Company's public listing in the 2016 Capital board room Corporate Governance Summit, which Dubai Ports won and helped position the Company as the market leader in terms of governance framework and practices.

At Harbours, Jahanara provided consultancy to various GCC Companies, including State Owned Companies and Private Banks, and assisted them in setting up their Corporate Governance framework and practice in accordance with international best practice. She developed the Middle East's first Code of Corporate Governance for the Dubai Real Estate Developers. Jahanara was driving Harbours' Task Force on Corporate Governance of State Owned enterprises, Islamic Banks and Harbours and Ocean Drift for Higher systems and implementation of the policy recommendations and implementation of the work of the Task Force throughout the MENA region.

Prior to joining Harbours, she was Director Securities Market Division of the Securities and Exchange Commission of Pakistan where she was responsible for regulating the primary and secondary market of Pakistan, issuing various directives in the process of companies preparing to be listed on the Pakistan and the International Stock Exchanges, Issuing of Special Purpose Vehicles, monitoring the implementation of the Takeover and Acquisition Law. Jahanara was the Chairperson of the working group established for the Development of Debt Capital Market of Pakistan and has represented the SEC at Board Meetings of the Privatization Commission.

Jahanara has also worked with Maritime Research Chartered Accountants in London from 2006 to the Present Group PLC. Jahanara is an IFAC certified member in Corporate Governance and has been involved in many in Corporate Governance both regionally and internationally. She is the Co-Author of the Chapter on "The Audit Working capital and board corporate governance of public listed companies", published by the OECD.

Jahanara has also served as the Non-Executive Director Pakistan Ltd as a Non-Executive Director CWT Noronco, Pakistan from January 2017 till the change of control of the Company in January 2018.

Annual Report 2020

Murree Brewery Company Limited

MURREE BREWERY COMPANY LIMITED

3-NATIONAL PARK ROAD RAWALPINDI, PAKISTAN

NOTICE OF 133rd ANNUAL GENERAL MEETING

Notice is hereby given that the 133rd Annual General Meeting of the Company (AGM) will be held at its Registered Office 3-National Park Road, Rawalpindi on Thursday, October 22, 2020 at 10:00 a.m. to transact the following business:

1. To receive, consider and adopt the audited financial statements of the Company together with the Directors' and Auditor's Reports for the year ended June 30, 2020 and Chairman's Review Report.
2. To approve the payment of final cash dividend of 50% i.e. Rs. 5/- per share of Rs. 10/- each, as recommended by the Board of Directors. This is in addition to the interim dividends of 200% i.e. Rs. 20/- per share already declared and paid to the shareholders, thus, making a total cash dividend of 250% i.e. Rs. 25/- per share for the year ended June 30, 2020.
3. To appoint Auditors of the Company and to fix their remuneration. The members are hereby notified that the Audit and Risk Management Committee and Board of Directors have recommended the appointment of retiring Auditors M/s KPMG Taseer Haddi & Co. Chartered Accountants, as auditors of the Company.

BY ORDER OF THE BOARD

Rawalpindi
October 03, 2020


Ch. Waqar A. Kahloon
Company Secretary

NOTES:

CLOSURE OF SHARE TRANSFER BOOKS

The share transfer books of the Company will remain closed and no transfer of shares will be accepted for registration from October 14, 2020 to October 22, 2020 (both days inclusive). Transfers received in order at "CDC Share Registrar Services Limited, CDC House, 94-B, Block 'B', S.M.C.H.S. Main Shahr-e-Faisal, Karachi" at the close of business (5 p.m.) on October 13, 2020 will be treated in time for the purpose of entitlement of cash dividend and to attend, speak and vote at the AGM.

RIGHT TO APPOINT PROXY

A member is entitled to appoint a proxy in his/her place to attend and vote instead of him/her. The instrument appointing a proxy, duly stamped and signed, and the power of attorney or other authority (if any) under which it is signed or a notorially certified copy of the power of attorney or authority must be deposited at the Registered Office of the Company, 3-National Park Road, Rawalpindi not later than 48 hours (excluding non-working days) before the time of the meeting. A proxy must be a member of the Company. Form of proxy in English and Urdu Language is enclosed herewith.

FOR ATTENDING THE MEETING:

- I. In case of individuals, the account holders or sub-account holders and/or the persons whose securities are in group account and their registration details are uploaded as per the regulations, shall authenticate their identity by showing their original Computerized National Identity Card (CNIC) or original passport at the time of attending the meeting.
- II. In case of corporate entities, the Board of Directors' resolution/power of attorney with specimen signature of the nominees shall be produced (unless it has been provided earlier) at the time of the meeting.

FOR APPOINTING PROXIES:

- I. A member may appoint any member of the Company (s/s 137 (d) of the Companies Act, 2017) as a proxy to attend and vote on his / her behalf. Proxies in order to be effective must be received at the Registered Office of the Company duly stamped and signed not less than 48 hours before the meeting.
- II. In case of individuals, the account holders or sub-account holders and/or the persons whose securities are in group account and their registration details are uploaded as per the regulations, shall submit the proxy form as per the above requirements.
- III. The proxy form shall be witnessed by two persons whose names, addresses and CNIC numbers shall be mentioned on the form.

Murree Brewery Company Limited

- ix. Attested copy of CNIC or the passport of the individual concerned and the proxy shall be furnished with the proxy form.
- x. The proxies shall produce their original CNIC or original passport at the time of meeting.
- xi. In case of corporate entities, the Board of Directors' resolution/power of attorney with specimen signature of the person authorized to represent and vote on behalf of the corporate entity, shall be submitted (unless it has been provided earlier) along with proxy form to the Company.

DEDUCTION OF RATES OF INCOME TAX FOR ACTIVE TAXPAYER AND NON ACTIVE TAXPAYER:

Under the provisions of Section 129 of Income Tax Ordinance, 2001, rates of withholding income tax are provided as follows:

1.	Rate of tax deduction for shareholders appearing in the Active Taxpayer List	12%
2.	Rate of tax deduction for shareholders not appearing in the Active Taxpayer List	30%

In case of joint account, each holder is to be treated individually as either active or non-active tax payer and tax will be deducted on the basis of shareholding of each joint holder as may be notified by the shareholder, in writing as follows, to our Managing Agent; otherwise, each joint holder shall be assumed to have an equal number of shares.

Folio / CNIC/ Account No.	Total Shares	Principal Shareholder		Joint Shareholder	
		Name & CNIC No.	Shareholding proportion (No. of Shares)	Name & CNIC No.	Shareholding proportion (No. of Shares)

The CNIC number / NTN detail is now mandatory and is required for checking the tax status as per the Active Taxpayer List (ATL) issued by the Federal Board of Revenue (FBR) from time to time.

EXEMPTION FROM DEDUCTION OF INCOME TAX / ZAKAT:

Members seeking exemption from deduction of income tax to use eligible for deduction as a related party, are requested to submit a valid tax exemption certificate, or necessary documentary evidence as the case may be. Members seeking non-deduction or relief tax are requested to submit a valid declaration for non-deduction of zakat.

CORONAVIRUS CONTINGENCY PLANNING FOR AGM:

In view of the instructions of the Government of Sindh in light of increasing number of Coronavirus Pandemic cases, the shareholders are requested to consolidate their attendance by proxy to avoid large gatherings. The shareholders can email the Company at coronavirus@murreebrewery.com or WhatsApp at 0331-3086900 their concerns / suggestions, if any. The Company shall consider the concerns/suggestions of the shareholders will be read out at the meeting and the response will be made part of the minutes of the meeting.

CHANGE OF ADDRESS:

Members are requested to promptly notify any change of address to the Company's Share Registrar "CDG Share Registrar Services Limited, C/O: House 98-B, Block SE, S.O.C. H.S. West Malir Cantonment, Karachi."

AVAILABILITY OF AUDITED FINANCIAL STATEMENTS ON COMPANY'S WEBSITE:

The audited financial statements of the Company for the year ended June 30, 2021 along with Directors' and Auditors' Report, Chairman's Report, Report, Notice of AGM and other related materials have been made available on the Company's website www.murreebrewery.com. In addition to annual and quarterly financial statements for the prior years.

PAYMENT OF DIVIDEND THROUGH BANK ACCOUNT OF THE SHAREHOLDER:

In accordance with the section 240 of the Companies Act, 2017 cash dividend can only be paid through electronic mode directly into the respective bank account designated by the entitled shareholder. Shareholders are requested to provide their bank account details (IBAN format) directly to our share registrar (for physical shares) or to their respective participant / broker (for CDG shares) as the case may be. The subject form is available at Company's website i.e. www.murreebrewery.com. In case of unavailability of IBAN, the Company would be constrained to withhold dividend in accordance with the Companies (Shareholders') Regulations, 2017.

Annual Report 2020
Murree Brewery Company Limited

CONSENT FOR VIDEO CONFERENCE FACILITY:

Pursuant to the provisions of the Companies Act, 2017, if the Company receives demand of members residing in a city who hold 10% or more shareholding of total paid-up capital to participate in the meeting through video conference at least 7 days prior to the date of the meeting, the Company will arrange video conference facility in that city subject to availability of such facility in that city. To avail this facility, please fill the following form and submit to the registered address of the Company at least seven (07) days before the date of the meeting.

I/We _____ of _____ being a member of Murree Brewery Company Limited, holder of _____ Ordinary Shares (as per Registered Folio No. / CDC A/c No. / Sub A/c No. _____) hereby opt for video conference facility at _____.

Signature of member

Murree Brewery Company Limited

CHAIRMAN'S REVIEW

I am pleased to present the 153rd Annual Report of the Company for the year ended June 30, 2020 to our valued shareholders.

The Board performed its duties and responsibilities diligently by effectively guiding the Company in its strategic affairs. The Board also played an important role in overseeing the management's performance and focusing on major risk areas. The Board was fully involved in the budgeting and strategic planning processes. The Board also remained committed to ensure high standards of Corporate Governance to preserve and maintain stakeholders' value.

The Board has outsourced the internal audit function to M/s EY Ford Rhodes, who are considered suitably qualified and experienced for the purpose and are conversant with the policies and procedures of the company. Internal audit reports are presented to the Board Audit Committee on a quarterly basis emphasized the Internal Control Processes and addressed potential risks to the Company.

As required under the Listed Companies (Code of Corporate Governance) Regulations, 2019, the Board carried out its self-evaluation, to ensure that the Board's overall performance and effectiveness is measured against expectations in the context of the objective set for the Company. The Board evaluated performance of its committees in relation to the discharge of their responsibilities set out in the respective terms of reference. The Company is fully compliant with the requirements of Directors' Training under the Code.

The Board of Directors of the company received the agenda and supporting written material, including follow-up material, in sufficient time prior to the Board and its Committee meetings. The Board meets frequently to adequately discharge its responsibilities. The non-executive and independent directors are equally involved in all the proceedings and decisions.

Going forward, global uncertainty caused by the COVID-19 pandemic will continue to pose a risk to the Company's profitability. It is unclear as to how market dynamics will evolve in the coming year and given this uncertainty the Board of Directors and Management will remain focused on making efforts to improve shareholders' value through internal efficiency enhancement and cost cutting measures while building on the Company's existing strengths.



Ch. Muneen Afzal
Chairman

Rawalpindi, September 25, 2020

Annual Report 2020
Murree Brewery Company Limited

DIRECTORS' REPORT
For the year ended June 30, 2020

The Directors are pleased to present their report together with the audited financial statements for the year ended June 30, 2020.

BUSINESS REVIEW OF THE COMPANY

Murree Brewery has completed 160 years of continuous operations and is one of the oldest companies quoted on the Pakistan Stock Exchange (PSX). Its profits have decreased. However, the company continues to expand its production capacity to meet future demands.

The company continues with its policies, to add value to shareholders, to invest in its people and processes and to improve the quality of its products.

FINANCIAL PERFORMANCE

I. Overall Financial Overview & Highlights

Rs. in million					
Sales revenue (Net)	decreased by	11.1 % from	10,121	to	8,997
Gross Profit	decreased by	20.2 % from	2,885	to	2,301
Profit before Taxation	decreased by	37.6 % from	1,662	to	1,038
Profit after Taxation	decreased by	44.2 % from	1,223	to	682
Earnings per share	decreased by	44.2 % from	Rs.44.21	to	Rs.24.64

The profit before and after tax has decreased due to COVID-19 pandemic which affected all divisions as per results given as follows:

ii. Divisional Operating Results

The results of our divisions were:

a. Liquor Division

	2020 Rs. in million	%	2019 Rs. in million	%
Sales exclusive of applicable taxes	6,847		7,814	
Cost of sales	(5,126)	(74.9)	(5,903)	(75.5)
Gross profit	1,720	25.1	1,911	24.5
Operating profit	932	13.6	1,030	13.2

b. Glass Division

	2020 Rs. in million	%	2019 Rs. in million	%
Sales exclusive of applicable taxes	1,411		1,723	
Cost of sales	(1,120)	(79.4)	(1,082)	(62.8)
Gross profit	290	20.6	641	37.2
Operating profit	65	4.6	605	35.1
Glass Containers sales	27,064	Metric Tons	35,522	Metric Tons

c. Tops Division

	2020 Rs. in million	%	2019 Rs. in million	%
Sales exclusive of applicable taxes	2,549		2,828	
Cost of sales	(2,258)	(88.6)	(2,495)	(88.2)
Gross profit	291	11.4	333	11.8
Operating (Loss)	(218)	(8.6)	(117)	(4.1)

Annual Report 2020
Murree Brewery Company Limited

IMPORTANT ISSUES:

i. Gas Infrastructure Development Cess (GIDC):

The honorable Supreme Court of Pakistan has decided the matter of GIDC in favor of the Government on August 13, 2020. The Company along with other companies has decided to file a review petition. However, we have fully provided for the contingent liability of Rs. 255 million in our accounts.

ii. Tax on water consumption for commercial use:

The Supreme Court of Pakistan announced taxation of the beverage industry @ Re.1 per liter of surface and underground water which would not be passed on to the consumers. The order issued effective from December 2018 applies to all industries consuming water in Pakistan the rules for which have not yet been issued. The beverage industry has lodged a review petition, which is pending in the Supreme Court.

FINAL DIVIDEND

The Board of Directors of the company has recommended a final cash dividend of Rs. 5 per share for the year ended June 30, 2020 bringing the full year payout to Rs. 25 per share (250% - previous year 300%). This shall be subject to the approval of Shareholders at their meeting scheduled on October 22, 2020.

RISK AND UNCERTAINTIES

The Company's main risk in the short term is the possibility of a business lockdown in a second wave of the coronavirus pandemic.

PATTERN OF SHAREHOLDING

The total number of Company's shareholders as at June 30, 2020 was 1,254 against 1,245 on June 30, 2019. The pattern of shareholding as on June 30, 2020 and its disclosure is annexed.

EARNINGS PER SHARE

Earnings per share for the year ended June 30, 2020 is Rs.24.64 as against Rs.44.21 of preceding year.

INTERNAL AUDIT AND CONTROL

The internal audit function has been outsourced to M/s EY Ford Rhodes, Chartered Accountants a renowned firm and Head of Internal Audit has been appointed to coordinate with them, who reports to the Audit Committee.

COMPOSITION OF THE BOARD

The Company conforms to the regulatory requirements on the composition and qualification of the Board of Directors. The total number of directors is eight (08). Category wise composition of the Board was:

Murree Brewery Company Limited

- a. Male : Seven
b. Female : One

Category	Name of Director
i. Independent Directors	Lt. Gen (Retd.) Zarrar Azim Prof. Khalid Aziz Mirza Mr. Shahbaz Haider Agha
ii. Other Non-executive Directors	Mr. Khurram Muzaffar Ch. Mueen Afzal Mr. Aamir H. Shirazi Mrs. Goshi M. Bhandara
iii. Executive Director	Mr. Isphanyar M. Bhandara

COMMITTEES OF THE BOARD

i. Audit Committee

The Audit Committee performed its functions under the Code of Corporate Governance and comprises of two independent directors and two other non-executive directors. One of the independent directors is the chairman.

Lt. Gen (Retd.) Zarrar Azim	-	(Chairman)
Ch. Mueen Afzal	-	(Member)
Mr. Khurram Muzaffar	-	(Member)
Prof. Khalid Aziz Mirza	-	(Member)

(Audit Committee has also acted as Risk Management Committee.)

ii. HR & Remuneration Committee:

The HR & Remuneration Committee constituted under the Code of Corporate Governance comprises of two independent directors and two other non-executive directors. One of the independent directors is the chairman.

Mr. Shahbaz Haider Agha	-	(Chairman)
Mr. Khurram Muzaffar	-	(Member)
Mrs. Goshi M. Bhandara	-	(Member)
Lt. Gen. (Retd.) Zarrar Azim	-	(Member)

(HR and Remuneration Committee has also acted as Nomination Committee.)

Annual Report 2020
Murree Brewery Company Limited

STATEMENT ON CORPORATE AND FINANCIAL REPORTING FRAMEWORK

The Directors state that:

- a. The financial statements for the year ended June 30, 2020 prepared by the management of the Company fairly present its state of affairs, the result of operations, cash flows and changes in equity.
- b. Proper books of accounts of the Company have been maintained.
- c. Appropriate accounting policies have been consistently applied in the preparation of financial statements and accounting estimates are based on reasonable and prudent judgment.
- d. International Financial Reporting Standards, as applicable in Pakistan, have been followed in the preparation of the financial statements.
- e. The system of internal control is sound in design and has been effectively implemented.
- f. There are no significant doubts about the company's ability to continue as a going concern.
- g. There are no statutory payments on account of taxes, levies and charges outstanding as on June 30, 2020, except as disclosed in the financial statements.
- h. The directors who have to take training or seek exemption are within the prescribed limits.
- i. There has been no material departure from the best practices of Corporate Governance as detailed in the listing regulations.
- j. Key operating and financial data of the last six years in summarized form are annexed.
- k. The value of the un-audited Provident Fund and un-audited Pension Fund investment at June 30, 2020 was Rs. 133.5 million (2019: Rs. 120.01 million) and Rs. 62.8 million (2019: Rs. 55.6 million) respectively.
- l. Board of Directors:
At the Extraordinary General Meeting held on July 24, 2020, eight directors were unanimously elected on the completion of the term of the existing directors for the next term of three years. Board appreciated the services of outgoing Directors and also welcomed the new members on the Board.
- m. During the year 2019-20, five (05) Board meetings, four (04) Audit Committee meetings and one (01) Human Resource and Remuneration Committee meeting were held.

Eco-friendly re-usable shopping bags were distributed by Khurree Brewery to support the initiative of the government in dealing with the plastic bags.

The Company continues to give the use of its property to Association for Special Persons (DARAKHSHAN). Presently 74 disabled women are getting training in this vocational school for helping destitute handicapped women located in the Rawalpindi area to be self-reliant, computer literate and contributing members of society. This property has been provided free of charge by the company with furniture and fittings and also bears the cost of utilities and maintenance.

Khurree Brewery Company is one of Pakistan's oldest companies and it fully meets its obligation as a social corporate citizen. The Company always takes constructive interest in social matters which may not be directly related to the business and is giving donations to charitable institutions, hospitals and trusts. During the year 2019-20, the Company has donated Rs.3.64 million to various welfare organizations.

CORPORATE SOCIAL RESPONSIBILITY

The company has fully complied with the requirements of the Listed Companies (Code of Corporate Governance) Regulations, 2017. A statement to this effect is annexed with this report.

STATEMENT OF COMPLIANCE

(Leave of absence was granted to the members who could not attend meetings)

Name of Director	Board of Directors	Audit Committee	HRS R Committee
Mr. Khuram Muzaffar	4/5	3/4	1/1
Mr. Iqbalayaz M. Bhandari	5/5	04 (by invitation)	01 (by invitation)
Ch. Khusen Afsar	5/5	4/4	-
Mr. Asim H. Shariq	2/5	-	-
Mrs. Gohar M. Bhandari	2/5	-	0/1
Mr. Gani (Gadi) Zameer Asim	4/5	3/4	1/1
Prof. Khaliq Aziz Mirza	4/5	3/4	-
Mr. Shabbir Haider Agia	5/5	-	1/1

Attendance of members of the Board and of its Committees are as under:

Annual Report, 2020
Murree Brewery Company Limited

The Company has supported Government's initiative of tree plantation by planting trees on its property.

The Company continues to operate and support a Social Security Dispensary on its premises. This caters for workers and their families.

Our aim is to continue our involvement and contribution to such noble causes in the future as well.

ENVIRONMENT, QUALITY, HEALTH & SAFETY MANAGEMENT SYSTEM

The management is strongly committed to sustainable Environmental & Quality Management which has been recognized by the society and independent certification authorities. The Company supports environmental issues and promotes greater environmental responsibilities and has achieved Certification of ISO-9001:2008 and OHSAS 18001:2007. The Company continues to test the emissions and effluents through laboratories approved by Pakistan Environment Protection Agency.

The Company ensures that every employee or contractor works under the safest possible conditions. There is no child labour.

CONTRIBUTION TO NATIONAL EXCHEQUER

Your company contributed a sum of Rs. 4,489 million (previous year Rs. 5,038 million) to the Government exchequer on account of duties and taxes.

DIRECTORS' REMUNERATION

As per the requirements of the Code of Corporate Governance, there is a formal and transparent procedure in place for fixing the remuneration packages of individual directors. No director is involved in deciding his / her own remuneration.

The Board reviews the fee of the Executive, Non-Executive and Independent Directors for attending the Board and different committees meetings, which are subsequently presented to shareholders in the Annual General Meeting for approval. Remuneration to Chief Executive Officer and Directors are disclosed in note# 41 to the financial statements for the year ended June 30, 2020.

RELATED PARTY TRANSACTIONS

In accordance with the Section 208 of the Companies Act, 2017 and Companies (Related Party Transactions and Maintenance of Related Records) Regulations, 2018, the Board of Directors have approved the related party transactions as per policy.

COLLECTIVE BARGAINING AGENT (CBA) AGREEMENT

The Company has finalized settlement with CBA with effect from July 1, 2019 to June 30, 2021. This back to back settlement ensures a satisfied work force which is so important for continued productivity.

AUDITORS

Statutory Audit of the Company for the financial year ended June 30, 2020 has been concluded and the Auditors have issued their Audit Reports on the Company's financial statements and Review Report on the Statement of Compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2019. The Auditors M/s. KPMG Taseer Hadi & Co. shall retire at the conclusion of the Annual General Meeting, and being eligible have offered themselves for re-appointment for the year 2020-21. The Board proposes their appointment as Auditors for the financial year ending June 30, 2021 on the recommendation of the Audit and Risk Management Committee. This shall be subject to the approval of the shareholders at the Annual General Meeting on October 22, 2020.

EXTERNAL FACTORS

The year 2020 has been a challenging year for the Company. The COVID-19 pandemic has, with alarming speed, delivered a global economic shock of enormous magnitude, leading to steep recessions in many countries. Pakistan was no exception.

The pandemic built a devastating blow to Pakistan's socioeconomic fabric and its public health system. The country's economy had to deal with multiple challenges of the pandemic, coming on top of a macroeconomic adjustment program supported by the IMF.

In this challenging environment, the Company will continue to endeavor to keep costs low, to enhance revenues and to deliver value to its shareholders. It will provide an appropriate response to the changing dynamics in the market.

OUTLOOK

In the current economic environment, the management is fully committed to addressing the future potential of the business and will continue to fulfill consumers' needs with high quality products, challenges and to delivering maximum possible shareholders' value.

APPRECIATION

The Board would like to record its appreciation of the management team together with the other employees for their work and loyalty to the Company. The Board also extends its gratitude to all business stakeholders, Government Authorities and shareholders for their support in achieving the company's objectives.

