

PAKISTAN CABLES TRUSTED NOT TO COMPROMISE



# ROOT FOR GROWTH

**ANNUAL REPORT 2023** 

# **About the Cover**

Just like a strong tree firmly rooted in the ground, we believe in building a solid foundation for our future endeavors. This theme represents the company's commitment to sustainable growth, innovation, and adaptability in an ever-changing world.

Just like a strong tree we remain steadfast in our pursuit of excellence, ensuring that our roots run deep. Together, we stand tall, ready to create a brighter and more prosperous future for all.



# Since 1953, we are trusted not to compromise

Pakistan Cables Ltd., the country's premier and most trusted cable manufacturer, was established in 1953 under the visionary stewardship of the Company's founder, the Mr. Amir Sultan Chinoy. His entrepreneurial endeavors resulted in a joint venture with British Insulated Callender's Cable (BICC), UK to set up Pakistan Cables in Karachi. BICC was one of the leading cable manufacturing companies in the world during the time. Over the years, Pakistan Cables has earned a reputation as a market leader in the country. The Company is Pakistan's only cable manufacturer listed on the Pakistan Stock Exchange since 1955.

During 2010 -2017, Pakistan Cables remained an affiliate of General Cable, a Fortune 500 company with a global presence of 57 plants in 26 countries. Currently, Pakistan Cables has an exclusive technical collaboration with CTC Global Inc., US.

The Company is ISO 9001:2015, ISO 14001:2015 and ISO 45001 with certifications from KEMA Netherlands, CNC Germany, Bureau Veritas, TÜV SÜD, TÜV Rheinland, TÜV Austria, UKAS, BSI, USACE, PSQCA and PCSIR.

For over 70 years, Pakistan Cables has continued to challenge the status quo, providing end-to-end solutions to its customers by offering a versatile product portfolio of Wires & Cables, Aluminium Sections for Architectural Applications, Copper Rod, PVC compound and Wiring Accessories.

It is a member of the Amir S. Chinoy Group (ASC). The ASC Group has been at the forefront of Pakistan's industrial development for over 70 years. Today, the ASC Group includes two other listed companies, International Industries Limited and International Steels Limited and boasts a collective turnover of Rs.125 billion, with annual metal tonnage produced in the range of 380,361. Furthermore, the ASC Group reported a combined total export of Rs. 18 billion in 2022-23 and covering over 60 international markets.

Exporting to more than 35 countries for over 27 years, Pakistan Cables has stockists across 3 continents. As winners of the prestigious FPCCI Export Trophy consecutively for seven years since 2016, Pakistan Cables is leading the wires and cable exporter segment from Pakistan.

In Pakistan, the Company has the largest dealers' network across over 200 cities and towns. The Company also created Pakistan's first online e-store anticipating changing consumer needs. The Pakistan Cables e-store has the largest delivery network covering 650 cities and towns nationwide. (www.pakistancables-estore.com)

Recently it has also initiated expansion to a new 42-acre, purpose-built, state of the art manufacturing facility in Nooriabad, Sindh. The transformational move is set to kick-start an aggressive period of growth for the Company. The upcoming manufacturing facility also includes Pakistan's first and largest Miyawaki based urban forest on an industrial estate. Spread over 3 acres, the Pakistan Cables Urban Forest is home to over 50,000 trees of 59 native species.

The Company was also one of the first 26 local companies to sign the Business Ambition for 1.5°C commitment prior to COP26 in Glasgow, UK in 2021. As a signatory of the United Nations Global Compact, all CSR related activities are aligned with the UN's Global SDGs.

Pakistan Cables is committed in its journey to investing in lasting relationships with all its stakeholders. Widely recognized for setting industry benchmarks, the company's pledge to deliver world class solutions, operating responsibly and upholding safety and sustainability is a driving force as the market leader, renowned and trusted by generations across Pakistan.



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# ROOT FOR PROSPERITY

INTRODUCTION



# Vision

Ignite Possibilities. Transform Lives. Instil Pride.

# Mission

By fostering meaningful customer experiences, we lead with a focus on safety, quality, sustainability and operational excellence to maximize stakeholders' value and uphold responsibility towards society.















# **Code of Ethics**



#### HONESTY:

It is the policy of Pakistan Cables Limited (the **"Company"**) to conduct its business with honesty and integrity and be ethical in its dealings while showing respect for the interest of those with whom it has a relationship.



#### **COMPLIANCE:**

The Company is committed to comply with all laws and regulations. The Board of Directors and the Management team are expected to familiarize themselves with prevailing laws and regulations governing their individual areas of responsibility and not to transgress them. If in doubt they are expected to seek advice. The Company believes in fair competition and supports appropriate competition laws.



#### **POLITICAL ACTIVITIES:**

The Company does not support any political party nor does it contribute funds to groups whose activities promote party interests. The Company will promote its legitimate business interests through trade associations.



#### **QUALITY AND SAFETY:**

The Company is committed to provide products which consistently offer value in terms of price and quality and are safe for their intended use, in addition to satisfying customer needs and expectations.



#### **ENVIRONMENT:**

The Company is committed to run its business in an environmentally sound and sustainable manner and promote preservation of the environment.



#### **CORPORATE SOCIAL RESPONSIBILITY:**

The Company recognizes its social responsibility and will contribute to community activities as a good corporate citizen.



#### **TRANSPARENCY:**

The Company is committed, and fully adheres, to the reliability of financial reporting and transparent transactions.



#### **EMPLOYEES AS ASSETS:**

The Company is committed to recruit and promote employees on merit and provide a safe and healthy working conditions for all its employees. The Company firmly believes in maintaining good communications with its employees.

# **Code of Conduct**

#### Objective

This Code of Conduct is intended to set out appropriate standards of conduct and behavior by the Directors and employees (collectively referred to as "Associates") of Pakistan Cables Limited (the "Company"). The Associates are expected to act with integrity and objectivity, striving at all times to enhance the reputation and performance of the Company.

#### **General Principles**

- Associates must recognize that their primary responsibility is to the Company as a whole. Associates of the Company must act honestly, in good faith and in the best interests of the Company as a whole.
- Associates must not take advantage of their position for personal gain, the gain of their affiliates or to cause detriment to the Company.
- Associates have an obligation to comply with the spirit, as well as the letter, of the law and with the principles of this Code.
- The Company views breaches of this Code as serious misconduct. Associates who have become aware of any breaches of this Code must report the matter immediately to senior management personnel and/or a Director, as may be appropriate.
- Any Associate who in good faith, reports a breach or a suspected breach will not be subject to any retaliation or recrimination for making that report.
- Associates who breach the policies outlined in the Code may be subject to the disciplinary action including, in the case of serious breaches, dismissal.

#### **Honesty and Integrity**

Associates have a duty to use due care and diligence in fulfilling the functions of their position and exercising the powers attached to their association with the Company. As such, each Associate shall observe the highest standards of honesty, integrity, ethical and law-abiding behavior when performing their duties and dealing with other Associates, shareholders, customers, suppliers, or other advisers of the Company.

#### Confidentiality

Information received by Associates in the course of the exercise of their duties remains the property of the Company and must be kept confidential at all times. Confidential information may only be released or used with specific permission from the Company and/or where such disclosure is:

- Required to be disclosed to another Associate in the normal conduct of the Company's operations;
- Authorized by the Board of Directors;
- Required by law or a regulatory body.

An Associate's obligations in respect of confidentiality shall continue after an Associate's association with the Company is concluded.

#### **Conflict of Interest**

A conflict of interest arises when a personal, professional or business interest of an Associate are potentially at odds with the best interests of the Company.

In the event that such a conflict arises, or is perceived to arise, the matter shall at all times be resolved in favor of the Company. Moreover, all Associates must:

- Declare, to their reporting manager and the HR Head, any potential, actual or perceived conflicts of interest that exist at the time of commencing their association with the Company;
- Declare, to their reporting manager and the HR Head, any potential, actual or perceived conflicts of interest that arise, or are likely to arise, during the course of their association with the Company and

• Avoid being placed in a situation where there is, or potentially may be, any potential, actual or perceived conflicts of interest.

#### **Gifts, Hospitality and Entertainment**

Accepting and offering of gifts, hospitality or entertainment should not unduly influence business decision-making or cause others to perceive that there has been undue influence. Insofar, Associates must exercise the utmost care when offering or accepting gifts, hospitality or entertainment to protect the reputation of the Company against allegations of improper behavior and to ensure that anti-corruption laws are not breached. Such activities shall at all times be carried out in accordance with prevailing laws and Company policies.

#### **Corrupt Conduct**

Corrupt conduct, which includes but is not limited to bribery, blackmail, unauthorized use of confidential information, fraud, theft, will not be tolerated by the Company. Disciplinary action up to and including dismissal will be taken in the event of any Associate participating in corrupt conduct. In addition, the Company will report any instances of corrupt conduct of Associates to the appropriate governmental authorities, which may result in an Associate facing legal prosecution.

#### Stakeholders

The Company recognizes its multiple stakeholders, including its shareholders, customer, suppliers, bankers/lenders, media, regulators, employees, the community etc. All Associates shall ensure appropriate stakeholder engagement in a manner that fosters good relations in accordance with prevailing law, Company policies and industry good practices.

# Occupational Health, Safety & Environment

#### **Code of Conduct**

Pakistan Cables Limited ("PCL"), is committed to providing a safe, secure and healthy workplace for all its employees, customers, contractors, suppliers and all others who work at or visit its premises.

This Code of Conduct on Occupational Health, Safety and Environment (The "Code") sets out a framework within which employees are expected to work. The Code promotes the standards and behaviors required of employees in the discharge of their duties and contributes to an evolution of the culture enabling PCL to successfully pursue its goal of achieving excellence in HSE performance.

Our goal is to achieve and sustain "Zero Loss Time Incident" and "Promote Preservation of Environment" target by working together, and relying on prevention as the key to eliminating risks and hazards and also promoting HSE as a way of life throughout PCL and beyond.

#### General Responsibility of Employees:

All employees are expected to comply with the following Code of conduct clauses at all times.

#### i. HSE Management System Compliance:

Act in compliance with Pakistan Cables' Health, Safety and Environment management system, codes, standards, rules at all times and demonstrate commitment to HSE excellence. Any violations must be immediately reported to your immediate Supervisor/Manager and HSE Department.

#### ii. HSE Regulatory Compliance:

Make yourselves familiar and comply with all health, safety and environmental regulations, policies, legislations, emergency procedures that apply to your job and place of work and to help make the workplace safe for everyone.

#### iii. Reporting Incidents:

Be aware of what is going on around you and report any incident, illness, potential hazard, near miss, unsafe acts and unsafe conditions you may see to your Supervisor/Manager and HSE Department immediately, without assuming that someone else has already reported it.

#### iv. Use of Appropriate PPEs:

Wear correct personal protective equipment (PPEs) at all times during the performance of your job on the shop floor, and do not tamper with safety systems or equipment.

#### v. To be a Role Model:

Make safety a value that is embedded into your daily activities and use caution and care in your job.

#### vi. Use of Chemicals and Hazardous Materials:

Use hazardous chemicals and materials only in accordance with procedures and methods that effectively protect employees against incidents and illnesses.

#### vii. Ensuring Safe Working Condition:

Ensure that machines, tools and other technical aids are in good working order and used in a sensible manner with regards to health and safety.

#### viii. Protecting Environment:

Protect the environment by knowing and following the environmental policies and regulations that apply to your work, and by developing and sustaining a "Clean and Green" workplace. Follow good hygiene standards.

#### ix. Ensuring Safe Working conditions for everyone:

Make all contractors, vendors or third-party stakeholders including visitors aware of PCL's HSE Policy, Code of Conduct and clearly define the requirements for them to comply to these.

# Amir S. Chinoy Group



The Amir S. Chinoy Group (ASC Group) has been at the forefront of Pakistan's industrial development since the founding of the country 75 years ago. Our founder, Mr. Amir S. Chinoy, a pioneer of industrialization in Pakistan, laid the foundation of the ASC Group by setting up manufacturing concerns in heavy chemicals (Pak Chemicals Ltd, 1951), steel, and galvanized pipes (International Industries Limited, 1948) and electrical wires and cables (Pakistan Cables Limited, 1953). His commercial interests also extended to trading, electrical contracting, and the representation of major European and international companies in South Asia. As flag bearers of determination and innovation, the group later invested in a green field project for the manufacture of Cold Rolled, Galvanized and Colour Coated steel coils and sheet (International Steels Limited, 2007).

Today, the ASC Group is one of the leading industrial groups in Pakistan with proven expertise in manufacturing, trading, and industrial services. The Group companies enjoy a credible export pedigree with combined export revenues in excess of Rs. 18 billion. The ASC Group growing global footprint is further represented by an on-ground presence in Australia and Canada through its wholly owned subsidiaries IIL Australia Pty. Ltd. and IIL Americas Inc. which collectively contribute Rs. 8 billion in export revenues.

In Pakistan, the ASC Group has an extensive distribution network through 1600+ outlets in over 500 cities and towns across the country.

The broad range of products manufactured by the Group companies includes:

- Cold Rolled Steel
- Galvanized Steel
- Colour Coated Steel
- Steel Pipes (CR, HR, Galvanized, Stainless Steel)
- Polymer Pipes (UPVC, PPRC, PE)
- Hollow Structural Sections (Steel)
- Scaffolding Systems and Formwork

- Electric Wires & Cables (LV & MV)
- Electric Overhead Conductors of Aluminium & Copper
- Special Cables
- PVC Compound
- Copper Rod
- Wiring Accessories
- Extruded Aluminium Sections for Architectural Applications



ASC Group Participated in IAPEX 2022, Karachi.



Group Companies' Leadership Team at the MAP Annual Convention 2022.

ASC Group companies have attached international equity partners of repute, which have further enriched technical expertise and best practices across its companies. Leading equity partners, the ASC Group has been associated with include:

- British Insulated Callender's Cable (BICC), UK
- Doogood, Australia, Australia
- General Cables, USA
- JFE Steel Corporation, Japan
- MEVA Formwork Systems, Germany
- Sumitomo Corporation, Japan
- International Finance Corporation (IFC), USA



ASC Group Cricket Team at the 12th edition Super Challenger Premier League.



Cricket Tournament 2022 held in Karachi.

**Group Highlights** 

123 PKR in Billion Sales Turnover

PKR in Billion

Years of Production Market Capitalisation

Number of Employees

PKR in Billion Contribution to National Exchequer



Number of Export Destinations (including USA, Canada, Europe)

PKR in Billion Export Sales

Number of

Dealers/Distributors

380,361 (Metric Tons) Total Metals Produced

> 5

Geographical Footprint in Pakistan (Cities & Towns)

\*As on FY ending 30<sup>th</sup> June 2023





# One Group. Three Wins.

#### Winners of Pakistan Stock Exchange Top 25 Best Companies Award 2021

The ASC Group member companies, which include International Industries Ltd., Pakistan Cables Ltd. and International Steels Ltd., have been recognized by the Pakistan Stock Exchange (PSX) for their commendable performance and business practices.







# **Strategic Objectives**

The Company's key strategic objectives contribute to the well-being of its customers by delivering world class quality products that are consistently manufactured in compliance to all relevant international and local standards. A safety centric approach across all spheres of business has been implemented, which remains a key pillar for continued operational excellence. The Company is committed to increasing stakeholder value through continuous improvement of its production processes, investing in R&D, broadening its product portfolio and setting benchmarks in the Industry. The Company's upcoming manufacturing facility in Nooriabad, Sindh is a testament of its vision to invest for significant improvement in operational efficiencies, technological advancements and sustainability. In addition to this, the Company is focused on streamlining its human resource policies, improving its standard operational procedures and creating a fair and safe working environment for its employees' while retaining a focus on business continuity.

Annual financial targets relating to profitability and capital structure are closely monitored and shared with relevant stake holders to ensure that the Company generates value for its shareholders. The Company's corporate strategy concentrates on staying ahead of the curve by adding new levels of value across the wires and cables industry in Pakistan and gaining a growing export footprint.

As the most trusted brand in its category by consumers in Pakistan, the Company has evolved its corporate social responsibility agenda over time. Under its vision to 'Transform Lives.", the Company has created unique position by consistently contributing towards the areas of youth empowerment through STEM and scholarship programs, environmental conservation and protection, support during national disasters and general social upliftment initiatives, which continue to make a positive impact and inspire others.

### Management Objectives and Critical Performance Indicators

Objectives	СРІ	Future Relevance
<b>Customer Satisfaction</b> The Company values its customers and their loyalty tremendously; as such, the Company continually works towards enhancing the satisfaction of its customers by extending credit facilities, trade discounts, loyalty club rewards and more. The Company has continual testing mechanisms in place to ensure the quality of its products, and efficient after-sales procedures, to keep customers satisfied.	Product turnover Market share Geographical presence	Yes
<b>Maintaining Standard of Excellence</b> The Company is geared toward consistently meeting international standards by ensuring selection of the world's best quality raw materials, world-class workmanship and a rigid quality assurance and control regime.	Technological advancements Stringent internal testing mechanisms Certifications Accreditations	Yes
<b>Varied Product Portfolio</b> With ever-evolving customer needs, the Company is focused on research and development to ensure that it is offering up to date with evolving trends in the industry. Our products consistently conform to the relevant international standards in order to ensure smooth flow of electricity, better performance of electrical appliances and safety to life and property.	Product development Market research	Yes
<b>Enhancing Employee Satisfaction</b> Our employees are our most valued resource. The Company endeavors to provide a nurturing, friendly, supportive and equal opportunity work environment, with significant growth potential and training opportunities	Training and development Employee engagement activities Appropriate evaluation processes Sound policies and procedures	Yes
<b>Maintaining Shareholder Satisfaction</b> The Company is cognizant of the trust that is placed in the Company by its shareholders. It is a priority for the Company to protect the interest of its shareholders and maximize their return by adequate dividend payouts.	Appropriate return on investment Transparency in disclosures Timely addressing of share transactions	Yes

Objectives	СРІ	Future Relevance
<b>Regulatory Compliance</b> The Company prides itself on being a good corporate citizen, with timely, and transparent, disclosures to its regulators and operating in compliance with effective laws and policies of the Government of Pakistan.	Adherence to legal requirements Timely fulfillment of compliance processes	Yes
<b>Sustainability</b> The Company continually seeks to operate in an efficient and environmentally friendly manner, working to reduce its carbon footprint. CSR projects are developed and implemented by the Company for the benefit of the communities at large.	Community development Sustainability and Environmental initiatives Occupational safety and health	Yes

# **Company Information**

#### **BOARD OF DIRECTORS**

Mr. Mustapha A. Chinoy Mr. Shoaib Javed Hussain Ms. Spenta Kandawalla Mr. Akbar Ali Pesnani Mr. Ali H. Shirazi Mr. Arshad Mohsin Tayebaly Mr. Mazhar Valjee Mr. Kamal A. Chinoy Mr. Fahd Kamal Chinoy Non-Independent Non-Executive Director Non-Independent Non-Executive Director Independent Director Non-Independent Non-Executive Director Non-Independent Non-Executive Director Independent Director Executive Director Executive Director Chairman

Chief Executive Officer

#### **BOARD AUDIT COMMITTEE**

Mr. Mazhar Valjee Mr. Akbar Ali Pesnani Mr. Ali H. Shirazi Chair Member Member

#### HUMAN RESOURCE AND REMUNERATION COMMITTEE

Ms. Spenta Kandawalla	Chair
Mr. Arshad Mohsin Tayebaly	Member
Mr. Mazhar Valjee	Member
Mr. Kamal A. Chinoy	Member
Mr. Fahd Kamal Chinoy	Member

#### **CHIEF FINANCIAL OFFICER**

Mr. Waqas Mahmood

#### **COMPANY SECRETARY**

Ms. Natasha Mohammad

#### **AUDITORS**

A.F. Ferguson & Co. Chartered Accountants

#### **LEGAL ADVISOR**

ASPIRELaw Advocates & Corporate Counsel

#### TAX ADVISORS

A.F. Fergusons & Co. Muhammad Bilal & Co. A.Qadir & Co.

#### BANKERS

Standard Chartered Bank (Pakistan) Limited Bank Al-Habib Limited Habib Bank Limited Meezan Bank Limited MCB Bank Limited Industrial and Commercial Bank of China Limited Soneri Bank Limited BankIslami Pakistan Limited Habib Metropolitan Bank Limited National Bank of Pakistan

Website: www.pakistancables.com

E-store: www.pakistancables-estore.com

#### SHARE REGISTRAR

\*THK Associates (Pvt.) Limited Plot No. 32 C, Jami Commercial Street, No. 2, DHA, Phase VII, Karachi - 75500. Tel: +92 -21-3510191-95 Fax: +92-21-35310190 Email: sfc@thk.com.pk

#### **REGISTERED OFFICE**

B-21 Pakistan Cables Road, Sindh Industrial Trading Estates, P.O Box 5050, Karachi -75700. Tel: +92 -21- 32561170-5 Fax: +92-21-32564614 Email: info@pakistancables.com

#### **HEAD OFFICE**

1st Floor, Arif Habib Centre, 23 M.T Khan Road, Karachi. UAN: +92-21-111-CABLES (222-537) Fax: +92-21-32462111 Email: sales@pakistancables.com

#### **REGIONAL OFFICES**

#### Lahore

60-A F.C.C., Zahoor Elahi Road, Gulberg IV, Lahore. Tel: +92 -42- 35785611-4 Email: lahore@pakistancables.com

#### Rawalpindi

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#### **BRANCH OFFICES**

#### Multan

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#### Faisalabad

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#### Peshawar

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#### Abbottabad

13-14, Sitara Market, Mansehra Road, Abbottabad. Tel: +92 -992-383616 Fax: +92-992-385510 Email: abbottabad@pakistancables.com

\*THK Associates (Pvt.) Limited served as the Company's Share Registrar until 8th August, 2023. CDC Share Registrar Services Limited took over as Company's Share Registrar effective 9th August, 2023.

# **Geographical Presence**

### The largest Dealer Network in



cities and towns across Pakistan. Karachi to Skardu and beyond.

★ Head Office

Regional Offices

• Branch Offices

Nooriabad Factory & S.I.T.E. Factory



# **Nature of Business**

#### Introduction

Company is a pioneer in Pakistan's wires and cables industry. It is principally engaged in the manufacture of conductors, wires and cables for transmission and distribution of electricity since 1953. In 1984, the Company started extrusion of anodized aluminium profile sections for architectural applications. In 1996, the Company set up a state of the art plant to manufacture High Conductivity Oxygen Free (HCOF) Copper Rod. Due to the increased requirement of rods for manufacturing wire and cables because of growing customer demand, the production capacity of the plant has been regularly enhanced over recent years. In 2008, the Company set up a PVC Compounding Plant to manufacture high quality electric cable grade PVC compound. The Company also set up a 2-MW gas fired tri-generation Power Plant, allowing it to be mostly self- sufficient for its electricity needs.

In 2018, the Company purchased 42 acres of land in Nooriabad, Sindh in order to expand and consolidate its manufacturing facilities. The Project has mostly concluded with respect to construction and machine installation and commissioning is underway. The Nooriabad facility includes a Germany technology CCV line for Medium Voltage Cables with the highest voltage rating capability (69 KV) in Pakistan. In addition, a new copper rod plant and PVC Compounding plant will significantly enhance the capacity of these products. Other equipment is also under installation, which will increase the Company's capacities for various types of wires and cables. The Nooriabad facility, includes a first of its kind Urban Forest on 3 acres with 50,000 trees, a reflection of the Company's commitment to the environment. The Nooriabad project is envisioned to be Pakistan's first fully integrated cable manufacturing facility, which will be at par with the best in the world.

#### Industry

Pakistan Cables is the only listed company in the cable industry, which comprises of a few large players, a handful of medium and small domestic producers as well as imports. The prices of cables, copper rod, conductors and aluminium extrusions are closely linked to the global markets for copper and aluminium. Both base metals are traded on the London Metal Exchange (LME), the world's premier non-ferrous metals market. The price of both these metals is therefore determined at the LME and any fluctuations in copper or aluminium prices have a direct effect on the pricing of our products. Since copper and aluminium are imported, the industry is also exposed to exchange rate fluctuations and can be exposed to import restrictions due to challenges with respect to declining foreign reserves. Pakistan Cables has established itself as a key player in the manufacturing sector with 70 years of experience in the wire and cables business. Its business is driven by growth prospects and activity in end markets where its products are used, which are primarily in projects of all kinds, including infrastructure, facilities, factories, commercial and residential construction. Cable and conductors are also used in the transmission and distribution of electricity by the country's utility companies. An extensive array of world-class quality wires and cables is manufactured by the company to meet the diverse, dynamic and time-sensitive needs of its customers. Over the year, the Company successfully won large orders for housing societies, as well as for customers in the High rise building, Textile, Power and Renewable Energy sectors.

#### **Business Model**

- To continue to generate market awareness of the brand Pakistan Cables and educate the consumer about the benefits of cables and wires that are of the highest quality resulting in better cable performance and higher safety thereby remaining the customers' first preference;
- ii) To identify profitable markets and optimal product mix and tailor our product offerings accordingly;
- iii) To ensure that products are made easily available to the customer through our network of dealers, distributors, stockists and warehouses, and by providing optimal direct sales coverage (where relevant).
- iv) To penetrate targeted markets through cost benefit analysis and customized service offering.
- v) To explore opportunities for enhancing exports and growing the contribution of exports in the Company's overall revenue mix; and
- vi) To continuously identify evolving needs of customers and bring new products to market accordingly.

#### Legal Environment

The Company operates under the Companies Act 2017, which replaced the Companies Ordinance 1984, and the listed companies (Code of Corporate Governance) regulations 2019. Insofar it is registered and licensed by the Securities and Exchange Commission of Pakistan (SECP). The Company is also listed on the Pakistan Stock Exchange and is regulated by the PSX rule book and all circulars/notifications issued thereunder. The Company's trade network covers over 200 cities and towns across Pakistan, including warehouses and power cable stockists in major cities of the country.

## **Product Portfolio**

We offer a versatile portfolio of wires and cables, conductors, aluminum sections for architectural applications, wiring accessories, copper rod and PVC compound. The continued growth of our businesses is a testament of our well-rooted, far-reaching success.

## **Wires and Cables**

Pakistan Cables Limited manufactures a broad range of wires and cables that conform to national and international standards. Wires and cables are manufactured with LME registered "A" grade copper cathodes which results in multiple benefits to our end users such as:

- Lower electricity billing
- Optimum efficiency of appliances
- Safety to life and property
- Better energy utilization

#### **GENERAL WIRES AND CABLES**

We broadly categorize available general wires and cables as follows:

- Single core cables range from 1mm<sup>2</sup> to 10mm<sup>2</sup>
- Large single core cables from 16mm<sup>2</sup> to 70mm<sup>2</sup>
- Multi-core cables from 1mm<sup>2</sup> to 10mm<sup>2</sup>
- Flexible multi-core cables from 1mm<sup>2</sup> to 4mm<sup>2</sup>

In addition, customized requests are regularly facilitated to meet customers' specific requirements.

#### MEDIUM VOLTAGE (MV) AND LOW VOLTAGE (LV) CABLES

We manufacture Medium Voltage (MV) cables up to 15 kV and Low Voltage (LV) power cables up to 3.3 kV. We can supply various types of insulation required PVC/XLPE/LSZH where relevant and customized to customers' preferences. All cables manufactured by Pakistan Cables Limited are subjected to rigorous in-house quality checks.

#### FIRE RETARDANT CABLES

We also supply cables for specialized needs with greater flame propagation ability and better protection against fire. These cables use specialized materials such as Low Smoke Zero Halogen (LSZH) insulation in combination with various constructions and compounds. To our knowledge, Pakistan Cables Limited is the only company in Pakistan to have specialized in-house flame propagation testing capability, which gives us a competitive edge. Furthermore, Pakistan Cables is also the first wires and cable manufacturer in Pakistan to provide KEMA certified LSZH Power Cables.

#### **OTHER WIRES AND CABLES**

We also manufacture various other types of wires and cables products to meet versatile needs of our customers, which include but are not limited to:

- Indoor Telephone / Intercom Cables
- Control Cables (PVC and XLPE insulated)
- Screened Power and Control Cables
- Auto Cables
- Coaxial Cables
- Solar DC Cables

## Conductors

With growing power demands in Pakistan, the use of overhead conductors for power transmission has increased. Pakistan Cables limited provides high quality overhead conductors to Pakistan's utility companies. These include Aluminium Conductor Composite Core (ACCC<sup>®</sup>), Aluminium Conductor Steel Reinforced (ACSR<sup>®</sup>) for various voltage grade, all aluminium conductor (AAC<sup>®</sup>), Plain Annealed Copper Conductor (PACC<sup>®</sup>) and Hard Drawn Bare Conductor (HDBC<sup>®</sup>). Pakistan Cables Limited is also the only supplier in Pakistan to offer high temperature low sag type ACCC<sup>®</sup>, which is a state of the art product that provides various benefits including reduced line losses, reduced  $CO_2$  emissions and higher current carrying capacity. This is a proven technology across the world with over 120,000 kilometres installed till to date, by over 250 utilities at 1,000 different projects in around 60 countries. This product has been introduced by Pakistan Cables in Pakistan in 2017 and is expected to result in considerable benefits to the country's overloaded transmission infrastructure. This product is offered in collaboration with CTC Global Inc., which is a US headquartered market leader in the technology. There is a growing awareness of this technology within Pakistan and various distribution companies (DISCOs) have rolled out plans to enhance their transmission and distribution networks with ACCC<sup>®</sup>, particularly following the successful completion of three projects for NTDC and MEPC0 respectively.

Pakistan Cables is fully qualified to manufacture ACCC<sup>®</sup> conductors and is certified by CTC Global Inc.. The Company successfully completed the first installation of locally manufactured ACCC<sup>®</sup> in December 2021, at a 132kV Transmission Line project in MEPCO.



Alumex<sup>®</sup> sections are extruded from prime quality imported AA 6063 billets. This is the internationally recommended aluminium grade for architectural and structural applications. These sections are anodized on a fully automated plant. Anodized sections are offered in 4 different colours, while powder coated sections are available in any imaginable colour to match the taste of the customer.

For all powder-coated sections, only polyester based powders are used, which are manufactured and supplied by reputable companies. These coatings are thermosetting types, especially designed for 'façade' use. They can withstand the rigors of ultra violet rays in the atmosphere.

#### **APPLICATION:**

Alumex<sup>®</sup> sections, whether anodized or powdercoated, are suitable for a wide range of applications including the following:

- Structural Glazing and Curtain Walls
- Double Glazed Doors and Windows
- Hinged Doors and Windows
- Glass Doors/Swing Doors
- Double Glazed Sliding Doors/Windows
- Fixed Glazing/Shop Fronts



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# Wiring Accessories

Pakistan Cables Wiring Accessories was launched in 2021-22. The Wiring Accessories are a versatile range of world class electrical switches with superior quality and exquisite designs.

#### **STYLE & SIMPLICITY**

Product range combines modern styling with easy to install features such as in-line colour coded terminals and backed out captive screws.

#### **QUALITY & RELIABILITY**

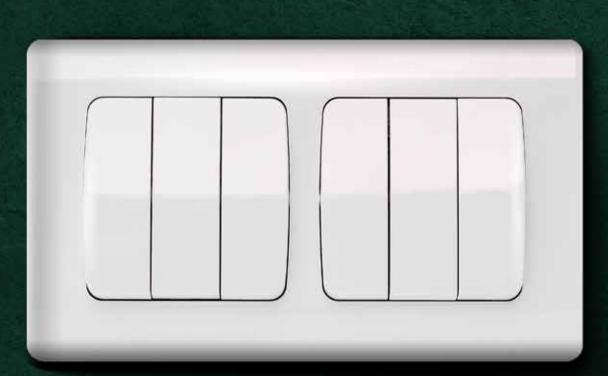
All products manufactured to latest **British Standards** with approvals from **BSI** and proudly wearing the **ASTA** diamond mark.

Pakistan Cables Wiring accessories are available in two ranges:

- Novus Series a premium style statement
- Decoris Series great value at a smart price

#### APPLICATION

Suitable for a diverse array of environments: homes, offices, industry and public spaces such as malls, airports, hotels, etc. Pakistan Cable Wiring Accessories provide simplicity of choice, durability, ease of use and installation.



# **Copper Rod**

Since 1996, we have been manufacturing 8mm copper rod that uses only LME registered "A" grade copper cathodes. Pakistan Cables is the largest importer of copper cathode in Pakistan, far surpassing any other importer. The Company has a policy to only use the highest quality copper in its products.

# **PVC Compounds**

Since 2008, Pakistan Cables Limited has been producing flexible PVC compounds for insulation and sheathing of electric cables, and other flexible PVC compounds for external sale at its exclusive PVC compound plant.

Pakistan Cables Limited uses the most sophisticated machinery, including automated weighing and dosing systems for each component of the various formulations. The plant also has a polymers laboratory to enable the development of customer specific formulations.

# **Quality Assurance**

The Company is committed to strive for product quality, excellent customer service, innovation and efficiencies. The company reiterates its commitment to consistently deliver enhanced value to its customers, through continual improvement of its product and processes.

The Company satisfactorily complies with all the requirements of the ISO 9001:2015 and ISO 45001:2018 for all its products as certified by BVQI, UK. It is also ISO 14001:2015 certified which is the environmental management system. The Company has highly advanced quality assurance and pvc laboratories, which are equipped with the latest equipment and are manned by professional and skilled personnel that check process variables at every step of the manufacturing process, to ensure that all our final products are in compliance with the relevant international specifications.

The Company is the first cable manufacturer in Pakistan with Medium and Low Voltage cables (MV/LV) that have been accepted as world class following the type testing and certification of its products by KEMA laboratory in Netherlands. In addition to this, the Company's products are also PSQCA certified, ERDA (electrical research and development association), India, TUV Sud Psb Pte. Ltd., Singapore, and have also been successfully type tested in Pakistan's well reputed high voltage and short circuit laboratory in Rawat. Moreover, the Company is the only Pakistani manufacturer approved by Oman's regulatory authority to sell into the Oman market.

To the best of our knowledge, the Company is the first cable manufacturer in Pakistan that has a state-of-the-art fire test laboratory, which has the facility to perform the following tests, required for Low Smoke Zero Halogen (LSZH) Fire Retardant Cables and Fire-Resistant Cables:

- Test for vertical flame propagation for a single insulated wire or cable in accordance with IEC 60332-1-2;
- Test for Vertical flame spread of vertically-mounted bunched wires or cables in accordance with IEC 60332-3, Category A, B, C and D;
- Test for Resistance to Fire, Resistance to fire with water, Resistance to fire with Mechanical shock (CWZ) in accordance with BS 7846, BS 6387, BS 8491, EN 50200.
- Smoke density test in accordance with IEC 61034-1 and 2;
- Test on gases evolved during the combustion of electric cables; and Halogen, acid gas emission test as per IEC 60754-1 and 2.



The Company is constructing its new state of the art manufacturing facility on a 42 acre plot of land in Nooriabad, Sindh. Coiling operations commenced in 2021.

New equipment and cutting edge technology is set to transform the Industry.

NOORIABAD

FACTORY

# **Journey Over The Years**

# 1953



Pakistan Cables etablished



Pakistan Cables Factory SITE, Karachi



Mr. Habib Rahimtoola the honourable Federal Minister for Commerce and Industry inaugurated the factory and declared it open

## 1955



Listed on Karachi Stock Exchange (KSE)





Introduced General Wiring Cables With PVC Insulation for the first time in Pakistan



At the opening ceremony (from L to R) **e** Mrs. Jhon Dean, Mrs. Almas Chinoy, Mrs. M.G. Brown, Mrs. P.M. Beecheno, General Sir Ronald Scobie & Mr. John Dean



Established Factory for LV Armoured Cables upto 3.3 KV for the first time in Pakistan



Aluminium Rod Extrusion Plant installed





Expansion of Factory took place for manufacturing of power cables



The Schloemann Press for processing aluminium cable installed

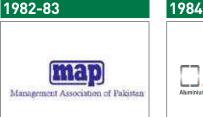




Former President Ayub Khan Visited Pakistan Cables the Founder Mr. Amir S. Chinoy standing second from the left



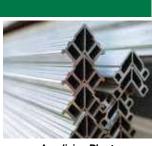
Received the KSE Top 25 Companies Award from the Karachi Stock Exchange



Received MAP Corporate Excellence Award



Aluminium Section for architectural application established



Anodizing Plant for manufacturing of doors and windows section is setup



First Cable Manufacturer in Pakistan to have KEMA certified products in Pakistan

#### 1996

2001



MV XLPE Cables



Outokumpu Plant was setup to manufacture high conductivity oxygen free copper rods

# 1997



First Cable Manufacturer to receive ISO 9001 certification in pakistan





First Cable Manufacturer to receive ISO 9002 certification



Introduced LV XLPE cables fully type tested by KEMA, Holland for the first time in Pakistan



Commemorated 50th Anniversary



**Received the KSE** award from the Karachi Stock Exchange



Expanded Capacity of the Outokumpu Plant



Received the KSE Top 25 Companies Award from the Karachi Stock Exchange



Established a Fully Automated PVC compounding plant



Received Brands of the Year Award in the 'wires and cables' and copper rod category



Mr. Kamal A. Chinoy, Chief Executive received the Top 25 companies award from Mr. Shaukat Aziz (Former Prime Minister Of Pakistan)



Received the Best Corporate Report Award from the Joint Committee of ICAP & IMAP for the year 2006/07



**Completed Upstream Expansion** by Inaugurating a new PVC Compounding Plant



Received Brands of the Year Award in 'wires and cables' and Copper Rod, category



Received the KSE Top 25 Companies Award from the Karachi Stock Exchange



Received ISO 9001:2001 Certification



A New Plant was Setup for the manufacture of Automobile Cables

## 2010



**General Cable Corporation,** a fortune 500 company and a world leader in cable manufacturing made an investment to take its 25% equity stake in Pakistan Cables

# 2010



Mr. Gregory B. Kenny, President General Cable at the signing ceremony alongside Mr. Kamal A. Chinoy CEO Pakistan Cables



2011

2015

NFEH & Health www.nfeh.org.pk

Received the Environmental Excellence Award



Received IS0 14001:2004 Certification Received OHSAS 18001:2007 Certification



Received the Best Corporate Report Award by ICAP and ICMAP



**Celebrated** 60 brilliant years



Recipient of Pakistan's Choice Super Brands Award 2015-2016



Received the Best Occupational Health & Safety Environment Award



Won the KSE's top 25 companies award



Received the 40th FPCCI Export Trophy Award for the category "Merit Export Award" for the year 2015-2016



Received the 41st FPCCI "Merit Export Award"



LV, MV, And Power Cables received KEMA certification



**Collaborated with CTC Global Inc.** to launch the first ever High Capacity, Low Sag (HCLS) Aluminum Conduction Composite Core (ACCC) in Pakistan



**Celebrated 65 Years** 



Received the 42nd FPCCI 'Merit Export Trophy Award' for the year 2017-2018



Received KEMA Gold Certification for XLPE-LSZH power cables



Awarded with the 11th NFEH-CSR award 2017-2018 by the National Forum for Environment and Health

## 2019



**Received the 43rd FPCCI** Export Trophy award for technological advancement



Received the of 14th Consumer Choice Award



**Pakistan's First E-Store** for wires and cables launched



Received the 8th FPCCI Achievement Award for launch of e-store



Plantation at Pakistan's first Urban Forest on an industrial estate commenced in Nooriabad



**Over 40,000 trees** planted at the Pakistan Cables Urban Forest



Inaugurated Coiling Operations at the Nooriabad Factory, Sindh



Wiring Accessories Launched



Received the 44th FPCCI Export Trophy Award



Received the 36th Corporate Excellence Award



Among Pakistan's first 26 companies to sign the Net Zero Emission commitment



Won the Corporate Social Responsibility Award 2022 by NFEH



Won the 16th Consumer Choice Award 2022



Amir Sultan Chinoy Group identity unveiled (ASC)



Launched Pakistan's First Loyalty Club App, for electricians



Flagship initiative launched to promote women in STEM



Received the 9th FPCCI Achievement Award



Received the 45th FPCCI Export Trophy Award



Received the 37th Corporate Excellence Award from the Management Association of Pakistan



ASC Group Companies were declared winners of the PSX's Top 25 best companies award 2021



**Won Merit Award** for the best Corporate Report Awards 2021

# ROOT FOR RESILIENCE

GOVERNANCE



# **Directors' Profile**



# Mr. Mustapha A. Chinoy - Chairman

Non-Independent Non-Executive Director

Mr. Mustapha A. Chinoy holds a B.Sc. in Economics from the Wharton school of Finance University of Pennsylvania, USA with a major in Industrial Management and Marketing. He did his early Schooling from Burn Hall School Abbottabad and A levels from Millfield school in England.

Mr. Mustapha A. Chinoy is currently the Chairman of Pakistan Cables Limited. He is on the Board of International Steels Limited, International Industries Limited, Travel Solution (Pvt) Limited and Global E commerce Services. Additionally, he is the Chief Executive Officer of Intermark (Private) Limited.

Mr. Mustapha A. Chinoy has previously served on the Board of Union Bank Limited and was Chairman of Security Papers Limited.

He is on the Board of PCL since 1-1-1986.



# Mr. Shoaib Javed Hussain

#### Non-Independent Non-Executive Director

Mr. Hussain holds an MSc in Actuarial Management from Cass Business School, City University, London. He is also a Fellow of the Institute of Actuaries (UK) and began his career at an Actuarial consultancy in Pakistan.

He has over 20 years of management experience at leading Global Insurance Groups & Consultancies in the United Kingdom and in Asia. Through his global engagements across Europe, North America and Asia, Mr. Hussain brings on Board his deep understanding and knowledge of finance, audit, risk and strategy matters.

Presently, Mr. Hussain is the Chairman of State Life Insurance Corporation of Pakistan. Before joining State Life, Mr. Hussain has held senior leadership and management positions with AIA Group Ltd, Milliman, Prudential plc, EY and HSBC.

He is also a Director on the Board of Fauji Fertilizer Company Limited.

He is on Board of PCL since 3-11-2021.



# Ms. Spenta Captain Kandawalla Independent Director

Ms. Spenta Captain Kandawalla is the Chairperson and co-owner of Captain-PQ Chemical Industries. She has previously served as an Independent Non-Executive Director and Chair of the Human Resource and Remuneration Committee on the Board of Standard Chartered Bank Pakistan, and an Independent Director on the Boards of State Life Insurance Corporation and Engro Foods Ltd.

She is Founding Trustee of the i-Care Foundation, Pakistan's first Donor Advised Fund and the i-Care Fund America. She is also Managing Trustee of the Captain Foundation. She serves on the Board of Patients Aid Foundation- a public-private partnership with Jinnah Post Graduate Medical Centre. In addition, she is a Trustee of the Layton Rahmatulla Benevolent Trust. Ms. Kandawalla is also on

the Boards of the BMH Parsi General Hospital Trust Fund and the Liaquat National Hospital and Medical College. She is also a Founding Member of the Business Leadership Council of Wellesley College, USA Chair, Alumnae Admissions Representatives for Pakistan, Wellesley College and Member of the Presidents' Advisory Board on Global Education, Wellesley College. She has also served on the Advisory Board, Pakistan Scholars Program, Woodrow Wilson International Center, USA.

Ms. Kandawalla holds a B.A (Honors) in Political Science and Economics from Wellesley College (U.S.A) and has completed courses at the MIT Sloan School of Management. She is a Certified Board Director from the Pakistan Institute of Corporate Governance.

She is on the Board of PCL since 30-4-2019.



# Mr. Akbar Ali Pesnani Non- Independent Non-Executive Director

Mr. Akbar Ali Pesnani is an MBA and fellow member of both the Institute of Chartered Accountants and Institute of Cost and Management Accountants of Pakistan. He has served as Chairman Gwadar Port and Gwadar Port Implementation Authority from 2004 to 2006. Mr. Pesnani has been associated with the Aga Khan Development Network (AKDN) at senior levels for over 47 years. Mr. Pesnani has also served as a Diplomatic Representative for AKDN in Tajikstan for 7 years.

Presently he is the Chairman of Cherat Packaging Limited and the Aga Khan Cultural Service Pakistan. He is also a Director on the Board of Cherat Cement Company Limited, Jubilee General Insurance Company Limited and Agha Steel Limited.

He is on the Board of PCL since 5-5-2020.



# Mr. Ali H. Shirazi Non- Independent Non-Executive Director

Mr. Ali H. Shirazi graduated from Yale University, U.S.A. in 2000 and thereafter completed his Masters in Law from Bristol University, U.K. in 2005. During this period, he worked for the Bank of Tokyo-Mitsubishi in New York as well as American Honda in Torrance, California. He is Atlas Group Director Financial Services and President / Chief Executive of Atlas Battery Limited. He serves on the Board of Atlas Asset Management Limited, Atlas Insurance Limited, Cherat Packaging Limited, National Management Foundation (sponsoring body of LUMS), National Foods and Pakistan Society for Training and Development (President).

He is a 'Certified Director' from the Pakistan Institute of Corporate Governance and in 2018, he completed the Owner/President Management Program (OPM) from Harvard Business School.

He is on the Board of PCL since 22-03-2021.



# Mr. Arshad M. Tayebaly Independent Director

Mr. Arshad M. Tayebaly is a Senior Partner at Mohsin Tayebaly and Co. He is considered to be the leading expert in Commercial and Company litigation matters and has been practicing law for more than 32 years. Many of the decisions in litigation matters handled by him are reported in Law Journals.

He completed his LL.M. from Kings College London in 1990.

He is on the Board of PCL since 5-5-2023.



# Mr. Mazhar Valjee Independent Director

Mr. Mazhar Valjee has a long association with the House of Habib (HOH) where he has served as CEO of Indus Motor Company Ltd, Thal Limited, Pakistan Jute & Synthetics limited, Habib Metro Pakistan (Pvt) Limited, Makro Habib Pakistan Limited and continues in the role of a group Director. Outside HOH, Mr. Valjee has served as CEO and Country Head of Schneider Electric Pakistan and currently Chairs the Boards of Tata Textile Mills Ltd and Tata Best Foods Ltd.

He has been an active member of The Indegenisation Committee of the Engineering Development Board, Energy Committee of OICCI, The Pakistan Jute Mills Association, Pakistan German Business Forum, Pakistan France Business Alliance and Young Presidents Organization. Mr. Valjee's association

with non-profits include National Skills University, Family Educational Services Foundation and The Hunar Foundation.

Mr. Valjee acquired business education from IBA Karachi and executive education from the Stanford-NUS program and from the Yale School of Management.

He has been on the Board of PCL since 5-5-2020.



# Mr. Kamal A. Chinoy Executive Director

Mr. Kamal A. Chinoy is a graduate of Wharton School, University of Pennsylvania, USA. He is the Honorary Consul General of the Republic of Cyprus. Currently he is Chairman of International Industries Limited, International Steels Limited, IIL Americas Inc. and IIL Construction Solutions (Pvt) Ltd., and Director of IIL Australia Pty Ltd. He has served as Chairman of the Aga Khan Foundation (Pakistan) and Jubilee Life Insurance Co, and also as a Director of Pakistan Centre of Philanthropy, Atlas Insurance Limited, Pakistan Security Printing Corporation, NBP Fullerton Asset Management Limited, Atlas Battery Ltd, ICI Pakistan Limited, Askari Bank Limited, First International Investment Bank, and Atlas Power Limited.

He also served as CEO of Pakistan Cables Ltd for 27 years. He was an instrumental part of the team that negotiated the exit of BICC from the ownership of the Company in the early 1990's. Then in 2010 he led the effort to attract General Cable, a Fortune 500 company, as an equity investor in PCL.

Mr. Kamal A. Chinoy is a member of the Executive Committee of the International Chamber of Commerce, Pakistan and is also a past President of the Management Association of Pakistan (MAP). He has also served on the Admissions Committee of Aga Khan University and the Alumni Admissions Committee for the University of Pennsylvania. He has also been a member of the Board of Governors of Army Burn Hall Institutions.

He has been a member of the Pakistan-UK Forum for Investment and Technology (under the Board of Investment, GoP) and the Experts Advisory Group for Engineering Goods for the Fifth Five Year Plan for the Government of Pakistan.

He is on the Board of PCL since 31-5-1992.



# Mr. Fahd K. Chinoy Chief Executive Officer

Mr. Fahd K. Chinoy holds an MBA from INSEAD (France) and a Bachelor of Arts in Economics and Political Science from the University of Pennsylvania, USA. He is currently CEO of Pakistan Cables Limited.

Mr. Fahd K. Chinoy has previously served in the banking industry, having worked with TD Securities in New York and Toronto as an Associate in various departments including Loan Syndications and Corporate Banking.

He serves on the Board of Directors of Atlas Battery Limited, MCB Arif Habib Savings and Investments Limited and the Amir Sultan Chinoy Foundation. He also serves on the Board of Advisors for NOWPDP and holds the position of President of the Board of Governors for Pakistan Society for Training & Development (PSTD). He is a 'Certified Director' from the Pakistan Institute of Corporate Governance and has previous served on the Board of Focus Humanitarian Assistance Pakistan.

He is on the Board of PCL since 05-05-2017.

# **Committees of the Board**

# HUMAN RESOURCE AND REMUNERATION COMMITTEE

# Composition

# Director

Ms. Spenta Kandawalla Mr. Arshad Mohsin Tayebaly (Appointed on 5th May 2023) Mr. Mazhar Valjee Mr. Kamal A. Chinoy (Appointed on 5th May 2023) Mr. Fahd K. Chinoy Mr. Roderick Macdonald (Retired on 4th May 2023)

# **Number Of Meetings**

Two HRRC meetings were held in the year.

# Attendance

Ms. Spenta Kandawalla	2/2
Mr. Mazhar Valjee	2/2
Mr. Roderick Macdonald	2/2
Mr. Fahd Kamal Chinoy	2/2

# **TERMS OF REFERENCE**

# **Objectives**

The Human Resource and Remuneration Committee (HRRC) is a standing committee of the Board of Directors (BoD) mandated to consider and make recommendations to the BoD on the Company's major human resource management policies, strategies and plans.

# Composition

# (a) Members

- The HRRC shall comprise of at least three Directors;
- Majority of these Directors shall be non-executive Directors of whom at least one member shall be an independent Director;
- The Chief Executive Officer (CEO) may be included as a member.

# (b) HRRC Chair

- The Chair will be an independent Director;
- While the CEO may be a member of the HRRC, he shall not be the Chair;
- In the absence of the Chair, the remaining members may appoint another member as acting Chair for the meeting.

# Designation

Chair Member Member Member Member

# (c) Secretary

• The Head of HR or the Company Secretary, will act as Secretary to the HRRC as decided by the HRRC.

# Tenure

- (a) The tenure of the HRRC will be the same as the tenure of the BoD.
- (b) The terms of reference of the HRRC will be reviewed at least every three years.

# Rules

### (a) Quorum:

• The quorum will be two members.

# (b) Frequency of Meetings:

• The HRRC shall meet at least once in each financial year and may meet more often as desired.

# (c) Notice:

• The notice of the meeting will be circulated by the Secretary HRRC preferably one week prior to the date of the meeting.

### (d) Agenda:

• The agenda of the meeting shall be development by the Management in consultation with the HRRC Chair.

# (e) Documents:

• To the extent possible, notes and other related documents shall be provided for each agenda item. Efforts will be made to provide this data to the members one week prior to the meeting.

# (f) Minutes:

• Minutes of the meetings will be made by the Secretary and circulated to the members within seven days of the meeting, or prior to the subsequent BoD meeting, whichever is earlier.

# (g) Attendance:

- The Committee may invite any person to attend meetings;
- The Secretary shall get the signatures of each member attending the meeting and keep a record of the same;
- The CEO, if a member of the HRRC, shall not be a part of the proceedings where his/her compensation/performance is being discussed/evaluated.

# (h) Reports:

- The HRRC shall present the minutes, including findings and recommendations of the HRRC meetings to the BoD;
- The HRRC shall provide all and any related information required by the BoD.

# (i) Amendments:

• The BoD may at any time amend these regulations or revoke any powers granted by it to the HRRC.

# (j) Records:

• All documentation related to the holdings, proceedings and recommendations of the HRRC shall be stored with the Secretary.

# **Duties and Responsibilities**

- (a) The HRRC's recommendations will require approval of the BoD to be implemented.
- (b) The HRRC will:
- Assess organization structure;
- Recommend to the BoD succession planning for business critical positions, including that of the CEO;
- Recommend to the BoD, for consideration and approval, a policy framework for determining remuneration of directors (both executive and non-executive directors and members of senior management);
- Undertake, annually, a formal process of evaluation of performance of the BoD as a whole and its committees either directly or by engaging external independent consultant and if a consultant is appointed, a statement to that effect shall be made in the Directors' report disclosing name, qualifications and major terms of appointment;
- Recommend human resource management policies to the BoD;
- Recommend to the BoD the selection, evaluation, development, compensation (including retirement benefits) of Chief Operating Officer, Chief Financial Officer, Company Secretary and Head of Internal Audit;
- Consider and approve, on recommendations of the Chief Executive Officer, the selection, evaluation, development, compensation (including retirement benefits) of for key management positions who report directly to Chief Executive Officer or Chief Operating Officer; and
- Where human resource and remuneration consultants are appointed, their credentials shall be known by the HRRC and a statement shall be made by them as to whether they have any other connection with the Company.

# **BOARD AUDIT COMMITTEE REPORT**

# Composition

The Board Audit Committee of the Board of Directors of Pakistan Cables Limited comprises of three directors. The Chairperson is independent non-executive directors, whereas the other two members are non-executive directors. The Board Audit Committee is composed of members who are financially literate (as defined within clause 27 (1) (iii) of the Listed Companies (Code of Corporate Governance) Regulations, 2019) and the Board Audit Committee as a whole possesses significant economic, financial and business acumen.

Director's Name	Designation
Mr. Mazhar Valjee*	Chair
Mr. Akbar Ali Pesnani**	Member
Mr. Ali H. Shirazi	Member
Mr. Roderick Macdonald	Member
(Retired on 4th May 2023)	

\*Mr. Mazhar Valjee was appointed as Chair of Board Audit Committee on 5th May 2023 to replace Mr. Akbar Ali Pesnani. \*\*Mr. Akbar Ali Pesnani stepped down from the position of Chair after concluding his tenure on 4th May 2023.

# Meetings and attendance

Four Board Audit Committee meetings were held during the financial year ended June 30, 2023. Details of attendance at the Board Audit Committee meetings are as follows:

Director's Name	Attendance
Mr. Mazhar Valjee	4 out of 4 meetings
Mr. Roderick Macdonald	4 out of 4 meetings
Mr. Akbar Ali Pesnani	4 out of 4 meetings
Mr. Ali H. Shirazi	4 out of 4 meetings

On the invitation of the BAC Chairperson, the Chief Executive Officer, Chief Financial Officer, Company Secretary, and Head of Internal Audit were present in all the Board Audit Committee meetings.

# **Financial statements**

The Board Audit Committee has concluded its annual review of the Company's performance, financial position, and cash flows during 2022-23, and reports that:

(a) The financial statements of the Company for the year ended June 30, 2023 have been prepared on a going concern basis under requirements of the Companies Act 2017, incorporating the requirements of the Listed Companies (Code of Corporate Governance) Regulations, 2019, International Financial Reporting Standards and other applicable regulations.

- (b) Reviewed and discussed the significant changes in accounting principles, financial reporting policies with management and external auditors.
- (c) Reviewed the significant issues related to the financial statements, made recommendations to address these issues and followed up the actions taken by management.
- (d) All related party transactions have been reviewed by the Board Audit Committee prior to approval by the Board.
- (e) These financial statements present a true and fair view of the Company state of affairs, results of operations, profits, cash flows and changes in equities of the Company for the year under review.
- (f) The auditors have issued unmodified audit reports in respect of the above financial statements in line with the Auditors (Reporting Obligations) Regulations, 2018 issued by SECP.
- (g) The Chief Executive Officer, one Director, and the Chief Financial Officer have endorsed the financial statements of the Company, while the Directors' Report is signed by Chairman and Chief Executive Officer. They acknowledge their responsibility for true and fair presentation of the Company's financial condition and results, compliance with regulations and applicable accounting standards and establishment and maintenance of internal controls and systems of the Company.
- (h) Accounting estimates are based on reasonable and prudent judgment. Proper and adequate accounting records have been maintained by the Company in accordance with the Companies Act, 2017. The financial statements comply with the requirements of the Fourth Schedule to the Companies Act, 2017 and the external reporting is consistent with management processes and adequate for shareholder needs.
- The Company has issued a Statement of Compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2019 which has also been reviewed and certified by the External Auditors of the Company.

- (j) Understanding and compliance with the codes and policies of the Company has been affirmed by the members of the Board, the management and employees of the Company. Equitable treatment of shareholders has also been ensured.
- (k) Trading and holding of Company's shares by Directors and Executives or their spouses and dependent children were notified in writing to the Company Secretary along with the price, number of shares, form of share certificates and nature of transaction which were notified by the Company Secretary to the Board. All such holdings have been disclosed in the Pattern of Shareholdings. The annual Secretarial Compliance Certificates are being filed regularly within stipulated time.
- (I) Closed periods were duly determined and announced by the Company, precluding the Directors, the Chief Executive and Executives of the Company from dealing in Company shares, prior to each Board meeting involving announcement of interim / final results, distribution to shareholders or any other business decision, which could materially affect the share market price of Company, along with maintenance of confidentiality of all business information.

### **Risk Management and Internal Controls**

- (a) The review was to ensure that the internal control system including financial and operational controls; accounting system and reporting structure are reasonably adequate and effective.
- (b) The Company has developed a sound mechanism for identification of risks and assigning appropriate criticality level and devising appropriate mitigation measures which are regularly monitored and implemented by the management across all major functions of the Company and presented to the Board Audit Committee for information and review.
- (c) The Internal Audit Department is responsible for providing assurance on the effectiveness and adequacy of internal control and risk management framework in managing risks within acceptable levels throughout the Company.

(d) The Board Audit Committee has met regularly with management to understand the risks that the Company faces and has reviewed the management of Company's material business, to assess the effectiveness of those systems in minimizing risks that may impact adversely on the business objectives of the Company.

# **Internal Audit**

- (a) The Company's system of internal controls is sound in design and has been continually evaluated for effectiveness and adequacy.
- (b) The Board Audit Committee has ensured the achievement of operational, compliance, risk management, financial reporting and control objectives, safeguarding of the assets of the Company and shareholders' wealth, through assurances provided by the Internal Audit function.
- (c) The Internal Audit function has carried out its assignments in accordance with annual audit plan approved by the Board Audit Committee. The Board Audit Committee has reviewed material Internal Audit findings, taken appropriate action where necessary or brought the matters to the Board's attention where required.
- (d) The Board Audit Committee has provided proper arrangement for staff and management to report to the Board Audit Committee in confidence, concerns, if any, about actual or potential improprieties in financial and other matters. Adequate remedial and mitigating measures are applied, where necessary.
- (e) The Head of Internal Audit has direct access to the Chairperson of the Board Audit Committee and the Board Audit Committee has ensured staffing of personnel with sufficient internal audit acumen and that the function has all necessary access to Management and the right to seek information and explanations.
- (f) Coordination between the External and Internal Auditors was facilitated to ensure efficiency and contribution to the Company's objectives including a reliable financial reporting system.

# **External Auditors**

- (a) The statutory Auditors of the Company, M/s A.F Ferguson & Co., Chartered Accountants, have completed their audit assignment of the Company's Financial Statements, and the Statement of Compliance with the Code of Corporate Governance for the financial year ended June 30, 2023.
- (b) The Board Audit Committee has discussed the audit process and the observations, if any, of the auditors regarding the preparation of the financial statements including compliance with the applicable regulations or any other issues.
- (c) The Auditors attended all the Board Audit Committee meetings where their reports were discussed. The Auditors also attended General Meetings.
- (d) The Board Audit Committee has recommended the appointment of M/s A.F Ferguson & Co., as External Auditors of the Company for the year ending June 30, 2024.

# Annual Report 2022-23

- (a) The Company has issued a very comprehensive Annual Report which besides presentation of the financial statements and the Directors' Reports of the Company, also discloses other information much in excess of the regulatory requirements to offer an in depth understanding about the management style, the policies set in place by the Company, its performance during the year, and future prospects to various stakeholders of the Company.
- (b) The information has been disclosed in the form of ratios, trends, graphs, analysis, explanatory notes and statements etc., and the Board Audit Committee believes that the Annual Report 2022-23 gives a detailed view of how the Company evolved, its state of affairs and future prospects.

