

THE PREMIER SUGAR MILLS & DISTILLERY COMPANY LIMITED

CONDENSED INTERIM
UNCONSOLIDATED FINANCIAL INFORMATION
FOR THE THREE MONTHS PERIOD
ENDED DECEMBER 31, 2024
(UN-AUDITED)

THE PREMIER SUGAR MILLS & DISTILLERY COMPANY LIMITED

Company Information

Board of Directors

Mst. Najda Sarfaraz - Chairperson Mr. Abbas Sarfaraz Khan - Chief Executive

Mst. Zarmine Sarfaraz - Director Mr. Iskander M. Khan - Director Nusrat Ali Khan - Director

Mr. Shahbaz Haider Agha - Independent Director Mst. Shahida Ahmad - Independent Director

Company Secretary

Mr. Mujahid Bashir

Chief Financial Officer

Mr. Rizwan Ullah Khan

Head of Internal Audit

Mr. Zaheer Mir

Auditors

M/s. ShineWing Hameed Chaudhri & Co., Chartered Accountants

Tax Consultants

M/s. ShineWing Hameed Chaudhri & Co., Chartered Accountants

Legal Advisor

Mr. Isaac Ali Qazi Advocate

Bankers

Bank Al-Habib Limited The Bank of Khyber MCB Bank Limited United Bank Limited Allied Bank Limited The Bank of Punjab Bank Al-Falah Limited National Bank of Pakistan Habib Bank Limited Soneri Bank Limited

DIRECTORS' REVIEW REPORT

The Directors of The Premier Sugar Mills and Distillery Company Limited ("the Company") are pleased to present the un-audited condensed interim financial information of the Company for the first guarter ended December 31, 2024 to the shareholders of the Company in compliance with Section 237 of the Companies Act, 2017 (the Act) and the rule book of the Pakistan Stock Exchange.

OPERATIONAL PERFORMANCE

SUGAR DIVISION

The company is facing tough competition from the tax-free commercial gur manufacturing, causing sugarcane prices in the area to be 30% higher than in other regions, coupled with the reduced sugarcane availability compared to previous years. The management has decided to close the sugar operations to prepare for the next crushing season.

JAGGERY DIVISION

To address the issue of tax-free gur commercial manufacturing, management has decided to produce Jaggery alongside sugar. The jaggery plant has been completed. During the trial run, as the jaggery produced requires improvement in the quality standards i.e., texture, color, and overall composition. Management has decided to resolved the issue, during a second trial run.

DISTILLERY DIVISION

The Ethanol Fuel Plant remained non-operational until December 31, 2024, due to an ongoing upgrade. The BMR was completed in January 2025, increasing capacity to 65,000 liters per day of Extra Neutral Alcohol (ENA). Following a successful trial run, production has commenced.

SUGAR PRICES

The government has focused on keeping domestic sugar prices stable and ensuring the availability of sugar, which led to limited export opportunities. Meanwhile, domestic sugar consumption is expected to grow due to population increase and higher demand from the industrial consumers, who consume 80% of the sugar.

FINANCIAL PERFORMANCE

The Company suffered loss of (Rs. 122.943) million after taxation during the first quarter ended December 31,

ACCOUNTING POLICIES

The accounting policies adopted in the preparation of this quarterly condensed interim financial information are the same as applied in the preparation of the preceding annual financial statements of the Company.

ACKNOWLEDGEMENT

The Directors appreciate the good work done by the Company's staff at all levels.

FOR AND ON BEHALF OF THE BOARD

(ISKANDER M. KHAN)

Director

(ABBAS SARFARAZ KHAN) Chief Executive

Mardan: February 25, 2025

پرېميئر شوگر ملز اينڈ ڈسٹيلري کمپني لميٹڈ

ڈائریکٹرز کی جائزہ رپورٹ

پریمیئر شوگر ملز اینڈ ڈسٹیلری کمپنی لمیٹڈ ("کمپنی") کے ڈائریکٹرز 31 دسمبر 2024 کو ختم ہونے والی پہلی سه ماہی کے لئے کمپنی کی غیر آڈٹ شدہ عبوری مالی معلومات کمپنی ایکٹ 2017 (ایکٹ) کی دفعہ 237 اور پاکستان اسٹاک ایکسچینج کی رول بک کی تعمیل میں کمپنی کے شیئر ہولڈرز کو پیش کرنے پر خوش ہیں۔

آیریشنل کارکردگی

شوگ ڈوپژن

کمپنی کو ٹیکس فری کمرشل گوڑ مینوفیکچرنگ سے سخت مقابلے کا سامنا سے جس کی وجہ سے علاقے میں گنے کی قیمتیں دیگر علاقوں کے مقابلے میں 30 فیصد زیادہ ہیں اور اس کے ساتھ ساتھ پچھلے سالوں کے مقابلے میں گنے کی دستیابی میں کمی واقع ہوئی ہے۔ انتظامیہ نے اگلے کرشنگ سیزن کی تیاری کے لیے شوگر آپریشن بند کرنے کا فیصلہ

جیگری ڈویژن

ٹیکس فری گور کمرشل مینوفیکچرنگ کے مسئلے کو حل کرنے کے لئے انتظامیہ نے چینی کے ساتھ گڑ کی پیداوار کا فیصلہ کیا ہے۔ گڑکا بودا مکمل ہو چکا ہے۔ آزمائشی دوڑ کے دوران ، چونکه تیار کردہ گڑکو معیار کے معیار یعنی ساخت ، رنگ اور مجموعی ساخت میں بہتری کی ضرورت ہوتی ہے۔ انتظامیہ نے دوسرے ٹرائل رن کے دوران اس مسئلے کو حل کرنے کا فیصلہ کیا ہے۔

ڈسٹیلری ڈویژن

ایتھنول فیول پلانٹ 31 دسمبر، 2024 تک جاری اپ گریڈ کی وجہ سے غیر فعال رہا۔ بی ایم آر جنوری 2025 میں مكمل ہوا تھا ، جس سے اضافی نیوٹرل الكوحل (ای این اے) كی يوميه صلاحیت 65،000 لیٹر تک بڑھ گئی تھی۔ ایک کامیاب آزمائشی دوڑ کے بعد، پیداوار شروع کردی گئی ہے.

چىنى كى قىمتىن

حکومت نے چینی کی مقامی قیمتوں کو مستحکم رکھنے اور چینی کی دستیابی کو یقینی بنانے پر توجہ مرکوز کی سے جس کی وجه سے برآمد کے مواقع محدود ہوگئے ہیں۔ دریں اثنا، آبادی میں اضافے اور صنعتی صارفین کی جانب سے زبادہ طلب کی وجه سے گھربلو چینی کی کھیت میں اضافے کی توقع ہے، جو 80 فیصد چینی استعمال کرتے ہیں۔

مالی کارکردگی

31 دسمبر 2024ء کو ختم ہونے والی پہلی سه ماہی کے دوران کمپنی کو ٹیکس کے بعد 122.943 ملین روپے کا نقصان اٹھانا بڑا۔

اكاؤنٹنگ بالبسياں

اس سه ماہی عبوری مالی معلومات کی تیاری میں اختیار کی جانے والی اکاؤنٹنگ پالیسیاں وہی ہیں جو کمپنی کے یچھلے سالانہ مالی بیانات کی تیاری میں لاگو ہوتی ہیں۔