ON BEHALF OF THE BOARD


Isphanyar M. Bhandara
Chief Executive Officer


Pervaz Akhtar
Director

Rawalpindi September 25, 2020

Warner Brewery Company Limited

SIX YEARS AT A GLANCE

S. N°	PARTICULARS	Rs. Millions					
		2022	2019	2011	2007	2010	2012
1	PAID UP CAPITAL	275.8	275.8	270.1	260.8	260.9	260.1
2	RESERVE & SURPLUS	9,889.2	10,015.4	9,437.8	9,786.0	8,138.5	11,171.1
3	2022-2023-2019-2011-2007-2010-2012 DEPRECIATION	5,447.3	5,355.3	4,991.2	4,959.3	4,942.4	5,068.9
4	NET ASSETS	8,098.7	7,935.9	7,716.7	7,135.5	6,005.0	6,352.3
5	COST OF SALES	9,879.4	7,335.0	6,030.4	4,872.8	4,411.0	5,991.8
6	GROSS PROFIT	2,201.5	2,680.3	3,683.3	4,293.8	2,297.0	3,180.3
7	PROFIT BEFORE TAX	1,037.3	1,617.5	1,623.7	1,618.4	1,565.7	1,658.8
8	CASH DIVIDEND %	2.99	2.99	1.90	2.99	2.99	2.99
9	STOCKS OWNED BY %	-	-	2.94	-	-	-
10	RETURN ON EQUITY %	9.85	11.25	12.94	15.54	11.79	22.94
11	DEBT AS A % VALUE OF SHARE OF RS. 100.00	265.1	260.1	100.7	20.4	191.3	260.1
12	PAYMENTS PER SHARE IN RS.	24.2	41.7	60.9	59.3	70.1	45.5
13	PER SHARE	27.3	46.8	67.1	26.1	65.3	25.1

Report March 2020



Warner Brewery Company Limited
STATEMENT OF FINANCIAL POSITION

[illegible]

STATEMENT OF PROFIT & LOSS

[illegible]

VERTICAL ANALYSIS

1. **Topic**
 2. **Question**
 3. **Answer**
 4. **Conclusion**
 5. **Summary**
 6. **References**
 7. **Appendix**
 8. **Glossary**
 9. **Index**
 10. **Table of Contents**
 11. **Page Numbers**
 12. **Page Headers**
 13. **Page Footers**
 14. **Page Margins**
 15. **Page Orientation**
 16. **Page Size**
 17. **Page Color**
 18. **Page Background**
 19. **Page Borders**
 20. **Page Numbering**
 21. **Page Numbering Style**
 22. **Page Numbering Position**
 23. **Page Numbering Range**
 24. **Page Numbering Start**
 25. **Page Numbering End**
 26. **Page Numbering Interval**
 27. **Page Numbering Offset**
 28. **Page Numbering Scale**
 29. **Page Numbering Step**
 30. **Page Numbering Unit**
 31. **Page Numbering Base**
 32. **Page Numbering Mode**
 33. **Page Numbering Type**
 34. **Page Numbering Format**
 35. **Page Numbering Style**
 36. **Page Numbering Position**
 37. **Page Numbering Range**
 38. **Page Numbering Start**
 39. **Page Numbering End**
 40. **Page Numbering Interval**
 41. **Page Numbering Offset**
 42. **Page Numbering Scale**
 43. **Page Numbering Step**
 44. **Page Numbering Unit**
 45. **Page Numbering Base**
 46. **Page Numbering Mode**
 47. **Page Numbering Type**
 48. **Page Numbering Format**
 49. **Page Numbering Style**
 50. **Page Numbering Position**
 51. **Page Numbering Range**
 52. **Page Numbering Start**
 53. **Page Numbering End**
 54. **Page Numbering Interval**
 55. **Page Numbering Offset**
 56. **Page Numbering Scale**
 57. **Page Numbering Step**
 58. **Page Numbering Unit**
 59. **Page Numbering Base**
 60. **Page Numbering Mode**
 61. **Page Numbering Type**
 62. **Page Numbering Format**
 63. **Page Numbering Style**
 64. **Page Numbering Position**
 65. **Page Numbering Range**
 66. **Page Numbering Start**
 67. **Page Numbering End**
 68. **Page Numbering Interval**
 69. **Page Numbering Offset**
 70. **Page Numbering Scale**
 71. **Page Numbering Step**
 72. **Page Numbering Unit**
 73. **Page Numbering Base**
 74. **Page Numbering Mode**
 75. **Page Numbering Type**
 76. **Page Numbering Format**
 77. **Page Numbering Style**
 78. **Page Numbering Position**
 79. **Page Numbering Range**
 80. **Page Numbering Start**
 81. **Page Numbering End**
 82. **Page Numbering Interval**
 83. **Page Numbering Offset**
 84. **Page Numbering Scale**
 85. **Page Numbering Step**
 86. **Page Numbering Unit**
 87. **Page Numbering Base**
 88. **Page Numbering Mode**
 89. **Page Numbering Type**
 90. **Page Numbering Format**
 91. **Page Numbering Style**
 92. **Page Numbering Position**
 93. **Page Numbering Range**
 94. **Page Numbering Start**
 95. **Page Numbering End**
 96. **Page Numbering Interval**
 97. **Page Numbering Offset**
 98. **Page Numbering Scale**
 99. **Page Numbering Step**
 100. **Page Numbering Unit**
 101. **Page Numbering Base**
 102. **Page Numbering Mode**
 103. **Page Numbering Type**
 104. **Page Numbering Format**
 105. **Page Numbering Style**
 106. **Page Numbering Position**
 107. **Page Numbering Range**
 108. **Page Numbering Start**
 109. **Page Numbering End**
 110. **Page Numbering Interval**
 111. **Page Numbering Offset**
 112. **Page Numbering Scale**
 113. **Page Numbering Step**
 114. **Page Numbering Unit**
 115. **Page Numbering Base**
 116. **Page Numbering Mode**
 117. **Page Numbering Type**
 118. **Page Numbering Format**
 119. **Page Numbering Style**
 120. **Page Numbering Position**
 121. **Page Numbering Range**
 122. **Page Numbering Start**
 123. **Page Numbering End**
 124. **Page Numbering Interval**
 125. **Page Numbering Offset**
 126. **Page Numbering Scale**
 127. **Page Numbering Step**
 128. **Page Numbering Unit**
 129. **Page Numbering Base**
 130. **Page Numbering Mode**
 131. **Page Numbering Type**
 132. **Page Numbering Format**
 133. **Page Numbering Style**
 134. **Page Numbering Position**
 135. **Page Numbering Range**
 136. **Page Numbering Start**
 137. **Page Numbering End**
 138. **Page Numbering Interval**
 139. **Page Numbering Offset**
 140. **Page Numbering Scale**
 141. **Page Numbering Step**
 142. **Page Numbering Unit**
 143. **Page Numbering Base**
 144. **Page Numbering Mode**
 145. **Page Numbering Type**
 146. **Page Numbering Format**
 147. **Page Numbering Style**
 148. **Page Numbering Position**
 149. **Page Numbering Range**
 150. **Page Numbering Start**
 151. **Page Numbering End**
 152. **Page Numbering Interval**
 153. **Page Numbering Offset**
 154. **Page Numbering Scale**
 155. **Page Numbering Step**
 156. **Page Numbering Unit**
 157. **Page Numbering Base**
 158. **Page Numbering Mode**
 159. **Page Numbering Type**
 160. **Page Numbering Format**
 161. **Page Numbering Style**
 162. **Page Numbering Position**
 163. **Page Numbering Range**
 164. **Page Numbering Start**
 165. **Page Numbering End**
 166. **Page Numbering Interval**
 167. **Page Numbering Offset**
 168. **Page Numbering Scale**
 169. **Page Numbering Step**
 170. **Page Numbering Unit**
 171. **Page Numbering Base**
 172. **Page Numbering Mode**
 173. **Page Numbering Type**
 174. **Page Numbering Format**
 175. **Page Numbering Style**
 176. **Page Numbering Position**
 177. **Page Numbering Range**
 178. **Page Numbering Start**
 179. **Page Numbering End**
 180. **Page Numbering Interval**
 181. **Page Numbering Offset**
 182. **Page Numbering Scale**
 183. **Page Numbering Step**
 184. **Page Numbering Unit**
 185. **Page Numbering Base**
 186. **Page Numbering Mode**
 187. **Page Numbering Type**
 188. **Page Numbering Format**
 189. **Page Numbering Style**
 190. **Page Numbering Position**
 191. **Page Numbering Range**
 192. **Page Numbering Start**
 193. **Page Numbering End**
 194. **Page Numbering Interval**
 195. **Page Numbering Offset**
 196. **Page Numbering Scale**
 197. **Page Numbering Step**
 198. **Page Numbering Unit**
 199. **Page Numbering Base**
 200. **Page Numbering Mode**
 201. **Page Numbering Type**
 202. **Page Numbering Format**
 203. **Page Numbering Style**
 204. **Page Numbering Position**
 205. **Page Numbering Range**
 206. **Page Numbering Start**
 207. **Page Numbering End**
 208. **Page Numbering Interval**
 209. **Page Numbering Offset**
 210. **Page Numbering Scale**
 211. **Page Numbering Step**
 212. **Page Numbering Unit**
 213. **Page Numbering Base**
 214. **Page Numbering Mode**
 215. **Page Numbering Type**
 216. **Page Numbering Format**
 217. **Page Numbering Style**
 218. **Page Numbering Position**
 219. **Page Numbering Range**
 220. **Page Numbering Start**
 221. **Page Numbering End**
 222. **Page Numbering Interval**
 223. **Page Numbering Offset**
 224. <

Report filed 2020
Murree Brewery Company Limited

**Pattern of Shareholding
as at June 30, 2020**

# Of Shareholders	Shareholdings Slab			Total Shares Held
449	1	to	100	15,281
373	101	to	500	90,140
106	501	to	1000	75,653
171	1001	to	5000	385,890
63	5001	to	10000	606,132
19	10001	to	15000	232,925
18	15001	to	20000	311,610
10	20001	to	25000	221,951
4	25001	to	30000	113,303
4	30001	to	35000	125,064
3	35001	to	40000	111,582
3	40001	to	50000	142,057
2	50001	to	55000	102,240
2	55001	to	60000	115,654
2	60001	to	65000	120,505
1	70001	to	75000	72,880
1	80001	to	85000	83,923
2	85001	to	90000	177,598
1	105001	to	110000	108,600
1	145001	to	150000	145,884
1	155001	to	160000	155,487
1	195001	to	200000	200,000
1	215001	to	220000	215,320
1	290001	to	295000	291,696
1	315001	to	320000	319,441
1	420001	to	425000	420,232
1	455001	to	460000	457,040
1	465001	to	470000	466,503
1	500001	to	505000	500,008
1	635001	to	640000	637,990
1	675001	to	680000	678,516
1	720001	to	725000	720,835
1	860001	to	865000	862,146
1	1000001	to	1005000	1,000,074
1	1300001	to	1305000	1,304,360
1	1700001	to	1705000	1,701,527
1	4030001	to	4035000	4,030,810
1	4145001	to	4150000	4,146,240
1	6350001	to	6355000	6,350,325
1254				27,663,630

Murree Brewery Company Limited

Pattern of Shareholding as at June 30, 2020

Categories of Shareholders	Shareholders	Shares Held	Percentage
Directors and their spouses/and their children			
MR. SPHANYAS M. BHANDARA	2	4,659,381	16.64
MS. MEENDEH M. BHANDARA	2	1,143,047	4.12
MRS. ASHMITA BHANDARA	2	584,811	1.21
MR. DAMSHYD NIKHIL R. BHANDARA, MRS. GOCHI M. BHANDARA & MR. SPHANYAS M. BHANDARA	2	1,994,739	7.21
MRS. NARSIMH MUDATTAR	1	14,582	0.05
MRS. SOMNATH BHANDARA	1	1,008,034	3.62
MR. SHAHBAZ HANIF AGHA	1	1,174	0.01
MR. ASHUT H. SHIRAD	1	1,084	0.01
LT. GEN. ITI ZAFAR AZIM	1	2,305	0.01
MR. KHURAM MUHAMMAD NARSIMH MUDATTAR	1	4,659	0.02
DR. MUHAMMAD	1	1,852	0.01
PROF. GHAD ADOVERSA	1	1,353	0.00
Associated Companies, undertakings and related parties			
D.P. GOULI & COMPANY (PVT) LIMITED	2	4,850,553	17.69
Exorbitant	1	12	0.00
Public Sector Companies and Corporations	2	782	0.00
Banks, development finance institutions, non-banking finance companies, insurance companies, mutual funds, provident and pension funds	4	853,322	3.09
Mutual Funds			
KDC - TRUSTEE AND UNDER TRUSTED FUND	1	1,682	0.01
General Public			
a. Local	1187	9,796,644	11.88
b. Foreign	10	1,713,949	6.30
Foreign Companies	7	8128,059	29.33
Others	18	56,087	0.21
Totals	2204	27,643,639	100.00
Shareholders holding 10% or more		Shares Held	Percentage
KINGWAY FUND-PROTECTOR CONSUMER FUNDRAISING FUND		2,854,850	10.33
D.P. GOULI & COMPANY (PVT) LIMITED		4,850,553	17.54
MR. SPHANYAS M. BHANDARA		4,659,381	16.85

Annual Report 2020
Murree Brewery Company Limited

**Pattern of Shareholding
as at June 30, 2020**

S.No.	Rs. No.	Name of Shareholder	Number of Shares	Per %
Individual Shareholders and other details				
1	90222	MR. SPHANYAR M. SHANDARA	4,186,243	14.93
2	04705-02010	MR. SPHANYAR M. SHANDARA	457,049	1.63
3	120083	MR. MUNISH M. SHANDARA	720,805	2.61
4	110703	MRS. MUNIZAH M. SHANDARA & MRS. GOSHEM SHANDARA	420,222	1.52
5	181023	MRS. JASMINE SHANDARA	310,441	1.15
6	01708-98009	MRS. JASMINE SHANDARA	14,773	0.05
7	161171	MR. JAWSHED MUNOO SHANDARA, MRS. GOSHEM SHANDARA & MR. SPHANYAR M. SHANDARA	201,696	0.73
8	261121	MR. JAWSHED MUNOO SHANDARA, MRS. GOSHEM SHANDARA & MR. SPHANYAR M. SHANDARA	1,791,527	6.35
9	190630	MRS. NASEEM MUZAFFAR	14,000	0.05
10	261121	MRS. GOSHEM SHANDARA	1,290,874	4.62
11	00807-14001	MR. SHARBAZ KANOO AGAR	2,170	0.01
12	03377-2000	MR. AMAR K. THRADE	1,894	0.01
13	03350-018790	LT. GEN. (R) ZAFAR AZAM	2,006	0.01
14	03450-2042	MR. KHURAM FAUZI TALAB NAGHI MUZAFFAR	4,890	0.02
15	03320-11850	CH. MUNIR IQBAL	1,812	0.01
16	04834-27440	PROF. KMS. ELAUF MERTZ	1,000	0.00
			36	131.97
Overseas companies, under take and related parties				
1	00720	D.F. EDULL & COMPANY (PVT) LIMITED	4,186,243	14.93
2	01515-08507	D.F. EDULL & COMPANY (PVT) LIMITED	862,149	3.12
			2	17.99
Executive				
1	261064	MR. SARAH UR REHMAN	12	0.00
			1	0.00
Public sector companies and corporations				
1	30003	M/S. INVESTMENT CORPORATION OF PAKISTAN	400	0.00
2	30003-00	ICICI (P.F. UNIT)	250	0.00
			2	0.00
Bank, development finance institutions, non-banking finance companies, insurance companies, mutual funds, pension funds and service funds				
1	20042	M/S. BANK OF BANAWALPUR LTD.	5,960	0.02
2	00270-1000	BFU GENERAL INSURANCE LIMITED	137,960	0.51
3	04127-77	M/S BANK LIMITED - TREASURY	11,246	0.04
4	12748-601	ADVANTAGE LIFE ASSURANCE COMPANY LTD/AMF	300,000	1.10
			4	1.69
Mutual funds				
1	06411-21	CDC - TRUSTEE AGRI-BUSINESS TRADER FUND	1,000	0.01
			1	0.01
General Public Foreign				
1	10004	MR. AHMAD ABUL REHMAN NOOR AHMAD	6,342	0.02
2	10019	MR. C. C. GARBETT	2,439	0.01
3	50004	MR. ABRAHAM SAJJEE DEBA	17,194	0.06
4	50009	MRS. E. M. WILSON	10,123	0.04
5	70003	DR. R. B. SAMPAY	30,000	0.11
6	80007	MR. H. B. GUY FENNINGTON	8,500	0.03
7	80005	MR. H. GUND CHRISTENSEN	66,473	0.24
8	90003	MRS. A. M. ST. GEORGE BRETT	2,404	0.01
9	90011	MR. L. H. R. MORGAN	1,574	0.01
10	100002	MR. J. C. KILMER	75,917	0.03
11	100023	MR. L. M. REACH	7,965	0.03
12	120053	MRS. JOHN STUART OLIVER	2,312	0.01
13	130030	MRS. E. M. WILLIAMS	36,105	0.13
14	130022	MR. KASHIM A. KACHIMMAD	6,072	0.02
15	130001	MRS. DARYL CHARLES	1,140	0.00
16	130004	MR. W. C. KIRBY	735	0.00
17	150006	MRS. M. M. DARTLEY	32,823	0.12
18	160048	MR. RAUL MOGHAL	11,148	0.04
19	160014	MR. RAUL MOGHAL MOLLER MOGHAL	8,966	0.03
20	160015	MRS. P. SAWDAY	17,191	0.06
21	160016	MR. PETER JOHN SARGENT	441	0.00

CODE OF CONDUCT

Table Of contents

Foreword

General Principles

Ethics, Transparency, Fairness, Professionalism

Company Information

Conflict of Interest

Confidentiality

Agreement with Licenses, Distributors, Agents,
Sales Representatives, Suppliers or Consultants

Workplace Harassment

Equal Opportunity Environment

Protection of Company Assets and Proprietary Information

Foreword

Murree Brewery Company Ltd ("MBC") has built a reputation for conducting its business with integrity, in accordance with high standards of ethical behavior, and in compliance with the laws/regulations that govern our business. This reputation is among our most valuable assets and ultimately depends upon the individual actions of each of our employees all over the country.

The MBC code of conduct has been prepared to assist each of us in our efforts to not only maintain but enhance this reputation. It provides guidance for business conduct in a number of areas and references to more detailed corporate policies for further direction.

The code of conduct applies to all affiliates, employees and others who act on our behalf countrywide, within all sectors, regions, areas and functions.

The adherence of all employees to high standards of integrity and ethical behavior is mandatory and benefits all stakeholders viz our customers, our communities, our shareholders and ourselves

It carefully checks for compliance with the code by providing suitable information, prevention and control tools and ensuring transparency in all transactions and behaviors by taking creative measures if and as required.

Annual Report 2020
Murree Brewery Company Limited

General Principles

Compliance with the laws, regulations, statutory, ethical integrity and fairness, is a constant commitment and duty of all MBC employees and its divisions.

MBC business and activities have to be carried out in a transparent, honest and fair way, in good faith, and in full compliance. Any form of discrimination, corruption, forced or child labor is rejected. Particular attention is paid to the acknowledgement and safeguarding of the dignity, freedom and equality of human beings.

All MBC employees, without discrimination or exception whatsoever, respect the principles and contents of the code in their actions and behaviors while performing their functions and according to their responsibilities, because compliance with the code is fundamental for the quality of their working and professional performance. Relationships among MBC employees, at all levels, must be characterized by honesty, fairness, cooperation, loyalty and mutual respect.

The belief that one is acting in favor or to the advantage of MBC can never, in anyway, justify –not even in part–any behavior that conflicts with the principles and content of the code.

The MBC Code of Conduct aims at guiding the “MBC Team “with respect to standards of conduct expected in areas where improper activities could result in adverse consequences to the company, harm its reputation or diminish its competitive advantage. Every member of the MBC is expected to adhere to, and firmly inculcate in his/her everyday conduct; this mandatory framework; any contravention or deviation will be regarded as misconduct and may attract disciplinary action in accordance with the Company services and relevant laws.

Ethics, Transparency, Fairness, Professionalism

In conducting its business MBC is inspired by and compiles with the principles of loyalty, fairness, transparency, and efficiency.

Any action, transaction and negotiation performed and generally, the conduct of MBC employees in the performance of their duties is inspired by the highest principles of fairness, completeness and transparency of information, clarity and truthfulness of all accounting documents in compliance with the applicable laws in force and internal regulations.

Bribes, illegitimate favors, request for personal benefits of one or others. Either directly or through third parties, is prohibited without any exception.

It is prohibited to pay or offer, directly or indirectly, money and material benefits and other advantages of any kind to third parties, whether representatives of governments, public officers or private employees, in order to influence or remunerate the actions of their office.

Accepting gifts or any other form of hospitality is not allowed as commercial courtesy, as it may compromise the integrity and reputations of either party, and can be constructed by an impartial observer as aimed at obtaining undue advantages. Only company give aways are acceptable.

Company Information

MBC ensures the correctness of company's information, by means of suitable procedures for in-house management and communication to the outside.

Annual Report 2020
Murree Brewery Company Limited

Conflict of Interest

MBC expects all employees to be free from actual or potential conflicts of interest.

A conflict of interest occurs whenever the prospect of direct or indirect personal gain may influence or appear to influence your judgments or actions while conducting Company's business.

Each member of MBC has a prime responsibility towards the Company and is expected to avoid activities or transactions that clash directly with the interests of the Company. Such situations could arise in a number of ways. Some of the specifically forbidden situations are outlined below. This list is however, neither exhaustive nor all-inclusive. In case of doubt, the advice of the management or Chief Executive should be sought.

Any member of the MBC or any dependent member having an interest in any organization supplying goods or services to the Company.

Any member of the MBC participating in any external activity directly or indirectly that competes with the Company in any manner.

Any member of the MBC having direct, indirect interest or family connection, with an external organization that has business dealings with MBC, without fully disclosing to the management of the Company details of such connections and interests.

Any member of MBC having any relative working with MBC and not disclosing details of the same to the management of the Company.

Confidentiality

A member of MBC shall not keep or make copies of correspondence documents, papers and records, list of clients or customers without the prior approval.

A member of MBC shall not disclose or reveal any information on the behalf of the Company to print/electronic media as well as any other information medium. All information shall be released through/by the Marketing department or designated individual (s).

Agreement with Licenses, Distributors, Agents, Sales Representatives, Suppliers or Consultants

Agreements with above shall clearly specify the services to be performed for the Company, the amount to be paid or receipts and all other relevant terms and conditions.

All payments or receipts and transactions shall be supported by documents.

Workplace Harassment

Every employee has the right to work in an environment that is free from harassment and in which issues of harassment will be resolved without fear of reprisal. Harassment will not be permitted or condoned within MBC whether it is based on a person's race, color, ethnic or national origin, age, gender, real, or suspected sexual orientation, religion or perceived religious affiliation, disability, or other personal characteristic.

MBC demands that there shall be no harassment in personal working relationships either inside or outside the Company. Such behaviors are strictly forbidden and are as follows:

- Creation of an intimidating, hostile, isolating or in any case discriminatory environment for individual employees or groups of employees
- Unjustified interference in the work performed by others
- Placing of obstacles in the way of the work prospects and expectations of others merely for reasons of personal competitiveness or because of other employees
- Proposing private interpersonal relations despite the recipient's explicit or reasonably clear distaste

Annual Report 2020
Murree Brewery Company Limited

Equal Opportunity Environment

MBC recognizes the value of striving for a balanced work force and is committed to the principles of equal opportunity, equality of treatment, and creating a dynamic climate where diversity is valued as a source of enrichment and opportunity.

All phases of the employment relationship –including, recruitment, hiring, training, promotion, compensation, benefits, transfers, layoffs, and leaves of absences–will be carried out by all managers without regard to race, color, religion, gender, age, ethnic or national origin or disability.

Protection of Company Assets and Proprietary Information

Confidential information is any information that is not publically known and that has value to MBC. It may be in written, electronic, or any other form.

It is duty of each member of the MBC to protect, use and operate all the corporate assets with utmost care, due diligence and honesty. In case it is observed by any member of the MBC that the corporate assets are being misused/ mishandled by some other members / individuals the matter should be immediately reported to the Management of the Company. Corporate assets include moveable and immovable property of the Company.

Dealing in Securities/Shares & Insider Trading

MBC employees must not deal in MBC shares on the basis of privileged information.

MBC employee are forbidden to convey inside information at any time to other person or encourage another person to deal in shares of MBC or any other Company on the basis of such information, even if the employee does not profit directly from the arrangement.

MBC employee should be aware of and comply with any local laws and regulations governing shares dealings, in case any employee or his / her spouse deals in the Company' s shares, he / her must notify the Company Secretary with full particulars within two days from the date of the transaction.

END

Murree Brewery Company Limited

INDEPENDENT AUDITORS' REVIEW REPORT

To the members of Murree Brewery Company Limited

Review Report on the Statement of Compliance contained in Listed Companies (Code of Corporate Governance) Regulations, 2019

We have reviewed the enclosed Statement of Compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2019 (the Regulations) prepared by the Board of Directors of Murree Brewery Company Limited for the year ended 30 June 2020 in accordance with the requirements of regulation 36 of the Regulations.

The responsibility for compliance with the Regulations is that of the Board of Directors of the Company. Our responsibility is to review whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Regulations and report if it does not and to highlight any non-compliance with the requirements of the Regulations. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Regulations.

As a part of our audit of the financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Regulations require the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval, its related party transactions. We are only required and have ensured compliance of this requirement to the extent of the approval of the related party transactions by the Board of Directors upon recommendation of the Audit Committee.

Based on our review, nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the requirements contained in the Regulations as applicable to the Company for the year ended 30 June 2020.



KPMG Taseer Hadi & Co.
Chartered Accountants
Islamabad

Murree Brewery Company Limited

Statement of Compliance with Listed Companies (Code of Corporate Governance) Regulations, 2019

Murree Brewery Company Limited
For the Year ended June 30, 2020

The Company has complied with the requirements of the Regulations in the following manner:-

1. The total number of directors are eight (08) as per the following:-

a) Male	:	Seven
b) Female	:	One

2. The composition of the Board is as follows:

Category	Names
a) Independent directors	Lt. Gen. (Retd.) Zameer Azim Prof. Khalid Aziz Mirza Mr. Shahbaz Haider Aglin
b) Non-Executive directors	Mr. Khurram Muzaffar Ch. Mubeen Afzal Mr. Anamir H. Shirozi
c) Executive director	Mr. Isphanyar M. Bhandara
d) Female Non-Executive director	Mrs. Goshli M. Bhandara

- The directors have confirmed that none of them is serving as a director on more than seven listed companies, including this company;
- The Company has prepared a code of conduct and has ensured that appropriate steps have been taken to disseminate it throughout the Company along with its supporting policies and procedures;
- The Board has developed a vision/mission statement, overall corporate strategy and significant policies of the Company. The Board has ensured that complete record of particulars of the significant policies along with their date of approval or updating is maintained by the Company;
- All the powers of the Board have been duly exercised and decisions on relevant matters have been taken by the Board / shareholders as empowered by the relevant provisions of the Act and these Regulations;
- The meetings of the Board were presided over by the Chairman and, in his absence, by a director elected by the Board for this purpose. The Board has complied with the requirements of Act and the Regulations with respect to frequency, recording and circulating minutes of meeting of the Board;

8. The Board has a formal policy and transparent procedures for remuneration of directors in accordance with the Act and these Regulations;
9. The Company is fully compliant with the requirements of Directors' Training Program under these Regulations. None of the directors attended any Directors' Training during the year;
10. The Board has approved appointment of Chief Financial Officer, Company Secretary and Head of Internal Audit, including their remuneration and terms and conditions of employment and complied with relevant requirements of the Regulations;
11. Chief Financial Officer and Chief Executive Officer duly endorsed the financial statements before approval of the Board;
12. The Board has formed committees comprising of members given below:
 - a) **Audit Committee**

Lt. Gen. (Retd.) Zarrar Azim	-	(Chairman)
Ch. Mueen Afzal	-	(Member)
Mr. Khurram Muzaffar	-	(Member)
Prof. Khalid Aziz Mirza	-	(Member)

(Audit Committee has also acted as Risk Management Committee)
 - b) **HR and Remuneration Committee**

Mr. Shahbaz Haider Agha	-	(Chairman)
Mr. Khurram Muzaffar	-	(Member)
Mrs. Goshi M. Bhandara	-	(Member)
Lt. Gen. (Retd.) Zarrar Azim	-	(Member)

(HR and Remuneration Committee has also acted as Nomination Committee)
13. The terms of reference of the aforesaid committees have been formed, documented and advised to the committee for compliance;
14. The frequency of meetings (quarterly / half yearly / yearly) of the committee during the year 2019-20, were as per following:

Four (04) Audit Committee and one (01) Human Resource and Remuneration Committee.
15. The Board has outsourced the internal audit function to M/s EY Ford Rhodes, who are considered suitably qualified and experienced for the purpose and are conversant with the policies and procedures of the Company;
16. The statutory auditors of the Company have confirmed that they have been given a satisfactory rating under the Quality Control Review program of the Institute of Chartered Accountants of Pakistan (ICAP) and registered with Audit Oversight Board of Pakistan, that they and all their partners are in compliance with International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by the ICAP and that they and the partners of the firm involved in the audit are not a close relative (spouse, parent, dependent and non-dependent children) of the Chief Executive Officer, Chief Financial Officer, Head of Internal Audit, Company Secretary or director of the Company;

Annual Report 2020
Harro's Brewery Company Limited

17. The statutory auditors in the members accounts will have been not been appointed to provide other services except in accordance with the Act, stock regulations or any other regulatory requirement and the auditors have confirmed that they have observed IFAC guidance in this regard.
18. We declare that all the requirements of regulations 5, 6, 7, 8, 17, 22, 23 and 26 of the Regulations have been complied with.