# The Board Audit Committee

The Board Audit Committee believes that it has carried out responsibilities to the full, in accordance with Terms of Reference approved by the Board, which included principally the items mentioned above and the actions taken by the Board Audit Committee in respect of each of these responsibilities. Evaluation of the Board's performance, which also included members of the Board Audit Committee was carried out separately and is detailed in Annual Report.

# **Management Team**

# Mr. Fahd Kamal Chinoy

(Chief Executive Officer)

MBA from INSEAD, Fontainebleau, France and BA in Economics and Political Science, University of Pennsylvania, USA. Joined PCL in 2008.

#### Mr. Kamal A. Chinoy (Advisor)

B.Sc. Economics, Wharton School, University of Pennsylvania, USA. Joined PCL in 1992.

# Mr. Waqas Mahmood

(Chief Financial Officer) Fellow Member of Institute of Chartered Accountants of Pakistan, B.Com, University of Karachi. Joined PCL in 2008.

# Mr. Arshad Shafiq

(Director Operations) B.E, NED University, MBA from IBA Karachi. Joined PCL in 2021.

# Mr. Rao Salman

(Director Sales and Business Development)

MBA, Institute of Business Management, B.E, NED University, Karachi. Joined PCL in 2018.

# Mr. Aadil Riaz

(Director HR, ER/IR & Administration) LLB Karachi University, CIPD UK, MBA, PIMST Karachi. Joined PCL in Jan 2022.

# Ms. Natasha Mohammad

(Company Secretary & Head of Legal Affairs)

Barrister at Law, LLB (Hons), University of Buckingham. Joined PCL in 2020.

# Mr. Shahzad Anwar

(Project Head - Nooriabad) B.E. (Mechanical), NED University, MBA, IBA Karachi. Joined PCL in 2013.

# Ms. Mariam Durrani

**(General Manager Marketing and Brands)** MBA in Marketing from SZABIST, Karachi. Joined PCL in 2015.

# Syed Amjad Wahab

(Business Unit Head - Aluminium Profile Business) B.E. (Mechanical)

NED University, Karachi. Joined PCL in 2020.

# Syed Asad Hussain Zaidi

(Head of Information Technology) MBA-MIS, Preston University Joined PCL in 2023.

# Mr. Azmatullah Bhalli

**(Senior Manager Regional Sales Central)** MBA, University of Oklahoma, USA. Joined PCL in 1999.

# Syed Fuzail Ahmed

**(Senior Sales Manager North)** MBA Marketing, University of Arid Agricultural, Rawalpindi. Joined PCL in 2014.

### Mr. Abdul Wassey Qureshi

(Senior Manager Quality, Health, Safety & Environment)

Master in Environmental Science, Bachelors in Chemical Technology, University of Karachi. Joined PCL in 2010.

# Mr. Atta-ul-Hai Khan

**(Senior Manager Technical)** Diploma of Associate Engineer (DAE) and B.E. (Mechanical Technology), NED University. Joined PCL in 2014.

# Mr. Faraz Mustafa

**(Senior Manager Engineering)** BE (Mechanical), National University of Science & Technology (NUST). Joined PCL in 2022.

# Mr. Imran Ahsan Shah

(Senior Manager Exports & Business Development)

BSc. (Hons) Actuarial Science from CASS Business School, City University of London, U.K. Joined PCL in 2017.

# Mr. Imran-ul-Ghani Mirza

**(Senior Manager Industrial Relations)** LLB, MPA, Masters in Industrial Psychology, University of Karachi. Joined PCL in 2015.

# Mr. Khurram Shahzad

**(Senior Manager - Trade)** MBA- Marketing, Bahauddin Zakariya University. Joined PCL in 2003.

# Mr. Marazban Godrej Talati

**(Senior Manager Budgeting & Costing)** ACMA- Institute of Management Accountants of Pakistan Joined PCL in 1994.

# Mr. Mohsin Jawed Lodhi

**(Senior Manager Projects)** BE (Mechanical), NED University, Karachi. Joined PCL in 2022.

# Mr. Muhammad Danish Kazmi

**(Senior Manager Production)** M. Phil, Hamdard University, Karachi. Joined PCL in 2019.

### Mr. Noor-Ul-Hasnain Malik

(Senior Manager Production, Wire & Cables) BA, Karachi University, DAE (Electrical), Sindh Board of Technical Education. Joined PCL in 1993.

### Mr. Sajid Mehmood

(Senior Manager Administration and Security)

Masters (Political Science), University of Sargodha, MSc. (Management & Military Sciences) University of Karachi. Joined PCL in 2021.

# Mr. Shahid Jumani

**(Senior Manager Supply Chain)** B.E. (Industrial Manufacturing), NED University, MBA - SZABIST, Karachi. Joined PCL in 2017.

# Syed Muhammad Hasan

**(Senior Manager Internal Audit)** ACMA, Certified Management Account (CMA) & CA Finalist. Joined PCL in 2015.

# Executive Management Committee

The mission of the Executive Management Committee is to support the Chief Executive Officer to determine and implement the business policies within the strategy approved by the Board of Directors.

# **MEMBERS**

Chief Executive OfficerChairChief Financial OfficerMembreDirector Operations and Supply ChainMembreDirector HR and AdminMembreDirector Sales & Business DevelopmentMembreBusiness Unit Head APBMembreGeneral Manager Marketing & BrandsMembreHead of ITMembreHead of Internal AuditSecreCompany SecretaryMembre

Chairman Member Member Member Member Member Member Secretary/Member Member

# **ROLE OF THE COMMITTEE**

The Committee is responsible for the following:

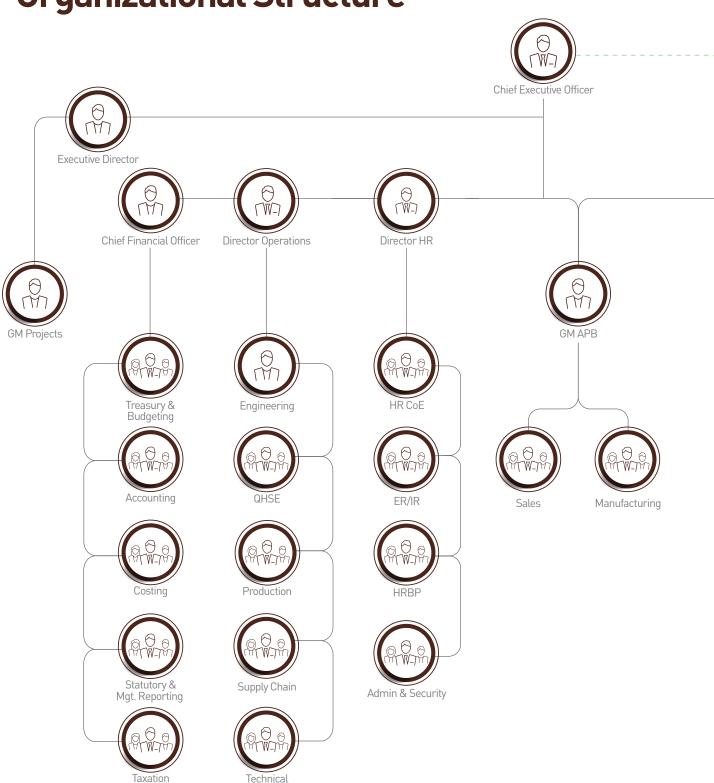
- Undertake performance reviews of all departments.
- Take decisions as necessary to improve efficiencies, operations, safety, reduce costs etc.
- Discuss, define and update HR policies.
- Assign tasks to various departments or on a cross functional basis.
- Review Company strategy and its implementation. Implement changes as required within the guidelines approved by the Board of Directors.
- Explore new avenues for business, opportunities to enhance efficiencies and cost savings.
- Take on any other tasks assigned to it by the Chief Executive Officer or Board Committees.
- Deal with issues arising from Internal Audit reports.

# **COMMITTEE PROCEDURES**

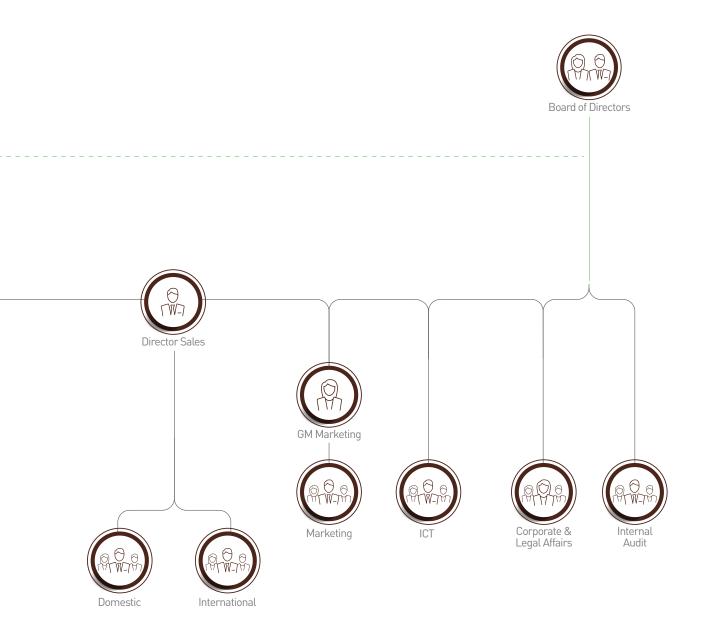
Formal meetings will be conducted on a quarterly basis or more frequently as circumstances dictate.

The Head of Internal Audit is the Secretary of the Executive Management Committee. A record will be maintained of the minutes of the formal and informal meetings of the Executive Management Committee. Minutes of the meeting will be circulated to all members of the Executive Management Committee within seven days of the meeting.

In order to form a quorum at least 2 members need to be present including the Chief Executive Officer.



# **Organizational Structure**



# **Chairman's Review**

On behalf of the Board, I am pleased to present the Annual Report and Audited Financial Statement of the Company for the year ended June 30, 2023 to our valued shareholders.

Despite a challenging operating environment, including unprecedented inflationary headwinds, import restrictions, supply chain disruption, a devaluing currency, a balance of payment crisis and increasing interest rates, your Company posted a Profit after Tax of Rs. 724 million, which translated into an earnings per share of Rs. Rs 14.62 /share. These results were due to improved gross margins, as your Company was able to successfully pass on rising input costs to customers while managing to keep expenses under control.

Moreover, the Company continued to promote the brand and seek new opportunities for growth. During the year, the Company enhanced its focus on exports, penetrating into new export markets and increasing global presence by adding customers in 5 new countries. The Company was recognized for the 7th consecutive year at the 46th FPCCI Export Awards 2023.

Additionally, the Nooriabad factory is progressing well. With streamlined processes, optimized workflows, and cutting-edge technology implementation, the Nooriabad factory will allow your Company to witness a surge in productivity and output. Nooriabad factory's focus on sustainable practices and environmentally friendly measures has garnered praise from both the local community and regulatory authorities.

Apart from commercial operations, the Company realizes its responsibility towards environmental sustainability, and giving back to society has always been one of the important cornerstones. The Company remained active on the Corporate Social Responsibility front and contributed to charitable organizations working for the welfare and rehabilitation of the under privileged sections of society.

Governed by the Company's CSR vision to transform lives, ASCEND, the Company's first Cooperative Education Program to promote women in Science, Technology, Engineering and Mathematics concluded its Module IV with approximately 4200 man hours completed to date. The module-based program was developed by the Company to support the structured method of integrating classroom-based education with practical work experience in partner industry providing students industrial experience alongside their academic proficiency.

The Company conducted a donation drive for the flood affected victims as a part of which employees and Directors were encouraged to make donations to a non-profit organization of their choice which was matched by the Company. Additionally, the Company's employees volunteered through 'Employee Volunteer Program' at various organizations including the Panah Women's Shelter and government schools across 3 cities to conduct engaging and interactive Science, Technology, Engineering, Arts and Maths (STEAM) sessions impacting approximately 300 students.

During the course of the financial year, the Board of Directors and its Sub-Committees worked with a marked level of diligence and proficiency to best advise and guide the Company towards achieving its potential. Management put in considerable efforts to address various challenges and this is reflected in the results. The Company has two (2) committees to assist the Board for its optimal performance:

- Board Audit Committee
- Human Resource and Remuneration Committee;

The terms of reference and details about the members of the above committees are provided on page nos. 52 to 54 and 50 to 51 respectively of the Annual Report.

The Company has a diverse and competent Board of Directors which holds to the Company's vision and mission with the ultimate goal of serving the interests of stakeholders. Our unwavering commitment to the Company's Values (Teamwork, Agility, Passion, Innovation, and Transparency) helps us to foster a conducive work environment for our employees. The Company ensures that it has the best possible talent, from all backgrounds, driving our growth and innovation. We strive for everyone within the Company to take pride in their work, with a strong belief in the Company's commitment to being trusted not to compromise.

The Board of Directors lead and guide the Company through strategic planning with a focus on the future. The Company has implemented a strong governance framework that supports effective and prudent management which is regarded as instrumental in achieving long-term success. The Board of Directors have reviewed the Annual Report and Financial Statements, and are pleased to confirm that in its view, the Annual Report and the Financial Statement, taken as a whole, are fair, balanced and comprehensive.

An annual self-assessment is carried out to determine the effectiveness and performance of the Board of Directors as a whole including the Board Subcommittees. The assessment carried includes critical areas such as strategic planning, composition of the Board, policies and procedures and the Board & CEO's effectiveness. The outcome of this assessment is that the Directors are engaged in strategic matters, have put in place the required controls and disseminated all the necessary information in a timely manner. The Directors are of the opinion that the Independent Directors are equally involved in all decision-making matters.

Looking back, the previous financial year was an unprecedented year and despite that your Company performed reasonably well. Considering the many challenges still present in the business environment, one can expect the upcoming year to also be with challenges. I wish to thank all stakeholders for the sustained trust and confidence placed in the Company. This support has enabled your Company to excel in providing world class and innovative products. Going forward the Company's focus will continue to be on delivering results to all our stakeholders. The Company is undertaking an ambitious initiative with the endeavour to create long term value and reciprocate shareholder trust.

Mustapha A. Chinoy Chairman





# چيئر مين کا تجزيه

بورڈ کی جانب سے میں اپنے معزز شیئر ہولڈرز کو 30 جون 2023ء کو اختتام پذیر سال کے لئے کمپنی کی پڑتال شدہ مالیاتی سیٹ شن اور سالانہ رپورٹ ازراہ مسرت پیش کرتا ہوں۔ مشکل ترین آپریٹنگ ماحول بشمول غیر معمولی مہنگائی، درآمدی پابندیوں، سپلائی چین میں رکادٹوں، گرتی ہوئی کرنی، ادائیکیوں میں توازن کے برگزان اور بڑھتے ہوئی شرح سود کے باوجود، آپ کی کمپنی نے 724 ملین روپے منافع علاوہ ٹیکس درج کیا جس کے باعث فی حصص آمدنی **14.62** روپے ہوگئی ۔ یہ نتائج بہتر اوسط منافع کے باعث سامنے آئے کی مین اور سالنہ رپورٹ ازراہ مسرت پنے کرتا ہوں۔ ایس رکھتے ہوئے ان پٹ لاگت کوصار فین تک منتقل کرنے میں کا میاں ہوئی۔ س

اسے علاوہ ، کمپنی نے اپنی برانڈ کی تشہیر جاری رکھی اورتر تی کے نئے مواقع تلاش کرتی رہی۔امسال کمپنی نے برآ مدات پر توجہ بڑھائی اورنٹی برآ مدی منڈیوں میں داخل ہو کراور عالمی سطح پراپنی موجودگی کو یقینی بنا کر 5 نئے ممالک میں اپنے صارفین کی تعداد میں اضافہ کیا۔ کمپنی کو اس کی خدمات کے اعتراف میں مسلسل ساتویں مرتبہ 46 ویںFPCCI ایکسپوٹ ایوارڈ 2023ء سے نوازا گیا۔

مزید برآل، نوری آباد فیکٹری اچھی ترقی کررہی ہے۔ہموار طریق عمل بخسین ورک فلواور جدیدترین ٹیکنالو بی کے اطلاق سے نوری آباد فیکٹری آپ کی کمپنی کو پیداوار اور منافع میں اضافے کے قابل بنائے گی۔ نوری آباد فیکٹری میں دائمی طریق عمل اور ماحول دوست اقدامات پر بھر پور توجہ دی جارہی ہے جس کو مقامی آبادیوں اور ریگولیٹری الت<mark>حار</mark> شیز نے بے حد سراہا ہے۔

تجارتی امور کے علاوہ ، کمپنی ماحولیاتی ایٹکام کی جانب اپنی ذمہ داری سے بخو بی آگاہ ہے جب کہ معاشرے کی فلاح و بہبود ہمیشہ سے کمپنی کا خاصہ رہا ہے۔ کمپنی کاروباری وسابتی ذمہ داری کے شعبہ میں بھی فعال رہی اور معاشرے بے محروم طبقات کی فلاح و بہبود کے لئے کٹی خیراتی اداروں کو عطیات دیئے ہیں۔

معیارزندگی کو بہتر کرنے کے کمپنی کے CSR ویژن کو مدنظر رکھتے ہوئے ساکنس، نیکنالو جی، انجینئر نگ اورریاضی میں خواتین کی ترقی کے لئے کمپنی کے پہلے کو آپریٹو ایجو کمیشن پروگرام ASCEND کا چوتھا ماڈیول مکمل کیا ہے جس میں ابتک تقریبا 4200 افرادی گھنٹے مکمل ہوئے۔کمپنی نے ماڈیول پرمنی پروگرام مازیول میں خاص کی معاونت کی جاسکے جس سے طالبات میں صنعتی تجربے کے ساتھ ساتھا پی تعلیمی استعداد میں اضافہ کیا۔

سپنی سیاب متاثرین کے لئے عطیات کیا کیم میم چلاتی جس کے تحت ملازمین اور ڈائریکٹرز کو کمپنی سے کتی اپند غیرمنافع بخش اداروں کو عطیات دینے کی حوصلہ افزائی گی ٹی۔اسکے علادہ کمپنی ملازمین نے ''ملازم رضا کار پروگرام'' کے ذریعے پناہ خواتین پناہ گاہ جیسے ٹی اداروں اور تین شہروں کے سرکاری اسکولوں میں رضا کارانہ سرگرمیوں میں حصہ لیا اور سائنس، نیکنا لوجی ،اخیلیئر تگ، آرٹس اورریاضی (STEAM) سیشنز ک انعقاد کیا تا کہ ان میں ان کی دلچہی پیدا کی جا سکے جس سے تقریباً 300 طالبات مستفید ہوئیں۔

مالیاتی سال کے دوران بورڈ آف ڈائر کیٹرزاوراس کی ذیلی کمیٹیوں نے کمپنی کواپنی صلاحیتوں سے تجر پوراستفادہ حاصل کرنے کے لئے اپنی تجر پورجذ بے اوراستعداد کواستعال کر کے بہترین مشورے اور ہنمائی فراہم کی۔انتظامیہ نے کٹی مسائل سے نبردآ زماہونے کے لئے نمایاں کوششیں کی نتائج سے جن کی عکاسی ہوتی ہے۔ بہترین کارکردگی کویتیٹی بنانے کے لئے بورڈ کی معاونت کی غرض سے کمپنی کی دو(2) کمیٹیاں موجود میں:

- بورڈ آ ڈٹ میٹی
- ہیومن ریسورس اینڈ ریموزیش کمیٹی

مذکورہ بالا کمیٹیوں کی بابت عملی شرائط اورارا کمین کی تفصیلات سالا نہ رپورٹ کے صفح<mark>ات 52 تا 54 اور 50 تا 51 می</mark>ں درج ہیں۔

کمپنی متنوع اور قابل بورڈ آف ڈائریکٹرز کی حامل ہے جواسٹیک ہولڈرز کے مفادات کی حفاظت کے حتمی ہدف کے ساتھ کمپنی کے ویژن اورمشن پڑمل پیراہے۔ کمپنی کی اقدار (شیم ورک تحریک، جذبہ، جدت اور شفافیت ) پر ہمارا غیر متزلزل عزم ہمارے ملاز میں کوکا مکا سازگار ماحول فراہم کرنے کوئیتین بناتا ہے۔ کمپنی کی پی بناتا ہے۔ کمپنی کی اور شافت کے تعین ہوئی ہے۔ میں ہمارے ساتھ چلے۔ ہما پی کمپنی کے تمام ملاز مین میں کا مکا جذبہ پیدا کرتے ہیں اس یقین کے ساتھ کہ پی کھو نہ نہو

بورڈ آف ڈائر یکٹرز اسٹر ینجگ منصوبہ بندی کے ذریعے آئندہ کے لائح ٹمل پر کمپنی کی رہنمائی کرتا ہے۔ کمپنی نے متحکم گوننس فریم ورک نافذ کیا ہے جوموئر اور قابل انتظامیہ کی معاونت کرتا ہے جوطویل مدتی کامیا بیاں حاصل کرنے کے لئے انتہائی اہم ہے۔ بورڈ آف ڈائر یکٹرز نے سالا ندر پورٹ اور مالیانی انٹیٹنٹس کا جائزہ لیا ہے اور یہتو ثیق کرنے میں خوشی کا ظہار کرتے میں کہ ان کی نظرمیں سالا ندر پورٹ اور مالیاتی انٹیٹنٹس مجموع طور پر معقول متوازن اور جامع ہیں۔

بورڈ آف ڈائر یکٹرزاوراس کی ذیلی کمیٹیوں کی تاثیراورکارکردگی کاقعین کرنے کے لئے بورڈ ازخودسالا نہ جائزہ لیتا ہے۔عمل میں لائے جانے والے جائزہ میں اہم شعبے یعنی اسٹرینجگ پلانگ، بورڈ کی تر کیب، پالیسیاں اورطریقہ ہائے کار بورڈاور CEO کی مؤثر کارکردگی شامل ہیں۔اس جائزے کے نتائج یہ ہیں کہڈ ائز یکٹرزاسٹرینجگ معاملات میں دلچچی لیتے ہیں جودرکارکنٹرولز میں اپنا کردارادا کرتے ہیں اورتمام ترضروری معلومات کو بروفت تقسیم کرتے ہیں۔ڈ ائر یکٹرز کی رائے میں خودڈ از کمیٹرز فی میں اپن میں اور کار کردارادا کرتے ہیں اورتمام

ماضی پرنظر دوڑا ئیں تو گذشتہ مالیاتی سال کی کوئی نظیر نہیں ملتی لیکن اس کے باوجودآپ کی کمپنی نے اچھی کارکردگی دکھائی ہے۔کاروباری ماحول میں کئی جاری مشکلات کو مدنظرر کھتے ہوئے توقع کی جاسمتی ہے کہ آئندہ برس بھی مشکلات سے جر پور ہوگا۔ میں کمپنی پر جاری جرد صادراعتاد کے لئے تمام اسٹیک ہولڈرز کاشکر بیادا کر تاہوں۔اس سپورٹ نے ہمیں اپنی کپنی کو عالمی سطح پراج گرکرنے اور جدید صنوعات تیار کرنے میں مدددی ہے۔آگے بڑھتے ہوئے کمپنی کی توجہ پنے تمام اسٹیک ہولڈرز کو مثبت نتائے دینے پر جاری ارپی ایکی اندا ک ہولڈرز ہے اعتاد کو مضبوط کرنے کی ہماری کو ششوں کا عادہ ہوت ہول میں کئی جاری رہے گی کمپنی ایک انقلابی اقدامات پر

الے چنائے

# **Directors' Report**

The Board of Directors are pleased to present the 70th Annual Report along with the Audited Financial Statements of Pakistan Cables Limited (the "Company") for the year ended June 30, 2023.

# **Overview of the Company**

The Company is a pioneer in Pakistan's cable industry. It was established in 1953. The Company is principally engaged in the manufacture of conductors, cables and wires for transmission and distribution of electricity since 1953. The Company also sells PVC compound, copper rod, aluminium sections and wiring accessories as part of its portfolio of products. As such the Company is integrated upstream for two of its critical raw material inputs, in the form of state of the art copper rod and PVC compounding plants.

The Company purchased a plot of land in Nooriabad, SITE for the purpose of establishing new manufacturing facilities. Currently, construction and equipment installation and commissioning is underway. The new facility is designed to support an approach towards environmental sustainability and includes an urban forest with approximately 50,000 trees on 3 acres. The new facility will enable the Company to operate with improved efficiencies and will enhance capacities of several value streams including copper rod, PVC compound and various different type of cables. One critical addition to the Nooriabad facility is a state-of-art CCV line with German engineering and technology that will manufacture medium voltage cables up to 69 KV, the highest voltage grade rating for cables available in Pakistan.

# **Performance Review**

# **Development of Business**

Improvement in business processes is paramount for any industry to stay competitive in today's market. The Company is engaged in continuous improvement exercises to enhance efficiencies and benefit from technological advances in operational, technical and engineering functions. Initiatives are underway that will continue to improve lead times, lower inventories and reduce wastages. The Company is continuously looking at ways to optimize systems to ensure proper visibility and monitoring of key metrics and is placing a greater emphasis on reporting through its ERP system. The implementation of Oracle Process Manufacturing (OPM) ERP module has been rolled out and implemented, thus expanding the suite of Oracle modules now in use within the Company.

The Company has an integrated business approach linking demand planning with the material and production planning to effectively deploy the order fulfilment process. Through increasing accuracy in forecasting, benefits have started getting realized in several areas. The Company has enhanced production levels with capacity enhancement and adjustments to support higher productivity.

The Company closely monitors evolving customer needs and technology trends. A comprehensive product development program is in place at a cross functional level. With a greater emphasis on customer safety in recent times, several customers are opting for cables with greater safety features with greater flame retardancy and low smoke in the event of fire. As such, the Company is the first in Pakistan to have its Low Smoke Zero Halogen (LSZH) power cables type tested by the internationally renowned KEMA Laboratory. As per our knowledge, the Company is the only cable company in Pakistan to have a fire testing laboratory for flame propagation testing. The Company has also added several new products to its portfolio including certified solar DC cables, CAT 6 LAN internet cables and a new range of switches and sockets (wiring accessories).

The Company launched an e-store on September 20, 2019, becoming the first player in the cable industry in Pakistan to launch an e-commerce platform. The store initially covered Karachi, Lahore, Islamabad and Rawalpindi. In May 2022, the e-store extended its services to all cities and towns across Pakistan.

# **Performance of Business**

The financial year 2023 has been a challenging year for Pakistan's economy. The political turmoil has plunged the country into serious economic crisis. During the year the country struggled to cope with mounting debt, dwindling foreign exchange reserves, low exports, elevated inflation, high energy cost, currency depreciation, high interest rates and the imposition of super tax on businesses. The devasting floods which hit the nation worsened the economic situation. Foreign exchange reserves plunged to an all-time low, posing a serious challenge for the country. The restrictions placed by State Bank of Pakistan (SBP) on opening letters of credit, in order to curtail imports, continued to affect the business activities in the country. The State Bank of Pakistan increased the policy rate by a total of 825 basis points during the year to 22% to curb rising inflation. With elections expected this year in October 2023 / November 2023, a protracted duration of political uncertainty is finally expected to cede.

The economy of the country stands at a pivotal juncture where it has managed to avoid default after the successful conclusion of \$ 3 Billion Standby Arrangement (SBA) with the International Monetary Fund (IMF) in early July 2023. The new program has provided a much-needed breather to address some of the country's immediate challenges. The successful resumption of the IMF program will help the country to unlock funding from bilateral and multilateral sources helping in rebuilding its foreign exchange reserves. Saudi Arabia and UAE have already pledged \$ 2 billion and \$ 1 billion respectively which were contingent on the resumption of IMF program. Fitch Ratings have also upgraded Pakistan's Long Term Foreign Currency Issuer Default Rating (IDR) to CCC from CCC-. However, despite these developments, Pakistan faces many challenges ahead.

Due to the adverse economic conditions prevailing in the country during the year, the Company's revenue showed a modest growth. The Company achieved sales of Rs. 21.7 billion, which is marginally higher by 2.3% compared to last year's sales of Rs. 21.2 billion.

Gross profit for the year amounted to Rs. 3,183.7 million (14.7 % of sales), compared to last year's gross profit of Rs. 2,750.8 million (13.0% of sales). The higher gross profit is attributed mainly due to better margins and productivity improvement.

Marketing, selling and distribution cost for the year amounted to Rs. 807.0 million as compared to Rs. 762.9 million in the last year. The increase is mainly on account of higher carriage and forwarding expenses. Finance cost for the year are Rs. 954.2 million compared to Rs. 313.8 million in the last year. The increase is due to high interest rates and increase in long term borrowings during the year as compared to last year.

As a result of the above factors, the Company earned a profit after tax of Rs. 723.7 million as compared to Rs. 827.7 million in same period of last year. This resulted in earnings per share of Rs. 14.62 in the current year as compared to Rs. 16.72 in same period of last year (re-stated).

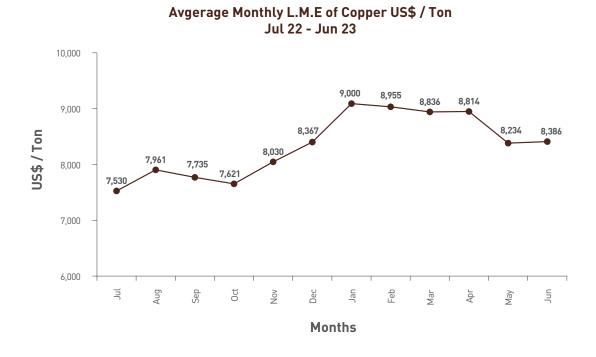
### **Dividends and Appropriations**

For the current year, your Directors recommend NIL final cash dividend (2022: 65%). Furthermore, the Directors have also recommended NIL final bonus shares (2022: 15%). Moreover, the 1st interim bonus shares in the proportion of 10 shares for every 100 shares held (10%) and 2nd interim bonus shares in the proportion of 10 shares for every 100 shares for every 100 shares for every 100 shares held (10%) were issued. The appropriation of profit will be as under:

	2022-23 Rs. '000
The net profit after tax amounted to Other comprehensive Loss Total comprehensive income	723,651 (17,497) 706,154
To this is added un-appropriated profit brought forward from last year	690,318
Transfer from surplus on revaluation of building – Own	17,583
	1,414,055
APPROPRIATIONS:	
Payment of Final cash dividend at the rate of Rs. 6.50 per share (65%) for the year ended June 30, 2022	231,257
Issue of Final Bonus share in proportion 15 shares for every 100 shares held (15%) for the year ended June 30, 2022.	53,367
Issue of First Interim Bonus share in proportion 10 shares for every 100 shares held (10%) for nine months ended March 31, 2023.	40,915
Issue of Second Interim Bonus share in proportion 10 shares for every 100 shares held (10%) for nine months ended March 31, 2023.	45,006
Transfer to General Reserve for the year ended June 30, 2022	400,000
Leaving un-appropriated profit to be carried forward	643,510
	1,414,055
Earning per share <b>Rs.</b>	14.62
Subsequent Effects	
Transfer to General Reserve	643,000

### **Global Copper and Aluminum Scenario**

The prices of cables, copper rod and conductors are closely linked to the global markets for Copper and Aluminium. Both base metals are traded on the London Metal Exchange (LME), the world's premier non-ferrous metals market. The price of both these metals are determined at the LME and any fluctuations in Copper or Aluminium prices have a direct effect on the pricing of our products. On a monthly average basis, Copper Prices on London Metal Exchange remained ranged bound between \$7,530 to \$8,370/t during the first half of the year. In January, the prices started to rise and crossed \$9,400/t mainly due to low inventories and recovery made after China lifted zero COVID restriction. However, prices gradually lost steam since hitting their strongest levels in over seven months in January and plunged to \$7,900/t in May 2023 due to global copper demand weakness and bearish market sentiment amid further hike in US interest rates and closed at \$8,210/t on June 30th 2023.

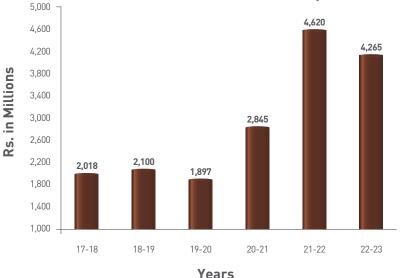


#### **Cash Flow and Liquidity**

The Company is constantly monitoring cash flow to ensure overall liquidity. During the financial year, the Company generated positive cash flow with a net cash flow from operations of Rs. 999.9 million. The Company was able to manage its operating cash flows by ensuring tight credit controls, and focusing on collecting and managing inventories over the course of the year.

# **Contribution to National Economy**

The Company's contribution to the National Exchequer by way of taxes, levies, sales tax, etc. amounted to Rs. 4,265 million during the year (2021-22: Rs. 4,620 million).



# **Contribution To National Economy**

# **Material Changes**

- Board of Directors of the Company approved the acquisition of the plot of land measuring 3.9 acres in S.I.T.E Nooriabad, Sindh for the total price of Rs. 89.7 Million on 16th November 2022. Such land will be utilized for manufacturing purposes and establishing accommodation for the new manufacturing facility of the Company in Nooriabad.
- The Board of Directors of the Company considered and approved additional capital expenditure of Rs. 5.6 billion for the expansion and consolidation of its manufacturing facility at S.I.T.E. Nooriabad on 23rd June 2023.

# Human Capital

The Human Resource team is actively engaged in developing, supporting, encouraging, and enabling the employees-building capacity of the Company. The Human Resource team facilitates the Company by harnessing human potential and channeling it in the right direction; towards the achievement of the Company's vision and mission. It is responsible for identifying recruiting, training and staffing needs of respective departments and devises hiring strategies for bringing in the right people in the Company. Moreover, there is a strong emphasis on employee engagement and ensuring that the values of the organization are continuously upheld.



# **HR** - Succession Policy

The Board of Directors has approved a Succession Planning Policy that allows the Company to identity and appropriately train employees in order to cater to vacancies in key positions, so as to ensure a smooth transition of responsibilities and effectively continuous operations of the Company.

# **Industrial Relations**

 The industrial relations team assist the management in creating an enabling work environment by ensuring that the Company meets its social and legal responsibilities towards its employees including employment condition, quality of work life and maintaining HSE standards.

- The department also provides professional advice / support to functions and departments on labor laws, rules of service, union agreements and disciplinary actions.
- The total number of employees as on June 30, 2023 was 549. The relationship with the employees remained cordial and conducive during the year.

# Information Technology

In line with our commitment to regularly upgrade communication systems and Information Technology (IT), the Company is continuously striving in upgrading IT infrastructure, communication and hardware resources. As the Company's IT needs grow, an IT Steering Committee is in place to take timely decisions to adopt the required controls and technologies to meet the organization's need and ensure suitable security and risk mitigation.

Midterm IT Strategy is to focus on providing a robust IT infrastructure in the new Nooriabad facility and addressing areas for improvement within the current facilities. An independent external audit was also conducted to identify the gaps and to determine the roadmap for enhanced security protocols, policies & procedures, proactive monitoring and risk management frameworks.

# Awards

During the FY 2022-23, the Company's efforts was widely lauded and recognised for its benchmark practices and

# **Risks and Opportunities Report**

exemplary initiatives. Summary of awards won during 2022-23 is listed below:

- The Company won the 9th FPCCI Achievement Award for the Urban Forest. This was a third consecutive win for the Company.
- Recipient of 45th FPCCI Export Trophy Award.



Recipient of the 44th FPCCI Export Award 2022.

- Received 37th Corporate Excellence Award from Management Association of Pakistan.
- Recognised by the Large Taxpayers Office (LTO), Karachi for its contribution to the national exchequer.
- Won at the 16th Consumers' Choice Awards 2022 for the third time in a row.
- Recipient of the PSX Top 25 Companies Award 2021.

The Board of Directors carries out assessments of the principal risks facing the Company, including those that would impact the business operations, performance and liquidity of the Company. Insofar, a summary of the risks assessed are outlined below:

	Source	Mitigation Strategy
Strategic Risks		
Changing technological requirements rendering existing products obsoletee	Changing specifications	Monitoring changing specifications and market trends. Diversification of product portfolio to cater to all segments of the market. Emphasis on R&D to develop new products.
Commercial Risks		
Increase in imports of cables and wires	Governmental Policies	Lobby for change in Governmental policies to protect indigenous industry and provide a level playing field in instances where imports are favoured.

	Source	Mitigation Strategy
Volatility in prices of metals	London Metal Exchange	The Company has comprehensive risk management and procurement strategies in place to mitigate risk related to losses as a result of price movements in copper and aluminium.
Low quality cables and counterfeit products from the un-organized sector	Undocumented production and supply sector	The Company has taken several steps to counter this including engaging third parties that are actively involved in IP protection and the introduction of a product verification system, which allows consumers to verify the authenticity of the product via sms or the internet.
Risk associated with inventory	Varying supply Demands	Identification of the right mix and quantity of products to keep in our inventory to meet customer orders and regular monitoring.
Increase in competition	Market	Adjust selling strategy, improve efficiencies and enhance customer experience to stay ahead of the competition. Maintenance of quality of excellence.
Operational Risks		
Breach of IT security	Hacks, natural disasters, viruses	Stringent IT controls, regular audits and periodically monitoring IT controls and cyber security risks by the management and the Board. Additionally, there are controls and procedures in place for early warning signs.
Energy unavailability	Nationwide energy crisis	Establishment of a captive power plant and optimization of energy mix at Nooriabad.
Loss of key personnel	Market Dynamics	Development of a comprehensive succession plan that identifies potential high achieving employees.
Financial Risks		
Foreign exchange risk	Rupee Depreciation	Reduced exposure to borrowings in foreign currencies and constant monitoring of the exchange rate levels. The Company imports a large component of its raw materials and where possible / feasible takes forward cover on these imports. The Company also regularly updates its pricing models to reflect changes in exchange rates.

# Sustainability

# Environment, Social, Governance (ESG) Policy and Outlook

The Board of Directors has approved an Environmental, Social and Governance (ESG) policy that requires incorporation of environmental, social and corporate governance issues into all aspects of the Company's operations, including its investment analysis, decision-making and ownership practices.

The Company is a signatory of the UN Global Company and one of the first 26 companies to sign the Business 1.5°C Ambition for COP 2022 in Pakistan. Various ongoing practices and business initiatives undertaken during 2022-23 uphold some of United Nations' Sustainable Development Goals (SDGs). The Company continues to operate as good corporate citizen and is investing in capacity building of a few key areas through its business operations and community upliftment initiatives that contribute towards the following SDGs:

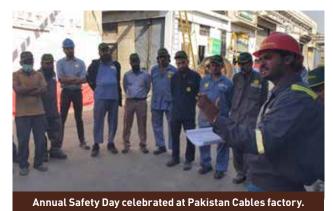
- (a) SDG 5 Gender Equality
- (b) SDG 6 Clean Water And Sanitation
- (c) SDG 7 Affordable And Clean Energy
- (d) SDG 8 Decent Work And Economic Growth
- (e) SDG 12 Responsible Consumption And Production
- (f) SDG 13 Climate Action

# **HSE Code of Conduct**

The Company reviewed and updated its 'HSE Code of Conduct' in December 2021 which was socialized among all management staff to ensure adherence with the HSE rules and regulations, in their line organizations.

# **Initiatives and Achievements**

 Annual Safety Day was organized. It was a successful event in which personnel across factory participated with great enthusiasm and eagerness.



- Conducted one off-site Workshop on "Safety First". The purpose of the workshop was to enhance safety culture using second tier production leadership as ignitors.
- OHS&E Re-Certification Audit in conformity with ISO 45001 and ISO 14001 standards was carried out in April at Regional Office Lahore and Karachi by Bureau Veritas Certification. The audit results were declared successful and there was no non-conformity.
- Incident Management E-portal System for incident reporting and investigation was developed and launched. Following are the key benefits:
- Digital transformation from manual reporting
- User friendly interface for data entry
- Reporting can be done anytime from anywhere
- Quality of investigation and reporting
- Concise Dash board
- Developed and socialized Process Safety Management (PSM) Policy and Manual.
- QMS Surveillance Audit in conformity with ISO 9001 standard was carried out in December at Regional Offices Pindi, Lahore and Karachi by Bureau Veritas Certification. The audit results were declared successful and there was no non-conformity.
- New Integrated Management System Policy for QHSE Management Systems finalized and validated by Certification Body.
- Developed 'Kaizen Corner' for displaying kaizens and improvement (5S) projects, effective learning and motivation of supervision staff, workers and management staff.
- HSE procedure for Forklift Truck Management was reviewed, updated and socialized. Forklift driver permits were subsequently issued.
- Designated smoking areas were developed. No smoking policy in other areas was emphasized.
- Ensured safe construction activities, initiated In-house inspection process and conducted inspections for cranes, loaders, excavators, forklift trucks, rigging gears, power tools and full body harnesses etc.

- Developed QHSE notice board and displayed QHSE policies, certifications and emergency evacuation plan, visitors' safety guideline and emergency contact numbers located in RMS and CCR Plant.
- On quarterly basis, Independent Environmental Monitoring Consultant carried out audit in compliance with NOC for Initial Environment Examination, issued by Sindh Environmental Protection Agency (SEPA). The audit results were declared successful.
- Civil Defense Director Audited the under-construction site and inspected firefighting equipment's on shop floor and verified other associated protective arrangements related to first aid kits, trained staff/ workers in firefighting. The audit results were declared successful.
- Asst. Director 'Safety and Occupational Health' from Labor Department, Govt, Sindh audited the site and appreciated the efforts being made by the Company towards safety compliance and house keeping during the phase of construction activities. The audit results declared as successful.

# Mitigation of Industrial Effluents Impacts and Community Awareness (SDG 6)



The Company is very conscious of its environmental footprint and its responsibility to society at large. As such, it has implemented the following processes to reduce the impact of its operations:

- Periodic cleaning of septic tanks/pits to ensure safe and clean discharge of effluents.
- Ensuring proper disposal of sludge / residue through Sindh Environmental Protection Agency (SEPA) certified contractors.
- Ensuring that the test results of all waste emission and effluents are within the Sindh Environmental Quality Standards limit.
- "Clean and Green Environment" program for environmental awareness continued through orientation programs and flyers.

• The Company is investing in setting up a water treatment plant at its upcoming manufacturing facility in Nooriabad, Sindh. The treatment plant will enable water conservations and its reuse for plantations, etc.

# Environment (SDG 12 & 13)



The Company prides itself on manufacturing products that are environmentally friendly. The Company is in the business of producing the highest quality wire and cables in Pakistan as per international standards. Due to the use of high-quality copper in the production of the cables, the cables result in the conservation of electricity due to lower line losses. Similarly, the company manufactures special cable for solar applications and aluminium sections, as an alternative to wood windows and doors, helping in reducing de-forestation.

# Efforts Made by the Company to Overcome The Energy Crisis

In addition to other reported energy conservation endeavors to redress the energy crisis, the Company has developed its own captive power plant to supplement the utility's energy supply in order to reduce the pressure on the energy sector.

# Energy Conservation (SDG 7)



The Company recognizes the importance of efficient use of limited energy resources and has worked towards the following endeavors to conserve energy:

- "Importance of Earth Hour" awareness seminars for employees.
- Pictorial instructions displayed on methods of energy conservation in day-to-day life.
- To ensure safety and un-interrupted power supply, health check of electrical panels was initiated.
- Company-wide mandate to turn off monitors, lights, fans and air conditioners at lunch and prayer time.
- Replacement of tube lights and bulbs with LEDs / energy savers.
- Designing new structures in a manner that utilizes natural lighting as much as possible.

- The Company's captive power plant is equipped with waste heat recovery and vapor absorption chillers, and is able to more efficiently utilize gas and electricity, thus ensuring energy conservation.
- At its upcoming manufacturing facility at Nooriabad, the Company will invest in renewables by setting up 2MW solar power plant in order to generate energy efficiently.

#### **Pakistan Cables Urban Forest**

Approximately 50,000 trees are planted on 3 acres of the Pakistan Cables Urban Forest located at the Company's upcoming manufacturing facility in Nooriabad, Sindh. The Pakistan Cables Urban Forest is the first and largest Miyawaki based urban forest on an industrial estate in Pakistan. During the FY 2022-23, employee plantation drives continued at the Urban Forest to promote environmental conservation. The Urban Forest was also visited by local and international dignitaries which included the Former Federal Minister – Climate Change, Mr. Malik Amin Aslam and the UNDP, during the UNDP mission visit led by Mr. Knut Ostby, Resident Representative UNDP Pakistan. Visitors lauded the Company's efforts towards sustainability. Furthermore, the Pakistan Cables Urban Forest won the 14th NFEH Corporate Social Responsibility Award 2022 in the tree plantation category.



#### Towards Reducing Greenhouse Gases Emissions (GHG) and Carbon Footprints

Several measures have been taken to control pollution and maintain a clean, green HSE signages at the factory and healthy environment which includes prevention of process gas emission into the atmosphere, recycling of waste heat and continuous efforts to improve greenery and maintain a clean environment in and around the factory through horticulture, better housekeeping, etc.

- Base line work has been completed for Green House Gases (GHG) Accounting. Data has been submitted to consultant for review. The consultant will provide guidance to establish Science Base Target Initiative (SBTi) to achieve net zero emission by 2050. The Company is working with Pakistan Business Council – CERB on this initiative.
- Ensured compliance with all environmental legal obligations as well as meeting the international standard of ISO 14001 (Environmental Management System).
- As a part of plastic reduction program, the Company has successfully introduced bio-degradable plastics for packaging in the Company's Aluminium Profiles Business. The packaging material was also validated by independent monitoring lab and the test result confirmed the packaging material to be bio-degradable.
- Periodic monitoring of effluents, stack emissions, noise and ambient air quality.
- Establishment of secondary containment solutions for handling liquid chemical / oils and lubricants.
- For 'Clean and Green' workplace environment, barren spaces in the factory were turned into green areas which includes outside are of ISO Training Room, beside Engineering Contractors' workshops & in front of Raw Material Store.
- Independent Environmental Monitoring Consultant visited the Company's under construction site at Nooriabad to carry out audit in compliance with NOC for an initial environment examination as issued by Sindh Environment Protection Agency (SEPA). The audit results were declared as successful.
- To commemorate the World Environment Day (WED) various activities were undertaken internally for creating awareness among the Company employees which included:
- Awareness session on Managing and Sustaining Clean & Green Environment was conducted among factory workers. An electronic flyer was emailed to employees with guidelines on environmental conservation. A quiz contest was also organized, in which both Management and Non-Management employees participated. Winners were awarded prizes.

- Reusable and recyclable canvas bags were distributed Companywide to promote usage of eco-friendly bags and beat plastic pollution, which was also the global theme for World Environment Day (WED) in 2023.
- 2nd Pakistan Cables Children's Art Contest 2023 (PCCAC) was successfully held during June. 74 entries were received from employees' children in Karachi, Lahore, Pindi, Abbottabad and Peshawar. The participants developed scientific models and illustrations based on WED's theme, #BeatPlasticPollution. Distinguished panel of judges which included prominent artists of Pakistan and sustainability advocates evaluated all entries and announced six winners at a prize distribution ceremony held at TDF Magnificence Centre, Karachi. Over 100 quests attended the ceremony which included all participants with their parents. All participants were awarded certificates and mementos. The 2nd PCCAC 2023 served as an engagement platform, focused on promoting climate change awareness among employees and their families.



Prize distribution ceremony of the 2nd Pakistan Cables Childrens Art Contest 2023 held at TDF Magnifiscience Centre, Karachi.

#### Corporate Social Responsibility Policy & Outlook

The Management of the Company and those charged with governance are well aware of their responsibility of being a corporate citizen are committed in this regard. The Company is committed to supporting causes that focus on social uplifting in various communities in Pakistan. Our areas of interest in this connection include, but are not limited to, environment protection, education, health and social development of the society.

Employee Volunteer Policy was developed and approved for implementation during 2022-23 which is a milestone achievement of the Company's CSR Roadmap.

#### **CSR** Activities

During 2022-23, the Company's social spends stood at approximately Rs. 24 million including CSR and donations.

#### Key CSR Initiatives Included:

#### • Flood Relief and Rehabilitation Efforts

The Company invited staff to step forward and make donations towards flood relief efforts as Pakistan declared a state of emergency during the floods that ravaged through Sindh, Balochistan and KPK. Staff donations were matched by the Company with an equal amount which were disbursed among following NGOs, actively involved in flood relief activities:

- Akhuwat
- ChildLife Foundation
- Karachi Relief Trust (KRT)
- SINA
- Saylani Welfare Trust
- Launch of the Pakistan Cables Employee Volunteer Program

Upholding the Company's vision to transform lives, Employee Volunteer Program was rolled out in August 2022 with the aim to engage employees through volunteering. In response to multiple calls for different volunteering activities, Company employee's response was extremely enthusiastic. Approximately 85 employees participated in 3 major volunteering activities during 2022-23 and directly impacting over 350 beneficiaries. Summary of activities and social impact made summarized below:

- Child Life Foundation's Children's ER wing visited by 08 volunteers to engage with the children admitted at ER. Gifts for 100 children were donated.
- Thirty-five volunteers visited the Clifton Urban Forest, Karachi and planted trees. The Company donated 2,000 trees to the Clifton Urban Forest in its bid to promote environmental conservation.



part of the Employee Volunteer Program.

 The Company signed an MoU with the Pak Alliance for Math and Science Welfare Trust (PAMS) to partner for employee volunteering through STEAM Pakistan. STEAM Pakistan is a collaboration between the Malala Fund and the Ministry of Federal Education & Professional Training. Through the MoU, 34 Company volunteers, including some of the Company's leadership, conducted interactive sessions with students enrolled in government secondary school promoting Science, Technology, Engineering, Arts and Maths (STEAM) across Pakistan. The collaboration impacted approximately 300 students in 3 cities. Pakistan Cable was also the most active corporate partner for the STEAM program during the year.



STEAM Safeer Session conducted by CEO Pakistan Cables Ltd. as par of the MoU signed between Pakistan Cables and STEAM Pakistan.

#### • Pakistan Cables ASCEND Completes its Second Year (SDG 5)



ASCEND, the Company's flagship platform to promote STEM based education among women in Pakistan completed its second consecutive year. Set up as a cooperative education program offering academic scholarships and internship opportunities to female students from the NED University, Karachi, ASCEND proves to be an inspiring example in the industry and has been lauded by the students, professionals and academia widely. The Company had signed an MoU with the NED in June 2022 which establishes the Co-operative Education Program in Karachi, which provides female students industrial experience alongside their academic development.



#### ASCEND Module 3 & 4 completed during FY 2023.

#### Pakistan Cables-UET Scholarship Fund (Lahore and Faisalabad)

The Company renewed its pledge to support 08 female students enrolled in Electrical Engineering Department at UET Lahore and Faisalabad, the classes of which commenced during November 2021. The Company has been providing scholarships to students at the UET since 2017-2018.

#### The Amir Sultan Chinoy Foundation (ASCF) partners with DAWN Relief for flood relief and rehabilitation efforts in Bajara, Sindh.

The Amir Sultan Chinoy foundation is supported by donations from the ASC Group Companies. As a response to the floods, in its first phase, ASCF made donations of Rs. 3.6 million Karachi Relief Trust, Mama Baby Foundation, Legal Aid Society, Robinhood Army offering humanitarian assistance in Sindh. During the second phase, the ASCF partnered with the Dawn Relief pledging to support rehabilitation efforts. In November 2023, the ASCF donated Rs. 7 million for rebuilding of Bajara located in Sehwan, Sindh. In addition, ASC group member company, International Steel Ltd. (ISL) was able to rope in its partner, Cargill which donated USD 50,000 to Dawn Relief's efforts of rebuilding Bajara. With building materials being provided by International Steel Ltd. (ISL), approximately 90 homes out of the 150 homes were successfully built by Dawn Relief in Bajara by March 2023.

In the year, the Company collaborated with selected implementation partners to drive its CSR agenda

- Aga Khan Cultural Heritage Services
- NED University, Karachi
- NOWPDP
- STEAM Pakistan
- University of Engineering & Technology (UET), Lahore

#### **National Causes of Donations**

During 2022-23, the Company donated towards meaningful causes of national significance, which include but may not be limited to:

- Akhuwat
- Amir S. Chinoy Foundation
- Bait-ul-Sukoon Cancer Hospital
- ChildLife Foundation
- Dar ul Sukoon
- Karawan-e-Hayat
- Karachi Relief Trust
- SIUT
- SINA
- The Kidney Centre
- Patient Aid Foundation
- Panah Foundation

#### **Consumer Protection Measures** (SDG 12)



The Company continues to enhance its accessibility for consumers 'convenience. During 2022, the helpline integration project was completed as a result of which consumers have access to the Company's Call Centre by dialing in the Company's UAN number at +92-21-111-CABLES (+92-21-111-222-537). The Pakistan Cables product verification facility continued to be an integral feature enabling consumers to verify their purchase products for authenticity. Consumers can verify the purchased product by submitting the PIN numbers through any of the following channels: SMS, Website, and WhatsApp.

The product verification facility is also available on Pakistan Cables' WhatsApp and the Loyalty Club App, a mobile app launched for Loyalty Club members in May 2022. Majority of the verifications were received via WhatsApp making it a highly accessibly feature for consumers.

The emphasis on promoting these facilities among users is to re-emphasize the Company's position on being committed towards fostering ethical practices in the market.



Launch of Loyalty Club Application was supported by market activations in 18 cities.

#### Diversity Equity & Inclusion & Equal **Employment Opportunities**

- Equal treatment for all employees and ensuring a • discrimination free environment is one of the main features of the Company's objectives. The Company recognizes the role of people with diverse and multicultural backgrounds and beliefs systems.
- We provide equal employment opportunities to all • employees and applicants for employment and prohibit discrimination and harassment of any type without regard to race, color, religion, age, sex, national origin, disability status, genetics, sexual orientation, gender identity or expression, or any

other characteristic protected by federal, state or local laws. We follow this for all terms and conditions of employment, including recruiting, hiring, placement, promotion, termination, layoff, recall, transfer, leaves of absence, compensation and training.



Pinktober Celebrated by the ASC Group by hosting the first lady of Pakistan Mrs. Samina Alvi at a seminar in October 2022.

In particular, the Company strives towards providing an empowering, safe and conducive environment for women. Currently female employees constitute 9.6 percent of the Management workforce. The Company will continue to focus towards inducting more females at all management levels. The Company has celebrated events like International Women's Day (break the bias) and an awareness learning sessions on gender sensitization.



The Company believes in its policy on Diversity & • Inclusion, which underlines the commitment to establishing a thoroughly diversified and inclusion culture across the organization.

#### **Harassment Policy**

- To confirm the Company's commitment to eliminate all forms of discrimination, bullying, harassment and victimization in the Company that can create a threatening and intimidating work environment and adversely affect job performance, health and well-bring of employees, a revised Anti harassment policy was introduced in accordance with the "Protection Against Harassment of Women at Workplace Act 2010".
- This policy is a guideline to identify acceptable and unacceptable behaviors common understanding on reporting and reprimand mechanism. The policy has also been cascaded through learning sessions across the organization.

#### **Employing People with Disabilities**

The Company considers it a social and moral responsibility to accommodate people who are differently abled and ensure that their needs are not a barrier to their employment. Currently there are twelve people who are differently-abled people employed with the Company. The Company's new factory in Nooriabad, is being designed to have access points and facilities in place for people with disabilities.

# Occupational Health and Safety (SDG 8)



Protecting the health and safety of our people and ensuring a healthy working environment is of great importance to the Company; as such, the Company is committed to working towards designing a workplace that minimizes work related risks and occupational health and safety. The Company has a comprehensive Health, Safety and Environment (HSE) management system and an HSE policy. Every employee's obligation to comply with HSE requirements is ensured through a robust training program and self-audits, internal audits and periodic management reviews. HSE internal and external sequential audits of all departments are conducted to evaluate compliance. The respective procedures are periodically updated to ensure accident-free work place by encouraging instant reporting of all incidents including near misses, followed by rigorous investigations to incorporate avoidance of future recurrences. The Company was also amongst a handful of companies in Pakistan to receive the prestigious award from the National Forum for Environment and Health's at the 7th, 8th, 10th, 12th and 16th Annual Environment Excellence Awards.

# The HSE Endeavors Targeted at Occupational Health and Safety include:

- Machine guarding
- Use of PPEs on the factory floor.
- Awareness seminars on adverse effects of eating and spitting of pan and gutka.
- Lock out and tag out programs were initiated to prevent electrical incidents.
- Inspection was conducted for all lifting accessories by 3rd party inspection body, M/s SGS, and as identified, the required lifting accessories were replaced.
- Provision of portable fire hydrant trolleys.
- Monthly health and hygiene surveys were conducted.
- Designated smoking areas were developed. No smoking policy in other areas was emphasized.
- General medical health checkups of all employees were conducted by the Company's doctor.
- Pulmonary function test was conducted for individuals working in the anodizing area and de-bagging / raw material charging areas at PVC plant and powder replicator.
- OHS&E Management System regarding "Construction Safety" were prepared and implemented for the new factory site in Nooriabad.

#### **Training and Development**

Safety culture was endorsed through the year via various training sessions. As a way forward, the Company launched an e-learning initiative in the form of HSE modules, as this provides a new platform to supplement ongoing OHS&E trainings, development and learning programs. During the year, a total of 1,647 man-hours were spent on different OHS&E sessions.

## Governance

#### Office of the Chairman of the Board of Directors and the Chief Executive Officer

The office of the Chairman of the Board of Directors and the Chief Executive Office (CEO) of the Company are held separately, with a clear division of roles and responsibilities.

#### Role of the Chairman of the Board of Directors

The principal role of the Chairman of the Board of Directors is to manage and to provide leadership to the Board of Directors of the Company. The Chairman is accountable to the Board of Directors and acts as a direct liaison between the Board of Directors and the Management of the Company, through the CEO. The Chairman acts as the communicator for Board of Directors decisions where appropriate.

#### **Role of the Chief Executive Officer**

The CEO is responsible for leading the development and execution of the Company's long-term strategy with a view to creating shareholder value. The CEO's leadership role also entails being ultimately responsible for all day-to-day management decisions and for implementing the Company's objectives. The CEO acts as a direct liaison between the Board of Directors and Management of the Company and communicates to the Board of Directors on behalf of Management.

#### The Board of Directors and its Committees

The Company has a Board of Directors comprising of nine members, the details of whom are given on pages 45 to 49. The Board of Directors has formed two committees, namely the Board Audit Committee, the details of which are given on pages 52 to 54, and the Human Resource and Remuneration Committee, the details of which are given on pages 50 to 51.

# Role and Responsibilities of the Board of Directors

The members of the Board of Directors are fully aware of their responsibilities collectively as well as on an individual basis. The Board of Directors actively participates in all major decisions of the Company including approval of capital expenditure budgets, investments, issuance of equity and debt capital, related party transactions and appointments of key managerial personnel.

The Board of Directors, on the recommendation of the Board Audit Committee, has approved a policy on Governance of Risks and Internal Control Policy, through which it monitors the Company's operations and the adequacy of its internal financial controls by approving, inter alia, its financial statements, reviewing internal and external audit observations, if any, and recommendation of dividends. The Board of Directors, on the recommendation of the Board Audit Committee, has also approved a Business Continuity Plan and a Disaster Recovery Plan for the Company to implement.

The Board of Directors has reviewed and approved formal policies for conducting business and monitoring/ mitigating the Company's level of risk tolerance and ensures their monitoring through an independent Internal Audit Department which continually monitors adherence to Company policies.

#### **Directors Remuneration**

The Company has a policy in place that ensures formal and transparent procedures for fixing the remuneration of Directors and no single Director is involved in determining his/her own remuneration. Remuneration levels are kept at a reasonable level in order to attract and retain directors, however at all times, care is taken that such level does not compromise independence.

#### Meetings of the Board of Directors

The Board of Directors meets at least four times per annum in accordance with regulatory requirements. Board Meetings are also called to discuss and decide on important and/or urgent matters if so required.

