

Nestlé Pakistan Ltd.

Packages Mall, Shahrah-e-Roomi PO Amer Sidhu Lahore - 54760 Pakistan.

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INVITATION FOR CORPORATE BRIEFING SESSION

All Respected Analysts/ Investors/ Shareholders:

Nestlé Pakistan Limited hereby cordially invites respected investors/analysts/ shareholders to the Corporate Briefing Session (CBS) of the Company wherein the Company's Senior Management shall brief on the Company's Strategic/ Operational Developments, and Financial Performance for the year ended December 31, 2022.

The briefing will be held as follows:

Date: Monday, April 17, 2023

Venue – For Physical Participation: Head Office: Nestlé Pakistan Limited, Packages Mall, Shahrah-e-Roomi

PO Amer Sidhu, Lahore

Video Link – For Virtual Participation Click here to join the meeting

Presentation: 10:30 am

Q/A: 11:00 am

REGISTRATION:

Those who wish to attend CBS virtually or physically are requested to register through the below link latest by April 15, 2023:

https://forms.office.com/e/RTabAEf14c



GUIDELINES FOR ONLINE PARTICIPATION:

- The participants will be able to login and participate in the CBS proceedings through their smartphones or computer devices from their homes or any convenient location after completing all the formalities required for the verification and identification of the respective participant.
- A detailed procedure shall be communicated https://www.nestle.pk/) in the investor relation section.
- We would request you to connect at least 10 Minutes in advance of the meeting.
- Please make sure that while entering the Meeting ID, kindly enter your name and Institution name in the following format to join the meeting:
 - In case of Analyst 'Full Name Institution'
 - In case of member 'Full Name Folio Number'
 - In case of Potential investors 'Full Name Investor'
- Participants are requested to stay on 'Mute' and 'off Camera' mode during the presentation.
- In case of any question or comment, a participant is either requested to type in the question in the Chatbox or raise his/her hand which will appear on the participants' list.
- Moderator will request participants to comment once they have written their request on chat.

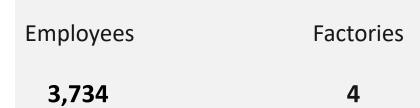
^{**} In case of Physical participation, you will a receive a confirmation e-mail in response to your registration through above given Link/ QR Code.

Nestlé Pakistan Limited Corporate Briefing Session

Lahore, 17th April 2023

Our business

Where What **Key Figures 2022 Pakistan** Khyber Pakhtunkhy North Dairy & **Beverages Others** 27% **Nutrition** W**∢** ≻E Federally Administered Azad Kashmir Sales Center Balochistan 77.6% 22.4% 30% 0.02% Punjab PKR 163 bio South 31% Direct Key accounts: 10% Exports: 2% * Others include Chocolate























Top Brands

Our Purpose and Strategy

DELIVER SUSTAINABLE GROWTH

Win in the Core Portfolio

Build Future Pillars

Drive Efficiency

Develop Agile and Diverse Teams



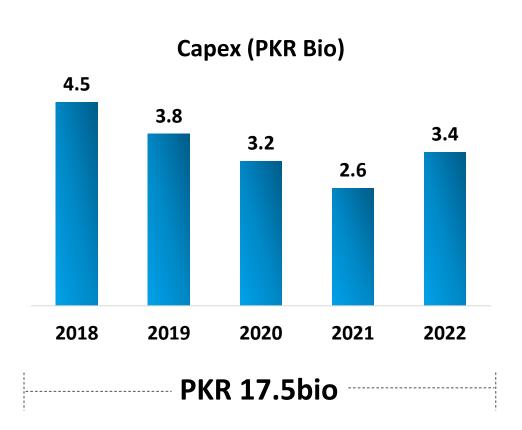






Lead sustainability agenda in the market to be recognized as a force for good

Investing for maximizing returns









New launches 2022







Contribution to the rural economy





PKR 32.7bio milk purchase



59,700 farmers



Supporting ~ 3,256 medium scale commercial farms



PKR 4.9 bio Procurement of Fruits, Sugar and Wheat Flour





Efficient water use

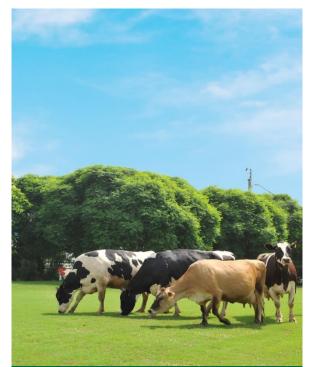


Promoting best farm practices (Chaunsa Project)