ON BEHALF OF THE BOARD



SHANTANU M. BHAMBHANI
Chair of Executive Officer



ARVIND KUMAR
Director

London, 25 October 2020

INDEPENDENT AUDITORS' REPORT

To the members of Murree Brewery Company Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the annexed financial statements of Murree Brewery Company Limited (the Company), which comprise the statement of financial position as at 30 June 2020, and the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the statement of financial position, statement of profit or loss, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at 30 June 2020 and of the profit, the comprehensive income, the changes in equity and its cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Annual Report 2020
Murree Brewery Company Limited

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Following are the key audit matters:

S. No.	Key audit matter	How the matter was addressed in our audit
1	The Company's exposure to contingencies The Company is contesting significant legal cases in respect of water tax and gas tariff, details of which are disclosed in note 15 to the financial statements. Given the nature and amounts involved in these cases and the forums at which these are pending, the ultimate outcome and the resultant accounting in the financial statements is subject to significant judgement, which can change over time as new facts emerge and each legal case progresses, and therefore, we have identified this as a key audit matter.	Our audit procedures included the following: ▮ obtaining understanding of the Company's processes and controls over contingencies through meetings with the management and review of the minutes of the Board of Directors and Board Audit Committee; ▮ reading correspondence of the Company with relevant departments and the Company's external counsel, where applicable; ▮ discussing matters with the relevant personnel of the Company; ▮ circulating external confirmations, and assessing the replies received thereon; and ▮ assessing the appropriateness of the related disclosures made in the annexed financial statements.
2	Recognition of Revenue: Refer notes 4, 15 and 30 to the financial statements. The Company is engaged in the production and sale of alcoholic beer, Pakistan Made Foreign Liquor (PMFL), non-alcoholic beer, aerated water (non-	Our audit procedures to assess the recognition of revenue, amongst others, included the following: ▮ obtaining an understanding of the process relating to recognition of revenue and testing the design, implementation and operating

Murree Brewery Company Limited

S. No.	Key audit matter	How the matter was addressed in our audit
	alcoholic products), juices and food products, mineral water, glass bottles and jar. The Company recognized net revenue of Rs. 6,997 million for the year ended 30 June 2020. We identified recognition of revenue as a key audit matter because revenue is one of the key performance indicators of the Company and gives rise to an inherent risk that revenue could be subject to misstatement to meet expectations or targets.	effectiveness of key internal controls over recording of revenue; ■ comparing a sample of revenue transactions recorded during the year with sales orders, sales invoices, delivery documents and other relevant underlying documents; ■ comparing a sample of revenue transactions recorded around the year end with the sales orders, sales invoices, delivery documents and other relevant underlying documentation to assess if the related revenue was recorded in the appropriate accounting period; ■ comparing the details of journal entries posted to revenue accounts during the year, which meet certain specific risk-based criteria, with the relevant underlying documentation; ■ Consider the appropriateness of accounting policy for revenue recognition and comparing with the applicable accounting and reporting standards; and ■ Assessing the adequacy of disclosures related to revenue as required under applicable accounting and reporting standards as applicable in Pakistan.

Annual Report 2020
Murree Brewery Company Limited

Information Other than the Financial Statements and Auditors' Report Thereon

Management is responsible for the other information. Other information comprises the information included in the annual report for the year ended 30 June 2020, but does not include the financial statements and our auditors' report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Board of directors are responsible for overseeing the Company's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of our work in accordance with ICA as applicable in Pakistan, we conduct a documented, systematic and transparent professional scepticism throughout the audit process.

- 1. Identify and assess the risks of material misstatements of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement due to the fact that it is highly likely to be undetected by other audit procedures, either following, relying, or failing to follow a risk-based approach is the nature of professional risk.
- 2. Design and performing of internal control relevant to the audit, based on design audit procedures that are appropriate in the circumstances, to identify the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- 3. Evaluate if a systematic way of describing policies and procedures demonstrates of accounting estimates and related disclosures made by management.
- 4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. These conclusions that a going concern uncertainty exists, we are required to disclose them in our audit report in the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our financial report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- 5. Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during the audit.

We also provide the board of directors with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relevant independence and other quality control-related safeguards.

Audit Report 2020
Murree Brewery Company Limited

From the matters communicated with the board of directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe those matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

Based on our audit, we further report that in our opinion:

- a) Proper books of account have been kept by the Company as required by the Companies Act, 2017 (XIX of 2017);
- b) the statement of financial position, the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;
- c) investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business; and
- d) zakat deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980), was deducted by the Company and deposited in the Central Zakat Fund established under section 7 of that Ordinance.

The engagement partner on the audit resulting in this independent auditors' report is Iqbal Ullah Kakra.



KPMG Taseer Hadi & Co.
Chartered Accountants
Islamabad

Date: 30 September 2020

Warner Brewery Company Limited
Statement of Financial Position
As at 30 June 2020

2020		2019	
2020	2019	2020	2019
16	5,452,230	4,796,687	
17	448,528	1,413	
18	1,381	55,205	
19	49,038	45,116	
20	598,897	11,119	
21	17,308	108,148	
22	917,473	14,111	
23	33,794	2,594	
24	45,334	6,607	
25	6,817,388	6,607	
26	1,882,118	1,159,284	
27	28,838	11,361	
28	2,94,185	484,100	
29	4,733,293	6,727,156	
30	372,168	1,07,907	
31	4,325,325	6,641,435	
32	8,500,834	5,286,318	
33			
34			
35			
36			
37			
38			
39			
40			
41			
42			
43			
44			
45			
46			
47			
48			
49			
50			
51			
52			
53			
54			
55			
56			
57			
58			
59			
60			
61			
62			
63			
64			
65			
66			
67			
68			
69			
70			
71			
72			
73			
74			
75			
76			
77			
78			
79			
80			
81			
82			
83			
84			
85			
86			
87			
88			
89			
90			
91			
92			
93			
94			
95			
96			
97			
98			
99			
100			

Contributions and correspondence: The author would like to thank all the participants who took part in the study.

Annual Report 2020
Murree Brewery Company Limited

Statement of Profit or Loss
For the year ended 30 June 2020

	Note	2020 (Rs. 000)	2019 (Rs. 000)
TURNOVER - Net	10	8,995,908	10,121,241
COST OF SALES	21	(8,809,444)	(9,196,021)
GROSS PROFIT		1,181,463	2,925,220
Selling and distribution expenses	32	(378,114)	(1,077,373)
Administrative expenses	33	(507,140)	(796,842)
Other expenses	34	(273,078)	(116,812)
Other income	35	69,459	(67,229)
Impairment loss of trade debt	25.1	(2,187)	(41)
OPERATING PROFIT		717,529	1,401,305
Finance costs	36	(39,064)	(17,055)
Finance income	37	340,519	270,544
NET FINANCE INCOME		301,449	251,489
PROFIT BEFORE TAX		1,037,972	1,662,809
Income tax expense	38	(598,244)	(420,888)
PROFIT FOR THE YEAR		439,728	1,241,921
		2020	2019
Earnings per share - basic and diluted (Rupees)	39	24.84	56.71

The enclosed annex I to ST form is integral part of these financial statements.



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE OFFICER



DIRECTOR

Annual Report 2020
Murree Brewery Company Limited
Statement of Comprehensive Income
For the year ended 30 June 2020

	Note	2020 (Rc '000)	2019 (Rc '000)
Profit for the year		881,728	1,122,858
Other comprehensive income			
Items that will not be reclassified to profit or loss			
Remeasurement on defined benefit plan (debit) - profit	11.1.3	17,403	(142)
Remeasurement on defined benefit plan (credit) - profit	11.2.4	(19,871)	11,417
Surplus on revaluation of property, plant and equipment and RHH assets		454,128	-
		451,660	(11,267)
Related tax		(84,668)	(1,475)
Other comprehensive income for the year - net of tax		167,993	18,915
Total comprehensive income for the year		1,049,721	1,141,773

The notes on pages 1 to 21 form an integral part of these financial statements.



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE OFFICER



DIRECTOR

Harrie Brewery Company Limited Statement of Changes in Equity For the year ended 30 June 2020

Balance at 31 July 2019				Balance at 30 June 2019			
Share capital	Capital reserve	Revaluation surplus on property, plant and equipment, net of tax	Retained earnings	Share capital	Capital reserve	Revaluation surplus on property, plant and equipment, net of tax	Retained earnings
120,000	26,000	1,013,800	227,000	120,000	26,000	1,013,800	227,000
200,000	30,000	2,493,000	107,000	200,000	30,000	2,493,000	107,000
2019/20				2020/21			
120,000	26,000	1,013,800	227,000	120,000	26,000	1,013,800	227,000
200,000	30,000	2,493,000	107,000	200,000	30,000	2,493,000	107,000
2020/21				2021/22			
120,000	26,000	1,013,800	227,000	120,000	26,000	1,013,800	227,000
200,000	30,000	2,493,000	107,000	200,000	30,000	2,493,000	107,000

Year ended 2020

Balance at 30 June 2019
Adjusted opening application of 100% - cost of new
Adjusted Balance at 30 June 2019

Total comprehensive income for the year

Profit for the year

Cost of acquisition, net of goodwill, for the year - net

Total comprehensive income for the year

Revaluation surplus on property, plant and equipment and intangible assets

Depreciation and amortisation for the year - net of depreciation, plant and equipment and

Revaluation surplus on property, plant and equipment and intangible assets

Revaluation surplus on property, plant and equipment and intangible assets

Revaluation surplus on property, plant and equipment and intangible assets

Revaluation surplus on property, plant and equipment and intangible assets

Balance at 30 June 2019

Harrie Brewery Company Limited

Harrie Brewery Company Limited

Harrie Brewery Company Limited

Marine Harvest Company Limited **Statement of Changes in Equity** For the year ended 30 June 2020

	Share capital	Reserves	Total equity			
			Share premium	Retained earnings	Other reserves	Total equity
2020	2019	2018	2017	2016	2015	2014
1	2	3	4	5	6	7
Share capital	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Share premium	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Retained earnings	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Other reserves	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total equity	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000

Robertson
 Director

Robertson
 Director

Robertson
 Director

Annual Report 2020
Murree Brewery Company Limited

Statement of Cash Flow
For the year ended 30 June 2020

CASH FLOWS FROM OPERATING ACTIVITIES	Row	2020 (R\$ '000)	2019 (R\$ '000)
Profit before tax		1,837,971	1,601,428
Adjustments for:			
Depreciation - change to profit or loss	11.1.2 & 11.2.4	42,023	33,046
Depreciation	18.1.2	471,495	391,478
Amortisation	18.1	515	515
Provision for impairment of intangible assets	20	16,428	17,851
Provision for RPE	34	28,814	88,744
Provision for RPE	36	51,188	21,804
Provision for Capital Expenditure Development Cost		288,474	
Gain on disposal of investment properties in the year	36	(24,461)	172,754
Loss on disposal of property, plant and equipment	38	(5,888)	5,094
Loss on the Disposal of Land	38.1	3,117	111
Interest cost	38	26,064	7,873
Change in deposit accounts	37	(120,388)	11,121
Interest on bills	37	(48,634)	148,410
Interest on advances	37	(411)	1400
Dividend income	37	(162,141)	(124,864)
Dividend loss / gain on investment in shares in the year	37	(7,013)	1,181
Change in value of investments	37	-	463
Operating profit before working capital changes		448,576	216,628
Changes in:		5,434,648	1,281,428
Accounts receivable		(283,818)	(10,940)
Inventory		(14,488)	6,017
Trade debt		241,777	(315,321)
Advances, prepayments and other receivables		233,812	10,187
Trade and other payables		111,248	1,138
Contract liabilities		102,947	280,175
Cash generated from operating activities		1,637,795	1,261,374
Finance cost paid		(21,836)	117,383
Employee benefits paid	11.1 & 11.2	(24,704)	(15,886)
RPE paid	13.2	(93,856)	(14,083)
Interest on loan paid	38	(452,688)	(50,124)
Net cash generated from operating activities		1,065,489	1,070,177
CASH FLOWS FROM INVESTING ACTIVITIES			
Transfer of property, plant and equipment		(108,434)	301,309
Proceeds from disposal of property, plant and equipment	18.1.8	13,902	(3,214)
Advances for capital expenditures paid		(26,571)	718,749
Long term advances paid		(5,781)	(540)
Long term deposits paid		(4,645)	(5,192)
Amortisation of long term investments		3,615	2,412
Acquisition of investments - net		(282,148)	(1,640,082)
Return on deposits received		591,473	141,291
Dividends received		102,141	(124,864)
Net cash used in investing activities		(166,988)	(258,277)
CASH FLOWS FROM FINANCING ACTIVITIES			
Payment of capital lease liabilities		(133,561)	(118,424)
Dividend paid		(897,134)	(360,461)
Net cash used in financing activities		(1,030,695)	(478,885)
Net decrease in cash and cash equivalents		(126,194)	(126,822)
Cash and cash equivalents at beginning of the year		1,864,482	1,991,304
Cash and cash equivalents at end of the year		1,738,288	1,864,482

The above statement is an integral part of the financial statements.


CEO/MANAGING DIRECTOR


CHIEF FINANCIAL OFFICER


AUDITOR

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

1 THE COMPANY AND ITS OPERATIONS

Murree Brewery Company Limited ("the Company") was incorporated under the repealed Indian Companies Act (now the Companies Act, 2017) in February 1881 as a public limited company in Pakistan. The shares of the Company are quoted on Pakistan Stock Exchange Limited.

The Company is principally engaged in the manufacturing of alcoholic beer, Pakistan Made Foreign Liquor (PMFL), non-alcoholic beer, carbonated water (non-alcoholic products), juices and food products, mineral water, glass bottles and jars. The Company is presently operating three domestic breweries. Tarekhal Glass is part of its principal activities.

The registered office of the Company is situated at National Park Road in Rawalpindi, Pakistan. The addresses of Company's corporate office, manufacturing facilities and warehouses owned by the Company located in Rawalpindi, Faisalabad, Lahore and Gujranwala are disclosed in note 10.1.2. The addresses of the Company's other sales offices, warehouses are as follows:

- Bafli Gali, Avenue Road, Multan
- Muzaffar Abad, near Seel Singh railway gate, Jinnah Road, Faisalabad
- 164B, near Winter Lane, Small Industries Estate, Sahiwal
- 29-B, Small Industries Estate, Main Lahore Road, Ferozepur
- Mir Bahar Nagar, Bahawalpur by-pass road, Multan

2 STATEMENT OF COMPLIANCE AND BASIS OF PREPARATION

2.1 Statement of compliance

These financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards applicable in Pakistan comprise of:

- International Financial Reporting Standards (IFRS Standards), issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
- Provisions of and directives issued under the Companies Act, 2017

Where provisions of and directives issued under the Companies Act, 2017 differ from the IFRS Standards, the provisions of and directives issued under the Companies Act, 2017 have been followed.

Details of the Company's accounting policies are included in note 4.

2.2 Basis of measurement

These financial statements have been prepared under historical cost convention except for the following items, which are measured on an alternative basis in each reporting date:

Item	Measurement basis
Land, building, plant, machinery and equipment	Revaluation model
Investment property	Fair value
Investments held for trading	Fair value
Employee benefits	Present value of the defined benefit liability, determined through actuarial valuation, less the value of plan assets

The methods used to measure fair values are disclosed in the respective policy notes.

Alstom Energy Limited

Notes to the Financial Statements

For the year ended 30 June 2020

2.2	Functional and presentation currency	These financial statements are presented in Pakistan Rupees (Rupee or PKR), which is the Company's functional currency. All amounts have been rounded to the nearest thousand, unless otherwise stated.
2.4	Use of judgments and estimates	In preparing these financial statements, management has made judgments and estimates that affect the application of the Company's accounting policies and the reported amounts of assets, liabilities, income and expenses.

The estimates and judgments as mentioned are based on historical experience and various other factors that are believed to be reasonable under the circumstances. The results of which form the basis of making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized prospectively.

Significant estimates, assumptions and judgments made in applying accounting policies that have the most significant effects on the amounts recognized in the financial statements are included in the following notes:

- Note 4.1 and 4.6: useful lives, residual values and depreciation method of property, plant and equipment
- Note 5 and 17: useful lives and depreciation method of right of use asset and lease term and discount rate used to calculate lease liability.
- Note 4.2 and 18: useful lives, residual values and depreciation method of intangible asset.
- Note 4.3 and 20: fair value of investment property.
- Note 4.4 and 21: provision for slow moving inventories.
- Note 4.11: recognition and measurement of provisions and contingencies: key assumptions about the likelihood and magnitude of an outflow of resources.
- Note 4.12.5 and 17: measurement of defined benefit obligations: key actuarial assumptions.
- Note 4.14 and 12: recognition of deferred tax liabilities and assets and estimation of income tax provisions.
- Note 4.6 and 22: measurement of FX-L allowance for trade debt.
- Note 4.8: impairment loss of non-financial assets other than intangibles.

Measurement of fair values

A number of the Company's accounting policies and disclosures require the measurement of fair value, for both financial and non-financial assets and liabilities.

The Company has an established pricing framework with regard to the measurement of fair value. Management has overall responsibility for overseeing all significant fair value measurements, including Level 2 fair values.

Management regularly reviews significant nonobservable inputs and valuation adjustments if that fair value information, such as broker quotes or pricing services, is used to measure fair value. For the management assesses the evidence obtained from the third parties to support the conclusion that these valuations meet the requirements of the approved accounting standards as applicable in Pakistan, including the level in the fair value hierarchy in which the valuations should be classified.

Murre Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

When measuring the fair value of an asset or a liability, the Company uses observable market data or, if so possible, fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

Level 1: quoted (or unadjusted) in active markets for identical assets or liabilities.

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Company recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

3 Standards, interpretations and amendments to the approved accounting standards

The following International Financial Reporting Standards (IFRS Standards) as notified under the Companies Act 2017 and the amendments and interpretations thereto will be effective for accounting periods beginning on or after 01 July 2020:

- Amendment to IFRS 2 'Business Combinations' – Definition of a business (effective for business combinations for which the acquisition date is on or after the beginning of annual period beginning on or after 1 January 2020). The IASB has issued amendments aiming to resolve the difficulties that arise when an entity determines whether it has acquired a business or a group of assets. The amendments clarify that to be considered a business, an acquired set of activities and assets must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create outputs. The amendments include an election to use a 'practical expedient' test. The standard is effective for transactions in the future and therefore would not have an impact on past financial statements.
- Amendments to IAS 1 Presentation of Financial Statements and IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors (effective for annual periods beginning on or after 1 January 2020). The amendments are intended to make the definition of material in IAS 1 easier to understand and are not intended to alter the underlying concept of materiality in IFRS Standards. In addition, the IASB has also issued guidance on how to make materiality judgments when preparing their general purpose financial statements in accordance with IFRS Standards.
- On 20 March 2018, the International Accounting Standards Board (the IASB) has issued revised Conceptual Framework for Financial Reporting which is applicable immediately contains changes that will set a new direction for IFRS in the future. The Conceptual Framework primarily serves as a tool for the IASB to develop standards and to assist the IFRS Interpretations Committee in interpreting them. It does not override the requirements of individual IFRSs and any inconsistencies with the revised Framework will be subject to the usual due process – this means that the overall impact on standard setting may take some time to crystallise. The committee may use the Framework as a reference for selecting their accounting policies in the absence of specific IFRS requirements. In these cases, companies should review those policies and apply the new guidance retrospectively as of 1 January 2020, unless the new guidance contains specific scope out.
- Interest Rate Benchmark Reform which amended IFRS 4, IAS 39 and IFRS 7 is applicable for annual financial periods beginning on or after 1 January 2021. The IASB asked the Financial Stability Board (FSB) to undertake a benchmark review of major interest rate benchmarks. Following the review, the FSB published a report setting out its recommended reforms of some

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

entity measures the cost of those items applying the measurement requirements of IAS 2. The standard also removes the requirement of deducting the net sales proceeds from cost of testing. An entity shall apply those amendments retrospectively, but only to items of property, plant and equipment that are brought to the location and condition necessary for them to be capable of operating in the manner intended by management on or after the beginning of the earliest period presented in the financial statements in which the entity first applies the amendments. The entity shall recognize the cumulative effect of initially applying the amendments as an adjustment to the opening balance of retained earnings (or other component of equity, as appropriate) at the beginning of that earliest period presented.

(i) Annual Improvements to IFRS standards 2018-2020:

The following annual improvements to IFRS standards 2018-2020 are effective for annual reporting periods beginning on or after 1 January 2022.

- IFRS 9 – The amendment clarifies that an entity includes only fees paid or received between the entity (the borrower) and the lender, including fees paid or received by either the entity or the lender on the other's behalf, when it applies the '10 per cent' test in paragraph B3.3.6 of IFRS 9 in assessing whether to derecognize a financial liability.
- IFRS 16 – The amendment partially amends Illustrative Example 13 accompanying IFRS 16 by excluding the illustration of reimbursement of leasehold improvements by the lessor. The objective of the amendment is to resolve any potential confusion that might arise in lease incentives.
- IAS 41 – The amendment removes the requirement in paragraph 22 of IAS 41 for entities to exclude taxation cash flows when measuring the fair value of a biological asset using a present value technique

The above amendments are effective from annual period beginning on or after 01 July 2020 and are not likely to have an impact on Company's financial statements.

4 SIGNIFICANT ACCOUNTING POLICIES

The accounting policies as set out below have been applied consistently to all periods presented in these financial statements, except for the changes as disclosed in note 5:

Accounting Policy

4.1 Property, plant and equipment and advances for capital expenditures

Recognition and measurement

Items of property, plant and equipment are measured at cost, which includes capitalized borrowing costs, less accumulated depreciation and any accumulated impairment losses except for:

- Lands are stated at revalued figures.
- Buildings are stated at revalued amounts less accumulated depreciation and impairment losses, if any.
- Plant, machinery and equipment is stated at revalued amounts less accumulated depreciation and impairment losses, if any.
- Capital work in progress and advance for capital expenditure is carried at cost less impairment loss, if any.

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

Items in property, plant and equipment are recognized at revalued amounts based on valuation by external independent valuer. Revaluation surplus on property, plant and equipment is credited to a capital reserve in shareholders' equity and presented as a separate line item in statement of financial position.

Increases in the carrying amounts arising on revaluation of land, buildings, plant machinery and equipments are recognised, net of tax, in other comprehensive income and accumulated in revaluation surplus in shareholders' equity. To the extent that increase reverses a decrease previously recognized in profit or loss, the increase is first recognised in profit or loss.

Decreases that reverse previous increases of the same asset are first recognised in other comprehensive income to the extent of the remaining surplus attributable to the asset; all other decreases are charged to profit or loss.

The cost of self-constructed assets includes the cost of materials and direct labor, any other costs directly attributable to bringing the assets to a working condition for their intended use.

The completed or / acquired capital work in progress and advance for capital expenditure is transferred to the respective item of operating fixed assets when it becomes available for intended use.

If significant parts of an item of property, plant and equipment have different useful lives, then they are accounted for as separate items (major components) of property, plant and equipment.

Gain or loss on disposal of an item of property, plant and equipment is determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment and is recognised in profit or loss.

Subsequent expenditure

Subsequent expenditure is capitalized only if it is probable that the future economic benefits associated with the expenditure will flow to the Company.

Depreciation

Depreciation is calculated to write off the cost of items of property, plant and equipment less their estimated residual values using the straight-line method over their estimated useful lives, and is recognised in profit or loss. Leased assets are depreciated over the shorter of the leased term and their useful lives unless it is reasonably certain that the Company will obtain ownership by the end of the lease term. Land and capital work in progress are not depreciated. Rates of depreciation/estimated useful lives are mentioned in note 16.1 to these financial statements.

Each year, the difference between depreciation based on the revalued carrying amount of the asset charged to the statement of profit or loss and depreciation based on the asset's original cost, net of tax, is reclassified from revaluation surplus on property, plant and equipment to unappropriated profit.

Depreciation on additions to property, plant and equipment is charged on pro rata basis from the date on which the item of property, plant and equipment is acquired or capitalized while no depreciation is charged from the date on which property, plant and equipment is disposed off / derecognized.

Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

4.2 Intangible asset

Recognition and measurement

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

Intangible assets that have finite useful lives are measured at cost less accumulated amortization and any accumulated impairment losses.

Subsequent expenditure

Subsequent expenditure is capitalized only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognised in profit or loss as incurred.

Amortization

Amortisation is calculated to write off the cost of intangible assets less their estimated residual values using the straight-line method over their estimated useful lives, and is generally recognised in profit or loss based on the amortisation rates as disclosed in note 18.1 to these financial statements.

Amortisation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

4.3 Investment property

Investment property is initially measured at cost and subsequently at fair value with any change therein recognised in profit or loss.

Any gain or loss on disposal of investment property (calculated as the difference between the net proceeds from disposal and the carrying amount of the asset) is recognised in profit or loss.

When investment property that was previously classified as property, plant and equipment is sold, any related amount included in the revaluation reserve is transferred to retained earnings.

4.4 Inventories

Stores, spare parts and loose tools

Stores, spare parts and loose tools are valued at weighted average cost and net realizable value except for items in transit which are stated at cost incurred up to the statement of financial position date less impairment, if any. Cost comprises of cost of purchase and other costs incurred in bringing the items to their present location and condition. For items which are slow moving and / or identified as surplus to the Company's requirements, adequate provision is made for any excess book value over estimated net realizable value. The Company reviews the carrying amount of stores, spare parts and loose tools on a regular basis and provision is made for obsolescence, if there is any change in usage pattern or physical form of related stores, spare parts and loose tools.

Stock in trade

These are valued at lower of cost and net realizable value. Cost is determined as follows:

- Raw materials are valued at weighted average cost;
- Goods in transit are valued at incurred cost, which includes invoice value and other charges incurred thereon;
- Cost of finished goods, based on weighted average method, includes direct cost of production and appropriate portion of production overheads based on normal capacity; and
- Work in process including stocks under maturation are valued at lower of cost and net realizable value.

Annual Report 2020

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

- Stocks under construction and work in process are valued at manufacturing cost (which comprises direct material, labour and an appropriate share of production overheads) based on normal operating capacity.

Cost comprises of cost of purchase and other costs incurred in bringing the items to their present location and condition. Net realisable value signifies the estimated selling price in the ordinary course of business less costs necessarily to be incurred in order to make a sale.

4.3 Financial Instruments

The Company initially recognises financial assets on the date when they are originated. Financial liabilities are initially recognised on the trade date when the entity becomes a party to the contractual provisions of the instrument.

4.3.1 Financial asset

Classification

On initial recognition, a financial asset is classified as measured at:

- amortised cost;
- fair value through other comprehensive income (FVOCI); or
- fair value through profit or loss (FVTPL).

The classification of financial assets is based on the business model in which a financial asset is managed and its contractual cash flow characteristics.

a) Amortised cost

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL: (i) it is held within a business model whose objective is to hold assets to collect contractual cash flows; and (ii) its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

b) Fair value through other comprehensive income (FVOCI)

A debt investment is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL: (i) it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and (ii) its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

c) Fair value through profit or loss (FVTPL)

All financial assets not classified as measured at amortised cost or FVOCI as described above are measured at FVTPL.

Subsequent measurement

Financial assets at amortised cost Measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

Debt investments at FVOCI	These assets are subsequently measured at fair value. Interest income calculated using the effective interest method, foreign exchange gains and losses and impairment are recognized in profit or loss. Other net gains and losses are recognized in OCI. On de-recognition, gains and losses accumulated in OCI are reclassified to profit or loss.
Financial assets at FVTPL	Measured at fair value. Net gains and losses, including any interest or dividend income, are recognized in profit or loss.
Equity investment at FVOCI	These assets are subsequently measured at fair value. Dividends are recognized as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognized in OCI and are never reclassified to profit or loss.

De-recognition

The Company derecognizes a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred, or it neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control over the transferred asset. Any interest in such derecognized financial assets that is created or retained by the Company is recognized as a separate asset or liability.

4.5.2 Financial liabilities

Financial liabilities are classified as measured at amortized cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognized in profit or loss. Other financial liabilities are subsequently measured at amortized cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognized in statement of profit or loss. Any gain or loss on de-recognition is also included in profit or loss.

The Company derecognizes a financial liability when its contractual obligations are discharged or cancelled or expire. Any gain / (loss) on the recognition and de-recognition of the financial assets and liabilities is included in the statement of profit or loss for the period in which it arises.

4.5.3 Offsetting

Financial assets and financial liabilities are offset, and the net amount presented in the statement of financial position when, and only when, the Company currently has a legally enforceable right to offset the amounts and intends either to settle them on a net basis or to realize the asset and settle the liability simultaneously.

4.6 Trade and other receivables

Trade and other receivables are initially stated at fair value of consideration to be received. Subsequent to initial recognition these are carried at their amortized cost as reduced by appropriate charge for expected credit losses, if any. The Company holds the trade debts with the objective of collecting the contractual cash flows and therefore measures the trade debts subsequently at amortized cost using the effective interest method. Impairment of trade debts and other receivables is described in note 4.10.

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

4.7 Trade and other payables

Trade and other payables are initially carried at the fair value of the consideration to be paid in future for goods and services received. Subsequent to initial recognition, these are carried at amortized cost.

4.8 Dividend

Dividend distribution to the Company's members is recognized as a liability in the period in which the dividends are approved.

4.9 Impairment

4.9.1 Financial assets

The Company recognizes loss allowance for Expected Credit Losses (ECLs) on financial assets measured at amortized cost, other than those due from the Government of Pakistan entities. For trade receivables, the Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognizes a loss allowance based on lifetime ECLs at each reporting date. The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

Lifetime ECLs are those that result from all possible default events over the expected life of a financial instrument. The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk.

At each reporting date, the Company assesses whether the financial assets carried at amortized cost are credit-impaired. A financial asset is credit-impaired when one or more events that have detrimental impact on the estimated future cash flows of the financial assets have occurred.

Loss allowances for financial assets measured at amortized cost are deducted from the gross carrying amount of the assets. The gross carrying amount of a financial asset is written off when the Company has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof. For recognition of impairment on financial assets due from the Government of Pakistan entities, the Company continues to apply the accounting policy as stated below.

4.9.2 Nonfinancial assets

The carrying amount of the Company's assets are reviewed at each reporting date to determine whether there is any indication of impairment loss. If any such indication exists, recoverable amount is estimated in order to determine the extent of the impairment loss, if any. The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In the absence of any information about the fair value of a cash-generating unit, the recoverable amount is deemed to be the value in use. For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets (the "cash-generating unit").

An impairment loss is recognized if the carrying amount of an asset or its cash-generating unit exceeds its estimated recoverable amount. Impairment losses are recognized in statement of profit or loss. Impairment losses in respect of cash-generating units are allocated to the carrying amounts of assets in the cash-generating unit group on pro-rata basis. An impairment loss is reversed only to the extent that the asset carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

Murre Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

4.10 Provisions

A provision is recognised in the statement of financial position when the Company has a legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax discount rate that reflects current market assessments of time value of money and risk specific to the liability. The unwinding of discount is recognised as finance cost.

4.11 Contingent liabilities

A contingent liability is disclosed when the Company has a possible obligation as a result of past events, whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company, or the Company has a present legal or constructive obligation that arises from past events, but it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation, or the amount of the obligation cannot be measured with sufficient reliability.

4.12 Share capital and dividends

Ordinary shares are classified as equity and recognised at their face value. Dividend distribution to the shareholders is recognised as liability in the period in which it is declared.

4.13 Employee benefits

4.13.1 Short-term employee benefits

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

4.13.2 Defined contribution plan – provident fund

The Company operates a defined contribution provident fund scheme for permanent employees. Contributions to the fund are made monthly by the Company and employees at the rate of 12% of the basic salary. The fund is managed by its Board of Trustees. The Company's contribution to the provident fund is expensed as the related service is provided.

4.13.3 Defined benefit plans

The Company operates the following defined benefit plans:

a. Gratuity and pension plans

The Company operates defined benefit plans comprising a funded pension and an unfunded gratuity scheme covering all eligible employees completing the minimum qualifying period of service as specified by the scheme.

The Company's net obligation in respect of defined benefit plans is calculated separately for each plan by estimating the amount of future benefit that employees have earned in the current and prior periods, discounting that amount and deducting the fair value of any plan assets.

The calculation of defined benefit obligations is performed annually by a qualified actuary using the projected unit credit method. When the calculation results in a potential asset for the Company, the recognised asset is limited to the present value of economic benefits available in the form of any

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

future refunds from the plan or reductions in future contributions to the plan. To calculate the present value of economic benefits, consideration is given to any applicable minimum funding requirements.

Remeasurements of the net defined benefit liability, which comprise actuarial gains and losses, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest), are recognised immediately in other comprehensive income. The Company determines the net interest expense (income) on the net defined benefit liability / (asset) for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period to the then-net defined benefit liability / (asset), taking into account any changes in the net defined benefit liability / (asset) during the period as a result of contributions and benefit payments. Net interest expense and other expenses related to defined benefit plans are recognised in profit or loss.

When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that relates to past service or the gain or loss on curtailment is recognised immediately in profit or loss. The Company recognises gains and losses on the settlement of a defined benefit plan when the settlement occurs. The pension fund is managed by trustees of the fund who are responsible for the establishment and oversight of the Fund's risk management framework.

b. Compensated leave absences

The Company recognises provision for compensated absences on an undiscounted basis and are expensed as the related services are provided. A liability is recognised for the amount expected to be paid under compensated absences if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably. The compensated absences are payable to employees as per the Company's policy. The provision is determined on the basis of last drawn salary and accumulated leaves balance at the reporting date. Actuarial valuation has not been carried out as the impact of present valuation is considered immaterial in the context of overall financial statements.

4.14 Income tax

Income tax expense comprises current and deferred tax. It is recognised in profit or loss except to the extent that it relates to a business combination, or items recognised directly in equity or in OCI.

4.14.1 Current tax

Provision for current tax is based on taxable income for the year at the applicable tax rates after taking into account tax credit and tax rebates, if any and any adjustment to tax payable in respect of previous year.

4.14.2 Deferred tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for:

- temporary differences on initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss;
- temporary differences related to investments in subsidiaries, associates and joint arrangements to the extent that the Company is able to control the timing of the reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future; and
- taxable temporary differences arising on the initial recognition of goodwill.

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent it is probable that future taxable profits will be available against which they

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

can be used. Future taxable profits are determined based on business plans for the Company and the reversal of temporary differences. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized, such reductions are reversed when the probability of future taxable profits improves. Unrecognized deferred tax assets are reassessed at each reporting date and recognized to the extent that it has become probable that future taxable profits will be available against which they can be used.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantially enacted at the reporting date. The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the Company expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

For this purpose, the carrying amount of investment property measured at fair value is presumed to be recovered through sale, and the Company has not rebutted this assumption. Deferred tax assets and liabilities are offset if certain criteria are met.

4.15 Revenue from contracts with customers

Type of product	Nature and timing of satisfaction of performance obligations, including significant payment terms	Revenue recognition
Liquor - Alcoholic beverages	Customers obtain control of alcoholic beverages when the goods are dispatched from the Company's warehouse. Invoices are generated and revenue is recognised at that point in time. Advance payment is received and there is no financing component. No discounts or returns are offered for alcoholic beverages.	Revenue is recognized when the goods are dispatched from the Company's warehouse.
Liquor - Non-Alcoholic beverages	Customer obtain control of non-alcoholic beverages when the goods are delivered to and have been accepted at their premises. Invoices are generated at that point in time. Advance payment is received and there is no financing component. Discounts are offered to customers based on rates approved in the agreement by the National Sales Manager.	Revenue is recognised when the goods are delivered and have been accepted by customers at their premises.
Glass products	Customers obtain control of glass products when the goods are dispatched from the Company's warehouse. Invoices are generated and revenue is recognised at that point in time. Advance payment is received and there is no financing component. Discounts are offered to customers based on approved rates.	Revenue is recognised when the goods are dispatched from the Company's warehouse.
Tops - Local sales	Customers obtain control of tops products when the goods are delivered to the customer's premises. Invoices are generated at the end of the day when cash	Revenue is recognised when the goods are delivered to the customer's premises.

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

	is collected from the customer and revenue is recognised at that point in time. Sales are made on cash basis, however, some contracts allow credit and there is no financing component. Discounts are offered to customers based on approved rates.	
Tops - Sales to distributors, institutions and departments (Tops transported)	Customers obtain control of tops products when the goods are delivered to the customer's premises. Invoices are generated at that point in time which are usually payable within 45 days and revenue is recognised at that point in time. Some contracts allow credit and there is no significant financing component. Discounts are offered to customers based on approved rates.	Revenue is recognised when the goods are delivered to the customer's premises.
Tops - Sales to distributors, institutions and departments (Customer transport)	Customers obtain control of tops products when the goods are loaded to the customer's vehicle. Invoices are generated at that point in time which are usually payable within 45 days and revenue is recognised at that point in time. Some contracts allow credit up to Rs. 500,000 and there is no significant financing component. Discounts are offered to customers based on approved rates.	Revenue is recognised when the goods are loaded to the customer's vehicle.

Some contracts permit the customer to return items. Returned goods are exchanged only for new goods - i.e. no cash refunds are offered for such contracts. Revenue is recognised to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur.

4.15.1 Investment property rental income

Rental income from investment property is recognised as revenue on a straight-line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental income over the term of the lease. Rental income from other property is recognised as other income.

4.15.2 Transaction price allocated to remaining performance obligations

The Company applies the practical expedient as per paragraph 12) of IFRS 15 and does not disclose information about the remaining performance obligations that have original expected duration of one year or less.

4.15.3 Contract assets

The contract assets primarily relate to the Company's rights to consideration for sale of goods provided these are not yet billed at the reporting date. The contract assets are transferred to trade debts when the rights become unconditional.

4.15.4 Contract liabilities

Notes to the Financial Statements

For the year ended 30 June 2020

Contract liability is the obligation of the Company to transfer goods to a customer for which the Company has received consideration from the customer. If a customer pays consideration before the Company transfers goods, a contract liability is recognized when the payment is made. Contract liabilities are recognized as revenue when the Company performs its performance obligations under the contract.

4.15.5 Contract costs

(i) Costs to obtain a contract – Incremental costs of obtaining a contract i.e., sales commission paid to third parties are accounted for as contract costs and are transferred to profit or loss account based on the systematic pattern of revenue. The Company capitalizes such costs if revenue relating to such contract has not been recognized and the Company expects to recover such costs.

(ii) Costs to full fill a contract – Costs that relate directly to a contract and are specifically identified, generate or enhance resources of the entity and are expected to be recovered i.e., direct transportation and insurance costs are accounted for as contract costs and are transferred to profit or loss account based on the systematic pattern of revenue. The Company capitalizes such costs if revenue relating to such contract has not been recognized.

4.16 Cash and cash equivalents

Cash and cash equivalents comprise cash and bank balances and short term borrowings under mark-up arrangements, used by the Company in the management of its short-term commitments. Cash and cash equivalents are carried in the statement of financial position at amortised cost.

4.17 Foreign currency transactions

Transactions in foreign currencies are translated in PKR (functional and presentation currency) at the exchange rate prevailing on the date of transaction. Monetary assets and liabilities in foreign currencies are translated into PKR at the rates of exchange approximating those prevalent at the date of statement of financial position. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translations of monetary assets and liabilities denominated in foreign currencies are recognised in the profit or loss.

4.18 Operating profit

Operating profit is the result generated from continuing principal revenue producing activities of the Company as well as other income and expenses related to operating activities. Operating profit excludes finance income and finance costs and income taxes.

4.19 Finance income and finance cost

Finance income includes interest income on funds invested. Markup / interest income is recognised as it accrues in the statement of profit or loss, using the effective interest rate method.

Finance cost comprises interest expense on borrowings and bank charges. Finance expenses are recognised using the effective interest rate method. Borrowing costs incurred for the construction of any qualifying asset are capitalized during the period of time that is required to complete and prepare the asset for its intended use or when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are complete. Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognized in statement of profit or loss.

4.20 Fair value measurement

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

'Fair value' is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Company has access at that date. The fair value of a liability reflects its non-performance risk.

A number of the Company's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

When one is available, the Company measures the fair value of an instrument using the quoted price in an active market for that instrument. A market is regarded as active if transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.

If there is no quoted price in an active market, then the Company uses valuation techniques that maximize the use of relevant observable inputs and minimize the use of unobservable inputs. The chosen valuation technique incorporates all of the factors that market participants would take into account in pricing a transaction.

The best evidence of the fair value of a financial instrument on initial recognition is normally the transaction price – i.e. the fair value of the consideration given or received. If the Company determines that the fair value on initial recognition differs from the transaction price and the fair value is evidenced neither by a quoted price in an active market for an identical asset or liability nor based on a valuation technique for which any unobservable inputs are judged to be insignificant in relation to the measurement, then the financial instrument is initially measured at fair value, adjusted to defer the difference between the fair value on initial recognition and the transaction price. Subsequently, that difference is recognised in profit or loss on an appropriate basis over the life of the instrument but no later than when the valuation is wholly supported by observable market data or the transaction is closed out.

4.21 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. Management monitors the operating results of its business segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items comprise mainly investment property, investments and other expenses.

4.22 Earnings per share

The Company presents basic and diluted earnings per share (EPS). Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for the effects of all dilutive potential ordinary shares.

5 CHANGE IN SIGNIFICANT ACCOUNTING POLICY – IFRS 16 'LEASES'

Following new standards, amendments or interpretations became effective from 01 July 2019, but they do not have a material effect on the Company's financial statements, except for IFRS 16 'Leases' the effect of which has been explained in the preceding paragraphs.

- a) IFRS 16 'Leases'
- b) IFRIC 23 'Uncertainty over income tax treatments'

Notes to the Financial Statements

For the year ended 30 June 2020

- e) Amendment to IFRS 9 'Financial Instruments' – Prepayment Features with Negative Compensation
- d) Amendment to IAS 28 'Investments in Associates and Joint Ventures' – Long Term Interests in Associates and Joint Ventures
- c) Amendment to IAS 19 'Employee Benefits' – Plan Amendment, Curtailment or Settlement
- f) Amendment to IFRS 3 'Business Combinations' – Definition of a Business
- g) Amendment to IAS 1 Presentation of Financial Statements and IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors

IFRS 10 introduced a single, on-balance sheet accounting model for lessees. As a result, the Company as a lessee, has recognised right of use assets representing its right to use the underlying assets and lease liabilities representing its obligation to make lease payments. Lessee accounting remains similar to previous accounting policies. The Company has applied IFRS 16 using the modified retrospective approach, under which the cumulative effect of initial application is recognised in retained earnings at 1 July 2019. Accordingly, the comparative information presented for year ended 30 June 2019 has not been restated – i.e. it is presented as previously reported, under IAS 17 and related interpretations. The details of the changes in accounting policies are disclosed below.

The Company assesses whether a contract is or contains a lease based on the new definition of lease. Under IFRS 16, a contract is, or contains, a lease if the contract conveys a right to control the use of an identified asset for a period of time in exchange for consideration.

At inception or on reassessment of a contract that contains a lease component, the Company allocates the consideration to the contract to each lease and non-lease component based on their relative stand-alone prices. However, for leases of properties in which it is a lessee, the Company has elected not to separate non-lease components and will instead account for the lease and non-lease component as a single lease component.

As a Lessee

The Company leases many assets, including properties and vehicles. As a lessee, the Company previously classified leases as operating or finance leases based on its assessment of whether the lease transferred substantially all of the risks and rewards of ownership. Under IFRS 16, the Company recognises right of use assets and lease liabilities for most leases – i.e. those leases are on-balance sheet.

However, the Company has elected not to recognise right-of-use assets and lease liabilities for some leases of short-term duration. The Company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

The carrying amounts of right of use assets are as below.

Amount (R\$, 000)	Balance as at 30 June 2020	Right of Use assets recognised on 1 July 2019	Right of Use assets as at 01 July 2019
286,239	23,004	309,243	265,307

Significant accounting policies

The Company recognises a right-of-use asset and a lease liability at the lease commencement date. The right of use asset is initially measured at cost less any accumulated depreciation and impairment losses, and adjusted for certain measurements of the lease liability.

Annual Report 2020
Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

except for land, buildings, plant and machinery to which the Company has elected to apply the revaluation model. Depreciation is charged on straight line basis at rates as disclosed in note 17 to these financial statements. The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if the rate cannot be readily determined, the Company's incremental borrowing rate. Generally, the Company uses its incremental borrowing rate as the discount rate.

The lease liability is subsequently increased by the interest cost on the lease liability and decreased by lease payment made. It is remeasured when there is change in future lease payments arising from a change in an index or rate, a change in the estimate of the amount expected to be payable under a residual value guarantee, or as appropriate, changes in the assessment of whether a purchase or extension option is reasonably certain to be exercised or a termination option is reasonably certain not to be exercised.

The Company has applied judgement to determine the lease term for some lease contracts in which it is a lessee that includes renewal options. The assessment of whether the Company is reasonably certain to exercise such options impacts the lease term, which significantly affects the amount of lease liabilities and right-of-use assets recognized.

Impact on transition

On transition to IFRS 16, the Company recognized additional right of use assets and additional lease liabilities, recognizing the difference in retained earnings. The impact on transition is summarized below:

	At 01 July 2019 (Rs.000)
Right-of-use assets	23,004
Lease liabilities	23,004

When measuring lease liabilities for leases that were classified as operating leases, the Company discounted lease payments using its incremental borrowing rate at 01 July 2019. The weighted-average rate applied is 14.65%.

	At 01 July 2019 (Rs.000)
Finance lease liabilities as at 30 June 2019	182,234
Operating leases recognised lease liabilities on 01 July 2019	23,004
Lease liabilities as at 01 July 2019	205,238

As a result of initially applying IFRS 16, in relation to the leases that were previously classified as operating leases, the Company recognized Rs. 18,405,805 of right-of-use assets and Rs. 20,579,054 of lease liability as at 30 June 2020.

Leases Policy applicable before 01 July 2019

Determining whether an arrangement contains a lease Policy applicable before 01 July 2019

At inception of an arrangement, the Company determines whether the arrangement is or contains a lease.

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

At inception or on reassessment of an arrangement that contains a lease, the Company separates payments and other consideration required by the arrangement into those for the lease and those for other elements on the basis of their relative fair values.

If the Company concludes for a finance lease that it is impracticable to separate the payments reliably, then an asset and a liability are recognised at an amount equal to the fair value of the underlying asset; subsequently, the liability is reduced as payments are made and an imputed finance cost on the liability is recognised using the Company's incremental borrowing rate.

Leased assets-Policy applicable before 01 July 2019

Leases of property, plant and equipment that transfer to the Company substantially all of the risks and rewards of ownership are classified as finance leases. The leased assets are measured initially at an amount equal to the lower of their fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the assets are accounted for in accordance with the accounting policy applicable to that asset.

Assets held under other leases are classified as operating leases and are not recognised in the Company's statement of financial position.

Depreciation on assets held under finance lease is charged in a manner consistent with that for depreciable assets which are owned by the Company.

Lease payments-Policy applicable before 01 July 2019

Payments made over operating leases are recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives received are recognised as an integral part of the total lease expense, over the term of the lease.

Minimum lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Notes to the Financial Statements
For the year ended 30 June 2020

73

Murree Brewery Company Limited

Notes to the Financial Statements For the year ended 30 June 2020

10.1 This segment includes a complete list of items, it does not include any other items.

10 LEASE LIABILITIES (2019: FINANCIAL LEASE LIABILITIES)

	2020 (Rs. 000)	2019 (Rs. 000)
Lease liabilities (2019: Financial lease liabilities)	112,429	102,214
Less: Current portion	(88,888)	(80,260)
Non-current portion of lease liabilities	23,541	21,954

Information of lease liabilities under IFRS 16 is as follows:

Balance at 1 July	285,258	—
New lease liabilities	2,378	—
Interest	14,687	—
Payments during the year	(173,892)	—
Balance at 30 June	112,429	—
Current portion of lease liabilities	(88,888)	—
Non-current portion of lease liabilities	23,541	—

Timing analysis of undiscounted lease payments that will be paid at the reporting date is as follows:

	2020 (Rs. 000)	2019 (Rs. 000)
Less than 1 year	56,177	—
One to two years	10,687	—
Two to three	6,428	—
Three to four years	7,843	—
Four to five years	—	—
More than 5 years	—	—
	127,238	—

10.1 Lease liabilities include Rs. 112,429 (2019: Rs. 102,214) lease liabilities. The lease term for these arrangements is 1 year and shorter leaseholdings (less than 12 months) is 12 months (2019: 12 months). The lease term is payable in equal monthly installments. In the acquisition of the lease term, the Company has recognized the leaseholdings as an intangible asset and adjusted the leaseholdings. The Company has recognized the leaseholdings as an intangible asset and adjusted the leaseholdings.

10.2 Lease liabilities include Rs. 112,429 (2019: Rs. 102,214) lease liabilities. The lease term for these arrangements is 1 year and shorter leaseholdings (less than 12 months) is 12 months (2019: 12 months). The lease term is payable in equal monthly installments. In the acquisition of the lease term, the Company has recognized the leaseholdings as an intangible asset and adjusted the leaseholdings.

11	EMPLOYEE BENEFITS	Rate	2020 (Rs. 000)	2019 (Rs. 000)
	Short-term benefits liability - gratuity	11.1	243,266	217,476
	Net defined benefit liability - compensation of the employees		18,711	12,688
	Total employee benefits liability		261,977	230,164
	Net defined benefit asset - gratuity	11.2	18,354	2,388

11.1 Net defined benefit liability - gratuity

The Company operates an unfunded gratuity scheme for its full-time employees.