ڈائریکٹرز ہر سطح پر کمپنی کے عملے کی طرف سے کیے گئے اچھے کام کو سراہتے ہیں۔

بورڈ کے لئے اور اس کی طرف سے

A Standard Van (اسكندر ايم خان) (عباس سرفراز خان) ڈائرىكٹر چىف اىگزىكتو

مردان: 25 فروري. 2025

	Note	Un-audited December 31, 2024	Audited September 30, 2024
		(Rupees in	thousand)
NON CURRENT ASSETS Property, plant and equipment Investment property	5 6	3,472,934 19,569	3,405,361 19.633
Long term investments Security Deposits	7	170,006 2,058	170,006 1,809
		3,664,567	3,596,809
CURRENT ASSETS		400 407	404 505
Stores and spares Stock-in-trade	8 9	193,107 345,875	131,585 240,950
Trade debts	9	811,290	240,930
Advances	10	146,137	33,669
Trade deposits and short term prepayments	11	6,490	5,119
Other receivables		7,979	6,924
Sales tax refundable		39,310	0
Income tax refundable, advance income tax		05.454	40.400
and tax deducted at source Bank balances	12	25,174 37,698	19,166 62,217
Balik Dalances	12	1,613,060	499.659
TOTAL 4005T0			
TOTAL ASSETS		5,277,627	4,096,468
SHARE CAPITAL AND RESERVES			
Authorized capital (5,750,000 ordinary shares of Rs. 10 each)	57,500	57,500
Issued, subscribed and paid-up capital	13	37,500	37,500
Capital reserves -share redemption		1	1
-revaluation surplus on property, plant and equipment		1,466,897	1,500,552
General revenue reserve		900,000	900,000
Accumulated loss		(659,372)	(570,084)
Shareholders' equity		1,745,026	1,867,969
NON-CURRENT LIABILITIES			
Lease liabilities		8,199 39,360	5,835 43,345
Staff retirement benefits- gratuity Long term finances		965,472	839,102
Deferred taxation	18	48,069	95,603
		1,061,100	983,885
CURRENT LIABILITIES			
Trade and other payables	15	809,788	407,485
Contract liabilities Unclaimed dividend		254,741 7,470	36,538 7,470
Accrued mark-up		55,108	93,881
Short term running borrowings	16	1,167,564	524,323
Current maturity of non-current liabilities	17	147,972	147,015
Taxation	18	28,857	27,902
		2,471,500	1,244,614
TOTAL LIABILITIES		3,532,600	2,228,499
Contingencies and commitments	19		
TOTAL EQUITY AND LIABILITIES		5,277,627	4,096,468
TOTAL EQUIT AND EIABILITIES		3,211,021	4,030,408

The annexed notes form an integral part of these financial statements

Chief Financial Officer



Chief Executive



THE PREMIER SUGAR MILLS & DISTILLERY COMPANY LIMITED CONDENSED INTERIM STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME (UN-AUDITED) FOR THE FIRST QUARTER ENDED DECEMBER 31, 2024

		Dec 31, 2024	Dec 31, 2023
	Note	Rupees in t	housand
Sales - net	20	76,347	433,336
Cost of sales	21	(201,596)	(576,490)
Gross loss		(125,249)	(143,154)
Distribution cost	22	(1,358)	(2,052)
Administrative expenses	23	(33,896)	(30,006)
		(35,254)	(32,057)
		(160,503)	(175,211)
Other income	24	17,926	12,201
Loss from operations		(142,577)	(163,010)
Finance cost	25	(26,944)	(30,316)
Loss before taxation		(169,521)	(193,326)
Taxation		(46,578)	(61,862)
Loss after taxation		(122,943)	(131,464)
Other comprehensive income		0	0
Total comprehensive loss		(122,943)	(131,464)
		Rupe	es
Loss per share		(32.78)	(35.06)

⁻ The annexed notes form an integral part of these financial statements.







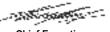
THE PREMIER SUGAR MILLS & DISTILLERY COMPANY LIMITED CONDENSED INTERIM CASH FLOW STATEMENT (UNAUDITED) FOR THE FIRST QUARTER ENDED DECEMBER 31, 2024

	Dec 31, 2024 Rupees in	Dec 31, 2023 n thousand
CASH FLOW FROM OPERATING ACTIVITIES	rapeco ii	i inousuna
Loss for the period - before taxation	(169,521)	(193,326)
Adjustments for: Depreciation on property, plant and equipment Depreciation on investment property Mark-up on loan to Subsidiary company and profit	51,559 64	56,623 67
/ mark-up on bank deposits Staff retirement benefits-gratuity (Net) Finance cost	(4,881) (3,985) 25,613	(511) 2,261 29,528
Loss before working capital changes	(101,151)	(105,358)
EFFECT ON CASH FLOWS DUE TO WORKING CAPITAL CHANGES Decrease / (Increase) in current assets:		
Stores and spares	(61,522)	(69,621)
Stock-in-trade Trade debts	(104,925)	(1,282,591)
Loans and advances	(811,261) (112,468)	(107,219) 125,358
Trade Deposits and short term prepayments	(1,371)	(3,982)
Other receivables	(1,054)	23
Advance sales tax - net	(39,310)	0
Decrease in trade and other payables	620,506	136,841
	(511,405)	(1,201,191)
Cash used in operations	(612,556)	(1,306,549)
Security paid	(249)	0
Income Tax paid	(6,009)	(9,443)
Net cash used in operating activities	(618,814)	(1,315,992)
CASH FLOW FROM INVESTING ACTIVITIES		
Additions to property, plant and equipment Mark-up / profit received on loan to Subsidiary company	(119,132)	(5,830)
and bank deposits Net cash used in investing activities	4,881 (114,251)	(5,319)
-	(114,251)	(5,519)
CASH FLOW FROM FINANCING ACTIVITIES		
Short term borrowings-net	643,241	1,249,431
Emanter no ten pages obtained	126,370	0
Finance cost paid	(64,386)	(12,637)
Lease finances - net	3,321	(246)
Net cash generated from financing activities	708,546	1,236,548
Net decrease in cash and cash equivalents	(24,519)	(84,763)
Cash and cash equivalents - at beginning of the period	62,217	120,095
Cash and cash equivalents - at end of the period	37,698	35,332

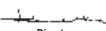
The annexed notes form an integral part of these financial statements.



Chief Financial Officer



Chief Executive



Director

THE PREMIER SUGAR MILLS & DISTILLERY COMPANY LIMITED CONDENSED INTERIM STATEMENT OF CHANGES IN EQUITY (UN-AUDITED) FOR THE THREE MONTH PERIOD ENDED DECEMBER 31, 2024

		Reserves				
		С	apital	Rev	/enue	
	Share capital	Share redemp- tion	Revaluation surplus on property, plant and	General	Accumulated Loss	TOTAL
Balance as at September 30, 2023 - audited	37,500	1	1,634,949	900,000	(532,693)	2,039,757
Total comprehensive loss for the quarter ended December 31, 2023	0	0	0	0	(131,464)	(131,464)
Transfer from surplus on revaluation of property, plant and equipment on account of incremental depreciation for the period -net of deferred taxation	0	0	(33,655)	0	33,655	0
Balance as at December 31, 2023 -	37,500	1	1,601,294	900,000	(630,502)	1,908,293
Balance as at September 30, 2024 - audited	37,500	1	1,500,552	900,000	(570,084)	1,867,969
Total comprehensive loss for the quarter ended December 31, 2024	0	0	0	0	(122,943)	(122,943)
Transfer from surplus on revaluation of property, plant and equipment on account of incremental depreciation for current period -net of deferred taxation	0	0	(33,655)	0	33,655	0
Balance as at December 31, 2024 unaudited	37,500	1	1,466,897	900,000	(659,372)	1,745,026

The annexed notes form an integral part of these financial statements

Chief Financial Officer

Chief Executive

Director

THE PREMIER SUGAR MILLS & DISTILLERY COMPANY LIMITED SELECTED NOTES TO AND FORMING PART OF THE CONDENSED INTERIM FINANCIAL INFORMATION (UNAUDITED) FOR THE THREE MONTH PERIOD ENDED DECEMBER 31, 2024

1. Legal status and operations

The Premier Sugar Mills & Distillery Company Limited (the Company) was incorporated on July 24, 1944 as a Public Company and its shares are quoted on Pakistan Stock Exchange Limited. The Company is principally engaged in manufacture and sale of white sugar and spirit. The Company's Mills and Registered Office are located at Mardan (Khyber Pakhtunkhwa) whereas the Head Office is situated at King's Arcade, 20-A, Markaz F-7, Islamabad

2. BASIS OF PREPARATION

Statement of compliance

These financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards applicable in Pakistan comprise of:

- International Financial Reporting Standards (IFRS Standards) issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
- Provisions of and directives issued under the Companies Act, 2017.

