

THIRD QUARTERLY REPORT MARCH 31, 2021





Vision

To be the global leader in providing business process outsourcing services.

Mission

We aim to be the most efficient provider of business process outsourcing services by setting the industry standards for cost and quality of services.

We will grow through acquisition of other business process outsourcing companies that can benefit from our expertise, as well as through organic growth resulting from the strength of our franchise. Our long term success will be driven by our relentless focus on recruiting and developing the most talented pool of human capital in our industry.



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Corporate Information

Board of Directors

Peter H.R. Riepenhausen

Chairman

Muhammad Ziaullah Khan Chishti

CEO

Zafar Iqbal Sobani

Muhammad Ali Jameel

John Leone

Mohammadullah Khan Khaishgi

Patrick McGinnis

Ameer S. Qureshi

Asad Nasir

Sabiha Sultan Ahmad

Audit Committee

Zafar Igbal Sobani - Chairman

Patrick McGinnis

Ameer S. Qureshi

Asad Nasir

HR Recruitment &

Remuneration Committee

Sabiha Sultan Ahmad - Chairman

John Leone

Peter H.R. Riepenhausen

Mohammed Khaishgi

Chief Financial Officer

Hassan Faroog

Company Secretary

Rahat Lateef

Legal Advisor

Lexium - Attorneys at Law

Auditors

KPMG Taseer Hadi & Co. Chartered Accountants

Shares Registrar

THK Associates (Pvt.) Ltd.

Share Department,

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Marine Drive, Clifton.

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Report of the Directors

For the Nine Months ended March 31, 2021

Your Directors are pleased to present the condensed interim financial information of TRG Pakistan Limited ("the Company") for the nine months ended March 31, 2021.

Key Developments:

Our associate TRG International (TRGI) and its underlying portfolio companies have achieved some significant milestones during the current fiscal year to date. We are happy to report that TRGI has recently entered into a definitive agreement for the sale of all of its economic stake in its health insurance marketing subsidiary to a leading US-based marketing company active in the insurance and financial services industry. The total enterprise value of the subsidiary is \$600 million, with an estimated implied equity value of \$450 million at closing and estimated consideration for TRGI of \$309 million. There is an additional potential earn-out of up to \$35 million payable to TRGI over the next two years, contingent on the successor company meeting certain financial targets in 2021 and 2022. The transaction is subject to regulatory approvals and other closing conditions and is targeted to close no earlier than I July 2021.TRG Pakistan's prorated stake at closing, excluding any earn-out and prior to net debt adjustment at TRGIL, will be approximately Rupees 21.5 billion.

Our portfolio company in the outsourced customer interactions sector, that was listed on Nasdaq in August 2020, continues to win strategic new logos across key verticals, resulting in significant growth as well as decrease in client concentration. Consequently, its stock is trading above the IPO price.

Our portfolio company in the enterprise software sector continues to deliver powerful topline growth during the current fiscal year to date. The company has a robust revenue pipeline and is aggressively pursuing expansion in additional geographies. We expect the company to continue on this growth trajectory in the coming months. The Company successfully raised additional debt during the year, which was used to retire its relatively expensive Series D shares. TRGI used its portion of the buyback proceeds to partially pay down its high-cost debt.

TRG Pakistan Limited Financial Review:

The value of the Company's share in TRGI as of March 31, 2021 was Rupees 26.8 billion. This value was Rupees 21.8 billion on June 30, 2020, representing an increase of Rupees 5.0 billion during the period and an overall increase that is more than seven times the value of its original investment. In addition to the Company's stake in TRGI, it also has other assets of Rupees 2.6 billion and liabilities of Rupees 4.9 billion resulting in net assets of Rupees 24.5 billion.

The Company recognized interest income of Rupees 117.6 million in its income statement, whereas it incurred expenses of Rupees 27.6 million. In addition, its share of profit from associate was Rupees 8,413.3 million. Tax expense amounting to Rupees 1,277.8 million, mainly on account of deferred tax, was incurred during the period. As a result, the Company posted a net profit of Rupees 7,225.5 million for the period ended March 31, 2021.

Earnings Per Share

The earning per share for the nine months period was Rupees 13.25.

Interim Dividend

The Board is pleased to announce interim dividend of Rs. 4.4/- per share.

Outlook

We remain focused on creating shareholder value and liquidity through monetizations.

Acknowledgments

Your directors close this report by thanking you for your continued confidence and for the opportunity to serve you as your fiduciaries in the management of your Company.