Reconciliation of defined benefit liability - gratuity

Balance at 1 July		247,288	247,476
Change for the year	11.1.2	55,979	27,750
Present value of past service cost and benefit	11.1.3	(17,403)	(1)
Benefits paid		(21,821)	(28,849)
Balance at 30 June	11.1.1	261,977	247,476

11.1.1 Reconciliation of liability recognized in the statement of financial position

Present value of defined benefit obligation		243,266	217,476
Net defined benefit liability		243,266	217,476

Annual Report 2020
Murree Brewery Company Limited

Notes to the Financial Statements
For the year ended 30 June 2020

11.1.2	Change in profit or loss	Note	2020 (Pn,000)	2019 (Pn,000)		
	Change in market cost		18,909	15,311		
	Interest cost		33,665	28,448		
		11.1.2.1	58,618	19,231		
11.1.2.1	Expenses is recognized in the following line items in profit or loss:					
	Cost of sales		37,430	21,520		
	Selling and distribution expenses		7,925	4,946		
	Admin and service expense		4,663	2,765		
			50,018	29,231		
11.1.3	Change / (credit) to other comprehensive income		2020 (Pn,000)	2019 (Pn,000)		
	Financial assets / (liabilities) loss / changes in financial assets / liabilities		(1,133)	657		
	Expenses or payments on defined benefit liability		16,269	(821)		
			15,136	147		
11.1.4	Key actuarial assumptions		2020 (Pn,000)	2019 (Pn,000)		
	The latest actuarial valuation was carried out on 30 June 2020 using projected unit credit method with the following assumptions:					
		Note	2020	2019		
	Discount rate used for interest cost in profit or loss		14.25%	9.80%		
	Precedent and level for determining debt liability		3.97%	14.25%		
	Salary increment used for reporting debt liability					
	Salary increment for 2021 and onwards		6.50%	14.25%		
	Direct cost payment salary increase		01 July 2020	01 July 2019		
	Variable cost	11.1.4.1	2020 2021-2025	2019 2021-2025		
	Additional cost		Age - Based	Age - Based		
	Retirement assumption		Age 65	Age 65		
11.1.4.1	Assumptions regarding future mortality has been based on State Life Expectancy (SLE) 2014 (2019), estimate mortality rate with 1 year actual experience projection of Pakistan Society of Actuaries (PSA) 2014.					
11.1.5	Sensitivity analysis					
	For a change of 100 basis points, present value of defined benefit liability at reporting date would have been as follows:					
			2020 Increase (Pn,000)	2020 Decrease (Pn,000)	2019 Increase (Pn,000)	2019 Decrease (Pn,000)
	Discount rate		253,143	267,897	213,361	264,292
	Salary increment rate		287,667	232,814	264,011	213,361
11.1.5.1	Although the analysis does not take into account full distribution of cash flows required under the plan, it does provide an approximation of the sensitivity of the assumptions above.					
11.1.6	The Company's expected change in defined benefit liability - gratuity for the year 2020 was in Ru. 14,014 million.					
11.1.7	Risk associated with defined benefit liability - gratuity					
	Final Salary Risk (linked to inflation risk)					
	The risk that the final salary at the time of cessation of service is greater than what was expected. Since the benefit is calculated on the final salary (which will closely reflect inflation and other macroeconomic factors), the benefit amount increases as salary increases.					
	Salary increase Risk					
	- Mortality risk					
	The risk that the actual employee experience is different from the assumed mortality. This effect is more pronounced as retirement occurs at older ages and varies in distribution to the highest risk.					
	- Withdrawal Risk					
	The risk of actual withdrawal experience is different from the assumed withdrawal probability. The significance of the withdrawal risk varies with the age, service and the granted benefit value respectively.					

Murree Brewery Company Limited

Notes to the Financial Statements For the year ended 30 June 2020

11.1.8 Expected maturity profile

Following are the expected distributions and timing of benefit payments at the reporting date:

	2020 (Rs. '000)	2019 (Rs. '000)
Year 1	10,368	10,440
Year 2	40,774	35,464
Year 3	20,885	30,218
Year 4	30,794	33,008
Year 5	29,675	37,650
Year 6 to Year 10	138,294	200,250
Year 11 and beyond	653,436	2,294,949

11.1.9 Historical information

	2020 (Rs. '000)	2019 (Rs. '000)
2020	249,266	
2019	247,673	247,673
2018	242,405	242,405
2017	182,859	182,959
2016	176,285	176,285
2020	249,266	247,673
2019	247,673	247,673

11.1.10 Weighted average duration of defined benefit liability (years)

11.2 Net defined benefit asset pension

The Company operates a funded pension scheme for its eligible employees.

	Note	2020 (Rs. '000)	2019 (Rs. '000)
Movement in net defined benefit asset pension			
Balance at 01 July		(21,834)	(2,940)
Change for the year	11.2.1	(7,568)	961
Recognized net gain recognized in other comprehensive income	11.2.2	10,873	(15,432)
Contributions by the Company	11.2.3	(5,682)	(5,250)
Balance at 30 June		(15,304)	(21,900)

11.2.1 The amount recognized in the statement of financial position is as follows:

	Note	2020 (Rs. '000)	2019 (Rs. '000)
Present value of defined plan liability	11.2.2	47,482	32,692
Fair value of defined plan assets	11.2.3	(62,827)	(55,626)
Net defined benefit asset		(15,304)	(21,900)

11.2.2 The movement in the present value of defined plan liability is as follows:

	2020 (Rs. '000)	2019 (Rs. '000)
Present value of defined benefit liability at 01 July	33,852	44,453
Current service cost	1,110	1,165
Net interest cost	(5,160)	-
Net interest cost	4,933	3,917
Net interest cost	(2,388)	(1,545)
Net interest cost during the year	15,295	(14,162)
Recognized net gain	47,482	32,692
Present value of net defined benefit liability at 30 June		

Annual Report 2020
Murree Brewery Company Limited

Notes to the Financial Statements
For the year ended 30 June 2020

		2020 (R1,000)	2019 (R1,000)	
11.2.1 The movement in the fair value of defined plan assets is as follows:	Note			
Fair value of plan assets at 01 July		52,820	46,717	
Contributions paid into the plan		5,883	3,259	
Expected return on plan assets		5,183	4,355	
Benefits paid by the plan		(2,362)	(1,543)	
Removals from the plan		(4,277)	(24)	
Fair value of plan assets at 30 June	11.2.5	<u>62,827</u>	<u>52,561</u>	
11.2.4 Expense recognized in profit or loss:				
Current service cost		5,118	3,565	
Interest cost on defined benefit plan		(8,193)	(4,059)	
Gain or loss arising on plan adjustments		(5,180)	-	
Administrative expenses on plan assets		<u>6,473</u>	<u>2,617</u>	
		<u>(7,862)</u>	<u>2,123</u>	
11.2.5 Plan assets comprise of:				
Fixed interest and funds		19,710	13,351	
Defined-pension contributions		45,325	41,968	
Cash at bank		772	62	
		<u>65,807</u>	<u>55,381</u>	
11.2.6 (Credit) / charge to other comprehensive income:				
Actuarial gains / losses changes in financial assumptions		14,854	(17,559)	
Experience adjustments on defined benefit costs		753	611	
Removals from plan		<u>4,273</u>	<u>1,788</u>	
		<u>19,880</u>	<u>(15,260)</u>	
11.2.7 Key actuarial assumptions		2020	2019	
Discount rate used for interest cost in profit or loss		14.25%	8.50%	
Discount rate used for reporting defined cost		8.50%	14.25%	
Salary increase used for reporting defined cost				
Salary growth rate for 2020 and onwards		8.50%	14.25%	
Not expected salary increase		31 August 2020	01 August 2019	
Mortality rate	11.2.8	SAG 2001-2005	SAG 2001-2005	
Withdrawal rates		Age - Based	Age - Based	
Reduction / overpayment		Age 55	Age 60	
11.2.8 Assumptions regarding future mortality for years based on South Life Corporation (SAG 2001-2005), intrinsic mortality table with 1 year select in per recommendation of Pension Society of Actuaries (PSA 90).				
11.2.9 The calculation of the defined benefit asset is explained in assumptions set out above. The following table summarizes how the impact on the defined benefit asset / liability, as the reporting date was 30 June 2020, is disclosed as a result of a change in respective assumptions by 10% both positive:				
	2020 Increase (R1,000)	2020 Decrease (R1,000)	2019 Increase (R1,000)	2019 Decrease (R1,000)
Discount rate	<u>34,715</u>	<u>42,887</u>	34,965	17,382
Salary increase rate	<u>38,351</u>	<u>38,351</u>	25,284	12,747
11.2.10 Risks associated with defined benefit asset - pension				
Final Salary Risk (linked to inflation risk)				
The risk that the final salary in the time of cessation of service is greater than what we expected. Since the benefit is linked to the final salary (which will clearly reflect inflation and other macroeconomic factors), the benefit payment is linked to salary increases.				

2008年11月18日 星期一

1000

[illegible]

Copyright © 2004 John Wiley & Sons, Ltd.

The authors have nothing to disclose regarding any potential conflicts of interest.

			2020	2019
			10	10
10	DEFERRED TAX LIABILITY - NET	1000	2020 (29,700)	2019 (15,700)
		101	200,000	100,000

	First half ended at 31 July	First half ended at 31 June 2017	Percentage of other companies in the index	Weight	First half ended at 30 June 2016
2016					
Taxable temporary differences					
Property, plant and equipment	228,438	48,150	-	-	145,458
Goodwill and intangible assets	-	-	-	-	-
Accrued interest payable	88,038	117,600	44,758	-	25,257
Property, plant and equipment	6,188	1,888	15,752	-	4,445
First half ended at 30 June 2016	322,664	167,638	28,351	-	175,160
Deductible temporary differences					
Carriage allowance for 2017 and 2016	228,438	167,638	-	-	11,781
Provision for 2017 and 2016	-	164,000	-	-	74,284
Unemployment claim	-	-	-	-	-
Accrued interest payable	111,037	117,600	5,347	-	11,244
Provision for 2017 and 2016	111,037	164,000	-	-	11,244
Carriage allowance for 2017 and 2016	150,044	167,638	-	-	11,244
First half ended at 30 June 2016	390,519	449,238	8,817	-	34,771
	713,183	616,876	37,168	-	519,931
2017					
Taxable temporary differences					
Property, plant and equipment	117,070	117,070	-	-	200,400
Goodwill and intangible assets	-	-	-	-	-
Accrued interest payable	117,070	117,070	4,400	-	10,000
Property, plant and equipment	117,070	117,070	-	-	10,000
First half ended at 30 June 2016	351,210	351,210	4,400	-	220,400
Deductible temporary differences					
Carriage allowance for 2017 and 2016	-	117,070	-	-	11,000
Provision for 2017 and 2016	117,070	117,070	-	-	11,000
Provision for 2017 and 2016	117,070	117,070	-	-	11,000
First half ended at 30 June 2016	351,210	351,210	-	-	33,000
	702,420	702,420	4,400	-	253,400

Annual Report 2020
Murree Brewery Company Limited

Notes to the Financial Statements
For the year ended 30 June 2020

13 TRADE AND OTHER PAYABLES			2020	2019
	Note		(Rs. '000)	(Rs. '000)
Payable to contractors and suppliers			447,331	179,499
Accrued liabilities			72,912	84,349
Security deposits	13.1		27,891	22,324
Payable to Workers' (Profit) Participation Fund (WPPF)	13.2		77,887	100,453
Payable to Workers' Welfare Fund (WWF)	13.3		19,497	19,929
Provision for Tax Incentives and Development Levy	14.1		285,474	-
Withholding tax payable			1,145	2,774
Sales tax payable - out			191,066	22,973
Excise duty payable			-	70,606
Export duty payable on PHF, and beer			189,821	110,821
Taxies payable			5,818	6,819
Unearned income			2,354	1,862
Other payables			33,670	30,276
			1,204,977	791,718
13.1 Security deposits				
Security deposits	13.1.1		27,891	22,324
13.1.1 These represent deposits (Rs. 27,891 thousand) in security deposits from dealers and suppliers of the Company. Out of this an amount of Rs. 22.4 million (2019: Rs. 17.40 million) is held in separate bank accounts.				
13.2 Payable to Workers' (Profit) Participation Fund (WPPF)				
	Note		2020	2019
			(Rs. '000)	(Rs. '000)
Balance at 01 July			130,693	99,798
Interim fund added in the Company's income	38		11,488	-
Change for the year	34		35,814	69,744
Payments in the period during the year			(89,898)	(119,193)
Balance at 30 June			77,887	100,453
13.3 Payable to Workers' Welfare Fund (WWF)				
Balance at 01 July			19,929	34,662
Change for the year	34		21,180	21,094
Adjustments received against income tax	28		(22,615)	(19,827)
Balance at 30 June			18,497	19,929
14 CONTRACT LIABILITIES				
Contract liabilities	14.1		189,842	110,821
14.1 These represent unfulfilled orders from customers against sale of goods.				
15 CONTINGENCIES AND COMMITMENTS				
(a) Contingencies:				
15.1 Letter of guarantee issued by banks on behalf of the Company	15.1.1		119,811	(20,471)
15.1.1 These represent bank guarantees issued in the normal course of business to Sri Nippon Glass Pipe Lines Limited (SNGPL) for commercial and industrial use of gas. Securities against these guarantees have been disclosed in note 28.5 on these financial statements.				
15.1.2 For details of security against bank guarantees, refer note 28.5 (b) (i) and (ii) on these financial statements.				

Murree Brewery Company Limited

Notes to the Financial Statements For the year ended 30 June 2020

15.2 The Company is paying set gas reduction bills based on gas tariff at Rs. 488 per MMBTU and Rs. 573 per MMBTU, the effective power meter as compared to the bill raised by SNGPL at Rs. 600 per MMBTU. The Honorable Lahore High Court (\"LHC\"), in January 2018, set aside the demand of SNGPL at Rs. 600 per MMBTU and case was decided in favour of the Company. However, SNGPL preferred an appeal before the Supreme Court of Pakistan (\"SCP\") which is pending adjudication. The Company has not made provision of the difference in tariff which in aggregate amounts to Rs. 132.24 million (2019: Rs. 136.11 million) in financial statements as the management, based on legal consultation, is confident that the eventual decision will be in favour of the Company.

15.3 The Company, along with several other banking / leverage institutions, is contesting the case related to a gas meter order of the Honorable Supreme Court of Pakistan (case no-26 of 2018) regarding use of ground / surface water. The Company has contested the decision of the Honorable Supreme Court and has filed a review petition through its legal counsel. Further, the Company has received notice from the Government of Khyber Pakhtunkhwa on revision of water charges. The Company has filed writ petition in Peshawar High Court and the Court has granted stay order against recovery of billed amounts. The management, based on legal consultation, is confident that the eventual decision will be in favour of the Company.

15.4 For contingencies related to tax matters, refer note 25.

(a)	Commitments:	Note	2020	2019
			(Rs. '000)	(Rs. '000)
	Outstanding letter of credits including capital expenditures	15.5	223,138	(43,973)
	Capital expenditure contracts			
	- Machinery		29,635	82,426
	Others		193,451	67,546

15.5 For details of security against Letter of Credits, refer to note 19.5 (b), (c) and (d).

16 PROPERTY, PLANT AND EQUIPMENT

Operating fixed assets	16.1	5,158,480	5,226,194
Capital work in progress (CWIP)	16.2	780	109,848
		<u>5,159,260</u>	<u>5,336,042</u>

For the year ended 30 June 2020

For more information on this and other topics, visit us at www.pearsoncmg.com

[illegible]

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

16.1.1 Land includes 2 leasehold plots in possession of Murree Brewery Office (MBO) during the year for construction of a Brewery building. This has been valued at 200,000,000, based on an independent valuation of Rs. 2.02 million. The Company had been previously notified (MBO) for this land for use as a warehouse. The plots at Dharwad have been purchased against MBO for building the land. However, the location of the warehouse is different from the existing one.

16.1.2 Surplus on revaluation of property, plant and equipment

The fair revaluation of the Company's land, buildings, plant and machinery was held on 30 June 2017 resulting in net surplus of Rs. 15,42,77,000.

The fair value of the property, plant and equipment of the Company is as follows:

	Cost	Accumulated depreciation	Written down value
	(Rs. 000)	(Rs. 000)	(Rs. 000)
Land	128,118	-	128,118
Buildings	411,531	(127,155)	284,376
Plant and machinery and equipment	3,442,008	(1,420,835)	2,021,173
	3,981,657	(1,547,990)	2,433,667
	2020		
	2019		
		2020	2019
		(Rs. 000)	(Rs. 000)

16.1.3 Depreciation charge has been allocated as follows:

	2020	2019
	(Rs. 000)	(Rs. 000)
Land	0	0
Buildings	10,517	10,517
Plant and machinery and equipment	1,420,835	1,420,835

16.1.4 Based on the revaluation carried out on 30 June 2017, the book value of the land, buildings and plant, machinery and equipment is Rs. 2,43,36,67,000, Rs. 1,42,08,35,000 and Rs. 1,42,08,35,000 respectively.

16.1.5 Details of immovable fixed assets (i.e. land and building) in the name of the Company are as follows:

Location	Usage of immovable assets	Total Area of land (Acres)	Total Covered Area (Sq. Ft)
1) Murree Brewery House, 2 National Park Road, Bangalore	Corporate office and administrative building	14.0	1,00,000
2) Murree Brewery House, 14, Panna Road, Bangalore	Warehousing facility	1.0	10,000
3) Plot 117, Industrial Estate, Hosur, District Hosur, KPC	Warehousing	1.0	10,000
4) Plot 118, Industrial Estate, Hosur, District Hosur, KPC	Warehousing	1.0	10,000
5) Plot 119, Industrial Estate, Hosur, District Hosur, KPC	Warehousing	1.0	10,000
6) Plot 120, Industrial Estate, Hosur, District Hosur, KPC	Warehousing	1.0	10,000
7) Plot 121, Industrial Estate, Hosur, District Hosur, KPC	Warehousing	1.0	10,000
8) Plot 122, Industrial Estate, Hosur, District Hosur, KPC	Warehousing	1.0	10,000
9) Plot 123, Industrial Estate, Hosur, District Hosur, KPC	Warehousing	1.0	10,000

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

16.1.6 Detail of disposals of operating fixed assets

The details of operating fixed assets sold during the year, having a net book value in excess of Rs. 100,000 each, are as follows:

Description		Cost / revalued amount	Carrying amount	Sale proceeds	(Loss) / gain	Purchasers	Relation with Company / Director
	Note	(Rs. '000)					
Vehicles							
Toyota Corolla	16.1.6.1	1,842	1,150	1,800	640	Mr. Imtiaz Hassan	Employee
Toyota Corolla	16.1.6.1	1,858	577	1,850	1,273	Mr. Zakiruddin	Employee
Honda City	16.1.6.1	1,870	705	1,122	418	Mr. Saqib Gul Nawaz	Employee
Honda City	16.1.6.1	1,662	665	996	331	Mr. Fayyaz Ahmed	Employee
Suzuki Swift	16.1.6.1	1,417	960	1,168	208	Mr. Syed Islam Ali	Employee
Aggregate value of other items with individual book value not exceeding Rs. 500,000		8,893	778	3,566	2,788	Multiple	
2020		17,540	4,846	10,502	5,856	Also refer note 35	
2019		47,993	16,884	12,250	(4,634)	Also refer note 35	

16.1.6.1 These disposals are made to employees of the Company as per the Company's policy.

16.2	Capital work in progress (CWP)	Note	2020 (Rs. '000)	2019 (Rs. '000)
	Balance at 01 July/ Additions		169,848 62,006	211,159 510,643
	Transferred to operating fixed assets: Buildings on freehold land	16.1	(10,181)	(39,563)
	Plant, machinery and equipment	16.1	(220,913)	(583,423)
			(231,094)	(553,987)
	Balance at 30 June	16.2.1	760	157,265
16.2.1	Breakup of capital work in progress at the reporting date is as follows:			
	Plant and machinery		-	169,285
	Civil works		760	565
	Others		760	169,848

MURREE BREWERY COMPANY LIMITED

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

17	RIGHT OF USE ASSETS		2020 (Rs. 000)	2019 (Rs. 000)
	CSST	Note		
	Balance at 01 July		165,141	-
	Additions		2,098	-
	Decreases in Property, plant and equipment - Owned		(11,740)	-
	Depreciation expense		97,292	-
	Disposals		(1,192)	-
	Balance at 30 June		143,609	-
	DEPRECIATION			
	Balance at 01 July		81,886	-
	Charge for the year	17.1	42,133	-
	Decreases in Property, plant and equipment - Owned		(4,751)	-
	Disposals		-	-
	Balance at 30 June		119,268	-
	Carrying amount		27,341	-
	Ratio of Depreciation expense to PPE		10% to 20%	-
17.1	Depreciation charge has been allocated as follows:			
	Fixed assets		25,062	-
	Selling and distribution expenses		5,793	-
	Administrative expenses		2,686	-
			43,541	-
18	INTANGIBLE ASSET			
	Computer software	18.1	1,281	1,428
18.1	Reconciliation of carrying amounts:			
	Cost			
	Balance at 01 July		2,595	2,446
	Additions		-	-
	Balance at 30 June		2,595	2,446
	Accumulated amortization			
	Balance at 01 July	18	132	136
	Amortization		918	136
	Balance at 30 June		1,050	272
	Carrying value		1,545	1,174
	Annual amortization per annum		35%	50%
18.2	Amortization charge for the year has been allocated as follows:			
19	ADVANCES FOR CAPITAL EXPENDITURES	Note		
	Advances for PPE		48,565	47,192
	Advances for purchase of fixed assets		15,473	16,213
			64,038	63,405
20	INVESTMENT PROPERTIES			
20.1	Reconciliation of carrying amounts:		2020 (Rs. 000)	2019 (Rs. 000)
	Balance at 01 July		325,118	282,149
	Additions during the year		6,050	-
	Change in fair value	20	24,481	13,759
	Disposals	20.1.1	328,629	323,058

Annual Report 2020
Murree Brewery Company Limited

Notes to the Financial Statements
For the year ended 30 June 2020

20.1.1 The investment property represents lands and buildings held for rental applications and to earn rental income. On 30 June 2020, an assessment was carried out by an independent valuer to ascertain the fair value of investment property. The price of land of the investment property is reviewed based on market research carried out in the area where the property is situated. The fair value of the property is based on independent valuer's judgement about average price prevalent on the said date and has been prepared on spotly available (provided information about making relevant inquiries from the market. Changes in fair value are recognised as gains (or losses) or loss and included in other income. All gains are recognised.

20.2 Particulars of investment property of the Company and the forced sale values are as follows:

Location	Area Sq. Ft.	F&V Rs. (000)
(1) Plot 121/3, Township Industrial Area, Lahore	5,115	146,804
(2) Office Suite 209, 5th Floor, ISE Tower, Blue Area, Islamabad	1,548	31,510
(3) Office 411, Fourth Floor, The Forum, Dha-3, Clifton, Karachi	1,008	24,794
(4) XRP Building, Maun Chowky Estate, National Park Road, Islamabad	1,487	3,933
(5) House No. 20, Street 37, Sector F-7/1, Islamabad	5,699	77,685
		304,626

20.3 Measurement of fair values:

20.3.1 Fair value hierarchy

The fair value of investment property was determined by external independent valuer, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued. The fair value measurement of the investment property has been categorised as a Level 2.

20.3.2 Since the values have been determined by external independent valuer and inputs are unobservable, sensitivity analysis has not been presented.

21 LONG TERM ADVANCES - SECURED

To employees

Long Term with more than one year advance under current assets

Note	2020 (Rs. '000)	2019 (Rs. '000)
	38,722	12,589
26	5,836	(1,559)
	32,886	11,030

21.1 These advances carry interest at 11% (2019: 11%) per annum and are repayable in periods up to three years. Two interest-free advances during the year were Rs.20,000/- 1.20 million. These advances have been given in accordance with the Company's policy for the purchase of vehicle. These advances are secured against the ownership of vehicle.

22 LONG TERM INVESTMENTS

Advanced cost

Palatine Investment Bonds (PIBs)

Note	2020 (Rs. '000)	2019 (Rs. '000)
22.1	517,473	550,418

22.1 This represents investment in Palatine Investment Bonds (PIB) having face value of Rs. 500 million (2019: Rs. 500 million). These PIBs carry a coupon rate of 3.25% (2019: 3.75%) per annum with profit payable on a half yearly basis. The maturity date of PIBs is 21 April 2029.