The Board of Directors met 7 times during the fiscal year 2022-2023 with the attendance of such meetings is as follows:

Name of Director	Attendance
Mr. Mustapha A. Chinoy	7/7
Mr. Shoaib Javed Hussain- SLIC	7/7
Ms. Spenta Kandawalla	6/7
Mr. Akbar Ali Pesnani	7/7
Mr. Ali H. Shirazi	6/7
Mr. Arshad Mohsin Tayebaly (Appointed on 5th May 2023)	3/3
Mr. Mazhar Valjee	6/7
Mr. Kamal A. Chinoy	6/7
Mr. Fahd K. Chinoy	7/7
Mr. Roderick Macdonald (Retired on 04 <sup>th</sup> May 2023)	4/4

#### **Changes to the Board of Directors**

Mr. Roderick Macdonald concluded his tenure and retired on 4th May 2023. Following the Extraordinary General Meeting, Mr. Arshad Mohsin Tayebaly was elected as the Director effective 5th May 2023. The Board and Management of the Company would like to put on record the tremendous contribution Mr. Roderick Macdonald put in towards the success of the Company during his tenure on the Board.

#### **Director Orientation**

The Chairman sends a welcome letter to newly appointed Directors, along with relevant Company related documents. Such new members of the Board of Directors are taken through an induction process to familiarize them with the Company and its strategic objectives, facets of the business, critical performance indicators, financial position, key policies and role and responsibilities of the Board of Directors.

#### **Director Training Program**

The following seven Directors have completed their Director Training Programs offered by local institutions that meet the criteria specified by the SECP:

- Mr. Akbar Ali Pesnani
- Mr. Ali H. Shirazi
- Mr. Mazhar Valjee
- Ms. Spenta Kandawalla
- Mr. Shoaib Javed Hussain
- Mr. Kamal A. Chinoy
- Mr. Fahd Kamal Chinoy

Mr. Mustapha A. Chinoy is exempt from the requirements of the training.

Mr. Arshad Mohsin Tayebaly has completed various trainings and has undertaken to complete the Director Training Program prior to the expiration of the requisite deadline.

#### Trading in shares of the Company by Directors/ Executives, their spouses and minor children

No trading in shares took place during the year. Only bonus shares were issued to the Directors/ Executives, their spouses and minor children in their capacity as shareholders of the Company.

#### **Board Meetings held outside of Pakistan**

No meetings of the Board of Directors were held outside of the territory of the Islamic Republic of Pakistan.

#### **Annual Evaluation**

#### **CEO**

In accordance with legal requirements, the appointment of the CEO is approved by the Board of Directors and the tenure of such appointment is for 3 years. The performance of the CEO is reviewed annually in the context of his role and responsibilities in accordance with the Guidelines for Performance Evaluation of the Board of Directors, CEO and Chief Regulatory Officer issued by the SECP.

#### **Board of Directors**

A comprehensive mechanism is in place for undertaking an annual evaluation of the performance of the Board of Directors, the Board Members and the Board Committees in accordance with the Listed Companies (Code of Corporate Governance) Regulations, 2019 and the Guidelines for Performance Evaluation of the Board of Directors, Chief Executive Officer and Chief Regulatory Officer issued by the SECP (the "Guidelines/ SRO 301 (I)/2020 "). In accordance with the Guidelines, the annual evaluation of performance is undertaken (facilitated) by an external independent evaluator at least once every three years. Documentation necessary for conducting the evaluation are duly circulated to all members of the Board of Director and are required to be submitted with the Company Secretary. The results are consolidated and presented to the Board of Directors to discuss any improvements/measures proposed.

#### **Conflict of Interest**

The Board of Directors has approved a policy which mandates that in the event of any conflict of interest, or potential interest, in any manner, the concerned officer/employee shall recuse him/herself from contributing in the determination of such matter. Moreover, no officer/employee shall be involved in a situation in which he/she might have a direct/indirect interest that conflicts, or possibly may conflict, with the interests of the Company.

Additionally, as per the Listed Companies (Code of Corporate Governance), 2019, every Director is required to bring to the attention of the Board complete details regarding any material transaction which has a conflict of interest for prior approval of the Board. The interested Directors neither participate in discussions nor vote on such matters. Further, complete details of all transactions with related parties are submitted to the Board Audit Committee which recommends them to the Board for approval in each quarter. These transactions are also fully disclosed in the annual financial statements of the company. All Directors are reminded of insider trading and avoid in the dealing of shares during the closed period every quarter.

#### **Related Party Transactions**

In accordance with the relevant regulations, the Company has a Related Party Transactions Policy approved by the Board of Directors which governs the manner in which arm's length and non-arm's length related transactions are dealt with.

Additionally, the Company maintains a Related Party register in accordance with prevailing regulations.

#### **Insider Trading**

The Company has a policy on insider trading. Closed periods are announced by the Company prior to the announcement of financial results. Directors and Executives are only allowed to trade in Company securities outside of the closed periods.

The Board of Directors has set out a definition for "Executives" for the Company and reviews it annually.

#### **Security Clearance of Foreign Directors**

Every foreign Director who is nominated for election on the Board of Directors of the Company is required to furnish the requisite documents for their security clearance which are then submitted to the Ministry of Interior for such clearance.

#### **Whistle Blowing Policy**

The Company ensures accountability and integrity in conduct by devising a transparent and effective whistleblowing mechanism for alerts against deviations from policies, controls, applicable regulations or violation from the code of ethics. This policy is applicable to all individuals associated with the Company and provisions for disclosures thereunder in confidence, without fear of repercussions.

#### Communication

The Company is committed to diligent and accurate communication with its shareholders and the annual, half yearly and quarterly reports are distributed within the requisite time frame. The activities of the Company are also regularly updated on its website: www.pakistancables.com, which contains an Investor Relations section.

#### **Investors Grievance Policy**

The Company has a policy in place to streamline and address requests, grievances and complaints of its shareholders.

#### Stakeholder Engagement

The Board of Directors believe in having an open communication with Company stakeholders and promoting transparency and visibility. The Board of Directors has approved a Shareholder Engagement Policy the salient details of which are set out below:

Stakeholders	Value to the Company	Management of Engagement
Shareholders	Provision of capital which allows fulfillment of objectives and vision.	We acknowledge the invaluable support of our investors and retain it by providing a steady return on their investment.
Customers and Suppliers	Our Suppliers are the support system that allow us to operate efficiently. Our customers loyalty is what enables us to realize our vision and goals.	We operate in a manner that supports our customers and suppliers in return by provision of flexible/favorable terms and conditions of dealings as well as ensuring timely payments.

Stakeholders	Value to the Company	Management of Engagement
Banks and other lenders	Allows future planning, debt management in an efficient low-cost manner that facilitates our operational efficiencies.	Prioritizing payment schedules and provision of accurate and transparent information with respect to our dealings facilitates us in keeping good terms with the banks and lenders.
Media	Enables us to keep our customers and other stakeholders updated and aware of our products, schemes and other key information.	Multiple communication methods are used, based on the needs of the situation, to give out information and update our stakeholders.
Regulators	Maintain a level playing field and helps us be as transparent as possible.	We are responsible corporate citizens and pride ourselves on operating strictly within the legal and regulatory framework.
Employees	Form the foundation and cornerstone of our operations and are of extreme value to the Company.	Our regular engagement processes, HR events and policies all seek to create a diverse and inclusive work environment.
Community	Comprises of all our other stakeholders and we continually strive to leave a positive impact on it.	Measures are taken to reduce our carbon footprint as well as give back to the community via CSR activities.

#### **General Body Meetings**

Annual General Meetings are held in accordance with prevailing law and Extraordinary General Body Meetings are held as and when required. On both such events, the Board of Directors is appropriately represented and the shareholders have an opportunity to engage and communicate with the Directors.

#### **Minority Shareholders**

Minority shareholders are encouraged to take part in meetings:

- The Annual Report of the Company containing the notice for General Meetings is sent out to minority shareholders in the same manner as the majority shareholders.
- To encourage minority shareholders to attend General Meetings and participate in the affairs of the Company, a proxy form is also attached along with the notices of General Meetings to ensure their representation and participation in the General Meetings, even if they are unable to attend, personally.

• The Company ensures that there is dedicated time-slot for questions and answers session in its General Meetings so that the minority shareholders, in particular, can engage with the Board of Directors, and raise any queries that they may have with regards to the Company's performance. This encourages a healthy attendance from the minority shareholders in the Company's General Meetings.

#### **Corporate Briefing Session**

The Company carried out two corporate briefing session in the year.



#### Safety of Records of the Company

Under the Company's Document Retention Policy and Schedule, all staff in all business units, regions, areas and functions must follow approved retention periods in managing their records. The Company believes that documentation practices have a direct impact on product quality and customer safety, and it implements the highest standards of record safeguarding through our Document Retention Policy. This helps ensure document accuracy, consistency, integrity, availability and legibility. In line with regulatory requirements and the Code of Conduct, the Company ensures documentation practices meet its requirements for design, management and control of instructions, reports and master documents. The Company also has checks in place that cover archiving requirements for all stored data, both physical and electronic. The Company continues to invest in technology and software to ensure the safekeeping for documents.

# Governance Practices Exceeding Legal Requirements

The Company is commitment towards a culture where compliance with prevailing laws and regulations is the bare minimum standard. The Company actively strives to adopt the best practices in industry and governance in order to ensure that it remains the best-in-class. Our internal controls are focused on ensuring that the Company maintains its superlative reputation. The Company in the past has proactively complied with many additional requirements, which were not mandatory at that time. Some of the examples are:

- The Board of Directors of the Company have, on more than one occasion, had more than the minimum requirement of one female director.
- The requirement for the Chief Executive Officer and the Chairman to be separate individuals was introduced through Code of Corporate Governance, 2012 whereas the Chief Executive Officer and Chairman of the Company have been separate since at least the last thirty years.
- The Listed Companies (Code of Corporate) Governance Regulations, 2019 encourages all of the Directors to be trained by June 30, 2022. The Directors of the Company are either trained or exempted from the program, with the exception of Mr, Arshad Mohsin Tayebaly, who joined as a Director on 5th May 2023 and has undertaken to complete the Director Training Program prior to the expiration of the requisite deadline.
- Reporting requirements enhanced to best practice guidelines issued by ICAP & ICMAP and the Pakistan Stock Exchange's Top 25 Companies Requirements.
- The Listed Companies (Code of Corporate Governance) Regulations, 2019 also encourages at least one (1) female executive to complete the Directors' Training Programme in a year, which the Company has complied with to ensure best practices in corporate governance, despite this being an encouraged stipulation of the Listed Companies (Code of Corporate Governance) Regulations, 2019.

# Statement under the Code of Corporate Governance

In compliance with the Corporate and Financial Reporting Framework of the Code of Corporate Governance we are pleased to state that:

- a. The financial statements, prepared by the Management of the Company, present its state of affairs fairly, the result of its operations, cash flows and the changes in equity.
- b. Proper books of accounts have been maintained by the Company.
- c. Appropriate accounting policies have been consistently applied in preparation of financial statements and accounting estimates are based on reasonable and prudent judgments.
- d. International Financial Reporting Standards, as applicable within the Islamic Republic of Pakistan, have been followed in preparation of financial statements.
- e. The system of internal control is sound in design and has been effectively implemented and monitored.
- f. There are no significant doubts upon the Company's ability to continue as a going concern.
- g. There has been no material departure from the best practices of Corporate Governance, as detailed in the Regulations of Rule Book of Pakistan Stock Exchange.
- h. A summary of key operating and financial data of the Company is annexed.
- i. Information about taxes, levies and value of investments in respect of employees' retirement plans has been disclosed in the notes to the Financial Statements.

The key operating and financial data of the last six years is given on page 112, the pattern of shareholding is provided on page 193 and the details of the related party transactions are provided on page 185.

#### **Forward Looking Statement**

Although Pakistan's economy has been provided with some breathing room through the recent USD 3 billion Stand By Arrangement (SBA) with the IMF, the external environment

#### On behalf of the Board of Directors

**Mustapha A.<sup>°</sup>Chinoy** Chairman KARACHI: August 25, 2023

is expected to remain challenging going forward. Higher borrowing costs due to high interest rates, project financing and growing working capital needs due to higher value imported raw materials will have an impact on profitability. The Company is of the view that pre-election spending supported by a robust budget for the Public Sector Development Program should support demand in the coming year. Moreover, if equipment imports are not restricted the demand for solar should continue to support the demand for cables. In addition, continued investment in grid infrastructure by the utilities sector and investment into underground cabling for housing projects are also expected to remain conducive. Despite this, there is considerable uncertainty beyond the term of the current IMF SBA, which may result in market weakness. The overall inflationary and interest rate environment, will also have an impact on demand for your Company's products.

A budget and forward plan is developed every year in alignment with the objectives and strategies of the Company. These plans are approved by the Board of Directors annually and periodic reviews are conducted in order to monitor the outcomes and modify the plans if needed. Number of different assumptions and data are used in preparing the plans, including, but not limited to, copper price forecast, PKR / USD parity, interest rates, historical figures, market growth rates, pricing policy, capital expenditure plans etc. Your Company's expansion project in Nooriabad is progressing well. With the Nooriabad project coming on-line in phases, it is expected that the Company will benefit from increased capacities and improved efficiencies.

#### Acknowledgement

The Directors would like to place on record their sincere appreciation for the hard work and dedication shown by the management and the employees of the Company throughout the year. On behalf of the Board of Directors and employees of the Company, we express our gratitude and appreciation to all our valued customers, distributors, stockists, dealers and bankers for the trust and confidence reposed in the Company and look forward to their continued support and participation in sustaining the growth of the Company in the coming years.

kele.

Fahd Kamal Chinoy Chief Executive Officer

درآمدی خام مال کے باعث زیر کار سرماید میں اضافہ منافع پر اثرات مرتب کرے گا۔ کمپنی کا نظریہ ہے کہ پلک سیکٹر ڈیو پلیمنٹ پروگرام کے لئے مر بوط بجٹ کے ذریعے انکیشن سے قبل اخراجات آئندہ برسوں میں طلب میں اضافے کا باعث بنیں گے۔ مزید برآں، اگر آلات کی درآمد پر پابندی نہیں لگائی جاتی تو سولر کی طلب سے کمیلو کی طلب میں اضافہ ہوگا۔ مزید برآں، یو پلیٹیز سیکٹر کی جانب سے گرڈ انفراسٹر کچر پر چاری سرماید کا رکی اور ہاؤ سنگ پرا جیکٹ کے لئے زیر زمین کمیلنگ پر سرماید داری بھی سود مند ثابت ہوگی۔ اس کے باوجود، حالیہ IMF میں معاد ختم ہونے کے بعد بھی بے یقینی کی صورتحال بر قرار رہے گی جس سے مارکیٹ کنر ور ہوگی۔ مہنگائی اور شرن سود کا س احول میں آپ کی کمیٹی پروڈ کٹس کی طلب پر اثرات مرتب ہوں گے۔

سمبنی کے مقاصداور تحمت عملی کو مدنظر رکھتے ہوئے ہر برس بجٹ اور آئندہ کا الحد عمل طے کیا جاتا ہے۔ سالا نہ کی بنیاد پر بورڈ آف ڈائز یکٹرزان منصوبوں کی منظوری دیتے ہیں اور پلان سے مناتی کے اور حسب مفرورت ان میں تبدیلی کی تکرانی کے لئے وقتا فو قنا نظر ثانی کی جاتی ہے۔ منصوب تیار کرنے میں مختلف مفروضے اورڈیٹا کا استعمال کیا جاتا ہے جس میں مندرجہ ذیل شال ہیں کیوں اعداد دوشیں، کا پر کی قیمت کی بیشن توئی، پاکستانی روپ اور ڈالر میں مقابلہ، شرح سود، تاریخی اعداد دوشار، منذی کی تموکی شرح، قیمتوں کے تعین کی پالیسی ، سرمایہ صرف کرنے کا منصوب وغیرہ۔

نوری آبادیس آپ کی کمپنی کتوسیعی منصوبہ میں پیش رفت جاری ہے مختلف مراحل میں نوری آباد پر دجیک کی بختیل سے توقع کی جارتی ہے کہ کمپنی اضافی استعداداور بہتر کا رکردگی دکھانے سے فائمہ ہوگا۔

## اظبادتشكر

ذائر بکٹرز سال بحریس انتظامیداور کمپنی کے طاز ثین کی انتظ محنت اور جذبہ کے لئے اپنی مخلصا نہ حوصلہ افزائی کو ریکارڈ پر رکھنا چاہتے ہیں۔ بورڈ آف ڈائر بکٹرز اور کمپنی کے طاز مین کی جانب سے ہم اپنے متمام معزز صارفین، ڈسٹری یوٹرز، سٹاکسٹس، ڈیلرز اور شیکرز کے کمپنی کے او پراحتاد اور محروسہ کو قدر کی نگاہ ہے دیکھتے ہیں۔ اور آئندہ یرسوں میں کمپنی کی ترقی کو برقر ارر کھنے کے لئے ان کی سپورٹ اور کردار کے لئے تیک خواہشات دیکھتے ہیں۔

kil - F فبدكمال چنائ جف الكمز يكثوآ فيسر

کوڈ آف کاریوریٹ گورنس کے تحت بیان کوڈ آف کار اپریٹ گونٹس کے کار پوریٹ اینڈ فائٹشینل ر پورٹنگ فریم کی چیروی میں ہم ازراہ مرت بان كرت بي ك. سمینی کی انتظامیہ کی جانب سے تیار کردہ مالیاتی اطیفنٹس سمینی کے امور، آپریشٹز کے

- یں۔ سائج ،کیش فلوادرا یکویٹی میں تبدیلیوں کی منصفاندا نداز میں چیش کرتی ہیں۔
  - b. ممينى نے کھاتوں كى با قاعدہ كماييں تيار كرر كھى ميں ۔
- c. مالیاتی گوشواردن کی تیاری میں مناسب اکاؤنٹنگ پالیسیوں کوستقل بنیادوں پر لاگو کیا گیا ہے اور اکاؤنٹنگ تخفیند جات مناسب اور محاط فیصلوں کی بنیاد پر نگائے گئے جی ۔
- d. مالياتی اليفنش کی تيار ميں اسلامی جمبوريه پاكستان ميں رائح مين الاقوامی مالياتی . ر پورنگ معيارات کی بيروی کی گئى ہے۔
- داخلی ظم وضيط كاآيك مربوط سشم موجود بجس كومؤثر اندازيس لا كوكيا حياب اوراس كى تحرانى كى جاتى ب
  - f. مستمينى كى كارد بارجارى ركينے كى صلاحت ميں كوئى نماياں ابہام موجود شب-
- g. پاکستان شاک ایم پیخ کی رول بکس کے قواعد میں بیان کردہ کار پوریٹ کورنٹس کی بہترین عمل داری ہے کسی بھی تشم خلاف درزی سامنے نہیں آئی ہے۔
  - h. محميق كابهم آيرينتك اورمالياتي ذينا كاخلاصه لف بذاب.
- i. محکس، لیوی، ملاز مین کے ریٹائر منٹ پلان کی مدیم فنڈ ز کی مالیت کے بارے میں درست معلومات مالیاتی سیٹمنٹس کے نوٹس میں درج کی گئی ہیں۔

گذشتہ چے سالوں کا آپریڈنگ اور مالیاتی ڈیٹا صفحہ 112 پرموجود بے شیئر ہولڈنگ کی وضع صفحہ 193 پر بیان کی گئی ہے اور متعلقہ فریقین سے لین دین کی تفسیلات صفحہ 185 پر موجود ہیں۔

#### توقعات پر بنی بیان

آئی ایم ایف کر ساتھ حالیہ 3 ملین ڈالرا شینڈ بائی معاہدے (SBA) ے اگر چہ پاکستان کی معیشت کو سکھ کا سانس ملا ہے لیکن بیرونی سطح پر ماحول آئندہ بھی مشکلات کا شکار رہے گا۔ بلند شرح سود کے باعث قرضوں کی برطنتی ہوئی لاگت ، پراجیک کی سرما میکاری اور بلند قیت

متجانب يورذ آف ڈائر يکٹرز

چيز مين ڪرا چي 125اگست 2023ء

کمپنی یفین دلاتی ب کد سالاند اجلاس عام میں سوال و جواب کا مخصوص مرحلہ ہوتا ہے تا کہ اقلیقی صص داران بورڈ آف ڈائر یکٹرز سے کمپنی کی کارکردگی پر تبادلہ خیال کر سکیں اور اپنے تحفظات سے آگاہ کر سکیں۔ اس طرح اقلیتی صص داران کی کمپنی کے اجلاس عام میں زیادہ تعداد میں حاضری کی حوصلہ افزائی کی جاتی ہے۔

> **کار پوریٹ بریافنگ سیشن** <sup>س</sup>پنی نے زیر جائزہ سال میں دوم تہ کاریوریٹ بریافنگ سیشن بھی منعقد کے۔



## کمپنی ریکارڈ کی حفاظت

دستاویزات رکھنے کی بابت سمینی کی پالیسی اور شیڈول کے تحت، قدام برتس یوش ، علاقوں ، مقامات اور فنکشنز میں موجود عملے کو اپنا ریکارڈ برقر ار رکھنے کے لئے منظور شدہ دورا یے میں دستاویزات کو تحفظ رکھنا چاہئے ۔ کمپنی ایقین رکھتی ہے کہ دستاویز ی عمل کا مصنوعات کے معیاراور صارف تحفظ کے کہر آتعلق ہے اور سے کہ مینی دستاویزات برقر ارر کھنے کی پالیسی کے ذریعے ریکارڈ کی حفاظت کے اعلی معیار پڑل درآ مذکرتی ہے۔ اس طرح دستاویزات کی درتظی، استقامت، سالمیت، دستایلی اور قانونی حیثیت کو نیٹن نے میں مدد طبق ہے۔ ریکو لیٹری اصولوں اور ضابطہ اخلاق کی متروی میں ، کمپنی یقینی بناتی ہے کہ دستاویز ان سے در یورٹوں اور اہم دستاد میں کہ تر تو ب، انتظام اور کنٹر دول کے معیار پر پورا انزے ۔ کمپنی وقا فو قنا تحرافی کا عمل کی کرتی ہے جو طبق اور الیکٹرونک ڈیٹا کی حفظت کے قدام تر اصلوں کا احاظ کرتی ہے۔ کمپنی اور ساف و میز میں مرما یہ لگا کر دستادیز کی حفاظت کو ظیفتی بناتی ہے

## قانونی اصولوں سے متجاوز گورنٹس کے امور

تمینی ایسے کلچرکو پروان پڑھانے کے لئے کوشاں ہے جہاں مروجہ تو انین دخوا ہوا کی حددرجہ قلیل ہو یہ پخی انڈسٹری ور گورش کی بہترین عمل داری کے لئے فعال کوششیں کرتی ہے تا کہ کمپنی کی ساکھ برقر ارر ہے۔ ہماراداخلی نظم وصبط اس طرز پر تفکیل ویا گیا ہے کہ کمپنی اپنی اعلیٰ ساکھ کو برقر ار رکھ سکے۔ ماضی میں کمپنی نے تمام تر میسی اصولوں کی کھیل کی ہے جن پر عملدرآ مد فی الوقت لازمی ضمیں تھا۔ چند مثالیں حسب ذیل جیں:

- کمپنی کے بورڈ آف ڈائر یکٹرز ایک نے زائد مواقع پرایک خاتون ڈائر یکٹرز کی شولیت کے کم از کم معیار پڑھل کیا ہے۔
- کوڈ آف کار پوریٹ گورنٹ 2012 کے تحت چیف ایگز بکٹو آفیسر اور چیئر مین کی تقرری جداگا ند حیثیت میں کی گئی ہے۔ جب کہ کمپنی کے چیف ایگز بکٹو آفیسر اور چیئر مین کا عہد گذشتہ میں بری ہے جداگا ند حیثیت میں اپنے امور سرانجام دے دہا ہے۔
- لدلذ کمپنیز ( کوڈ آف کارپوریٹ گورشس ) ضوابط ) 9 1 0 2، کے مطابق 0 5 جون 2 2 0 2، تک ڈائر یکٹرز کے لئے تربیق سیشن تعمل کرنا لازمی ہے۔ کمپنی کے تمام ڈائر یکٹرزیا تو تربیت یافتہ میں یا آئیں استقی دیا گیا ہے۔ جب کہ مسٹر ارشد محن طیب علی اس سے منتقل میں جنہوں نے بطور ڈائر یکٹر 5 متی 2023 وک شولیت اعتبار کی ، اور مقررہ مدت کے خاتم سے قبل ڈائر یکٹر ثریڈنگ پروگرام کمل کرنے کا عبد کیا ہے۔
- و ریورننگ کے اصول CMAPICAP اور SAFA کی جاری کردہ ہدایات اور پاکستان شاک ایکیچنی کی 5 2 بڑی کمپنیوں کے اصولوں کی بہترین عمل داری تک محیط ہیں۔
- لىدىكىينىز( كوذا ق كاربوريث كورنس) خوارط 2019ء تى تحت سال يش كم از كم ايك خاتون ايكرزيكو كوذائر يكثرز ثريذتك پر وگرام عمل كرن كا پايند تخبرات جيں۔ جس كى كىچنى نے لغميل كى ب، تاكه كاربوريث كورنس كى بہترين عمل دارى كويقينى بنايا جا سے۔ جب كه بياسدىكىپنيز( كوذا ف كاربوريث كورنس) خوارط 2019ء كى ايك حوصله افزاش ب۔

سفيك بهولذرز	کمپنی کے لیے کارگر	تعلقات كالينجنث
بتك اورد يكر قرض خوابان	آ تنده کالانح شل اور کم لاگت قرضوں بندویست کرنا جس کی و جہ ہے ہمیں اپنی آپریشنل کارکردگی پہتر کرنے مدد ملتی ہے۔	ادائیگی کے شیڈول کوتر بیخ دے کر اورا پنی ڈیلنگو کی مدینیں درست اور شفاف معلومات کے فوائد بھی بینک اور ویگر قرض خواہان کے ساتھ بہتر تعلقات استوار کرنے میں مدد ویتے ہیں۔
ميذيا	ہمارے صارفین اور دیگر سنیک ہولڈرز کو ہمہ وقت آگاہ رکھنے میں بدد کرتا ہے۔ میڈیا ہمیں اپنی مصنوعات، علیموں اور دیگر اہم معلومات منتظلق آگاہ رکھنے میں بھی بدد کرتا ہے۔	حالات کے مطابق کی طرفہ رابطہ سازی کے طریقے استعال کی جاتے میں تا کہ اپنے سنیک ہولڈرز کو تازہ ترین معلومات فراہم کی جانکیں۔
ركوليود	ريگوليفرزمساوي مواقع فراہم کرتے ميں اور بميں شفاف رويد اچانے ميں بدوفراہم کرتے ميں	ہم ذمد داری کاروباری شہری ہیں اور قانونی وریکو لیٹری فریم ورک میں رہ کر کام کرنے میں فتو محسوس کرتے ہیں۔
لاز <del>گ</del> ن	ملاز مین ہمارے آپر چشتر کی بنیاد ہیں اور کمپنی کے لئے انتہائی اہمیت کے حامل میں۔	ہمارایا قاعدہ تعلق سازی کاعمل ،ایچ آرایونٹس اور پالیسیاں کا م کامنٹوع اورجداگاند ماحول قائم کرنے میں اہم کردارادا کرتی میں۔
ماشره	تمام دیگر سقیک بولڈرز پر شتمل ہے اور ہم اس پر شبت ردعمل وینے کے لیے مسلسل کوششیں کررہے ہیں ۔	ہم کار بن فٹ پڑش کو کم کرتے اور CSR سر کرمیوں کے ذریعے معاشر کے کو استفادہ دینے کے لئے اقدامات جار رکھے ہوئے ہیں۔

## جزل باذى كاجلاس

جزل باؤی کے سالانداور مسب غیر معمول اجلاس مروجہ قوانین کے تحت منعقد کے جاتے ہیں۔ ایس صورتوں میں بورڈ آف ڈائز کی شرز کی نمائندگی کی چاتی ہے اور صص داران کوڈائز کیشرز کے ساتھ براہ راست رابطہ سازی کا موقع ملتا ہے۔

## اقليتي حصص داران

اقلیتی صص داران کی اجلاس میں شرکت کے لئے حوصل افزائی کی جاتی ہے:

- اجلاس عام کے نوٹس کے ہمراہ کمپنی کی سالاندر پورٹ اقلیتی تصص داران کو اکثریتی تصص داران کی طرز پر ہی بیجی جاتی ہے۔
- اجلاس عام اور کمپنی کے امور ش اقلیتی تصص داران کی شرکت کی حوصلہ افزائی کے لئے اجلاس عام کے نوش کے ساتھ پراکسی قارم بھی منسلک کیا جاتا ہے تا کہ ذاتی حیثیت میں حاضری ممکن نہ ہونے کی صورت میں اجلاس عام میں شرکت اور نمائندگی کو بذریعہ پراکسی یقینی بتایا جائے۔

وسل بلوتك پاليسى كىپنى پاليديول، كنزراز، لاكوتواعد يا ضابطة اخلاق كى خلاف ورزى پراطلاع كے لئے مؤثر اور شفاف وسل بلوتك طريق عمل پرمشتل اپنة امور ميں جواب دى اور ساليت پريقين ركھتى ج-يد پاليسى اس تے تحت بلاخوف شطرا خليار كر واعد كمينى سے خسلك تمام افراد پرنا فذ العمل ہيں -

رابط سازى كىچنى اب يصص داران كرماتھ دلجرى كرماتھ مر يوط رابط سازى كے لئے پرعزم ہے اور سالاند، تصف سالداور سدماتى رپورش مقرر دادقات كار ين تقسيم كى جاتى ہے۔كمچنى كى سرگرميوں كواس كى ديب سائن مستر زے تعلقات كاسيشن تيمى شامل ہے۔ مرماييداروں كرازالد كى پاليسى كىچنى نے تصص داران كى شكايات اور مطالبات كرازالد كے لئے ايك مربوط پاليسى وضع كر ركھى ہے۔

سمیک مولڈرز کے تعلقات بورڈ آف ڈائر یکٹرز کیٹی کے سنیک جولڈرز کے ساتھ وسیع رابط سازی اور شفافیت اور اظہار کی تشہیر پریفین رکھتی ہے۔ بورڈ آف ڈائر یکٹرز نے شیئر مولڈرز کے ساتھ رابطہ کی پالیسی منظور کی ہےجس کی خصوصیات مندرجہ ذیل ہیں: تمام ڈائر مکٹرز کوان سائیڈرزٹر ٹیرنگ سے متعلق بھی یادد ہانی کرائی جاتی ہے اور جرسہ ماہی میں بندد دران پیش شیئرز کی ڈیلنگ سے کریز کرنے کو کہا جاتا ہے۔

## متعلقة فريقين سے لين دين

متعلقہ ضوابط کے تحت کمپنی نے بورڈ آف ڈائز یکٹر زکی منظوری سے متعلقہ فریقین سے لین دین کی پالیسی تر تیب دی ہے۔جس پر فاصلاتی یا غیر فاصلاتی لین دین کے عمل کی بنیاد پڑ ممل درآ مد ہوتا ہے۔ علاوہ ازیں، مروجہ قواعد کی ردشنی میں کمپنی نے متعلقہ فریقین سے لین دین کا رجنہ بھی تیار کیا ہے۔

غيرقانونى تجارت

تھینی فیر قانونی تجارت کی پالیسی پر عمل ہیرا ہے۔ کمپنی مالیاتی متائج کے اعلان سے قبل بند دوران کا اعلان کرتی ہے۔ڈائر یکٹرز اورا تگز یکٹوز کو بند دوران یے علاوہ کمپنی کی سیکیو رثیز میں تجارت کی اجازت ہوتی ہے۔

بورۇ آف ڈائز يكثرز نے كمپنى بح'' الميكر يكور'' كى ايك تعريف وشع كى ہے جس پر سالاندى بذياد پر نظر تانى ہوتى ہے۔

غيرتكى ذائر يكثرز كاسكيور في كليترنس

سمپنی کے بورڈ آف ڈائریکٹرز کے انتخاب کے لئے نامزد غیر ملکی ڈائریکٹرز کی سکیورٹی کلیئرٹس کے لئے کمپنی شروری دستاویز اے کی فراہمی کی پابند ہے۔ جے کلیئرٹس کے لئے وزارت داخلہ کو جمع کرایا جاتا ہے۔

لعلقات كى مينجنت	کمپنی کے لئے کارگر	ستيك بولذرز
ہم ایپے سرمایہ داروں کی گراں قدر حمایت کو شلیم کرتے ہیں اور ان کی سرمایہ داری پر بہترین منافع دے کر انہیں برقرار رکھتے ہیں۔	مقاصداور ویژن کی بخیل کے لئے سرما پیکو صرف کرنا	شيئز بولڈرز
ہم اس انداز میں کاروباری امور سرانجام دیتے ہیں کہ جو تمارےصارفین اور سپلائز زکو کچک دار/موافق شرائط وضوائط پر منافع دے کراور بروقت ادائیگل کے ذریعے سپارادیں۔	ہمارے سپلائرز سپورٹ مسٹم کی حیثیت رکھتے ہیں جوہمیں عمدہ کارکردگی دینے میں مدد کرتے ہیں۔ ہمارے سارف کی وفاداری ہمیں اپنے ویڑن ادراہداف کو بیچھنے میں مددکرتی ہے۔	صارفين اورسپلاترز

## بورد آف دائر يكثرز من تبديليان

مسٹر راڈرک مکڈ دوللڈ کی ہدت پوری ہونے کے بعد دو 04 مئی 2023 وکوریٹا تر ہوگئے۔ غیر معمولی اجلاس عام کے بعد مسٹر ارشد محن طیب علی کو5 مئی 2023 وکوڈا تر یکٹر مقرر کیا گیا۔ بورڈ میں اپٹی ہدت کے دوران کمپنی کی کا میانی کی جانب اپنے کردار کی ادا یکٹی پر بورڈ اور کمپنی کی انتظامیہ مسٹر راڈرک مکڈ وعلڈ کوخراج تحسین چیش کرتے ہیں۔

## دائر يمثر كي تشريق

چیئر مین نے شخافینات ہونے والے ڈائر یکٹر کود ستاویزات کے ہمراہ تبنیتی پیغام بیجا۔ بورڈ آف ڈائر یکٹرز کے شخ رکن کو انڈکشن پروسیس سے گز رنا پڑتا ہے تا کہ وہ کمپنی اور اس کی مقاصد، کاروباری امور، کارکردگی کے اشاریوں، مالیاتی حالت، اہم پالیسیوں اور بورڈ آف ڈائر یکٹرز کے فرائض وذ مدداریوں سے واقف ہو کیس۔

## ذائر يكثرز ثينك يردكرام

SECP کے اصولوں کے عین مطابق مقامی اداروں کی زیرتگرانی مندرجہ ذیل سات ڈائر بکٹرز نے اپناڈائر بکشر ٹریڈنگ پردگرا مکمل کرلیا ہے۔

- مسرا كبرى پينانى
- مسٹرعلی ایچ شیرازی
  - مسٹر مظہر والچی
- مس سپيغا كانڈاوالا
- مسٹر شعیب جاوید حسین
- مشرکمال اے چناتے
- م منرفہد کمال چنائے

مسترمصطفى ا يجتائ ثرينتك مستثنى قرار پائے۔

مسٹرارشد محسن طیب علی نے مختلف ٹریڈنگ تکسل کیں اور مقررہ مدت کے خاتمے سے قبل ڈائر یکٹر ٹریڈنگ پر دگرام تکمل کرنے کا حبد کیا ہے۔

## ڈائر یکٹرز/ا لیکزیکٹوز، ان کے اہلیان اور کم من بچوں کی جانب سے کمپنی کے حصص میں تجارت

سال کے دوران تصص میں کوئی ثریڈنگ فہیں ہوئی، کمپنی کے شیئر ہولڈرز کی حیثیت سے ڈائر یکٹرز (ا بجر یکیٹیو زان کے اہلیان اور کمن پچوں کو صرف بوٹس حصص جاری کیے گئے ہیں۔

> پاکستان سے باہر منعقدہ بورڈ اجلاس بورڈ آف ڈائر بیکرز کا کوئی اجلاس اسلامی جمہور سے پاکستان سے باہر منعقد نیش ہوا۔

#### سالاندجائزه

## CEO

تانونی معیارات کے مطابق پورڈ آف ڈائر یکٹرز کی منظوری ہے CEO کی تقرری ہوتی ہے اوراس کے مجد بے کی مدت 3 سال تک ہوتی ہے۔ بورڈ آف ڈائر یکٹرز، چیف ایگر یکو آفسر اور چیف ریگولیٹری آفسر کی کارکردگی کے جائز ہے کے لئے SECP کی جاری کردہ ہدایات کے مطابق فرائض وڈ مدداریوں کی بابت CEO کی کارکردگی کا سالانہ جائزہ لیا جاتا ہے۔

## بوردة ف دائر يكثرز

لدو كينينز ( كوذ آف كار يوريت كورش ) خوالط ، 2019 مادر SECP كى جارى كرده جدايات كريحت يورذ آف دائر كيلز ، بورة اراكين ادر بورة كمينيول كى كاركرد كى ك سالاند جائزه ك ليح اليك جامع ادرم بوط نظام موجود ب بورة آف ذائر كيلز ، چيف الميز كيلو آفسر ادر چيف ريكوليزى آفسرر P S E C P كى جارى كرده بدايات ("SEC P) سالاند جائزه ايك

بیرونی خود محتار evaluator کے ذریعے تین برسول میں کم از کم ایک مرتبہ کار کردگی کا جائزہ کیا جاتا ہے ( سہولت فراہم کی جاتی ہے )۔ جائزہ کے لئے درکار دستاویزات کو بورڈ آف ڈائز کیٹرز کے تمام اراکین کو با شابط طور پر ارسال کیا جاتا ہے، اثیش کمپنی سیکر میڑی کو بھی جمع کرانا لازمی ہے۔ متائج تیار کے جاتے ہیں اور ٹیوزہ بہتری/ اقد امات پر جادلہ خیال کے لئے اثیش بورڈ آف ڈائز کیٹرزکو چیش کیا جاتا ہے۔

## مفادات كالكراؤ

بورڈ آف ڈائر یکٹرز نے ایسی پالیسی کی منظوری دی ہے جو تقاضا کرتی ہے کہ مفادات یا مکت مفادات کے نگرا کا کی صورت میں متعلقہ عبدے داراً ملازم اس معاملہ کی تغییش میں خود کو شامل نہ ہوں ۔ مزید برآں، کوئی بھی عبدے داراً ملازم ایسے حالات پیدائیس کرے گا جس میں کمپنی کے مفادات کا اُس کے بالواسطہ بلاواسط مفادات سے نگرا ڈشامل ہو۔

مزید برآل، است کمپنیز ( کوڈ آف کار پوریٹ گورش) 2019ء تے تحت برڈائر کیٹر کے لئے ضروری ہے کدوہ کی بھی ایسے لین دین کی تفصیلات کے متعلق منظوری قبل بورڈ کوآ گاہ کر بے جس میں مفادات کے تکراؤ کا اندیشہ ہو۔ مزید ہی کہ، متعلقہ فریقین کے ساتھ لین دین کی تمام تفصیلات بورڈ آڈت کمیٹی کوجن کرائی جاتی ہیں جنہیں برسہ مای میں منظوری کے لئے بورڈ کو بھیجا جاتا ہے۔ ایسے لین دین کو کمپنی کی سالانہ مالیاتی المیٹ میں بھی کھمل طور پر خابر کیا جاتا ہے۔

## گورننس

**بورڈ آف ڈائر یکٹرز کے چیئر مین کا عہدہ اور چیف ایگر یکٹوآ فیسر** بورڈ آف ڈائر یکٹرز کے چیئر مین اور کپنی کے چیف ایگر یکٹوآ فیسر (CEO) کے عہدے علیحدہ علیحدہ ہیں۔ جن کے مخلف فرائض اورڈ مددار یوں کا تعین کیا گیا ہے۔

## بورداف والزيكثرز في چيترين فرائض

بورۇ آف ڈائر يكثرز كى چيتر مين كابنيا دى فرض كمينى كى بورۇ آف ۋائر يكثرز كومتكم كرنا اورانىيى قيادت فراہم كرنا ب\_ چيتر مين بورۇ آف ڈائر يكثرز كوجوابد و جوOEO كى ذريع كمينى كى انتظاميا اور بورۇ آف ڈائر يكثرز كے درميان رابطے كاكام كرتا ب\_ چيتر مين جہاں شرورت ہو بورۇ آف ڈائر يكثرز كے فيصلوں كارابط ساز ب\_

## چف المركمو فيسر كفرائض

چیف ایگزیکوآ فیر (CEO) صص داران کومنافع دینے کے لئے کمینی کی طویل مدتی تحکت تحل کو مرتب اور نافذ کرنے کے لئے ذمہ دار ہوتا ہے۔CEO کا قائد اند کر دارا تظامیر کے روز مرہ کے تمام ترفیعلوں اور کمپنی کے مقاصد کو نافذ کرنے کا ذمہ دار ہے۔ CEO کمپنی کی انتظامیہ اور پورڈ آف ڈائزیکٹرز کے درمیان رابطے کا کام کرتا ہے اور انتظامیہ کی جانب سے بورڈ آف ڈائزیکٹرز سے رابط کرتا ہے۔

## بورداف دائر يكثرزاوراس كى كميثيان

نوارا کین پر مشتل کپنی کاایک بورڈ آف ڈائر یکٹرز ہے جس کی تفسیلات صفحات 45 تا 49 میں درج تیں۔ بورڈ آف ڈائر یکٹرز نے دو کمیڈیاں تفکیل دی میں، جو بنام بورڈ آڈٹ کمیٹی جس کی تفسیلات بالتر سیب صفحات 52 تا 54 میں درج میں اور ہیو من ریسودس اینڈ ریموزیشن کمیٹی جس کی تفسیلات بالتر سیب صفحات 50 تا 51 میں درج میں۔

## بور ذآف ذائر يكثرز فرائض وذمدداريان

بور ذ آف ذائر یکمرز کارا کین انفرادی اوراجتما تی طور پراپنی ذمدداریول سے بخو لیآ گاہ میں۔ بورڈ آف ڈائر یکمرز بجت کی منظوری، سرمایہ داری، ایکویٹی اورڈیٹ کیپٹل کا اجرا، منطقة فریقتین سے لین دین اورا ہم انتظامی عبد بداروں کی تقرری بیسے اہم فیصلوں میں فعال کردارکرتا ہے۔

بورڈ آڈٹ کمیٹی کی سفارشات پر بورڈ آف ڈائر بکٹرز نے رسک گورمنس اور داخلی نظم وضبط کی پالسی منظور کی ہے۔اس پالیسی کے تحت کمپنی کے آپر یشتز اور داخلی مالیاتی کنٹر ولز کی موز وزیت

بشمول مالیاتی الصفت ، داخلی اور خارجی آؤٹ سے مشاہدات اور منافع منظمہ کی تجاویز کی تحرانی کی جاتی ہے۔ بورڈ آف ڈائر یکٹرز نے بورڈ آڈٹ کمیٹی کی سفارشات پر کمپنی کے لئے آقات سے بحالی کے پلان اور کاروبار کے تسلسل سے منصوبہ کی بھی منظوری دی ہے اور اے لا کو کیا ہے۔

بورڈ آف ڈائر یکٹرز نے کاروباری امور کو چلانے اور کمپنی کولاحق حمکنہ خطرات سے یہاۃ /تگرانی سے لئے جاری پالیسیوں پر نظر ثانی اور منظوری دی ہے۔ اندرونی آڈٹ ڈیپار شن کمپنی پالیسیوں کی حمیل پر سلسل گرانی کرتا ہے۔

### دائر يكثرز كامعاوضه

ڈائر بکٹرز کا معاد ضد طے کرنے کے لئے کمپنی نے ایک رسی اور شفاف طریقہ کا رکویتی یانے کے لئے ایک پالیسی ترتیب دی ہے۔ اس پالیسی کے تحت کوئی بھی ڈائر بکٹر اپنا معاد ضد طے کرنے کا مجاز تیپن ہے۔ ڈائر بکٹرز کو برقر ارر کھنے اور انہیں ماکل کرنے کے لئے مناسب معاد ضد طے کیا جاتا ہے تاہم معاد ضد طے کرتے دقت اس بات کا خیال رکھا جاتا ہے کہ ڈائر بکٹرز کی خود مختاری پرکوئی مجھو بتہ نہ ہو۔

## بورؤآف ڈائر يكثرز كےاجلاس

ریگولیٹری معیارات کے مطابق سال بحریں بورڈ آف ڈائریکٹرز کے کم از کم چاراجلاس متعقد ہوتے میں۔ ہم اورفوری معاملات پر بحث اور فیصلہ کے لئے حسب ضرورت بورڈ اجلاس طلب کیا جا سکتا ہے۔ مالیاتی سال 23-2022 کے دوران بورڈ کے سات (7) اجلاس منعقد ہوئے۔ اجلاس میں اداکین کی حاضری کی تفضیلات حسب ذیل میں:

نام ڈائز بکٹر	حاضرى
مسٹر مصطفیٰ اے چیتا کے	7/7
مىنىرشىيب جاديد سىين-SLIC	7/7
مس سوينا كانذادالا	6/7
مسثرا كبربعلى بيسناتى	7/7
مسترعلی ایچ شیرازی	6/7
مىڭرارشىڭىن طىيىبىغلى(05 مىتى2023 مۇتقررى بىونى)	3/3
مسٹر مظہر والجی	6/7
مسترکمال اے چتائے	6/7
مىرفېدى چنائ	7/7
مىڭرراۋرك مكذونلة (04 مىڭ 2023 مكور يٹائر ہوتے)	4/4

## انىداد ہرائىگى پالىسى

- کیٹی میں ہر جسم کے امتیازی سلوک، دحوض، ہراسگی اورانتقامی کارروائی کے خاتمے کے لئے کمپنی اپنے عزم پر کاربند ہے جس سے کا م کا خوفز دواور دہم کی آمیز ماحول پیدا ہوتا ہے اور کا م کی کارگردگی، ملاز مین کی صحت اور خوشحالی پر معتر اثر اے پڑتے میں لہٰذا کمپنی نے \*\* کا م کی جگہ پر ہراسگی کے خلاف خواتین کے تحفظ کا ایکٹ 2010 م' کے تحت تر میم شدہ انسداد ہراسگی پالیسی متعارف کرائی ہے۔
- یہ پالیسی قابل اور تا قابل قبول رویوں کی نشاند تی، رپورٹنگ پر عمومی تبجہ یو چھاور سرزنش کے طریقہ کار کے لئے جدایات نامہ ہے۔ادارے میں آگا ہی سیشنز کے ذریعے پالیسی بندا کو سمجھایا گیاہے۔

## معذورافرادكوملازمت دينا

تحینی معذور افرادگوایڈ جسٹ کرنے کو تابی واخلاقی ذمدواری شار کرتی ہے اور یقینی بناتی ہے کہ معذوری ان کی طازمت سے حصول میں رکا دٹ نہ ہے۔ فی الوقت کمپنی میں 12 معذور افراد طازمت کررہے ہیں۔نوری آباد میں کمپنی کی نئی قیکٹری اس طرح ڈیز ائن کی گئی ہے کہ معذور افراد آسانی محلف مقامات تک رسائی حاصل کر سیس۔

#### يبيثه ورانه حفظان صحت

#### SDG 8

این طاز مین کی صحت اور تحفظ اور کام کا صحت مند ماحول یقینی بتانا کمپنی کے لئے انتہائی ایمیت رکھتا ہے۔ اس ضمن میں کمپنی کام کی جگداس طرح ڈیز ائن کرنے کے لئے پرعزم ہے جو کام اور پیشہ وراز حفظان صحت م متعلق خطرات کو کم کرے۔ کمپنی صحت ، تحفظ اور ماحولیات (HSE) کے جامع نظام اور HSE پالیسی کی حامل ہے۔ فقائص سے پاک تر بیتی پر وگرام ، خود ساخت آڈٹ ، داخلی آڈٹ اور وفند وار انتظامی جائزہ کے ذریعے HSE معیارات پرعمل کر تا ہر طازم کے لئے لازمی ہے۔ قمام شعبوں کے لئے HSE کے مرحلہ وار داخلی و خارتی آڈٹ پر عمل کر یا ہر طازم جاتا ہے تا کہ تعین کیا جا تک متعاقد طریقتہ ہائے کار کی دفند وفند ۔ تجدید کی جاتی ہے تا کہ کر ٹی تفیش کے ذریعے مکنہ حادثات کے کی فور کی رپورٹنگ کی حوصلہ افزائی کر کے کام کی جگہ کو حادثات سے پاک کیا جائے اور ایسے حادثات کو دو پارہ دوقو ٹیڈ ریتو نے سے ردکا جائے۔

سمینی پاکستان کی معروف کمپنیوں میں سے ایک ہے جس نے قومی فورم خارانوا ئر نمنٹ اور محت کی جانب سے 7 وال، 8 وال، 10 وال، 12 وال اور 16 وال سالانہ انوا ئر نمنٹ ایکسی گنس ایوارڈ حاصل کیا ہے۔

## HSE پیشردراند حفظان صحت کے لئے مندرجد ذیل اقدمات کرتی ہے:

- مشين كي حفاظت
- فیکنری کے احاط میں PPE کا استعال
- پان اور گنا کھانے اورائے تھو کنے کے معتر اثر ات پر آگاتی تیمینار
- الیکٹریکل حادثات کی روک تھام کے لئے لاک آڈٹ اور قیل آڈٹ پر وگرام
- تحرفیار ٹی انسپیکھن کمپنی (میسرز SGS) کے ذریعے سلمان الحافے والے قمام آلات کی پر تمال کا اجتمام اور حسب ضرورت سلمان الحافے والے آلات کی تبدیلی
  - پورٹیبل فائز ہائیڈرنٹ ٹرالیز کی تہولت
    - حفظان صحت پرماہاند سروے کا انعقاد
  - سگریٹ نوش کے لئے جگد مقرر کرنا۔اور دیگر مقامات پرسگریٹ نوش سے پر میز کی پالیسی پرزورد بنا۔
    - کمپنی کے ڈاکٹر کی جانب سے تمام ملازیثن کا محومی طبعی معائند کرنا۔
  - PVC پانٹ اور پادڈر رہلیکٹر پر اینوڈائزڈ ایریا، ڈی میکنگ/خام مال چارجنگ ایریا میں کام کرنے والے افراد کے لئے جلوزی فنکشن ٹیٹ کا نظام
  - نوری آبادی نئی فیکٹری سائٹ پر قمیراتی تحفظ کے لئے OHS&E ینجنت سلم کووشع اورنافذ کیا گیا۔

## فرينك اوردي يليمنك

8 ECONOMIC CROWTH

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سال کے دوران کن شیننگ سیشنز کے ذریع سیفنی کل کو پنایا گیا۔ مستعمل میں بہتری کے لئے کمپنی نے HSE ماڈیلز کی صورت میں ای لرنگ اقدام کا آغاز کیا۔ یہ اقدام جاری OHS&E شینگ ، ڈیو لی بنٹ اور لرنگ پروگرامز کے لئے ایک نیا پلیٹ فارم فراہم کرتا ہے۔سال تجرمی کل 1,647 مین آور مختلف OHS&E سیشنز کے لئے صرف کئے گئے۔

#### صارف تحفظ کے لئے اقدامات SDG12

صارفین کی آسانی کی خاطر کمیٹی اپنی رسائی کو بڑھانے کے لئے کوئٹاں ہے۔ سال 2022ء کے دوران میل ال ال کی شولیت کا پر وجیکٹ تھل ہوا جس کے میتیج میں صارفین کو کمیٹی کے UAN نیر UAN نیر UAN نیر 111-CABLES (ڈائل کر کے کمیٹی کے کال سنٹر تک رسائی حاصل ہے۔ کمیٹی مصنوعات کی تھدیتی کی ہوات اہم خاصیت بن رہی ہے جس کی مدد سافین اپنی خرید کی گئی مصنوعات کی تھدیتی کر کتے ہیں۔ صارفین مندرجہ ذیل کی بھی ذرایعہ: SMS، ویہ سائٹ اوروٹس ایپ کو استعمال کرتے ہوتے PIN نی رواخل کر کے اپنی خرید کی گئی مصنوعات کی تھدیتی کر سے جی ہے

مصنوعات کی توثیق کی سولت پاکستان کیلو کے دش ایپ اور لائیلٹی کلب ایپ پر بھی دستیاب ہے۔ میہ مو پائل ایپ متی 2022 میں لائیلٹی کلب ممبرز کے لئے متعادف کرائی گئی۔ تصدیق کی زیادہ تر درخواستیں بذریعہ دنس ایپ موصول ہو کیں جو صارفین کے لئے رسائی کا سب سے اہم ذرایعہ ہے۔

صارفین میں ان سبولیات کی تروینج کا مقصد صارفین کومنڈی میں کمپنی کی اخلاقی عمل داری کی جانب عزم ہے روشناس کرانا ہے۔



## تنوع، انصاف اور شموليت اور ملازمت ك مساوى مواقع

- تمام ملاز ثین کے ساتھ مسادی سلوک ادرامتیازی سلوک سے پاک ماحول کو یقینی بنانا کہنی کے مقاصد کی بذیادی خصوصیات میں سے ایک ہے۔ کمپنی متنوع ادر کیفر الثقافتی کی منظر ادر عقائد ہے تعلق رکھنے دالے افراد کے کر دار کا اعتراف کرتی ہے۔
- بم تمام ملازین اورامیدواروں کوملازمت سے مساوی مواقع قرابهم کرتے ہیں اوررنگ، نسل، ند جب، عمر بجنس، قومیت، معذوری، موروهیت، چنسی تفریق بچنسی شناخت یا اظہار یادفاق، ریابتی یا مقامی قوانین سے محفوظ خصوصیات سے قطع نظرامتیازی سلوک اور کسی بھی

منتم کی برانگی کی ممانعت کرتے ہیں۔ ہم اس شق پر ملازمت کی تمام شرائط وضوابط کی بیروی کرتے ہیں۔ جس میں تجرقی، تبدیلی، ترقی، برخائقگی، لے آف، والیسی، فرانسفر، غیر حاضری کی درخواست، ہر جانداورتر بیت شامل ہیں۔



خصوصاً کمپنی خواتین کے لئے خود مختار، محقوظ ادر موافق ما حول فراہم کرنے کے لئے کوشاں ہے۔ فی الوقت انتظامی عملے میں خواتین ملازیین کی تعداد 6.6 فی صد ہے۔ کمپنی تمام انتظامی شعبوں میں مزید خواتین کی شمولیت پر گر پور قوجہ دے رہی ہے۔ کمپنی خواتین کے عالمی دن پر ایونٹ کا اجتمام بھی کرتی ہے اور آگاہی سیشن کے ذریعے جنسی حساسیت پر آگاہی دیتی ہے۔



توع ادرشولیت پر کمپنی اپنی پالیسی پر کاربند ہے جس کے تحت ادارے میں منتوع ادر شال کرنے کے کلچرکونافذ کرنے کاعز م دہرایا گیا ہے۔ سمینی نے پاک الائنس برائے میتھ وسائنس دیلفیتر ٹرٹ (PAMS) کیساتھ ایک یادداشت پر دستخط کے تاکہ ملاز مین میں STEAM یا کستان کے ذریعے رضا کارانہ كاموں ميں دلچينى بيدا كى جائے \_STEAM باكتان ملالد فاؤ تريش اور وفاقى وزارت تعلیم و پیشدوراند تربیت کے تعاون سے کام کرر ہاہے۔MoU کے ذریعے ، کمپنی کے 34 رضا کاروں بشمول کمپنی کے اعلی تطحی عیدے داروں نے یا کستان تجر کے مرکاری سكولوں كے طلباء كے ساتھ متبادلة خيال كيا تاكد سائنس، يمينالور في، الجينيتر تك، آرش اور رياضي (STEAM) كوفروغ ديا جا سك - اس تعادن - 3 شرول مي تقريباً 300 طلباء مستنفید ہوئے۔ یا کستان کیلز ندکورہ سال کے دوران STEAM پر وگرام میں شامل ہونے دالاسب سے فعال کاردیاری پارٹنرے۔



## (ASCEND) باكتان كيبلراسيند (ASCEND) غاية دوير كمل كرات إلى SDG 5

ASCEND' یا کتان میں خواتین میں STEAM پری تعلیم کوفروغ دیے کے لیے کمپنی کے فلیگ شب پلیٹ فارم نے اپنامسلسل دوسرا سال تکمل کرلیا ہے۔ ایک کوآ پر ینوا بجو کیشن پروگرام کے تحت قائم کیا گیاہے، جس میں NED یو نیورٹی کرایتی کی طالبات کوتعلیمی وظائف اور تربیت کے مواقع فراہم کے گئے جی، صنعت میں ASCEND كوايك مثالي تموند قرار ديا ب اورطلباء، پيشد ورا قرار اور ماہرين تعليم ف اے بڑے پہانے پر سراہا ہے۔ کمپنی نے جون 2022 م میں کراچی میں کوا پر یٹوا یجو کیشن رور ام شروع کرنے کے لئے NED بوزور کی کے ساتھ ایک MoU پر دخط کے ۲۰ \_ ۱۳ یر وگرام کے تحت طالبات کو تعلیمی معاونت کے ساتھ ساتھ صنعتی تج یہ فراہم کیا 



ASCEND باديل 3 & 4 مال ال2023 كيدوران عمل ادا

- ياكستان كييلوUET سكالرشي فنذ (لا موراور فيصل آباد) اب عبد كى تجديد نو ك لي كمينى ف الكمريكل الجينز ك، ويارمن ش من داخل 08 طالبات ، جن كي كلاميز كا آغاز نومبر 2021 م، ميں ہوا، كو UET لا ہوراور فيصل آباد کیمیں میں داخل کیا گیا۔ کمیٹی سال 2018-2017 سے UET کے طلبا دطالبات کو وظائف میہا کررہی ہے۔
- امیر سلطان چنائے فاؤنڈیشن (ASCF) نے بیجارا سندھ میں سیلاب متاثرین کی معادنت اور بحالی کی کوششوں میں DAWN \_ شراکت داری کی ب ASC گروب کمپنیوں کے عطبات امیر سلطان چتائے فاؤنڈیشن کی معادنت کرتے یں۔ بیاب کی تباہ کاریوں سے بحالی کے لئے اپنے سیلے مرحلے میں ASCF نے 3.6 ملین روبے کے عطیات دیتے جب کہ کراچی ریلیف شف، ما اب کی فاؤندیش، لیکل ایڈ سوسائٹی، راہن بڈ آرمی نے سندھ میں افرادی قوت فراہم کی۔ دور مرحل م م حل ASCF ف ذان ريليف ك ساتحد تعاون كيا تاكد يحالى ك كوششول كومزيد يردان پر همايا جاسك فومبر 2023 ، م ASCF في سبون سنده میں واقع باجارا کی تعمر نو کے لئے 7 ملین روپے کے عطیات دیج۔ علاوہ ازی، ASC گروی مبر کمپنی، انٹریشنل اسٹیل لمیٹڈ (ISL) کے پارٹنر کارگل نے بھی اینا كرداراداكيا ادريا جاراكي فتميرنو ك سلسله ميں ڈان ريليف كو 50,000 امريكي ڈالرعطيہ کے۔انٹریش اسٹیل لینڈ (ISL) کی جانب ےعطیہ کے گئے تقییراتی میٹریل کی مدد ے مارچ 2023ء میں باجارا میں ڈان ریلیف کی معاونت سے 150 گھروں میں =90 گھروں کی تعمیر کمل کی گئی۔

یڈ کورہ برت میں کمپنی نے اپنے CSR ایجنڈا کی تر ویچ کے لیے منتخب پارٹیز ز کے ساتھ تعاون کیا:

- آغاخان كلجرل ميرنيج سروسز
  - NED يونيور تي كراچي
    - NOWPDP

ø

- STEAM
- يونيور ثى آف أنجينتر تك ايند تيكنالو جي (UET) لا بور

## قومى مقاصد کے لئے عطیات

سال 2022-2023 کے دوران کمپنی نے قومی اہمیت کے بامعنی مقاصد کے لئے اپنا تعادن حارى ركھا، جومندرد جد مل ہيں ليکن بەفېرست پہاں تک محدود تبين:

- اخرين
- امیرسلطان چنائے فاؤنڈیشن
  - بيت السكون كينسر سيتمال
  - جائلڈلائف فاؤنڈیشن
    - دارالسكون 0
    - كارروان حيات
  - كرا چى دىلىف ترست
    - SIUT
    - SINA .
    - دې کډنې سنثر .
  - بيشنث ايثرفا ذنثريش
    - يناه فاؤتثر يشن