Where provisions of and directives issued under the Companies Act, 2017 differ from the IFRS Standards, the provisions of and directives issued under the Companies Act, 2017 have been followed.

Significant Accounting Policies

The accounting policies and methods of computation adopted for the preparation of this condensed interim financial information are the same as those applied in the preparation of preceding annual financial statements of the Company for the year ended September 30, 2024

Accounting Estimates, Judgments and Financial Risk Management

The preparation of condensed interim financial information in conformity with approved accounting standards requires management to make estimates, assumptions and use judgments that affect the application of policies and reported amounts of assets and liabilities and income and expenses. Estimates, assumptions and judgments are continually evaluated and are based on historical experience and other factors, including reasonable expectations of future events. Revisions to accounting estimates are recognised prospectively commencing from the period of revision.

Judgments and estimates made by the management in the preparation of this condensed interim financial information are the same as those that were applied to the financial statements as at and for the year ended September 30, 2024.

The Company's financial risk management objectives and policies are consistent with those disclosed in the financial statements as at and for the year ended September 30, 2024.

		Unaudited	Audited
		Dec 31, 2024	Sep 30, 2024
			thousand)
5.	PROPERTY, PLANT AND EQUIPMENT	(Rupees III	illousalluj
	Operating fixed assets	2,144,333	2,191,100
	Advance against lease vehicle	0	455
	Capital work-in-progress	1,328,601	1,213,806
		3,472,934	3,405,361
5. ⁻	Operating fixed assets - tangible		
	Book value at the beginning of the period / year	2,191,100	2,409,696
	Additions during the period / year :		
	- furniture, fittings & office equipment	180	2,608
	- leased vehicles (right of use assets)	4,612	6,488
		4,792	9,096
	Revaluation adjustment		0
	Book value of assets disposed-off during the period /year	0	0
	Depreciation charge for the period / year	(51,559)	(227,692)
	Book value at the end of the period / year	2,144,333	2,191,100
6.	Investment property		
	Opening book value	19,633	19,901
	Depreciation charge for the period/ year	(64)	(268)
	Closing book value	19,569	19,633
7.	Long term investments		
	Market values of the Company's quoted investments in Subsidiary Company) and Arpak International Investments as at December 31, 2024 were Rs.962.570 million and Rs.16	Ltd. (an Associa	ted Company)
Ω	STODES AND SDADES		

8. STORES AND SPARES

Stores	115,428	57,582
Spares	77,679	74,003
	193,107	131,585

8.1 Stores and spares include items which may result in fixed capital expenditure but are not distinguishable.

9.	Stock-in-trade	Un-audited	Audited
		Dec 31, 2024	Sep. 30, 2024
		(Rupees ir	ı thousand)
	In-process:		
	- sugar	23,432	23,432
	- molasses	3,948	3,948
		27,380	27,380
	Finished goods:		
	- sugar	92,644	139,132
	- molasses	225,851	74,438
		318,495	213,570
		345,875	240,950
10.	ADVANCES - Considered good		
	Suppliers and contractors	137,556	27,500
	Employees	8,581	6,169
		146,137	33,669
10.1	No amount was due from key management personnel of the and preceding years.	Company duri	ng the current
11.	TRADE DEPOSITS AND SHORT TERM PREPAYMENTS		
	Excise duty deposit	136	136
	Short term prepayments	3,492	2,121
	Deposits against decretal amounts	2,862	2,862

Bank balances

12.1 The Company had deposited Rs.5 million in Term Deposit with Mehran Bank Limited at Peshawar for a period of six months @ 12.5% per annum on September 25, 1993 vide TDR No.007902, which was to mature on March 25, 1994. The aforesaid TDR could not be encashed because of the crisis of Mehran Bank's affairs which were being administered by the State Bank of Pakistan (SBP). Mehran Bank Limited was eventually merged into National Bank of Pakistan (NBP).

6,490

5,119

The Company, through its lawyers, had issued legal notices to SBP, NBP and the defunct Mehran Bank Limited. In response, the Company had received a letter from NBP dated November 05, 1995 stating that the investment by the Company was shown in Fund Management Scheme, which was an unrecorded liability of Mehran Bank Limited. The Company had filed a suit with the Civil Court for recovery of the said amount along with profit @ 12.5% per annum with effect from September 25, 1993 till the date of payment. The Civil Judge, Peshawar, vide his judgment dated May 13, 2004, had decreed against SBP. SBP, against the said judgment, has filed an appeal before the Peshawar High Court, which is pending adjudication. Full provision for the said doubtful amount exists in these financial statements.

13.	ISSUED, SUE	SSCRIBED AND PAID-UP CAPITAL	Un-audited	Audited Sep. 30, 2024
	Dec 31, 2024 (No. of	Sep. 30, 2023 shares)	(Rupees in	thousand)
	1,476,340	1,476,340 ordinary shares of Rs.10 each fully paid in cash	14,763	14,763
	2,273,660	2,273,660 ordinary shares of Rs.10 each issued as fully paid bonus shares	22,737	22,737
	3,750,000	3,750,000	37,500	37,500

- **13.1** Voting rights, board selection, right of first refusal and block voting are in proportion to the shareholding of the shareholders.
- **13.2** Arpak International Investments Ltd. (an Associated Company) held 400,000 ordinary shares as at December 31, 2024 and September 30, 2024.

14.	LONG TERM FINANCES - Secured		Dec 31, 2024	Sep. 30, 2024
	United Bank Ltd:	Note:		ind
	LTFF 1	14.1	399,175	399,175
	LTFF 2	14.3	200,820	176,940
	Soneri Bank Ltd.	14.3	509,933_	407,443
			1,109,928	983,558
	Less: current portion grouped under cur	rent liabilities	144,456	144,456
			965,472	839,102

- 14.1 The Company during the year has arranged long term finance facility amounting Rs.400 million from United Bank Limited to finance BMR activities. The bank against said facility disbursed Rs.399.175 million in fourteen tranches of different amounts. Each tranch under this finance facility has different repayments terms. Theses finances carry markup at the rate 3 month Kibor plus 2.5 percent per annum and are secured against first pari passu charge on all fixed asset of the Company with 25% margin & cross corporate guarantee of M/s. Chashma Sugar Mills Limited.
- 14.2 The Company, during the year, has arranged long term finance facility amounting Rs.200 million from United Bank Limited to finance BMR activities. The bank against said facility disbursed Rs.176.940 million in two tranches of different amounts. Each tranch under this finance facility has different repayments terms. Theses finances carry mark-up at the rate 3 month Kibor plus 2.5 percent per annum and are secured against first pari passu charge on all fixed asset of the Company & cross corporate guarantee of M/s. Chashma Sugar Mills Limited.

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14.3 The Company, during the year, has arranged long term finance facility amounting Rs.600 million from Soneri Bank Limited to finance BMR activities/CPEX /import plant and machinery of the Company. The bank against said facility disbursed Rs.407.442 million in twenty one tranches of different amounts. Each tranch under this finance facility has different repayments terms. Theses finances carry markup at the rate 3 month kibor plus 2 percent per annum and are secured against first pari passu charge of Rs.266.667 million over current asset of the Company & cross corporate guarantee of M/s. Chashma Sugar Mills Limited.