For and on Behalf of the Board of Directors

Muhammad Ziaullah Khan Chishti

Chief Executive

Karachi

Dated: April 29, 2021

Muhammad Ali Jameel Director

عبوري منافع

بورڈ کوعبوری منافع ہم ، ۴ روپے فی شیر تقسیم کرتے ہوئے خوشی ہے۔

متواقع امكانات

ہم اٹاتُوں کی مونیٹائزیشن کے ذریعے حصص یافتگان کے سرماںیا اور کیکویڈیٹی میں اضافے کے لئے مسلسل کوشاں ہیں۔

اظهار تشكر

اس رپورٹ کے اختیام پر ڈائر کیٹرز آپ کے متعلق اعتاد اور کمپنی کی انتظامیہ کوامین کے طور پر خدمات کا موقع دینے پر آپ کے تہہ ول سے مشکور ہیں۔

بورڈ آف ڈائریکٹرز کی جانب سے

علی جمیل ڈائر یکٹر محمہ ضیاء اللہ خان چشتی چیف ایگز یکٹو

كراچى

تاریخ: ۲۹ اپریل ۲۰۲۱

ڈائریکٹرز کی رپورٹ

برائے دورانیہ اسمارچ۲۰۲۱ کے اختیام پر (نوماہی رپورٹ)

آپ کے ڈائر کیٹر زانتہائی مسرت کے ساتھ ٹی آرجی پاکستان کمیٹی (کمپنی) کے ۱۳سار ہے۲۰۲۱ کو اختتام پذیر ہونے والی نوہا ہی کے معاشی بیانیے پیش کرتے ہیں۔

اہم پیشرفت:

جاری اسوسیٹ ٹی آربی انٹر بیشل (ٹی آربی آئی)اور اس کی بنیادی پورٹ فولیو کمپنیوں نے موجودہ مالی سال کے دوران آج تک کچھ اہم سنگ میل حاصل کر لئے ہیں۔ ہمیں سیر اطلاع دیتے ہوئے خوشی ہے کہ ٹی آربی آئی نے حال بی میں انشور نس اور مالیاتی خدمات کی صنعت میں سر گرم امریکہ کی ایک مشہور مارکینیگ کمپنی کو اپنی صحت انشور نس مارکینیگ کے ماتحت ادارہ میں اپنے تمام معاشی حصص کی فروخت کے لئے ایک معاہدہ کیا ہے۔

ما تحت ادارہ کی انٹر پرائز قیت • • ۲ ملین ڈالر ہے، جس میں تخیینے کے مطابق • ۳۵ ملین ڈالر کیا کیا گئے دو سالوں میں ٹی آر بی آئی کو ۳۵ ملین ڈالر تک قابل اوا نیگی کیا ہیک اصاف ٹی مکنہ آ مد ٹی متوقع ہے، جس کی بنیاد خریدار کمپنی کو ۱۳۰۱ ور ۲۰۲۲ میں پھیے مالی اہداف پوارا کرنے پر مشتل ہے۔ اس لین دین کو ہا قاعدہ منظوری اور دیگر اختفای شراط ہے مشروت کیا جاتا ہے اور اس لین دین کو اجوال کی ۱۳۰ تک اختقام کرنے کی کو مشش کی جائے گی۔ ٹی آر بی آئی ایل میں کسی بھی کمائی کو چھوڑ کر اور خالص قرضوں میں ایڈ جبٹمنٹ سے پہلے، ٹی آر بی پاکستان کو تقریباً ۵۔ اور بلاکستان موں گے۔

آؤٹ سور س گاپک کی بات چیت کے شعبے میں ہماری پورٹ فولیو کمپنی ،جواگت ۲۰۲۰ میں نیزڈیک پرلسٹٹر تھی ، اس نے اہم معاھدے جیتنا جاری رکھا جس کی وجہ سے اس کی نشو نما کی رفتار مین اضافہ اور گہاکوں کی توجہ مرکوز کرنے میں کی ہوئی۔ اس کے نتیجہ میں اس کے شیر کی قیت ابتدائی عوامی پیش کش کی قیت سے بڑہ گی۔