- ماحول دوست بیگڑ کے استعال کوفروغ دینے اور پلاستک آلودگی کورو کنے کے لئے تمپنی تجرمیں ری یوزا بیل اور ری سائنگل اییل کیون بیگز تقسیم کئے جو عالمی یوم ماحولیات 2023 م کرزی خیال بھی ہے۔
- ودسرایپا کستان کمیلو چلڈرنز آرٹ مقابلے 2023 م (PCCAC) کا جون میں کا میابی ے انعقاد کیا گیا۔ کراچی، لاہور، راولینڈی، ایب آباد اور پشاورے ملاز مین کے بچوں کی جانب سے 74 درخواستیں موصول ہو کمیں ۔ شرکاء نے عالمی یوم ماحولیات کے مرکزی خیال Beat Plastic Pollution کے تحت سائنسی ماڈل اور نمونے تیار کے ۔ پاکستان کے معروف فنکاروں پر مشتل معترز بچوں کے پیش اور ایڈ دوکیئس نے تمام انڈر یوں کا جائزہ لیا اور TDF میلی فیسنس سنٹر، کراچی میں منعقد و تقریب تقسیم انعامات میں چھکا میاب امید داروں کو انعامات تقسیم کے گئے - 100 نے دائد مہما توں مرکز، کو سریٹیک اور یا دگاری شیلہ تقسیم کے گئے - 100 نے دائد مہما توں شرکاء کو سریٹیک اور یا دگاری شیلہ تقسیم کے گئے - 200 نے دائد مہما توں مرکز، کو سریٹیک اور یا دگاری شیلہ تقسیم کی گئیں - دوسرے 2023 PCCAC نے مرانوں مرکز، کو سریٹیک اور یا دی میں تمام شرکاء اور ان کے دالدین بھی شامل ہے۔ تمام راہ طرازی کے لئے آیک پلیے فارم میں کیا جن کا مقصد طاز مین اور ان کے گھرانوں میں ماحولیاتی تبدیلیوں سے ماحان کو فروغ دیتا تھا۔



پالیسی برائے کاروباری وساجی ذمہ داری اور منظر نامہ

کمپنی کی انتظامیہ اور گورخس کے لئے مقرر تلد کارو باری شہری بینے کی ذمہ داری سے بخو بی آگاہ ہے اور اس صمن میں وہ انتہائی پر عزم میں ۔ کمپنی پا کستان کی متعدد کمیونلیز میں سابتی فلاج و بہود کے لئے جاری کسی بھی مہم میں اپنا کر دارادا کرنے کے لئے پر عزم ہے۔ اس بابت ہمارے دلچہی کے امور میں ماحولیاتی تحفظ بتعلیم ، صحت اور معاشرے کی سابتی ترتی شامل میں لیکن سی قہرت یہاں تک محد دفتیں ۔

ملاز مین کی رضا کارانہ پالیسی مرتب کی گئی اور سال23-2022 کے دوران محل درآ ید کے لئے اے منظور کیا گیا جو کچنی کے CSR روڈ میپ کی جانب ایک اہم سنگ میل ہے۔

## CSR

سال 23-2022 کے دوران معاشرے پر کمپنی کے افراجات 24 ملین روپے رہے۔ یہ افراجاتCSR سرگرمیوں اورعطیات کی مدمیں کئے گئے۔

## اجم CSR اقدامات من مندرجدة يل شائل بين:

فلذريليف اور بحالى كى كوششين

سمینی نے فلڈ ریلیف کادشوں کی جانب قدم بڑھانے کے لئے طاز مین کوآ گے بڑھنے اور عطیات دینے کی دعوت دی کیونکہ سیا ب کے دوران پا کستان میں ہنگا می حالت کا اعلان کیا گیا تھا جس نے سندھ، بلوچستان اور خیبر پختو نخواہ میں تباہی کچائی ۔ کینٹی نے عملے کے عطیات کے مساوی رقم کے ساتھ طائے گئے، جو کہ مندرجہ ذیل غیر منافع بخش اداروں کودئے جو فلڈ ریلیف سرگر میوں میں چیش چیش شے:

- اخوت
- چائلڈلائف فاؤنڈیشن
- كراچى ريليف (KRT)
  - SINA -
  - سيلاني ويلفيتر فرست

## پاکستان کیپلزملاز مین کے رضا کاراند پروگرام کا آغاز

معیار زندگی کو بہتر بنانے کے لئے کمپنی کے ویژن کو جاری رکھنے کے لئے اگست 2022ء میں ملاز ثین کے رضا کاراند پر وگرام کا آغاز کیا گیا جس کا مقصد ملاز ثین کو رضا کاراند طور پراس پر وگرام میں شامل کرنا ہے۔ محتف رضا کاراند مرکز میوں کے لئے کٹی دعوت نا موں کے جواب میں کمپنی ملاز ثین نے پر جوش انداز میں ردعمل خاہر کیا۔ سال 2022-2023 کے دوران تقریباً 85 ملاز ثین نے 3 بڑی رضا کاراند مرکز میوں میں حصہ لیا جس ے 350 سے زائد افراد مستنفید ہوئے۔ مرکز میوں اور خلاج کے اموں کی تفصیلات حسب ذیل ہے:

- 08 رضا کاروں نے چاکلڈلائف فاؤنڈیشن میں بچوں کے ER ویگ کادورہ کیا تا کہ وہ ER میں داخل بچوں سے ملاقات کرسکیں۔100 بچوں کوتھا نف عطیہ کئے گئے۔
- پیٹیٹس رضا کاروں نے کلفٹن اربن فاریٹ کا دورہ کیااور شجر کاری کی۔ماحولیاتی تحفظ میں اپنا کردارادا کرنے کے لئے کمیٹی نے کلفٹن اربن فاریٹ کو 2000 درخت عطیہ کتے گئے۔



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- علاد دازیں، کمپنی کا محدود پادر پاانٹ ویٹ ہیٹ ریکیوری اور بخارات کوجذب کرنے والے چکر زے لیس ہے اور میہ پلانٹ گیس اور بکلی کے مؤثر استعال کو یقیقی بنا تا ہے اس طرح توانا کی کی بچت ہوتی ہے۔
- نوری آباد میں زیرتغیر نے صنعتی مرکز میں کمپنی 2 میگادات کے قاتل تجدید سولر پادر پلانٹ نصب کرنے پر سرماید کاری کر کے گی تا کہ بہتر انداز میں تو انائی حاصل کی جا سکے۔

## پاکستان کیپلزارین فاریسٹ

نورى آبادستد حد من زير تعيير منعتى مركز مين 13 يكوز رقب پر پاكتان كميلو ار بن فاريت مين 50,000 درخت لگائ كتر بين - پاكتان كميلو ار بن فاريت پاكتان تر كمى بحى منعتى مقام پرسب - پهلا اور برا مياوا كى ار بن فاريت - ب - مالياتى سال 23-2022ء -دوران ما حولياتى تحفظ كوفروغ دين تر كتر ان ار بن فاريت مين سابقه دفاقى وزير - ما حولياتى شركارى مهم چلاتى كلى مقامى اور يين الاقواى معززين جن مين سابقه دفاقى وزير - ما حولياتى تيد يلى جناب ملك امين اسلم اور UNDP مشن زير سربراي مشرف اوست باتى، ريذ ذف ن كما كنده UNDP پاكستان ن فورى آباد مين قائم پاكستان كميلو ار بن فاريت كا دوره كيا اور پائيدارى بح ليح مينى كى كاوشوں كو سرابا - مزيد بر تر آن ، پاكستان كميلو ار بن فاريت كو درخت فورتى آباد روز مين 10 مين تر بير بر آن ، پاكستان كميلو ار بن فاريت كو درخت دوراز آسي -دوراز مين مين 14 وين NFEH كار پوريت سوش ريپ سيلى ايوارة 2022 -دواز آسي -



گرین ہاؤس گیسوں کے اخراج (GHG) اور کاربن کے اثرات کے تدارک کے لئے اقدامات

آلودگی کے قدارک اور سرسبز و شاداب ماحول برقر ار رکھنے کے لئے فیکٹری HSE سائن بورڈ لگائے گئے ہیں صحت بخش ماحول کو برقر ارر کھنے کی فرض سے استعال ہونے والی کیس کا ہوا میں اخراج رد کنا، ضائع حرارت کی رکی سائیکلنگ اور جریالی کو بہتر بنانے کے لئے جاری کوششیں اور باغبانی، بہتر ہاؤس کیپنگ دغیرہ کے ذریعے فیکٹری میں اور اس کے اردگر دصاف ماحول کی برقر اری جیسے اقد امات کے گئے ہیں۔

- ٤ ڈیٹاکشیلنٹ کوجائزہ کے لئے بیچ کرادیا گیا ہے۔کنیلنٹ 2050 تک خالص صفر افراج کوحاصل کرنے کے لئے سائنس پیڈی اہداف حاصل کرنے کے اقد امات (SBTI) کے قیام کے لئے رہنمائی فراہم کر گا۔
- قمام ماحولیاتی وقانونی فرائض کی تعمیل اور 14001 ISO (ماحولیاتی مینجنت سستم) کے بین الاقوامی معیارات پرمن دعن عمل کرنے کو یقیفی بیانا۔
- بائیوڈی گریڈاییل پارٹک استعمال کر کے پاسٹک ریڈیشن پروگرام کا حصہ بن کر کمپنی نے اپنے ایلومیٹم پروفائلز برنس میں چیکیتگ کیلیے بائیوڈی گریڈ ایسل پاسٹک کوکا میابی سے متعارف کرایا ہے۔خود متار مائیٹرنگ لیب نے چیکیتگ میٹریل کی توثیق کی ہے اور شیٹ کے متائج تصدیق کرتے ہیں کہ چیکیتگ میٹریل بائیوڈی گریڈ ایسل ہے۔
  - آلودهادول، منتيك اخراج ، شوراور خوطگوار بوا في معيار كى وقتافو قتا تكرانى
  - سیال تیمیکاز/ آنگز اورلیز مکنٹس کی بینڈ لنگ کے لئے ٹانو کی کیفیر من حل کا قیام
- کام کی جگد کے سر سبز اور صاف ماحول کے لیے فیکٹری کے ارد گرد و میان چکہوں کو باغ میں تبدیل کر دیا گیا جس میں ISO ٹریڈنگ روم کی میرونی اور انجینئر تک کنٹر یکٹرز ورکشاپ کے ساتھ والی جگد یا خام مال سٹور کے سامنے کی جگہیں شامل ہیں۔
- سہ مان بنیادوں پرخود مختار ماحولیاتی ظرانی تسلنٹ نے سندھ ماحولیاتی تحفظ ایجنسی (SEPA) کے جاری کردہ ابتدائی ماحولیاتی محائنے کے NOC کو مدنظر رکھتے ہوئے آڈٹ کیا۔ آڈٹ نتائے کوکا میاب قرار دیا گیا۔
- عالی یوم ماحولیات (WED) منافے کی ترض سے میٹی نے اپنے ملاز میں میں آگاہی بیدار کرنے کے لئے اندرونی سطح پر کٹی سر کرمیوں کو متعارف کرایا جس میں مندرجہ ذیل شامل ہیں
- ''مرسبز اور صاف ماحول کی مینجنٹ اور برقر ارک'' پر فیکٹری کے تلملے کے لئے آگادی سیکٹن منعقد کیا گیا۔اور ماحولیاتی تحفظ سے متعلق ملاز مین کوالیکٹر دیک فلائر ای میل کئے گئے۔ کوئز مقالبے کا بھی اہتمام کیا گیا جس میں انتظامی وغیر انتظامی امید واروں نے شرکت کی۔ فاتحین کوانعامات بھی تقسیم کئے ہے۔

- RMS اور CCR بانٹ میں QHSE نوٹس بورڈ آورزاں کیا گیا جس میں QHSE نوٹس بورڈ آورزاں کیا گیا جس میں OHSE پالیسیوں، مرتبط کی طاقتی اخراج کا بیان، وزیرز کے لئے حفاظتی اقدامات اورا یرجنسی را بطے خبروں کو چسپاں کیا گیا۔
  - سدمان بنیادوں پر خود محتار ماحولیاتی تکرانی کششنت نے سندھ ماحولیاتی تحفظ ایجنسی
     (SEPA) کے جاری کردہ ابتدائی ماحولیاتی معائنے کے NOC کو مد نظر رکھتے
     ہوئے آڈٹ کیا۔ آڈٹ نتائج کوکامیاب قراردیا گیا۔
- سول ڈیفنس کے ڈائر یکٹر نے زیر تعمیر سائیٹ کا آڈٹ کیا اور شاپ طور پر فائر فائمنگ آلات کا معائد کیا اور فرسٹ ایڈ کٹ اور فائر فائمنگ کے لئے تعینات تربیت یا فتہ عمل مزدوروں کے دیگر متعلقہ حفاظتی اقد امات کا جائزہ لیا گیا۔ آڈٹ نتائج کو کا میاب قرار دیا گیا۔
- اسٹنٹ ڈائر یکٹر'' تحفظ و پیٹہ دراند صحت'' محکمہ مزدور، حکومت سند ہے نے سائٹ کا معائد کیا اور تعییراتی سرگرمیوں کے مرحلے میں حفاظتی اقد امات اور ہاؤس کیپنگ پرعمل درآ مدکی جانب کمپنی کی کا دشوں کوسراہا۔ آ ڈٹ متائج کوکا میاب قرار دیا گیا۔

## صنعتی آلودگی سے اثرات کی روک تھام اور ساجی آگاہی 2006ء

## SDG 6

ايمى

سمیٹی اپنے ماحولیاتی اثرات اور معاشرے کے لئے اپنی ذمد داریوں پر بہت حساس ہے۔ اس طرح سمیٹی نے ماحول پر اپنے کاروباری امور کے اثرات کو کم کرنے کے لئے مند رجہ ذیل اقد امات اشحاع میں:

- قاضل مادوں کے محفوظ اور مربوط اخراج کو یقینی بنانے کے لئے سپیل ٹینکوں اُگڑ سوں کی وقتافو قناصفائی
- سندها ینوانزمنثل پروتیکشن ایجنبی (SEPA) منظور شده کنثر یکترز کی مدد سے گار / با قیات کی مربوط تکی کوچینی بنانا۔
- تمام ضائع اور فاسد مادوں کو سند ہ ماحولیاتی کوالٹی اسٹینفڈ رے عین مطابق شیٹ نتائج کی تیار کی کو ظیفی بتانا۔
- ما حولیاتی آگای کے ''سرسیز وشاداب ماحول'' پر وگرام کواور یحفیض پر وگراموں اور فلائرز کی مدد سے جاری رکھنا۔

کپنی نوری آباد سند ہیں اپنے سے صنعتی مرکز میں دائر ٹر شنٹ چانٹ نصب کرنے کے لیے سرمایہ کاری کرر ہی ہے۔ ٹریشنٹ چانٹ کی مدد سے پانی کی بچیت اور کا شتکاری دفیر ہ کے لیے ضائع یانی کے استعمال کو یقینی بتایا جائے گا۔

## ماحوليات SDG 13اور SDG 12



سیخین ''ماحول دوست''مصوعات کی تیاری پر فخر محسوس کرتی ہے۔ کیٹی بین الاقوامی اصولوں سی مطابق پا کستان میں اعلی معیار کی وائرز اور کھیلو تیار کر رہی ہے۔ اپٹی کمیلو کی تیاری میں معیار کی کا پر کے استعال کے باعث ہماری کمیلو لائن لاسز میں کمی کے ڈریعے بلکی کی بچت میں اہم کر دارادا کر رہی میں۔ اس طرح ہے کمپٹی سولرا پیلی کیشز اور ایلم ایکس کے لیے خصوصی کمیلو با حث بن رہی ہے۔

## توانائى بحران كے خاتمہ کے لئے تمينى كى كاوشيں

توانائی بحران سے نیٹنے کے لیے بجلی کی بچت کے لئے دیگر نمایاں اقدامات کے علاوہ کمپنی نے اپنا محدود پاور پلانٹ تیار کیا ہے جو توانائی کے شعبے پر دیاؤ کم کرنے کے لئے بجلی کی سپلائی کا متبادل نظام ہے۔



## توانائی کی بچت SDG 7

کمپنی توانائی کے محدود وسائل کے مؤثر استعمال کی اہمیت سے بخوبی دافف ہے لہٰڈا کمپنی نے توانائی کی بچت کے لئے مندرجہ ذیل اقدامات کتے ہیں۔

- ملاز مین کے لئے "ارتھا ورکی اہمیت" پڑی آگا ہی سیمنا رکا انعقاد
- معمولات زندگی میں توانانی کی بچیت کے طریقہ ہائے کارکی دضاحت کے لئے تصوری ہدایات کی نمائش
- تحفظ اور بیکل کی بلاقعل فراہمی کویشی بنانا اس بابت الیکٹریکل توئنز کی روانی کو چیک کیا جاتا ہے
- کپنی کے تمام شعبوں میں کھانے اور نماز کے وقت مانیٹرز، روشنیوں، پنگھوں اور ایئر کنڈیشر زکو بند کرنا۔
  - نوب لكش اوريلبول كو LEDs / انر جي ميدوز تريس تريا -
  - نى تغييرات اس اندازيل بنانا كەقدرتى روشى كوزيادە ديرتك استعال ش لايا جائے۔

# پائیداری/التحکام

## ماحولياتي، ساجي وكورنش (ESG) پاليسي اور منظر نامد

بورڈآف ڈائر بیکٹرزنے انوائر نمنٹ، سوشل اور گورنٹس (ESG) پالیسی منظور کی ہے جس کا مقصد کمپنی کے امور کے دوران تمام شعبوں میں ماحولیات، معاشرت اور کا روبار کی تقم منبط کے ماثین مطابقت قائم کرتا ہے جس میں سرمایہ داری کا جائزہ، فیصلہ سازی اور قائدانہ امور شامل ہیں۔

سمینی اقوام متحدہ گلویل کمینی کا حصبہ باور پاکستان میں 2022 COP کے لئے 1.500 ایم متحدہ گلویل کمینی کا حصبہ باور پاکستان میں 2022 ہے۔ سمال 22-2022 کے دوران کی جاری طریق عمل اور کاروباری اقدامات کو اقوام متحدہ کے پائیدار ترقیاتی اہداف (SDGs) ہے مزین کیا گیا ہے۔ کمینی بہتر کاروباری شہری کی حیثیت سے اپنا کام جاری رکھے ہوئے میں اوراپنے کاروباری آپر شینز اور معاشر ہے کے لئے خلاقی اقدامات کے ذریلے کمینی چند اہم شعبوں میں استعداد بڑھانے کے لئے سرمایہ کاری کر رہی ہے۔ بو مندرجہ ذیل SDGs میں حصدڈالتے ہیں:

- (sDG 5 (a) صنفی مساوات
- SDG 6 (b) صاف پانی اور کا ی آب
- SDG 7 (c) سيتاور صاف آوانانى كى ذرائع
  - (d) SDG 8 كام اور معيشت كي معقول تمو
  - SDG 12 (e) معقول کھیت اور پیدادار
    - (f) SDG 13 ولياتي اقدام

## HSE ضابطة اخلاق

تم مینی نے دسمبر 2021، میں HSE ضابط اخلاق پر نظر تانی اور تجدید کی باورا ہے جملہ انظامی سلے کو تقسیم کیا ہے تا کہ دہ اپنے دائر ہ کار میں HSE اصول وضوا بط پڑ مل درآ مدکو یقینی بنا کیں۔

## اقدامات اوركامياييال

 سالاند حفاظتی دن کا اہتمام کیا گیا۔ یہ کامیاب ایونٹ تھا جس میں فیکٹری سے تمام افراد فے جوش دجذب کے ساتھ شرکت کی۔



- دوسفیٹی فرسٹ' پر کاروباری مقام ے باہر ورکشاپ منعقد کی گئی۔ورکشاپ کا مقصددوسرےدرجہ کی پیداواری قیادت کوسر براہ بنا کر حفاظتی کچرکو پروان پڑھانا تھا۔
- ISO 45001 اور 14001 ISO معیارات کی بیردی ش اپریل میں جدرد وریناس سرفیکیشن کے زیراہتمام لا ہوراور کراچی کے علاقائی دفاتر میں OHS&E ری سرفیکیشن آڈٹ کاعمل کیا گیا۔ آڈٹ کے تنائیح کوکا میاب قرار دیا گیا اور اس میں کی فتم کی خلاف ورزی سامنے ندائی۔
- واقعات کی رپورٹنگ اور تحقیق کے لئے واقعات کے انتظام کا ای پورٹن سسٹم تیار اور متعادف کرایا گیا۔ اس کی مندرجہ ذیل اہم خصوصیات ہیں:
   دی رپورٹنگ ہے ڈیچیٹنل رپورٹنگ میں تہدیلی
   دی رپورٹنگ کی بھی وقت کی بھی مقام ہے کی جا کتی ہے
   رپورٹنگ اور شخیق کا معیار
   مار ڈیش بورڈ
  - ترقى يافتة اورسوهلا ئز دُيروسيس سيفنى مينجنت (PSM) پاليسى اورمينۇل
- ISO 9001 معیارات کی چروی میں بوروور یاس سر طفیشن نے بندی، لاہورادر کراچی کے مقامی دفاتر میں ماہ دسمبر میں QMS ری سر طفیشن آڈٹ کیا۔ آڈٹ کے دتائج" کا میاب" قرار پائے اور کسی قسم کی معمول مایز کی شفلت سامنے میں آئی۔
- QHSE مینجنٹ مسلم کے لئے مربوط مینجنٹ سلم پالیسی کو حتی شکل دی گئی جس کی منظوری سریفکیش یاؤی نے دی۔
- اپنے خیالات کے اظہاراور ترقیاتی (58) پر ویکٹس کی نمائش کی فرض سے سپر ویژن شاف، ورکرز اور انتظامیر کی مؤثر آگاہی اور حوصلدافز الی کے لئے ''اظہار خیال کا مرکز'' قائم کیا گیا ہے۔
- فورک لفٹ ٹرک پنجمنٹ کے HSE طریقہ کار پر نظر ثانی کر کے اس کی تجدید کی گئی اور اے نافذ کیا گیا۔ بعد از ان فورک لفٹ ڈرائیور پرمٹ چاری کئے گئے۔
- سگریٹ نوش کے لئے مخصوص مقامات مقرر کیے گئے۔ دیگر مقامات پرسگریٹ نوش سے ممانعت کی پالیسی پرزوردیا گیا۔
- محفوظ تغییراتی سرگرمیوں کو نیٹنی بنایا گیا اوراحاطے میں معائنے کے کمل کو متعارف کرایا گیا اور کرین، لوڈرز، ایک ایڈرز، فورک لفٹ ڈرکس، رکٹگ گیترز، پاور ٹولز اور جسم کی تکمل ڈ حال وغیرہ کا معائنہ کیا گیا۔

	<i>ڌ راچ</i> د	فتخففى تحمت حملي
دهالوں کی قیتوں میں عدم التحکام	لندن ييش اليجيج	کا پر اور ایلومیٹیم کی قیتوں میں اتار چڑھاڈ ہے ہونے والے فقصان کے تدارک کے لئے کمپنی نے ایک جامع رسک میٹجنٹ اور پرو کیورمنٹ حکمت عملی مرتب کررکھی ہے۔
فيرمنظم شعبد کی فير معیاری کنيلواور جعلی مصنوعات	غيردستاويزى پيداداراورسپلانى سيكفر	اس مے مبرد آ زماہونے کے لیے کمیٹی نے کمی اقد امات اشائے میں جس میں دیگر فریقین سے رابط کرنا شامل ہے جو IP کی حفاظت میں فعال کرداراد کرتے میں مرید بید کہ کمیٹی نے مصنوعات کی تصدیق کا ایک نظام وشنع کیا ہے جس کی مدد سے صارفین بذریعہ ایس ایم ایس یا انٹرزیٹ مصنوعات کی اصلیت کی تصدیق کر کتے ہیں۔
انوینٹری سے منسوب خطرہ	متغيرطلب ورسد	مصنوعات کے درست مجموع اور تعداد کی نشاند بن کرنا تا کہ جماری انوینٹری صارف کے آرڈرکو پورا کر سکھاور اس کی گھرانی ہو سکھ۔
مقاسیلے میں اضافہ	منڈی	فروشت کرنے کی حکمت علی میں ردوبدل، کارکردگی میں بہتری اور حریفوں سے سبقت حاصل کرنے کے لئے صارف کے تجریات کو بڑھانا۔ اعلیٰ معیار کو برقرار رکھنا۔
آ پیشنل رسک		
آنى ڭى ئىيورنى كانوٹ جاتا	بيك، فقدرتي آفات، والرّس	انتظامیداور بورڈ کی جانب سے مربوط آئی ٹی تشرولز، با قاعدہ آ ڈٹ اوروق فو قنا آئی ٹی تشرولز اور سائبر سکیورٹی خطرات کی تحرافی ۔ مزید سے کہ ،قبل از وقت وارنگ علامات کے لئے تشرولز اورطر ایتہ بائے کارلا کو کئے جی ۔
تواناتی کی عدم دستیایی	تواناتي كالمكلى يجران	محدود پادر بلات کی تحصیب اور توری آباد میں توانائی ے مختلف شعبوں کو مربوط کرنا۔
اہم عبدے داروں کو کطودینا	منڈی کے حالات	فرائض کی منتقلی کا جامع منصوبہ تیار کرناجس ے اعلیٰ اہداف حاصل کرنے والے ملاز مین کی نشاندہ ہی ہو سکے۔
الياتى رسك		
فيرتكى زرميادله كالخطره	روپە يى قدر يى كى	غیر ملکی کرنسی میں قرضوں کا حصول کم کرنا اور شرح مبادلہ پر کڑی تگر انی رکھنا۔ کمپنی اپنا زیادہ تر خام مال درآ مد کرتی ہے اور موقع ملٹے پر کمپنی مستقبل سے للتے اس کی درآ مد کر لیتی ہے۔کمپنی یا قاعد کی سے اپنی قیمتوں سے ماڈل پر نظ ثانی کرتی ہے تا کہ شرح مبادلہ میں ردو بدل کے فقصان سے بیچا جا سکے۔

- پیشعبہ مزدوروں کے قوانین، خدمات کے اصول، یونین معاہدوں اور تا دیجی کا رروائیوں کی بابت دیگر شعبوں کو پیشدورانہ بدداور سیورٹ بھی فراہم کرتا ہے۔
- 30 جون 2023 وتک کمپنی کے کل ملاز مین کی تعداد 549 ہے۔ سال مجر میں کمپنی کی قیادت نے ملاز مین کے ساتھ خوشگوارتعلقات قائم رکھے۔

## انفار ميشن فيكنالوجي

مواصلاتی نظام اورانفار میش تیکنالوجی ( آئی ٹی ) کی با قاعد و تجدید کے عزم کو مدنظر رکھتے ہوئے پاکستان کیلز آئی ٹی انفراسٹر کچر ، مواصلات اور بارڈ ویتر ریسور مز کی مستقل بنیادوں پر تجدید کے لیے کوشاں ہے۔ چونکد میٹی کے آئی ٹی شعبہ میں موک کافی ضرورت ہے لہٰذا درکا رکنٹرول اور عیکنالوجی سے حصول کی غرض ہے ہروقت فیصلے کرنے کے لئے آئی ٹی اسٹیز تگ کیٹی قائم کی گئی ہےتا کہ اوار کی ضروریات کو پورا کیا جا سے اور مناسب سکیورٹی اور خطرات پر قایو پانے کو تی تی بنایا جا تک۔

وسط مدتى آئى ٹى حكمت عملى يد ب كدنورى آباد سائيف پر واقع من مركز ميں مربوط آئى ٹى انفراسٹر كچركومز يدمضبوط كياجائ اور حاليہ مراكز ميں توجيطلب شعبوں كودرست كياجا سكے۔خالى جگہوں كى نشاندہ تا ادراضا فى سكيور ٹى پرونوكولز، پاليسيوں دطريقہ بائ كار قبل از وقت تكرانى اور رسك يشجنت فريم ورك كو بڑھانے اور دوڈ ميپ كاتعين كرنے كے ليے خود مختار بيرونى آ ڈ

#### ايوارؤز

مالیاتی سال 23-2022 کے دوران اپنے معیاری کاروباری اموراور مثالی اقدامات کی

## بدولت تمینی کی کادشوں کا وسیق بنیادوں پر اعتراف کیا تھیا۔ سال 23-2022 کے دوران حاصل کئے گئے ایوارڈ زکی تفصیلات حسب ڈیل میں:

- کینی نے ارین فارمٹ کے لئے تواں FPCCI اچیومنٹ ایوارڈ حاصل کیا۔ کمپنی نے مسلسل تیسری مرتبہ بیا ایوارڈ جیتا ہے۔
  - FPCCI يكسپورث ثرافي ايوار ذوصول كيا-



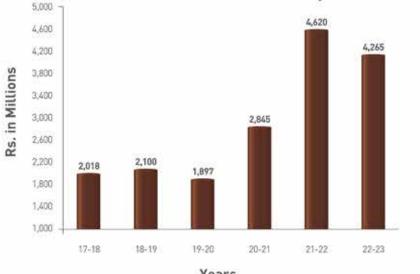
- ا مىنجىن ايسوى ايشن آف پاكستان = 37 وال كار بوريث ايكسلنس ايوار ذوصول كيا-
- ملکی خزانے میں اپنا حصہ ڈالنے پرلاری ٹیکس دہندگان کے دفتر (LTO) کرا چی کی جانب سے خدمات کا اعتراف
  - مسلسل تيسرى مرتبه 16 دان كنز يوم چوانس ايوار 2022 مينيا -
    - PSX ناپ 25 كمينيز ايوار ۋ برائ 2021 وصول كيا-

## ر پورٹ برائے خطرات اورمواقع

بورڈ آف ڈائر یکٹرز کمپٹی کودر پیش اہم خطرات کانعین کرتا ہے جس میں ایسے خطرات شامل ہیں جو کمپٹی کے کارد باری امور، کارکردگی ادرلیکو یڈٹی پر براہ راست اثر انداز ہو کتے ہیں۔تا حال متعین کردہ خطرات کا خلاصہ حسب ذیل ہے:

	ۇرىچە	تخفيفي بحمت حملي
سڑ پنجک دسک		
تحلیکی اصولوں میں جدت جس کے باعث موجودہ مصنوعات ناکارہ ہوجاتی میں۔	بەلتى بوڭى تراكيب	یرلتی ہوئی ترکیب اور منڈی کے ربتحانات کی تحرافی کرنا ۔ منڈی کے تمام شعبوں سے مقابلے کے لئے پروڈکٹ پورٹ قولیو میں تنوع لانا۔ نئی مصنوعات کی تیاری کے لئے R&D پرتجر پورتوجہ دینا
كمرشل خطرات	-	
کیپلزاوردائرز کی بذحتی ہوئی درآید	ڪومتي پاليسياں	مقامی صنعت کی بقا اور درآمدات کی پشت پنای کرنے والے شعبوں میں مساوی مواقع کی فراہمی کی غرض سے حکومتی پالیسیوں پر نظر ثانی کے لئے اقدامات

قوى معيشت ميں حصه



فدکورہ سال کے دوران کمپنی نے تیکس، لیوی، بیلز تیکس وغیرہ کی مدش آؤ می تزانے میں 4,265 بلین روپے (22-2021:2021-24 ملین روپے ) حصد ڈالا۔

#### **Contribution To National Economy**

Years

## مادی تبدیلی

- کپنی کے بورڈ آف ڈائر یکٹرز نے 16 نومبر 2022 مرکوسائیٹ نوری آباد، سندھ میں 3.9 ایکڑ رتبے پر محیط ایک قطعہ اراضی کے حصول کی منظوری دی جس کی قیمت 89.7 ملین روپے ہے۔ یہ اراضی صنعتی متفاصد کے لئے استعمال ہوگی اورنوری آبادیں کمپنی کے منطقتی مرکز کو ہولت فراہم کر ہے گی۔
- 23 جون 2023 ، کو کمپنی کے بورڈ آف ڈائز یکٹرز نے نوری آباد سائیف میں داقع سنعتی مرکزی کی تو سیچ اور استحکام کے لئے 5.6 بلین روپے اضافی سرمائے پر غور کیا اور اس کی سنظوری دی۔

## انسانی سرمایہ

ہیومن ریہور ٹیم کمپنی کے ملاز مین کی تغییر اتی استعداد کو بہتر کرنے ، سہارا دینے ، حوصلہ افرائی اور انہیں اس قابل بنانے کے لئے مصروف عمل ہے۔ کمپنی کے ویژن اور مشن کو حاصل کرنے کی غرض سے ہیومن ریسور شیم انسانی استعداد کو بروئے کار لانے اور اسے درست سمت فراہم کرنے کے لئے کمپنی کی رہنمائی کرتی ہے۔ یہ تمام شعبوں کی ریکر دشک، ٹریڈنگ اور عملے ک ضروریات کی نشائدی کرنے اور کمپنی میں درست افراد کی شولیت کے لئے تعکمت عملی وضع کرنے کی ذمہ دار ہے۔ مزید برآں، ملاز مین کر ماتھ مر بوط تعلقات کے قیام اور ادار کی اقدار کو مسلسل طحوظ خاطر رکھنے بریجر یور قوجہ دی جارتی ہے۔



## الحج آر-فرائض كى يتقلى كى پاليسى

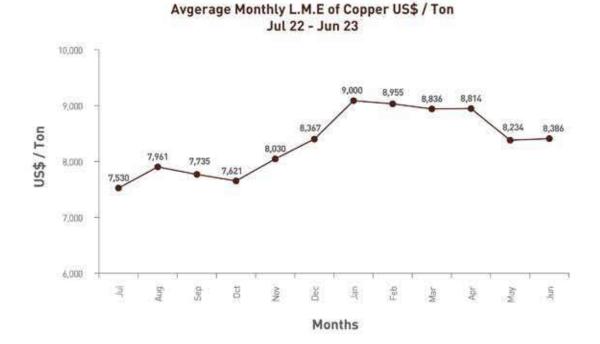
بورڈ آف ڈائر یکٹرز نے فرائض کی منتقلی کی پلانگ پالیسی منظور کی ہے جس کی مدد سے اہم عہدوں کی خالی آسامیوں کے مسئلہ سے نبرد آ زما ہونے کے لئے کمپنی ملاز مین کی نشائدی اوران کی با قاعدہ تربیت کے امور سرانجام دیتی ہے تا کہ فرائض کی باسانی منتقلی کی جا سکے اور کمپنی سے امور کا تسلسل مؤثر انداز میں جاری رہے۔

## صنعتي تعلقات

منعتی تعلقات کی میم انتظامی کوکام کا موافق ماحول قائم کرنے میں معاونت کرتا ہے جس سے کمپنی اپنے طاز مین کی جانب طاز متی شرائط ، کام کی جگد پر معیار زندگی اور HSE معیارات کا تسلسل جیسی اپنی سابق وقانونی ذمددار یوں کی اوا کی کو میتی بتاتی ہے۔ سیل نصف سال کے دوران لندن میش ایکی پینج پر کا پر کی تیسیں ماہانداوسط کی بنیاد پر 530, 7 ڈالر سے 8,370 ڈالر فی شن کے درمیان رجیں۔ جنوری میں قیمتوں میں اضافہ شروع ہوا اور کم انو نیٹریز اور چین کی جانب سے کرونا پابند یوں کے تلمل خاتمے کے بعد بحالی کے باعث اس کی قیمتیں 400, 9 ڈالر فی شن سے تجاوز کر کنیں۔ البتہ سات ماہ سے زائد عرصہ میں جنوری تک بلند ترین شطح تک پینچنے کے بعد قیمتیں بتدرینے کم ہو کیں اور حالمی شطح پر کا پر کی طلب اور حالمی مار کیٹ میں قیمتوں میں کی کے باعث سی 2023 میں قیمت 7,900 ڈالر فی شن ہوگئی۔ امر کی شرح سود میں اضافہ کے بعد 20 جون 2023 کو ہو کہ رکھ 2015 ڈالر فی شن پر بند ہو گئی۔ سود میں اضافہ کے بعد 20 جون 2023 کو ہو کہ رکھ 2015 ڈالر فی شن پر بند ہو گئی۔

## كارراورا يلومنيم كاعالمي منظرنامه

کیلو، کا پر را ڈاور ایلومینیم ایک شرو ژز کی قیمتیں کا پر اور ایلومینیم کی عالمی منڈی سے مضبوطی سے نجوی ہوئی ہیں۔ دولوں اہم دھاتوں کی تجارت دنیا کی اولین غیر فولا دی دھاتی منڈی لندن میل ایک چینج (LME) پر کی جاتی ہے۔ان دولوں دھاتوں کی قیمت کا تعین LME میں کیا جاتا ہے اور کا پریا ایلومینیم کی قیمتوں میں اتار چڑھاؤ کا ہراہ داست اثر ہماری مصنوعات کی قیمتوں پر پڑتا ہے۔



خالص کیش فلو9999 ملین روپ تھا۔ کمیٹی سال تجریس مستقل کریڈے کنٹرولز، بہتر وصولیوں اورانو ینٹریزیش کی نے ڈریلیچا بینے آپریڈنگ کیش فلوکو کنٹرول کرنے میں کا میاب ہوتی۔

کیش فلواور کیکویڈ ٹی مجموعی سطح پر لیکویڈ ٹی کویٹینی بنانے کے لئے کینی مسلسل کیش فلو پر نظر رکھ رہی ہے۔ مالیاتی سال کے دوران ، در کنگ کیپلس کی زیادہ ضرورت کے باعث آ پریشنز ہے کہنی شت کیش فلو کے ساتھ

#### 2022-23

Rs. '000

خالص منافع علاوة <del>ب</del> کس	723,651
ديگرجامع آيدني/(خساره)	(17,497)
کل چامع آمدنی	706,154
گذشتہ برس ہے آ گے لایا گیا غیرتخصیص شدہ منافع	
	690,318
محارت کے تحقید او پر پلس سے ملکیتی	17,583
	17,303
	1,414,055
تخسيصات	
سال گفتمہ 30 جون2024ء کے لئے6.50 دویے فی تصص (65 فی صد ) کی شرح سے حتمی نقد منافع منتقسمہ کی ادائیگی	231,257
	201,207
الحريب بالانتقاب فيرجد برجر بالحراهي بالمرا	1222 2222
سال گھتمہ 30 جون 2022ء کے لئے ہر 100 ملکیتی تصص پر 15 صص کے تناسب سے پہلے تھتی یوٹس صص کا اجرا (15%)	53,367
31 مار بی 2023 مکوانفتام پذیر نومان کے لئے ہر 100 ملکیتی تصفن پر 10 حصص کے تناسب سے پہلے عبور کی بوٹس تصف کا اجرا (10%)	40,915
31 مارچ 2023 مکوافتتام پذیر نومای کے لئے ہر 100 ملکیتی تصص پر 10 حصص کے تناسب ہے دوسرے بوری بوٹس تصص کا اجرا (%10)	45,006
سال مختمہ 30 جون 2022ء کے لیے عمومی ذخائر میں منتقلی	400,000
آ گے لایا کمپا غیر شخصیص شدہ منافع	643,510
	1,414,055
فی حصص آمدنی	14.62
	1
<b>مابعدا ثرات</b> عموی د خانر مین م <sup>ی</sup> قلی	
F- 256 1165	643,000

## كاروبارى كاركردكى

مالیاتی سال 2023 میا کتان کی معیشت کے لئے ایک مشکل سال ثابت ہوا ہے۔ سیای تحکیل نے ملک کوشد ید معاشی ، تران میں دتھیل دیا ہے۔ زیر جا کزہ سال کے دوران ملک بڑ سے ہوئے ترضوں، کم ہوتے ہوئے غیر ملکی ذرمبادلہ کے زخائر، کم برآ مدات، بریعتی ہوئی مبتکائی، تو انائی کی بلند قیمتوں، کرنی کی قدر میں کی، بلندشر سوداور کا دوبار پر پر تیکس کے اطلاق چیے چیلنجز کا سامنا کر دہا ہے۔ قوم پرسیلاب کی تباہ کاریوں نے بھی معیشت کو بہت نقصان پہنچایا ہے۔ غیر ملکی زرمبادلہ کے دخائر تاریخ کی کم ترین سطح پر آگے جس نے ملک کو ویچیدہ حالات میں ڈال دیا ہے۔ درآ مدات کو کم کرنے کے لئے لیٹرز آف کر یڈٹ کھولتے پر اسٹیٹ میں آف پا کتان (SBP) کی جانب سے عائد پابند یوں کا اڑ ات ملک کی کاروبار کی سرگرمیوں پر مرتب ہو میں کل 255 میں یو اُنٹش یعنی 200 کا ماضا ذر کی تاجا ہوں نظام رکیا جارہا ہے۔ میں متوقع استخابات کے باعث سیای عدم استخاب آخرکار ختم ہونے کا امکان نظام رکیا جارہا ہے۔

جولاتی 2023 ، کے آغاز میں اندیشیش مانیٹری فنڈ (IMF) کے ساتھ 3 بلین ڈالر کی اسینڈ بائی ارتجمند (SBA) کا میابی سے طے پاجانے کے بعد تاہ ہندگی سے پنچ پر ملک کی معیشت ایک اہم موڑ پر کھڑی ہوگئی ہے۔ نے پروگرام نے ملک کو در چیش کئی چیلنجز سے نبرد آ زما ہوئے مما لک سے قرض حاصل کرنے میں کا میاب ہوجائے کا جس سے ملک کے غیر ملکی ذرمبادلد کے زخائز میں خاطر خواہ اضافہ ہوگا۔ سعودی عرب اور امارات نے بالتر سیب 2 بلین اور 1 ملین ڈالر نے بھی پاکستان کی طویل مدتی غیر ملکی کرنی اشونڈ ڈیفالٹ ریڈیک (IDR) میں ڈالر کے صد کا دعدہ کیا ہے جو آئی ایم ایف پردگرام کے آغاز سے مشروط تھا۔ فی (Fitch) ریڈیک نے بھی پاکستان کی طویل مدتی غیر کملی کرنی اشونڈ ڈیفالٹ ریڈیک (IDR) میں - 2000 کا سامتا کر تا پڑی کی ہے۔ البتد اس چیش رفت کے باوجود آ کے چلیے ہوئے پاکستان کو مزید چیلنجز کا سامتا کر تا پڑی کی ہے۔ البتد اس چیش رفت کے باوجود آ کے چلیے ہوئے پاکستان کو مزید چیلنجز

ندکورہ سال کے دوران ملک میں در پیش ایتر معاشی حالات کے باعث کمپنی کی آمدنی میں معتدل محوسا سے آئی ہے۔ کمپنی نے 21.7 بلین روپے فروخت کا ہدف حاصل کیا جو گذشتہ برس کی 21.2 بلین روپے فروخت کے مقابلے میں % 2.3 زیادہ ہے۔

ند کورہ سال کے لئے کل منافع گذشتہ برس میں 2,750.8 ملین روپے (فروخت کا 8,183.0 ) کے مقابلے میں 3,183.7 ملین روپے ( فروخت کا 14.7 ) رہا۔ اس اضافے کو گذشتہ برس کی نسبت بہتر مارجن اور پیداوار میں بہتری سے منسوب کیا جارہا ہے۔

ند کورہ سال کے لئے مارکیٹنگ، فروخت اور تقسیم کی لاگت گذشتہ برس میں 762.9 ملین روپ کے مقابلے میں 807.0 ملین روپ رہا۔ اس اضافے کو کیرین اور فارورڈ تگ کے اضافی اخراجات سے منسوب کیا جارہاہے۔ قرضوں پراڈگت گذشتہ برس میں 313.8 ملین روپ کے مقابلے میں 54.29 ملین روپ رہی۔ اس اضافے کو گذشتہ برس کی نسبت بلند شرح سوداور طویل مدتی قرضوں میں اضافے سے منسوب کیا جارہاہے۔

ند کورہ بالا عوال کے باعث کمپنی نے گذشتہ برس کی اسی مدت میں 827.7 ملین روپے کے مقابلے میں 723.7 ملین روپ منافع علادہ تیکس حاصل کیا۔ جس کے میتیج میں فی حصص آمدنی گذشتہ برس کی اسی مدت میں 16.72 روپ (تعین نو) کے مقابلے میں اسال 14.62 روپ رہی۔

## منافع منقسمه اورتخصيصات

روان برس، آپ کے ڈائر یکٹرز نے NIL حتی نقد منافع منظمہ (2022: 65%) تجویز کیا ہے۔ مزید برآل، ڈائر یکٹرز نے NIL یوٹس صلص جاری کرنے کی تجویز بھی دی ہے (2022ء: 15%) جو بر100 ملکیتی صلص (10%) کے لئے 10 حصص کے تناسب میں پیلے جو ری یوٹس صلص اور بر 100 ملکیتی حصص (10%) کے لئے 10 حصص کے تناسب میں دوسر عبوری یوٹس تصلص علاوہ ہے۔ علاوہ ہے۔ منافع کی تفصیص حسب ذیل ہوگی:

ڈائزیکٹرز کی ریورٹ

بورڈا ف ڈائر یکٹرز 30 جون 2023ء کو اختنام پذریسال کے لئے پاکستان کیپلر کمیٹڈ (''کمپنی'') کے پڑتال شدہ مالیاتی گوشوارے کے ہمراہ سترہویں (70 ویں) سالانہ رپورٹ از راہ سرت پیش کرتے ہیں۔

## کمپنی کاپس منظر

ہماری کمپنی پاکستان کی کیبل انڈسٹری میں ایک بانی کی حیثیت رکھتی ہے جو 1953ء میں قائم ہوتی۔ بنیادی طور پر کمپنی سال 1953ء ۔ کنڈ کٹرز، بیکلی کی ٹر آسمیشن اور تقتیم نے لیے کمبیلزادر وائرز کی تیاری کے کاروبارے مسلک ہے ، تمپنی پی وی تی کمپاؤنڈ، کا پر راڈ ، ایلومیٹیم سیکشنز اور ائر تگ آلات بیمی فروشت کرتی ہے۔ یہ مصنوعات کمپنی نے پورٹ فولیو کا حصہ ہیں۔ اس طرح سمپنی اپنے دوخاص خام مال کوعالمی معیار کے کا پر راڈ اور PVC کمپاؤنڈ، تگ پرانٹ میں استعال کرتی ہے۔

نی میتونی کچرنگ سبولیات سے قیام کے متعمد کے لئے نوری آباد سائیف میں کمپنی نے اراض خرید ی ہے۔ فی الوقت تغیر اور آلات کی تحصیب اور کمیشنگ کاعمل جاری ہے۔ تی سبولت ماحولیاتی استحکام کی جانب دورر ک اقدامات ک لئے تیار کی گئی ہے اور جس میں 13 یکڑ رقبے پر 50,000 درختوں پر شتل ایک شہری جنگل تھی بنایا گیا ہے۔ تی سبولت کمپنی کو بہتر کا رکر دگی کے ساتھ آپریٹ کرتے میں مدد کر کا اور آمدنی کے گئی ذرائع لیعنی کا پر راڈ ، PVC کمپاؤنڈ اور محقف اقسام کی دیگر کمبولز کی استعداد میں اضافہ کر کا گھ نور کی آباد کی سبولت میں ایک اہم اضافہ جرمن انجینئر تک اور کی نالو جی لیس عالمی معیار کی CCV لائن ہے جو RV6 تک تک میڈ می دولیٹے کی کمبولو تیار کر لی جو پاکتان میں دستیاب سب نے دیادہ دوولیٹے کر یڈر میڈ کہ کی حال کیبل ہے۔

## كاركردكى كاجائزه

## كاروبارى رق

دور حاضر کی منڈی میں مقابلے میں رہنے کے لئے کسی بھی صنعت کے لئے کاردباری عمل میں بہتری انتہائی ابھیت کی حامل ہے۔ آپریشنل ، ٹیکنیکل اور انچینئر نگ امور میں تلیکی جدت سے مستفید ہونے اور کارکردگی کو تکھارنے کے لئے کمپنی اصلاحات پر لگا تار کام کرر دی ہے۔ ایسے

اقدامات زیر خور میں جولیڈ نائم کو بہتر کرنے اور انویٹر کی سطح اور ضیاع کو کم کرنے میں اہم کر دار ادا کریں گے۔ کمپنی سسٹم کو مربوط بنانے کے لئے مختلف طریقوں پر یہی خور کر رہی ہے تا کہ اہم اشار یوں کی با قاعدہ دفتا ندی اور تکرانی کو یقینی بنایا جا سکے ای لئے کمپنی اپنے ERP سسٹم کے ذریعے رپورنگ کی تقین کرتی ہے۔ ERP ماڈ یول اور یکل پروسیس مینوفیکچر تک (OPM) کو متعادف اور الاکو کیا گیا ہے جس کی مدد سے اس وقت کمپنی میں اور یکل ماڈ یول پروگرام تو سی

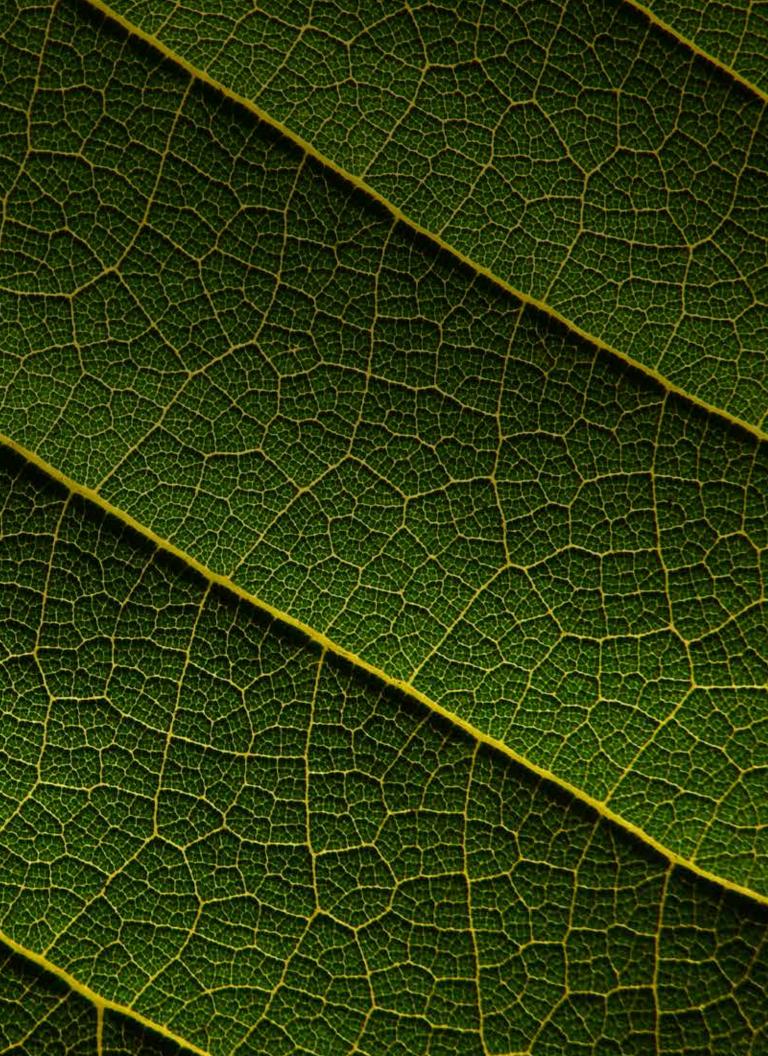
آرڈ رکو پوراکرنے کے عمل کو مؤثر انداز میں چلانے کے لئے میٹریل اور پردڈکش پلانگ کے ساتھ ڈیمانڈ پلانگ کو جوڈ کر کمپنی مربوط کاروباری طریق عمل پر گامزن ہے۔ ورست بیشن گوئی کے ذریعے کی شعبول میں بہتری کے آثار فعایاں ہورہ ہیں۔ بہترین پیدادار حاصل کرنے کی غرض سے کمپنی استعداد میں اضاف اور دوبدل کے ذریعے اپنے پیداداری ہدف کو بر حاربی ہے۔

تمپنی صارفین کی مسلس بدلتی ہوئی ضروریات اور شیکنالو جی ربحانات پر کڑی نظر رکھتی ہے۔ کراس قنگشل لیول پر مصنوعات میں ترقی کا ایک جامع پر وگرام مرتب کیا گیا ہے۔ دور حاضر میں صارفین کے تحفظ پر مجر پور توجید کی وجہ سے اکثر صارفین بہترین حفاظتی خصوصیات اور آگ سے زیادہ مزاحت اور آنشز دگی کی صورت میں کم دھو کی چیسی خصوصیات کی حال کیبل کا انتخاب کرتے ہیں ۔ اس طرح اماری تمپنی پاکستان کی پہلی تمپنی ہے جو عالمی شہرت یا فتہ کرتے ہیں ۔ اس طرح اماری تمپنی پاکستان کی پہلی تمپنی ہے جو عالمی شہرت یا فتہ سے مہار حکم کے مطابق، مماری تمپنی پاکستان کی واحد کیبل کمپنی ہے جس میں شعلوں ک تھید این شدہ سوار DC کیبلی انٹر دین انٹر نیٹ کی بیلو اور سوئے اور ساکٹ کی نئی رنڈ (دائر تک کا سامان) جیسی کی نئی مصنوعات شام کی تیں انٹر دین کی رنڈ

سمینی نے20 ستبر 2019 کواپنے ای سٹور کا آغاز کیا جو پاکستان کی کیمبل انڈسٹری میں پہلی سمینی ہے جس نے ای کا مرس پلیٹ فارم کو متعارف کرایا ہے۔ آغاز میں بیہ شور صرف کرا چی، لاہور، اسلام آیاد اور راد لینڈی کے صارفین کے لئے تھالیکن متی 2022ء میں اس ای

# ROOT FOR NNOVATION

**CORPORATE GOVERNANCE** 





## INDEPENDENT AUDITOR'S REVIEW REPORT TO THE MEMBERS OF PAKISTAN CABLES LIMITED

## Review Report on the Statement of Compliance Contained in Listed Companies (Code of Corporate Governance) Regulations, 2019

We have reviewed the enclosed Statement of Compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2019 (the Regulations) prepared by the Board of Directors of Pakistan Cables Limited for the year ended June 30, 2023 in accordance with the requirements of regulation 36 of the Regulations.

The responsibility for compliance with the Regulations is that of the Board of Directors of the Company. Our responsibility is to review whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Regulations and report if it does not and to highlight any non-compliance with the requirements of the Regulations. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Regulations.

As a part of our audit of the financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Regulations require the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval, its related party transactions. We are only required and have ensured compliance of this requirement to the extent of the approval of the related party transactions by the Board of Directors upon recommendation of the Audit Committee.

Based on our review, nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the requirements contained in the Regulations as applicable to the Company for the year ended June 30, 2023.

Mr +

A. F. Ferguson & Co Chartered Accountants

Karachi

Date: September 04, 2023

UDIN: CR202310073dyOGWZIvN

# Statement of Compliance With Listed Companies (Code Of Corporate Governance) Regulations, 2019

Name of company:Pakistan Cables Limited (the "Company")Year ending:June 30, 2023

The Company has complied with the requirements of the Listed Companies (Code of Corporate Governance) Regulations, 2019 (the **"Regulations"**) in the following manner: -

- 1. The total number of Directors are 9 as per the following:
- a. Male: 8
- b. Female: 1
- 2. The composition of the Board of Directors is as follows:

Category	Names
Independent Directors	<ol> <li>Ms. Spenta Kandawalla (Female Director)</li> <li>Mr. Arshad Mohsin Tayebaly</li> <li>Mr. Mazhar Valjee</li> </ol>
Non-Executive Directors	<ol> <li>Mr. Mustapha A. Chinoy (Chairman)</li> <li>Mr. Shoaib Javed Hussain</li> <li>Mr. Akbar Ali Pesnani</li> <li>Mr. Ali H. Shirazi</li> </ol>
Executive Directors	<ol> <li>Mr. Kamal A. Chinoy</li> <li>Mr. Fahd Kamal Chinoy (Chief Executive Officer)</li> </ol>

- 3) The Directors have confirmed that none of them is serving as a director on more than seven listed companies, including this Company;
- 4) The Company has prepared a Code of Conduct and has ensured that appropriate steps have been taken to disseminate it throughout the Company along with its supporting policies and procedures;
- 5) The Board has developed a vision/mission statement, overall corporate strategy and significant policies of the Company. The Board has ensured that a complete record of particulars of the significant policies along with their date of approval or updating is maintained by the Company;
- 6) All the powers of the Board have been duly exercised and decisions on relevant matters have been taken by the Board/ shareholders as empowered by the relevant provisions of the Companies Act 2017 (the "Act") and these Regulations;
- 7) The meetings of the Board were presided over by the Chairman and, in his absence, by a Director elected by the Board for this purpose. The Board has complied with the requirements of the Act and the Regulations with respect to frequency, recording and circulating minutes of meeting of the Board;

- 8) The Board has a formal policy and transparent procedures for remuneration of Directors in accordance with the Act and these Regulations;
- 9) Out of the nine Directors, the following seven Directors have obtained a certificate of Directors' Training Program:
  - i. Mr. Shoaib Javed Hussain
  - ii. Ms. Spenta Kandawalla
  - iii. Mr. Akbar Ali Pesnani
  - iv. Mr. Ali H. Shirazi
  - v. Mr. Mazhar Valjee
  - vi. Mr. Kamal A. Chinoy
  - vii. Mr. Fahd Kamal Chinoy

Mr. Mustapha A. Chinoy is exempt from the requirement of Directors' Training Program as per the Regulations. Mr. Arshad Mohsin Tayebaly will undertake the Directors' Training Program within the stipulated time.

- The Board has approved appointment of the Chief Financial Officer, Company Secretary and Head of Internal Audit, including their remuneration and terms and conditions of employment and complied with relevant requirements of the Regulations;
- 11) The Chief Financial Officer and the Chief Executive Officer duly endorsed the financial statements before approval of the Board.
- 12) The Board has formed committees comprising of members given below:

a)	Board Audit Committee:	Mr. Mazhar Valjee (Chair) Mr. Akbar Ali Pesnani (Member) Mr. Ali H. Shirazi (Member)
b)	Human Resource and Remuneration Committee:	Ms. Spenta Kandawalla (Chair) Mr. Arshad Mohsin Tayebaly (Member) Mr. Mazhar Valjee (Member) Mr. Kamal Chinoy (Member) Mr. Fahd Kamal Chinoy (Member)

- 13) The terms of reference of the aforesaid committees have been formed, documented and advised to the committees for compliance;
- 14) The frequency of meetings (quarterly/half yearly/ yearly) of the committees were as follows:
  - a) Board Audit Committee: Quarterly
  - b) Human Resource and Remuneration Committee: Biannually
- 15) The Board has set up an effective internal audit function who are considered suitably qualified and experienced for the purpose and are conversant with the policies and procedures of the Company;
- 16) The statutory auditors of the Company have confirmed that they have been given a satisfactory rating under the Quality Control Review program of the Institute of Chartered Accountants of Pakistan and registered with Audit Oversight Board of Pakistan, that they and all their partners are in compliance with International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by the Institute of Chartered Accountants of Pakistan and that they and the partners of the firm involved in the audit are not a close relative (spouse, parent, dependent and non-dependent children) of the Chief Executive Officer, Chief Financial Officer, Head of Internal Audit, Company Secretary or Director of the Company;

- 17) The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the Act, the Regulations or any other regulatory requirement and the auditors have confirmed that they have observed IFAC guidelines in this regard;
- 18) We confirm that all requirements of regulations 3, 6, 7, 8, 27, 32, 33 and 36 of the Regulations have been complied with.
- 19) Explanation for non-compliance with requirements, other than regulations 3, 6, 7, 8, 27, 32, 33 and 36 are below:

Non-Mandatory Requirement	Reg. No.	Explanation
<b>Directors' training</b> It is encouraged that by 30 June 2022, all directors on the Board have acquired the prescribed certification under any director training program offered by institutions, local or foreign, that meet the criteria specified by the Commission and approved by it.	19(1)	The Independent Director, Mr. Arshad Mohsin Tayebaly, could not attend the Directors' Training Program due to tight schedule. However, Company is arranging Directors' Training Program for him as early as possible.
Nomination Committee: The Board may constitute a separate committee, designated as the nomination committee, of such number and class of directors, as it may deem appropriate in its circumstances.	29(1)	The Board has not constituted separate Nomination Committee and currently functions required to be performed by Nomination Committee are being dealt with by Human Resource and Remuneration Committee.
<b>Risk Management Committee:</b> The Board may constitute the risk management committee, of such number and class of directors, as it may deem appropriate in its circumstances, to carry out a review of effectiveness of risk management procedures and present a report to the Board.	30(1)	The Board has not constituted separate Risk Management Committee and currently functions required to be performed by such committee are being performed by Board Audit Committee and the Board.