15.	TRADE AND OTHER PAYABLES	Un-audited Dec 31, 2024 (Rupees in	Audited Sep. 30, 2024 n thousand)
	Due to Chashma Sugar Mills Ltd. (Subsidiary Company)	427,718	98,126
	Due to Frontier Sugar Mills and Distillery Ltd. (Subsidiary Compan	y) 1,630	8
	Due to Syntron Ltd. (Associated Company)	14,927	14,927
	Due to Syntronics Ltd. (Associated Company)	157	157
	Due to Azlak Enterprises (Pvt) Ltd. (Associated Company)	21,529	21,529
	Creditors	232,282	145,066
	Accrued expenses	52,714	55,654
	Due to employees	5,071	4,560
	Deposits from contractors and others	13,499	1,031
	Income tax deducted at source	25,948	22,704
	Sales tax payable	696	29,448
	Gratuity payable to ex-employees	5,816	5,816
	Employees' provident fund payable	7,304	7,791
	Others	497	668
	-	809,788	407,485
16.	SHORT TERM BORROWINGS		
	Short term finances - secured	1,147,000	497,000
	Temporary bank overdraft - unsecured	20,564	27,323
	16.1	1,167,564	524,323

- 16.1 Short term finance facilities available from various commercial banks under mark-up arrangements aggregate Rs.1,900 million (2023: Rs.1,300 million). These facilities are secured against charge over fixed assets, charge over present and future current assets of the Company, pledge of sugar stocks, cross corporate guarantee of Chashma Sugar Mills Ltd. (Subsidiary Company) amounting Rs.800 million and lien over export documents. These facilities, during the year, carried mark-up at the rates ranging from 19.43% to 24.87% (2023: 16.71% to 24.41%) per annum and are expiring on various dates by March 31, 2024. These facilities remained un-utilised as at September 30, 2024.
- 16.2 Facilities available for opening letters of guarantee and credit from commercial banks aggregate Rs.700 million (2023: Rs.680 million). Out of the available facilities, facilities aggregating Rs.536.18 million (2023: Rs.481.296 million) remained un-utilised at the year-end. These facilities are secured against lien over import and shipping documents and the securities detailed in the preceding paragraph.

17.	CURRENT PORTION OF NON-CURRENT LIABILITIES	Dec 31, 2024 Rupees i	Dec 31, 2023 in thousand
	Long term finances	144,456	144,456
	Lease liabilities	3,516	2,559
		147,972	147,015
4.0	-		

18. Taxation

Provision for the current period represents tax due under sections 154 (Tax on income from exporters) and 113 (Minimum tax on income of certain persons) of the Income Tax Ordinance, 2001 (the Ordinance).

18.1 Deferred

This is comprised of the following:

Taxable temporary differences arising in respect of:

- revaluation surplus on property, plant and equipment	600,463	612,901
- lease finances	165	0
	600,628	612,901

Deductible temporary differences arising in respect of:

eductible temporary differences arising in respect or.		
- available unused tax losses	(483,974)	(445,113)
- accelerated tax depreciation allowances	(3,123)	(5,713)
- staff retirement benefits - gratuity	(11,414)	(12,570)
- provision for doubtful bank balance	(1,450)	(1,450)
- lease finances	0	(809)
- minimum tax recoverable against		
normal tax charge in future years	(52,598)	(51,643)
	(552,559)	(517,298)
	48,069	95,603

19. Contingencies and commitments

- **19.1** There has been no significant change in the status of contingencies as reported in the audited financial statements of the Company for the year ended September 30, 2024.
- 19.2 Guarantees given to Sui Northern Gas Pipelines Ltd. by a commercial bank on behalf of the Company outstanding as at December 31, 2024 were for Rs.37.34 million (September 30, 2024: Rs.37.340 million). These guarantees are valid upto July 16, 2024.

20. SALES - Net

	76,347	433,336
Less: sales tax	6,925	78,001
Turnover: Local	83,272	511,337

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21.	COST OF SALES	Dec 31, 2024 Rupees ii	Dec 31, 2023 n thousand
	Raw materials consumed	171,265	1,661,244
	Chemicals and stores consumed	91	22,523
	Salaries, wages and benefits	57,078	75,134
	Power and fuel	14,312	23,905
	Insurance	2,318	2,038
	Repair and maintenance	10,996	18,272
	Depreciation Depreciation	50,460	55,965
	Doprodución	306,521	1,859,081
	Adjustment of sugar-in-process:	300,321	1,659,061
	Opening	27,380	10,544
	Closing	(27,380)	(18,736)
		(0)	(8,192)
	Cost of goods manufactured	306,521	1,850,889
	Adjustment of finished goods:		
	Opening stock	213,570	124,078
	Closing stock	(318,495)	(1,398,477)
		(104,925)	(1,274,399)
		201,596	576,490
22	DISTRIBUTION COST		
22.	DISTRIBUTION COST	44	407
	Commission	14	187
	Salaries, wages and amenities	755	1,781
	Expenses on ethanol export	590	84
		1,358	2,052
23.	ADMINISTRATIVE EXPENSES		
	Salaries and amenities	19,135	12,455
	Travelling, vehicles' running and maintenance	1,308	822
	Utilities Rent, rates and taxes	527 572	392
	Insurance	573 135	3,589 259
	Repair and maintenance	5,592	7,191
	Printing and stationery	693	1,124
	Communication	392	358
	Legal and professional charges (other than Auditors)	3,291	482
	Subscription Depreciation on:	319	267
	- operating fixed assets	1,099	658
	- investment property	64	67
	General office expenses	768	2,343
		33,896	30,006

24. OTHER INCOME	Un-audited Period ended		
24. OTHER INCOME	Dec. 31,	Dec. 31,	
Income from financial assets:	2024 (Rupees	2023 in thousand)	
Mark-up / interest / profit on bank deposits / saving accounts and certificates	4,881	511	
Income from other than financial assets:			
Rent	3	3	
Sale of agricultural produce Miscellaneous	12,980 61	10,654 1,033	
	17,926	12,201	
25. FINANCE COST			
Mark-up on:			
- short term borrowings	25,613	29,528	
Lease finance charges	634	268	
Bank charges	696	521	
	26,944	30,316	

26. Transactions with related parties

26.1 The Company has related party relationship with its Subsidiary and Associated Companies, employee benefit plans, its directors and key management personnel. Transactions with related parties are carried-out on arm's length basis. There were no transactions with key management personnel other than under the terms of employment. Aggregate transactions with Subsidiary and Associated Companies during the period were as follows:

Subsidiary Companies:

- purchase of goods	4,023	54
- rent paid	29	29
- expenses paid on behalf of the Company	27,092	7,088
- expenses paid by the Company	1,552	998
Associated Companies:		
- purchase of goods	1,623	14,927
Key management personnel		
- salaries and other benefits	11,929	2,143

- 26.2 The Company's shareholdings in Subsidiary and Associated Companies have been detailed in note 38 of Audited Financial Statement. In addition to the names of the Associated Companies detailed in note 7 of Audited Financial Statement, the following are other Associated Companies and a sub-subsidiary Company:
 - Whole Foods (Pvt.) Ltd.(Sub-subsidiary)
- Premier Construction & Housing Ltd.

- Syntron Ltd.

- Phipson & Co. Pakistan (Pvt.) Ltd.
- Syntronics Ltd.
- Aurora (Pvt.) Ltd.
- Ultimate Whole Foods (Pvt.) Ltd. (Sub-subsidiary)

26.3 Key management personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the Company. The Company considers its Chief Executive, directors and all members of management team to be its key management

REMUNERATION OF CHIEF EXECUTIVE, DIRECTORS AND EXECUTIVES

Particulars	Chief Ex	recutive	Directors 23 31-Dec-24 31-Dec-23		Executives		
- Failiculais	31-Dec-24	31-Dec-23			31-Dec-24	31-Dec-23	
	Rupees in thousand						
Managerial remuneration	466	436	7,564	1,091	3,774	615	
Contribution to provident fund	0	0	-	-	125	-	
	466	436	7,564	1,091	3,899	615	
Number of persons	1	1	1	1	6	1	

- 27.1 The Chief Executive, one director and the executives residing in the factory are provided free housing (with the Company's generated electricity in the residential colony within the factory compound). The Chief Executive, one director and executives are also provided with the Company maintained cars.
- 27.2 Remuneration of directors does not include amounts paid or provided for, if any, by the Subsidiary and Associated Companies.