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

			2020 (Rs. 000)	2019 (Rs. 000)
20	LONG TERM DEPOSITS	Note		
	Long term deposits	20.1	15,734	11,711
21.1	These represent deposits made in accordance with the entity's obligations. There are no deposits, interest-bearing or payable to an amount not specified.			
24	INVENTORIES	Note		
	Stores, spare parts and loose tools		144,645	144,704
	Stores		43,217	15,236
	Spare parts and loose tools		127,943	105,827
	Stock in trade		1,164,133	1,070,484
	Raw material		129,552	14,746
	Work in progress	24.1	734,809	11,405
	Stock under evaluation - WIP		304,665	14,746
	Finished goods		-	12,445
	Finished goods available		1,268,159	1,113,611
	Value provided for slow moving inventories	24.2	(54,443)	(47,119)
			1,862,119	1,166,214
24.1	A substantial portion of each category will not be sold within one year because of the duration of the aging process. As such, it may be stated that no such value inventory cost is included in current assets. Although a portion of each category may be sold for periods greater than one year which is the usual time period. Warehousing, insurance cost value may be charged, say 5% to 10% which is added for value is included in inventory cost.			
24.2	Movement in provision for slow moving inventories	Note		
	Balance at 01 July		14,610	41,472
	Provision for slow moving inventories	24	15,625	(7,337)
	Balance at 31 June		30,235	34,135
25	TRADE DEBTS - Unsecured			
	Consistent good		12,000	17,446
	Consistent doubtful		13,000	17,446
	Less: Provision for expected credit losses	25.1	18,156	(7,337)
			25,926	11,947
25.1	Less: provision for expected credit losses			
	Balance at 01 July		3,317	-
	Effect of impairment as per IAS 39		-	1,007
	Effect of impairment as per IAS 39		-	719
	Credit impairment trade debts		-	2,099
	Effect of impairment as per IAS 39		3,317	419
	Less: provision for expected credit losses		-	-
	Credit impairment trade debts		4,156	1,617
	Balance at 31 June			

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

25.2	The age analysis of trade debts, at the reporting date, is as follows:	Note	2020 (Rs. '000)	2019 (Rs. '000)
	Periods:			
	- up to 3 months		14,273	14,612
	- up to 3 to 6 months		16,134	2,964
	- up to 6 to 12 months		1,203	2
	- more than one year		538	21
			<u>32,090</u>	<u>27,599</u>
26	ADVANCES, PREPAYMENTS AND OTHER RECEIVABLES			
	Advances to employees - personal		2,038	21,294
	Current portion of long term advances - account	21	1,636	1,255
	Advances to suppliers - unfunded		189,798	145,793
	Prepayments		8,870	14,827
	Interest accrued		8,260	11,229
	Other receivables		578	1,487
			<u>214,181</u>	<u>455,478</u>
27	SHORT TERM INVESTMENTS			
	Provisioned at fair value through profit or loss:			
	Shares of listed companies		8	8
	Mixed funds	27.1	1,872,957	1,321,175
	Investment at amortised cost:			
	Investment at LIB+ USD	27.2	58,288	-
			<u>1,931,243</u>	<u>1,321,183</u>
27.1	These represent funds invested in 11654 million (2019: 16.75) rupees units of various mutual funds having market value ranging from Rs.8.58 to 505.26 (2019: Rs. 9.47 to 285.32) per unit.			
27.2	This represents investment in foreign currency TDAs amounting to USD 330,000. These were entered at the rate of 0.15% per annum.			
28	ADVANCE TAX - NET	Note	2020 (Rs. '000)	2019 (Rs. '000)
	Tax refundable at 01/04/		317,332	185,085
	Provisional Sales Tax - interest	31	(331,373)	(743,055)
	Tax on sales paid during the year		488,893	355,328
	Income tax adjustment against <i>Wharfedale</i> <i>McGee</i> Fund	13.3	(22,615)	(26,557)
	Tax refundable at 30 June		<u>372,197</u>	<u>317,801</u>

Annual Report 2020
Murree Brewery Company Limited

Notes to the Financial Statements
For the year ended 30 June 2020

	2020 (Rs. 000)	2019 (Rs. 000)
19 CASH AND BANK BALANCES		
Cash in hand	9,882	21,758
Cash at bank		19,269
Banking facilities in hand	81,100	130,948
Capital assets:		
- Investment in current assets	601,228	624,178
- Investment in fixed assets	694,134	716,122
- Investment in fixed assets	1,868	21,107
	1,298,127	1,583,165
	1,328,129	1,641,152

19.1 These represent cash deposits made to the credit of the Company.

19.2 These carry interest ranging from 6.25% to 12.25% (2019: 6.25% to 11.62% per annum).

19.3 This carries interest at the rate of 9.25% per annum (2019: 11.25% per annum).

19.4 This includes cash receipts amounting to Rs. 100 million and Rs. 25 million deposited with Alami Bank Limited and United Bank Limited as security against letters of guarantee facilities.

20.5 Financing facilities

As at the reporting date, the Company had following funded and unfunded finance facilities available from scheduled banks:

- (a) Working capital facility amounting to Rs. 50 million (2019: Rs. 75 million) from Bank Alfalah Limited, Rawalpindi. This facility was available till 30 June 2020 which has subsequently been renewed till 30 June 2021. This carries working capital limit of 8 months KIBOR plus 1% (2019: 3 months KIBOR plus 1%) per annum. Principal is payable on equity or as interest whichever is earlier. It is secured against goods and have current assets of the Company registered with Securities and Exchange Commission of Pakistan amounting to Rs. 75 million (2019: Rs. 75 million).
- (b) Facilities of letters of guarantee and letters of credit amounting to Rs. 10 million (2019: Rs. 10 million) and Rs. 400 million (2019: Rs. 400 million) from Bank Alfalah Limited respectively were available. Facilities of letters of guarantee and letters of credit are secured against present and future assets of the Company and their investments respectively.
- (c) Facilities of letters of guarantee, shipping facilities and letters of credit amounting to Rs. 100 million (2019: Rs. 100 million), Rs. 50 million (2019: Rs. 50 million) and Rs. 200 million (2019: Rs. 200 million) from Alami Bank Limited respectively are available to the Company till 31 October 2020. Facilities of letters of guarantee, shipping facilities and letters of credit are secured against 100% cash margin and letters of credit documents.
- (d) Facility of letters of credit amounting to Rs. 100 million (2019: Rs. 200 million) is available from Allied Bank Limited. This facility is available till 31 December 2020. This facility is secured against financial statements documents.
- (e) Facility of letters of credit amounting to Rs. 50 million with a limit of letters of guarantee of Rs. 100 million (2019: Rs. 20 million) was available from United Bank Limited. This facility is secured against financial statements documents, financial statements and letters of credit amounting to Rs. 50 million with 100% funds and cash margin of Rs. 25 million.

Annual Report 2020
Murree Brewery Company Limited

Notes to the Financial Statements
For the year ended 30 June 2020

20 Revenue from contracts with customers		2020 (Pkr. 000)	2019 (Pkr. 000)
Sales tax		13,050,368	17,067,466
Federal and provincial excise duty		(2,884,609)	(3,603,765)
Trade discounts		(1,895,549)	(2,366,778)
		(4,729,857)	(5,936,713)
		8,320,511	11,130,753
20.1 Disaggregation of revenue from contracts with customers			
In the following table, revenue from contracts with customers is disaggregated by primary geographical market, major products and services, time and timing of revenue recognition			
Primary geographical markets		2020 (Pkr. 000)	2019 (Pkr. 000)
Pakistan		4,877,919	6,298,814
India		5,568,120	8,049,907
Khyber Pakhtunkhwa		1,495,508	1,386,712
Balochistan		1,207,194	1,145,428
Aerodrome Capital Territory		357,496	366,780
Others		152,887	171,400
Revenue from other countries	16.3	126,744	366,134
		13,335,868	18,644,165
Major products/services lines			
Pakistan/Baloch Foreign Lager (PBF/L)		3,187,789	4,034,314
Beer		2,225,563	2,642,591
Non alcoholic beverages and products		3,816,437	4,715,496
Fruit juice drinks		1,418,740	1,312,460
Bottle fill		401,348	585,147
Alcohol related marketing costs		624,974	577,283
Other products		122,872	117,867
Other related goods		118,767	64,855
Related selling costs (gross)	16.3	126,155	389,176
		13,886,560	18,504,003
Timing of revenue recognition			
Revenue recognized in a point in time		13,038,188	17,967,189
20.2 Revenue relating to the 12,640,000 (2019: 16,180,000) related trade revenue liability balance has been recognized during the year			
20.3 Revenue has been presented as a separate line item in accordance with the requirements of the draft schedule to the Companies Act, 2017. Accordingly, selling costs related to beer production for the 12,640,000 related trade revenue liability balance has been included in selling and distribution expenses. Comparison has been presented accordingly.			
21 COST OF SALES		2020 (Pkr. 000)	2019 (Pkr. 000)
Raw materials consumed	Note	6,612,005	5,176,088
Selling and distribution expenses	16.1	106,488	261,114
Fuel and power		738,347	318,616
Salaries, wages and other benefits	16.2	578,755	698,922
Repairs and maintenance		118,886	58,757
Depreciation	16.1.3	357,869	324,111
Amortization of right of use Asset	17.1	15,303	—
Cost of finished goods - Subsequent		331,373	292,244
Other manufacturing expenses		71,362	77,891
		8,009,502	6,469,746
Work in progress including cost under estimation			
Opening stock at 01 July		291,278	19,152
Closing stock at 30 June		(246,389)	(281,274)
		44,889	1,122
Cost of goods manufactured		8,054,391	6,470,868
Finished goods including goods in transit			
Opening stock at 01 July		132,679	19,876
Closing stock at 30 June		(246,389)	(281,274)
		(113,710)	(261,398)
		6,940,681	6,209,470
21.1 Raw materials consumed			
Opening stock at 01 July		1,312,889	761,311
Purchases		6,714,888	6,644,174
Closing stock at 30 June		(1,415,772)	(1,385,915)
		6,611,995	6,019,570

Murree Brewery Company Limited

Notes to the Financial Statements For the year ended 30 June 2020

31.2 This includes staff retirement benefits amounting to Rs. 17.12 million (2019: Rs. 21.57 million).

31.3 This includes salaries amounting to Rs. 11.24 million (2019: Rs. 5.43 million) paid to directors subject to Director's Salary Tax.

32	SELLING AND DISTRIBUTION EXPENSES	Note	2020 (Rs.'000)	2019 (Rs.'000)
		32.1	153,046	135,345
	Salaries, wages and other benefits		54,875	175,194
	Advertisement and publicity		254,324	245,924
	Selling expenses		15,142	177,358
	Importation cost of obtaining trademark - sales representation		15,084	22,427
	Sampling		10,658	12,110
	Trade promotion		60,824	67,447
	Freight	16.1.3	2,435	5,844
	Communications- Property, Plant & Equipment	17.1	5,703	-
	Depreciation- Right of Use Asset	45	123,589	159,115
	Service charges and commission to G.P. Durrani & Co. (Private) Limited, a related party		10,572	40,474
	Rent of vehicles		42,110	48,997
	Others		275,114	1,575,574

33.1 This includes staff retirement benefits amounting to Rs. 4.13 million (2019: Rs. 4.15 million).

33	ADMINISTRATIVE EXPENSES		2020 (Rs.'000)	2019 (Rs.'000)
		33.1	253,152	224,429
	Salaries, wages and other benefits		9,743	8,129
	Traveling and conveyance		9,686	9,685
	Printing and stationery		14,251	17,924
	Repairs and maintenance		37,421	18,222
	Fuel and oil		3,750	3,756
	Electricity, gas and travelling		8,548	6,480
	Communication		6,335	6,517
	Entertainment		13,324	14,149
	Legal and professional fee		21,871	22,159
	Security	33.2	2,542	4,970
	Depreciation	34.2	15,425	67,657
	Provision for doubtful debts and bad debts		9,343	9,341
	Insurance		73,935	13,958
	Rent, rates and taxes		4,831	-
	Utilities	16.1.3	18,117	16,173
	Depreciation- Property, Plant & Equipment	17.1	2,805	-
	Depreciation- Right of Use Asset	18.1	575	519
	Amortisation		1,300	4,234
	Others		547,940	391,542

33.1 This includes staff retirement benefits amounting to Rs. 1.05 million (2019: Rs. 1.44 million).

33.2 Dividends include Rs. 1.59 million (2019: Rs. 1.57 million) paid to Murree Foundation, located at 19 Commercial Building, Stationer Quarters, Lahore, in which Chief Executive Officer of the Company is a Trustee.

34	OTHER EXPENSES	Note	2020 (Rs.'000)	2019 (Rs.'000)
		33.2	35,814	35,244
	Workers' Profit Participation Fund (WPPF)	33.3	25,183	21,466
	Workers' Welfare Fund (WWF)	34.1	311,835	-
	Provision for Gas Infrastructure Development Fund (GIDF)	34.2	1,849	1,864
	Auditors' remuneration		545	6,472
	Other contributions-		1,732	1,732
	Interest on loans		273,054	116,695

Annual Report 2020
Murree Brewery Company Limited

Notes to the Financial Statements
For the year ended 30 June 2020

34.1 In September 2014, the Federal Government promulgated the Infrastructure Development Code (IDDC) Ordinance No.21 of 2014 as an exercise of the powers of the Honorable Supreme Court of Pakistan, which is signed and the order is issued on 01/09/2014. The IDDC Act is a constitutional and ultra vires on the ground that IDDC is a "law" and not a "rule". Government of Pakistan issued IDDC Act, 2014 during May, 2015 which (including subsequent amendments of the provision of the IDDC Act) was challenged by the Company through a writ petition in the Honorable Lahore High Court ("LHC"). The Court granted stay against charging of the IDDC under the IDDC Act, 2014. On 06 September 2017, the LHC transferred this case to High Power Committee ("HPC") formed under IDDC Ordinance.

Subsequent to the reporting date, on 17 August 2019, the Honorable Supreme Court of Pakistan stayed all the material and constitutional articles which were used for the first business activities to pay the charges of IDDC due up to 31 July 2020 in relation therewith and all the incidents relating thereto (17 August 2019) without any amount of law payment sanctions. The Honorable Supreme Court of Pakistan also directed the Federal Government to take steps to commence the work on certain go down system infrastructure projects within six months. During which the IDDC Act, 2014 was become inoperative. Further charging of the IDDC by the Federal Government has been prohibited. The Honorable Supreme Court of Pakistan will allow from 18 August 2019 the IDDC Ordinance and Act which is issued on 01/09/2014 to be operative and to be given effect from 18/08/2019.

On completion of the judgment of the Honorable Supreme Court of Pakistan, the Company has recognized the provision in respect of IDDC payable upto 30 June 2020. However, the Company believes that such a future provision will be sufficient to cover its business activities. A request is pending to the Government of Pakistan to be withdrawn. Accordingly, the Company is in the process of filing service petition with the Honorable Supreme Court of Pakistan to be made, where it is being

34.2 Auditors' remuneration	2020	2019
	(Rs. 000)	(Rs. 000)
Audit services		
Annual audit fee	1,000	880
Half yearly audit fee	233	512
Cost of personnel expenses	130	70
	1,463	1,277
Non-audit services		
Cost of audit and assurance services	840	813
Out of pocket expenses	56	70
	907	700
	1,463	1,086

34.3 Other expenses are not directly attributable to a specific financial result and are included in the cost of sales.

35 OTHER INCOME

Carried over from previous year income	15,140	5,836	(13,441)
Gifts and contributions of different assets property to the order	20.1	24,461	22,776
Share Income		18,587	17,498
Sale of by products, scrap etc.		18,893	17,358
Government grants		67	-
Others		17,828	21,824
		89,439	105,276

36 FINANCE COSTS

Finance charges on bank loans		13,431	10,002
Bank charges		2,905	1,294
Interest on Movable Traffic Participation Fund (MPTF)	10.2	11,868	-
Bank guarantee commission		1,290	467
		29,494	11,763

Murree Brewery Company Limited

Notes to the Financial Statements For the year ended 30 June 2020

17 FINANCE INCOME

Income from financial assets:

Interest on advances	411	484
Interest on Pakistan Government Bonds	40,884	46,611
Return on deposit accounts	128,388	111,276
Dividend income	182,141	124,489
Capital sale of investments	-	481
Interest on TDR	13	-
Unrealized loss / gain on reclassification of debt investments to OCI	2,879	(11,147)
Exchange gain / loss	1,872	12,431
	348,516	278,544

18 INCOME TAX EXPENSE

18.1 Amounts recognized in profit or loss

Tax		
Current year	708,860	424,018
Prior year	61,427	(28,982)
	31	31
Deferred	125,755	91,241
Tax expense for the year	796,042	546,277

18.2 Reconciliation of tax charge for the year

Accounting profit before tax	2020 (Rs. 000)	2019 (Rs. 000)
	1,837,873	1,667,578
Tax rate	29%	29%
Tax on accounting profit	531,012	483,018
Tax effect of income taxable at lower rates	(25,549)	(13,880)
Prior year change	81,427	(15,663)
Effect of taxation	-	38,781
Effect of change in tax rates	-	4,484
Effect of valuation	-	(27,546)
Others	73,289	1,194
Tax expense for the year	599,169	478,834

18.3 Tax returns up to and including tax year 2014 have been filed. The tax authorities accepted the provisions from time to time, and the provisions which were contested by the Company before the appellate level. As a result, the provisions for the Tax Years 2013, 2014 and 2015 are pending litigation by the tax authorities, mainly on the matters of addition to income and denial of input tax credit for the purposes of input tax credit. The tax authorities are pending litigation by the Commissioner Inland Revenue (Appellate).

2020 In view of the fact that the tax authorities have not yet accepted the provisions for the Tax Year 2013, 2014 and 2015 on account of the alleged irregularities of the Company with the input tax credit, the provisions for the Tax Year 2013, 2014 and 2015 are pending litigation by the Commissioner Inland Revenue (Appellate) and the tax authorities may apply the provisions of the law.

The Company's management is confident of a favorable resolution of these matters and hence no provision has been made in the financial statements for the year ended 2020.

19 EARNINGS PER SHARE - BASIC AND DILUTED

There is no dilutive effect on the basic earnings per share of the Company, which is based on:

Net profit for the year (Rs. 000)	2020	2019
	631,728	1,111,419
Weighted average number of shares (Million)	27,662,820	27,903,518
Earnings per share (Rs. 000)	22.84	39.83

Annual Report 2020
Murree Brewery Company Limited

Notes to the Financial Statements
For the year ended 30 June 2020

40 CASH AND CASH EQUIVALENTS

Cash and cash equivalents for the purposes of statement of cash flows

2020	2019
(Rs. '000)	(Rs. '000)
1,425,238	1,044,107

41 Reconciliation of movements of liabilities to cash flows arising from financing activities

	Liabilities (2019: Finance lease liabilities)	Dividend declared and Unclaimed dividend (Rs. '000)	Total
Balance at 01 July 2019	182,354	187,645	369,999
Changes from financing activities:			
Dividend paid	-	(157,132)	(157,132)
Payment of Finance lease	(112,887)	-	(112,887)
Total changes from financing cash flows	(112,887)	(157,132)	(270,019)
Other changes:			
Acquisition of fixed liability system (H.A. assets)	23,664	-	23,664
Revenue charges	13,489	-	13,489
Interest additions	5,208	-	5,208
	42,361	-	42,361
Dividend movement	-	828,655	828,655
Total liability related changes	-	828,655	828,655
Balance at 30 June 2020	112,880	552,443	665,323
Balance at 01 July 2018	296	187,150	187,446
Changes from financing activities:			
Dividend paid	-	(185,478)	(185,478)
Payment of Finance liabilities	(126,124)	-	(126,124)
Total changes from financing cash flows	(126,124)	(185,478)	(311,602)
Other changes:			
Interest additions	47,567	-	47,567
Dividend movement	-	468,217	468,217
Total liability related changes	-	468,217	468,217
Balance at 30 June 2018	169,334	187,446	356,780

42 REMUNERATION OF CHIEF EXECUTIVE OFFICER, DIRECTORS AND EXECUTIVES

The aggregate amounts charged for remuneration including benefits and perquisites to chief executive officers, Directors and executives were as follows:

	2020		2019	
	Chief Executive Officer	Executives	Chief Executive Officer	Executives
	Rs. '000		Rs. '000	
Short-term incentives	5,825	14,878	5,198	8,164
Stock-based payments	666	587	448	-
Long-term Incentives	228	557	249	448
Provision of fund contributions	127	838	500	542
Interest on advances	-	-	1,233	1,278
Bonus	5,218	8,356	5,000	6,571
Shareholding expenses	172	-	318	-
Compensation to advisors	234	29	-	-
	12,458	29,722	12,834	15,757
Number of persons	1	4	1	2

42.1 In addition to above, the detailed remuneration is provided to the chief executive officer. Further, company awards and options are also provided to the chief executive officer and executives the weighted average of shares over Rs. 12.00 million (91% to 12.1% million). Company is providing to chief executive officer and executives the remuneration with the scope of employment with a remuneration for chief executive officer and executives is subject of company's total package which is based on actual value.

42.2 Directors of the Company have not paid any remuneration during the year except for the sitting fee of Rs. 2,000,000 each or Rs. 2,000,000. Number of Directors in the reporting year were 5 (2019: 5).

Annual Report, 2020
Murree Brewery Company Limited

Notes to the Financial Statements
For the year ended 30 June 2020

42 SEGMENT INFORMATION

42.1 Operating segments

The Company has three reportable segments, as described below, which are the Company's strategic business units. These strategic business units offer different products and are managed separately because of the requirements of different technologies and marketing strategies. These segments have been identified on the basis of business activity: Lager Division, Glass Division and Tops Division. The following summary describes the operations of each reportable segment:

Reportable segments	Operations
Lager Division	Manufacturing and sale of alcoholic and non-alcoholic beverages
Glass Division	Manufacturing and sale of food products, glass and mineral water
Tops Division	Manufacturing and sale of glass bottles and jars

For each of the business units, the daily operations are the Board of Directors and the Company's Chief Executive Officer (CEO) along with the Chief Financial Officer (CFO) reviews internal management reports on at least quarterly basis.

There are varying levels of integration between the three segments. This integration includes standards of raw material and finished goods respectively. The accounting policies of the reportable segments are the same as described in note 4.2.1.

Performance is measured on segment profit before interest tax, as included in the internal management reports that are reviewed by the Company's CEO. Along with the CFO, Segment profit is used to measure performance of management before that such information is deemed relevant in evaluating the results of certain segments relative to other entities that operate within these industries.

42.2 Information about reportable segments

(a) The detail of allocation of the Company's assets and related liabilities of the reportable segments is as follows:

		Lager Division (Rs.'000)	Glass Division (Rs.'000)	Tops Division (Rs.'000)	Corporate office (Rs.'000)	Total (Rs.'000)
Assets	2020	8,858,641	779,857	2,273,845	2,628,156	17,040,294
	2019	8,913,853	748,271	1,834,415	2,358,691	11,752,069
Liabilities	2020	1,093,297	313,222	389,797	960,206	2,654,602
	2019	671,649	17,429	464,056	526,973	1,726,103
(b) Other assets of reportable segments are:						
Non-current assets - additions						
Property, plant and equipment	2020	294,375	139,424	70,713	-	495,512
	2019	339,243	46,367	534,773	-	901,193
Right of Use asset	2020	3,733	3,846	-	-	7,578
	2019	-	-	-	-	-
Other material items						
Debtors (net)	2020	16,121,896	122,873	3,605,891	-	19,850,660
	2019	11,513,447	91,765	3,754,565	-	15,561,980
Inventories	2020	476,534	1,306,860	27,143	-	1,809,477
	2019	665,321	1,025,051	11,687	-	2,242,059
Other receivables	2020	44,293	7,524	17,834	-	69,651
	2019	93,105	7,179	82,959	-	183,243
Financial assets	2020	13,816	238	14,012	-	28,066
	2019	1,712	129	15,310	-	17,151
Financial liabilities	2020	141,756	120	6,637	-	148,513
	2019	219,239	-	211	-	219,450
Non-current liabilities	2020	397,837	(118)	(7,873)	-	390,646
	2019	276,611	11,291	(14,944)	-	261,491
Provisions	2020	151,852	144,946	125,593	-	422,391
	2019	115,273	133,632	105,723	-	354,628

Annual Report 2020
Murree Brewery Company Limited

Notes to the Financial Statements
For the year ended 30 June 2020

(8) Reconciliations of reported segment revenues, profit or loss, assets and liabilities and other material items are as under:

	2020 (Rs. '000)	2019 (Rs. '000)
(i) Revenues		
Total revenues for reportable segments (a)	15,523,548	17,241,829
Elimination of inter-segment revenues	(1,868,477)	(2,240,209)
For related company	11,358,388	14,802,400
(ii) Profit/(loss) before tax		
Total profit or loss for reportable segments	1,093,595	1,776,713
Unallocated amounts - Other segments	(81,123)	(218,640)
Net profit before tax	1,632,872	1,962,128
(iii) Assets		
Total assets for reportable segments	9,472,128	9,737,438
Other unallocated amounts	2,628,153	2,598,943
Consolidated total assets	12,343,284	12,336,381
(iv) Liabilities		
Total liabilities for reportable segments	1,736,416	1,796,117
Other unallocated amounts	263,206	329,871
Consolidated total liabilities	2,054,622	2,125,988
(v) Geographical segments		

All the assets of the Company are held in Pakistan and liabilities for all the operations of the Company are generated in Pakistan.

Murree Brewery Company Limited

Notes to the Financial Statements For the year ended 30 June 2020

The balance sheet financial instruments:

30 June 2019

Financial assets measured at fair value:

Stakes of listed companies
Mutual funds

Financial assets not measured at fair value:

Long term advances
Long term investments
Long term deposits
Trade debtors
Advances, prepayments and other receivables
Cash and bank balances

Note

Fair value through profit or loss	Carrying amount		Fair value			
	Amortised Cost	Financial liabilities at amortised cost	Total	Level 1	Level 2	Level 3
	(Rs. '000)					

27	6	-	6	6	-	6
27	1,337,379	-	1,337,379	1,337,379	-	1,337,379
	1,337,379	-	1,337,379	1,337,379	-	1,337,379

21 and 43	-	11,335	11,335	-	-	-
22	-	520,489	520,489	-	302,433	302,433
23 and 43.4	38,713	-	38,713	-	-	-
25 and 43.4	-	14,563	14,563	-	-	-
26 & 43.3	-	35,541	35,541	-	-	-
29 & 43.4	-	1,694,852	1,694,852	-	-	-
	31,711	2,276,379	2,308,090	-	302,433	302,433

Financial liabilities not measured at fair value:

Loans liabilities (2019 - Finance lease liabilities)
Trade and other payables
Unpaid dividend
Undivided dividend

10 & 43.4	-	192,234	192,234	-	-	-
13 & 43.3	-	495,523	495,523	-	-	-
43.4	-	59,189	59,189	-	-	-
43.4	-	98,477	98,477	-	-	-
	-	835,422	835,422	-	-	-

43.2 It includes advances to suppliers.

43.3 It includes advances from customers, withholding tax payable, sales tax payable - net, excise duty payable, export duty payable on F&BT, and beer, internal income, Water's Welfare Fund (WWF) and Zila tax payable.

43.4 The Company has not disclosed the fair values for these financial assets and financial liabilities because their carrying amounts are a reasonable approximation of fair value.