On behalf of the Board of Directors

**Mustapha A.<sup>°</sup>Chinoy** Chairman KARACHI: August 25, 2023

helen

Fahd Kamal Chinoy Chief Executive Officer

# ROOT FOR DEVELOPMENT

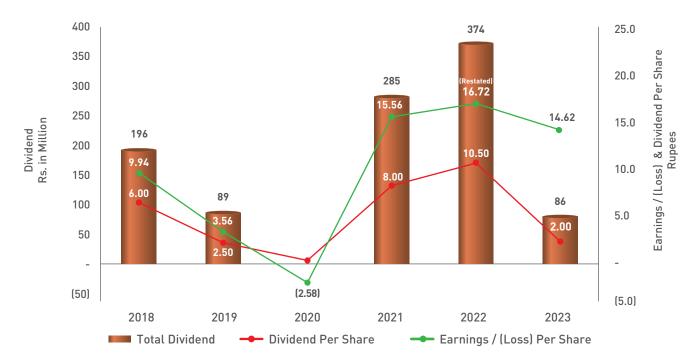
FINANCIAL HIGHLIGHTS



# **Key Financial Data**

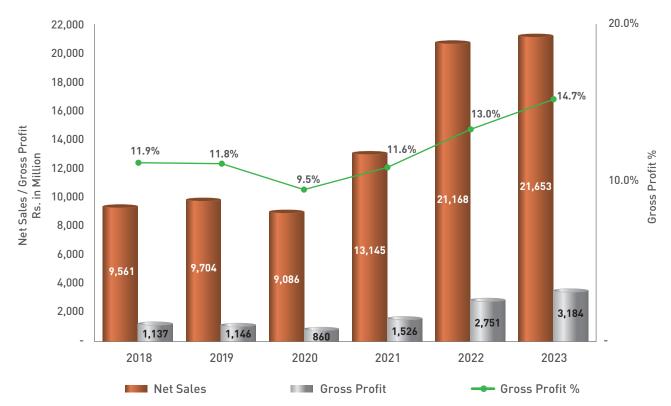
		2023	2022	2021	2020	2019	2018
Profitability Ratios Sales Gross Profit Profit / (Loss) After Tax Dividend Bonus issue Gross Profit Percentage Net Profit / (Loss) to Sales EBIT EBITDA EBITDA EBITDA Margin to Sales Return on Equity	Rs. in Mill. Rs. in Mill. Rs. in Mill. Rs. in Mill. % % Rs. in Mill. Rs. in Mill. %	21,653.0 3,183.7 723.7 - 85.92 14.70 3.34 2,084.6 2,292.3 10.59	21,167.7 2,750.8 827.7 320.2 53.4 13.00 3.91 1,644.7 1,843.8 8.71	13,145.1 1,526.5 553.6 284.6 - 111.61 4.21 942.3 1,165.6 8.87	9,086.1 860.3 (91.8) - 9.47 (1.01) 218.8 451.1 4.96	9,704.3 1,145.7 126.2 88.9 - 11.81 1.30 365.0 580.7 5.98	9,561.0 1,137.1 305.3 195.7 - 11.89 3.20 477.4 691.7 7.23
- without revaluation reserve - with revaluation reserve Return on Capital Employed	% % %	15.37 7.62 13.92	19.63 9.19 16.06	14.77 10.35 15.23	(2.91) (1.92) 3.93	3.88 2.59 6.38	13.87 9.24 11.43
<b>Liquidity Ratios</b> Current Ratio Quick / Acid Test Ratio Cash to Current Liabilities Cash Flows from Operations to Sales	Times 5 Times	1 : 1 0.6 : 1 0.02 0.05	0.9 : 1 0.5 : 1 0.03 0.01	1.2 : 1 0.7 : 1 0.02 (0.01)	1.5 : 1 0.8 : 1 0.03 0.12	1.8 : 1 1 : 1 0.03 (0.03)	1.6 : 1 1 : 1 0.19 (0.06)
Activity / Turnover Ratios Total Assets Turnover Ratio Fixed Assets Turnover Ratio Stock-in-Trade Turnover Ratio Number of Days in Stock-in-Trade Trade Debts Turnover Ratio Number of Days in Trade Debts Creditors Turnover Ratio Number of Days in Creditors Operating Cycle	Times Times Days Times Days Times Days Days	0.93 1.50 4.84 75 6.12 60 12.68 29 106	1.09 1.99 5.78 63 7.19 51 20.77 18 96	1.19 2.74 5.27 69 6.94 53 25.02 15 107	1.08 2.23 4.01 91 5.69 64 25.46 14 141	1.15 2.86 4.12 89 5.61 65 47.71 8 146	1.33 4.36 4.35 84 6.81 54 32.46 11 127
Investment / Market Ratios Earnings / (Loss) Per Share - Basic & Dilu Price Earning Ratio Price to Book Ratio Dividend (cash + bonus) Yield Ratio* Dividend Payout Ratio Dividend Cover Ratio Cash Dividend Per Share Bonus Issue Per Share Market Value Per Share - year end - high during the year - low during the year Break-up value Per Share - without revaluation reserve - with revaluation reserve - with revaluation reserve - with revaluation reserve & investm in related party at fair/market value	Times Times % % Times Rupees Rupees Rupees Rupees Rupees Rupees	14.62 5.67 0.18 20.00 11.87 8.42 - 2.00 82.92 172.49 81.00 95.11 191.77 191.13	16.72 6.00 0.25 21.45 45.13 2.22 9.00 1.50 139.50 194.00 128.00 118.51 253.14 254.99	15.56 9.61 0.48 5.35 51.41 1.95 8.00 - 149.50 174.00 104.01 105.38 150.34	(2.58) (41.43) 0.45 - - - - 106.89 145.00 85.00 88.74 134.08 135.39	3.56 39.49 0.59 1.78 70.46 1.42 2.50 - 140.52 215.75 109.00 91.48 137.10 138.35	9.94 18.11 0.74 3.21 64.08 1.56 6.00 - 186.95 352.88 186.01 84.21 119.26 122.33
<b>Capital Structure Ratios</b> Financial Leverage Ratio Weighted Average Cost to Debt Debt to Equity Ratio Interest Cover Ratio	Times % Times	1.46 17.67 37 : 63 2.18	1.16 9.70 12 : 88 5.24	1.06 7.59 14 : 86 4.90	0.76 12.82 14 : 86 0.77	0.73 9.92 15 : 85 1.94	0.91 6.58 10 : 90 3.57

\* Based on market value of June 30

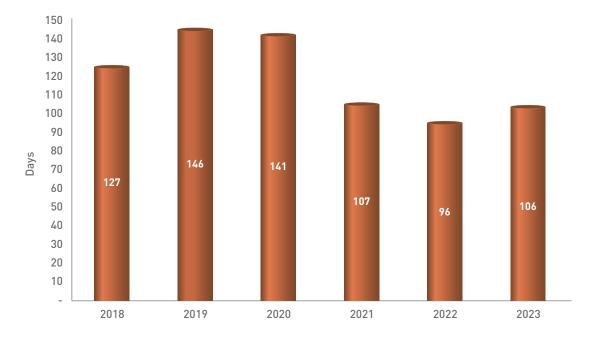


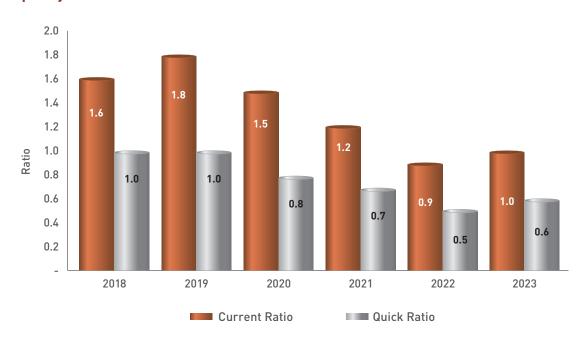
Dividend vs Earnings / (Loss) Per Share





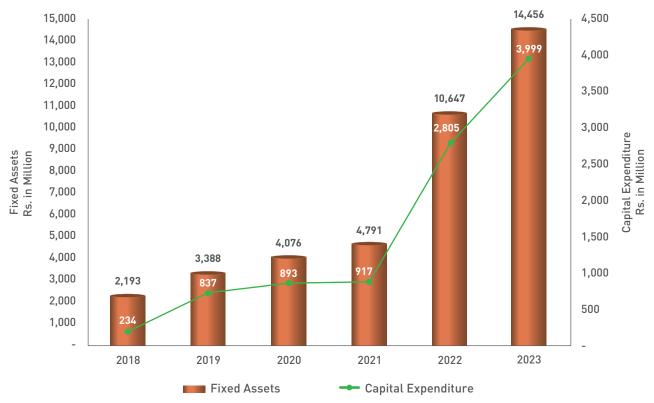
# Cash Operating Cycle

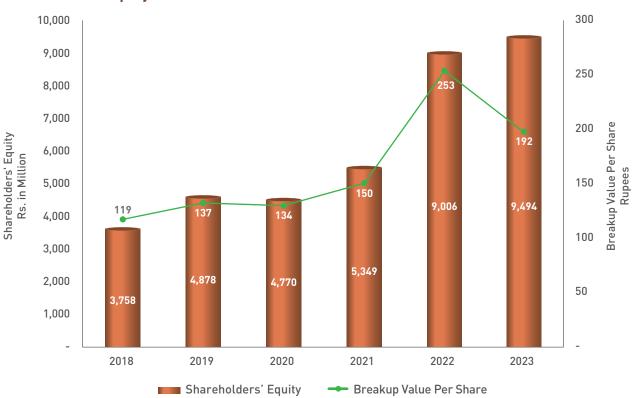




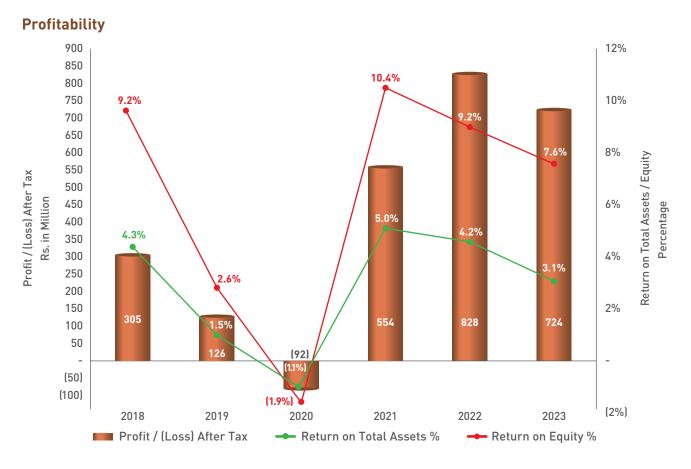
# Liquidity

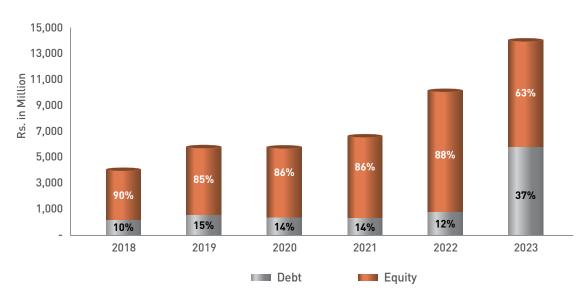






# Shareholders' Equity





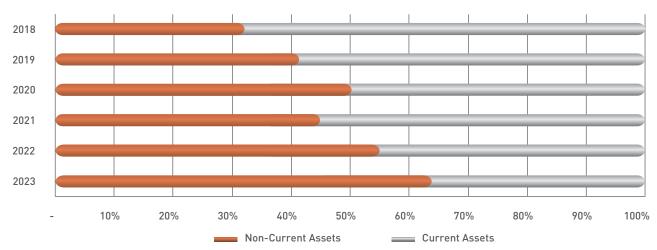
**Debt to Equity** 

# **Analysis of Financial Statements**

# Horizontal Analysis - Statement of Financial Position

	2023 Rs. in M	2023 vs 2022 %age	2022 Rs. in M	2022 vs 2021 %age	2021 Rs. in M	2021 vs 2020 %age	2020 Rs. in M	2020 vs 2019 %age	2019 Rs. in M	2019 vs 2018 %age	2018 Rs. in M	2018 vs 2017 %age
ASSETS Non-current assets Property, plant and equipment Right-of-use assets Intangible assets Investment in associated company Long-term loans receivable Long-term deposits and prepayments	14,445 8 12 78 14 6 14,563	35.90 (72.07) (32.69) 19.29 117.28 7.04 35.42	10,629 30 18 66 6 <u>6</u> <b>10,754</b>	122.42 (42.79) 40.65 (45.67) (19.42) (2.90) <b>116.04</b>	4,779 52 13 121 8 6 <b>4,978</b>	17.51 (34.82) 38.79 159.07 25.34 (57.43) <b>17.90</b>	4,066 79 9 47 6 15 <b>4,222</b>	20.34 100.00 (0.07) 5.19 (11.25) [32.06] <b>22.00</b>	3,379 - 9 44 7 21 <b>3,461</b>	54.57 - 32.01 (54.20) 22.25 100.00 <b>50.76</b>	2,186 - 7 97 6 - <b>2,296</b>	0.92 - 26.46 140.38 - <b>1.93</b>
Current assets Stores and spares Stock-in-trade Trade debts Short-term loans and advances Short-term deposits and prepayments Other receivables Taxation - payments less provisions Cash and bank balances	80 3,761 4,147 181 60 360 81 161 8,831	26.55 (2.65) 1.03 98.81 119.01 147.40 (56.81) (36.93) 1.06	63 3,863 4,104 91 27 145 188 256 <b>8,739</b>	(5.94) 54.30 47.29 51.64 (15.02) 11.12 (48.48) 137.65 <b>44.35</b>	67 2,504 2,787 60 32 131 366 108 <b>6,054</b>	22.41 31.62 68.61 150.76 11.48 120.10 [5.67] 26.43 <b>44.32</b>	55 1,902 1,653 24 29 59 388 85 <b>4,195</b>	(5.96) (13.65) (20.88) (49.13) (49.83) 93.16 (2.36) (3.19) (15.60)	58 2,203 2,089 47 57 31 397 88 <b>4,971</b>	(9.14) 12.72 5.94 (29.18) 14.05 223.81 113.87 (84.65) <b>1.95</b>	64 1,955 1,972 67 50 10 186 573 <b>4,875</b>	4.60 2.08 49.49 238.49 31.00 (68.87) 83.13 991.80 <b>37.82</b>
Total assets	23,395	20.01	19,493	76.70	11,032	31.06	8,417	(0.17)	8,432	17.58	7,171	23.86
EOUITY AND LIABILITIES Share capital and reserves Issued, subscribed and paid-up capital Advance against share capital Capital reserves Share premium reserve Revaluation surplus on property (land and building) - net of tax Revenue reserves General reserve Un-appropriated profit / (loss) Total shareholders' equity	495 - 1,595 4,785 1,975 <u>644</u> 9,494	39.15 - (0.10) 25.40 (6.78) 5.42	356 - 1,595 4,790 1,575 690 <b>9,006</b>	- - 199.49 24.21 30.15 <b>68.38</b>	356 - 1,595 1,599 1,268 530 <b>5,349</b>	- - (0.84) - (959.70) 12.13	356 - 1,595 1,613 1,268 (62) <b>4,770</b>	- - (0.63) 3.34 (180.51) (2.21)	356 - 1,595 1,623 1,227 77 <b>4,878</b>	25.00 (100.00) 202.22 46.99 7.82 [64.41] <b>29.80</b>	285 488 528 1,104 1,138 215 <b>3,758</b>	- 100.00 - 0.11 22.89 (20.25) <b>20.78</b>
Non-current liabilities Long-term financing - secured Deferred income - Government grant Lease liabilities Staff retirement benefits Staff compensated absences Deferred taxation	4,768 565 2 57 5 85 5,481	458.20 126.77 (63.59) 14.55 (34.87) 29.31 345.04	854 249 6 50 7 <u>66</u> <b>1,232</b>	19.85 817.15 (45.26) 12.88 11.04 68.04 <b>46.66</b>	713 27 10 44 6 39 <b>840</b>	8.74 254.27 (58.65) 3.30 18.98 (33.31) <b>5.67</b>	655 8 25 43 5 59 <b>795</b>	(3.71) 100.00 100.00 36.28 (85.50) (38.34) (5.96)	681 - - 31 38 96 <b>845</b>	135.21 - [4.33] 7.38 52.81 <b>101.38</b>	289 - - 33 35 63 <b>420</b>	46.06 - - 12.15 (0.59) 6.95 <b>30.73</b>
Current liabilities Current portion of long-term financing Current portion of lease liabilities Trade and other payables Short-term borrowings - secured Contract liabilities Unclaimed dividend Accrued mark-up Total liabilities Total equity and liabilities	182 2 3,182 4,001 700 33 319 8,419 13,901 23,395	(53.73) (76.11) 19.31 (18.31) (38.65) 10.10 169.17 (9.03) 32.55 20.01	393 7 2,667 4,897 1,142 30 118 <b>9,255</b> <b>10,487</b> <b>19,493</b>	[2.81] [23.66] 86.39 129.54 41.44 18.59 266.30 91.09 84.53 76.70	404 10 1,431 2,134 807 26 32 4,843 5,683 11,032	87.94 (82.42) 32.38 72.84 312.90 (0.25) (29.08) <b>69.81</b> <b>55.83</b> <b>31.06</b>	215 55 1,081 1,234 195 26 46 <b>2,852</b> <b>3,647</b> <b>8,417</b>	97.64 100.00 33.04 (17.62) (12.14) (1.77) 13.30 <b>5.30</b> <b>2.62</b> (0.17)	109 - 813 1,498 223 26 40 <b>2,709</b> <b>3,554</b> <b>8,432</b>	58.18 - 6.62 (15.77) (33.37) 9.74 56.90 (9.51) 4.12 17.58	69 - 762 1,779 334 24 26 <b>2,993</b> <b>3,413</b> <b>7,171</b>	6.80 - [26.55] 92.97 19.77 [44.31] 118.44 <b>26.99</b> <b>27.44</b> <b>23.86</b>

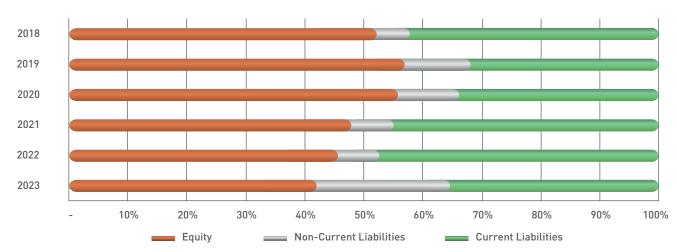
#### Financial Position Analysis (Assets)



# Vertical Analysis - Statement of Financial Position

	202 Rs. in M	3 %age	20 Rs. in M	22 %age	21 Rs. in M	021 %age	20 Rs. in M	20 %age	20 Rs. in M	)19 %age	20 Rs. in M	18 %age
ASSETS												
Non-current assets												
Property, plant and equipment	14,445	61.74	10,629	54.53	4,779	43.32	4,066	48.31	3,379	40.08	2,186	30.48
Right-of-use assets	8	0.04	30	0.15	52	0.47	79	0.94	-	-	-	-
Intangible assets	12	0.05	18	0.09	13	0.11	9	0.11	9	0.11	7	0.10
Investment in associated company	78	0.34	66	0.34	121	1.10	47	0.55	44	0.53	97	1.35
Long-term loans receivable	14	0.06	6	0.03	8	0.07	6	0.07	7	0.08	6	0.08
Long-term deposits and prepayments	6	0.03	6 10,754	0.03	6 4,978	0.06 45.12	15 4,222	0.17 50.16	21 3,461	0.25	2,296	32.01
	14,563	62.25	10,754	55.17	4,978	45.12	4,222	50.16	3,401	41.05	2,296	32.01
Current assets												
Stores and spares	80	0.34	63	0.32	67	0.61	55	0.65	58	0.69	64	0.90
Stock-in-trade	3,761	16.08	3,863	19.82	2,504	22.70	1,902	22.60	2,203	26.13	1,955	27.26
Trade debts	4,147	17.72	4,104	21.06	2,787	25.26	1,653	19.63	2,089	24.77	1,972	27.50
Short-term loans and advances	181	0.78	91	0.47	60	0.55	24	0.29	47	0.56	67	0.93
Short-term deposits and prepayments	60	0.25	27	0.14	32	0.29	29	0.34	57	0.68	50	0.70
Other receivables	360	1.54	145	0.75	131	1.19	59	0.71	31	0.37	10	0.13
Taxation - payments less provisions	81	0.35	188	0.97	366	3.32	388	4.61	397	4.71	186	2.59
Cash and bank balances	8,831	0.69	256 8,739	1.31 44.83	108 6,054	0.98	85 4,195	1.01 49.84	88 4,971	1.04 58.95	573 4,875	7.99 67.99
Total assets	23,395	100.00	19,493	100.00	11,032	100.00	8,417	100.00	8,432	100.00	4,875	100.00
	20,070	100.00	17,475	100.00	11,032	100.00	0,417	100.00	0,452	100.00	7,171	100.00
EQUITY AND LIABILITIES												
Share capital and reserves												
Issued, subscribed and paid-up capital	495	2.12	356	1.83	356	3.22	356	4.23	356	4.22	285	3.97
Advance against share capital	-	-	-	-	-	-	-	-	-	-	488	6.80
Capital reserves												
Share premium reserve	1,595	6.82	1,595	8.18	1,595	14.46	1,595	18.95	1,595	18.92	528	7.36
Revaluation surplus on property (land and building)	( 805	00 (5	( 500	0/ 55	4 500	4 / 50	4 / 40	40.47	4 (00	40.05	4.407	45.40
- net of tax Revenue reserves	4,785	20.45	4,790	24.57	1,599	14.50	1,613	19.16	1,623	19.25	1,104	15.40
General reserve	1,975	8.44	1.575	8.08	1,268	11.49	1.268	15.06	1.227	14.55	1,138	15.87
Un-appropriated profit / (loss)	644	2.75	690	3.54	530	4.81	(62)	(0.73)	77	0.91	215	3.00
Total shareholders' equity	9,494	40.58	9,006	46.20	5,349	48.48	4,770	56.67	4,878	57.85	3,758	52.41
	.,		.,		-,		.,		.,		-,	
Non-current liabilities				r	r							
Long-term financing - secured	4,768	20.38	854	4.38	713	6.46	655	7.79	681	8.07	289	4.04
Deferred income - Government grant	565	2.41	249	1.28	27	0.25	8	0.09	-	-	-	-
Lease liabilities	2	0.01	6 50	0.03	10	0.09	25	0.29	- 31	0.37	- 33	- 0.46
Staff retirement benefits Staff compensated absences	5	0.24	7	0.25	44	0.40	43	0.06	38	0.37	35	0.40
Deferred taxation	85	0.02	66	0.04	39	0.08	59	0.00	96	1.13	63	0.47
	5,481	23.43	1,232	6.32	840	7.61	795	9.44	845	10.02	420	5.85
	-,		-,									
Current liabilities												
Current portion of long-term financing	182	0.78	393	2.01	404	3.66	215	2.55	109	1.29	69	0.96
Current portion of lease liabilities	2	0.01	7	0.04	10	0.09	55	0.66	-	-	-	-
Trade and other payables	3,182	13.60	2,667	13.68	1,431	12.97	1,081	12.84	813	9.64	762	10.63
Short-term borrowings - secured	4,001	17.10	4,897	25.12	2,134	19.34	1,234	14.67	1,498	17.77	1,779	24.81
Contract liabilities	700	2.99	1,142	5.86	807	7.32	195	2.32	223	2.64	334	4.66
Unclaimed dividend	33	0.14	30	0.16	26	0.23	26	0.30	26	0.31	24	0.33
Accrued mark-up	8,419	1.36	118 9,255	0.61 47.48	32 4,843	0.29 43.90	46 2,852	0.54 33.89	40 2,709	0.48	26 2.993	0.36
Total liabilities	13,901	59.42	10,487	53.80	5,683	51.52	3,647	43.33	3,554	42.15	3,413	47.59
Total equity and liabilities	23,395	100.00	19,493	100.00	11,032	100.00	8,417	100.00	8,432	100.00	7,171	100.00
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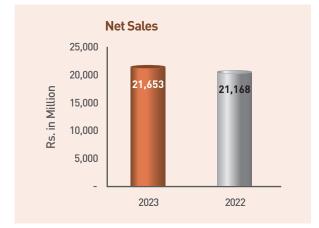
#### Financial Position Analysis (Equity and Liabilities)

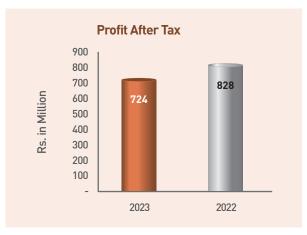


# **Analysis of Financial Statements**

# Horizontal Analysis - Statement of Profit or Loss

	2023 Rs. in M	2023 vs 2022 %age	2022 Rs. in M	2022 vs 2021 %age	2021 Rs. in M	2021 vs 2020 %age	2020 Rs. in M	2020 vs 2019 %age	2019 Rs. in M	2019 vs 2018 %age	2018 Rs. in M	2018 vs 2017 %age
Revenue from contracts with customers Cost of sales	21,653 (18,469)	2.29 0.28	21,168 (18,417)	61.03 58.51	13,145 (11,619)	44.67 41.24	9,086 (8,226)	(6.37) (3.89)	9,704 (8,559)	1.50 1.60	9,561 (8,424)	18.28 23.59
Gross profit	3,184	15.74	2,751	80.21	1,526	77.44	860	(24.91)	1,146	0.75	1,137	(10.29)
Marketing, selling and distribution costs Administrative expenses Impairment reversal / (loss) on trade debts	(807) (359) 1	5.78 9.11 (87.98)	(763) (329) 9	46.77 21.06 0.47	(520) (272) 9	19.46 22.34 (151.37)	(435) (222) (17)	(14.66) (16.48)	(510) (266) 0,1	16.33 6.95	(438) (249)	7.94 8.86 (100.00)
impairment reversal / (toss) on trade debts	(1,165)	7.55	(1,083)	38.36	<u> </u>	16.13	(674)	100.00	(776)	100.00	- (687)	8.02
	(1,100)	7.00	(1,000)	00.00	(700)	10110	(074)	(10.07)	(110)	12.72	(007)	0.02
Finance cost	(954)	204.10	[314]	63.02	[192]	(32.06)	[283]	50.20	[189]	41.15	[134]	103.62
Impairment (loss) / reversal on investment in associate	-	(100.00)	(72)	(225.00)	57	100.00	-	(100.00)	(57)	100.00	-	-
Other expenses	(88)	(16.88)	(105)	91.17	(55)	(100.00)	[4]	(69.52)	(15)	(50.48)	[29]	(39.74)
	(1,042)	112.31	(491)	157.84	(190)	(33.86)	(288)	10.48	(260)	59.77	(163)	42.52
Other income	149	9.80	136	(23.53)	177	382.54	37	(32.64)	55	34.13	41	(58.35)
Share of profit from associate under the equity basis of accounting	5	(74.35)	19	(3.63)	19	100.00	1	(95.45)	12	[22,68]	16	68.85
Profit / (loss) before tax	1.130	(15.07)	1.331	77.51	750	100.00	[64]	(136.54)	176	(22.00)	344	(44.93)
Income tax expense	(407)	(19.17)	(503)	156.55	(196)	617.17	(27)	(45.44)	(50)	30.46	(38)	(73.65)
Profit / (loss) after tax	724	(12.57)	828	49.50	554	100.00	(92)	(172.71)	126	(58.66)	305	(36.18)





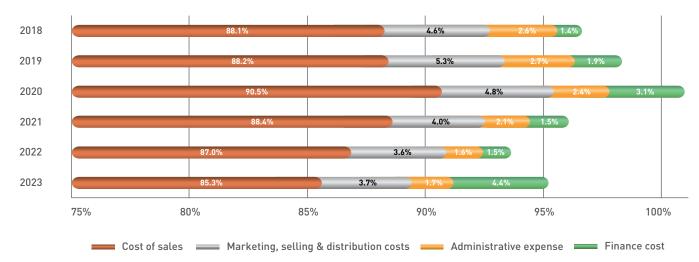




# Vertical Analysis - Statement of Profit or Loss

	2 Rs. in M	023 %age	2 Rs. in M	022 %age	2 Rs. in M	021 %age	20 Rs. in M	)20 %age	20 Rs. in M	19 %age	20 Rs. in M	)18 %age
Revenue from contracts with customers	21,653	100.00	21,168	100.00	13,145	100.00	9,086	100.00	9,704	100.00	9,561	100.00
Cost of sales	(18,469)	(85.30)	(18,417)	(87.00)	(11,619)	(88.39)	[8,226]	(90.53)	(8,559)	(88.19)	(8,424)	(88.11)
Gross profit	3,184	14.70	2,751	13.00	1,526	11.61	860	9.47	1,146	11.81	1,137	11.89
Marketing, selling and distribution costs	(807)	(3.73)	(763)	(3.60)	(520)	(3.95)	(435)	(4.79)	(510)	(5.25)	(438)	(4.58)
Administrative expenses	(359)	(1.66)	(329)	(1.56)	[272]	(2.07)	[222]	(2.45)	[266]	(2.74)	[249]	(2.60)
Impairment reversal / (loss) on trade debts	1	0.00	9	0.04	9	0.07	[17]	(0.19)	0.1	0.00	-	-
	(1,165)	(5.38)	(1,083)	(5.12)	(783)	(5.96)	(674)	(7.42)	(776)	(8.00)	(687)	(7.19)
Finance cost	(954)	(4.41)	(314)	(1.48)	[192]	(1.46)	[283]	(3.12)	[189]	(1.94)	(134)	(1.40)
Impairment (loss) / reversal on												
investment in associate	-	-	(72)	(0.34)	57	0.44	-	-	(57)	(0.59)	-	-
Other expenses	(88)	(0.40)	(105)	(0.50)	(55)	(0.42)	(4)	(0.05)	(15)	(0.15)	(29)	(0.31)
	(1,042)	(4.81)	(491)	(2.32)	(190)	(1.45)	(288)	(3.17)	(260)	(2.68)	(163)	(1.70)
Other income	149	0.69	136	0.64	177	1.35	37	0.40	55	0.56	41	0.43
Share of profit from associate under the												
equity basis of accounting	5	0.02	19	0.09	19	0.15	1	0.01	12	0.13	16	0.17
Profit / (loss) before tax	1,130	5.22	1,331	6.29	750	5.70	(64)	(0.71)	176	1.82	344	3.60
Income tax expense	(407)	(1.88)	(503)	(2.38)	(196)	[1.49]	(27)	(0.30)	(50)	(0.52)	(38)	(0.40)
Profit / (loss) after tax	724	3.34	828	3.91	554	4.21	(92)	(1.01)	126	1.30	305	3.19

# Analysis of Expenses



# **Analysis of Financial Statements**

# Horizontal Analysis - Statement of Cash Flows

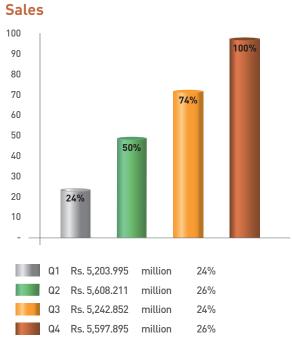
2023 Rs. in M	2023 vs 2022 %age	2022 Rs. in M	2022 vs 2021 %age	2021 Rs. in M	2021 vs 2020 %age	2020 Rs. in M	2020 vs 2019 %age	2019 Rs. in M	2019 vs 2018 %age	2018 Rs. in M	2018 vs 2017 %age
1,000	505.85	165	(191.72)	(180)	(116.28)	1,105	[484.64]	(287)	(47.20)	(544)	(594.64)
(3,976)	44.01	(2,761)	206.92	(900)	1.16	(889)	8.02	[823]	259.21	[229]	(12.96)
2,962	52.44	1,943	140.79	807	56.52	516	91.11	270	(75.47)	1,100	1,994.14
(14)	(97.82)	(653)	139.55	(273)	(137.28)	731	(186.97)	(841)	(357.72)	326	(423.66)
	Rs. in M 1,000 (3,976) 2,962	2023         vs 2022           Rs. in M         %age           1,000         505.85           (3,976)         44.01           2,962         52.44	2023 Rs. in M         vs 2022 %age         2022 Rs. in M           1,000         505.85         165           (3,976)         44.01         [2,761]           2,962         52.44         1,943	2023 Rs. in M         vs 2022 %age         2022 Rs. in M         vs 2021 %age           1,000         505.85         165         (191.72)           (3,976)         44.01         (2,761)         206.92           2,962         52.44         1,943         140.79	2023 Rs. in M         vs 2022 %age         2022 Rs. in M         vs 2021 %age         2021 Rs. in M           1,000         505.85         165         (191.72)         (180)           (3,976)         44.01         (2,761)         206.92         (900)           2,962         52.44         1,943         140.79         807	2023 Rs. in M         vs 2022 %age         2022 Rs. in M         vs 2021 %age         2021 Rs. in M         vs 2020 %age           1,000         505.85         165         (191.72)         (180)         (116.28)           (3,976)         44.01         (2,761)         206.92         (900)         1.16           2,962         52.44         1,943         140.79         807         56.52	2023 Rs. in M         vs 2022 %age         2022 Rs. in M         vs 2021 %age         2021 Rs. in M         vs 2020 %age         2020 Rs. in M           1,000         505.85         165         (191.72)         (180)         (116.28)         1,105           (3,976)         44.01         (2,761)         206.92         (900)         1.16         (889)           2,962         52.44         1,943         140.79         807         56.52         516	2023 Rs. in M         vs 2022 %age         2022 Rs. in M         vs 2021 %age         2021 Rs. in M         vs 2020 %age         2020 Rs. in M         vs 2020 %age         2020 Rs. in M         vs 2019 %age           1,000         505.85         165         (191.72)         (180)         (116.28)         1,105         (484.64)           (3,976)         44.01         (2,761)         206.92         (900)         1.16         (889)         8.02           2,962         52.44         1,943         140.79         807         56.52         516         91.11	2023 Rs. in M         vs 2022 %age         2021 Rs. in M         vs 2021 %age         vs 2021 Rs. in M         vs 2020 %age         vs 2019 Rs. in M         2019 %age         2019 Rs. in M           1,000         505.85         165         (191.72)         (180)         (116.28)         1,105         (484.64)         (287)           (3,976)         44.01         (2,761)         206.92         (900)         1.16         (889)         8.02         (823)           2,962         52.44         1,943         140.79         807         56.52         516         91.11         270	2023 Rs. in M         vs 2022 %age         2021 Rs. in M         vs 2021 %age         2021 Rs. in M         vs 2020 %age         vs 2019 %age         vs 2019 Rs. in M         vs 2018 %age           1,000         505.85         165         (191.72)         (180)         (116.28)         1,105         (484.64)         (287)         (47.20)           (3,976)         44.01         (2,761)         206.92         (900)         1.16         (889)         8.02         (823)         259.21           2,962         52.44         1,943         140.79         807         56.52         516         91.11         270         (75.47)	2023 Rs. in M       vs 2022 %age       2021 Rs. in M       vs 2021 %age       vs 2021 Rs. in M       vs 2020 %age       vs 2019 %age       2019 %age       vs 2018 %age       2019 %age       vs 2018 %age       2019 %age       vs 2018 %age       2019 %age       vs 2018 %age       2019 %age       2019 %age       2018 %age       2018 %age       2018 %age       2018 %age       2018 %age       2018 %age       2018 %age       2018 %age       2018 %age       2

# Vertical Analysis - Statement of Cash Flows

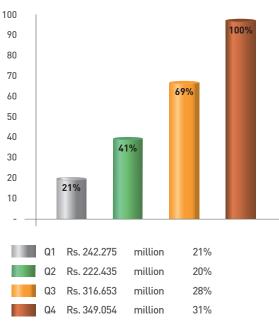
	2023 Rs. in M %age	2 Rs. in M	022 %age	Rs. in M	2021 %age	2 Rs. in M	020 %age	20 Rs. in M	)19 %age	Rs. in M	2018 %age
Net cash generated from / (used in) operating activities	1,000 (7,009.11)	165	(25.27)	(180)	66.01	1,105	151.11	(287)	34.17	(544)	(166.77)
Net cash used in investing activities	(3,976) 27,870.16	[2,761]	422.78	(900)	329.97	(889)	(121.61)	(823)	97.91	(229)	(70.25)
Net cash generated from financing activities	2,962 (20,761.05)	1,943	(297.51)	807	(295.97)	516	70.50	270	(32.08)	1,100	337.02
Net (decrease) / increase in cash & cash equivalents	(14) 100.00	(653)	100.00	(273)	100.00	731	100.00	(841)	100.00	326	100.00

# **Quarterly Performance Analysis**

For the year ended June 30, 2023



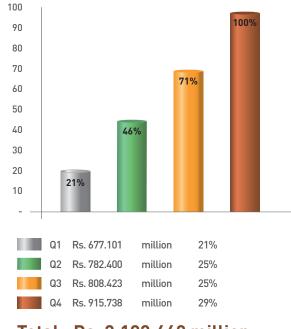
# Total: Rs. 21,652.953 million



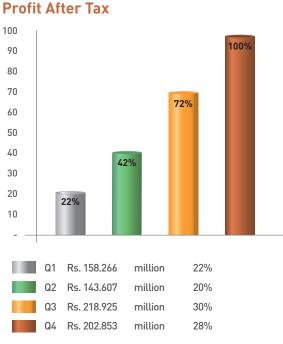
# **Profit Before Tax**

Total: Rs. 1,130.417 million

**Gross Profit** 



# Total: Rs. 3,183.662 million

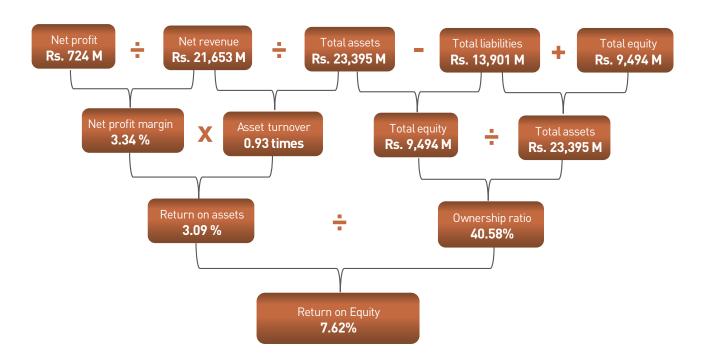


Total: Rs. 723.651 million

# Р

# **Dupont Analysis**

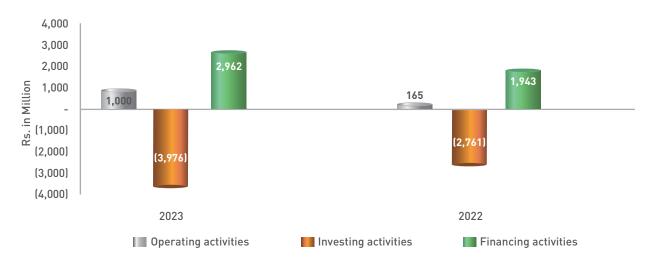
		2023	2022
Tax burden	%	64.02	62.19
Interest burden	%	54.23	80.92
EBIT margin	%	9.63	7.77
Asset turnover	Times	0.93	1.09
Leverage	%	246.41	216.44
Return on Equity	%	7.62	9.19



# **Direct Method Statement of Cash Flows**

CASH FLOWS FROM OPERATING ACTIVITIES	2023 (Rupees	2022 in Million)
Receipts from customers - net	20,997	20,245
Payments to suppliers / service providers / employees etc net	(19,071)	(19,564)
Payments to staff retirement benefits	(3)	(1)
Finance costs paid	(640)	(187)
Income tax paid - net	(275)	(330)
Long-term loans receivable	(7)	2
Long-term deposits	(0.4)	0.2
Net cash generated from operating activities	1,000	165
CASH FLOWS FROM INVESTING ACTIVITIES		
Capital expenditure including intangible assets	(3,999)	(2,805)
Proceeds from disposal of fixed assets	16	38
Dividend received from associate	7	5
Net cash used in investing activities	(3,976)	(2,761)
CASH FLOWS FROM FINANCING ACTIVITIES		
Long-term loans obtained	4,512	767
Repayment of long term-loans	(497)	(407)
Lease rentals paid - net	(8)	(11)
(Repayments) / loan of short-term borrowings - secured	(817)	1,963
Dividend paid	(228)	(369)
Net cash generated from financing activities	2,962	1,943
Net decrease in cash and cash equivalents	(14)	(653)
Cash and cash equivalents at beginning of the year	(955)	(302)
Cash and cash equivalents at end of the year	(969)	(955)

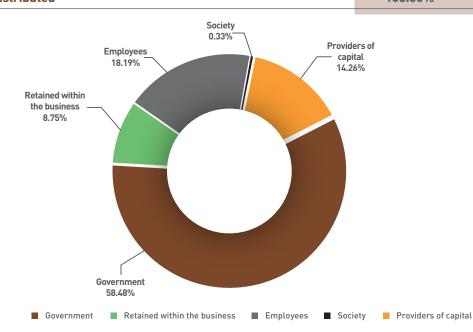
#### **Cash Flow Analysis**

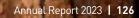


# **Statement of Value Addition**

For the year ended June 30, 2023

	%	(Rupees in '000)
Value created		
Gross Sales	<b>99.39</b> %	25,265,759
Other income	0.59%	148,925
Other comprehensive loss	(0.10%)	(24,656)
Share of profit from associate	0.02%	4,777
Transfer from surplus on revaluation of building	0.10%	24,764
	100.00%	25,419,569
Bought in materials and services	(71.31%)	(18,126,179)
Total	<b>28.69</b> %	7,293,390
Value Distribution		
To Government as taxes		
Income tax, sales tax & custom duty	<b>57.89</b> %	4,222,092
Workers funds, EOBI & social security contribution and local taxes	0.59%	42,887
To Employees as remuneration		
Salaries, wages and benefits	<b>18.19</b> %	1,326,459
To Society		
Donations and CSR	0.33%	24,030
To Providers of capital		
Financial charges to providers of finance	13.08%	954,185
Dividends for shareholders	1.18%	85,921
Retained within the business	8.75%	637,816
Total Value Distributed	100.00%	7,293,390





# ROOT FOR PROGRESS

FINANCIAL STATEMENT







# **INDEPENDENT AUDITOR'S REPORT**

# To the members of Pakistan Cables Limited

# **Report on the Audit of the Financial Statements**

# Opinion

We have audited the annexed financial statements of Pakistan Cables Limited (the Company), which comprise the statement of financial position as at June 30, 2023, and the statement of profit or loss, the statement of profit or loss and other comprehensive income, the statement of cash flows, the statement of changes in equity for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the statement of financial position, the statement of profit or loss, the statement of profit or loss and other comprehensive income, the statement of cash flows and the statement of changes in equity together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at June 30, 2023 and of the profit and other comprehensive loss, the changes in equity and its cash flows for the year then ended.

# **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Following is the Key audit matter:

## S.No. Key audit matters

## (i) Revenue from contracts with customers

(Refer note 3.9 and note 29 to the financial statements)

The Company recognizes revenue from the sale of wires and cables to domestic as well as export customers when the performance obligation is satisfied by transferring control of a promised good to the customer.

We considered revenue recognition as a key audit matter due to revenue being one of the key performance indicators of the Company. In addition, revenue was also considered as an area of significant audit risk as part of the audit process. How the matter was addressed in our audit

Our audit procedures amongst others included the following:

- assessed the appropriateness of the Company's accounting policies for revenue recognition and compliance of those policies with accounting and reporting standards as applicable in Pakistan;
- performed verification of sales, on sample basis, with underlying documentation including sales orders, sales invoices and delivery challans;





S.No. Key audit matters

#### How the matter was addressed in our audit

- performed cut-off procedures on sample basis to ensure sales has been recorded in the correct period;
- inspected, on a sample basis, credit notes issued to record sales returns during the year and subsequent to year end, if any, to evaluate whether the adjustments to sales had been accurately recorded in the appropriate accounting period;
- verified that sales prices are negotiated and approved by appropriate authority; and
- ensured that presentation and disclosures related to revenue are being addressed appropriately.

# Information Other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# **Responsibilities of Management and Board of Directors for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Board of directors are responsible for overseeing the Company's financial reporting process.

# Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:



# A·F·FERGUSON&CO.

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the board of directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the board of directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

# **Report on Other Legal and Regulatory Requirements**

Based on our audit, we further report that in our opinion:

- (a) proper books of account have been kept by the Company as required by the Companies Act, 2017 (XIX of 2017);
- (b) the statement of financial position, the statement of profit or loss, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;
- (c) investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business; and
- (d) zakat deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980), was deducted by the company and deposited in the Central Zakat Fund established under section 7 of that Ordinance.



# A·F·FERGUSON&CO.

# **Other Matter**

The financial statements of the Company for the year ended June 30, 2022, were audited by another auditor who expressed an unmodified opinion on those statements on August 31, 2022.

The engagement partner on the audit resulting in this independent auditor's report is Syed Muhammad Hasnain.

Mr +

A. F. Ferguson & Co Chartered Accountants

Karachi

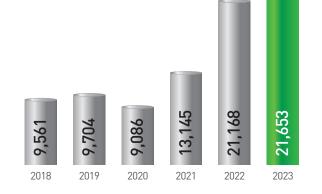
Date: September 04, 2023

UDIN: AR202310073rj0J24XYx

# **KEY FINANCIAL HIGHLIGHTS 2023**

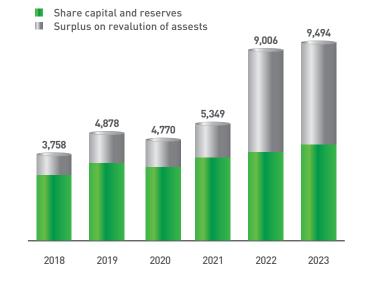
NET SALES IN 2023 [RUPEES IN MILLION]

# 21,653

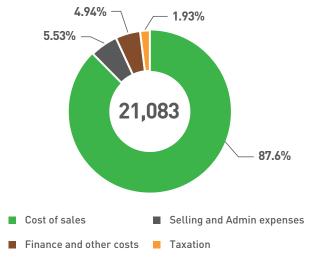


# EQUITY

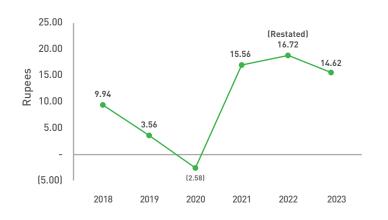
[RUPEES IN MILLION]



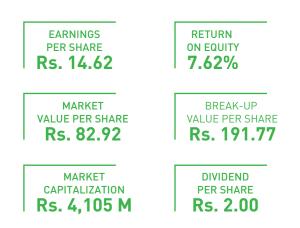
#### EXPENSES IN 2023 [RUPEES IN MILLION]



# EARNINGS / (LOSS) PER SHARE



# **KEY INDICATORS**



# STATEMENT OF FINANCIAL POSITION AS AT JUNE 30, 2023

ASSETS	Note	2023 (Rupee	2022 <b>s in '000)</b>
Non-current assets Property, plant and equipment Right-of-use assets Intangible assets Investment in associated company Long-term loans receivable Long-term deposits	4 5 6 7 8	14,444,537 8,241 11,944 78,399 13,621 <u>6,444</u> 14,563,186	10,628,822 29,511 17,746 65,723 6,269 <u>6,020</u> 10,754,091
Current assets Stores and spares Stock-in-trade Trade debts Short-term loans and advances Short-term deposits and prepayments Other receivables Taxation - payments less provisions Cash and bank balances	9 10 11 12 13 14 15	80,013 3,761,223 4,146,579 181,443 59,580 359,884 81,376 161,341 8,831,439	63,227 3,863,451 4,104,314 91,264 27,204 145,464 188,428 255,814 8,739,166
Total assets		23,394,625	19,493,257
EQUITY AND LIABILITIES Share capital and reserves			
Authorised share capital 50,000,000 (June 30, 2022: 50,000,000) ordinary shares of Rs. 10 each		500,000	500,000
Issued, subscribed and paid-up capital	16	495,067	355,779
Capital reserves Share premium reserve Revaluation surplus on property (land and building) - net of tax	17 18	1,595,139 4,785,350	1,595,139 4,790,050
Revenue reserves General reserve Un-appropriated profit	19	1,975,000 643,510	1,575,000 690,318
Total Shareholders' equity		9,494,066	9,006,286
Non-current liabilities Long-term financing - secured Deferred income - Government grant Lease liabilities Staff retirement benefits Staff compensated absences Deferred taxation Current liabilities	20 23 5 21 22 24	4,767,733 564,616 2,037 56,936 4,696 85,397 5,481,415	854,129 248,987 5,595 49,706 7,210 66,043 1,231,670
Current portion of long-term financing Current portion of lease liabilities Trade and other payables Short-term borrowings - secured Contract liabilities Unclaimed dividend Accrued mark-up	20 5 25 26 27	181,647 1,768 3,182,426 4,000,563 700,472 33,379 318,889 8,419,144 13,900,559	392,586 7,402 2,667,389 4,897,411 1,141,723 30,318 118,472 9,255,301 10,486,971
	20	10,730,007	10,400,771
Contingencies and commitments	28		
Total equity and liabilities		23,394,625	19,493,257
TI I I I I I I I I I I I I I I I I I I			

The annexed notes from 1 to 48 form an integral part of these financial statements.

P Chief Executive Officer

Chief Financial Officer

# STATEMENT OF PROFIT OR LOSS FOR THE YEAR ENDED JUNE 30, 2023

	Note	<b>2023</b> 2022		
		(Rupees in '000)		
Revenue from contracts with customers	29	21,652,953	21,167,659	
Cost of sales	30	(18,469,291)	(18,416,849)	
Gross profit		3,183,662	2,750,810	
Marketing, selling and distribution costs	31	(807,002)	(762,922)	
Administrative expenses	31	(359,289)	(329,283)	
Impairment reversal on trade debts	11.2	1,049	8,724	
Inpairment reversation trade debts	11.2	(1,165,242)	(1,083,481)	
		(1,100,242)	(1,003,401)	
Finance cost	33	(954,185)	(313,772)	
Impairment loss on investment in associate		_	(71,580)	
Other expenses	34	(87,520)	(105,299)	
		(1,041,705)	(490,651)	
Other income	35	148,925	135,634	
Share of profit from associate under the equity basis of accounting	7.2	4,777	18,626	
Profit before tax	/	1,130,417	1,330,938	
		, , ,	, ,	
Income tax expense	36	(406,766)	(503,212)	
Profit after tax for the year		723,651	827,726	
		(Rupees)		
			(Restated)	
Earnings per share - basic and diluted	37	14.62	16.72	

Chief Executive Officer

Chief Financial Officer

**135** | Pakistan Cables Limited

# STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED JUNE 30, 2023

	Note	2023 2022 (Rupees in '000)	
Profit after tax for the year		723,651	827,726
Other comprehensive income:			
Items that will not be reclassified to statement of profit or loss			
Remeasurement of post employment benefit obligations Related tax effect	21.1.7	(19,161) 5,557 (13,604)	(6,002) 1,741 (4,261)
Derivative financial assets on hedge instruments - net Related deferred tax		(5,524) 1,602 (3,922)	5,524 (1,602) 3,922
Share of other comprehensive income / (loss) from the associated company		29	(130)
Surplus on revaluation of land and building carried out during the year Related deferred tax		-	3,231,195 (30,029) 3,201,166
Share of surplus on revaluation of land and building of the associated company Related deferred tax	18	15,157 (2,274) 12,883 (4,614)	3,216 (482) 2,734 3,203,431
Total comprehensive income - transferred to statement of changes in equity		719,037	4,031,157

C Chief Executive Officer

Chief Financial Officer

# STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2023

	Note	2023	2022	
		(Rupees in '000)		
CASH FLOWS FROM OPERATING ACTIVITIES				
Cash generated from operations	38	1,926,286	681,073	
Payments to staff retirement benefits	21.1.8	(3,206)	(937)	
Finance costs paid		(639,910)	(187,235)	
Income tax paid - net		(275,474)	(329,548)	
Long-term loans receivable		(7,352)	1,511	
Long-term deposits		(424)	180	
Net cash generated from operating activities		999,920	165,044	
CASH FLOWS FROM INVESTING ACTIVITIES				
Capital expenditure including intangible assets		(3,998,887)	(2,804,639)	
Proceeds from disposal of fixed assets	4.1.3	15,644	38,314	
Dividend received from associate	7.2	7,286	5,386	
Net cash used in investing activities		(3,975,957)	(2,760,939)	
CASH FLOWS FROM FINANCING ACTIVITIES				
Long-term loans obtained		4,511,622	766,754	
Repayment of long-term loans		(496,624)	(406,502)	
Lease rentals paid - net		(8,390)	(11,228)	
(Repayments) / loan of short-term borrowings - secured		(816,641)	1,962,641	
Dividend paid		(228,196)	(368,817)	
Net cash generated from financing activities		2,961,771	1,942,848	
Net decrease in cash and cash equivalents		(14,266)	(653,047)	
Cash and cash equivalents at beginning of the year		(954,956)	(301,909)	
Cash and cash equivalents at end of the year	39	(969,222)	(954,956)	

Chief Executive Officer

Und Chief Financial Officer

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED JUNE 30, 2023

		Share capital Capital reserves		Revenue reserves		Total	
	Note	Issued, subscribed and paid-up capital	Share premium reserve	Surplus on Revaluation of assets - net of tax	General reserve	Un- appropriated profit	
		•		(Rupees in 'C	00)		
Balance as at July 01, 2021		355,779	1,595,139	1,599,394	1,268,000	530,386	5,348,698
Total comprehensive income for the year ended June 30, 2022							
<ul> <li>Profit after tax</li> <li>Other comprehensive income - net of tax</li> </ul>		- -	-	- 3,203,900 3,203,900		827,726 (469) 827,257	827,726 3,203,431 4,031,157
Transfer from surplus on revaluation of building - net of deferred tax	18	-	-	[13,244]	-	13,244	-
Transfer to general reserve for the year ended June 30, 2021		-	-	-	307,000	(307,000)	-
Transactions with owners of the Company - Distribution							
Final cash dividend for the year ended June 30, 2021 @ Rs. 8.00 per share		-	-	-	-	(284,624)	[284,624]
Interim cash dividend for the half year ended December 31, 2021 @ Rs. 2.50 per share		-	-	-	-	(88,945)	(88,945)
Balance as at June 30, 2022		355,779	1,595,139	4,790,050	1,575,000	690,318	9,006,286
Total comprehensive income for the year ended June 30, 2023							
- Profit after tax - Other comprehensive income - net of tax		-	-	- 12,883 12,883	-	723,651 (17,497) 706,154	723,651 (4,614) 719,037
Transfer from surplus on revaluation of building - net of deferred tax	18	-	-	(17,583)	-	17,583	-
Transfer to general reserve for the year ended June 30, 2022			-		400,000	(400,000)	
Transactions with owners of the Company - Distribution							
Final cash dividend for the year ended June 30, 2022 @ Rs. 6.50 per share		-	-	-	-	(231,257)	(231,257)
15% bonus shares issued - for the year ended June 30, 2022		53,367	-	-	-	(53,367)	-
10% first interim bonus shares issued - for the nine months ended March 31, 2023		40,915	-	-	-	(40,915)	-
10% second interim bonus shares issued - for the nine months ended March 31, 2023		45,006			_	(45,006)	(231,257)
Balance as at June 30, 2023		495,067	1,595,139	4,785,350	1,975,000		9,494,066
			.,,		.,,		

0 Chief Executive Officer

Chief Financial Officer

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2023

## 1 LEGAL STATUS AND OPERATIONS

Pakistan Cables Limited ("the Company") was incorporated in Pakistan as a private limited Company on 22 April 1953 under Companies Act, 1913 (now the Companies Act, 2017) and in 1955 it was converted into a public limited Company in which year it also obtained a listing on the Pakistan Stock Exchange. The Company is engaged in the business of copper rods, wires, cables and conductors, aluminium extrusion profiles, wiring accessories and PVC compounds.

The registered office of the Company is situated at 11.15 acres of land at B/21, S.I.T.E., Karachi, Pakistan and head office of the Company is situated at 1st Floor, Arif Habib Centre, 23 M.T. Khan Road, Karachi, Pakistan. In addition, it also has a land of 42 acres at K-23, Nooriabad, Sindh and 3.9 acres at C-246 and C-247 Nooriabad, Sindh. The Company has also regional and branch offices located in Lahore, Faisalabad, Rawalpindi, Multan, Peshawar and Abbottabad.

## 2 BASIS OF PREPARATION

## 2.1 Statement of compliance

These financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards as applicable in Pakistan comprises of:

- International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
- Provisions of and directives issued under the Companies Act, 2017.

Where the provisions of and directives issued under the Companies Act, 2017 differ from the requirements of IFRS, the provisions of and directives issued under the Companies Act, 2017 have been followed.

#### 2.2 Basis of measurement

These financial statements have been prepared under the historical cost convention except as disclosed otherwise.

## 2.3 Functional and presentation currency

These financial statements are presented in Pakistani rupee which is the Company's functional currency. All financial information presented in Pakistani rupee has been rounded off to the nearest thousand, unless otherwise stated.

## 2.4 Use of estimates and judgements

In preparing these financial statements, management has made judgments, estimates and assumptions that affect the application of the Company's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revision to estimates are recognised prospectively. Information about judgments made in applying accounting policies that have the most significant effects on the amount recognised in the financial statements and to the carrying amount of the assets and liabilities and assumptions and estimation uncertainties that may have a significant risk resulting in a material adjustment in the subsequent year are set forth below:

- Staff retirement benefits and other benefits (refer note 3.2)
- Financial assets (refer note 3.17)
- Property, plant and equipment and intangible assets (refer notes 3.15 and 3.16)
- Stock-in-trade and stores and spares (refer notes 3.6 and 3.5)
- Investment in associate equity method (refer note 3.1)
- Taxation (refer note 3.3)
- Provisions (refer note 3.10)
- Impairment (refer notes 3.18 and 3.21)
- Leases (refer note 3.25)
- Contingent liabilities (refer note 3.22)

## 2.5 Change in accounting standards, interpretations and amendments to published approved accounting standards

a) Standards, interpretations and amendments to published approved accounting standards that are effective.

There are certain amendments and interpretations to the accounting and reporting standards which are mandatory for the Company's annual accounting period which began on July 1, 2022. However, these do not have any significant impact on the Company's financial reporting.

b) Standard and amendments to approved accounting standards that are not yet effective.

There are certain amendments and interpretations to the accounting and reporting standards that will be mandatory for the Company's annual accounting periods beginning on or after July 1, 2023. However, these will not have any impact on the Company's financial reporting and, therefore, have not been disclosed in these financial statements.

#### **3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accounting policies set out below have been applied consistently to all the periods presented in these financial statements.

#### 3.1 Investment in associate - equity method

Investments in associate where the Company has significant influence but not control over the financial and operating policies are accounted for using equity basis of accounting, under which the investment in associate is initially recognised at cost and the carrying amounts are increased or decreased to recognise the Company's share of the profit or loss of the associate after the date of acquisition, less impairment losses, if any. The Company's share of the profit or loss of the associate is recognised in the Company's statement of profit or loss.

Distributions received from associate reduce the carrying amount of the investment. Adjustments to the carrying amounts are also made for changes in the Company's proportionate interest in the associate arising from changes in the associate's other comprehensive income and surplus on revaluation of fixed assets. The Company's share of those changes are respectively recognised directly in other comprehensive income and surplus on revaluation of fixed asset account of the Company.

Gain/(loss) on sale of above investments, if any, are recognised in the period of sale. The carrying amount of the investment is tested for impairment, by comparing its recoverable amount (higher of value in use and fair value less costs to sell) with its carrying amount and difference, if any is recognised in the statement of profit or loss.

The recoverable amount of an investment in an associate company is assessed periodically. Any reversal of previously booked impairment is recognised in profit or loss to the extent that the recoverable amount of the net investment is subsequently increased.

# 3.2 Staff retirement benefits and other benefits

## **Defined benefit plans**

The Company operates a defined benefit funded pension scheme for permanent employees who are in the management cadre. However, the benefit is available to those employees only who had joined before 01 April 2009.