28. Date of Authorisation for Issue

This condensed interim financial information was approved and authorised for issue by the Board of Directors of the Company on February 25, 2025.

29. Corresponding Figures

In order to comply with the requirements of IAS 34 'Interim financial reporting', the condensed interim balance sheet has been compared with the balances of annual audited financial statements of the preceding financial year, whereas, the condensed interim profit and loss account, condensed interim cash flow statement and condensed interim statement of changes in equity have been compared with the balances of comparable period of immediately preceding financial year.

Corresponding figures have been re-arranged and re-classified, wherever necessary, for the purposes of comparison; however, no significant re-classifications / re-statements have been made to this condensed interim financial information.

29.2 Figures in this condensed interim financial information has been rounded-off to the nearest thousand Rupees.





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THE PREMIER SUGAR MILLS & DISTILLERY COMPANY LIMITED

CONSOLIDATED CONDENSED INTERIM FINANCIAL INFORMATION FOR THE THREE MONTHS PERIOD ENDED DECEMBER 31, 2024 (UN-AUDITED)

THE PREMIER SUGAR MILLS & DISTILLERY COMPANY LIMITED CONDENSED INTERIM CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2024

Assets	No	2024	2024
Non-current Assets	_		s in thousand
Property, plant and equipment	6		
Right-of-use assets		367,176	
Investment property		19,569	
Long term investments Security deposits		202,580 17,493	
Deferred tax asset		274,159 30,713,907	
Current Assets			
Stores and spares	7	956,549	913,342
Stock-in-trade	8	7,515,088	4,986,667
Trade debts		2,465,140	440,448
Loans and advances		3,044,950	
Trade deposits, short term prepayments a	and other receivables 9	148,751	1 126,370
Accrued profit on bank deposits		-	-
Tax refunds due from the Goverenment		641,977	7 466,899
Short term investments		80	
Bank balances	10	1,081,394	1,114,598
		15,853,929	9,170,200
TOTAL ASSETS		46,567,836	
Equity and Liabilities Share Capital and Reserves Authorised capital			
5,750,000 (2020: 5,750,000) ordinary sha	res of Rs.10 each	57,500	57,500
Issued, subscribed and paid-up capital		37,500	
Capital reserves		•	
- share redemption		•	1 1
 revaluation surplus on property, plan 	nt and equipment	6,130,963	5,929,257
General revenue-reserve		1,010,537	7 1,010,537
Unappropriated (Loss) / profit Equity Attributable to Equity Holders of t Non-Controlling Interest	he Holding Company	(111,476 7,067,525 7,804,048 14,871,573	7,262,653 8,017,411
Non-current Liabilities			
Long term finances	11	1 7,259,976	6,265,941
Loans from related parties	12	2 145,892	2 153,547
Lease liabilities		189,034	
Government grant		43,922	
Deferred liabilities		2,786,293	3,306,111
		10,425,117	9,941,109
Current Liabilities			_
Trade and other payables	13	, ,	
Unclaimed dividends		23,149	
Accrued mark-up		55,506	
Short term borrowings		14,396,651	
Current portion of non-current liabilities	ont	1,555,033	1111
Dividends payable to non-controlling inter Taxation	est	486,739	
Taxation			J
Total liabilities		21,271,146	
Contingencies and Commitments		31,696,263	3 24,298,330
TOTAL EQUITY AND LIABILITIES		46,567,836	39,578,394
The annexed notes form an integral part of	this condensed interim consolidated f		
	- State State State	- }-	
Chief Financial Officer	Chief Executive		Director

THE PREMIER SUGAR MILLS & DISTILLERY COMPANY LIMITED CONDENSED INTERIM CONSOLIDATED STATEMENT OF PROFIT OR LOSS (UN-AUDITED) FOR THE FIRST QUARTER ENDED DECEMBER 31, 2024

		December 31, 2024	December 31, 2023
		Rupees in	
Sales - Net		7,039,232	8,501, <u>9</u> 28
Cost of Sales		(7,106,862)	(6,809,606)
Gross (loss) / profit		(67,630)	1,692,322
Distribution Cost		(301,795)	(240,091)
Administrative Expenses		(432,636)	(398,308)
Other Expenses	17	(6)	(54,179)
•		(734,437)	(692,578)
		(802,067)	999,744
Other Income	16	482,256	56,545
(loss) / profit from Operations		(319,811)	1,056,289
Finance Cost		(1,213,405)	(802,828)
		(1,533,216)	253,461
Share of loss from Associated Companies		(2,967)	(12,608)
(loss) / profit before taxation		(1,536,183)	240,853
Taxation			
Group			
- Current		(24,758)	(73,962)
- Deferred		566,404	39,622
		541,646	(34,340)
Associated Companies		(24)	(54)
		541,622	(34,394)
(Loss) / profit after taxation		(994,561)	206,459
Attributable to:			
- Equity holders of the Parent Company		(512,743)	66,747
- Non-controlling interest		(481,818)	139,712
Ü		(994,561)	206,459
		Rup	ees
Combined earnings/ (loss) per share - basic and diluted		(136.73)	17.80

The annexed notes form an integral part of this condensed interim consolidated financial statements.





Chief Financial Officer

THE PREMIER SUGAR MILLS & DISTILLERY COMPANY LIMITED CONSOLIDATED STATEMENT OF OTHER COMPREHENSIVE INCOME (UN-AUDITED) FOR THE THREE MONTH PERIOD ENDED DECEMBER 31, 2024

	December 31, 2024 Rupees in	December 31, 2023 thousand
Profit / (loss) after Taxation Other Comprehensive Income / (Loss)	(994,561)	206,459
Fair value gain / (loss) on available-for-sale investments	-	-
Share of other comprehensive (loss) / income from Associated Companies	1,590	8,528
Adjustment for gain included in statement of profit or loss upon sale of Available for sale investments	-	-
Total Comprehensive income / (loss) Attributable to:	(992,971)	214,987
- Equity holders of the Parent Company	(511,153)	75,275
- Non-controlling interest	(481,818)	139,712
	(992,971)	214,987

The annexed notes form an integral part of this condensed interim consolidated financial statements.







THE PREMIER SUGAR MILLS & DISTILLERY COMPANY LIMITED CONDENSED INTERIM CONSOLIDATED CASH FLOW STATEMENT(UN-AUDITED) FOR THE FIRST QUARTER ENDED DECEMBER 31, 2024