اخر پر ائز سافٹ ویئز سیکٹر میں ہماری پورٹ فولیو کمپنی رواں ہالی سال کے دوران آج ٹک طافتور ٹاپ لائن گروتھ کی فراہمی جاری رکھے ہوئے ہے۔ کمپنی کے پاس ایک مضبوط آمد نی والی پائپ لائن ہے اور وہ جار حاف انداز میں اضافی جغر افیوں میں تو سع کے لئے کوشاں ہے۔ ہم تو قع کرتے ہیں کہ سکینی آنے والے مہینوں میں اس ترتی کو جاری رکھے گا۔ کمپنی نے کامیابی کے ساتھ سال کے دوران اضافی قرض جمع کیا، جواجے نسبتناً مجھٹے سیر بیزڈی کے قصص کوریٹائز کرنے کے لئے استعمال ہوا۔ ٹی آر بی آئی نے اپنے اعلی لاگ والے قرض کو جزوی طور پر ادائیگی کے لئے بائی بیک کی اپنی آمدنی کا پکھ حصد استعمال کیا۔

فی آرجی پا کستان کمیششه مالی جائزه

اسمارچ ۲۰۲۱ کو سمپنی کا حصہ ٹی آرجی آئی میں ۲۰۷۸ ملین روپے رہا۔ یہ حصہ ۳۰جون ۲۰۲۰ کو ۲۰۸۷ ملین روپے تھا۔ اس مدت کے دوران ۵ ملین روپے کااضافہ ہوا جبکہ مجموعی طور پر اصل سرمایہ کاری میں تقریباً سات گناہ ہے ذیادہ رہا۔ ٹی آرجی آئی میں سمپنی کے جسے کے علاوہ اس میں ۲۰۲ ملین روپے کے دوسرے اثاثہ اور ۲۰۹ ملین روپے کی واجبات ہیں جس کے بیٹیج میں خالص اثاثہ جات ۲۴۰۸ ملین روپے ہیں۔

کمپنی نے اپنی آمدنی کے بیانے میں ۲۰ ۱۱ ملین روپے ظاہر کیے ، جبکہ اس پر ۲۰ ۲۷ ملین روپے کے اخراجات ہوئے۔اسوسیٹر سکمپنی میں منافع کا حصہ ۸۰،۴۱۳،۳ ملین روپے تھا۔ اس عرصے کے دوران التواء نیکس اخراجات سیت ۲۰۷۵، املین روپے نیکس کا خرچہ ہوا۔ اس کے نتیج میں ، سمپنی نے ۱۳۸۱ کو فتم ہونے والی مدت میں ۲۳۵،۵ ملین روپے کا خالص منافع ماصل کیا۔

فی حصص آمدن

کمپنی نے فی حصص ۱۳۰۲۵ اروپے کامنافع حصل کیا۔

Condensed Interim Financial Statements For the nine months period ended

March 31, 2021

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Condensed Interim Statement of Financial Position

As at March 31, 2021

ASSETS	Note	March 31, 2021 (Un-audited) (Rupees	June 30, 2020 (Audited) s in '000)
Non-current assets Operating fixed assets Long term investment Long term deposit	4	27 26,827,219 75 26,827,321	59 21,778,686 75 21,778,820
Current assets Current maturity of accrued interest Current maturity of long term loan Cash and bank balances Total assets	5	2,589,163 2,589,163 29,416,484	908 1,579,646 3,308 1,583,862 23,362,682
EQUITY AND LIABILITIES Share capital and reserves Authorized share capital		7,330,000	7,330,000
Share capital Issued, subscribed and paid-up capital Revenue reserves	6	5,453,907	5,453,907
Foreign currency translation reserve Unappropriated Profit Non-current liability		(1,561,982) 20,642,625 24,534,550	533,376 13,417,089 19,404,372
Deferred tax liability Current liabilities Accrued and other liabilities Payable to related party	7	3,961 16,862	9,470 4,807
Taxation - net Total equity and liabilities		24,811 45,634 29,416,484	14,850 29,127 23,362,682
Contingencies and commitments	8		

The annexed notes 1 to 14 form an integral part of these condensed interim financial statements.