In addition, the Company operates an unfunded gratuity scheme, for all permanent unionized staff.

The Company's obligation under the pension and gratuity schemes are determined through actuarial valuations carried out under the "Projected Unit Credit Method". Actuarial valuations are conducted annually and the latest valuation was conducted at the reporting date (June 30, 2023). When the calculation results in a potential asset for the Company, the recognised asset is limited to the present value of economic benefits available in the form of any future refunds from the plan or reduction in future contributions to the plan. Service costs are recognised in statement of profit or loss in the period in which they occur. Net interest on net defined benefit liability is also recognised in statement of profit or loss. Net of tax remeasurement comprising actuarial gain/(loss), the return on plan assets (excluding interest) and the effect of the asset ceiling (excluding interest) are recognised in statement of comprehensive income.

Risks on account of defined benefit plans

The Company faces the following risks on account of defined benefit plans:

Final salary risk - The risk that the final salary at the time of cessation of service is greater than what the Company has assumed. Since the benefit is calculated on the final salary, the benefit amount would also increase proportionately.

Asset volatility - Most assets are invested in risk free investments of 3, 5 or 10 year Government and Corporate Bonds. However, investments in equity instruments and mutual funds is subject to adverse fluctuations as a result of change in the market price.

Discount rate fluctuation - The plan liabilities are calculated using a discount rate set with reference to corporate bond yields. A decrease in corporate bond yields will increase plan liabilities, although this will be partially offset by an increase in the value of the current plans' bond holdings.

Investment risks - The risk of the investment underperforming and not being sufficient to meet the liabilities. This risk is mitigated by closely monitoring the performance of investment.

Risk of insufficiency of assets - This is managed by making regular contribution to the Fund as advised by the actuary.

## Defined contribution plan

The Company also operates a recognised provident fund scheme for its employees. Equal monthly contributions are made both by the Company and the employees to the fund at the rate of 10% of basic pay and dearness allowance.

#### Other long-term employee benefit

The Company accounts for long-term staff compensated absences on the basis of actuarial valuation carried out under the Projected Unit Credit Method.

#### 3.3 Taxation

Income tax expense comprises current and deferred tax. Income tax expense is recognised in the statement of profit or loss, except to the extent that it relates to items recognised directly in the other comprehensive income or in equity, in which case it is recognised in the other comprehensive income or equity respectively.

#### Current

Provision for current taxation is based on taxability of certain income streams under final tax regime at the applicable tax rates and remaining income streams chargeable at current rate of taxation under the normal tax regime after taking into account tax credits and tax rebates available, if any. Provision of current tax is determined using the tax rate enacted at the reporting date.

#### Deferred

Deferred tax is recognised using the balance sheet liability method, providing for temporary difference between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax recognised is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities using the tax rates enacted or substantively enacted at the reporting date.

The Company recognises a deferred tax asset to the extent that it is probable that taxable profits in the foreseeable future will be available against which the assets can be utilized. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Further, the Company also recognises deferred tax liability on surplus on revaluation of property, plant and equipment which is adjusted against the related surplus.

## 3.4 Mark-up bearing borrowings and borrowing cost

Mark-up bearing borrowings are recognised initially at fair value, less attributable transaction cost. Subsequent to initial recognition, mark-up bearing borrowings are stated at amortized cost, while the difference between the cost (reduced for periodic payments) and redemption value is recognised in the statement of profit or loss over the period of the borrowings using the effective interest method. Borrowing costs are recognised as an expense in the period in which these are incurred, except that those which are directly attributable to the acquisition, construction or production of a qualifying asset (i.e. an asset that necessarily takes a substantial period of time to get ready for its intended use or sale) are capitalised as part of the cost of that asset.

#### 3.5 Stores and spares

Stores and spares are stated at lower of weighted average cost and net realizable value. Items in transit are valued at cost comprising invoice value plus other charges incurred thereon.

Provision for obsolete and slow moving stores and spares is determined based on the management's estimate regarding their future usability.

Net realizable value signifies the estimated selling price in the ordinary course of business less the net estimated costs necessary to be incurred to make the sale.

## 3.6 Stock-in-trade

These are valued at lower of cost and net realizable value. Cost is determined under the weighted average basis. Cost of work-in-process and finished goods consists of direct materials, labour and applicable production overheads. Net realizable value signifies the estimated selling price in the ordinary course of the business less estimated cost of completion and selling expenses. The management continuously reviews its inventory for existence of any item which may be obsolete. Provision is made for slow moving inventory based on management's estimation. These are based on historical experience and are continuously reviewed.

Items in-transit are valued at lower of cost and net realizable value. Cost comprises invoice value plus other charges paid thereon up to the reporting date.

Scrap is valued at estimated realizable value.

## 3.7 Cash and cash equivalents

Cash and cash equivalents comprise cash, bank balances on current and deposit accounts and running finance under mark-up arrangements. Short term running finances that are repayable on demand form an integral part of the Company's cash management and are included as a component of cash and cash equivalents for the purpose of the statement of cash flows.

## 3.8 Foreign currency translation

Transactions in foreign currencies are recorded in Pakistani rupees at the rates of exchange prevailing on the date of transaction. Monetary assets and liabilities in foreign currencies are reported in Pakistani rupees at the rates of exchange prevailing at the reporting date. Exchange gains and losses on translation are included in statement of profit or loss currently.

#### 3.9 Revenue recognition

- Revenue from sale of goods is measured at fair value of the consideration received or receivable. The Company records revenue from sale of goods at the point in time when control of the product has transferred, being when the products are delivered to the customer and the performance obligation is satisfied at the same time. Invoices are generated and revenue is recognised on delivery of products. Delivery occurs when the products have been shipped to or / and delivered to the customer 's destination / specific location, the risks of loss have been transferred to the customer and the customer has accepted the product either as per the sales contract or lapse of acceptance provision or the Company has objective evidence that all criteria for acceptance have been satisfied. Further, a contract liability is also recognised for short term advances that the Company receives from its customers.
- Income on bank deposit and loan to employees is recognised on the time proportionate basis using effective interest method.
- Miscellaneous income is recognised on accrual basis.

No element of financing is deemed present as the sales are made with a credit term of up to 120 days.

#### 3.10 **Provisions**

Provisions are recognised when the Company has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount can be made. Provisions are measured at the present value of expected expenditure, discounted at a pre-tax rate that reflects current market assessment of the time value of money and the risk specific to the obligation. Provisions are reviewed at each reporting date and adjusted to reflect current best estimate.

#### 3.11 Offsetting of financial assets and liabilities

Financial assets and financial liabilities are only offset and the net amount reported in the statement of financial position when there is a legally enforceable right to set off the recognised amount and the Company intends to either settle on a net basis, or to realise the asset and settle the liability simultaneously.

#### 3.12 Dividends and reserve appropriation

Dividends and reserve appropriations are recognised in the period in which these are declared / approved. Transfers between reserves made subsequent to reporting dates are considered as non-adjusting event and are recognised in the financial statement in the period in which these are approved.

## 3.13 Earnings per share

The Company presents basic and diluted earnings per share (EPS) for the shareholders. Basic EPS is calculated by dividing the profit after tax attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year.

Diluted EPS is calculated by adjusting basic EPS by the weighted average number of ordinary shares that would be issued on conversion of all dilutive potential ordinary shares into ordinary shares and post-tax effect of changes in profit or loss attributable to ordinary shareholders of the Company that would result from conversion of all dilutive potential ordinary shares.

## 3.14 Contract liabilities

A contract liability is recognised if a payment is received from a customer before the Company transfers the related goods. Contract liabilities are recognised as revenue when the Company performs under the contract (i.e., transfers control of the related goods to the customer).

## 3.15 **Property, plant and equipment**

- The cost of an item of property, plant and equipment is recognised as an asset if it is probable that future economic benefits associated with the item will flow to the entity and the cost of such item can be measured reliably. Recognition of the cost in the carrying amount of an item of plant and equipment seizes when the item is in the location and condition necessary for it to be capable of operating in the manner intended by the management.
- Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses, if any, except that building is stated at revalued amount less accumulated depreciation and impairment losses, if any, while land is stated at revalued amount (less impairment losses, if any). Leasehold land is not depreciated since the lease is renewable at nominal price at the option of the lessee.
- Capital work-in-progress is stated at cost accumulated to the balance sheet date less impairment losses, if any. Cost include expenditures directly attributable to the acquisition of an asset. Transfers are made to relevant asset category as and when asset are available for intended use.
- The cost of property, plant and equipment include:
  - (a) its purchase price including import duties, non refundable purchase taxes after deducting trade discounts and rebates;
  - (b) any other costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management; and
  - (c) borrowing cost, if any.
- Depreciation of all items except for land is charged on straight line method at the rates specified in respective note to the financial statements and is generally recognised in statement of profit or loss. Depreciation on additions is charged from the month in which asset is available for use up to the month of disposal. Depreciation methods, useful lives and residual value of each part of property, plant and equipment that is significant in relation to the total cost of the asset are reviewed and adjusted if appropriate, at each reporting date.
- The assets' residual values and useful lives are reviewed at the reporting date and if expectations differ from previous estimates, the change is accounted for as a change in an accounting estimate.
- Leasehold land and building are revalued by independent professionally qualified valuer with sufficient regularity to ensure that the net carrying amount does not differ materially from the fair values. In case of building, any accumulated depreciation at the date of the revaluation is eliminated against the gross carrying amount of the asset and the net amount restated at the revalued amount of the asset. Surplus on revaluation of assets are credited to a 'Surplus on revaluation' account on the statement of financial position in equity. Surplus on revaluation of building to the extent of incremental depreciation charged thereon is transferred from surplus on revaluation of building to retained earnings (unappropriated profit), net of deferred tax.

- Expenditure incurred subsequent to the initial acquisition of asset is capitalised only when it is probable that the future economic benefits associated with the expenditure will flow to the Company and it meets the recognition criteria mentioned in accounting and reporting standards. All other expenditure is recognised in the statement of profit or loss as expense.
- Gains or losses on disposal are included in statement of profit or loss currently and the related residual revaluation surplus on property, plant and equipment, if any after taking into account incremental depreciation, is transferred directly to retained earnings (unappropriated profit).

## 3.16 Intangible assets

Intangible assets are initially recognised at cost less accumulated amortization and impairment losses, if any. Costs that are directly associated with identifiable software product controlled by the Company and have probable economic benefits beyond one year are recognised as intangible asset. Costs associated with maintaining computer software are recognised as an expense as and when incurred.

Amortisation is charged to statement of profit or loss by applying the straight line basis whereby the carrying amount of an asset is amortised over its estimated useful life to the Company unless such life is indefinite. Amortisation is charged from the month the asset is available for use, while in case of disposal it is charged up to the month of disposal.

The Company accounts for impairment, where indications exist, by reducing asset's carrying amount to the recoverable amount.

## 3.17 Financial assets

Trade receivables are initially recognised when they are originated. All other financial assets are initially recognised when the Company becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) is initially measured at fair value plus, for an item not at fair value through profit or loss, transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

On initial recognition financial asset is classified as measured at: amortised cost; fair value through other comprehensive income (FVOCI); or fair value through profit or loss (FVTPL).

Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting following the change in the business model. A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Company has transferred substantially all risks and rewards of ownership.

The Company's financial assets currently comprise of the assets 'measured at amortised cost' and no financial assets are measured at fair value through other comprehensive income (FVOCI) or fair value through profit or loss (FVTPL) other than derivative financial instruments as disclosed in note 3.20.

#### 3.18 Impairment of financial assets

The Company recognises loss allowances for Expected Credit Loss (ECLs) in respect of financial assets measured at amortised cost.

The Company measures loss allowances at an amount equal to lifetime ECLs, except for the bank balance for which credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition (although in this case the measurement is at 12 month ECLs).

Loss allowances for trade receivables are always measured at an amount equal to lifetime ECLs.

The Company considers a financial asset in default when it is more than 365 days past due.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Company's historical experience and informed credit assessment including forward-looking information.

The Company assumes that the credit risk on a financial asset has increased significantly if it is more than past due for a reasonable period of time. Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument. 12-months ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months). The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk.

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

The gross carrying amount of a financial asset is written off when the Company has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof. The Company individually makes an assessment with respect to the timing and amount of write-off based on whether there is a reasonable expectation of recovery. The Company expects no significant recovery from the amount written off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Company's procedures for the recovery of amounts due.

#### 3.19 Financial liabilities

Financial liabilities include long-term borrowings, short-term borrowings from banking companies, trade and other payables, lease liabilities and mark-up accrued on bank borrowings are initially recognised at the time when the Company becomes party to the contractual provisions of the instruments. All financial liabilities are recognised initially at fair value plus directly attributable transactions costs, if any, and subsequently measured at amortised cost using effective interest rate method, where applicable. The Company derecognises the financial liabilities when they are extinguished, that is, when the obligation referred in the contract is discharged, cancelled or have expired. Gain or loss on derecognition is recognised in the statement of profit or loss.

#### 3.20 Derivative financial instruments and hedge accounting

The derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently remeasured at fair value.

The Company designates derivative financial instruments as cash flow hedge.

Changes in fair value of derivative hedging instruments designated as a cash flow hedge are recognised in the statement of comprehensive income to the extent that the hedge is effective. To the extent the hedge is ineffective, changes in fair value are recognised in the statement of profit or loss.

Amounts accumulated in equity are reclassified to the statement of profit or loss or directly included in the initial cost or other carrying amount of asset or liability in the periods in which the hedged item will affect the statement of profit or loss / cost of asset.

#### 3.21 Impairment of non - financial assets

The carrying amount of the Company's non-financial assets other than deferred tax assets and inventories are reviewed at each reporting date to determine whether there is any objective evidence that an asset or group of assets may be impaired. If any such an evidence exists, the asset's or group of assets' recoverable amount is estimated. An impairment loss is recognised whenever the carrying amount of an asset exceeds its recoverable amount. Recoverable amount is the higher of the value in use and fair value less cost to sell. Impairment losses are recognised in the statement of profit or loss.

#### 3.22 Contingent liabilities

Contingent liabilities are disclosed when the Company has a possible obligation as a result of past events, whose existence will be confirmed only by the occurrence or non-occurrence, at one or more uncertain future events not wholly within the control of the Company; or the Company has a present legal or constructive obligation that arises from past events, but it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation, or the amount of the obligation can not be measured with sufficient reliability.

#### 3.23 Segment Reporting

Segment results that are reported to the Company's Chief Executive Officer (CEO), the chief operating decision maker include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items, if any, comprise mainly corporate assets, head office, expenses and tax assets and liabilities. Management has determined that the Company has a single reportable segment and therefore it has only presented entity wise disclosures.

#### 3.24 Government grants

Government grants are transfers of resources to an entity by a government entity in return for compliance with certain past or future conditions related to the entity's operating activities - e.g. a government subsidy. The definition of "government" refers to governments, government agencies and similar bodies, whether local, national or international.

The Company recognises government grants when there is reasonable assurance that grants will be received and the Company will be able to comply with conditions associated with grants.

Government grants are recognised at fair value, as deferred income, when there is reasonable assurance that the grants will be received and the Company will be able to comply with the conditions associated with the grants.

Grants that compensate the Company for expenses incurred, are recognised on a systematic basis in the income for the year in which the related expenses are recognised. Grants that compensate for the cost of an asset are recognised in income on a systematic basis over the expected useful life of the related asset.

A loan is initially recognised and subsequently measured in accordance with IFRS 9. IFRS 9 requires loans at below-market rates to be initially measured at their fair value - e.g. the present value of the expected future cash flows discounted at a market-related interest rate. The benefit that is the government grant is measured as the difference between the fair value of the loan on initial recognition and the amount received, which is accounted for according to the nature of the grant.

#### 3.25 Leases

The Company assesses whether a contract is or contains a lease at inception of the contract. This assessment involves the exercise of judgement about whether it depends on a specified asset, whether the Company obtains substantially all the economic benefits from the use of that asset, and whether the Company has the right to direct the use of the asset.

The Company recognises a right-of-use (ROU) asset and a lease liability at the lease commencement date, except for short term leases of 12 months or less and leases of low value items, which are expensed in the statement of profit or loss on a straight-line basis over the lease term.

The lease liability is initially measured at the present value of the lease payment that are not paid at the commencement date, discounted using the interest rate implicit in the lease. If this rate cannot be readily determined, the Company uses the incremental borrowing rate applicable in the market for such leases.

The lease liability is subsequently measured at amortized cost using the effective interest rate method and remeasured (with a corresponding adjustment to the related ROU asset) when there is a change in future lease payments in case of renegotiation, changes of an index or rate or in case of reassessment of options.

At inception, the ROU asset comprises the initial lease liability, initial direct costs and the obligations to refurbish the asset, less any incentives granted by the lessors. The ROU asset is depreciated over the shorter of the lease term or the useful life of the underlying asset. The ROU asset is subject to testing for impairment if there is an indicator for impairment, as for owned assets.

4	PROPERTY, PLANT AND EQUIPMENT	Note	2023	2022
			(Rupees	in '000)
	Operating fixed assets	4.1	7,200,107	6,140,353
	Capital work-in-progress	4.2	7,244,430	4,488,469
			14,444,537	10,628,822

# 4.1 Operating fixed assets

4.1 Operating fixed as:						2023						
		Co	ost / revaluati	on				Deprecia	tion		Net book	Rate
	As at July 01, 2022	Additions	Write-off	Disposals	As at June 30, 2023	As at July 01, 2022	For the year	Disposals	Write-off	As at June 30, 2023	value as at June 30, 2023	%
	4					(Rupees	in '000)					
Leasehold land at												
revalued amount	4,995,250	92,665	-	-	5,087,915	-	-	-	-	-	5,087,915	-
Building on leasehold land												
at revalued amount	504,810	1,052,608	-	-	1,557,418	-	31,884	-	-	31,884	1,525,534	2.5 & 5
	0/ 07/	0.055			~ ~ ~ ~ ~							
Leasehold improvements	36,271	2,357	-	-	38,628	31,911	2,293	-	-	34,204	4,424	20 & 33.3
Plant and machinery	2,444,728	17,793	(361,825)	(13,720)	2,086,976	1,916,063	97,890	(13,720)	(361.825)	1,638,408	448,568	8,12&25
	_,,	,		,	_,,	.,,	,	,	,	.,,	,	-,
Office equipment												
and appliances	172,184	23,931	(54,665)	-	141,450	143,638	17,574	-	(54,665)	106,547	34,903	12, 25 & 33.3
Furniture and fittings	42,056	1,560	(7,769)	-	35,847	29,914	2,674	-	(7,769)	24,819	11,028	8 & 12
Vehicles	133,416	49,560	(139)	(14,349)	168,488	66,844	27,767	(13,717)	(139)	80,755	87,733	20
Loose tools	6,468		(370)	_	6,098	6,460	6		(370)	6,096	2	33,3
LUUSE LUULS	0,408	-	(370)	-	0,098	0,460	0	-	(370)	0,096	2	33.3
	8.335.183	1,240,474	(424,768)	(28.069)	9,122,820	2,194,830	180,088	(27,437)	(424.768)	1,922,713	7,200,107	-
		.,,,		,,				,	,,,	.,		=

Cost of above assets include cost of operating assets of Rs. 1,303.40 million (2022: Rs. 1,668.76 million) having net book value of Nil value at the reporting date which are still in use.

	2022										
		С	ost / revaluatio	n			Depre	eciation		Net book	Rate
	As at July 01, 2021	Additions	Revaluation surplus	(Adjustments / Disposals)	As at June 30, 2022	As at July 01, 2021	For the year	(Adjustments / Disposal)	As at June 30, 2022	value as at June 30, 2022	%
	•				—— (Ru	ipees in '(					
Leasehold land at											
revalued amount	1,867,603	-	3,127,647	-	4,995,250	-	-	-	-	4,995,250	-
Building on leasehold land											
at revalued amount	471,967	-	103,548	(70,705)	504,810	47,124	23,581	(70,705)	-	504,810	5
Leasehold improvements	36,271	-	-	-	36,271	28,999	2,912	-	31,911	4,360	20 & 33.3
Plant and machinery	2,336,510	134,839	-	(26,621)	2,444,728	1,837,494	104,808	(26,239)	1,916,063	528,665	8, 12 & 25
Office equipment											
and appliances	159,173	14,506	-	(1,495)	172,184	130,189	14,897	(1,448)	143,638	28,546	12, 25 & 33.3
Furniture and fittings	42,024	127	-	(96)	42,056	26,866	3,144	(96)	29,914	12,142	8 & 12
5	,					,	,		,	,	
Vehicles	115,674	38,286	-	(20,544)	133,416	61,994	20,410	(15,560)	66,844	66,572	20
						,					
Loose tools	6,468	-	_	_	6,468	6,319	141	_	6,460	8	33.3
	2, . 50				2,.30	-,,			2,.00	0	
	5.035.690	187.758	3,231,195	(119,461)	8,335,183	2.138.985	169.893	(114.048)	2,194,830	6,140,353	-
							,	. ,,			=

- Factory of the Company is situated at 11.15 acres of land at B/21, S.I.T.E., Karachi. In addition to it, Plot No. K-23 at 4.1.1 42 acres of land at Nooriabad has been acquired for expansion. During the year, Company has also purchased land of 3.9 acres at Plot No. C-246 and C-247 Nooriabad, Sindh.
- Valuation of leasehold land and the building thereon was carried out by the Company as of June 30, 2022 through 4.1.2 MYK Associates (Private) Limited (an independent valuer) on market value basis after making independent market inquiries from local estate agents / realtors in the vicinity to establish the present market value. Revaluations of the above assets were earlier carried out on June 30, 2005, June 30, 2008, June 30, 2011, June 30, 2014, June 30, 2016 and June 30, 2019. Resulting surplus has been credited to the revaluation surplus account, net of related tax effect. The balance in the surplus on revaluation of land and building as at the reporting date are not available for distribution to the shareholders. Had there been no revaluation, the related details under the cost model would have been as follows: Cost Net book

	€051 €(	depreciation Rupees in '000)	value	
Leasehold land at Plot No. B-21, S.I.T.E., Karachi	-	-	-	
Leasehold land at Plot No. K-23, S.I.T.E., Nooriabad	515,422	-	515,422	
Leasehold land at Plot No. C-246 and C-247, S.I.T.E., Nooriabad	92,665	-	92,665	
Building on leasehold land at Plot No. B-21, S.I.T.E., Nooriabad	184,308	105,090	79,218	
Building on leasehold land at Plot No. K-23, S.I.T.E., Nooriabad	1,052,608	2,193	1,050,415	
As at June 30, 2023	1,845,003	107,283	1,737,720	
As at June 30, 2022	699,730	100,163	599,567	

The forced sale value of the revalued leasehold land and building has been assessed at Rs. 4,070 million (2022: 3,996 million) and Rs. 1,243 million (2022: 4,03 million) respectively.

#### 4.1.3 Details of operating fixed assets disposed off during the year are as follows:

Assets	Cost	Accumulated depreciation	Net book value	Sale proceeds	Gain	Mode of disposal	Purchaser	Address
	•	(R	upees in '000)					
Honda Civic Items of net book value below Rs.	2,747	2,198	549	3,175	2,626	Negotiation	Mr. Rao Salman	Karachi
500,000 each	25,322	25,239	83	12,469	12,386	Various	Various	
2023	28,069	27,437	632	15,644	15,012			
2022	48,756	43,343	5,413	38,314	32,901			
Depreciation has t	been allo	ocated as follo	WS:		N	ote 20	123	2022

**4.1.4** Depreciation has been allocated as follows:

Marketing, selling and distribution costs

Cost of sales

Administrative expenses

30	142,506	139,881
31	20,856	14,483
32	16,726	15,529
	180,088	169,893

(Rupees in '000)

## 4.2 Capital work-in-progress (cost)

	Note	As at July 01, 2022 ◀	Additions —— (Rupees	Transfers in '000) ———	As at June 30, 2023 ►
Plant and machinery Building on leasehold land Office equipments Leasehold improvements Advance for vehicles and furnitures and fitting	4.2.1 s	1,646,816 2,817,363 - 709 23,581 4,488,469	1,747,450 2,059,142 2,734 1,648 60,909 3,871,883	(11,090) (1,052,608) - (2,357) (49,867) (1,115,922)	3,383,176 3,823,897 2,734 - 34,623 7,244,430
		As at July 01, 2021	Additions —— (Rupees	Transfers in '000) ———	As at June 30, 2022 ►
Plant and machinery Building on leasehold land Office equipments Leasehold improvements Advance for vehicles and furnitures and fitting	4.2.1 Is	750,532 1,114,427 862 - 16,123 1,881,944	1,007,165 1,702,936 4 709 32,407 2,743,221	(110,881) - (866) - (24,949) (136,696)	1,646,816 2,817,363 - 709 23,581 4,488,469

**4.2.1** This includes borrowing cost related to the construction of factory amounting to Rs. 737.26 million (2022: Rs. 260.13 million) using rate ranging between 15.26% - 22.17% per annum (2022: 7.72% - 12.61% per annum).

# 5 LEASES

5.1	Right-of-use assets	Note	2023	2022
			(Rupees	s in '000)
	As at July 01		29,511	51,584
	Lease termination and reassessment		(1,880)	1,947
	Depreciation expense	5.2	(19,390)	(24,020)
	As at June 30		8,241	29,511
	Lease term (in years)		5 - 6	5 - 6

# 5.2 The depreciation charge on right-of-use assets for the year has been allocated as follows:

Marketing, selling and distribution costs	31	11,879	16,509
Administrative expenses	32	7,511	7,511
		19,390	24,020

## 5.3 Lease Liabilities

6

Rental contracts for head offices, warehouses and sales offices are made for a fixed period subject to renewal upon mutual consent of Company and lessor. Wherever practicable the Company seeks to include extension option to provide operational flexibility. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. Management exercises significant judgement in determining whether these extension and termination options are reasonably certain to be exercised. The future lease payments have been discounted using average borrowing rate applicable at inception of lease. The weighted average lessee's incremental borrowing rate applied to the lease liabilities at inception of lease is 14.28%.

0000

2023

0000

Set out below the carrying amount of lease liabilities and the movements during the year:

Note	2023 (Ruped	2023 2022 (Rupees in '000)		
As at July 01 Lease termination and reassessment	12,997 (1,998)	19,917 3,242		
Interest expense33PaymentsAs at June 30	1,078 (8,272) 3,805	2,361 (12,523) 12,997		
Current Non - current	1,768 	7,402 5,595 12,997		

Lease liabilities are payable as follows:

		2023					
	Minimum lease payments	Interest – (Rupees in '00	Present value of minimum lease payments 00)				
r	0.470		4 = 40				
	2,160	392	1,768				
	2,160	123	2,037				
	4,320	515	3,805				
		2022					
	Minimum	Interest	Present				
	lease payments		value of minimum				
			lease payments				
	•	— (Rupees in 'OC	)0)				
	8,632	1,230	7,402				
	6,480	885	5,595				
	15,112	2,115	12,997				
	Note	2023	2022				
		(Rupe	es in '000)				
	6.1	10,444	16,431				
	6.2	1,500	1,315				
		11,944	17,746				

# 6.1 Operating intangible assets

				2023				
		Cost			Amortization		Net book	Rate
	As at	Additions	As at	As at	For the	As at	value as at	%
	July 01, 2022		June 30, 2023	July 01, 2022	year	June 30, 2023	June 30, 2023	
	•			—— (Rupees in '	000)			
Computer software								
and license fee	51,370	2,267	53,637	34,939	8,254	43,193	10,444	33.33
				2022				
		Cost			Amortization		Net book	Rate
	As at	Additions	As at	As at	For the	As at	value as at	%
	July 01, 2021		June 30, 2022	July 01, 2021	year	June 30, 2022	June 30, 2022	
	•			—— (Rupees in '	000) ———			
Computer software								
and license fee	37,549	13,821	51,370	29,713	5,226	34,939	16,431	33.33

6.1.1	Amortization has been allocated as follows:	Note	2023	2022
			(Rupees i	n '000)
	Cost of sales	30	5,860	2,320
	Administrative expenses	32	2,394	2,906
			8,254	5,226

6.2 Capital work-in-progress

		July	— (Rupees i	n '000) ———	June 🔸
Software under implementation	2023	1,315 1,315	750 750	(565)	1,500 1,500
	2022	4,781	10,205	(13,671)	1,315

As at 01

Additions

Transfers

As at 30

# 7 INVESTMENT IN ASSOCIATED COMPANY

	2023	2022	2023	2022
	(% of h	olding)	(Rupees	in '000)
International Industries Limited (IIL) 633,600 (2022: 633,600) fully paid ordinary shares				
of Rs.10 each [market value of Rs. 46.40 million (2022: Rs. 65.72 million)]	0.48	0.48	78,399	65,723

7.1 Associate is an entity over which the Company has significant influence but no control. Company's investee Company is considered to be its associate by virtue of common directorship.

7.2 During the year, Rs. 4.78 million (2022: Rs. 18.63 million) is recognised in the statement of profit or loss as the Company's share of the associated Company's profit, Rs. 12.88 million is increased in surplus on revaluation of assets on account as its share of surplus on the revaluation – net of tax of the associate's land and buildings (2022: increased Rs. 2.73 million). Further, Rs. 0.03 million (2022: Loss of Rs. 0.13 million) is recognised in statement of other comprehensive income as its share of associated company's other comprehensive income. Dividend amounting to Rs. 7.29 million (2022: Rs. 5.39 million) was received from the associated Company during the year.

7.3	Summarised financial information of associated company	International Industries Limited (IIL)	
		March 31, 2023	March 31, 2022
			udited)
	Assets	(Rupee	s in '000)
	Non-current assets	32,546,473	28,364,039
	Current assets	45,553,868	47,525,182
	Liabilities		
	Non-current liabilities	7,683,070	7,140,267
	Current liabilities	36,189,218	38,318,385
	Revenue	106,289,510	118,725,871
	Profit for the year	995,148	3,880,513
	Other comprehensive income / (loss)	6,006	(27,077)
	Total comprehensive income (100%)	1,001,154	3,853,436
	Increase in revaluation surplus on property (land and building)	3,157,804	669,877
	Total comprehensive income (0.48%)	19,963	21,712

7.4 Above associate has been equity accounted for up to March 31, 2023. Management does not expect the results of operations for the 3 months ended June 30, 2023 to be material.

8	LONG-TERM LOANS RECEIVABLE	Note	2023	2022
			(Rupees	s in '000)
	Considered good - secured			
	Due from non-executive employees		12,346	9,145
	Due from executives		7,812	1,356
		8.2	20,158	10,501
	Current portion of long-term loans	12	(6,537)	(4,232)
			13,621	6,269

8.1 Above loans have been given to the employees for the purchase of motor cars, motorcycles and other purposes as per the Company policy and agreement with the workers' union. These are repayable in thirty-six to sixty equal monthly principal installments. This loan includes loans of Rs. 13.71 million (2022: Rs. 5.97 million) for the purchase of motor car and advance house rent that carry mark-up of 5% and 8% per annum. Furthermore, it also includes motorcycle and daughter's marriage loan amounting to Rs. 6.45 million (2022: Rs. 4.53 million) that are interest free.

		Note	2023	2022
			(Rupees	in '000)
8.2	Movement during the year is as follows:			
	Opening balance Loan granted Mark-up accrued Repayment of loan Closing balance	35	10,501 15,358 450 (6,151) 20,158	12,429 4,060 259 (6,247) 10,501
9	STORES AND SPARES			
	Stores Spares [including Rs. 10.95 million in transit (2022: Rs. 5.32 millio	on)]	4,242 95,387 99,629	6,822 69,866 76,688
	Provision against slow moving stores and spares	9.1	(19,616) 80,013	(13,461) 63,227
9.1	Provision against slow moving stores and spares			
	Balance as at July 01 Charge during the year Balance as at June 30		13,461 6,155 19,616	11,354 
10	STOCK-IN-TRADE			
	Raw materials [including Rs. 588.32 million in transit (2022: Rs. 859.69 million)] Work-in-process Finished goods Scrap	10.1 10.2 10.3	1,833,785 786,361 1,096,209 44,868 3,761,223	1,989,924 592,355 1,168,018 113,154 3,863,451

**10.1** Raw material includes slow moving items amounting to Rs. 32.07 million (2022: Rs. 20.70 million) against which provision has been made.

- **10.2** Work-in-process include slow moving items amounting to Rs. 34.75 million (2022: Rs. 28.85 million) stated at their net realizable values against their cost of Rs. 63.56 million (2022: Rs. 52.06 million).
- **10.3** Finished goods include slow moving items amounting to Rs. 69.23 million (2022: Rs. 19.57 million) stated at their net realizable values against their cost of Rs. 117.27 million (2022: Rs. 55.52 million).

		Note	2023	2022
			(Rupees in '000)	
10.4	Provision against raw materials			
	Balance as at July 01 Charge / (reversal) during the year Balance as at June 30		20,704 11,370 32,074	22,472 (1,768) 20,704
11	TRADE DEBTS			
	<b>Unsecured and non-interest bearing</b> Due from related parties Others	11.1	421,521 <u>3,777,194</u> 4,198,715	365,597 <u>3,791,902</u> 4,157,499
	Allowance for expected credit losses	11.2	(52,136) 4,146,579	(53,185) 4,104,314
11.1	The related parties from whom the debts are due are as under:			
	Intermark (Private) Limited Fauji Fertilizer Company Limited International Industries Limited National Foods Limited Cherat Packaging Limited	11.1.1	420,876 411 234 - - - 421,521	354,029 2,819 - 8,007 <u>742</u> 365,597

11.1.1 Above balances are mark-up free and unsecured. Aging of above balances at the reporting date is as follows:

Not past due	421,521	357,031
Past due 1-60 days	-	8,566
	421,521	365,597

None of the above debts are considered to be impaired.

# 11.2 Allowance for expected credit losses

Balance as on July 01	53,185 (1.049)	65,382 (8,724)
Reversal during the year - net Trade debts balances written off during the year	(1,049)	(3,473)
	52,136	53,185

**11.3** The related parties from whom the maximum aggregate amount outstanding at any time during the year calculated by reference to month-end balances are as under:

	Note	2023 2022 (Rupees in '000)	
Intermark (Private) Limited Fauji Fertilizer Company Limited National Foods Limited International Steels Limited International Industries Limited Cherat Packaging Limited National Management Foundation		479,195 8,929 8,007 2,356 1,894 -	410,075           30,731           8,007           3,467           2,157           13,180           4,114
Current portion of long-term loans Short-term advances to employees Advances to suppliers SHORT-TERM DEPOSITS AND PREPAYMENTS	8	6,537 4,213 170,693 174,906 181,443	4,232 3,622 83,410 87,032 91,264
Deposits Prepayments		44,771 14,809 59,580	13,319 
<ul> <li>OTHER RECEIVABLES - considered good</li> <li>Sales tax refundable</li> <li>Receivable from staff pension fund - related party</li> <li>Derivative financial assets</li> <li>Margin against guarantee - related party</li> <li>Others</li> </ul>	21.1.2	304,578 30,989 - 23,684 633 359,884	89,282 48,195 5,680 - 2,307 145,464

15	CASH AND BANK BALANCES Note	2023	2022
		(Rupees in '000)	
	Cash at bank		
	Current accounts - local currency	46,562	189,535
	- foreign currency	101,765	54,575
	Saving accounts - local currency 15.1	12,610	11,399
	Cash in hand	404	305
		161,341	255,814

**15.1** The profit and loss sharing bank balance carry profit at the rate of 19.50% (2022: 12.25%) per annum.

# 16 ISSUED, SUBSCRIBED AND PAID-UP CAPITAL

2023 (Number o	2022 of shares)	Note	2023 (Rupees	2022 <b>5 in '000)</b>			
Authorised Share Capital							
50,000,000	50,000,000	Ordinary shares of Rs. 10 each	500,000	500,000			
Issued, subscribed and paid-up capital							
15,590,819	15,590,819	Ordinary shares of Rs. 10 each fully paid in cash	155,908	155,908			
174,775	174,775	Ordinary shares of Rs. 10 each issued as fully paid for consideration other than cash	1,748	1,748			
33,741,150	19,812,376	Ordinary shares of Rs. 10 each issued as fully paid bonus shares	337,411	198,123			
49,506,744	35,577,970	16.1	495,067	355,779			

**16.1** This includes 8,477,671 (2022: 6,092,470) ordinary voting shares of Rs. 10 each held by International Industries Limited (associated company).

# 17 SHARE PREMIUM RESERVE

This reserve can be utilised by the Company only for the purposes specified in section 81 of the Companies Act, 2017.

REFACEATION SOM EOS ON THOT ENTT (tand and building) The of tax			
	Note	2023	2022
		(Rupee:	s in '000)
Leasehold land			
		( (50.000	4 050 404
Balance as at July 01		4,479,828	1,352,181
Surplus arising on revaluation carried out during the year		-	3,127,647
		4,479,828	4,479,828
Building on leasehold land			
Balance as at July 01 of revaluation surplus		420,665	335,771
Surplus arising on revaluation carried out during the year		-	103,548
Transferred to unappropriated profit in respect of			
incremental depreciation charged during the year	18.2	(24,764)	(18,654)
		395,901	420,665
Related deferred tax liability at beginning of the year		(121,993)	(97,374)
Related deferred tax liability on revaluation carried			
out as at June 30, 2022		_	(30,029)
Related deferred tax liability of amount transferred to			
unappropriated profit in respect of incremental			
depreciation charged during the year	18.2	7,181	5,410
depresidion energed daring the year	10.2	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	0,410
Balance of deferred tax liability as of the year-end	24	(114,812)	(121,993)
			. , .
Share of surplus on revaluation of land and building			
of the associated Company - [net of tax of Rs. 4.31			
million (2022: Rs. 2.04 million)]		24,433	11,550
		4,785,350	4,790,050

# 18 REVALUATION SURPLUS ON PROPERTY (land and building) - net of tax

- **18.1** The revaluation surplus on land and building is a capital reserve and is not available for distribution to the shareholders of the Company in accordance with section 241 of the Companies Act, 2017.
- **18.2** Net transfer to unappropriated profit amounted to Rs. 17.58 million (2022: Rs. 13.24 million).

# **19 GENERAL RESERVE**

General reserve is maintained for fulfilling various business needs including meeting contingencies.

20 LONG-TERM FINANCING - secured No	ile.	2023 2022 (Rupees in '000)		
Loans from conventional financial institutions				
Long-Term Finance Facility 20	.2	3,838,439	569,688	
SBP Refinance - payroll		-	90,784	
SBP Refinance - renewable energy 20	.3	99,549	98,023	
Temporary Economic Refinance Facility (TERF) 20	.4	1,519,643	648,086	
		5,457,631	1,406,581	
Loans from islamic financial institutions				
Islamic Temporary Economic Refinance				
Facility (ITERF) 20	.4	131,498	123,656	
		5,589,129	1,530,237	
Less: Deferred income Government grant 23	3	(639,749)	(283,522)	
Less: Current portion on long-term financing				
Conventional financial institutions				
Long-Term Finance Facility		(91,250)	(297,917)	
SBP Refinance - payroll		-	(87,102)	
Temporary Economic Refinance Facility (TERF)		(80,768)	(7,567)	
		(172,018)	(392,586)	
Loans from Islamic financial institutions				
Islamic Temporary Economic Refinance Facility (ITERF)		(9,629)	-	
		(181,647)	(392,586)	
		4,767,733	854,129	

- 20.1 Long-term loans have been obtained for the purpose of capital expenditure which are secured against mortgage of land and building and hypothecation of specific plant and machinery. The Company has also availed long-term loans against various refinancing schemes of State Bank of Pakistan (SBP) which includes Temporary Economic Refinance Facility (TERF) and against Renewable Energy Scheme.
- 20.2 Long-term loans of Rs. 3,650 million has been obtained for capital expenditure which are secured against mortgage of land and building at K-23 Nooriabad thereon (charge of Rs. 4,867 million). The total amount outstanding against these loans are Rs. 3,650 million as on June 30, 2023 (2022: Nil). Rate of markup on the above loans ranges between 21.49% per annum and 22.58% per annum (2022: Nil). These are repayable in half yearly equal instalments of Rs. 107.14 million, Rs. 62.50 million and quarterly installment of Rs. 41.07 million commencing from March 07, 2025, March 30, 2025 and March 12, 2025 respectively. The facility available under the above arrangement amounted to Rs. 3,650 million of which the amount remained unutilised as at June 30, 2023 was Nil (2022: Nil).

The Company has also obtained certain long-term loans for the purpose of capital expenditure which are secured against hypothecation of specific items of plant and machinery (charge of Rs. 701 million). The total amount outstanding against these loans amounts to Rs. 188.40 million as on June 30, 2023 (2022: Rs. 319.70 million). Rate of markup on these loans at the year end ranged between 18.10% per annum to 22.96% per annum (2022: 10.83% per annum to 14.82% per annum). These loans are for five years from the date of disbursement and are repayable in eight half yearly equal principal installments of Rs. 11.25 million and sixteen quarterly equal principal installments of Rs. 17.18 million commencing from February 05, 2021 and December 28, 2021 respectively. The facility available under the above arrangement amounted to Rs. 650 million of which the amount of Rs. 336.60 million has been paid and the amount remained unutilised as at June 30, 2023 was Rs. 125 million (2022: facility available of Rs. 650 million of which amount remained unutilised at June 30, 2022 was Rs. 125 million).

- **20.3** In addition to the above, the Company has also obtained long-term loan of Rs. 98.00 million against SBP Renewable Energy Scheme (2022: Rs. 98.00 million). The rate of markup on this loan is at 3.50% per annum (2022: 3.50% per annum). This loan is secured against hypothecation of specific plant and machinery for a 10 year period.
- 20.4 In addition to the above, the Company has also obtained long-term loan of Rs. 1,624.15 million against Temporary Economic Refinance Facility (TERF) under SBP refinance scheme (2022: Rs. 761.68 million). The rate of markup on these loans ranged between 1.50% per annum to 2.50% per annum (2022: 1.50% per annum to 2.50% per annum). These loans are secured against hypothecation of specific plant and machinery for a 10 year period.

## 21 STAFF RETIREMENT BENEFITS

## 21.1 Defined benefit plans

The details of the actuarial valuation under the projected unit credit method as at June 30, 2023 for funded pension and unfunded gratuity schemes are as follows:

			2023	2	2022	
		Pension	Gratuity	Pension	Gratuity	
2111 Actuarial accumptions	•	•	(	%)		
21.1.1 Actuarial assumptions						
Discount rate Expected rate of salary increase		15.25	15.25	13.00	13.00	
- Executives		14.50	-	12.50	-	
- Workmen		-	11.75	-	9.75	
Pension increase		2.00	-	-	-	
	Note		2023	2	022	
		Pension	Gratuity	Pension	Gratuity	
		•	(Rupee	s in '000) ———		
21.1.2 Statement of financial position re	econcilia	ition				
Fair value of plan assets Present value of defined benefit	21.1.3	462,343	-	444,375	-	
obligations Net asset / (liability)	21.1.4 21.1.8	<u>(431,354)</u> 30,989	<u>(56,936)</u> (56,936)	<u>(396,180)</u> 48,195	<u>(49,706)</u> (49,706)	
Net asset ( (fability)	21.1.0		(00,700)	40,175		

		2	2023	202	22
	Note	Pension	Gratuity	Pension	Gratuity
		•	——— (Rupee	s in 000) ———	
21.1.3 Changes in fair value of plan ass	sets				
Fair value as at July 01		444,375	_	481,107	-
Interest income		56,272	-	46,605	-
Remeasurement loss due to					
investment return		(15,287)	-	(53,206)	-
Benefits paid Fair value as at June 30 2	1.1.10	(23,017)		<u>(30,131)</u> 444,375	
Fall value as at Julie 30 Z	1.1.10	462,343		444,375	
21.1.4 Changes in present value of					
defined benefit obligation					
Obligation as at July 01		396,180	49,706	425,652	44,034
Current service cost		5,803	2,690	6,605	2,451
Interest cost		50,007	6,253	41,059	4,357
Remeasurement gain / (loss) due					
<ul> <li>Change in financial assumption</li> </ul>	ns	(2,663)	(798)	(54,574)	343
- Experience adjustment		5,044	2,291	7,569	(542)
Benefits paid Obligation as at June 30		(23,017)	(3,206)	<u>(30,131)</u> 396,180	<u>(937)</u> 49,706
obligation as at Julie So		431,354	56,936	370,100	47,700
21.1.5 Amounts recognised in the					
statement of profit or loss					
Service cost		5,803	2,690	6,605	2,451
Net interest on net defined benef	it liabilit		6,253	(5,546)	4,357
Chargeable in statement of profi		(462)	8,943	1,059	6,808
21.1.6 Amounts recognised in stateme	nt				
of other comprehensive incom					
Remeasurement due to:			(700)		
Change in financial assumptions Experience adjustment		(2,663) 5,044	(798) 2,291	(54,574) 7,569	343 (542)
Investment return		15,287	2,271	53,206	(342)
Chargeable to statement of other	-			00,200	
	1.1.7	17,668	1,493	6,201	(199)
Total		17,206	10,436	7,260	6,609

**21.1.7** Expense recognised in the statement of other comprehensive income for both the above benefits is Rs. 19.16 million (2022: Rs. 6.00 million).

	Note	2023		20	)22
	·	Pension	Gratuity	Pension	Gratuity
21.1.8 Recognised asset / (liability)		•	(Rupees	s in '000) ————	
Balance as on July 01 Expense recognised Payments during the year Company's asset / (liability)	21.1.6	48,195 (17,206) -	(49,706) (10,436) 3,206	55,455 (7,260) -	(44,034) (6,609) 937
as at June 30		30,989	(56,936)	48,195	[49,706]
21.1.9 Actual return on plan assets		40,985		(6,601)	-

# 21.1.10 Fund investments composition / fair value of plan assets

	2023	2022	2023	2022	
	(Perce	entage)	(Rupees in '000)		
Having quoted market price					
Listed equity shares					
- International Industries Limited					
(related party)	4%	6%	18,739	26,541	
- Engro Polymer & Chemicals					
Limited (Preference shares)	2%	2%	8,835	8,356	
Mutual funds					
- NBP Sarmaya Izafa Fund (Formerly:					
NAFA Asset Allocation Fund)	8%	8%	37,368	36,403	
- NBP Islamic Sarmaya Izafa Fund			ŕ		
(Formerly: NAFA Islamic Asset					
Allocation Fund)	8%	8%	35,916	35,022	
- Atlas Islamic Income Fund	0.8%	0.7%	3,757	3,251	
- Atlas Income Fund	0.3%	0.3%	1,473	1,282	
- Atlas Money Market Fund	1%	0.0%	5,603	-	
- Al-Falah GHP Islamic Income Fund	0.6%	0.6%	2,834	2,472	
	01070	0.070	_,	2,472	
Not having quoted market price					
Government bonds					
- Pakistan Investment Bonds					
(3 to 10 years)	50%	72%	229,969	321,588	
(Storoyears)	5070	1 2 70	227,707	521,500	
Corporate bonds					
- TFC Soneri Bank Limited	4%	0%	19,408	-	
Bank balances	21%	2%	98,441	9,460	
			462,343	444,375	

	2023	2022	2021 – <b>(Rupees in '00</b> 0	2020 	2019
21.1.11 Historical information					
Pension					
Fair value of plan assets Present value of the defined	462,343	444,375	481,107	430,134	370,405
benefit obligation of pension	(431,354)	(396,180)	(425,652)	(404,006)	(372,250)
Surplus / (deficit) in the plan	30,989	48,195	55,455	26,128	(1,845)
Gratuity (unfunded)					
Fair value of plan assets Present value of the defined	-	-	-	-	-
benefit obligation of gratuity	(56,936)	(49,706)	(44,034)	(42,628)	(31,280)
Deficit in the plan	(56,936)	(49,706)	(44,034)	(42,628)	(31,280)

# 21.1.12 Sensitivity analysis for actuarial assumptions

The sensitivity of the defined benefit obligation to changes in the weighted principal assumptions is:

	Impact on obligation of change in assumption						
	20	23	20	022			
	Increase in	Decrease in	Increase in	Decrease in			
	assumption	assumption	assumption	assumption			
	(Rupee	s in '000)	(Rupees	in '000)			
Discount rate - change by 1%	(31,799)	36,289	(29,768)	34,090			
Salary increase - change by 1%	11,596	(10,548)	10,733	(9,729)			
Pension increase - change by 1%	26,500	(28,110)	25,269	-			

If life expectancy increases by 1 year, the obligation increases by Rs. 11.92 million (2022: Rs. 10.28 million). In addition the weighted average of plan durations for pension is 8.2 years (2022: 8.3 years), while for gratuity it is 8.6 years (2022: 8.8 years).

# 21.1.13 Maturity profile of the defined benefit obligation - undiscounted payments

		(Time in years)					
	1	2	3 (Rupees in '000)	4	5		
Distribution of timing of benefit payments			(				
- Pension	47,412	51,204	56,914	58,293	59,053		
- Gratuity	6,082	3,015	8,075	4,530	8,553		
	53,494	54,219	64,989	62,823	67,606		

- **21.1.14** Cost projections for the financial year ending June 30, 2024 (chargeable to the statement of profit or loss), as per the actuary, for pension amounts to Rs. 1.98 million, while for the gratuity it amounts to Rs. 11.14 million.
- 21.1.15 All employees in managerial and supervisory categories other than workers are eligible to the pension scheme. However, the plan is closed to new members. Normal pension age is 55 years, although service after attaining the normal pension age is also pensionable. Settlement of the pension is based on the basic salary and as per the service rules. At June 30, 2023, 50 members (2022: 56 members) were covered under the pension scheme. Gratuity is for the unionised staff (non-management employees). In this case the normal retirement age is 60 years and is payable on the basis of basic salary as per service rules. At June 30, 2023, 196 members (2022: 200 members) were covered under the gratuity scheme.

#### 21.2 Defined contribution plan

The Company has set up provident fund for its permanent employees and contributions were made by the Company to the Trust in accordance with the requirement of Section 218 of the Companies Act, 2017. Total charge against provident fund for the year ended June 30, 2023 was Rs. 26.37 million (2022: Rs. 21.92 million).

Investments in collective investment schemes and listed equity securities out of provident fund have been made in accordance with the provisions of section 218 of the Companies Act, 2017 and the Rules formulated for this purpose.

# 22 STAFF COMPENSATED ABSENCES

This represents accrual for staff compensated absences and includes liability in respect of key management personnel amounting to Nil (2022: Nil). During the year the Company decreased its accrual by Rs. 2.51 million (2022: increased by Rs. 0.72 million) which has been recognised in the statement of profit or loss.

## 23 DEFERRED INCOME - GOVERNMENT GRANT

The value of benefit of below-market interest rate on the loans disclosed in note 20 to these financial statements has been accounted for as government grant under IAS - 20 Government grants.

	Note	2023 (Rupee	2022 <b>s in '000)</b>
Balance at beginning of the year		283,522	39,875
Deferred grant recorded:			
- under SBP Refinance Scheme		-	41,710
- under Temporary Economic Refinance Facility (TERF)		425,113	226,463
		425,113	268,173
Amortisation of deferred income - Government grant during the year	35	(68,886)	(24,526)
Balance at end of the year	20	639,749	283,522
Less: current portion of deferred income - Government grant	25	(75,133)	(34,535)
		564,616	248,987

# 24 DEFERRED TAXATION LIABILITY - net

	2022				2023				
	Balance as at June 30, 2021	Recognised in statement of profit or loss	surplus on		Balance as at June 30, 2022	Recognised in statement of profit or loss	Recognised in surplus on revaluation of property, plant and equipment	other comprehensive income	Balance as at June 30, 2023
	•			I	(Rupees in '000)				
Taxable temporary differences on									
Accelerated tax deprecation	17,215	1,164	-	-	18,379	33,320	-	-	51,699
Surplus on revaluation of building on leasehold land	97,374	(5,410)	30,029	-	121,993	(7,181)	-	-	114,812
Share of surplus on revaluation of land and									
building of the associated Company	1,556	-	482	-	2,038	-	2,274	-	4,312
Derivative financial assets	-	-	-	1,602	1,602	-	-	(1,602)	-
Share of profit of an equity accounted									
associated Company	9,007	1,986			10,993	(376)	-		10,617
	125,152	(2,260)	30,511	1,602	155,005	25,763	2,274	(1,602)	181,440
Deductible temporary differences on									
Provision for staff retirement benefit	(12,779)	(1,702)	-	58	[14,423]	(1,664)	-	(433)	(16,520)
Provision for doubtful debts	(18,961)	3,537	-	-	(15,424)	304	-	-	(15,120)
Provision for slow-moving stores and spares	(3,293)	(611)	-	-	[3,904]	(1,785)	-	-	(5,689)
Provision for import levies and other provisions	(50,817)	(4,394)	-		(55,211)	(3,503)	-	-	(58,714)
	(85,850)	(3,170)	-	58	[88,962]	(6,648)	-	(433)	(96,043)
Deferred taxation - net	39,302	(5,430)	30,511	1,660	66,043	19,115	2,274	(2,035)	85,397

24.1 Deferred tax balance has been recognised at the rate at which these are expected to be settled / realised.

25 TRADE AND OTHER PAYABLES	Note	2023 2022 (Rupees in '000)	
Creditors		1,605,786	1,307,480
Accrued expenses		713,355	666,681
Salary and wages payable		28,431	19,113
Accrual for import levies	25.2	649,785	505,406
Payable to staff provident fund - related party		4,981	3,583
Workers' profit participation fund	25.3	61,887	71,618
Workers' welfare fund		22,078	26,150
Current portion of deferred income - Government grant	23	75,133	34,535
Security deposits from distributors and employees	25.4	6,369	6,694
Derivative financial liability		-	156
Withholding income tax payable		12,120	23,539
Others		2,501	2,434
		3,182,426	2,667,389

25.1 All the above liabilities are non-interest bearing except as disclosed in note 25.4 below.

25.2 This represents accrual made on account of levies on import of raw materials and machinery.

25.3	N Workers' profit participation fund	lote	2023 (Rupee	2022 s in '000)
	Balance as on July 01		71,618	37,214
	Mark-up on fund utilized in the Company's business	33	1,229	192
			72,847	37,406
	Allocation for the year	34	60,658	71,426
			133,505	108,832
	Amount paid to the fund		(71,618)	(37,214)
	Balance as at June 30	25	61,887	71,618

**25.4** These deposits are placed in a separate bank account and comply with the requirement of section 217 of Companies Act, 2017. The break-up of security deposits is as follows:

Deposits from distributors 25.5.1	5,963	5,963
Deposits from employees 25.5.2	406	731
	6,369	6,694

**25.5.1** This includes security deposit from distributors under mark-up arrangements amounting to Rs. 5.0 million (2022: Rs. 5.0 million) and carries mark-up at 6% per annum.

**25.5.2** These are deposits from employees as a part of their employment contract with the Company and are non-interest bearing deposits.

26 SHORT-TERM I	BORROWINGS - Secured	Note	2023 (Rupee	2022 es in '000)
5	arka under Shariah arrangements es under mark-up arrangements es from banks	26.1 26.2	801,175 <u>329,388</u> 1,130,563	343,897 866,873 1,210,770
Short term fina Export financin	nces under mark-up arrangements g scheme	26.3	2,870,000 - 4,000,563	3,562,560 124,081 4,897,411

## 26.1 Running musharka under shariah arrangements

Running Musharaka under Shariah arrangement carries mark-up at the rate of 21.80% per annum to 22.18% per annum (2022: 12.15% per annum to 14.41% per annum) and the available facility is Rs. 1,250 million (2022: Rs. 1,000 million). At June 30, 2023, the facility unutilised was Rs. 449 million (2022: Rs. 656 million).

#### 26.2 Running finances under mark-up arrangements

The Company has also arranged short-term running finance facilities under mark-up arrangements from certain banks. The overall facility for these running finances under mark-up arrangements amounts to Rs. 5,150 million (2022: Rs. 5,213 million). Rate of mark-up on these running finance facilities under mark-up arrangements ranges between 22.20% per annum to 22.94% per annum net of prompt payment rebate (2022: 12.04% per annum to 15.06% per annum). The facilities will expire between June 30, 2023 to December 31, 2023 and are renewable.

## 26.3 Short term finances under mark-up arrangements

Amount outstanding against the short term finance facilities as at June 30, 2023 was Rs. 2,870 million (2022: Rs. 3,563 million) against the available facilities of Rs. 6,145 million (2022: Rs. 5,941 million). This includes facilities earmarked out of the total running finance facilities obtained from banks. Mark-up on short term finance is agreed at each disbursement and as at June 30, 2023, it was ranging between 21.52% per annum to 22.49% per annum (2022: 13.75% per annum to 14.33% per annum).

## 26.4 Other facilities

The facility for opening letters of credit and guarantees as at June 30, 2023 amounted to Rs. 8,200 million including Rs. 2,050 million relating to the guarantees (2022: Rs. 6,497 million including Rs. 1,805 million relating to the guarantees) of which the amount remained unutilised as at June 30, 2023 was Rs. 5,106 million including Rs. 589 million relating to the guarantees (2022: Rs. 3,457 million including Rs. 328 million relating to the guarantees).

#### 26.5 Securities

These above arrangements are secured by way of joint pari passu hypothecation over stocks, stores and spares and present and future trade debts of the Company of Rs. 11,225 million and a ranking charges of Rs. 100 million and Rs. 145 million for facilities availed from Bank Al Habib Limited and Habib Bank Limited respectively, which will be upgraded to first Joint Pari Passu Charge.

## 27 CONTRACT LIABILITIES

The contract liabilities primarily relate to the advance consideration received from customers for future sales as per the Company's policy, for which revenue is recognised at a point in time. Revenue recognised from contract liabilities during the year amounts to Rs. 917.07 million (2022: Rs. 691.89 million).

## 28 CONTINGENCIES AND COMMITMENTS

#### 28.1 Contingencies

- a) The Company has issued to the Collector of Customs post dated cheques amounting to Rs. 5.40 million (2022: Rs. 9.50 million) against partial exemption of import levies.
- b) Bank guarantees amounting to Rs. 1,461 million (2022: Rs. 1,477 million) have been given to various parties for contract performance, tender deposits, import levies, etc.
- c) Refer note 36 also for tax related details.

#### 28.2 Commitments

- a) Aggregate commitments for capital expenditure as at June 30, 2023 amounted to Rs. 1,351.42 million (2022: Rs. 2,446.04 million).
- b) Commitments under letters of credit for the import of raw materials, etc. (non-capital expenditure) as at June 30, 2023 amounted to Rs. 1,412.63 million (2022: Rs. 1,481.62 million). These are in respect of the letters of credit opened before the year end but no shipment by then had been made.

		2023	2022
29	REVENUE FROM CONTRACTS WITH CUSTOMERS	(Rupee	es in '000)
	Gross local sales	24,349,454	24,303,386
	Export sales	916,305	466,533
		25,265,759	24,769,919
	Sales tax	(3,612,806)	(3,602,260)
		21,652,953	21,167,659

# 29.1 Disaggregation of revenue

In the following table, revenue is disaggregated by primary geographical markets, major product lines and sales channels:

	2023	2022
	(Rupees in '000)	
Primary geographical markets		
Pakistan	20,736,648	20,701,126
Africa	581,385	371,584
North America	281,007	50,682
South America	1,205	-
Middle East	8,341	21,173
Asia (other than Pakistan)	44,367	23,094
	21,652,953	21,167,659
Major products lines		
Wire and cables	21,328,712	20,828,700
Aluminium profile business	324,241	338,959
	21,652,953	21,167,659
Sales channels		
Goods sold:		
- directly to consumers	18,101,222	17,202,805
- through intermediaries	3,551,731	3,964,854
-	21,652,953	21,167,659

30	COST OF SALES	Note	2023	2022
			(Rupee	s in '000)
	Opening work-in-process		592,355	532,820
	Opening stock - raw material Opening stock - scrap		1,989,924 113,154 2,103,078	1,093,179 64,743 1,157,922
	Purchases of raw material		<u>16,778,001</u> 18,881,079	<u>18,523,949</u> 19,681,871
	Sales of scrap material during the year Closing stock - raw material Closing stock - scrap	10 10	(538,505) (1,833,785) (44,868) (1,878,653) 16,463,921	(594,591) (1,989,924) (113,154) (2,103,078) 16,984,202
	Stores and spares consumed Fuel and power Salaries, wages and benefits Rent, rates and taxes Insurance Repairs and maintenance Depreciation Amortisation Communication and stationery Training, travelling and entertainment Carriage and forwarding	30.1 30.2 4.1.4 6.1.1	151,975 530,732 911,996 67,682 18,900 79,763 142,506 5,860 9,063 106,875 29,285	168,162 412,141 819,440 46,920 14,618 81,868 139,881 2,320 9,174 74,234 22,362
	Security expense General works Cost of production		32,044 40,886 2,127,567 19,183,843	26,250 29,708 1,847,078 19,364,100
	Closing work-in-process Cost of goods manufactured Opening stock of finished goods	10	(786,361) 18,397,482 1,168,018 19,565,500	(592,355) 18,771,745 813,122 19,584,867
	Closing stock of finished goods	10	(1,096,209) 18,469,291	(1,168,018) 18,416,849
30.1	<b>Details of salaries, wages and benefits</b> Salaries, wages and benefits Provident fund contributions (Reversal) / charge for pension fund obligation Charge for staff retirement gratuity		890,768 12,425 (140) 8,943 911,996	802,237 10,006 389 6,808 819,440

30.2 This includes expense relating to short term and low value leases amounting to Rs. 4.61 million (2022: Rs. 1.78 million).