Murree Brewery Company Limited

Notes to the Financial Statements

For the year ended 30 June 2020

43.5 Measurement of fair values

All financial assets and financial liabilities are initially recognised at fair value of consideration paid or received, net of transaction costs as appropriate. The financial assets and liabilities of the Company approximate their carrying values. A number of Company's accounting policies and disclosures require the determination of fair value for financial assets. Fair values have been determined for measurement and/or disclosure purposes based on the following methods:

43.5.1 Non - derivative financial assets

The fair value of non-derivative financial assets is estimated considering the fair market value or the yield of securities with similar maturity and credit rating. This fair value is determined for disclosure purposes.

B FINANCIAL RISK MANAGEMENT

The Company has exposure to the following risks arising from financial instruments:

- Credit risk (Note 43.7)
- Liquidity risk (Note 43.8)
- Market risk (Note 43.9)

43.6 Risk management framework

The Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework. The Board is responsible for developing and maintaining the Company's risk management policies.

The Company's risk management policies are established to identify and analyse the risks faced by the Company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Company's activities. The Company, through its training and management standards and procedures, aims to maintain a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Audit Committee oversees how management monitors compliance with the Company's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the Company. The Audit Committee is assisted in its oversight role by Internal Audit. Internal Audit undertakes both regular and ad-hoc reviews of risk management controls and procedures, the results of which are reported to the Audit Committee.

43.7 Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from trade debts, advances and deposits, interest accrued, other receivables, margin on letter of guarantee and bank balances. The carrying amount of financial assets represents the maximum credit exposure. The Company's credit risk exposures is categorised under the following headings:

I Trade and other receivables

The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customer/debtor. The Company has established a credit policy under which each new customer is analysed individually for creditworthiness before the Company's standard payment terms and conditions are offered. Credit limits are established for each customer, which are regularly reviewed and approved by the management. Customers that fail to meet the Company's benchmark creditworthiness may transact with the Company only on a prepayment basis.

II Concentration of credit risk

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the reporting date is as follows:

	Note	2020 (Rs.'000)	2019 (Rs.'000)
Long term advances	21 and 43.4	17,686	11,333
Long term investments	22	517,473	526,488
Long term deposits	23 and 43.4	36,754	31,711
Trade debts	25 and 43.4	35,926	14,563
Advances, prepayments and other receivables	26	15,513	33,541
Bank balances	29 and 43.4	1,296,327	1,382,613
		<u>1,879,679</u>	<u>2,118,249</u>

Murree Brewery Company Limited

Notes to the Financial Statements For the year ended 30 June 2020

Geographically there is no concentration of credit risk at the reporting date (2019: Nil). The maximum exposure to credit risk for financial assets at the reporting date by type of counter party is as follows:

	2020 (Rs. '000)	2019 (Rs. '000)
From government institutions	517,473	120,448
Banks and financial institutions	1,296,327	1,562,853
Others	94,278	93,199
	<u>1,878,278</u>	<u>2,316,499</u>

iii. Loss allowance for expected credit loss	2020		2019	
	Gross (Rs. '000)	Impairment	Gross (Rs. '000)	Impairment
The aging of trade debts at the reporting date is as follows:				
Loss less than one year	31,588	-	12,579	-
Over one year	500	-	21	-
	<u>32,088</u>	<u>-</u>	<u>12,600</u>	<u>-</u>

The movement in the allowance for impairment in respect of trade debts during the year is given in note 25 (-).

The doubtful account in respect of trade debts are paid to record impairment losses unless the Company is satisfied that no recovery of the amount owing is possible, at that point the amount considered irrecoverable is written off against the financial asset directly.

The Company has no collateral in respect of financial assets exposed to credit risk. Based on past experience, management believes that except as already provided for in these financial statements, no further impairment is required to be recognized against any financial assets of the Company.

Credit quality of financial assets

The credit quality of company's financial assets have been assessed below by reference to external credit rating of counterparties determined by Moody's Investor Services Inc., Pakistan Credit Rating Agency Limited (PACRA) and ICR - YDS Credit Rating Company Limited (ICR - YDS). The counterparties for which external credit ratings were not available have been assessed by reference to internal credit ratings determined based on their historical information for any default in meeting obligations.

An analysis of the credit quality of financial assets that are neither past due nor impaired is as follows:

	Rating	2020 (Rs. '000)	2019 (Rs. '000)
Long term advances			
Counterparties without external credit rating		<u>17,600</u>	<u>17,119</u>
Long term investments			
Counterparties with external credit rating	B3-	<u>517,473</u>	<u>120,448</u>

Annual Report 2020
Murree Brewery Company Limited

Notes to the Financial Statements
For the year ended 30 June 2020

Long term deposits

Counterparties with external credit rating
 Counterparties with external credit rating
 Counterparties with external credit rating
 Counterparties without external credit rating

Rating	2020 (Rs. '000)	2019 (Rs. '000)
AA+	19	17,879
AA	1,126	-
AA-	214	12,789
	34,355	1,243
	35,754	31,713

Trade debts

Counterparties with external credit rating
 Counterparties with external credit rating
 Counterparties with external credit rating
 Counterparties without external credit rating

A	275	1,391
A1	4,436	4,388
AAA	899	-
	20,315	1,821
	25,925	17,605

Advances, prepayments and other receivables

Counterparties with external credit rating
 Counterparties without external credit rating

	-	-
	15,513	55,541
	15,513	55,541

Bank balances

Counterparties with external credit rating
 Counterparties with external credit rating
 Counterparties with external credit rating
 Counterparties without external credit rating

A1+	1,229,727	1,843,117
A1	140,194	7,676
A-1	2,035	-
	61	19,869
	1,372,017	1,872,662
	1,983,769	2,299,537

43.8 Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding to an adequate amount of committed credit facilities and the ability to close out market positions due to dynamic nature of the business. The Company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

Exposure to liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding to an adequate amount of committed credit facilities and the ability to close out market positions due to dynamic nature of the business. The Company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The maturity profile of the Company's financial liabilities based on the contractual amounts is as follows:

	Carrying amount	Contractual cash flows	Maturity in less than 1 year	Maturity after one year and up to five years	Maturity after five years
			Rupees		
2020					
Finance lease liabilities	112,420	122,885	96,127	26,758	-
Trade and other payables	913,376	913,376	913,376	-	-
Unpaid dividend	71,843	71,843	71,843	-	-
Unclaimed dividend	58,600	58,600	58,600	-	-
	1,155,239	1,166,704	1,139,946	26,758	-
	Carrying amount	Contractual cash flows	Maturity in less than 1 year	Maturity after one year and up to five years	Maturity after five years
			Rupees		
2019					
Finance lease liabilities	182,214	195,366	169,479	25,887	-
Trade and other payables	495,523	495,523	495,523	-	-
Unpaid dividend	99,186	99,186	99,186	-	-
Unclaimed dividend	96,477	96,477	96,477	-	-
	873,400	886,552	764,665	121,887	-

Annual Report 2020
Murree Brewery Company Limited

Notes to the Financial Statements
For the year ended 30 June 2020

It is not expected that the cash flows included in the maturity analysis could occur significantly earlier or at significantly different amounts.

The contractual cash flows relating to finance lease liabilities have been determined on the basis of expected mark-up rates. The mark-up rates have been disclosed in notes 10.1 and 10.2 to these financial statements.

43.9 Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk.

43.9.1 Foreign currency risk

The Company is exposed to currency risk to the extent that there is a difference between the currencies in which sales, purchases and other transactions and balances are denominated and the functional currency of the Company. The functional currency of the Company is Pakistan Rupee (PKR). The currency in which these transactions and balances are primarily denominated is US Dollars (USD). The Company's potential foreign currency exposure comprises:

- Transactional exposure in respect of non functional currency monetary items.
- Transactional exposure in respect of non functional currency expenditure and revenues.

i. Transactional exposure in respect of non functional currency monetary items

Monetary items, including financial assets and liabilities, denominated in currencies other than the functional currency of the Company are periodically revalued to PKR equivalent, and the associated gain or loss is taken to the profit or loss. The foreign currency risk related to monetary items is managed as part of the risk management strategy.

ii. Transactional exposure in respect of non functional currency expenditure and revenues

Certain operating and capital expenditure is incurred by the Company in currencies other than the functional currency. Certain sales revenue is earned in currencies other than the functional currency of the Company. These currency risks are managed as part of overall risk management strategy. The Company does not enter into forward exchange contracts.

iii. Exposure to foreign currency risk on year end monetary balances

	2020		2019	
	Rs.	USD	Rs.	USD
	In '000		In '000	
TDR	50,280	300	-	-
Interest Accrued on TDR	13,395	8,079	-	-
Bank balances	1,865	11	50,047	310

The following significant exchange rates were applied during the year:

	Average rate		Reporting date rate	
	2020	2019	2020	2019
	Rs.		Rs.	
PKR per US Dollar	158.28	136.42	167.50	163.10

iv. Foreign currency sensitivity analysis

Following is the demonstration of the sensitivity on a reasonably possible change in exchange rate of USD applied to assets and liabilities as at the reporting date represented in foreign currencies, with all other variables held constant, of the Company's profit before tax.

	2020 (Rs. '000)	2019 (Rs. '000)
Increase in 10% USD rate	6,554	3,010
Decrease in 10% USD rate	(6,554)	(3,010)

Annual Report 2020
Murree Brewery Company Limited

Notes to the Financial Statements
For the year ended 30 June 2020

43.9.2 Interest rate risk

The interest rate risk is the risk that the value of the financial instrument will fluctuate due to changes in the market interest rates. The Company does not have liabilities at variable rates.

i. Exposure to interest rate risk

At the reporting date the interest rate profile of the Company's interest bearing financial instruments was as follows:

	Effective interest rate		Note	Carrying amounts	
	2020 (%)	2019 (%)		2020 (Rs. '000)	2019 (Rs. '000)
Interest rate risk					
Fixed rate instruments					
Financial assets	0.25% to 12.62% per	0.35% to 11.40% per annum	21, 22 and 29	1,192,558	1,112,407
Financial liabilities	6.24% to 14.65% per	7.34% to 14.11% per annum	10	112,420	182,234
				1,304,978	1,291,681

ii. Fair value sensitivity analysis for fixed rate instruments

The Company does not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore, a change in interest rates at the reporting date would not affect profit or loss.

iii. Cash flow sensitivity analysis for variable rate instruments

There are no outstanding variable rate instruments at the reporting date (2019: Nil). Hence the Company is not exposed to any variable interest rate risk.

43.9.3 Other market price risk

The primary goal of the Company's investment strategy is to maximize investment returns on surplus funds. The Company adopts a policy of ensuring to minimize its price risk by investing in securities having sound market performance. Certain investments are designated as held for trading because their performance is actively monitored and these are managed on a fair value basis. Equity price risk arises from investments at fair value through profit or loss.

Sensitivity analysis – equity price risk

For quoted investments classified as FVTPL, 100 basis point increase in market price at reporting date would have increased profit by Rs. 16.73 million (2019: Rs. 11.77 million); an equal change in the opposite direction would have decreased profit by the same amount. The analysis is performed on the same basis for 2019 and assumes that all other variables remain the same.

Annual Report 2020
Murree Brewery Company Limited

Notes to the Financial Statements
For the year ended 30 June 2020

44	CAPACITY AND PRODUCTION	Note	Measurement basis	2020	2019
44.1	Liquor Division - Rawalpindi				
(a)	Capacity of industrial unit				
	Beer and Non-Alcoholic Beverages (NAB)		Litre	94,762,240	17,457,820
	Pakistan Made Foreign Liquor (PMFL)		Cases (2 B.O.)	2,496,509	2,496,509
	Non-Alcoholic Products (NAP)		Litre	50,160,000	44,929,000
(b)	Actual production				
	Beer and Non-Alcoholic Beverages (NAB)		Litre	21,315,050	20,970,148
	Pakistan Made Foreign Liquor (PMFL)		Cases (2 B.O.)	1,370,420	1,671,396
	Non-Alcoholic Products (NAP)	44.4	Litre	30,483,327	60,551,960
44.2	Tops Division				
(i)	Rawalpindi				
(a)	Capacity of industrial unit				
	Tons pack juice		Litre	33,990,000	33,990,000
(b)	Actual production				
	Tons pack juice		Litre	17,797,943	21,615,739
(ii)	Hattar				
(a)	Capacity of industrial unit				
	Fruit products		Cartons	373,000	373,000
	Juice (NR & F&F)		Litre	4,500,000	4,500,000
	Mineral water		Litre	30,424,000	30,424,000
	Tonpack juice		Litre	35,000,000	35,000,000
(b)	Actual production				
	Fruit products		Cartons	120,524	100,000
	Juice (NR & F&F)	44.4	Litre	3,001,408	13,179,676
	Mineral water	44.4	Litre	27,970,760	28,760,177
	Tonpack juice		Litre	6,435,624	6,207,704
44.3	Glass Division - Hattar				
(a)	Melting capacity		M. Tons	63,150	60,150
(b)	Actual production - Glass melted		M. Tons	33,851	39,424
44.4	Normal capacity is based on 26 working days per month with one shift of 8 hours per day. Actual production represents multiple shifts undertaken keeping in view the market demand.				
44.5	The difference is due to the supply and demand of the market.				
45	TRANSACTIONS WITH RELATED PARTIES				
Related parties comprise of directors, entities over which the directors are able to exercise significant influence, entities with common Directors, major shareholders, staff retirement funds and key management personnel. Balances with related parties are shown in note 9 to the financial statements. The transactions with related parties, other than remuneration and benefits to Chief Executive Officer and Directors which are disclosed in note 41 to the financial statements, are as follows:					

Annual Report 2020
Murree Brewery Company Limited

Notes to the Financial Statements
For the year ended 30 June 2020

	Name of Related Party	Nature of Relationship	Percentage of share holding	Nature of transactions during the year	2020 (Rs.'000)	2019 (Rs.'000)
1)	D.P. Edulji & Company (Private) Limited	Associated company on account of common directorship	17.69%	Sales commission Services acquired Dividend paid	108,589 15,000 120,265	144,316 13,800 106,155
2)	Kingsway Fund	Associated company	27.67%	Dividend paid	239,208	265,967
3)	Board of directors	Directors	20.32%	Dividend paid	154,048	155,317
4)	Directors' relatives	Directors' relatives	14.40%	Dividend paid	112,376	75,727
5)	Staff retirement benefit plan - Provident fund	Staff retirement funds	Nil	Contribution by the Company	7,603	6,490
6)	Staff retirement benefit plan - Pension fund	Staff retirement funds	Nil	Contribution by the Company	5,683	5,238
7)	Bhandara Foundation	Chief executive officer acts as a Trustee	Nil	Donation paid	1,500	1,500
8)	Atlas Asset Management	Associated company on account of common directorship	Nil	Investment in mutual Funds	50,000	100,000
9)	Key Management Personnel	Key management	Nil	Remuneration	40,223	29,916

45.1 Details of compensation to key management personnel comprising of chief executive officer, directors and executive is disclosed in note 41.

45.2 Following particulars relate to associated company, incorporated outside Pakistan, with whom the Company has entered into transactions during the year.

Particulars	Details
Name of associate	Kingsway Fund
Registered address	15 Avenue J.F. Kennedy, L-1855 Luxembourg, Grand Duchy of Luxembourg
Country of incorporation	Grand Duchy of Luxembourg
Basis of association	Shareholder with significant influence
Aggregate percentage of shareholding	7,854,885 (27.67%) ordinary shares of Rs. 10 each

45.3 Following particulars relate to the directors, of the Company, and their relatives with whom the Company has entered into transactions during the year.

Name	Basis of relationship	Shares held in the Company Numbers	Percentage
1) Mr. Iqbalpur M. Bhandara	Chief Executive Officer (CEO)	4,603,280	16.64%
2) Mr. Khuram Mumtaz	Chairman	4,690	0.02%
3) Mrs. Qudsi M. Bhandara	Director	1,000,074	3.62%
4) Mr. Ch. Muzen Afzal	Director	3,852	0.01%
5) Mr. Aamir H. Shirazi	Director	3,684	0.01%
6) Lt. Gen. H Zartar Azeem	Director	2,106	0.01%
7) Mr. Shahbaz Haider Agha	Director	2,178	0.01%
8) Mr. Khalid Aziz Mirza	Director	1,200	0.004%
9) Mrs. Iqbalpur Bhandara	Close family member of CEO	334,211	1.21%
10) Mrs. Naseem Mumtaz	Close family member of Chairman	14,008	0.05%
11) Mr. Jamshed M. Bhandara	Close family member of CEO	1,393,223	5.01%
12) Mrs. Munirah M. Bhandara	Close family member of CEO	1,141,047	4.12%
13) Mr. Zame Iqbalpur Bhandara	Close family member of CEO	500,000	1.81%

Murree Brewery Company Limited

Notes to the Financial Statements For the year ended 30 June 2020

46 EMPLOYEES PROVIDENT FUND TRUST

All the investments out of provident fund trust have been made in accordance with the provisions of Section 118 of the Companies Act, 2017 and conditions specified thereunder.

47 NUMBER OF EMPLOYEES

	2020 (Number)	2019 (Number)
Employees at year end	1,813	1,862
Average employees during the year	1,883	1,890
Factory employees at the year end		1,442

48 IMPACT OF COVID-19

On 30 January 2020, the World Health Organization (WHO) declared the outbreak a "Public Health Emergency of International Concern" and on 11 March 2020, the WHO declared the COVID-19 outbreak to be a pandemic in recognition of its rapid spread across the globe. Many countries, including Pakistan, have taken stringent steps to help contain further spread of the virus. Certain industries were directly affected by the Covid-19, including hospitality industry. Accordingly, sales of P.M.E.B. and Beer were completely closed from 24 March 2020 to 15 May 2020, whereas sales of TQ's division declined in March and April 2020 which later on recovered in May and June 2020. While events and conditions related to Covid-19 have resulted in general economic uncertainty, management has evaluated the impact of COVID-19 and concluded that although there were temporary implications of COVID-19 on the operations of the Company as explained above, however, no adverse implications are expected in the long term. Further, COVID-19 has no material impact on the presented amounts and disclosures in these financial statements.

49 SUBSEQUENT EVENTS

The Board of Directors of the Company in the meeting held on 25th September 2020 proposed final cash dividend of 50% i.e. Rs. 05 per share (2019: 100% i.e. Rs. 10 per share). These financial statements do not reflect the proposed final dividend on ordinary shares as payable, which will be accounted for in the statement of change in equity as an appropriation from the unappropriated profit in the year ending 30 June 2021.

50 GENERAL

- 50.1 Dividend payable to the Muslim shareholders is decreed to be appropriated from income arising from the Company's investments, non-alcoholic profits and rental income.

51 APPROVAL OF FINANCIAL STATEMENTS

These financial statements were authorized for issue by the Board of Directors of the Company in their meeting held on 25th September 2020.



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE OFFICER



DIRECTOR

Murree Brewery Company Limited

ہونے کی وجہ سے اگلے سال 2020-21 کیلئے نمونہ درآمد کرنی کیلئے بھی پیش کر دیا ہے۔ آؤت اینڈ ریکمپنٹ کیلئے کیلئے سال پر پورے 30 جون 2021 کو ختم ہونے والی سال کیلئے ان کی اگلا ذخیرہ کرنی کی تجویز دی ہے۔ اس کی آخری منظوری 22 ستمبر 2020 کو منظور ہونے والے شیئر ہولڈرز کے سالانہ اجلاس پر ہم پیش دی جانے کی۔

بیرونی ماحول

سال 2020 پاکستان کی مصیبت کیلئے ایک مشکل سال تھا۔ واپسی مرض COVID-19 نے خطرناک حد تک پہنچنے والے عالمی مصیبت کو شروع کیلئے ان ممالک کی وجہ سے تمام ملک کو شروع کیلئے کساد کرنا پڑا۔ پاکستان بھی اس نقصان سے متاثر نہیں تھا۔ اس واپسی مرض سے پاکستان کے معاشی شعبہ پر صدمہ ہوا۔ صحت نامہ کو ایک تباہ کن دھچکا لگا۔ مکی مصیبت کو واپسی مرض سے بچا ہونے والے مختلف بلڈیجیوں سے خبردار ہونا پڑا۔ آئی ایم ایف کے تعاون کو دیکھ کر پاکستان ایک ایسے شہنشاہ پر گما میں سب سے غریب رہا۔ اس مسئلے کے بحال میں کھلی کی کھوشی تھی۔ ہماری دہلی کی کراچی کمپنی کے کاروبار میں اضافہ ہوا۔ شیئر ہولڈرز کو فائدے کی منتقلی ہونے پر ہر ایک میں توجہ ملی۔ حرکیات کو مناسب ریکل فراہم کر سکے۔

توجہات

موجودہ معاشی ماحول میں ماحول پر واپسی معاشی کی صلاحیتوں سے غفلت کے لئے پوری طور پر توجہ دینا اور اپنی صلاحیتوں کو زیادہ سے زیادہ شیئر ہولڈرز کو فائدے کی فراہمی کے ساتھ معاشی کی ضروریات کو پوری کرتے رہنے کی۔

خدمات کا اتراف

یہ ادارہ سرے میں اس کے کام اور کھلی کے ساتھ ان کی واپس کی ناکامی کی کمی کی طرف توجہ دینا اور ان کے کام کو جاری رکھنا ہے۔ ہولڈرز، کارکنان، کام اور شیئر ہولڈرز کا کھلی کے ساتھ کے مصلحت میں ان کی حمایت کرنے پر غور کیا گیا ہے۔

یورڈ کی جانب سے


چیرمین
13 ستمبر


ایم ڈی
13 ستمبر

رہنمائی 25 ستمبر 2020

Murree Brewery Company Limited

کارپوریٹ سماجی ذمہ داری:

سری بروری کمپنی ایک قدیم کمپنی ہے جو ایک سوشل کارپوریٹ شری کی حیثیت سے پرامناری پوری کرتی ہے۔ کمپنی بیسٹ معاشرتی معاملات میں خاص دلچسپی لیتی ہے جس کا براہ راست کاروبار سے کوئی تعلق نہیں ہوتا کمپنی رفاہی اداروں، ہسپتالوں اور خیراتی اداروں کو عطیات دیتی رہتی ہے۔ سال 2019-20 کے دوران کمپنی نے مختلف رفاہی تنظیموں کو 3,64 ملین روپے کی امدادی رقم دی ہے۔

کمپنی اپنی پراپرٹی کا استعمال معذور افراد کے لئے کام کرنے والی ایسوسی ایشن (ورٹس) کیلئے جاری رکھے ہوئے ہے۔ راولپنڈی کے علاقے میں معذور ضرورت مند خواتین کو نوواہن ریکیٹر کے استعمال اور معاشرے کا کارآمد بنانے کیلئے قائم ووکیشنل اسکول میں اس وقت 74 معذور خواتین ٹرینگ حاصل کر رہی ہیں۔ اس ادارے کی خدمات کمپنی کی جانب سے استعمال کے لئے ناکسی معاہدے کے بائیں فری دی گئی ہے اس کے ساتھ ساتھ فرنیچر، یوٹیلیٹی طرار، میٹھنکس کی ذمہ داری بھی کمپنی کے ذمہ ہے۔

سری بروری نے ماحول دوست ایسے شاپنگ پلگ جو دربارہ استعمال کے قابل ہو سکتے ہیں تقسیم کئے ہیں تاکہ پلاسٹک کے قبیلے کم کرنے میں حکومت کے اقدامات کی مدد کی جاسکے۔

حکومت کی جانب سے ملک بھر میں خوراک کی کمی کی حوصلہ افزائی کرتے ہوئے کمپنی نے اپنی حدود میں کئی درخت بھی لگائے ہیں۔

کمپنی سوشل سکیورٹی ڈسپنری جو کہ اس کے احاطے میں واقع ہے میں کام اور اس کی معاونت جاری رکھے ہوئے ہے۔

تیار شدہ مشین میں بھی اس طرح کے نیک مقاصد کے لئے اپنی شمولیت اور شراکت کو جاری رکھتا ہے۔

ماحولیاتی، کوالٹی، صحت اور حفاظتی سسٹم

انڈیا، بوسان کی اور خود بخود سرٹیفیکیشن اتھارٹیز کی جانب سے تسلیم شدہ پائیدار ماحولیات اینڈ کوالٹی مینجمنٹ پر مبنی طریقے سے ملتا ہے۔ کمپنی ماحولیات مسائل کی حمایت اور سچ تر ماحولیات ذمہ داریوں کو فروغ دیتی ہے اور اس سلسلے میں اس نے سرٹیفیکیشن آف ISO-9001:2008 اور OHSAS 18001:2007 بھی حاصل کر لی ہے۔ کمپنی نے پاکستان (اوارڈ منٹ پروٹیکشن) سمیت سے محفوظ شدہ لیبارریج کے ذریعے اخراج اور اثرات کا جائزہ جاری رکھا ہوا ہے۔

کمپنی اس بات کو یقینی بناتی ہے کہ ہر ایک حارم اور کھنڈر ٹکڑے محفوظ ماحول میں کام کرے۔ یہاں بطور ملازم کوئی بھی کام نہیں کرتا۔

قومی خزانے میں معاونت

آپ کی کمپنی آج بھی اوٹنگس کی مدد میں 4,489 ملین روپہ (تقریباً سالانہ رقم 5,038 ملین روپہ) قومی خزانے میں جمع کروا چکی ہے۔

ڈائریکٹرز کا معاوضہ

کارپوریٹ گورننس کے قوانین کی ضرورت بات کے مطابق انفرادی ڈائریکٹرز کے معاوضے کے تعلق کے تعین کیلئے عمومی اور شفاف طریقہ کار اختیار کیا جاتا ہے۔ کوئی بھی ڈائریکٹر اس کا اپنے مشاہرو یا گرو کے فیصلے میں قور شامل نہیں ہوتا ہے۔