Director	Chief Financial Officer	Director

Condensed Interim Statement of Profit or Loss Account and Other Comprehensive Income (Un-audited)For the nine months period ended March 31, 2021

	Three months period ended		Nine months period ended	
	March 31,	March 31,	March 31,	March 31,
	2021	2020	2021	2020
Note		(Rupees i	in '000)	
Interest Income 9	35,983	58,641	117,621	178,183
Administrative and other expenses	(2,284)	(57,685)	(27,583)	(152,607)
Operating profit	33,699	956	90,038	25,576
Share of profit in equity accounted investee 4.2	3,255,278		8,413,307	
Profit before taxation	3,288,977	956	8,503,345	25,576
_				
Taxation	(488,292)	(266)	(1,277,809)	(6,358)
Profit for the period	2,800,685	690	7,225,536	19,218
Other comprehensive income				
Items that will not be reclassified subsequently to statement of profit or loss				
Equity investments at FVOCI - net of tax	-	713,611	-	810,895
Items that may be reclassified subsequently to statement of profit or loss				
Foreign currency translation difference	(1,830,606)	-	(2,095,358)	-
Total comprehensive income				
for the period	970,079	714,301	5,130,178	830,113
•	,	,301	, ,	
		(Rupe	es)	
Earnings per share - basic and diluted	5.135	0.001	13.248	0.035

The annexed notes I to I4 form an integral part of these condensed interim financial statements.

 Director	Chief Financial Officer	 Director

Condensed Interim Statement of Changes in Equity (Un-audited)

For the nine months period ended March 31, 2021

	Issued,		Revenue Reserv	ves	Total
	subscribed and paid-up capital	Foreign currency translation	Fair value reserve - net of deferred	Unappropriated profit / (accumulated	
	capital	reserve	tax	losses)	
			(Rupees in '00	00)	
Balance as at July 1, 2019	5,453,907	8,202,725	2,022,911	(525,804)	15,153,739
Total comprehensive income					
Profit after tax for the nine months period ended March 31, 2020	-	-	-	19,218	19,218
Equity investments at FVOCI - change in fair value net of tax			2// 2//		266.846
in fair value net of tax	-	-	266,846	-	266,846
Foreign currency translation	_	544,049	_	_	544,049
	-	544,049	266,846	19,218	830,113
Balance as at March 31, 2020	5,453,907	8,746,774	2,289,757	(506,586)	15,983,852
Balance as at July 01, 2020	5,453,907	533,376	-	13,417,089	19,404,372
Total comprehensive income					
Profit after tax for the nine months period ended March 31, 2021	-	-	-	7,225,536	7,225,536
Foreign currency translation					
difference - net of tax	-	(2,095,358)	-	-	(2,095,358)
	-	(2,095,358)	•	7,225,536	5,130,178
Balance as at March 31, 2021	5,453,907	(1,561,982)		20,642,625	24,534,550

The annexed notes 1 to 14 form an integral part of these condensed interim financial statements.

Director	Chief Financial Officer	Director

Condensed Interim Statement of Cash Flows (Un-audited)

For the nine months period ended March 31, 2021

CASH FLOW FROM OPERATING ACTIVITIES	Note	March 31, 2021 (Rupees	March 31, 2020 s in '000)
Net cash from operations Interest income received - net Tax paid Net cash generated from / (used in) operating activities	10	893,333 118,529 (5,653) 1,006,209	(158,357) 158,477 (414) (294)
CASH FLOW FROM INVESTING ACTIVITIES			
Proceeds from repayment of related party loan Net cash from investing activities		1,579,646	
Net increase / (decrease) in cash and cash equivalents		2,585,855	(294)
Cash and cash equivalents at beginning of the period		3,308	1,685
Cash and cash equivalents at end of the period		2,589,163	1,391

The annexed notes I to I4 form an integral part of these condensed interim financial statements.

Director	Chief Financial Officer	Director

Notes to the Condensed Interim Financial Statements (Un-audited)

For the nine months period ended March 31, 2021

I. LEGAL STATUS AND NATURE OF BUSINESS

- 1.1 TRG Pakistan Limited ("the Company") was incorporated in Pakistan as a public limited company on December 2, 2002 under the repealed Companies Ordinance, 1984 (now the Companies Act, 2017) and is listed on the Pakistan Stock Exchange Limited. The registered office of the Company is situated at 18th Floor, Centre Point, Off Shaheed-e-Millat Expressway, Karachi, Pakistan. On May 14, 2003 the Company obtained a license from the Securities and Exchange Commission of Pakistan ("SECP") to undertake venture capital investment as a Non-Banking Finance Company in accordance with the Non-Banking Finance Companies (Establishment and Regulation) Rules, 2003 (NBFC Rules). On January 18, 2012 the Company exited from NBFC regime and continues to operate as a listed company.
- 1.2 The principal activity of the Company, through its associate, The Resource Group International Limited (TRGIL) is to invest in portfolio of investments primarily in the Technology, IT Enabled Services and Medicare Insurance sectors.