31	MARKETING, SELLING AND DISTRIBUTION COSTS Note	2023 (Rupee	2022 <b>s in '000)</b>
	Salaries, wages and benefits 31.1	215,321	210,445
	Rent, rates and taxes 31.2	16,054	10,646
	Insurance	2,537	3,603
	Repairs and maintenance	6,317	3,458
	Communication and stationery	3,748	4,231
	Training, travelling and entertainment	55,443	35,017
	Advertising and publicity	190,991	272,585
	Carriage and forwarding expenses	251,042	174,363
	Commission	527	1,422
	Depreciation 4.1.4	20,856	14,483
	Depreciation on right-of-use asset 5.2	11,879	16,509
	Subscriptions	3,194	2,250
	Fuel and power	10,383	6,461
	Others	18,710	7,449
		807,002	762,922
01.1	Details of colorian wares and hanofits		

# 31.1 Details of salaries, wages and benefits

Salaries, wages and benefits	207,806	203,619
Provident fund contributions	7,594	6,634
(Reversal) / charge for pension fund obligation	(79)	192
	215,321	210,445

**31.2** This includes expense relating to short term and low value leases amounting to Rs. 15.34 million (2022: Rs. 9.86 million).

32	ADMINISTRATIVE EXPENSES Not	е	2023 2022 (Rupees in '000)	
	Salaries, wages and benefits 32.	1	199,142	202,605
	Insurance		5,244	4,735
	Repairs and maintenance		21,244	15,825
	Legal and professional		13,164	11,719
	Donations and CSR 32.	2	24,030	24,311
	Auditors' remuneration 32.	3	3,343	2,285
	Communications and stationery		13,217	11,825
	Training, travelling and entertainment		21,740	9,696
	Depreciation 4.1.	4	16,726	15,529
	Depreciation on right-of-use asset 5.2		7,511	7,511
	Amortisation 6.1.	1	2,394	2,906
	Fuel and power		10,825	7,590
	Others		20,709	12,746
			359,289	329,283

32.1	Details of salaries, wages and benefits	2023	2022
		(Rupee	es in '000)
	Salaries, wages and benefits Provident fund contributions	193,034 6,351	196,849 5,278
	(Reversal) / charge for pension fund obligation	(243)	478
		199,142	202,605

## 32.2 Donations

Details of donations given to a single party exceeding Rs. 1,000,000/- or 10 percent of Company's total amount of donation, whichever is higher, during the year are as follows:

Amir Sultan Chinoy Foundation	10,000	13,500
Aga Khan Cultural Service Pakistan	2,500	
Childlife Foundation	2,252	1,000
Sina Health Education and Welfare Trust	1,900	

**32.2.1** During the year donation of Rs. 10.00 million (2022: Rs. 13.50 million) was made to the Amir Sultan Chinoy Foundation. Details are as under:

	Name of Director	Nature of interest	Name of Donee	Address of Donee			
	Mr. Fahd K. Chinoy	Common Directorship	Amir Sultan Chinoy Foundation	,	101, Beaumont Plaza, 10, Beaumont Road, Karachi.		
32.3	Auditors' remuneration			Note	2023 (Rupees	2022 <b>s in '000)</b>	
		f yearly financial statemer de of Corporate Governanc and others			1,600 600 478 665 3,343	1,154 383 319 429 2,285	
33	FINANCE COST						
	Mark-up on finances un Mark-up on finances un	oans under mark-up arrar for GID cess ty ofits participation fund ice schemes	arrangement	33.1 5.3 25.3	602,515 106,159 2,276 78,993 4,726 1,078 1,229 112,780 300 22,339 21,790 954,185	159,203 53,186 523 69,952 7,366 2,361 192 38,047 300 (32,934) 15,576 <u>313,772</u>	

33.1 It includes mark-up paid amounting to Rs. 64.78 million (2022: Rs. 33.43 million).

34	OTHER EXPENSES	lote	2023 (Rupee	2022 s in '000)
35	Workers' profits participation fund       2         Workers' welfare fund       2         Liquidated damages for late deliveries       2         Others       2	25.3	60,658 22,078 4,784 - 87,520	71,426 26,150 5,781 1,942 105,299
33				
	- Others Income from financial instruments:	4.1.3 8.2 23	545 46,314 15,012 117 61,988 450 2,309 68,886 15,292 86,937 148,925	11,614 61,466 32,901 <u>194</u> 106,175 259 934 24,526 3,740 29,459 135,634
36	INCOME TAX EXPENSE			
	Current - for the year - prior years - net Deferred tax - net	36.1	420,114 (32,463) 19,115 406,766	460,620 48,022 (5,430) 503,212
36.1	Relationship between average effective tax rate and an applicable tax rate			

#### Relationship between average effective tax rate and an applicable tax rate 36.1

Profit before income tax	1,130,417	1,330,938
Tax at the applicable rate of 29% (2022: 29%)	327,821	385,972
Tax permanent difference	(3)	2,424
Effect of provision for super tax under section 4C	108,456	55,872
Tax effect of expense that are not allowable in determining		
the taxable income - net	3,891	20,758
Tax effect of income charged at different rate	(936)	(9,836)
Prior year tax (reversal) / provision	(32,463)	48,022
Tax charge	406,766	503,212

The income tax assessments of the Company have been finalised upto and including the financial year ended June 36.2 30, 2022.

- 36.3 Returns submitted under section 114 of the Income Tax Ordinance, 2001 for the tax years 2007, 2008, 2017, 2020, and 2022 were amended under section 122(5A) of the Income Tax Ordinance, 2001 by the Income Tax Additional Commissioner Inland Revenue Audit (ACIR), and return submitted for tax year 2019 was amended under section 122(1) of the Income Tax Ordinance, 2001 by the Deputy Commissioner Inland Revenue Audit-II (DCIR) . ACIR and DCIR for these years have added back certain expenses and also demanded Workers Welfare Fund (WWF) despite the fact that the same has already been deposited to Sindh Revenue Board in various years. The cases are pending at various stages including Commissioner Appeals, ITAT, and High Court. The Comapny is expecting a favourable outcome for all these years.
- **36.4** During the year Company received a notice on June 19, 2023 from taxation authorities under section 161(1A)/205/182 of the Income Tax Ordinance, 2001 for the monitoring of withholding taxes for the tax year 2021 demanding amount of Rs. 67.96 million in respect of alleged non-withholding of payments made on various expenses. The Company is confidence that above notice will be withdrawn after submission of relevant informaiton.
- **36.5** The Company computes current tax expense based on the generally accepted interpretation of the tax laws to ensure that the sufficient provision for the purpose of taxation is available. According to management, the tax provision made in the financial statements is sufficient.

37 EARNINGS PER SHARE - basic and diluted		2023 (Rupee	2022 es in '000)
Profit after taxation		723,651	827,726
		(Number in '	of shares) 000 (Restated)
Weighted average number of ordinary shares outstanding during the year		49,507	49,507
		(Rup	ees) (Restated)
Earnings per share - basic and diluted		14.62	16.72
38 CASH GENERATED FROM OPERATIONS	lote	2023 (Rupee	2022 s in '000)
Profit before taxation		1,130,417	1,330,938
Adjustment for non cash charges and other items:			
	4.1.4	180,088	169,893
	5.2	19,390	24,020
	5.1.1	8,254	5,226
- Amortization of government grant	35	(68,886)	(24,526)
	1.1.5	8,481	7,867
- Other long-term employee benefits - net	22 35	(2,514)	717
- Gain on disposal of fixed assets	35 7.2	(15,012)	(32,901)
<ul> <li>Share of profit from associate</li> <li>Impairment loss on investment in associate</li> </ul>	1.2	(4,777)	(18,626) 71,580
- Finance costs	33	954,185	313,772
	38.1	(283,340)	(1,166,887)
		1,926,286	681,073

38.1	Working capital changes Note	2023 (Rupee	2022 <b>s in '000)</b>
	(Increase) / decrease in current assets		
	- Stores and spares	(16,786)	3,993
	- Stock-in-trade	102,228	(1,359,587)
	- Trade debts	(42,265)	(1,317,758)
	<ul> <li>Short-term loans and advances</li> </ul>	(90,179)	(31,080)
	<ul> <li>Short term deposits and payments</li> </ul>	(32,376)	4,808
	- Other receivables - net	(237,306)	(16,139)
		(316,684)	(2,715,763)
	(Decrease) / increase in current liabilities		
	- Trade and other payables	474,595	1,214,341
	- Contract liabilities	(441,251)	334,535
		33,344	1,548,876
		(283,340)	(1,166,887)
39	CASH AND CASH EQUIVALENTS		
	Cash and cash equivalents comprise of the following items:		

Cash and bank balances	15	161,341	255,814
Running finances from banks	26	(1,130,563)	(1,210,770)
		(969,222)	(954,956)

# 40 FINANCIAL INSTRUMENTS

#### Financial risk management

The Board of Directors of the Company has the overall responsibility for the establishment and oversight of the Company's risk management framework. The Board of Directors is also responsible for developing and monitoring the Company's risk management policies. The Company has exposure to the following risks from its use of financial instruments:

- Credit risk
- Liquidity risk
- Market risk

#### 40.1 Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss, without taking into account the fair value of any collateral. Concentration of credit risk arises when a number of counter parties are engaged in similar business activities or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economics, political or other conditions. Concentrations of credit risk indicate the relative sensitivity of the Company's performance to developments affecting a particular industry.

Credit risk of the Company arises principally from the trade debts, loans and advances, trade deposits, bank balances and other receivables. The carrying amount of financial assets represents the maximum credit exposure. To reduce the exposure to credit risk the Company has developed a formal approval process whereby credit limits are applied to its customers. The management continuously monitors the credit exposure towards the customers and makes provision against those balances considered doubtful of recovery (and also obtains security / advance payments, wherever considered necessary). Cash is held only with reputable banks with high quality credit worthiness. The maximum exposure to credit risk at the reporting date is as follows:

	2023 (Rupee	2022 es in '000)
Trade debts	4,146,579	4,104,314
Loan to employees	20,158	10,501
Deposits	51,215	19,339
Bank balances	160,937	255,509
Other receivables	55,306	56,182
	4,434,195	4,445,845

40.1.1 The maximum exposure to credit risk at the reporting date by geographic region was as follows:

2023		2022
(Rup	bees in 'O	00)

Domestic (Pakistan)	4,027,478	4,261,188
Export	406,717	184,657
	4,434,195	4,445,845

40.1.2 The maximum exposure to credit risk for trade debts at the reporting date by type of customer is as follows:

2023 2022 (Rupees in '000)

Intermediaries	922,806	815,899
End-user customers	3,223,773	3,288,415
	4,146,579	4,104,314

**40.1.3** As at the year end, the Company's most significant customers included a distributor from whom Rs. 420.87 million was due (2022: Rs. 362.43 million) and an end-user from whom Rs. 269.49 million was due (2022: Rs. 294.80 million).

40.1.4 Loans, advances and other receivables mentioned above include due from the employees of the Company, while the deposits are held with utility companies, etc. All the financial assets of the Company are unsecured (except as mentioned in note 8).

# 40.1.5 Impairment losses and past due balances

The following table provides information about the exposure to credit risk and ECLs for trade receivables as at reporting date.

		2023			2022	
	Gross	Impairment	Credit Impaired	Gross	Impairment	Credit Impaired
	(Rupee	s in '000)		(Rupees	in '000)	
Not past due	2,826,379	3	No	2,793,184	79	No
Past due 1-60 days	747,745	9	No	969,214	383	No
Past due 61 days -1 year	576,627	4,160	No	357,754	15,376	No
More than one year	47,964	47,964	Yes	37,347	37,347	Yes
	4,198,715	52,136		4,157,499	53,185	

Above balances are unsecured. None of the other financial assets are past due or impaired other than those which have been provided. Movement of provision against trade debts is disclosed in note 11.2.

Loss rates are based on historical credit loss experience and are adjusted to reflect differences between economic conditions during the period over which the historical data has been collected, current conditions and the Company's view of economic conditions over the expected lives of the receivables.

Based on the past experience, consideration of financial position, past track records and recoveries, the Company believes that impairment on trade debts past have been appropriately accounted for in these financial statements.

#### 40.1.6 Settlement risk

All transactions are settled / paid for upon delivery as per the advice of the management. The Company's policy is to enter into financial instrument contract by internal guidelines such as approving counter parties and approving credits.

#### 40.1.7 Bank balances

The Company maintain bank balances with banks having good credit rating. Currently the balances are held with banks having long-term ratings of AAA Rs. 160.94 million (2022: Rs. 255.50 million).

## 40.2 Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting its financial obligations as they fall due. Liquidity risk arises because of the possibility that the Company could be required to pay its liabilities earlier than expected or difficulty in raising funds to meet commitments associated with financial liabilities as they fall due. The Company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

Following are the contractual maturities of undiscounted financial liabilities, including interest payments (based on the remaining period to maturity):

the remaining period to maturity):	2023 Contractual cash flows						
	Carrying amount	Total contractual cash flows	Six months or less	Six to twelve months	One to two years	More than two years	
Non-derivative							
Financial liabilities							
Long-term financing including							
mark up thereon	5,826,415	(9,756,166)	(517,932)	(544,195)	(1,415,678)	(7,278,361)	
Trade and other payables	2,203,062	(2,203,062)	(2,203,062)	-	-	-	
Lease liabilities	3,805	(4,320)	(1,080)	(1,080)	(2,160)	-	
Short-term borrowings							
including mark up thereon	4,082,166	(4,082,166)	(4,082,166)	-	-	-	
	12,115,448	(16,045,714)	(6,804,240)	(545,275)	(1,417,838)	(7,278,361)	
				2022 al cash flows			
	Carrying amount	Total contractual cash flows	Six months or less	Six to twelve months in '000) ———	One to two years	More than two years	
Non-derivative			(Nupees				
Financial liabilities							
Long-term financing including							
mark up thereon	1,540,590	(1,770,065)	(258,312)	(214,896)	(230,200)	(1,066,657)	
Trade and other payables	1,813,305		(1,813,305)	-	-		
Lease liabilities	12,997		(7,372)	(1,260)	(3,060)	(3,420)	
Short-term borrowings							
including mark up thereon	5,005,055	(5,005,055)	(5,005,055)	-	-	-	
inota any inanit ap thoroon							

**40.2.1** The contractual cash flows relating to the above financial liabilities have been determined on the basis of mark-up rates effective as at June 30 (and includes both principal and interest payable thereon). The rates of mark-up have been disclosed in note 20 and 26 to these financial statements.

## 40.3 Market risk

Market risk is the risk that the value of the financial instrument may fluctuate as a result of changes in market interest rates or the market price due to a change in credit rating of the issuer or the instrument, change in market sentiments, speculative activities, supply and demand of securities and liquidity in the market. The Company is exposed to currency risk and interest rate risk only.

#### 40.3.1 Currency risk

Foreign currency risk is the risk that the value of a financial asset or liability will fluctuate due to a change in foreign exchange rates. It arises mainly where receivables and payables exist due to transactions entered into foreign currencies.

The Company is exposed to currency risk on bank balance and import of raw materials that are denominated in a foreign currency. The Company's exposure to foreign currency risk is as follows:

	PKR	USD	2023 EUR (in '000)	GBP	CNY
Trade debts	406,717	1,419	-	-	-
Bank balance	101,765	355	-	-	-
Creditors	(559,405)	(1,400)	(302)	(1)	(1,548)
Exposure	(50,923)	374	(302)	(1)	(1,548)
			2022		
	PKR	USD	EUR (in '000)	GBP	CNY
Trade Debts	105,833	515	_	-	-
Bank balance	54,663	266	-	-	-
Creditors	(113,997)	(132)	(224)	-	(1,244)
Exposure	46,499	649	(224)	_	(1,244)

Above exposure is payable by the Company in Rupees at the rate on which these are settled by the Company.

Following are the significant exchange rates applied during the year:

	Average rates				<b>Reporting date rate</b>	
	2023		2022		2023	2022
	< (Rupees)					
USD	248.00		178.00		287.10	206.00
EUR	260.44		200.40		314.27	215.75
CNY	35.65		27.71		39.98	30.93
GBP	299.22		236.36		365.40	249.92

#### Sensitivity analysis

A five percent strengthening / (weakening) of the Rupee against foreign currency rates at June 30, 2023 would have increased / (decreased) equity and statement of profit or loss by amounts shown below. This analysis assumes that all other variables, in particular interest rates, remaining constant. The analysis was performed on the same basis for 2022.

		Effect on Statement of Profit or Loss		
	2023	2022		
	(Rupe	(Rupees in '000)		
As at 30 June				
Effect in USD	5,365	6,677		
Effect in EUR	(4,749)	(2,422)		
Effect in CNY	(3,095)	(1,923)		
Effect in GBP	(22)	-		

The sensitivity analysis prepared is not necessarily indicative of the effects on profit or loss for the year and assets / liabilities of the Company.

## 40.3.2 Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Majority of the interest rate exposure arises from borrowings from the banks. At the reporting date the interest rate profile of the Company's interest-bearing financial instrument was as follows:

	Interes	st rate	Carrying amount		
	2023	2022	2023	2022	
	%	, 0	(Rupees in '000)		
<b>Fixed rate instruments</b> Financial assets Financial liabilities	<u>5% - 8%</u> 1% - 3.5%	<u>5% - 8%</u> <u>1% - 3.5%</u>	<u>12,981</u> 1,717,894	5,036 959,777	
<b>Variable rate instruments</b> Financial liabilities Financial assets	18.10%-22.96% 19.50%	<u>10.83% - 15.17%</u> <u>12.25%</u>	<u>6,708,434</u> <u>12,610</u>	<u>4,132,258</u> <u>11,399</u>	

Fair value sensitivity analysis for fixed rate instruments

The Company does not account for fixed rate financial assets at fair value through profit or loss. Therefore, a change in interest rates at the reporting date would not affect the statement of profit or loss and the equity of the Company.

## Cash flow sensitivity analysis for variable rate instruments

A change of 100 basis points in interest rates at the reporting date would have increased / (decreased) profit as of June 30, 2023 by Rs. 11.73 million (2022: Rs. 8.63 million). This analysis assumes that all other variables, in particular foreign currency rates, remain constant.

The sensitivity analysis prepared is not necessarily indicative of the effects on profit for the year and assets / liabilities of the Company.

#### Interest rate analysis of the financial instruments

A summary of the Company's interest rate gap position, analysed by the earlier of contractual repricing or maturity date is as follows:

	Carryi	ng value
	2023	2022
	(Rupee	s in '000)
Financial assets		
Bank balance	12,610	11,399
Financial liability		
Borrowing from banks	(6,708,434)	(4,132,258)
Net balance exposed to interest rate risk	(6,695,824)	[4,120,859]

Loan to employees amounting to Rs. 20.16 million (2022: Rs. 10.50 million) as mentioned in note 8 have not been included in the above table as it is not material. Interest rates on the above borrowings are disclosed in notes 20 and 26. Interest rate on bank balance are disclosed in note 15.1.

#### 40.3.3 Price risk

Price risk is the risk that the fair value or future cash flows from a financial instrument will fluctuate due to changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Company has no exposure to price risk as its investments are measured at cost.

#### 40.4 Reconciliation of movements of liabilities to cash flows arising from financing activities

			2	2023		
	Other Short term borrowings including interest accrued	Long-term financing including interest accrued	Lease liabilities	Revenue reserve	Dividend	Total
	•		—— (Rupees	in '000) ——		•
Balance as at July 01, 2022	3,697,327	1,540,590	12,997	2,265,318	30,318	7,546,550
Changes from financing cash flows:						
Repayment of long-term loans	-	(496,624)	-	-	-	(496,624)
Proceeds from long-term financing	-	4,511,622	-	-	-	4,511,622
Lease rentals paid	-	-	(8,390)	-	-	(8,390)
Dividend paid	-	-	-	-	(228,196)	(228,196)
Changes in short term borrowings						
relating to financing activities	(816,641)	-	-	-	-	(816,641)
Total changes from financing activities	(816,641)	4,014,998	(8,390)	-	(228,196)	2,961,771
Other changes:						
Dividend declared	_	_	_	_	231,257	231,257
Lease termination and reassessment	_		(1,880)	_	-	(1,880)
Amortisation of government grant	_	(68,886)	-	-	-	(68,886)
Finance costs	386,040	668,904	1,078	-	-	1,056,022
Finance costs paid	(370,139)	(329,191)	-	-	-	(699,330)
Total loan related other changes	15,901	270,827	(802)	-	231,257	517,183
Total equity related other changes	-	-	-	353,192	-	353,192
Balance as at June 30, 2023	2,896,587	5,826,415	3,805	2,618,510	33,379	11,378,696

term borrowings including interest accruedfinancing including including interest accruedterm including including including including including including interest accruedterm including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including including <br< th=""><th></th><th></th><th></th><th>2</th><th>2022</th><th></th><th></th></br<>				2	2022		
(Rupees in '000)Balance as at July 01, 2021Changes from financing cash flows: Repayment of long-term loans Proceeds from long-term financing Lease rentals paid Dividend paid1,730,4251,164,91119,9171,798,38625,5664,739 $                                                                                                                                         -$		term borrowings including interest	financing including interest			Dividend	Total
Changes from financing cash flows: Repayment of long-term loans Proceeds from long-term financing Lease rentals paid Dividend paid Changes in short term borrowings relating to financing activities Total changes from financing activities $ (406,502)$ $-$ $                                                                                                                                              -$ <		•		(Rupees	in '000) ——		
Changes from financing cash flows: Repayment of long-term loans Proceeds from long-term financing Lease rentals paid Dividend paid Changes in short term borrowings relating to financing activities Total changes from financing activities $ (406,502)$ $-$ $                                                                                                                                              -$ <	Balance as at July 01, 2021	1,730,425	1,164,911	19,917	1,798,386	25,566	4,739,205
Repayment of long-term loans       -       (406,502)       -       -       -       (406         Proceeds from long-term financing       -       766,754       -       -       766         Lease rentals paid       -       -       (11,228)       -       -       (11,         Dividend paid       -       -       -       -       -       (11,       228)       -       1,962         Changes in short term borrowings relating to financing activities       1,962,641       -       -       -       1,962       -       1,962         Total changes:       -       -       1,962,641       360,252       (11,228)       -       (368,817)       1,942         Weak       -       -       -       -       -       1,962       -       1,962         Other changes:       -       -       -       -       -       373,569       373         Lease termination and reassessment       -       -       -       -       -       1       -       1         Dividend declared during the year       -       -       -       -       -       1       -       1       -       1       -       1       -       1 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
Proceeds from long-term financing Lease rentals paid       -       766,754       -       -       -       766         Dividend paid       -       -       (11,228)       -       -       -       (11,228)       -       -       -       (11,228)       -       -       -       1,962       64.1       -       -       -       -       -       -       -       -       -       -       -       -       -       1,962       64.1       -       -       -       -       -       -       -       -       -       -       1,962       64.1       -       -       -       1,962       64.1       -       -       -       1,962       64.1       1,962       64.1       -       -       1,962       64.1       1,962       64.1       1,962       64.1       1,962       64.1       1,962       64.1       1,962       64.1       1,962       64.1       1,962       64.1       1,962       64.1       1,962       64.1       1,962       64.1       1,962       64.1       1,962       64.1       1,962       64.1       1,962       64.1       1,962       64.1       1,962       64.1       1,962       64.1       1,962 <t< td=""><td></td><td>_</td><td>(406.502)</td><td>_</td><td>_</td><td>_</td><td>(406,502)</td></t<>		_	(406.502)	_	_	_	(406,502)
Lease rentals paid       -       -       (11,228)       -       -       (11,228)         Dividend paid       -       -       -       -       (368,817)       (368,817)       (368,817)       (368,817)       (368,817)       (368,817)       (368,817)       (368,817)       1,962,641       -       -       -       -       1,962,641       -       -       -       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962       1,962		-		_	_	-	766,754
Dividend paid Changes in short term borrowings relating to financing activities(368,817)(368,Total changes from financing activities1,962,6411,962 <b>Other changes:</b> Lease termination and reassessment 	0 0	-	-	(11,228)	-	-	(11,228)
relating to financing activitiesTotal changes from financing activities1,962,6411,962 <b>Other changes:</b> Lease termination and reassessment Dividend declared during the year Amortisation of government grant Finance costs Finance costs paid Total loan related other changes1,9621,962,641360,252(11,228)-(368,817)1,94201,9471011,947373,56937323,115107,9992,36113310an related other changes4,26115,4274,308-373,569Total equity related other charges466,932-	Dividend paid	-	-	-	-	(368,817)	(368,817)
Total changes from financing activities       1,962,641       360,252       (11,228)       -       (368,817)       1,942         Other changes:	Changes in short term borrowings						
Other changes:Lease termination and reassessmentDividend declared during the yearAmortisation of government grantFinance costsFinance costs paidTotal loan related other changesTotal equity related other charges	relating to financing activities	1,962,641	-	_	-	-	1,962,641
Lease termination and reassessment1,947Dividend declared during the year373,569373Amortisation of government grant-(24,526)1Finance costs23,115107,9992,361133Finance costs paid(18,854)(68,046)373,569397Total loan related other changes466,932-466	Total changes from financing activities	1,962,641	360,252	(11,228)	-	(368,817)	1,942,848
Dividend declared during the year       -       -       -       373,569       373         Amortisation of government grant       -       (24,526)       -       -       (24,526)         Finance costs       23,115       107,999       2,361       -       -       133         Finance costs paid       (18,854)       (68,046)       -       -       186         Total loan related other changes       4,261       15,427       4,308       -       373,569       397	Other changes:						
Amortisation of government grant       -       (24,526)       -       -       (24,526)         Finance costs       23,115       107,999       2,361       -       -       (133)         Finance costs paid       (18,854)       (68,046)       -       -       -       (186)         Total loan related other changes       4,261       15,427       4,308       -       373,569       397	Lease termination and reassessment	-	-	1,947	-	-	1,947
Finance costs       23,115       107,999       2,361       -       -       133         Finance costs paid       (18,854)       (68,046)       -       -       133         Total loan related other changes       4,261       15,427       4,308       -       373,569       397         Total equity related other charges       -       -       -       466,932       -       466	Dividend declared during the year	-	-	-	-	373,569	373,569
Finance costs paid18,854)(68,046)(86,Total loan related other changes4,26115,4274,308-373,569397Total equity related other charges466,932-466	Amortisation of government grant	-	(24,526)	-	-	-	(24,526)
Total loan related other changes       4,261       15,427       4,308       -       373,569       397         Total equity related other charges       -       -       -       466,932       -       466	Finance costs	23,115	107,999	2,361	-	-	133,475
Total equity related other charges 466,932 - 466	Finance costs paid	(18,854)	(68,046)	-	-	-	(86,900)
	Total loan related other changes	4,261	15,427	4,308	-	373,569	397,565
3 697 327 1 560 590 12 997 2 265 318 30 318 7 576	Total equity related other charges						466,932
		3,697,327	1,540,590	12,997	2,265,318	30,318	7,546,550

#### 40.5 Capital risk management

The objective of the Company when managing capital is to safeguard its ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders; and to maintain a strong capital base to support the sustained development of its businesses.

The Company manages its capital structure by monitoring return on net assets and makes adjustments to it in the light of changes in economic conditions. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividend to the shareholders or issue bonus / new shares.

The Company is not subject to externally imposed capital requirements.

#### 40.6 Fair value of financial instruments

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Underlying the definition of fair value is the presumption that the Company is a going concern without any intention or requirement to curtail materially the scale of its operations or to undertake a transaction on adverse terms.

The fair value of financial assets and liabilities traded in active markets i.e. listed equity shares are based on the quoted market prices at the close of trading on the period end date. The quoted market prices used for financial assets held by the Company is current bid price.

A financial instrument is regarded as quoted in an active market if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis.

IFRS 13, 'Fair Value Measurements' requires the Company to classify fair value measurements using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date (level 1).
- Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly (level 2).
- Unobservable inputs for the asset or liability (level 3).

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy.

		2023				
	Ca	arrying amou	int		Fair value	
	Assets at amortised Cost	Fair value	Other financial liabilities	Level 1	Level 2	Level 3
	•		—— (Rupees i	n '000) ———		
Financial assets not						
measured at fair value						
Trade debts	4,146,579	-	-	-	-	-
Loan to employees	20,158	-	-	-	-	-
Deposits	51,215	-	-	-	-	-
Other receivables	359,884	-	-	-	-	-
Cash and bank balances	161,341	-	-	-	-	-
Financial assets						
measured at fair value						
Other receivables	-	-	-	-	-	-
Financial liabilities not						
measured at fair value						
Trade and other payables	-	-	2,203,062	-	-	-
Borrowings	-	-	8,949,943	-	-	-
Lease liabilities	-	-	3,805	-	-	-
Accrued mark-up	-	-	318,889	-	-	-
Financial liabilities						
measured at fair value						
Trade and other payable	-	-	-	-	-	-
	4,739,177	-	11,475,699	-	-	-

		2022					
	Ca	arrying amour	nt	Fair value			
	Assets at amortised Cost	Fair value	Other financial liabilities	Level 1	Level 2	Level 3	
	4		—— (Rupees ir	י '000) ——–			
Financial assets not							
measured at fair value							
Trade debts	4,104,314	-	-	-	-	-	
Loan to employees	10,501	-	-	-	-	-	
Deposits	19,339	-	-	-	-	-	
Other receivables	139,784	-	-	-	-	-	
Cash and bank balances	255,814	-	-	-	-	-	
Financial assets							
measured at fair value							
Other receivables	-	5,680	-	-	5,680	-	
Financial liabilities not							
measured at fair value							
Trade and other payables	-	-	1,813,149	-	-	-	
Borrowings	-	-	6,144,126	-	-	-	
Lease liabilities	-	-	12,997	-	-	-	
Accrued mark-up	-	-	118,472	-	-	-	
Financial liabilities							
measured at fair value							
Trade and other payable	-	156	-	-	156	-	
	4,529,752	5,836	8,088,744	-	5,836	-	

**40.6.1** The Company has not disclosed the fair values of the financial assets and financial liabilities measured at amortised cost, as these are either short term in nature or repriced, periodically. Therefore, their carrying amounts are reasonable approximation of their fair values.

#### 41 MEASUREMENT OF FAIR VALUES

Non financial assets measured at fair value Revalued Property, plant and equipment	Date of valuation	Valuation approach and inputs used	Inter-relationship between significant unobservable input and fair value measurement
- Land and Building	June 30, 2022	The valuation model of land and building is based on market approach. In determining the valuation for land and building the valuer refers to current market conditions, structure, coverage area and numerous independent market inquiries from local estate agents / realtors in the vicinity to establish the rates per acre of land and rates per square foot of building / structure to arrive at the market value. The fair valuation of land and building are considered to represent a level 3 valuation based on significant non-observable inputs being the location and condition of the assets.	The fair value are subject to change owing to changes in input. However, management does not expect there to be a material sensitivity to the fair value arising from the non-observable inputs.

Details of the value of an investment in an associated Company are disclosed in note 7.

#### 42 OPERATING SEGMENTS

These financial statements have been prepared on the basis of single reportable segment.

- 42.1 Revenue from cables & wires represents 98.5% (2022: 98%) of the total revenue of the Company.
- 42.2 Sales represents local sales of Rs. 20,736.65 million (2022: Rs. 20,701.13 million) and export sales of Rs. 916.30 million (2022: Rs. 466.53 million).
- **42.3** All non-current assets of the Company at June 30, 2023 are located in Pakistan. The Company does not have any customer having sales of 10% or more during the year ended June 30, 2023.

#### 43 **REMUNERATION OF THE CHIEF EXECUTIVE, DIRECTORS AND EXECUTIVES**

#### 43.1 Remuneration of the chief executive, directors and executives

The aggregate amount charged in these financial statements for remuneration including all benefits to the chief executive and executives of the Company were as follows:

	2023					
	Chief Executive	Executive Director	Executives	Chief Executive	Executive Director	Executives
	•		—— (Rupees	in '000) ———		
Managerial remuneration						
(including performance bonus)	34,710	22,000	236,706	33,590	26,500	253,259
House rent, utilities and others	14,855	10,537	87,665	12,325	8,139	81,085
Retirement benefits	1,734	-	9,995	1,724	-	8,838
	51,299	32,537	334,366	47,639	34,639	343,182
Number of persons	1	1	44	1	1	41

Executive means an employee of a listed Company other than the chief executive and directors whose basic salary exceeds Rs. 1.2 million in a financial year. The chief executive and certain executives of the Company are provided with free use of cars. The chief executive and executives are also provided with medical facilities in accordance with their entitlements.

**43.2** In addition to the above, aggregate amount charged in these financial statements in respect of directors' fee to Non-Executive Directors amounted to Rs. 5.17 million (2022: Directors' fee Rs. 4.43 million).

#### 44 TRANSACTIONS AND BALANCES WITH RELATED PARTIES

Parties which are related to the Company in pursuit of IAS 24 'Related Party Disclosures' including associates, staff retirement benefit plans and key management personnel are considered for disclosure of related party transactions. Contributions to defined contribution plan (provident fund) are made as per the terms of employment and contribution to /charge for the defined benefit plan (pension scheme) are in accordance with the actuarial advice. Remuneration of key management personnel are in accordance with their terms of employment. Share of profit of the associated Company and dividend from them are as per the profit and dividend declared by them. Other transactions are at agreed terms.

Details of transactions and balances with related parties, other than those which have been specifically disclosed elsewhere in these financial statements are as follows:

Transactions and balances with related parties

Name of the related party	Relationship shareholding	Nature of transactions and balances	2023 (Rupees	2022 5 in '000)
Intermark (Private) Limited	Associate	Sale of goods	1,629,836	1,809,489
International Industries Limited	Associate (0.48%)	Sale of goods Sharing of expenses Purchase of goods, services and materials Dividend paid Dividend received Proportionate share of changes in equity	2,667 10,386 46,350 39,601 7,286 19,963	3,056 1,414 5,402 63,971 5,385 21,712
IIL Construction Solutions (Private) Limited	Associate	Purchase of goods, services and materials	405,379	381,226
International Steels Limited	Associate	Sale of goods Purchase of goods, services and materials Sharing of expenses	9,242 53,020 2,411	7,380 61,705 750
Amir Sultan Chinoy Foundation	Common directorship	Donation	10,000	13,500
National Foods Limited	Common directorship	Sale of goods	-	6,844
National Management Foundation	Common directorship	Sale of goods	-	12,447
Network of Organizations Working with Persons with Disabilities, Pakistan (NOWPDP)	Common directorship	Corporate social responsibility (CSR)	313	1,000
Pakistan Society for Training and Development	Common directorship	Purchase of goods, services and materials	464	181
Shirazi Investments (Private) Limited	Common directorship	Dividend paid	9,750	15,750
State Life Insurance Corp. of Pakistan	Common directorship	Office Rent Dividend paid	140 16,324	94 26,369
Atlas Insurance Limited	Common directorship	Insurance premium Margin against guarantee	1,289 23,684	-
Fauji Fertilizer Company	Common directorship	Sale of goods Liquidated damages for late deliveries	<b>49,564</b>	28,524 53
Cherat Packaging Limited	Common directorship	Sale of goods	-	20,308
Jubilee Life Insurance Company Limited	Common directorship	Insurance premium Insurance claim received	9,039 2,244	8,083 5,928
Pakistan Cables Limited - Staff Provident Fund	Staff retirement benefit plans	Net charge in respect of Staff retirement benefit plan Retirement benefit plans payable	26,370 4,981	21,918 3,583

Name of the related party	Relationship	Nature of transactions	2023	2022
	shareholding	and balances	(Rupees	5 in '000)
Pakistan Cables Limited - Staff Pension Fund	Staff retirement benefit plans	Net charge in respect of Staff retirement benefit plans Retirement benefit plans receivable	17,206 30,989	7,260 48,195
Board of Directors (executive and non-executive) and Key personnel management	Key Management Personnel	Dividends paid Directors' fees Directors' fee payable	68,258 5,170 -	66,959 4,425 450
Workers' Profit	Staff benefit plan	Net charge in respect of Staff benefit plan	61,887	71,618
Participation Fund		Staff benefit plan payable	61,887	71,618

Remuneration of key management personnel of are disclosed in note 43.1 and 43.2.

#### 45 PLANT CAPACITY AND ACTUAL PRODUCTION

The production capacity of the plant cannot be determined as this depends on the relative proportions of the various types and sizes of cables and wires and type of aluminium sections produced.

#### 46 NUMBER OF EMPLOYEES

The total number of employees as at year end were 549 (2022: 503) and average number of employees were 527 (2022: 491).

The total number of factory employees as at year end were 432 (2022: 393) and average number of factory employees were 413 (2022: 381).

#### 47 NON-ADJUSTING EVENT AFTER THE BALANCE SHEET DATE

The Board of Directors in their meeting held on August 25, 2023 have for the year ended June 30, 2023, proposed final cash dividend of Rs. Nil per share (2022: Rs. 6.50 per share) amounting to Rs. Nil (2022: Rs. 231.26 million) and appropriation to general reserves amounting to Rs. 643 million (2022: Rs. 400 million) for approval by the members of the Company in the Annual General Meeting to be held on September 26, 2023. The financial statements for the year ended June 30, 2023 do not include the effect of the proposed cash dividend, bonus issue and appropriation to general reserves, which will be recognised in the financial statements for the year ending June 30, 2024.

#### 48 DATE OF AUTHORISATION FOR ISSUE

These financial statements were authorised for issue on August 25, 2023 by the Board of Directors of the Company.

Chief Executive Officer

Chief Financial Officer



# ROOT FOR EXCELENCE

SHAREHOLDERS' INFORMATION



# **Investor Relations**

#### **REGISTERED OFFICE**

B-21 Pakistan Cables Road Sindh Industrial Trading Estates Karachi -75700 P.O Box 5050 Tel: +92 -21- 32561110-75 Fax: +92-21-32564614 Email: info@pakistancables.com

#### SHARE REGISTRAR

CDC Share Registrar Services Limited CDC House, Main Shahrah-e-Faisal, Karachi. Tel: 021 111-111-500 Email: info@cdcsrsl.com

Share transfers, dividend payment and all other investor related matters are attended to and processed by the Company's Share Registrar.

#### INVESTOR RELATIONS CONTACT

Mr. Mirza Faisal Baig Email: faisal.baig@pakistancables.com Mobil No. +92-3008503969 Fax: +92-21-32462111

#### **FINANCIAL CALENDAR**

The Company follows the period of July 1 to June 30 as the Financial Year. For the Financial Year 2023-2024, financial results will be announced as per the following tentative schedule:

1st Quarter ending September 30, 2023 2nd Quarter ending December 31, 2023 3rd Quarter ending March 31, 2024 4th Quarter ending June 30, 2024 Last week of October 2023 Last week of January 2023 Last week of April 2024 Second week of August 2024

#### LISTING

Ordinary shares of the Company are listed on the Pakistan Stock Exchange.

#### **STOCK CODE**

The stock code for trading in ordinary shares of the Company at the Pakistan Stock Exchange is PCAL.

#### STATUTORY COMPLIANCE

The Company is in compliance with applicable provisions of the Companies Act 2017, as replaced by the Companies Ordinance 1984, as well as circulars/mandates issued thereunder, the Regulations of the Securities and Exchange Commission of Pakistan, Securities Act, 2016 and the Listing Rules of the Pakistan Stock Exchange.

#### **ANNUAL GENERAL MEETING**

The Annual General Meeting of the Company will be held on September 26, 2023 at 13:00 hrs. at Aquarius Hall, Beach Luxury Hotel, M. T. Khan Road, Lalazar, Karachi 74000, as well as through Video Conferencing facility.

Any shareholder may appoint another shareholder as his/her proxy to attend and vote at the meeting on his/her behalf. Proxies must be filed with the Company at least 48 hours prior to the meeting.

CDC shareholders or their proxies are requested to bring copies of their Computerized National Identity Card along with the participants' ID number and their account number at the meeting in order to facilitate their identification procedure.

#### **BOOK CLOSURE**

Share Transfer Books of the Company will remain closed from September 20, 2023 to September 26, 2023 (both days inclusive).

#### **DIVIDEND AND BONUS SHARES**

The Board of Directors have recommended NIL final cash dividend (2022: 65%). Furthermore, the Directors have also recommended NIL final bonus shares (2022: 15%). Moreover, the 1st interim bonus shares in the proportion of 10 shares for every 100 shares held (10%) and 2nd interim bonus shares in the proportion of 10 shares for every 100 shares held (10%) were issued.

#### **DIVIDEND TRANSMISSION**

In accordance with the requirements of section 242 of the Companies Act 2017, cash dividends shall only be paid through electronic mode directly into the bank account designated by the shareholders whose names appear in the Register of Shareholders on the date of book closure.

#### WITHHOLDING OF INCOME TAX AND ZAKAT ON DIVIDEND

In accordance with the provisions of the Income Tax Ordinance 2001, the Company is required to deduct income tax at source on dividend payments in accordance with prevailing rates.

The Company is also required to deduct Zakat at source on dividend payments in accordance with prevailing rates unless appropriate undertakings/declarations are provided.

#### **WEB PRESENCE**

Updated information regarding the Company can be accessed at its website www.pakistancables.com. The website contains the latest financial information of the Company together with the Company's profile.

# **Pattern of Shareholding**

#### As at June 30, 2023

Number of Shareholders	Sharel From	holding To	Total Shares Held	Number of Shareholder		eholding To	Total Shares Held
894	1	100	13,172	1	185,001	190,000	185,875
595	101	500	145,560	-	190,001	205,000	_
296	501	1,000	213,930	1	205,001	210,000	208,828
548	1,001	5,000	1,167,246	-	210,001	260,000	-
118	5,001	10,000	820,421	1	260,001	265,000	260,731
40	10,001	15,000	487,808	-	265,001	350,000	-
31	15,001	20,000	544,480	1	350,001	355,000	350,901
12	20,001	25,000	264,286	-	355,001	415,000	-
7	25,001	30,000	189,349	1	415,001	420,000	417,450
10	30,001	35,000	330,385	-	420,001	845,000	-
5	35,001	40,000	194,011	1	845,001	850,000	848,815
1	40,001	45,000	41,745	-	850,001	960,000	-
2	45,001	50,000	95,966	1	960,001	965,000	960,135
1	50,001	55,000	51,829	-	965,001	1,000,000	-
3	55,001	60,000	168,634	1	1,000,001	1,005,000	1,001,876
-	60,001	65,000	-	-	1,005,001	1,045,000	-
2	65,001	70,000	136,367	1	1,045,001	1,050,000	1,048,077
1	70,001	75,000	70,092	-	1,050,001	1,405,000	-
1	75,001	80,000	76,472	1	1,405,001	1,410,000	1,405,415
1	80,001	85,000	81,789	-	1,410,001	2,000,000	-
-	85,001	90,000	-	1	2,000,001	2,005,000	2,000,812
1	90,001	95,000	94,853	-	2,005,001	2,085,000	-
1	95,001	100,000	99,558	1	2,085,001	2,090,000	2,087,250
-	100,001	105,000	-	-	2,090,001	2,500,000	-
1	105,001	110,000	108,004	1	2,500,001	2,505,000	2,502,792
-	110,001	115,000	-	-	2,505,001	2,930,000	-
3	115,001	120,000	351,383	1	2,930,001	2,935,000	2,934,022
2	120,001	125,000	245,999	-	2,935,001	3,490,000	-
2	125,001	130,000	255,943	1	3,490,001	3,495,000	3,494,525
1	130,001	135,000	133,771	-	3,495,001	5,795,000	-
1	135,001	140,000	136,367	1	5,795,001	5,800,000	5,798,214
1	140,001	145,000	141,392	-	5,800,001	8,475,000	-
_	145,001	150,000	-	1	8,475,001	8,480,000	8,477,671
1	150,001	155,000	153,544	-	8,480,001	8,535,000	-
-	155,001	170,000	-	1	8,535,001	8,540,000	8,535,062
1	170,001	175,000	173,937	-	8,540,001	49,506,744	-
-	175,001	185,000	-	2,601			49,506,744

# **Categories of Shareholders**

As at June 30, 2023

	No. of Shareholders	No. of Shares	Percentage
Associated Companies, Undertakings and Related Parties	2		
INTERNATIONAL INDUSTRIES LIMITED		8,477,671	17.12
SHIRAZI INVESTMENTS (PVT) LIMITED		2,087,250	4.22
Mutual Funds	17		
CDC - TRUSTEE AL-AMEEN SHARIAH STOCK FUND		350,901	0.71
CDC - TRUSTEE UBL STOCK ADVANTAGE FUND		260,731	0.53
CDC - TRUSTEE ABL STOCK FUND		133,771	0.27
CDC-TRUSTEE AL-AMEEN ISLAMIC RET. SAV. FUND-EQU	ITY SUB FUND	108,004	0.22
CDC - TRUSTEE UBL RETIREMENT SAVINGS FUND - EQU	IITY SUB FUND	81,789	0.17
MCBFSL - TRUSTEE ABL ISLAMIC STOCK FUND		76,472	0.15
DCCL - TRUSTEE AKD ISLAMIC STOCK FUND		39,105	0.08
CDC - TRUSTEE AL-AMEEN ISLAMIC ASSET ALLOCATION	I FUND	34,103	0.07
CDC - TRUSTEE NIT-EQUITY MARKET OPPORTUNITY FU	ND	20,176	0.04
CDC - TRUSTEE UBL ASSET ALLOCATION FUND		15,411	0.03
CDC - TRUSTEE NIT ISLAMIC EQUITY FUND		8,303	0.02
CDC - TRUSTEE AWT ISLAMIC STOCK FUND		5,500	0.01
CDC - TRUSTEE AWT STOCK FUND		5,500	0.01
CDC - TRUSTEE AKD OPPORTUNITY FUND		2,651	0.01
CDC - TRUSTEE ABL ISLAMIC PENSION FUND - EQUITY S	SUB FUND	1,089	0.00
CDC - TRUSTEE AL AMEEN ISLAMIC DEDICATED EQUITY	FUND	544	0.00
CDC - TRUSTEE GOLDEN ARROW STOCK FUND		33	0.00
Directors, Chief Executive Officer, their Spouses and Minor Children	10	14,613,720	29.52
Executives	8	22,124	0.04
Public Sector Companies and Corporations	-	-	-
Banks, Development Finance Institutions, Non-Banking Fin Companies, Insurance Companies, Takaful, Modarabas and			
and Pension Funds	11	309,122	0.62
Shareholders holding five Percent or more voting rights in the Company	3	8,931,339	18.04
General Public (Local)	2,385	11,460,304	23.15
General Public (Foreigner)	132	255,269	0.52
Others	33	2,205,862	4.46
Total	2,601	49,506,744	100.00

# Highlights of the Annual General Meeting 2022

Issues/Queries/Comments	Responses	Implementation
The shareholders expressed concerns with regards to counterfeit products in the market and inquired what strategies have been taken by the Company to mitigate them.	Company builds awareness through various different communication channels among the strong network of dealers and electricians. Moreover, there are securities stickers on packaging of the wiring products, which allow customers to verify the product through various mediums including SMS, WhatsApp and the internet.	The Company's product verification facility continued to be an integral feature enabling consumers to verify their purchase products for authenticity. The product verification facility is also available on the Loyalty Club App, a mobile app launched for Loyalty Club members.
The shareholders inquired whether the Company offers a competitive advantage with regards to exports.	While the exports are sequentially growing each year, the market is highly competitive. Essentially the Company competes on efficiency and conversion cost. With electricity prices increasing and inability to get utilities on stable basis it becomes difficult to compete with Chinese, Turkish and Indian manufacturers. However, the Company does offer flexibility which sets it apart from other manufacturers.	The Company penetrated into new export markets and enhanced the global presence by adding 5 new countries.
The shareholder inquired in relation to the expansion taking place at the Nooriabad factory, whether the Company will be introducing new products.	The focus would primarily be on the existing products. The expansion would serve to enhance capacity and efficiency.	The company continues to focus on introducing new innovative products and has recently introduced products such as solar DC cables, fire resistant cables, CAT 6 LAN internet cables and a new range of switches and sockets (wiring accessories).
The shareholders inquired how the Company managed to get higher margins despite the raise in commodity prices.	Higher input costs were successfully passed on to customers. Additionally, there was higher volume as a result of operational efficiencies.	None required.
The shareholders inquired whether the fall in copper prices offset the rise in US dollar versus the rupee.	There was a partial offset.	None required.

# Notice Of 70<sup>th</sup> Annual General Meeting

**NOTICE IS HEREBY GIVEN THAT THE 70**<sup>th</sup> Annual General Meeting (the "**AGM**") of the shareholders of Pakistan Cables Limited (the "**Company**") will be held on Tuesday, 26th day of September 2023 at 13:00 hrs at Aquarius Hall, Beach Luxury Hotel, M. T. Khan Road, Lalazar, Karachi 74000, as well as through Video Conferencing facility, to transact the following business:

#### 1. ORDINARY BUSINESS

- i. To confirm the Minutes of the Extraordinary General Meeting held on May 4, 2023.
- ii. To receive, consider and adopt the Annual Audited Financial Statements of the Company for the year ended June 30, 2023 together with the Reports of the Directors and Auditors thereon.

In accordance with Section 223(7) of the Companies Act, 2017 and S.R.O No.389(I)/2023 dated March 21, 2023, the financial statements of the Company have been uploaded on the Company's website which can be downloaded from the following link and QR enabled code:



https://www.pakistancables.com/media/21363/pcl-final-ar-2023.pdf

- iii. To appoint Auditors for the ensuing year and to fix their remuneration for the year ending June 30, 2024. The present auditors, M/s. A. F. Ferguson & Co., Chartered Accountants, have retired and being eligible, have offered themselves for re-appointment. The Board of Directors recommends, based on the recommendation of the Board Audit Committee, the appointment of M/s. A. F. Ferguson & Co., Chartered Accountants as auditors for the ensuing year.
- iv. To ratify 1st interim bonus shares issued @ 10% (10 bonus shares for every 100 shares held) and the 2nd Interim bonus shares issued @ 10% (10 bonus shares for every 100 shares held) for the year ended June 30, 2023 previously announced and issued.

#### 2. SPECIAL BUSINESS

v. To consider, and if thought fit, pass with or without modification, the following resolution as special resolution:

"**RESOLVED THAT** the authorized share capital of the Company be and is hereby increased from Rs. 500,000,000 (five hundred million) divided into 50,000,000 (fifty million) shares of Rs. 10 each to Rs.1,000,000,000 (one billion) divided into 100,000,000 (one hundred million) shares of Rs. 10 each.

**FURTHER RESOLVED THAT** Clause 5 of the Memorandum of Association of the Company be and is hereby substituted by the following new clause:

5. The capital of the Company is Rs.1,000,000,000 (one billion) divided into 100,000,000 (one hundred million) shares of Rs. 10 each but is capable of being increased or reduced in accordance with the Company's regulations and legislative provisions for the time being in force in that behalf.

**FURTHER RESOLVED THAT** the ordinary shares when issued shall carry equal voting rights and rank pari passu with the existing ordinary shares of the Company in all respect / matters in conformity with the provisions of the Companies Act, 2017."

**FURTHER RESOLVED THAT** the Chief Executive Officer and Company Secretary be and are hereby authorized singly to do all acts, deeds and things, take any or all necessary actions to complete all legal formalities and to file requisite documents with the Registrar to effectuate and implement the aforesaid resolutions."

vi. To consider, and if thought fit, to pass with or without modification, the following resolution as a Special Resolution, to substitute the Article 125 of the Articles of Association of the Company:

**RESOLVED THAT** pursuant to Section 38 and all other applicable provisions of the Companies Act, 2017, Article 125 of the existing Articles of Association of the Company be and is hereby substituted to read as follows:

125. The Board of Directors may resolve that it is desirable to capitalize any part of the amount for the time being standing to the credit of any of the Company's reserve accounts or to the credit of the profit and loss account or otherwise available for distribution, and accordingly that such sum be set free for distribution amongst the Members who would be entitled thereto if distributed by way of dividend and in the same proportions on condition that the same be not paid in cash but be applied either in or towards paying up any amounts for the time being unpaid on any shares held by such Members respectively or paying up in full un-issued shares or debentures of the Company to be allotted and distributed, credited as fully paid up to and amongst such Members in the proportion aforesaid, or partly in one way and partly in the other, and the Directors shall give effect to such resolution.

**FURTHER RESOLVED THAT** the Chief Executive Officer and Company Secretary be and are hereby authorized singly to do all acts, deeds and things, take any or all necessary actions to complete all legal formalities and to file requisite documents with the Registrar to effectuate and implement the aforesaid resolutions."

**FURTHER RESOLVED THAT** the aforesaid alteration in the Articles of Association of the Company shall be subject to any amendment, modification, addition or deletion as may be required, and such amendment, modification, addition or deletion shall not require fresh approval of members.

#### 3. ANY OTHER BUSINESS

To transact any other ordinary business which may legally be transacted at an Annual General Meeting, with the permission of the Chair.

By Order of the Board

Natasha Mohammad Head of Legal Affairs and Company Secretary

KARACHI: August 25, 2023

#### **NOTES:**

#### 1. Participation in the Annual General Meeting proceeding via the video conference facility:

Shareholders interested in attending the Annual General Meeting (AGM) virtually are requested to ensure their registration by sending their particulars at the designated email address faisal.baig@pakistancables.com or through WhatsApp number +92-3008503969 mentioning their name, folio number, email address by the close of business on 24 September, 2023. The log-in credentials and Zoom link to participate in the AGM would be provided to the registered shareholders via response email. Pakistan Cables Limited (the "Company") intends, and undertakes, to hold its AGM in compliance with all applicable laws while ensuring the safety of its Shareholders, Employees, Directors and the Public at large and encourages shareholders to participate virtually to avoid the risks associated with large gatherings.

S.#	Company Name	Folio Number / CDC Account #	Name of the Shareholder	CNIC #	Mobile #	E-mail Address
	Pakistan Cables Limited					

The details of video conferencing facility will be sent to the members at the email address provided by them. The login facility will be opened at **12:30** hrs on AGM's day enabling the participants to join the proceedings after identification and verification process before joining the meeting, which will start at **13:00** hrs. sharp.

#### 2. Book Closure:

The Shares Transfer Books of the Company will remain closed from September 20, 2023 to September 26, 2023 (both days inclusive). No transfers will be accepted for registration during this period. Transfers in good order, received at the office of the Company's Share Registrar namely CDC Share Registrar Services Limited, CDC House, 99-B, Block B, S.M.C.H.S., Main Shahra-e-Faisal, Karachi-74400, by the close of business on September 19, 2023 will be treated in time for the purpose of attendance of the AGM and as applicable.

#### 3. Proxies:

A Member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote instead of him. A proxy must be a Member of the Company. An instrument of proxy applicable for the AGM is being provided with this notice. Proxy forms may also be downloaded from the Company's Website: **www.pakistancables.com**.

The instrument appointing the proxy and the Power of Attorney or other Authority under which it is signed, or a Notarially Certified copy thereof, must be lodged either at the Company's registered Office i.e. B-21, S.I.T.E., Karachi or at faisal.baig@pakistancables.com not later than 48 hours before the time of the Meeting.

4. CDC Account Holders will have to follow the guidelines below as laid down in Circular 1 dated January 26, 2000 issued by Securities and Exchange Commission of Pakistan:

#### A. For attending the meeting:

(i) In case of individual, the Account holder or Sub-Account holder whose securities and their registration details are up-loaded as per the CDC Regulations, shall authenticate his/her identity by showing his/her original Computerized National Identity Card ("CNIC") or original Passport at the time of attending the AGM. (ii) In case of corporate entity, the Board of Directors' Resolution / Power of Attorney with specimen signature and attested copy of valid CNIC of the nominee shall be produced (unless it has been provided earlier) at the time of the Meeting.

#### **B.** For Appointing Proxies:

- (i) In case of individual, the Account holder or Sub-Account holder whose Securities and their registration details are up-loaded as per the CDC Regulations, shall submit the proxy form as per above requirement.
- (ii) The proxy form shall be witnessed by two persons whose names, addresses and CNIC numbers shall be mentioned on the form.
- (iii) Attested copies of CNIC or the passport of the beneficial owners and the proxy shall be furnished with the proxy form.
- (iv) The proxy shall produce his/her original CNIC or original Passport at the time of the AGM.
- (v) In case of corporate entity, the Board of Directors' Resolution / Power of Attorney with specimen signature and an attested copy of valid CNIC of the person nominated to represent and vote on behalf of the corporate entity, shall be submitted along with proxy form to the Company.

#### 5. Postal Ballot & E – Voting:

The members are hereby notified that pursuant to Companies (Postal Ballot) Regulations, 2018 (the "Regulations"), amended through Notification dated December 05, 2022, issued by the Securities and Exchange Commission of Pakistan ("SECP"), SECP has directed all the listed companies to provide the right to vote through electronic voting facility and voting by post to the members on all businesses classified as special business.

Accordingly, members of the Company will be allowed to exercise their right to vote through electronic voting facility or voting by post for the special business in its forthcoming Annual General Meeting to be held on Tuesday, September 26, 2023 at 13:00 hrs. in accordance with the requirements and subject to the conditions contained in the aforesaid Regulations.

For the convenience of the Members, ballot paper is annexed to this notice and the same is also available on the Company's website at **www.pakistancables.com** for download.

#### A. Procedure for E – Voting:

- Details of the e-voting facility will be shared through an e-mail with those members of the Company who have their valid CNIC numbers, cell numbers, and e-mail addresses available in the register of members of the Company by the close of business of September 19, 2023.
- (ii) The web address, login details, will be communicated to members via email. The security codes will be communicated to members through SMS from web portal of CDC Share Registrar Services Limited (being the e-voting service provider).
- (iii) Identity of the Members intending to cast vote through e-voting shall be authenticated through electronic signature or authentication for login.

(iv) E-voting lines will start from September 21, 2023, 09:00 a.m. and shall close on September 25, 2023 at 5:00 p.m. Members can cast their votes any time in this period. Once the vote on a resolution is cast by a Member, he / she shall not be allowed to change it subsequently.

#### B. Procedure for Voting Through Postal Ballot:

The members shall ensure that duly filled and signed ballot paper along with copy of Computerized National Identity Card (CNIC) should reach the Chairman of the meeting through post on the Company's registered address, B-21, S.I.T.E., Karachi or email at chairman.pcl@pakistancables.com one day before the Annual General Meeting on September 25, 2023, during working hours. The signature on the ballot paper shall match with the signature on CNIC.

#### 6. Submission of Valid CNIC / NTN Copy (Mandatory):

The Members who have not yet submitted photocopy of their valid CNIC to the Company / Share Registrar, are once again reminded to send the same at the earliest directly to Company's Share Registrar, CDC Share Registrar Services Limited, CDC House, 99-B, Block B, S.M.C.H.S., Main Shahra-e-Faisal, Karachi-74400. Corporate entities are requested to provide their National Tax Number (NTN). Please give the folio number with the copy of CNIC / NTN details. Reference is also made to the Securities and Exchange Commission of Pakistan (SECP) Notifications SR0 779 (I) dated August 18, 2011, and SR0 831 (I) 2012 dated July 05, 2012, which mandates that the dividend warrants should bear CNIC number of the registered member or the authorized person, except in case of minor(s) and corporate members. In case of non-receipt of the copy of a valid CNIC, the Company will not transmit the dividends of such shareholders to comply with the said SROs of SECP.