بورڈ آف ڈائریکٹرز، ایگزیکٹو، اور انڈیپنڈنٹ ڈائریکٹرز جو کہ بورڈ آف ڈائریکٹرز کے معاوضے کو باہر جائزہ لیتا ہے جو کہ بعد میں حصص داروں کے سامنے سالانہ عمومی اجلاس میں منظوری کے لئے پیش کیا جاتا ہے۔ 30 جون 2020 کو قائم ہونے والے سال کے لئے چیف ایگزیکٹو آفیسر اور ڈائریکٹرز کا معاوضہ فی شخص فیصد کے نوٹ نمبر 41 میں درج کیا گیا ہے۔

متعلقہ فریق لین دین (رہیلڈ پارٹی ٹرانزیکشنز)

کمپنی ایکٹ 2017، کی شق 208 (رہیلڈ پارٹی ٹرانزیکشنز) سمیت آف رہیلڈ ریکارڈز زیر نگین 2018، کے مطابق بورڈ آف ڈائریکٹرز کے متعلقہ فریق لین دین پالیسی کے مطابق منظور کیے ہیں۔

ایچ ای سودا کار عامل معاہدہ (CBA ایگریمنٹ)

کمپنی نے یکم جولائی 2019ء سے 30 جون 2021ء تک CBA کے ساتھ معاہدے کو سختی سے عمل میں لایا ہے۔ یہ معاہدہ اپنے تصدیق پتہ پر مبنی ہے کہ ایک مضمون ورگ فورس موجود ہے جو کہ صنعتی امن اور پیداواریت کیلئے اہم ہے۔

آڈیٹرز

30 جون 2020 کو قائم شدہ مالی سال کیلئے کمپنی کا قانونی آڈٹ عمل کر لیا گیا ہے اور آڈیٹرز نے کمپنی کے مالیاتی گوشواروں پر آڈٹ رپورٹس اور لٹھ کمپنیز (کوڈ آف کارپوریٹ گورننس) ریکولیشنز 2019ء سے گوشوارہ معائنات پر جائزہ دیا اور رپورٹ جاری کر دی ہے۔ آڈیٹرز سمیر کے نیچے ایچ ای ٹاؤن ہاؤس ایڈ کمپنی سالانہ اجلاس عام کے اختتام پر سبکدوش ہو جائیں گے اور وہی

(۱) اگر یہ عمر: ۶۰ کہہ دے کہ:

- [illegible]

یہ اس کی گیمیں کے نمبروں کی حاضری جس کے مطابق رہی:

فائز ٹیکسٹ	بہار آف انڈیا ٹیکسٹ	آؤٹ ٹیکسٹ	ایچ آریج آؤٹ ٹیکسٹ
جناب گرم سحر	4/5	3/4	1/1
جناب احسن دارا اکم جھنڈا	5/5	04 (موت پر)	01 (موت پر)
پہلی مہینہ افضل	5/5	4/4	-
جناب عامر علی شیر داری	2/5	-	-
تیکر کوئی اکم جھنڈا	2/5	-	0/1
ایلیٹنڈ جنرل (مریادہ) احمد رحیم	4/5	3/4	1/1
پروفیسر خالد عزیز مرزا	4/5	3/4	-
پروفیسر احمد آغا	5/5	-	1/1

چند سالوں میں شریک نہیں کر سکتے تھے ان کی مصلحتوں کی خاطر

چالان مطالبات

کھیل: اس کیسٹنٹ (کا) 17 سالہ کارہور سے جو تقریباً ایک لاکھ کی محنت پر مبنی ہے۔ اس کو ڈھانے کی غرض سے ایک وہاں اس پر رہنے میں خشک کر دیا گیا ہے۔

30 جون 2020 تک ختم شدہ سال کیلئے سود فی حصص (EPS) دیکھنے سال کے 44.21 روپے کے مقابلے میں 24.64 روپے ہے۔

اعتراف آؤت جتنیں بھڑا لڑی۔ مانی غلام و ملازمت چار روزہ ایک دیکھیں فرم سے آؤت سہرہ کہہ گیا ہے۔ سہرہ کے ساتھ بیٹے ایک اعتراف آؤت کی خدمات حاصل کی گئیں جو کہ آؤت فرم کے ساتھ ملازمت کرتا ہے اور وہ آؤت کے پر فرم آؤت کھینچی کر لائی ہے۔

مکملی ہوا آف: ہوا بخور کی تشکیل ہوا سطح پر گرم بخور کی زیادتی کی تشکیل کرتی ہے۔ ہوا بخور کی کل تعداد (08) ہے۔ ہوا کی (مرے) کے مطابق تشکیل مرحلے درج ذیل ہے:

$$\frac{d}{dt} \left(\frac{\partial L}{\partial \dot{x}} \right) = \frac{\partial L}{\partial x}$$

۱۔ غوثیہ راز شکر	۱۔ غوثیہ راز شکر
۲۔ غوثیہ راز شکر	۲۔ غوثیہ راز شکر
۳۔ غوثیہ راز شکر	۳۔ غوثیہ راز شکر
۴۔ غوثیہ راز شکر	۴۔ غوثیہ راز شکر
۵۔ غوثیہ راز شکر	۵۔ غوثیہ راز شکر
۶۔ غوثیہ راز شکر	۶۔ غوثیہ راز شکر
۷۔ غوثیہ راز شکر	۷۔ غوثیہ راز شکر
۸۔ غوثیہ راز شکر	۸۔ غوثیہ راز شکر
۹۔ غوثیہ راز شکر	۹۔ غوثیہ راز شکر
۱۰۔ غوثیہ راز شکر	۱۰۔ غوثیہ راز شکر

۱۰۰۰

آیات کھلی اپنے افعال کی آفتاب کو جو رحمتِ گہر جس کے تحت الٰہی مہربانی ہے اور جو انسان انگریز بگڑا انگریز کمزور اور وہ اس طرح چمکتا : انریکٹر پر مشتمل ہے۔ اس طرح اس نے انریکٹر میں سے ایک چکر میں ہے۔

لیکھت جزل (درخواست) کرو اور عظیم
 یاد دہانی بھیجیں گھٹل
 جناب از حق
 پناہ قیصرانہ ضرور ملے گی
 (نوٹ: آج کل کھیل رسک جمہوریت کھیل کی حیثیت سے بھی کام کرتی ہے)
 ۱۱۔ (خ) آ رہا ہے ریڈر ٹال کھیل:

ایک آدابہ رسول اللہ صلی اللہ علیہ وسلم کے ہوتے تھے کہ آپ صبح سویرے اٹھ کر نماز پڑھتے، پھر قرآن مجید کی تلاوت فرماتے، پھر کھانا کھا لیتے اور پھر بیوی بچوں کو دعا دیتے۔ یہ سب آپ کا روزانہ تھا۔

Annual Report 2020
Murree Brewery Company Limited

ب. گلبرہ وارڈن

	2020	(%) فیصد	2019	(%) فیصد
فروخت آمدن (اصل اطلاق ٹیکس کے علاوہ)	1,411	-	1,723	-
ڈاکے فروخت	(1,120)	(79.4)	(1,082)	(62.8)
گرمی مائع	290	20.6	641	37.2
مکلی مائع	65	4.6	605	35.1
گوان ٹیکسز کی فروخت	27,054	میٹرک ٹن	35,522	میٹرک ٹن

ج. ٹیکسز وارڈن

	2020	(%) فیصد	2019	(%) فیصد
فروخت آمدن (اصل اطلاق ٹیکس کے علاوہ)	2,549	-	2,828	-
ڈاکے فروخت	(2,258)	(88.6)	(2,455)	(88.2)
گرمی مائع	291	11.4	333	11.8
مکلی مائع (حصص)	(218)	(8.6)	(117)	(4.1)

اہم مسائل

i. گیس انفراسٹرکچر: پیسٹ گیس (GIDC)

یہ کم کرے آف پاکستان نے GIDC کے معاہدے کو منسوخ کر کے جولائی 2020 کو گیس انفراسٹرکچر کے تحت میں، یا ہے۔ کچن کے دیگر کچنوں کے ساتھ گیس پائپ کے ذریعہ سے ان کو کرنے کا فیصلہ کیا ہے۔ تاہم کچن نے GIDC کی بے میں تمام ذراست اسداری کے 255 ملین ہے اپنے گاہکوں میں فراہم کر لیا ہے۔

ii. تجارتی استعمال کیے پانی کے استعمال پر ٹیکس

یہ کم کرے آف پاکستان نے سو موثر اقدام کرتے ہوئے اپنے 11 اس کے اختیار کیا تھا کہ پانی کی ضروری کوٹنگ زمین کو درمیان پانی کے ایک لیٹر پر ایک روپے کا ٹیکس عائد ہوگا ہے۔ یہ پانی کو چھٹی نہیں کیا جائے گا۔ یہ جاری کردہ حکم دسمبر 2018 سے موثر تھا، تاہم مستعمل پر آگے ہے یا کچن میں پانی کا استعمال کرتے ہیں تاہم اس کیلئے قواعد اب تک جاری نہیں کیے گئے ہیں۔ اور کچن نے یہ رجسٹرڈ ضروری کی طرح ایک طریقہ کی درخواست کی گئی ہے جو یہ حکم کو منسوخ کر دیا ہے۔

حق میٹھی مشورہ

کچن کے بورڈ آف ڈائریکٹرز نے 30 جون 2020 کو ملحق ہونے والے سال کیلئے 5 روپے فی حصص حق میٹھی مشورہ تجویز کردہ سے سال پر 25 روپے فی حصص (250% - اگر مشورہ 1300% کے مقابلے میں 22 اکتوبر 2020 کو منظور ہونے والے اعلان میں شیئر ہولڈرز کی منظوری سے مشورہ دیا ہے۔

خطرہ و غیر ملکی کیشیات

کچن کو ختم کرنے کے لیے جس خطرہ کا سامنا ہو سکتا ہے COVID-19 والی مرض کی وجہ سے بازار کو بار بار بند ہونے کا ہے۔

حصص داری کا بیٹریا

30 جون 2020 کے مطابق کچن کے شیئر ہولڈرز کی کل تعداد 30 جون 2019 میں 1,245 کے مقابلے میں 1,254 حق میٹھی ہولڈرز کی بنیاد پر 30 جون 2020 میں ان کا (20 اعلان) ہولڈنگ کو دیا گیا ہے۔

30 جون 2020ء کو ختم شدہ سال کیلئے ڈائریکٹرز کی رپورٹ

ڈائریکٹر 30 جون 2020ء کو ختم شدہ سال کیلئے آڈٹ شدہ مالیاتی گوشواروں کے ساتھ اپنی رپورٹ پیش کرتے ہوئے فرمائشوں کر رہے ہیں۔

کمپنی کا کاروباری جائزہ

مری 11 ویں سال مسلسل آپریشن کے 160 سال مکمل کر لیے ہیں، اس کا شمار پاکستان میں اسٹاک ایکسچینج پر درج سب سے پرانی کمپنیوں میں ہوتا ہے۔ کمپنی کے منافع میں کمی ہوئی ہے تاہم کمپنی اپنی پیادہ داری صلاحیتوں میں جاری رکھے ہوئے ہے تاکہ مستقبل کی طلب پوری کی جاسکے۔ کمپنی اپنی پالیسیوں کو جاری رکھے ہوئے ہے تاکہ شہرہ آفاق زرعی سرمایہ کاری میں اضافہ ہو، تاکہ اپنے لوگوں اور معاش پر سرمایہ کاری کرے اور تاکہ اپنی مصنوعات کے معیار کو بہتر بنایا جاسکے۔

مالیاتی کارکردگی

i. مجموعی مالیاتی جائزہ اور جھلکیاں:

مخصوصات فروخت (خالص)	کمی %	روپے ملین میں
مجموعی منافع جات	11.1 %	8,997 سے 10,121
قبل از ٹیکس منافع	20.2 %	2,885 سے 2,301
بعد از ٹیکس منافع	37.6 %	1,662 سے 1,038
آمدنی فی حصص	44.2 %	682 سے 1,223
	44.2 %	24.84 سے 44.21

COVID-19 وبائی مرض کی وجہ سے منافع قبل و بعد از ٹیکس میں کمی ہوئی ہے جس نے نیچے دیے گئے نتائج کے مطابق تمام شعبہ جات کو متاثر کیا ہے۔

ii. شعبہ جاتی عملی نتائج

ہمارے شعبہ جات کے نتائج یہ ہیں:

i. لیکچر ڈویژن

	2020ء	(%) فیصد	2019	(%) فیصد
فروخت آمدن (خالص اطلاق ٹیکسز کے علاوہ)	6,847	-	7,814	-
لاگت فروخت	(5,126)	(74.9)	(5,903)	(75.5)
مجموعی منافع	1,720	25.1	1,911	24.5
عملی منافع	932	13.6	1,030	13.2

Annual Report 2020

Murree Brewery Company Limited

مری برووری کمپنی لمیٹڈ

3۔ نیشنل پارک روڈ راولپنڈی

چیز مین کا جائزہ

میں کمپنی کے قابل قدر شیئر ہولڈرز کے سامنے 30 جون 2020 کو ختم ہونے والے سال کیلئے کمپنی کی 153 ویں سالانہ رپورٹ پیش کرنے پر خوش محسوس کر رہا ہوں۔

بورڈ نے کمپنی کی حکمت عملی کے امور میں اس کی موثر انداز میں رہنمائی کر کے بچے فرائض اور سٹاک ہولڈرز کو چاہی ہوئی ترقی سے ادا کیا۔ بورڈ نے انتظامیہ کی کارکردگی کی نگرانی اور بڑے خطرات کے حامل اینڈ پوائنٹ پر توجہ دینے میں بھی اہم کردار ادا کیا ہے۔ بورڈ بجٹ سازی اور حکمت عملی کی منسوب بندی کے عمل میں چاہی ہوئی طرح شامل تھا۔ اسٹیک ہولڈرز کی قدر کی سلامتی اور اسے برقرار رکھنے کیلئے کارپوریٹ گورننس کے اعلیٰ معیار کو یقینی بنانے کیلئے بھی بورڈ پر عزم رہا ہے۔

بورڈ نے محض آڈٹ امور کیلئے بھرسز ای وائی فورڈ رھوڈس (M/s EY Ford Rhodes) کی خدمات حاصل کیں جو اس مقصد کیلئے موزوں طور پر مقرر تھے اور تجربے کا رکھتے تھے۔ میں اور وہ کمپنی کی پالیسیز اور طریقے کار سے بھی واقف ہیں۔ بورڈ آڈٹ کمپنی کو محض آڈٹ رپورٹس سامنے بنایا، پرنٹس کی نگرانی میں انٹرنل کنٹرول پروسیجرز پر نظر دوایا گیا اور کمپنی کو درپیش ممکنہ خطرات سے نوازا گیا۔

صیبا کی ایگزیکٹو (کوڈ آف کارپوریٹ گورننس) کی تین 2019ء کے تحت مطلوب ہے۔ بورڈ نے اپنی ذاتی جانچ کی تاکہ اس بات کو یقینی بنایا جاسکے کہ بورڈ کی مجموعی کارکردگی اور موثریت کا کمپنی کیلئے مستحکم کردہ مقصد کے تناظر میں توقعات کے مطابق ہے۔ بورڈ نے مختلف ٹرینڈز آف ریسرچ میں مستحکم کردہ اپنی ذمے داریوں کو نبھانے کے حوالے سے اپنی کمپنی کی کارکردگی کا جائزہ لیا۔ کمپنی کوڈ آف ریسرچ کی مطلوب تریت پر چاری طرح عمل پیرا ہے۔

کمپنی کے بورڈ آف ڈائریکٹرز کو ڈیپنڈ اور معاون تحریری مواد بشمول اجاعی مواد بورڈ اور اس کی کمپنی کے اجلاس سے قبل مناسب وقت میں وصول ہوا۔ بورڈ اپنی ذمے داریوں کو مناسب طریقے سے پورا کرنے کیلئے اکثر عمل پیرا ہے۔ ان ایگزیکٹو اور خود مختار ڈائریکٹرز تمام کارروائیوں اور فیصلوں میں برابر کے شریک ہوتے ہیں۔

آگے بڑھیں تو وبائی مرض COVID-19 کی وجہ سے پیدا ہونے والی عالمی غیر یقینی صورتحال کمپنی کی سود بندی کیلئے ایک مسلسل خطرہ بنی رہے گی۔ یہ واضح نہیں ہے کہ آنے والے سال میں مارکیٹ کن کیفیات کا شکار رہے گی لہذا اس غیر یقینی صورتحال کے پیش نظر بورڈ آف ڈائریکٹرز اور انتظامیہ کمپنی کی موجودہ اہمیت پر روشنی ڈالتے ہوئے اندرونی کارکردگی میں اضافہ اور لاکسٹ میں کمی کے اقدامات کے ذریعے شیئر ہولڈرز کی قدر کو بہتر بنانے کی کوششوں پر توجہ مرکوز رکھے گا۔

سید احمد
چوہدری حسین افضل
نائب مین

راولپنڈی، 25 ستمبر 2020ء

PROXY FORM

[Section 137 of the Companies Act, 2017]

MURREE BREWERY COMPANY LIMITED

3-National Park Road, Rawalpindi



ANNUAL GENERAL MEETING

The Company Secretary
Murree Brewery Company Limited
3-National Park Road, Rawalpindi,

I / We _____ s/o or d/o or w/o _____ r/o _____
being a member of **Murree Brewery Company Limited** and holder of _____ ordinary shares as per
registered Folio / CDC Participant ID # _____ and CDC Sub Account # / CDC Investor Account ID #
_____ hereby appoint Mr./Mrs. _____ s/o or d/o or w/o _____
CNIC# _____ r/o _____ having registered Folio / CDC Participant ID # _____
and CDC Sub Account # / CDC Investor Account ID # _____
as my/our proxy to attend and vote on my/our behalf at the Annual General
Meeting of the Company to be held at 10:00 a.m. on **Thursday, October 22, 2020** at Registered Office, 3-National Park
Road, Rawalpindi or at any adjournment thereof.

Affix Rs. 5/-
Revenue Stamp

Signature of Member

(Signature should agree with the specimen
registered with the Company).

Dated this _____ day of October, 2020

Witnesses:

1)- Signature : _____
Name : _____
Address : _____
CNIC or Passport # _____

2)- Signature : _____
Name : _____
Address : _____
CNIC or Passport # _____

Important notes:

1. No person shall act as proxy unless he himself is member of the Company, except that a corporate entity may appoint a person who is not a member. Non-natural members must furnish board resolution / power of attorney with specimen signatures of proxy along with the proxy form.
2. Attested copies of the CNIC or the Passport of the member and the proxy shall be furnished with the proxy form. The proxy shall produce original CNIC or original passport at the time of the meeting.
3. Proxies in order to be effective must be received by the Company, Murree Brewery Company Limited., 3-National Park Road, Rawalpindi not less than forty-eight (48) hours (excluding non-working days) before the time for holding the meeting.
4. CDC Shareholders and their proxies are each requested to attach an attested photocopy of their Computerized National Identity Card (CNIC) or Passport with the proxy form before submission to the Company (Original CNIC / Passport is required to be produced at the time of the meeting).
5. In case of corporate entity, the Board of Directors' resolution / power of attorney with specimen signature of the person nominated to represent and vote on behalf of the corporate entity shall be submitted (unless it has been provided earlier) along with proxy form to the Company.

AFFIX
CORRECT
POSTAGE

The Company Secretary
Murree Brewery Co. Ltd.
3-National Park Road,
Rawalpindi.

پراکسی فارم

کمپنیز ایکٹ 2017 کی شق 137

مری بروہی کمپنی لمیٹڈ

3۔ نیشنل پارک روڈ، راولپنڈی

سالانہ اجلاس عام

کمپنی ریکارڈری

مری بروہی کمپنی لمیٹڈ

3۔ نیشنل پارک روڈ، راولپنڈی

میں/ہم..... ولد..... رہائشی..... مری بروہی کمپنی لمیٹڈ کا ممبر ہونے کے ناطے
عمومی شیئرز کا حامل برطابق رجسٹرڈ فوئیو/سی ڈی سی پارٹنر آئی ڈی نمبر..... اور سی ڈی سی سب اکاؤنٹ
نمبر/سی ڈی سی انویسٹر اکاؤنٹ آئی ڈی نمبر.....
پد امترم/محترمہ..... ولد..... رہائشی..... کا تقرر کرتا ہوں جس کا رجسٹرڈ فوئیو/سی ڈی سی پارٹنر آئی ڈی
نمبر..... اور سی ڈی سی سب اکاؤنٹ نمبر/سی ڈی سی انویسٹر اکاؤنٹ آئی ڈی نمبر..... ہے۔ میرے/ہمارے پر کسی
کو 22 اکتوبر، 2020 کو رجسٹرڈ آفس-3 نیشنل پارک روڈ، راولپنڈی میں منعقد ہونے والے سالانہ اجلاس عام یا کسی التواء کی صورت میں میری/ہماری جانب سے شرکت کرنے، عمل کرنے اور ہماری
طرف سے ووٹ ڈالنے کی اجازت دی جائے۔

پانچ روپے کی مالیت کا ریونیو ٹکٹ

ممبر کے دستخط

بتاریخ..... اکتوبر، 2020

دستخط کمپنی کے ساتھ رجسٹرڈ نمونے جیسے ہونے چاہیے۔

گواہان:

1. دستخط:.....	2. دستخط:.....
نام:.....	نام:.....
پتہ:.....	پتہ:.....
کمپیوٹرائزڈ قومی شناختی کارڈ یا پاسپورٹ نمبر:.....	کمپیوٹرائزڈ قومی شناختی کارڈ یا پاسپورٹ نمبر:.....

اہم نوٹس:

- 1۔ کوئی بھی شخص اس وقت تک پراکسی کے طور پر کام نہیں کرے گا جب تک کہ وہ خود کمپنی کا ممبر نہ ہو، سوائے اس کے کہ ایک کارپوریٹ ادارہ ایسے شخص کی تفریدی کر سکتا ہے جو ممبر نہیں ہے۔ ممبر نہ ہونے کی صورت میں ان کو پراکسی فارم کے ساتھ، بورڈ کی قرارداد/پاور آف انارنی (مختار نامہ) کی نقل کے ساتھ پراکسی کی نقل پر دستخط پیش کرنا ہوں گے۔
- 2۔ ممبر کمپیوٹرائزڈ شناختی کارڈ اور پاسپورٹ کی تصدیق شدہ کاپیاں پراکسی فارم کے ساتھ پیش کرے گا۔ اجلاس کے وقت پراکسی اصل CNIC یا اصل پاسپورٹ پر ہی تیار کی جائے گی۔
- 3۔ باقاعدہ مکمل اور دستخط شدہ پراکسی فارم اجلاس عام کے مقررہ وقت سے کم از کم (48) گھنٹے (چھٹی والے دنوں کو چھوڑ کر) قبل مری بروہی کمپنی لمیٹڈ، 3۔ نیشنل پارک روڈ، راولپنڈی پر موصول ہو جانے چاہیں۔
- 4۔ سی ڈی سی شیئرز ہولڈرز اور ان کی پراکسیز سے ہر ایک سے درخواست ہے کہ وہ اپنے کمپیوٹرائزڈ قومی شناختی کارڈ (سی این آئی سی) کی تصدیق شدہ فوٹو کاپی کمپنی میں جمع کروانے سے پہلے پراکسی فارم کے ساتھ منسلک کریں (اصل CNIC / پاسپورٹ اجلاس کے طریقہ کار کے لئے ضروری ہے)۔
- 5۔ کاروباری ادارے کی صورت میں پراکسی فارم کے ساتھ بورڈ آف ڈائریکٹرز کی قرارداد/پاور آف انارنی (مختار نامہ)، نامزد شخص کے دستخط کے نمونے کے ساتھ اور پراکسی کے قومی شناختی کارڈ یا پاسپورٹ کی مصدقہ نقل بھی جمع کروانی ہوگی۔

Murree Brewery Company Limited

DIVIDEND MANDATE FORM

Bank Account Detail for Payment of Cash Dividend
(Mandatory Requirement as per the Companies Act, 2017)

Dear Shareholder,

This is to inform you that in accordance with the Section 242 of the Companies Act, 2017, any dividend payable in cash shall only be paid through electronic mode directly into the bank account designated by the entitled shareholder. Please note that giving bank mandate for dividend payments is mandatory and in order to comply with this regulatory requirement and to avail the facility of direct credit of dividend amount in your bank account, you are requested to please provide the following information:

Details of Shareholder

Name of shareholder
Father's Name
CDC account No / Folio No.
CNIC / Passport No.
Cell number & Landline number
Email address (Mandatory)

Details of Bank Account

Title of Bank Account

International Bank Account
Number (IBAN) * Mandatory

P K (24 digits)

(Kindly provide your accurate IBAN number after consulting with your respective bank branch since in case of any error or omission in given IBAN, the Company will not be held responsible in any manner for any loss or delay in your cash dividend payment).

Bank's Name
Branch Name
Branch Address

It is stated that the above-mentioned information is correct and in case of any change therein, I / we will immediately intimate Participant i.e. Murree Brewery Company Limited or its Share Registrar i.e. CDC Share Registrar Services Limited, CDC House, 99-B, Block B, S.M.C.H.S, Main Shalra-e-Faisal, Karachi-74400, Pakistan, accordingly.

Signature of Shareholder

You are requested to kindly send us this letter immediately duly filled in and signed by you along with legible photocopy of your valid CNIC / passport at our address, Murree Brewery Company Limited, 3-National Park Road, Rawalpindi, Pakistan.

Regards,

Company Secretary

Murree Brewery Company Limited
3-National Park Road, Rawalpindi, Pakistan.



ASSOCIATION FOR SPECIAL PERSONS (DARAKHSHAN)



**SAMOV1 - CARTON PACKING MACHINE FROM SPAIN
COMMISSIONED IN SEPTEMBER, 2020**



MURREE BREWERY

3-National Park Road, Rawalpindi (Pakistan)

Ph: +92-51-5567041-7 & 051-5562803 Fax: +92-51-5584420, 5565461

E-mail: murree.brewery@murreebrewery.com

murbr@cyber.net.pk

Website: www.murreebrewery.com