2. BASIS OF PREPARATION

These condensed interim financial statements of the Company have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable in Pakistan for interim financial reporting comprise of:

- International Accounting Standard (IAS) 34, Interim Financial Reporting, issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
- Provisions of and directives issued under the Companies Act, 2017.

Where the provisions of and directives issued under the Companies Act, 2017 differ from the requirements of IAS 34, the provisions of and directives issued under the Companies Act, 2017 have been followed.

These condensed interim financial statements do not include all of the information required for full financial statements and should therefore be read in conjunction with the annual audited financial statements of the Company for the year ended June 30, 2020.

These condensed interim financial statements comprises the condensed interim statement of financial position as at March 31, 2021, condensed interim statement of profit or loss account and other comprehensive income, condensed interim statement of changes in equity, condensed interim statement of cash flows and notes thereto for the six months period then ended.

The comparative condensed interim statement of financial position, presented in these condensed interim financial statements as at June 30, 2020 has been extracted from the annual audited financial statements of the Company for the year then ended, whereas the comparative condensed interim statement of profit or loss account and other comprehensive income, condensed interim statement of changes in equity and condensed interim statement of cash flows are extracted from the unaudited condensed interim unconsolidated financial statements for the six months period ended March 31, 2020.

2.1 During the fiscal year 2020, 24,725,843 Class B Non-Voting Common Shares were converted into Class A Common Shares. As a result of this conversion, TRG Pakistan's voting interest in TRGIL was diluted from 57.16% to 46.03%. Due to this dilution in voting interest on June 15, 2020, TRGIL is no longer a subsidiary of the Company and is treated as an associate in these condensed interim financial statements as fully described in note 1.3 of the annual audited financial statement of the Company for the year then ended June 30, 2020.

2.2 Judgments and estimates

The preparation of these condensed interim financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amount of assets and liabilities, income and expenses. Actual results may differ from these estimates.

The significant judgments made by management in applying accounting polices and the key sources of estimation and uncertainty were the same as those that were applied to annual audited financial statements of the Company for the year ended June 30, 2020.

2.3 Risk management

Risk management policies are consistent with those disclosed in the annual audited financial statements of the Company for the year ended June 30, 2020.

2.4 Impact of COVID -19 on financial statements

In March 2020, the World Health Organization declared the outbreak of COVID-19 as a global pandemic (the "Pandemic"). The spread of the Pandemic and consequently imposition of lock down by Federal and Provincial Governments of Pakistan has not directly affected the Company. Resultantly there is no significant accounting impact of the Pandemic on these condensed interim financial statements.

3. SIGNIFICANT ACCOUNTING POLICIES

The accounting policies adopted for the preparation of the condensed interim financial statements are consistent with those followed in the preparation of the Company's annual audited financial statements for the year ended June 30, 2020 and unconsolidated condensed interim financial statements for the period then ended March 31, 2020 other than those disclosed in note 2.1 of these condensed interim financial statements.

4. LONG TERM INVESTMENT

March 31, June 30,

Note 2021 2020
(Un-audited) (Audited)
----- (Rupees in '000) -----

The Resource Group International Limited (TRGIL) Unquoted 60,450,000 (June 30, 2020: 60,450,000) Series B Preferred Shares

- Equity accounted investee

4.1 & 4.2

26,827,219 21,778,686 **26,827,219** 21,778,686

4.1 This represents investment in TRGIL, an associate incorporated in Bermuda having par value and additional paid up share capital of U\$\$0.01 and U\$\$ 0.99 per share respectively. The percentage of the Company's holding in TRGIL's shares is 56.86% (June 30, 2020: 56.86%) with voting power of 45.90% (June 30, 2020: 46.03%). The percentage of holding on a fully diluted basis, after taking into account all the classes of shares that will potentially participate in equity distribution, is 45.32% (June 30, 2020: 45.32%).