	Quarter	ended
	December 31,	December 31,
	2024	2023
Cash flow from operating activities	Rupees in	thousand
Profit/ (loss) for the period - before taxation	(1,536,183)	240,853
Adjustments for non-cash charges and other items:		
Depreciation on property, plant and equipment	588,471	506,041
Depreciation on investment property	64	67
Loss from Associated Companies - net	2,967	12,608
Interest / profit on bank deposits and saving accounts	(5,652)	(1,274)
Gain on disposal of operating fixed assets	(1,779)	(2,335)
Gain on re-measurement of short term investments to fair value	(425,844)	(22,887)
Finance cost	1,213,405	802,828
Profit before working capital changes	(164,551)	1,535,901
Effect on cash flow due to working capital changes	(,,	1,000,001
(Increase) / decrease in current assets		
Stores and spares	(43,207)	(138,146)
Stock-in-trade	(2,528,421)	(6,296,134)
Trade debts	(2,024,692)	797,233
Loans and advances	(1,923,152)	(3,297,381)
Trade deposits, short term prepayments and other receivables	(22,381)	12,954
Sales tax refundable	(175,078)	(19,599)
Increase in current liabilities	(,,,,,	(10,000)
Trade and other payables	2,528,223	1,163,906
	(4,188,708)	(7,777,167)
Cash (used in) / generated from operations	(4,353,259)	(6,241,266)
Income tax paid	556,339	(169,023)
Security deposits	(249)	(200)
Net cash (used in) / generated from operating activities	(3,797,169)	(6,410,489)
Cash flow from investing activities	(0,707,100)	(0,110,100)
Additions to property, plant and equipment	(750,348)	(250,694)
Sale proceeds of operating fixed assets	6,155	7,887
Interest / profit on bank deposits and saving accounts	5,652	1,274
Proceeds from disposal of long term investment	(1,630)	(9,506)
Short term investments - net	425,842	28,568
Net cash used in investing activities	(314,330)	(222,471)
Cash flow from financing activities	(314,330)	(222,471)
Long term finances - net	958,629	(204,608)
Loans from Associated Companies	(7,655)	(15,618)
Lease finances - net	1 1 1	, , , ,
	21,824	508,142
Short term borrowings - net Finance cost paid	4,724,840 (1,619,342)	8,195,347 (1,520,019)
·		
Net cash generated from / (used in) financing activities	4,078,296	6,963,244
Net decrease in cash and cash equivalents	(33,202)	330,284
Cash and cash equivalents - at beginning of the period	1,114,598	950,611
Cash and cash equivalents - at end of the period	1,081,396	1,280,895
The approved notes form an integral part of this condensed interim consoli		

The annexed notes form an integral part of this condensed interim consolidated financial statements.



Chief Financial Officer



Director

THE PREMIER SUGAR MILLS & DISTILLERY COMPANY LIMITED CONDENSED INTERIM CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (UN-AUDITED) FOR THE THREE MONTH PERIOD ENDED DECEMBER 31, 2024

	Attributable to equity holders of the Parent							
			Reserves					
		Capital		Revenue				
	Share capital	Share redem- ption	Revaluation surplus on property, plant and equipment	General	Unappro- priated profit	Total	Non- controlling interest	Total equity
				Rupee	s in thousand	1		
Balance as at September 30, 2023 - audited Total comprehensive income / (loss) for the period ended December 31, 2023	37,500	1	5,804,999	1,010,537	2,342,927	9,195,964	8,608,832	17,804,796
Loss/ profit after taxation	0	0	0	0	66,747	66,747	139,712	206,459
•		-	_					
Other comprehensive income	0	0	0	0	8,528 75,275	8,528 75,275	400.740	8,528 214,987
Effect of items directly credited in equity by	U	U	U	U	75,275	15,215	139,712	214,987
Associated Companies	0	0	0	0	1,032	1,032	0	1,032
Transfer from revaluation surplus on property, plant and equipment on account of incremental depreciation for the period -net of deferred taxation -net of deferred taxation			(192,044)		109,700	(82,344)	82,344	0
Balance as at December 31, 2023 -	37,500	1	5,612,955	1,010,537	2,528,934	9,189,927	8,830,888	18,020,815
unaudited								
Balance as at September 30, 2024 - audited	37,500	1	5,929,257	1,010,537	285,358	7,262,653	8,017,411	15,280,064
Total comprehensive income / (loss) for the period ended December 31, 2024								
Profit after taxation	0	0	0	0	(512,743)	(512,743)	(481,818)	(994,561)
Other comprehensive income	0	0	0	0	1,590	1,590	403,410	405,000
	0	0	0	0	(511,153)	(511,153)	(78,408)	(589,561)
Effect of items directly credited in equity by Associated Companies	0	0	0	0	11	11	0	11
Non Controlling interest of CSM	0	0	0	0	0	0	181,059	181,059
Transfer from revaluation surplus on property, plant and equipment (net of deferred taxation)			201,706		114,308	316,014	(316,014)	0
Balance as at December 31, 2024	37,500	1	6,130,963	1,010,537	(111,476)	7,067,525	7,804,048	14,871,573

The annexed notes form an integral part of this condensed interim consolidated financial statements.







THE PREMIER SUGAR MILLS & DISTILLERY COMPANY LIMITED SELECTED NOTES TO AND FORMING PART OF THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (UN-AUDITED) FOR THE FIRST QUARTER ENDED DECEMBER 31, 2024

The Group and its operations

1.1 The Premier Sugar Mills & Distillery Company Ltd. (the Holding Company)

The Holding Company was incorporated on July 24, 1944 as a Public Company and its shares are quoted on Pakistan Stock Exchange Ltd. The Holding Company is principally engaged in manufacture and sale of white sugar and spirit. The Holding Company's Mills and Registered Office are located at Mardan (Khyber Pakhtunkhwa) whereas the Head Office is situated at King's Arcade, 20-A, Markaz F-7, Islamabad.

1.2 Subsidiary Companies

(a) Chashma Sugar Mills Ltd. (CSM)

CSM was incorporated in Pakistan on May 05, 1988 as a Public Company, under the Companies Ordinance, 1984 (which is repealed upon enactment of the Companies Act, 2017 on May 30, 2017) and commenced its commercial production from July 09, 1988. CSM has its shares quoted on the Pakistan Stock Exchange Ltd. CSM is principally engaged in manufacturing, production, processing, compounding, preparation and sale of sugar, other allied compound, intermediates and office of CSM is a Subsidiary of The Premier Sugar Mills & Distillery Company Ltd.. The head office of CSM is situated at King's Arcade, 20-A, Markaz F-7, Islamabad and its manufacturing facilities are located at Dera Ismail Khan, Khyber Pakhtunkhawa.

Whole Foods (Pvt.) Ltd. (100% owned subsidiary of CSM) was incorporated in Pakistan as a Private Limited Company under the Companies Act, 2017 on October 26, 2017. The principal activity of Whole Foods (Pvt.) Ltd. is to set-up, manage, supervise and control the storage facilities for agricultural produce.

During the year 2021, the Board of Directors of CSM passed resolution to incorporate Ultimate Whole Foods (Private) Ltd. (UWFPL), and the same has been incorporated on May 17, 2021 as UWFPL limited by shares. The objective of UWFPL will be to set up mills for milling wheat, gram, other grains and other allied products and by-products from flours.CSM owns 51% (i.e. 20,400,000 shares of Rs 10 each) of the total shareholding of UWFPL (i.e. 40,000,000 shares of Rs 10 each).The operations of UWFPL have yet to be started.

The Holding Company directly and indirectly controls / beneficially owns more than fifty percent of CSM's paid-up capital and also has the power to elect and appoint more than fifty percent of its directors; accordingly, CSM has been treated a Subsidiary with effect from the financial year ended September 30, 2010.

(b) The Frontier Sugar Mills and Distillery Ltd. (FSM)

FSM was incorporated on June 30, 1938 as a Public Company and its shares were quoted on all the Stock Exchanges of Pakistan; FSM was delisted from the Stock Exchanges as detailed in note 1.2 (c). The principal activity of FSM is manufacturing and sale of white sugar and its Mills and Registered Office are located at Takht-i-Bhai, Mardan (Khyber Pakhtunkhwa). FSM is a Subsidiary of The Premier Sugar Mills & Distillery Company Ltd.

FSM has been suffering losses over the years and during the current period and prior years had not carried-out manufacturing operations due to non-availability of raw materials. The management, however, anticipates that manufacturing operations will resume in the foreseeable future as necessary steps are being taken to ensure smooth supplies of sugar cane to FSM. The condensed interim financial statements of FSM, therefore, have been prepared on the 'going concern basis'.