Driving for 100% recyclable packaging

Our Sustainability Pillars and 2025 Commitments



Climate Action

20% reduction in carbon emissions vs 2018





Sustainable Packaging

- 95%+ recyclable packaging with the commitment to reach 100%
- 1/3rd virgin plastic reduction vs 2018





Caring for Water

Have a net positive impact for our Waters business





Responsible Sourcing

- 7% of Dairy volume
- 20% of NN Cereals volume



Good food, Good life

Our path to net zero carbon emissions: Regeneration for future generations



Our major initiatives in 2022



SAVED 57,037 TCO2E*





Import of 2,300 high-yield cows



Plantation of 25,000 Moringa trees



Renewable energy and energy optimization



Sustainable Packaging

Packaging transformation



89% (as per target) packaging designed for recycling



207 tons reduction in virgin plastic



780 tons collected and managed through Clean Gilgit Baltistan Project



Caring for Water
REGENERATED 58*% (AS PER 100% TARGET)

Wastage reduction



Drip irrigation on 139 acres of land that helps reduce water wastage



Smart soil moisture sensors on 548 acres

^{*41,377} tCO2e from Agri and 15,660 tCO2e from manufacturing

FY 2022 financial results

Sales (in PKR)

162.5 bn

Sales growth

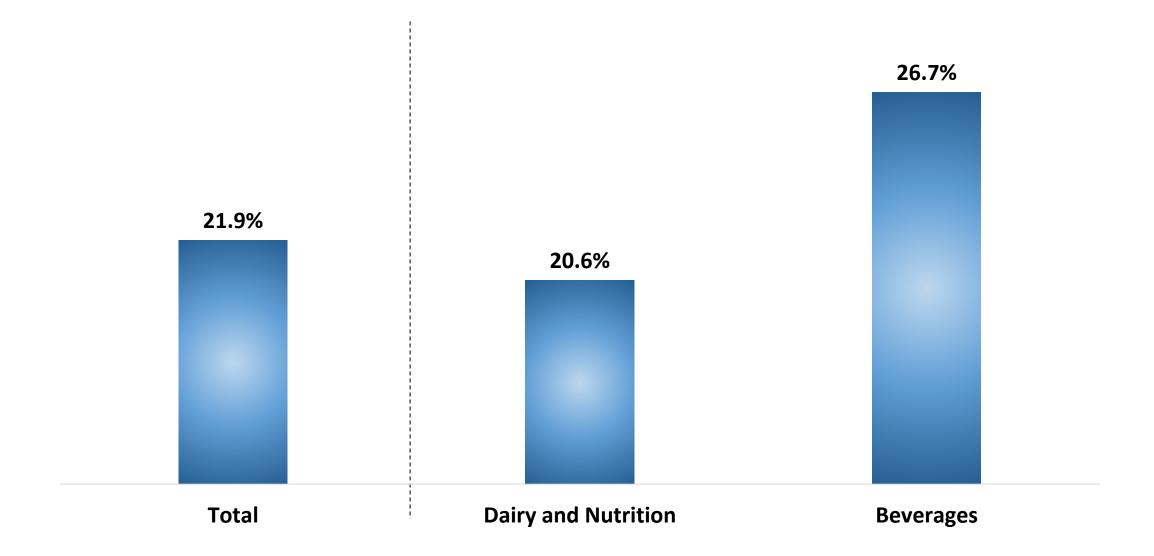
+21.9%

Operating Profit Margin

16.5% of sales +30 bps **EPS (PKR/share)**

331.9 +17.9%

Sales growth – FY 2022



Key highlights – Dairy and Nutrition

	FY 2022	FY 2021
Sales (PKR Bio)	126.1	104.6
Sales Growth	20.6%	9.9%
Operating profit margin	18.9%	18.3%