4.2 Reconciliation of carrying amount of investment

(Rupees in	'000)
(Un-audited)	(Audited
2021	2020
March 31,	June 30,

Opening balance	21,778,686	21,279,414
Share of profit in equity accounted investee	8,413,307	86,948
Foreign currency translation difference	(3,364,774)	412,324
Closing balance	26,827,219	21,778,686

5. CASH AND BANK BALANCES

Balance with bank in

-	current	account
_	savings	account

Cash in hand

625	625
2,588,538	2,676
2,589,163	3,301
	7

- 7 2,589,163 3,308

6. SHARE CAPITAL

	March 31, 2021 (Un-audited)		June 30, 2020 (Audited)	
	Number	(Rupees in	Number of	(Rupees in '000)
	of shares	'000)	shares	
Authorized share capital				
- Ordinary class 'A' shares of Rs.10 each	720,000,000	7,200,000	720,000,000	7,200,000
- Ordinary class 'B' shares of Rs.10 each	13,000,000	130,000	13,000,000	130,000
	733,000,000	7,330,000	733,000,000	7,330,000
Issued, subscribed and paid-up capital				
Ordinary class 'A' shares of Rs. 10 each				
- allotted for consideration paid in cash	535,765,687	5,357,657	535,765,687	5,357,657
- allotted for consideration other	333,703,007	3,337,037	333,763,667	3,337,037
than cash (note 7.1)	9,624,978	96,250	9,624,978	96,250
than cash (note 7.1)				
	545,390,665	5,453,907	545,390,665	5,453,907

6.1 These shares were issued in exchange of 1,636,000 shares of The Resource Group International Limited of US\$1 each in 2003.

7. PAYABLE TO RELATED PARTIES - current account - unsecured

This represents payable to TRGIL, associate of the Company relating to activties for carrying out routine operations.

8. CONTINGENCIES AND COMMITMENTS

There is no change in contingencies and commitments as reported in note 11 to the annual audited financial statements for the year ended June 30, 2020.

9.	INTEREST INCOME	Note	March 31, 2021 (Un-au	•
	Interest income on - Bank balances - Long term loan	· · · · ·	36,049 81,572 117,621	149 178,034 178,183
10.	CASH USED IN OPERATIONS Profit for the period before taxation Adjustments for: Depreciation Interest income on loan and return on bank balances Exchange loss Share of profit in equity accounted investee Effect on cash flows of working capital changes	10.1	8,503,345 32 (117,621) 899,448 (8,413,307) 21,436 (7,610,012) 893,333	25,576 32 (178,183) 29 - (5,811) (183,933) (158,357)
10.1	Working capital changes			
	Increase / (Decrease) in current liabilities: Accrued and other liabilities		(5,509)	(6,001)

(5,811)

26,945

21,436

Payable to related parties

II. FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES

Fair value is the price that would be received to sell an asset or paid to transfer the liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Company has access at that date. As the accompanying financial statements are prepared under the historical cost method, differences may arise between the book values and the fair value estimates. Management believes that fair values of the Company's financial assets and liabilities are not materially different from their carrying values since all of the financial instruments of the Company are classified as amortized cost or are repriced frequently.

12. RELATED PARTY DISCLOSURES

Related parties comprise of associates, subsidiaries, directors and their close family members, staff retirement benefit fund and key management personnel of the Company. Transactions with related parties are carried out on agreed basis and are settled in ordinary course of business. Remuneration and benefits to executives of the Company are in accordance with the terms of the employment while contribution to the provident fund is in accordance with staff service rules.

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company. The Company considers its Chief Executive Officer, Chief Financial Officer, Company Secretary, Non-Executive Directors and departmental heads to be its key management personnel. There are no transactions with key management personnel other than their terms of employment / entitlement.

Related party transactions and balances are disclosed elsewhere in these condensed interim financial statements and accordingly not reproduced in this note.

12.1 The investments out of provident fund of the Company have been made in accordance with the provisions of the Section 218 of the Companies Act, 2017 and rules formulated for this purpose.

13. SUBSEQUENT EVENTS

13.1 Subsequent to March 31, 2021, the Company's associate entered into a definitive agreement to sell all of its economic stake in its health insurance marketing subsidiary to a leading US-based marketing company active in the insurance and financial services industry.

The transaction is subject to regulatory approvals and other closing conditions and is targeted to close no earlier than July 1, 2021.

The Company's prorated stake at closing, excluding any earn-out and prior to net debt adjustment at associate level, will be at approximately Rs. 21.5 billion. As this is not indicative of conditions that existed at the balance sheet date, this has not been accounted for in the value of equity accounted associate in these interim financial statements.

13.2 The Board of Directors in its meeting held on April 29, 2021 proposed an interim dividend of Rs. 4.4/- per share.

14. DATE OF AUTHORISATION FOR ISSUE

These condensed interim financial statements were authorised for issue on April 29, 2021 by the board of directors of the Company.

Director	Chief Financial Officer	Director





TRG PAKISTAN LTD.

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