(c) Delisting of FSM

The Holding Company, the majority shareholder of FSM, had decided to purchase all the ordinary and preference shares of FSM held by Others. The shareholders of FSM had passed a special resolution for de-listing of FSM from the Stock Exchanges at the annual general meeting held on January 30, 2010. The shareholders also passed a special resolution for purchase of 263,134 ordinary shares at a price of Rs.190.20 per share and 26,970 preference shares at a price of Rs.18.60 per share by the Holding Company in the extra ordinary general meeting held on June 10, 2010.

The purchase agent of the Holding Company (Invest Capital Investment Bank Ltd.) had completed the buying of 36,209 ordinary shares and 150 preference shares within the initial period of 60 days and after the submission of an undertaking to the Stock Exchanges to purchase the remaining shares upto August 26, 2011, FSM was de-listed from all the Stock Exchanges with effect from October 25, 2010. The purchase agent, during the financial year ended September 30, 2011, had further purchased 19,884 ordinary shares and 20,014 preference shares.

2. Basis of preparation

These consolidated condensed interim financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable in Pakistan for interim financial reporting comprise of:

- International Accounting Standard (IAS) 34, Interim Financial Reporting, issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017;
- Provisions of and directives issued under the Companies Act, 2017.

Where the provisions of and directives issued under the Companies Act, 2017 differ with the requirements of IAS 34, the provisions of and directives issued under the Companies Act, 2017 have been followed.

3. Accounting policies

The accounting policies and methods of computation adopted for the preparation of these consolidated condensed interim financial statements are the same as those applied in the preparation of preceding consolidated annual financial statements of the Group for the year ended September 30, 2021.

These un-audited consolidated condensed interim financial statements do not include all the information and disclosures as required in the annual consolidated financial statements and should be read in conjunction with the Group's consolidated financial statements for the year ended September 30, 2021.

4. Accounting estimates, judgments and financial risk management

- 4.1 The preparation of consolidated condensed interim financial statements in conformity with approved accounting standards requires management to make estimates, assumptions and use judgments that affect the application of policies and reported amounts of assets and liabilities and income and expenses. Estimates, assumptions and judgments are continually evaluated and are based on historical experience and other factors, including reasonable expectations of future events. Revisions to accounting estimates are recognised prospectively commencing from the period of revision.
- 4.2 Judgments and estimates made by the management in the preparation of these consolidated condensed interim financial statements are the same as those that were applied to consolidated financial statements as at and for the year ended September 30, 2020.
- 4.3 The Group's financial risk management objectives and policies are consistent with those disclosed in the consolidated financial statements as at and for the year ended September 30, 2021.

4.4 The Holding Company and FSM follow the practice of conducting actuarial valuation annually at the year-end. Hence, the impact of remeasurement of staff retirement benefits - gratuity has not been incorporated in the books of account of the Holding Company and FSM.

5. Principles of consolidation

These consolidated condensed interim financial statements include the condensed interim financial statements of the Holding Company, consolidated condensed interim financial statements of CSM & its Subsidiary Company and the condensed interim financial statements of FSM as at and for the period ended December 31, 2021. The Holding Company's direct interest, as at December 31, 2024, in CSM was 47.93% (2020: 47.93%) and in FSM was 82.49% (2020: 82.49%).

Investments in Associated Companies, as defined in the Companies Act, 2017, are accounted for by the equity method.

Non-controlling interest is calculated on the basis of their proportionate share in the net assets of the Subsidiary Companies.

Subsidiary is fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

All significant inter-company transactions, balances, income and expenses on transactions between Group Companies are eliminated. Profits and losses resulting from inter-company transactions that are recognised in assets are also eliminated.

6.	Property, plant and equipment	Note	Un-audited Dec 31, 2024 (Rupees i	Audited September 30, 2024 n thousand)
	Operating fixed assets - tangible	6.1	28,095,736	27,594,903
	Capital work-in-progress	6.2	1,737,194	2,053,939
	Advance against leased vehicle		0	455
			29,832,930	29,649,297
6.1	Operating fixed assets - tangible			
	Book value at beginning of the period - audited		28,191,031	
	Additions during the period:			
	- Building and roads		18,291	
	- plant and machinery		437,349	
	- Office equipment and furniture		9,706	
	- vehicles:		6,155	
			471,501	
	Add: Transfers from right of use assets to owned		6,074	
	Book value of operating fixed assets		0	
	disposed-off during the period		(6,155)	
	Depreciation charge for the period		(566,715)	
	Book value at end of the period - un-audited		28,095,736	

6.2	Capital work-in-progress		Un-audited	Audited
			Dec 31,	September 30,
			2024	2024
		Note	(Rupees i	in thousand)
	At beginning of the period / year		2,053,940	3,543,137
	Add: Additions during the period / year		204,428	2,112,143
	Other adjustment		0	(93,245)
	Less: Capitalised during the period / year		(521,174)	(3,508,096)
	Balance at end of the period / year		1.737.194	2 053 939

Stores and spares

FSM has not carried-out manufacturing operations during the current period and prior years. The management, during year 2021,carried out a detailed exercise to identify obsolete / damaged stores and spares inventory, carrying values of the stores and spares inventory were adjusted accordingly.

7.1 Stores and spares include items which may result in fixed capital expenditure but are not distinguishable.

8.	Stock-in-trade	Un-audited Dec 31, 2024 (Rupees i	Audited September 30, 2024 n thousand)
	Work-in-process Finished goods:	230,992	52,248
	- sugar	4,131,527	1,917,574
	- molasses	1,432,076	1,117,556
	- ethanol	318,131	1,028,872
	- bagasse - Wheat flour	166,557 26,537	107,203 37,865
		6,074,828	4,209,070
	Raw material - Wheat (UWFPL)	1,209,268	725,349
		7,515,088	4,986,667
9.	Trade deposits, short term prepayments and other receivables		
	Sugar export subsidy receivable	305,519	308,510
	Prepayments	18,173	14,136
	Excise duty deposits	136	136
	Gas infrastructure development cess paid under protest - refundable	0	3,018
	Lease rentals receivable from an Associated Company (Premier Board Mills Ltd.)	0	0
	Guarantees issued	15,000	15,000
	Trade deposits	0	0
	Other receivables	115,442	91,089
	Less: loss allowance	454,270 (305,519)	431,889 (305,519)
		148,751	126,370

10. Cash and bank balances

- 10.1 Period-end bank balances include deposits aggregating Rs.6 million lying with Innovative Investment Bank Ltd. (IIBL), Islamabad carrying profit at the rate of 5% per annum. The maturity dates of these deposits fell between July 29, 2009 to July 29, 2012.
- 10.2 The realisibility of these deposits is doubtful of recovery as these could not be encashed on their respective maturity dates; further, year-end balance confirmation certificate from IIBL was also not received. The Securities and Exchange Commission of Pakistan (SECP), in exercise of its powers conferred under sections 282 E & F of the repealed Companies Ordinance, 1984, had superseded the entire Board of Directors of IIBL and appointed an Administrator with effect from January 28, 2010. SECP had also instituted winding-up proceedings against IIBL before the Lahore High Court, Lahore (LHC). SECP had sought liquidation on a number of counts including violation of the Scheme of Amalgamation approved by SECP under which IIBL took over all the rights / liabilities of Crescent Standard Investment Bank Ltd.

The SECP winding-up petition has been decided by the LHC and LHC has appointed Joint Official Liquidator (JOL). The LHC, vide its order dated April 14, 2018 has approved release of payment upto Rs.10 million in respect of principal amount only subject to verification as per the laws. The amount of Rs.12 million, as per the LHC order, has been received by the Company during Dec, 2020. The management, for the release of further amount, anticipates that JOL will intimate in due course of time; no provision, therefore, for the remaining deposits aggregating Rs.6 million has been made in the books of account.

The Company has not accrued profit on these deposits during the current and preceding financial years.