- Strong growth in powder portfolio in line with corporate strategy
- Excellent boost in Nutrition portfolio. 2x growth in ecommerce channel.
- Operating profit margin improved due to portfolio mix, better absorption of fixed costs and cost saving initiatives



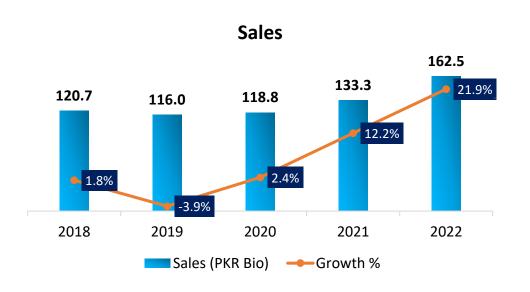
Key highlights – Beverages

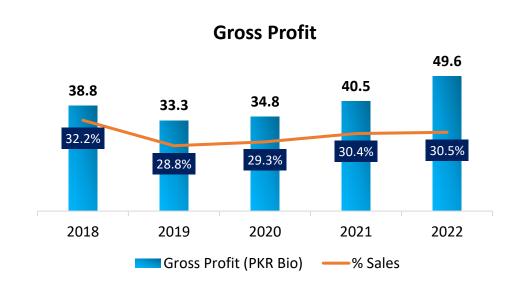
	FY 2022	FY 2021
Sales (PKR Bio)	36.4	28.7
Sales Growth	26.7%	21.9%
Operating profit margin	8.2%	8.5%

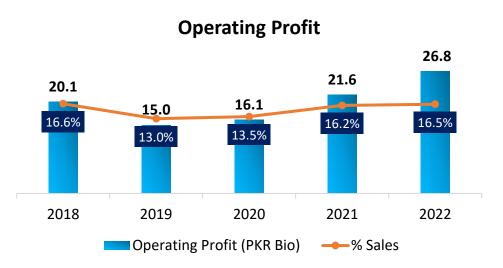
- Strong double-digit growth led by Coffee and waters
- New launches in Fruta vitals and Nescafe RTD supported the volume growth
- Operating profit margin deteriorated in the Coffee and Milo powder segments due to Rupee devaluation and increase in import duties

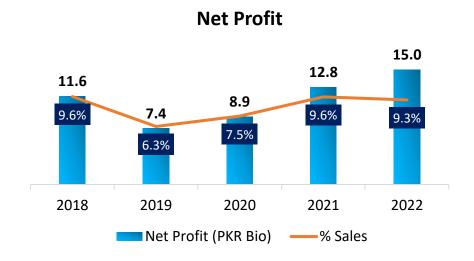


Delivering growth and profit in a challenging year

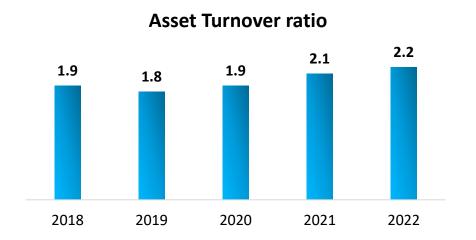




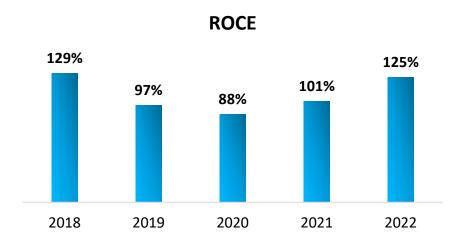




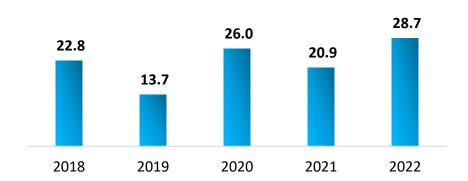
Generating efficiencies across the value chain







Cash Generated From Operations



Q&A