#### 7. Change of Address & Zakat Declaration (CZ-50):

Shareholders are requested to notify their change of address, Zakat declaration and Tax exemption certificate (if any) immediately to the Company's Share Registrar, CDC Share Registrar Services Limited, CDC House, 99-B, Block B, S.M.C.H.S., Main Shahra-e-Faisal, Karachi-74400. Please further note that Zakat will be deducted from dividends at source at the rate of 2.5% of the paid-up value of the shares under Zakat and Ushr laws and will be deposited within the prescribed period with the relevant authority. In the event that you would like to claim an exemption, please submit, with your broker/CDC/the Company's Share Registrar, your Zakat Declaration form CZ -50 under the Zakat and Ushr Ordinance 1980 and the Zakat (Deduction and Refund) Rules 1981.

#### 8. Electronic Transmission of Annual Report:

The Securities and Exchange Commission of Pakistan has allowed listed companies, through S.R.O No.389(I)/2023 dated March 21, 2023, to circulate the Annual Balance Sheet and Profit and Loss Account, Auditor's Report and Directors Report etc. (the "**Annual Audited Financial Statements**") to the Company's Shareholders through QR enabled code and weblink. However, any shareholder may request the Company Secretary in writing to provide a printed copy of the Annual Report at their registered address, free of cost. Those members who want to avail this facility are requested to submit the duly filled request form to our Company's Share Registrar CDC Share Registrar Services Limited, CDC House, 99-B, Block B, S.M.C.H.S., Main Shahra-e-Faisal, Karachi-74400.

#### 9. Electronic Transmission of Dividend:

In accordance with the requirements of section 242 of the Companies Act 2017, cash dividends shall only be paid through electronic mode directly into the bank account designated by the entitled shareholders. Shareholders are requested to provide their folio number, name, bank account details comprising of bank name, branch name, branch code, account number, title of account and IBAN, which they designate for crediting of their dividend. A standard form has also been placed on the Company's website - https://www.pakistancables.com/media/21208/update-of-iban-no-for-e-dividend-english.pdf. Please ensure that such details are provided to the Company's Share Registrar CDC Share Registrar Services Limited, CDC House, 99-B, Block B, S.M.C.H.S., Main Shahra-e-Faisal, Karachi-74400 and/or your broker/participant/CDC Investor account services, failing which the Company will be unable to process your dividend payment.

#### 10. Conversion of Physical Shares into Book-Entry From:

The Securities and Exchange Commission of Pakistan (SECP) through its letter No. CSD/ED/Misc/2016- 639-640 dated March 26, 2021 has advised the listed companies to adhere with the provisions of section 72 of the Companies Act, 2017 by replacing shares issued by them in Physical Form with the shares to be issued in the Book-Entry Form. The Company, being a listed company is also required to comply with aforesaid provisions of Act. The shareholders of Pakistan Cables Limited having physical folios/share certificates are requested to convert their shares from physical form into Book Entry Form as soon as possible. The shareholders may contact their Broker, a PSX Member, CDC Participant or CDC Investor Account Service Provider for assistance in opening a CDS Account and subsequent induction of the physical shares into Book Entry Form.

It would facilitate the shareholders in many ways including safe custody of shares, no loss of shares, avoidance of formalities required for the issuance of duplicate shares and readily available for sale and purchase in open market at better rates. The shareholders of Company may contact the Share Registrar and Transfer Agent of the Company, namely CDC Share Registrar Services Limited, CDC House, 99-B, Block B, S.M.C.H.S., Main Shahra-e-Faisal, Karachi-74400 for the conversion of physical shares into Book-Entry Form.

#### STATEMENT UNDER SECTION 134(3) OF THE COMPANIES ACT 2017

This statement sets out the material facts concerning the Special Business to be transacted at the AGM of the Company to be held on September 26, 2023. The Directors in their meeting held on August 25, 2023 have recommended to the shareholders to pass following special resolutions.

#### AGENDA ITEM 5 - Increase in Authorized Capital to be passed as a Special Resolution.

The allocation of bonus shares during the year 2022-23 has led to almost exhausting the authorized share capital as outlined in the Company's Memorandum of Association of the Company. In order to maintain flexibility and facilitate further issuance of bonus shares and/or equity injections, the Board of Directors recommend to increase Authorized Share Capital of the Company from Rs.500,000,000 (five hundred million) to Rs. 1,000,000,000 (one billion) and to make necessary amendments in clause 5 of the Memorandum of Association of the Company resulting from this increase. For this purpose, a special resolution is required to be considered and approved in this meeting.

A copy of the Memorandum of Association has been kept at the registered office of the Company and may be inspected during business hours on any working day from the date of publication of this notice till the conclusion of the general meeting.

The Directors are not interested, directly or indirectly, in the above special businesses, other than as Directors and shareholders of the Company.

#### AGENDA ITEM 6 - To substitute Article 125 of the Articles of Association of the Company.

The existing provision that necessitates members' approval in a general meeting for capitalizing reserves should be revised. Currently, obtaining approval from members for capitalizing reserves is a time-consuming and costly process. To address this, it is proposed to amend Article 125 of the Company's Articles of Association. The suggested modification would authorize the Board of Directors to make decisions regarding the capitalization of reserves.

A copy of the Memorandum and Articles of Association has been kept at the registered office of the Company and may be inspected during business hours on any working day from the date of publication of this notice till the conclusion of the general meeting.

The Directors are not interested, directly or indirectly, in the above special businesses, other than as Directors and shareholders of the Company.

# **Postal Ballot Paper**

For voting through post for the Special Business at the Annual General Meeting to be held on Tuesday, September 26, 2023 at 13:00 hrs at Aquarius Hall, Beach Luxury Hotel, M. T. Khan Road, Lalazar, Karachi 74000, as well as through Video Conferencing facility.

UAN: 021-111-222-537 | Website: www.pakistancables.com | Email: chairman.pcl@pakistancables.com

Folio / CDS Account Number		
Name of Shareholder / Proxy Holder		
Registered Address		
Number of shares held		
CNIC/Passport No. (in case of foreigner) (copy to be attached)		
Additional information and enclosures (in case of representative of body corporate, corporation, and federal Government)		
Name of Authorized Signatory		
CNIC/Passport No. (in case of foreigner) of Authorized Signatory (copy to be attached)		

#### Resolution For Agenda Item No. 5

To consider, and if thought fit, pass with or without modification, the following resolution as special resolution:

"RESOLVED THAT the authorized share capital of the Company be and is hereby increased from Rs. 500,000,000 (five hundred million) divided into 50,000,000 (fifty million) shares of Rs. 10 each to Rs. 1,000,000,000 (one billion) divided into 100,000,000 (one hundred million) shares of Rs. 10 each.

FURTHER RESOLVED THAT Clause 5 of the Memorandum of Association of the Company be and is hereby substituted by the following new clause:

5. The capital of the Company is Rs. 1,000,000,000 (one billion) divided into 100,000,000 (one hundred million) shares of Rs. 10 each but is capable of being increased or reduced in accordance with the Company's regulations and legislative provisions for the time being in force in that behalf.

**FURTHER RESOLVED THAT** the ordinary shares when issued shall carry equal voting rights and rank pari passu with the existing ordinary shares of the Company in all respect / matters in conformity with the provisions of the Companies Act, 2017.

FURTHER RESOLVED THAT the Chief Executive Officer and Company Secretary be and are hereby authorized singly to do all acts, deeds and things, take any or all necessary actions to complete all legal formalities and to file requisite documents with the Registrar to effectuate and implement the aforesaid resolutions." Resolution For Agenda Item No. 6

To consider, and if thought fit, to pass with or without modification, the following resolution as a Special Resolution, to substitute the Article 125 of the Articles of Association of the Company:

**"RESOLVED THAT** pursuant to Section 38 and all other applicable provisions of the Companies Act, 2017, Article 125 of the existing Articles of Association of the Company be and is hereby substituted to read as follows:

**125.** The Board of Directors may resolve that it is desirable to capitalize any part of the amount for the time being standing to the credit of any of the Company's reserve accounts or to the credit of the profit and loss account or otherwise available for distribution, and accordingly that such sum be set free for distribution amongst the Members who would be entitled thereto if distributed by way of dividend and in the same proportions on condition that the same be not paid in cash but be applied either in or towards paying up any amounts for the time being unpaid on any shares held by such Members respectively or paying up in full un-issued shares or debentures of the Company to be allotted and distributed as fully paid up to and amongst such Members in the proportion aforesaid, or partly in one way and partly in the other, and the Directors shall give effect to such resolution.

**FURTHER RESOLVED THAT** the Chief Executive Officer and Company Secretary be and are hereby authorized singly to do all acts, deeds and things, take any or all necessary actions to complete all legal formalities and to file requisite documents with the Registrar to effectuate and implement the aforesaid resolutions. **FURTHER RESOLVED THAT** the aforesaid alteration in the Articles of Association of the Company shall be subject to any amendment, modification, addition or deletion as may be required, and such amendment, modification, addition or deletion shall not require fresh approval of members."

Instructions For Poll
1. Please indicate your vote by ticking 🕢 the relevant box.
2. In case if both the boxes are marked as [√], you poll shall be treated as <u>"Rejected"</u> .
I/we hereby exercise my/our vote in respect of the above resolution through ballot by conveying my/our assent or dissent to the resolution by placing tick (🗸) mark

I/we hereby exercise my/our vote in respect of the above resolution through ballot by conveying my/our assent or dissent to the resolution by placing tick (V) mark in the appropriate box below;

Resolution	I/We assent to the Resolution (FOR)	I/We dissent to the Resolution (AGAINST)
Resolution For Agenda Item No. 5		
Resolution For Agenda Item No. 6		

1. Dully filled ballot paper should be sent to the Chairman at B-21, S.I.T.E., Karachi or email at chairman.pcl@pakistancables.com

2. Copy of CNIC/ Passport (in case of foreigner) should be enclosed with the postal ballot form.

3. Ballot paper should reach the Chairman within business hours by or before Monday, September 25, 2023. Any postal ballot received after this date, will not be considered for voting.

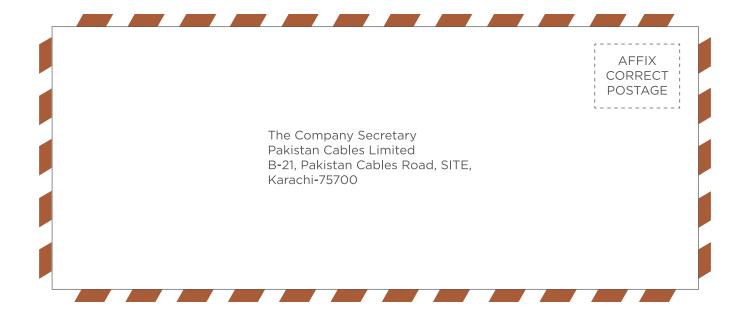
4. Signature on ballot paper should match with signature on CNIC/ Passport (In case of foreigner).

5. Incomplete, unsigned, incorrect, defaced, torn, mutilated, over written poll paper will be rejected.

6. In case of a representative of a body corporate, corporation or Federal Government, the Ballot Paper Form must be accompanied by a copy of the CNIC of an authorized person, an attested copy of Board Resolution, / Power of Attorney, / Authorization Letter etc., in accordance with Section(s) 138 or 139 of the Companies Act, 2017 as applicable.

7. Ballot Paper form has also been placed on the website of the Company at: www.pakistancables.com. Further, members may download the ballot paper from the website or use an original/photocopy published in newspapers.

Date





اليار CDC المانىلياني	
شيترز وولانه رولانام الرياكي قارم	
n.190	
ملكيتي صعن كى تقداد	
CNIC با مورث قبر الحراكي الات كان مورث شرب المراجع ( الحالي المسلك الد )	
المانى معلومات اددوستاديزات مستك كرين (بازى كار بوريت وكار پاريشن اورد قاتى تكومت تريخ اعدد كى مودت شر)	
مهاد و <del>ش</del> طال کند و کا نام	
CNIC باسپورت فبریجاز د همداکنده (فیرنکی دون کر کسورت میں) (کالی شنگ دو)	

اليجاد المحم فيره ع الحر ارداد

مندرجة في قرارداد كو المواد يحور يرفو ركمادرا كرمناب جماعات فو ترميم يحدما تديا ال يحافي منظور را:

\* پر آرپاؤ کریکن کے بڑھس کا مربا یہ 500,000,000 دہ پ(پانی میلین) کم بڑکر تشکم ہوں دہ بیادانے 50,000,000 (پائیلین) تعلق شد حاکر 1,000,000,000 (ایک یلین) کم بڑکر تشکم ہوں نے 100,000,000 (ایک یلین

جريد المالك كمحق ترجود يلام المسالية والأس تسكاد أجرة كومد وبالرار فالاشرائي كروايا يرد

٥- كمينى كاور ما يد 1.000,000,000 (اليديلين )، كوبوك منظم جدن، ديد بدا ف 100,000,000 (اليد مولين ) تصعن بين الجن ال كمين تقد العمل الافران سليط ش نافذ العمل الافران تلط من الذرائع مولين كالمول كوفر كلنة وعرار المولي محلول كالمولي المتالية والمسالم

مريد قرار بالكرجب مام صحن بارى كي جائي كران ك باس ودقك كرمسادى هوتى بول كر تيتزا يك عامة كى دفعات كرمنان برلواط ب امعالمات مى كولى كرمزده مام صحن كر برايده وباجار المكان

استو پر قرار پالا که مندرد این قرارداد بخش بین این کار این کار بینی کا انتیار دیاباتا بیک دوان همن شراری ارتاع فرنی اندامات اف شی اور قرار دادگانگی جامه پر تا تین مطلوبه ستاد یز این کار بینی کا انتیار بی حاص ب سر این تا آستم مبر ۲ کے قرارداد

محقى حارتهم تفاصيرى ايش حارتكى ١٢٥ كالمدعد ويدفع المداد ياضوسى قرارواد حاطور والوكرة الداكرمات جماجا حاقة ترمم حسات ياس حافي مطوركمة

<sup>م</sup>قرار پایک کمینی ایک دند ۱۳۸ در بگرندام قال اطلاق دفعات کے مطابق کمینی کے وجودہ آریکن آف ایسوی ایٹن کے آریکن 18 کومند دجذیل کے طور پر پڑ حاجا ﷺ

۱۳۵ براد آف از نیکرز نے لیسلہ کرمک ہے کہ تی تھی کہ تو جو پر کی تکن ریز دویانکی ہتھاں کہ کھناتے میں تی کر تیا یعہوت دیکر تشمیر کے لیے دستاب بردہ خدود کی جدار کر مطابق یہ قوم تشہر کے لیے ملت رکنی جات ان تمیران شدر سے جواں کے حصار اور ایک تعلیم کہ اور کہ میں بلوریلی تصویل ہے تھو کہ کہ جات رکنی جات ان تمیران شدر سے جواں کے حصار اور کہ میں بلوریلی تصویل ہے تھو کہ کہ باور اس کے مطابق یہ قوم تشہر کے لیے ملت رکنی ہے تو اور کہ تھا ہے کہ تھا ہے کہ تک ہے ہواں تک سے جواں کے حصار بلو کہ تک ہے کہ تعلق میں تو دیکھو کہ اور اور کہ تھو کر کہ بلو تھو ان تک سے جواں کے حصار اور اور کہ تھو بلو تک کہ بلو تک کہ بلو تک کہ بلو تک ہے تھو اور ایک جات میں تک میں بلو ہو تھو اور اور کی تھو تک ہو ہواں کے مطابق ہے تھو کہ تو تو اور تک سے موان میں میں اور تک سے حوال کے حصار اور کہ میں تک ہو ہوں تک موال میں ہے ہوئے ہو کہ تک ہو ہے کہ مار کہ موال کہ موال میں کہ موال میں کہ موال میں کہ موال میں میں میں موال میں ہو

سور پر آرد با کرمند بود ای قرار اور کے لیے تین کے جند ایر طیف اور این احتیار دیاجاتا ہے کردواں عمن شریف مفروری اور قانونی اخداما اللی کی اور قرار اوکوکی جامد بیتا کی وطلو برساد کار عنوار کے ہیں واض کرنے کا اختیار کی حاصل ہے۔ سو بر قرار بال کرمند بودیل کی آرکن این وی ایش میں تبدیل کی گی ترکم اسک خاصف شروط ہوتی جس کی شرور یہ اور اسک کی کی تاحول کی گی شرور یہ کی اور قرار کے ایک کی تاریخ

	اهارت كيلي والم
	1. برادم معقق الرالحك كر ك البيد ورف كالتا وي المراج . 1
	2. اگردوتون کان کانون کان دود کیا کیا ہے تو آپ کے بول کو مستروت سمجواج کے بل
 2.12 (V) (V) 2.12 (V) 2.12	یں اہم مند دچہ ڈیل قرار دادن کے سلسلے میں اپنا اعارا ہوت تال کے ذریعے ستھال کرتے ہوئے دقر اداد پر میری اعاری رضامت کی یا اختلاف کا اظہار کر

42617	(FOR) TUIN ( Inter gent and the )	شى المملى قرارداد يا تحلاف ب (Against)	
اليحتذ المتح تيره س في قرارداد			
اعدا المجرو المراد			

ار من کی طریقے سے پرشدہ پی کل طلب ہی چیز شین اجلان ایک کن کان کھی کہ بار بال ایک S.I.T. E، B-21 کر این ایک کل الج رہی ان کس الج رہی اجلس کے معادی کا جات پر کسان کھی کا جات پر کسان کھی کہ جات کا کہ جات کا کہ کہ جات کہ جات کہ جات

۲. CNIC ایا جدت کالی (فیراک مورت می) با على فارم كما تحد شك بونى با ب.

۳. پال بلت قارم اجر ۲۵ مجرم الداران سے پیل ( کاروباری اللا سے کردران )، اجان کے تحتر شن تک مخترف بل سے اس تاریخ کے بعد موسول اور الے کی کلی پال جات کر داتک تر شکار الا اور الدار کا

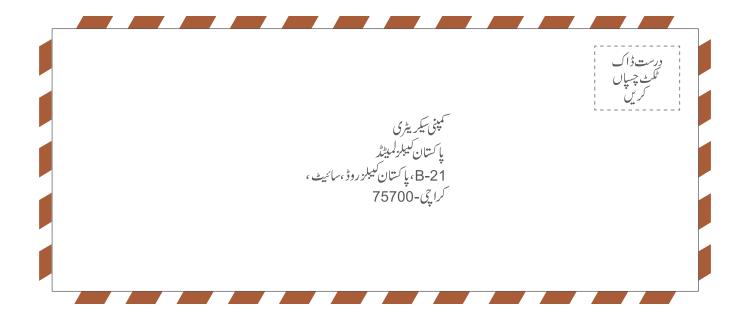
ار بال والد يد الد ONIC بالجد و (فيركل مورت ش) كرد الد المال الدا بالبت.

٥٠ - يحمل المجرد بتحاشده بقاد كات كركهما بواريخا بواكن شدود وبارد ألهما بواجل ويرمستر وكرد بإجاب كا

۲۰۰۰ سمس CNIC کار اور مدالا او دیشن وادن قد محدالت کاراند ک صورت ترکینترا تجد عاد ۲۰ کینتشن ۱۳۹۱ تران الفار فی بود محدایت قارل الفار فی بود محدار و افتال محداد محدایت قارل الفار فی محداد محدایت محداد محداد محدار محداد محدایت محداد محداد محداد محدایت محداد محدایت محداد م

4. - جلت بین از از متحق کا درب سالمند www.pakistancables.com ریمی رکه ب استخطاه دارا کمین درب سالمنت ساطت بین از از از سطت بین از از از سطت شده اصل افراز کان استعمال کر سطت جن از ان او از سطت جن از از ان او از سطت شده اصل افراز کان استعمال کر سطت جن

ويحط فبازو يحط كشده شيتر زمولتد ايراكى بوتدر ( کار پر بندادار ، کے معاطر ش ، براو کرم کیتی کی میر چیان کریں)



# ۱۰ فزیک شیتردی با انثری کی شکل می منتقل:

سیکیو ر طیز ایند ایم پیچیج میشن آف پاکستان (SECP) اینے لیٹر نیمر ۲۴۰۰- ۲۳۹۰ CSD/ED/Misc/۲۰۱۲ مور حد ۲۴ ماریج ۱۲۰۰ کے ذریعے لیکھینیز ایک ، ۲۰۱۷ سے کیشرائط کی پابندی کی جامعہ کی ہے کہ دوالیے فوریکل شکل میں جاری کردہ شیئر کو بک انٹری کی شکل میں تبدیل کریں۔ ایک لیڈ کمپنی کے طور پر پاکستان کیبرلر کیٹر (''کمپنی'') کے لئے بھی ندکورہ بالا ایک کی شرائط کی لازمی ہے۔ انبذافزیکل فولیوز اشیئر زمر شیکٹی سر کھنے والے پاکستان کیبرل کی شکل میں تبدیل کریں۔ ایک لیڈ کمپنی کے طور پر پاکستان کیبرلر کیٹر (''کمپنی'') کے لئے بھی ندکورہ بالا ایک ک شرائط کی لازمی ہے۔ انبذافزیکل فولیوز اشیئر زمر شیکٹ سر کھنے والے پاکستان کیبرل کی شکل میں تبدیل کریں۔ ایک لیڈ کپنی کے طور پر پاکستان کیبرل کیٹر (''کمپنی'') کے لئے بھی ندکورہ بالا ایک ک شیئر ز ہولڈرز COC کا ڈنٹ کھلواتے اور بعداز ان فزیکل شیئر ز کو یک انٹری کی شکل کروانے میں مدو کے لئے اپنے بروکر، PSX ممبر، CDC پارٹیسیپن یا CDC انو سراکا ڈنٹ مروں پر دوائیڈ رے رابط کر کتے ہیں۔

یہ مل شیئرز ہوللدرز کے لئے کٹی لحاظ سے فائدہ مند ہوگا جس میں شیئرز کی محفوظ تحویل ، شیئرز کم نہ ہونا، مقبادل شیئرز کے اجرا کے تقاضوں سے پچنااوراوین مارکیٹ میں بہتر قیت پرخرید وفر وخت کے لئے شیئرز کا فوری دستیاب ہونا شامل ہے۔ پاکستان کیمیلولمویٹر (''سمپنی'') کے فو یکل شیئرز ، ہوللدرز اپنے شیئرز کو بک اندری کی شکل میں تبدیل کروانے کے لئے کمپنی کے شیئرز رجنر اراور انسفر ایجنٹ ، بی ڈی بی ( CDC ) شیئر رجنر ارمروں کمیٹرز ، CDC باؤس، ۹۹ - B، بلاک S.M.C.H.S شاہراہ فیصل ، کراچی ۔ 00 س

## كمينيزا يك ٢٠١٤ و كيكش (٣) ١٣٣ كر تحت بيان

اس بیان ٹی کمپنی کا سالا نداجلاس عام (''AGM'') مؤرخہ ۲۹ تم تبر، ۲۰ ۳۰ ء کے دوران زیر بجٹ لائے جانے والے خصوصی امور متعلق مادی حقائق کا احاط کیا گیا ہے۔ ڈائر کیٹرز نے ۱۵ اگست ۴۰۳۳ ، کوہونے والے اپنے اجلاس میں شیئر ز ہولڈرز سے مندرجہ ذیل خصوصی قرار دادیں منظور کرنے کی سفارش کی ہے۔

# الجندا أيم ٥: محينى ٢ تحورا مزد كميول من اضافدادراس سلسط من ميوريد مآف ايوى ايش من ترميم -

سال ۲۰۲۳ ۲۰۲۳ کے دوران بوٹس صص کی تقسیم نے کمپنی کے میمورنڈم آف ایسوی ایشن میں بیان کردہ مجاز صص کا سرمایہ تقریباً ختم کردیا ہے۔ لچک کو برقرار رکھنے اور بوٹس صص اور ایا یکو ٹی انجلیک کے مزید اجراء میں سہولت فراہم کرنے کے لیے، بورڈ آف ڈائز یکٹرز نے کمپنی کے مجاز صص کا سرمایہ کو 000,000 روپ (پاچی سوملین) سے بڑھا کر 000,000,000,000 (ایک ملین ) کرنے کی سفارش کی میں اور اس اضافہ کے نتیجہ میں کمپنی کے میمورینڈم آف ایسوی ایشن میں کی شق ۵ میں ضروری ترامیم کرنا۔ اس مقصد کے لیے اس اجلاس میں ایک خصوصی قرار داد پرغور اور منظور کی صفر دورت ہے۔

میوریذم آف ایسوی ایشن کی ایک کابی کوئینی کے رجسٹر ڈوفتر میں رکھی گی ہے، اور اس نوٹس کی اشاعت کی تاریخ سے لے کرجزل مینٹک کے اختمام تک اگر کوئی اے دیکھنا چاہے تو دفتر کی اوقات اسکا معائنہ کیا جاسکتا ہے۔

ان خصوصی امور میں کمپنی کے کسی ڈائر بکٹر کی بلواسط یا بلا واسط کوئی دلچ پسی تبیس ہے سوائے کمپنی کے ڈائر بکٹر اور شیتر ز ہولڈر ہونے کے۔

# ايجنداة ميم ٢: كمينى يرار تكل آف ايوى ايش يرار تكل 125 كامتبادل-

آرئیک 125 کی موجودہ میں کے لئے ذخائر کی سرمایہ کاری کے لئے عام اجلاس میں ارکان کی منظوری کی ضرورت ہوتی ہے۔موجودہ میں بن خائر کی سرمایہ کاری کے لئے عام اجلاس میں ارکان کی منظوری کی ضرورت ہوتی ہے۔موجودہ میں خفائر کی سرمایہ کاری کے لئے عام اجلاس میں ارکان کی منظوری کی ضرورت ہوتی ہے۔موجودہ میں خفائر کی سرمایہ کاری کے لئے عام اجلاس میں ارکان کی منظوری کی ضرورت ہوتی ہے۔موجودہ میں خفائر کی سرمایہ کاری کے لئے عام اجلاس میں ارکان کی منظوری کی ضرورت ہوتی ہے۔موجودہ میں خفائر کی سرمایہ کاری کے لئے عام اجلاس میں ارکان کی منظوری کی ضرورت ہوتی ہو میں میں ذخائر کی سرمایہ کاری کے لئے عام اجلاس میں ارکان کی منظوری کی ضرورت ہوتی جاتی ہوتی خطب اور مبتلاً علی ہوتی سے منظوری کی ضروری حاصل کرنا ایک وقت طلب اور مبتلاً علی سے من آرٹیکن آف ایسوی ایشن کے آرٹیک 125 میں ترمیم کرنے کی تھو دینہ سے مود وقت ڈائر یکٹرز کو ذخائر کی سرمایہ کاری کے اس

میوریند م ایند آرئیل آف ایسوی ایشن کی ایک کالی کو کمپنی کے رجمر ڈونٹر میں رکھی گی ہے، اور اس نوٹس کی اشاعت کی تاریخ سے لے کر جنرل مینٹک کے اختیام تک اگر کوئی اے دیکھنا چا ہے تو دفتری اوقات اسکامعا نے کیا جاسکتا ہے۔

ان خصوصی امور میں کمیٹی کے کسی ڈائر بکٹر کی بلواسطہ پایا داسطہ کوئی دلچہی کمیٹی ہے سوائے کمیٹی کے ڈائر بکٹر اورشیئرز ہولڈرہونے کے۔

### B. يوش يلك (Postal Ballot) كذريع ووث والتي كاطريق كار:

ارا کین اس بات کولیتین بنا ٹی گے کدورست کمپیوٹرائز ڈقومی شناختی کارڈ ("CNIC") کی کا پی سے ہمراہ یا قاعد دہجرے گے اور دستخط شدہ بیلٹ پیر کو بنام چیئر میں، پا کستان کمپلز لیمیلز S.I.T.E.، B-21 کرا پی، یا ای میل کے ذیلیے سے معالی کے ایک کا پی کے ہمراہ یا قاعد دمجرے گے اور دستخط شدہ بیلٹ پیر ۲۰۳۳ موکو کاروباری اوقات) میں مجمع کرا کی، پوشل بیلٹ پروستخط CNIC/پاسپورٹ ( غیر کلی صورت میں ) کے دستخطے مماثل ہونا چاہتے۔

### ٢- درست شناختى كاردا اين ألى اين كى كالى جمع كرانا (لازى)

الیے ارا کین جنہوں نے کمپنی/شیئر رجسڑارکواپنے جائز شناختی کارڈ کی نقل اہمی تک جن ٹین کروائی ہے، کوالیک مرتبہ تجریادد بانی کرائی جاتی ہے کہ وہ اپنی پہلی فرصت میں کمپنی کے شیئر رجسڑار بنام می ڈی می (CDC) شیئر رجسڑار مروس کمیٹڈ، CDC باؤس ۹۹۰ - B، بلاک S.M.C.H.S، طائبراہ فیصل، کراچی ۔ ۵۳ ۲۰۷۵ کوار سال کردیں ۔ کارد باری اداروں کو درخواست ک جاتی ہے کہ وہ اپنا میشل قیک ٹیس ٹبر (NTN) فراہم کریں ۔ براے میریاتی CNIC کی نقل/ NTN تصیلات کے ہمراہ اپنا فولیو نمبر فراہم کریں ۔ سکیو رشز ایڈ ایک پی تو تی کا اس کار ویں ۔ کارد باری اداروں کو درخواست ک SECP) کے مؤر دی ۱۳ گی ٹیس ٹبر (NTN) فراہم کریں ۔ براے میریاتی CNIC کی نقل/ NTN تصیلات کے ہمراہ اپنا فولیو نمبر فراہم کریں ۔ سکیو رشز ایڈ ایک پی تو تی کا میں (SECP) کے مؤر دی ۱۳ گور اس کا مراسلہ فیر (SRO799 در مور میدہ جو لائی ۲۰۱۰ء ، کے مراسلہ نیسر ۲۰۱۳ (SRO831 (I) ت کی اطلاع میں دہمر ڈر کن یا مجاز مرد SIC کا کہ مورت میں افراداور کار پوریٹ ارا کین کے ۔ جائز CNIC کی قطل میں میں میں میں میں میں کو میں تو میں کوئ SRO8 کی تقس میں صول نہ مور معلوم معند من کی کا SRO8 کی افراد کا دیں میں کرا ہے کہ میں میں میں میں میں میں میں کہ کہ کہ میں تا ہے کہ میں تا ہے کہ میں کہ مع

# 2- پند میں تید یلی کی اطلاع اورز کو ق کی عدم کوتی کا حلف نامد (CZO):

صص داران ب درخواست کی جاتی ب که دوه اپنے پید میں تبدیلی، زکو قو اعلام میدادر تیکس ب استخدی کا میڈیکیٹ (اگر موجود ب) معطق کمپنی سے شیئر رجسزاری ڈی تی (CDC) شیئر رجسز ارسروس کمینڈ، CDC باؤس، ۹۹ - B، بلاک B.M.C.H.S، شاہراو فیصل، کراچی - ۵۵ ۵۳۷ ، کوفوری آگاہ کریں مزیدیا در ب که ذکو قواد خطر قوانین تے تحصص کی اداشدہ قیمت ک۵. ۲ فیصد کی شرح سے منافع مطلمہ سے زکو قاکی کوتی ہوگی اور متعلقہ اتھار ٹی کو محصوص مدت میں جنوع کرائی جائے گی۔ اگر آپ استثلی کا دعوی کرنا چاہے ہیں تو ہرائی تعاقی کمین کے شیئر رجسزاری ڈی تی (CDC) شیئر برد کر CDC / کمپنی سے شیئر رجسز ارکوز کو قادر خطر آرڈینٹ، ۱۹۸۰ءاورز کو قال در دانی کی قواند اور دیا ہوگی اور دانی کا قولی اور دانی کا دعوی کرنا چاہے جن تو ہرائے میں بانی اپنے برد کر CDC / کمپنی سے شیئر رجسز ارکوز کو قادو خطر آرڈینٹ، ۱۹۸ ماداورز کو قال دروانی کی آو اعدا ۱۹۹۰، برخت اپناز کو ڈؤی یکلیئریشن خارم موجود کر ایک جا

### ٨- مالاندر پوركى برتى يمتلى:

SECP ب مؤرمة المماري ۲۰۳۳، كاليس آراد فبر ۳۸۹ ( آنى) ۲۰۳۳، كذر يطلط كينيون كوسالاند يكنس شين اور منافع دفتصان اكاوّن ، آديثر كى رپورٹ اور ڈائر يكثرز كى رپورٹ ("سالاند آدٹ شدہ مالياتى بيانات") ويب ننك اور كيو آرفعال كوڈ ك ذريعے ترسل كى اجازت ويتى ہے۔ تاہم ، كوئى بحى شيئر ،ولار كمپنى يكٹرى كوتر يرى طور پر درخواست كرسكتا ہے كہااس ك رجشر ذيتے پر سالاندر پورٹ كى كابى مفت فراہم كى جائے۔ ايسے اراكين جو يہ بولت حاصل كرنا چاج ميں ان كودرخواست كى جائ ى د شر ذيتے پر سالاندر پورٹ كى كابى مفت فراہم كى جائے۔ ايسے اراكين جو يہ بولت حاصل كرنا چاج ميں ان كودرخواست كى جاتى ہے دوالے تعلى طور پر درخواست قارم ہمارے شيئر رجشرار ى د شرى د كى ان كى مفت فراہم كى جائے۔ ايسے اراكين جو يہ بولت حاصل كرنا چاج ميں ان كودرخواست كى جاتى ہے دوالے تعل

### ۹- منافع منقسمه کی برقی ترسل:

کمپنیزا یک 2017ء کے سیکش 242 کی ضروریات کے تحت نظر منافع منظسمہ ایل صفص داران سے مقرر و بینک اکاؤنٹ میں بذریعہ برقی طریقہ کارتا وا کیا جائے گا۔ صفص داران سے درخواست کی جاتی ہے کہ دواپنے منافع منظسمہ کی تنظیل کے لئے مقرر کئے گئے اکاؤنٹ کی تفسیلات بعد اپنا فولیونیس نام، بینک اکاؤنٹ کی تفسیلات بشول نام بینک و برائج ، براد کی گؤو، اکاؤنٹ میں بذریعہ برنا می بینک و من فع منظسمہ کی تنظیل کے لئے مقرر کئے گئے اکاؤنٹ کی تفسیلات معد پنا فولیونیس ، نام، بینک اکاؤنٹ کی تفسیلات بعد اپنا فولیونیس ، نام، بینک اکاؤنٹ کی تفسیلات بشول نام بینک و برائج ، براد کی گؤو، اکاؤنٹ میں میں اور الکھ معلمہ کی منظلی کے لئے مقرر کئے گئے اکاؤنٹ کی تفسیلات میں ماکا و دولی معد میں معالی اور الکھ معلمہ کی تفسیلات بشول نام بینک و برائج کوؤ، اکاؤنٹ منظلم ، اکاؤنٹ کی تفسیلات کی معالی اور 1200 الکھ معلمہ کی تعلیل کو معلمہ معلمہ کی تعلیل اور 1200 افران میں کہ بین کی و برمائٹ پر اکاؤنٹ کی تفسیلات کی معرون کی تعلیل معام معلم معلمہ کی معلم معلم کی معلم معلم کی تعلیل معام کی معالی معالی مع خبر ، اکاؤنٹ ٹائل اور 1200 مولی ایم کریں کی پوئی کی و بی معالی کو معال کی تعلیل معالی معلم معال کی معام معان م ایک معاری فارم بھی ایک وؤ کر دیا گیا ہے - برانی لیتن کی کہ سیت معالات کین کے شیئر رہ شراری ڈی می (CDC) شیئر رجم ار معار کی گئی ہوں ماہ معام کی ایک اور کا ہو گئی ہوں ہے معالی کو معظر میں کہ معاری کا ڈی معام کی کی صورت میں کوئی آپ کے منافع معظسمہ کی اور ایک کراچی کی معار کی کو معالی کی معاور معلی کی کی معام کی اور ایک کی معام کی معام کی معام کی معام کی معام کی معام کی کی معام کو معظام (ii) کاروباری ادارہ کی صورت میں، بورڈ آف ڈائر بکٹرز کی قرار دادا مختارنامہ بمد ضونہ کے دستخط اور نامزد کے موثر CNIC کی مصدقہ تفل (اگر پیلے فراہم نہ کی گئی ہو ) اجلاس کے موقع پر پیش کرناہوگی۔

## B. پاكسيز كى تقررى كے لئے:

- (۱) فردکی صورت میں، اکاؤنٹ بولڈریاذیلی اکاؤنٹ بولڈرجس کی سیکیو رشیز اور رجنریشن تفصیلات CDC ضوابط کے تحت اپ لوڈ کی گٹی ہوں کواپنا پراکسی فارم ندکور وبالا معیار کے مطابق ترج کر انا ہوگا۔
  - (ii) دوافراد پرانسی فارم کی شبادت دیں گے جن کے نام، بیت اور CNIC نمبر فارم پر درج ہوں گے۔
  - (iii) بین فیشل اوز زادر پراکس کے پاسپورٹ یا CNIC کی مصدقہ نقول پراکسی فادم کے ساتھ جن کرائی جا کمیں گی۔
    - (iv) پاکس AGM کے موقع پرایناصلی CNIC پایورٹ بیش کر سے گا/گی۔
- (۷) کاروباری ادارہ کی صورت میں، بورڈ آف ڈائر یکٹرز کی قرار دادار مختار نامد بمعد کاروباری ادارہ کی جانب سے پیش اور دوٹ کرنے کے لئے نامز دیشص کے ضوند کے دستخط اور متوثر CNIC کی مصدقہ تقل کمپنی کے براکس فارم کے ہمراہ جنع کرائی جائے گی۔

### ۵\_ اوران دونک (Postal Ballot) اوران دونک (E-Voting):

ممبران کو طلع کیا جاتا ہے کہ سکیو ر ثیرانیذا یک پیش آف پا کستان (''SECP'') کی جانب ہے جاری کر دیکھینیز (پوشل بیلٹ) ریگویشن ، ۲۰۱۸ میں ترمیم نوٹیلیشن ، مورخہ ۵ دسمبر ۲۰۲۶ ، ک ذریعے جس میں سکیو رثیزانیذا یک پینی کمیشن آف پا کستان (''SECP'') نے تمام لسفڈ کپنیوں کو ہوا یت کی ہے کہ دودخصوصی امور کے طور پر درجہ بند کیے گئے تمام اموروں پر ممبران کوالیکٹرا تک دونیگ کی سہرات اور ڈاک کے ذریعے دوٹ ڈالنے کاحق فراہم کرے۔

اس کے مطابق تمپنی کے ممبران کو ۲۶ متمبر ۲۰۱۳ ، پروزمنظ دو پہر ۱۰۰۰ بج منعقد ہونے والے اپنی آئندہ سالانہ جزل اجلاس میں خصوصی امور کے لیے الیکٹرا تک وونگ کی سہولت یا ڈاک کے ذریعے دوٹ ڈالنے کاحق استعمال کرنے کی اجازت ہوگی مضروریات کے مطابق اور مندرجہ بالاضوابط میں شامل شرائط کے ساتھ۔

ممبران کی سہولت کے لیے بیلٹ بیپرز کواس فوٹس کے ساتھ مسلک کیا گیا ہے اور ڈاؤن لوڈ کے لئے سی پنی کی ویب سائٹ www.pakistancables.com پر بھی دستیاب ہے۔

# A. اىدونك (E-Voting) كاطريقه:

- ا) ای دونگ کی سولت کی تصیلات کمپنی سے ان ممبران کے ساتھ ای میل کے ذریعے شیئر کریں گے جن کے درست شاختی کارڈ نمبر سل نمبر اورای میل ایڈریس 19 تمبر ۲۰۳۳ ،کوکاروبارے اختیام تک کمپنی کے مبروں کے رجسٹر میں دستیاب ہوں گے۔
- ۴) ویب ایڈرلیں، الگ ان کی تفسیلات ای میل کے ذریعے ممبران کو بتائے جائیں گےاور CDC پاکستان شیئر زرجشرار سرد مزلمینڈ ( ای دونتگ سردمز پرددائیڈر کے ناطے )، ے دیب پورٹل سے ایس ایم ایس کے ذریعے اراکین کو تیکیو رٹی کو ڈفراہم کیے جائیں گے۔
  - ۳) ای دونتگ (E-Voting) کے ذریعے دوٹ ڈالنے کااراد در کھنے والے اراکین کی شناخت الیکٹرا تک دستخط یالاگ ان کے لیے تقدریق کے ذریعے کی جائے گی۔

# نوش:

### ا۔ ویڈیوکانفرنس کی ہوات کے ذریع سالاندا جلاس عام کی کاروائی میں شرکت:

سالانه اجلاس عام میں در چوک کے طور پرشرکت کے خواہشند صص یافتطان سے درخواست کی جاتی ہے کہ وہ ۲۴ متمبر ۲۰۱۳ ، کو کار دیاری اوقات کیا اختمام تک اپنی تفسیلات اپنانام، فولیونمبر، ای میل ایڈرلیں متعین کردوای میل ایڈرلیں faisal.baig@pakistancables.com یا دانس ایپ نمبر 923008503996 پر پیچنی کراپنی رجر یشن کویتین نیل سرالانه اجلاس عام شرکت کے لیے لاگ ان کی اسادا درزوم لنگ رجر ڈوصص یافتگان کو جوابی ای میل کے دریے فراہم کیے جا کیں گے ۔ پاکستان کی برلی پڑ کر پنی رجر یشن کویتی بنا کمیں۔ سالانه اور ہڑ بے پیانے پرعوام کے محفظ کویتی بناتے ہوئے تمام قامل اطلاق قوانین کی تھیل میں ای خالارادہ رکھتا ہے، اور ذر معران سے نیچنے کے لیے صل یافتگان کو درچوکی طور پرشرکت کرنے کی تعلیم میں ای میں اور دمداری لیتا ہے اور ہڑ ایز کی رز معران سے کر درین ذیل فاریک کو درچوکی طور پرشرکت کرنے کی ترغیب دیتا ہے۔

اى ئىل ايدريس	موہاک نبر	شافتى كارد نمبر	حص <u> ا</u> فتگان کانام	فوليونبر/CDC اكادّ شير	مینی کانام م	<i>یری</i> بر
					پا کستان کیپلزلمیٹڈ	

ویڈیوکانفرنسنگ کی سہولت کی تفصیلات مجسران کوان کے فراہم کردہ ای میل ایڈرلیس پہنچنی جائمیں گی۔لاگ ان کی سہولت سالا نداجلاس عام کے دن دو پہر ۱۳:۳۰ بجے کھولی جائے گی جس سے شرکا ،اجلاس میں شامل ہونے سے پہلے شناخت اور تصدیق کے مل کے بعد کارروائی میں شامل ہو کیس گے، جو دو پہر ۱۰: ۱ بج شروع ہوگا۔

### ۲- کتاب کی بندش

پاکستان کیپلولمیٹڈ (''عمینی'') کی شیئر ٹرانسفر بکس ۲۰ متبر ۲۰۲۳ء سے ۲۹ ستمبر ۲۰۳۳ء تک (بشمول دونوں ایام بند رمینگی)۔ اس دورانیہ میں کسی بھی قسم کی ٹرانسفرز کوقبول نہیں کیا جائے گا۔ 19 ستمبر ۲۰۳۳ء کوکا دوباری اقات کار بند ہونے تک کمپنی کے شیئر رجسٹرار بنام می ڈی تھ (CDC) شیئر رجسٹرارسروں کمیٹڈ، CDC باؤس، ۹۹ - B، بلاک B، S.M.C.H.S ، شاہراہ فیصل، کراچی ۔۲۳۳۵۵ کیوصول ہونے دالے با قاعدہ ٹرانسفرز نظل الیہ کا AGM میں حاضری کے مقصد کی تکوش سے بروقت تصور کی جائیں۔

۳- پاک

AGM میں شرکت اور ووٹ کرنے کا ایل رکن اپنی جگہ شرکت اور ووٹ کرنے کے لئے اپنا پراکسی مقرر کر سکتا / سکتی ہے۔ پراکسی لا زما کمپنی کا رکن ہونا چاہئے AGM کے لئے پراکسی کی لاگو دستاویز اس ٹوٹس سے ساتھ فراہم کی جارہی ہے۔ پراکسی فارم کمپنی کی ویب سائٹ www.pakistancables.com سے بھی حاصل کیا جا سکتا ہے۔

پراکس کے تقرر کا دستاویز اور مختار نامہ یا دیگر اتھارٹی جس کے ماتحت اے سائن کیا گیا ہو یا اس کی نوٹری سے تصدیق شدہ لفل کمپنی کے رجسڑ ڈ آفس دافع Faisal.baig@pakistancables.com پراجلاس کے انعقاد کے مارتم ۸۸ گھنٹے کس جن کرائی جائے۔

۳- CDC اکا وَن بولڈرز کو ۲۲ جنوری، ۲۰۰۰ ، کو سکیج رشیز ایند کی پیش آف پاکستان کے جاری کردہ مراسلہ 1 میں بیان کردہ جدایات کی چیروی کر تا ہوگی:

### A. اجلال ش شركت كے لئے:

(i) فرد کی صورت میں ،اکاؤنٹ ہولڈریاذیلی اکاؤنٹ ہولڈرجس کی سیکیج رثیز اوررجٹریشن کی تفسیلات CDC ضوابط کے تحت اپ اوڈ کی گٹی ہوں AGM میں شرکت کے وقت اپنی شناخت کے لئے اپنااصلی کمپیوٹرائز ڈقو می شناختی کارڈ (CNIC) یا اصلی پاسپورٹ بیش کر کے اپنی شناخت کی تصدیق کرےگا۔ " مزید قرار پایا که مندرجه ذیل قرار داد پرعمل پیرا ہونے کے لئے کمپنی کے چیف انگیزیکیو اور کمپنی سکر یٹری کوانفتیا ردیا جاتا ہے کہ وہ اس صمن میں تمام ضروری اور قانونی اقدامات اٹھا کمیں اورقرار داد کوکو ملی جامد پہنا کمی مطلوبہ دستا ویزات کو جشرار کے پاس داخل کرنے کا افتتا رہی جامل ہے۔"

سمینی کے آرٹیکل آف ایسوی ایشن کے آرٹیکل ۱۳۵ کی جگہ مندرجہ ذیل قرار داد پرخصوصی قرار داد کے طور پرغور کرنا اور اگر مناسب سمجھا جائے تو ترمیم کے ساتھ بااس کے بغیر منظور کرنا:

ا۷. قرار پایا که کمپنی ایک ، ۲۰۱۷ کی دفعہ ۱۳۸ اور دیگر تمام قابل اطلاق دفعات کے مطابق ، کمپنی کے موجود دوآر مُکل آف ایسوی ایشن کے آرئیکل ۱۴۵ کومندرجہ ذیل کے طور پر پڑھاجائے گا:

۱۳۵۔ بورڈ آف ڈائر یکٹرزیہ فیصلہ کرسکتا ہے کہ رقم کے کسی بھی حصے کو وقق طور پر کسی بھی رہ پر رویا نفطح ونقصان کے کھاتے میں جیح کرنایا بھورت دیگر تقسیم کے لیے دستیاب ہونا ضروری ہے، اور اس کے مطابق پیر قم تقسیم کے لیے مفت رکھی جائے، ان ممبر ان میں سے جواس کے حقدار ہوں گے اگرا ہے ڈیویڈیٹر کے ذریلے اور ای نتاسب میں تقسیم کیا گیا ہو، اس شرط پر کہ اے نقداداند کیا جائے بلکہ کمل غیر جاری شدہ تصص کی ادایی میں بطور پوٹس تصص یا ڈیٹیٹیز لاگو کیا جائے گا، ندکورہ بالا تناسب سے اس طرح اراکین کے درمیان، یا جزوی طور پر ایک طرح اور جن طور پر دوسر بے میں الات اور تقسیم کیا گیا جکس ادائیگی کے طور پر جع کیا گیا، اورڈ ائر بکٹر اس ڈار اور کوئا۔

\* مزید قرار پایا که مندرجه ذیل قرارداد پر عمل بیرا ہونے کے لئے کمپنی کے چیف انگزیکیواور کمپنی سیکریٹری کواختیار دیاجا تا ہے کہ دواس طعمن میں تمام ضروری اور قانونی اقدامات اشا کیں اور قرار داد کوکو عملی جامد پہنا کیں بہطلوبہ دستاویزات کو جشرارکے پاس داخل کرنے کا اختیار بھی حاصل ہے۔"

مزید قرار پایا که مندرجه ذیل کمپٹی کے آرٹیل آ ایسوی ایشن میں تبدیلی کسی بھی ترمیم ،اصلاح ،اضافے یا حذف سے مشروط ہوگی جس کی ضرورت ہو،اورایک کسی بھی ترمیم ،اصلاح ،اضافے یا حذف کواراکین کی نٹی منظوری کی ضرورت نہیں ہوگی۔"

۳- ویکرامور

چیتر کی اجازت سے سالا نداجلاس عام میں قانونی طور پرزم بحث لائے جان والے دیگر عمومی امورکوز میفورلا نا۔

بحكم بورد

**نتاشامچر** قانونی اسور کی سر براہ اور کمپنی سیکریٹری

كرايي: ١٢٥ أكت ٢٠٢٣ء

# نونس برائ محاوال سالا نداجلاس عام

نوش بذا مے مطلع کیا جاتا ہے کہ پاکستان کیمیر کمیٹڈ (''عینی'') سے صص داران کا ۲ وال سالانداجلاس عام ۲۶ ستمبر ۲۰۳۳ء بروز عظل، اکیوریس (Aquarius) بال، بنج لگرری ہوگل، ایم ٹی خان روڈ، لالدزار، کراپی ۲۰۰۰ میں بوقت ۱۰۰: ابجے دو پہراور ساتھ دی میں ویڈ یوکانفرنسنگ کی سبولت کے ذریعے مندرجہ ذیل امور پر بحث کے لیے منعقد ہوگا۔

# ا\_ عمومي امور

- i. ۲۰۳۳، ۲۰۳۳، کوشتقاره غیر معمولی اجلاس عام کی روئیداد کی توثیق کرنا۔
- ii. د دائر یکٹرزاور آ دیٹرز کی رپورٹس کے جمراہ ۳۰ جون ۲۰۳۳ مرکواختیام پذیر سال کے میٹی کی سالا نہ پڑتال شدہ مالیاتی سیٹمنٹس کو صول کرنا، مدنظر رکھنا اور اپنانا۔

کمپنیزا کیٹ، ۱۷۰۷ء کی دفعہ ۱۲۲۲ (۷)اورالیس آراد نبر ۱۸۸۹ ( آنی )/ ۲۰۲۳ء کے مطابق ۲۰۱۲، یوکپنی کے مالیاتی الشمنٹس کمپنی کی ویب سائٹ پراپ لوڈ کردیے گئے ہیں، جنہیں درج ذیل لنک اور کیوآر فعال کوڈ ہے ڈاؤن لوڈ کیا جا سکتا ہے۔



https://www.pakistancables.com/media/21363/pcl-final-ar-2023.pdf

- iii. آئندہ برس کے لئے آڈیز کی تقرر کی کرنااور ۳۰ جون ۳۰ می کوانت میذ برسال کے لئے ان کا مشاہیرہ طے کرنا۔ موجودہ آڈیز زمیسر زاے ایف فرگوین اینڈ کمپنی، چارٹر ڈاکا ڈمٹنس ریٹائر ہو چکے ہیں اور اہل ہونے کی بنا پراپنی دوبارہ تقرری کی پیکٹش کرتے ہیں۔ بورڈ آف ڈائر کیٹر، بورڈ آڈٹ کمیٹی کی سفارش کی بنیاد پر، آئندہ برس کے لئے اے ایف فرگوین اینڈ کمپنی کی بطور آڈیٹر تقرری کی سفارش کرتا ہے۔
- iv. ۳۰ جون ۲۰۲۳ ، کوافتتام یذیر سال کے لئے پہلے اعلان شدہ ادرجاری شدہ پہلے عبوری این شیئرز کا جراء بحساب افی صد ( جرم ۱۹ صحص پرما ایونس صحص ) کے علاوہ دوسرے عبوری بونس حصص کا جراء بحساب افی صد ( جرمه ۱۰ صحیر ما ایونس صحص ) کی توثیق کرنا۔

# ۲- خصوصی امور

۷. مندرجہ ذیل قرار داد کو خصوصی قرار داد کے طور پرغور کرنا اور اگر مناسب مجما جائے تو ترمیم کے ساتھ یا اس کے بغیر منظور کرنا:

" ية قرار پايا كه كېنى كىماز صص كاسر مايد 500,000,000 دوپ (پانچ سوملين )،كوجوكه منتسم ب دى روپ دالے 50,000,000 ( پچاس ملين ) تصص ميں، بز ها كر 1,000,000,000 ( ايك ملين ) ميں، جوكه منتسم ب دى روپ دالے 100,000,000 ( ايك سوملين ) تصص ميں، كرديا جائے۔

مزيد قرار پايا كدمينى ك ميوريدم آف ايسوى ايش كاز زمبر 5 كومندرجد ويل فى كلاز مي تبديل كرديا جائد

5۔ سمینی کا سرماید1,000,000,000 (ایک بلین )، کو ہو کہ منتسم ہے دس روپے والے100,000,000 (ایک سوملین )حصص میں، لیکن اے تمینی کے قواعد اور قانونی نقاضول کو مذظرر کھتے ہوئے بڑھایا کھنایا جاسکتا ہے۔

# **Proxy Form**

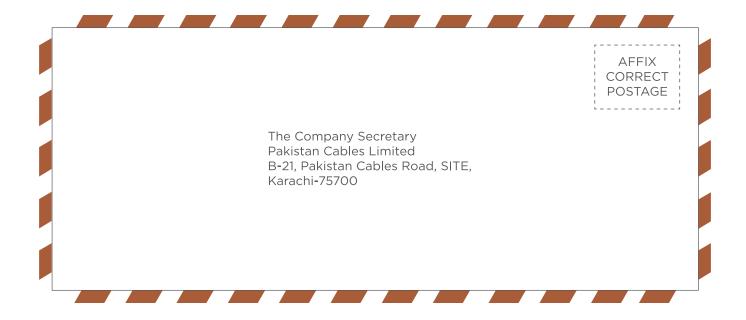
I /We		
of		(full address)
being a member of <b>Pakistan Cables Limited</b> hereby appo	vint:	
		_Folio No
of		
		(full address)
or failing him		Folio No
of		
		(full address)
as my Proxy to attend and vote on my behalf at the Annual	General Meeting of the Comp	any to be held on September
26, 2023 at 13:00 hrs and at any adjournment thereof.		
As witnessed my hands this	day of	2023 signed by
the proxy holder.		
		Please affix
		Revenue Stamp
		of Rs. 5/-
	,	Signature of Member
In the presence of (signature / name and address of with		
1)		
2]		
Shareholder's Folio No	No. of shares held	

A member entitled to attend and vote at this Meeting is entitled to appoint a proxy to attend and vote instead of him. Such proxy must be a member of the company.

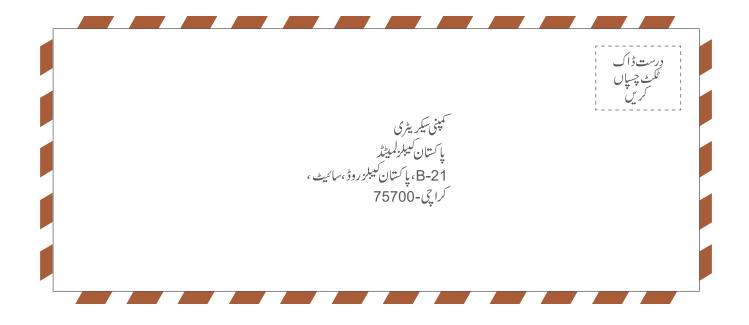
The instrument appointing a proxy should be signed by the member or by his attorney duly authorised in writing. If the member is a corporation, its common seal should be affixed to the instrument.

The instrument appointing a proxy, together with the Power of Attorney under which it is signed or a notarially certified copy thereof, should be deposited at the Registered Office of the Company not less than 48 hours before the time of holding the meeting.

CDC shareholders or their Proxies should bring their original Computerized National Identity Card or Passport along with the Participant's ID number and their Account Number to facilitate their identification.



	پراکسی فارم
	یں/ ہم
(ئىمىل پىتە)	يان در ا ساكن
	پاکستان کیپلولمیٹڈ کے مبر کی حیثیت ہے
فوليونبر	جناب ساکن
(كمل پة)	
فلونبر	ياان کى جگە جناب
(كىل پتە)	ساكن
یگر دفت مقررہ پر منعقد ہونے دالے کمپنی کے سالا نہ اجلاس عام میں	کا تقر رکرتا / کرتی ہوں کہ وہ ۲۶ ستمبر۲۰۲۶ء ، دو پہر ۱۰۰۰ بج کو یا التوا کی صورت میں کی بھی د میرے / ہمارے پراکسی کی حیثیت سے شرکت کریں گے اورووٹ دیں گے۔
ج ذیل گواہان کی موجودگی میں دستخط کیا۔	537. (*154.) (2*) 32. ES. (d. 257.) 57. (d. 1
	δηλουπ-5184 (4.574) x = 0.02 ∰ 5167 (1.0.0.6.) 
پایٹی روپے کارسیدی تلک چسیاں کرکے دیتھ کریں	
ممبر کاد بخط	درج ذیل گواہان کی موجود کی میں ( گواہان کے دستخط / نام اور پیۃ درج کریں )۔
ي تحويل مين شيئرز کې تعداد	2014 N N N
ے ممبر کو احلای میں شرکت کرنے اور ووٹ دینے کیلئے	اس اجلاس میں شرکت کرنے اور ووٹ دینے کا مجاز کوئی کبھی ممبر کمی دوسر۔
	اپنا نمائندہ مقرر کر سکتا ہے۔ نمائندے کے لئے عمینی کا ممبر ہو ناضروری ہے۔
بستخط ہونا چاہیئے ممبر اگر کارپوریشن ہو تو پراکسی فارم پر	حسب ضابطہ پرانگی فارم پر ممبر یا اس کے تحریری طور پر نامزد کردہ انارنی کا د اس کی باضابطہ مہر لگائیں۔
گئے ہوں یا اس پاور آف اٹارٹی کی نوٹری پبلک سے رڈ آفس میں جمع کروائی جائے۔	ایک پراکسی دستادیز اور پاور آف انارنی جس کے تحت اس پراکسی پر دستخط کتے تصدیق شدہ کاپی اجلاس شروع ہونے ہے کم از کم ۴۸ گھٹے پیشتر کمپنی کے رجسٹ
اصل قومی شاختی کارڈ یا پاسپورٹ کے ہمراہ	ی ڈی ی شیئر ہولڈرز یا ان کے پراکسی اپنی شاخت کی تصدیق کے لئے اپنے پار سیسیپنٹ/مبر کا آئی ڈی غمبر اور اکاؤنٹ نمبر اپنی شاخت کے لئے لازمی ساتھ



# Glossary

Acronym	Description
ATL	Active Tax Payers List
BVQI	Bureau Veritas Quality International
CDC	Central Depository Company
CEO	Chief Executive Officer
CFO	Chief Financial Officer
CNIC	Computerized National Identity Card
CPEC	China Pakistan Economic Corridor
CSR	Corporate Social Responsibility
ERDA	Electrical Research and Development Association
ERP	Enterprise Resource planning
FDI	Foreign Direct Investment
FPCCI	Federation of Pakistan Chamber of Commerce and Industry
GDP	Gross Domestic Product
HCOF	High Conductivity Oxygen Free
HRMS	Human Resource Management System
HSE	Health, Safety and Environment
IEC	International Electrotechnical Commission
ISO	International Standardization Organisation
КЕМА	Keuring Van Electrotechnische Materialen (Dutch: Verification of Electrical
	Engineering Materials; Netherlands)
KPMG	Klynveld Peat Marwick Goerdeler (KPMG Taseer Hadi & Co)
LME	London Metal Exchange
LSZH	Low Smoke and Zero Halogen
LTD	Limited
NEQ	National Environment Quality Standards
NGO	Non-Governmental Organization
NTN	National Tax Number.
OHSAS	Occupational Health and Safety Assessment
PCL	Pakistan Cables Limited
PPEs	Personal Protective equipment
PSQCA	Pakistan Standards and Quality Control Authority
PSX	Pakistan Stock Exchange
S.R.O.	Statutory Regulatory Orders
SECP	Securities and Exchange Commission of Pakistan
SUD	Schedule of Unadjusted Differences
TUV	Traditional Unionist Voice

#### **Head Office**

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