10.3 The Company had deposited Rs.5 million in Term Deposit with Mehran Bank Limited at Peshawar for a period of six months @ 12.5% per annum on September 25, 1993 vide TDR No.007902, which was to mature on March 25, 1994. The aforesaid TDR could not be encashed because of the crisis of Mehran Bank's affairs which were being administered by the State Bank of Pakistan (SBP). Mehran Bank Limited was eventually merged into National Bank of Pakistan (NBP).

The Company, through its lawyers, had issued legal notices to SBP, NBP and the defunct Mehran Bank Limited. In response, the Company had received a letter from NBP dated November 05, 1995 stating that the investment by the Company was shown in Fund Management Scheme, which was an unrecorded liability of Mehran Bank Limited. The Company had filed a suit with the Civil Court for recovery of the said amount along with profit @ 12.5% per annum with effect from September 25, 1993 till the date of payment. The Civil Judge, Peshawar, vide his judgment dated May 13, 2004, had decreed against SBP. SBP, against the said judgment, has filed an appeal before the Peshawar High Court, which is pending adjudication. Full provision for the said doubtful amount exists in these financial statements.

11. Long term finances - secured Dec 31, September 30, 2024 2024					
Loan from banking companies The Holding Company	11.	Long term finances - secured		Un-audited	Audited
Note (Rupees in thousand)				Dec 31,	September 30,
Loan from banking companies The Holding Company 509,933 551,899 Soneri Bank Ltd. 599,995 576,115 CSM and its Subsidiaries 33,479 513,086 Bank Al-Habib Ltd. 733,479 513,086 Soneri Bank Ltd. 1,662,071 458,625 Dubai Islamic Bank Pakistan Ltd. 0 0 MCB Bank Ltd. 485,155 463,781 MCB Islamic Bank Ltd. 210,399 17,558 Al Baraka Bank Ltd. 279,349 223,583 The Bank of Khyber 316,625 206,393 United Bank Limited 3,739,424 3,543,813 Total 12.1 8,347,070 6,554,853 Less: amount payable within next 12 months 144,456 144,456 CSM and its Subsidiaries -principal 144,456 144,456				2024	2024
The Holding Company Soneri Bank Ltd. 509,933 551,899 United Bank Limited 599,995 576,115 CSM and its Subsidiaries 33,479 513,086 Bank Al-Habib Ltd. 733,479 513,086 Soneri Bank Ltd. 1,662,071 458,625 Dubai Islamic Bank Pakistan Ltd. 0 0 MCB Bank Ltd. 485,155 463,781 MCB Islamic Bank Ltd. 210,399 17,558 Al Baraka Bank Ltd. 279,349 223,583 The Bank of Khyber 316,625 206,393 United Bank Limited 3,739,424 3,543,813 Total 12.1 8,347,070 6,554,853 Less: amount payable within next 12 months 144,456 144,456 CSM and its Subsidiaries			Note	(Rupees in	thousand)
United Bank Limited 599,995 576,115 CSM and its Subsidiaries Bank Al-Habib Ltd. 733,479 513,086 Soneri Bank Ltd. 1,662,071 458,625 Dubai Islamic Bank Pakistan Ltd. 0 0 MCB Bank Ltd. 485,155 463,781 MCB Islamic Bank Ltd. 210,39 17,558 Al Baraka Bank Ltd. 279,349 223,583 The Bank of Khyber 316,625 206,393 United Bank Limited 3,739,424 3,543,813 Total 12.1 8,347,070 6,554,853 Less: amount payable within next 12 months The Holding Company - principal 144,456 CSM and its Subsidiaries - principal 942,638 144,456					
CSM and its Subsidiaries Bank Al-Habib Ltd. 733,479 513,086 Soneri Bank Ltd. 1,662,071 458,625 Dubai Islamic Bank Pakistan Ltd. 0 0 MCB Bank Ltd. 485,155 463,781 MCB Islamic Bank Ltd. 210,399 17,558 Al Baraka Bank Ltd. 279,349 223,583 The Bank of Khyber 316,625 206,393 United Bank Limited 3,739,424 3,543,813 Total 12.1 8,347,070 6,554,853 Less: amount payable within next 12 months 144,456 144,456 CSM and its Subsidiaries -principal 144,456 144,456		Soneri Bank Ltd.		509,933	551,899
Bank Al-Habib Ltd. 733,479 513,086 Soneri Bank Ltd. 1,662,071 458,625 Dubai Islamic Bank Pakistan Ltd. 0 0 MCB Bank Ltd. 485,155 463,781 MCB Islamic Bank Ltd. 21,039 17,558 Al Baraka Bank Ltd. 279,349 223,583 The Bank of Khyber 316,625 206,393 United Bank Limited 3,739,424 3,543,813 Total 12.1 8,347,070 6,554,853 Less: amount payable within next 12 months 144,456 144,456 CSM and its Subsidiaries -principal 942,638 144,456		United Bank Limited		599,995	576,115
Soneri Bank Ltd. 1,662,071 458,625 Dubai Islamic Bank Pakistan Ltd. 0 0 MCB Bank Ltd. 485,155 463,781 MCB Islamic Bank Ltd. 21,039 17,558 Al Baraka Bank Ltd. 279,349 223,583 The Bank of Khyber 316,625 206,393 United Bank Limited 3,739,424 3,543,813 Total 12.1 8,347,070 6,554,853 Less: amount payable within next 12 months The Holding Company -principal 144,456 CSM and its Subsidiaries -principal 942,638 144,456 144,456		CSM and its Subsidiaries			
Dubai Islamic Bank Pakistan Ltd. 0 0 MCB Bank Ltd. 485,155 463,781 MCB Islamic Bank Ltd. 21,039 17,558 Al Baraka Bank Ltd. 279,349 223,583 The Bank of Khyber 316,625 206,393 United Bank Limited 3,739,424 3,543,813 Total 12.1 8,347,070 6,554,853 Less: amount payable within next 12 months The Holding Company		Bank Al-Habib Ltd.		733,479	513,086
MCB Bank Ltd. 485,155 463,781 MCB Islamic Bank Ltd. 21,039 17,558 Al Baraka Bank Ltd. 279,349 223,583 The Bank of Khyber 316,625 206,393 United Bank Limited 3,739,424 3,543,813 Total 12.1 8,347,070 6,554,853 Less: amount payable within next 12 months The Holding Company -principal 144,456 CSM and its Subsidiaries -principal 942,638 144,456		Soneri Bank Ltd.		1,662,071	458,625
MCB Islamic Bank Ltd. 21,039 17,558 Al Baraka Bank Ltd. 279,349 223,583 The Bank of Khyber 316,625 206,393 United Bank Limited 3,739,424 3,543,813 Total 12.1 8,347,070 6,554,853 Less: amount payable within next 12 months The Holding Company -principal 144,456 CSM and its Subsidiaries -principal 942,638 144,456		Dubai Islamic Bank Pakistan Ltd.		0	0
Al Baraka Bank Ltd. 279,349 223,583 The Bank of Khyber 316,625 206,393 United Bank Limited 3,739,424 3,543,813 Total 12.1 8,347,070 6,554,853 Less: amount payable within next 12 months The Holding Company -principal 144,456 144,456 CSM and its Subsidiaries -principal 942,638 144,456		MCB Bank Ltd.		485,155	463,781
The Bank of Khyber 316,625 206,393 United Bank Limited 3,739,424 3,543,813 Total 12.1 8,347,070 6,554,853 Less: amount payable within next 12 months The Holding Company -principal 144,456 CSM and its Subsidiaries -principal 942,638 144,456		MCB Islamic Bank Ltd.		21,039	17,558
United Bank Limited 3,739,424 3,543,813 Total 12.1 8,347,070 6,554,853 Less: amount payable within next 12 months The Holding Company -principal 144,456 144,456 CSM and its Subsidiaries -principal 942,638 144,456		Al Baraka Bank Ltd.		279,349	223,583
Total 12.1 8,347,070 6,554,853 Less: amount payable within next 12 months The Holding Company -principal 144,456 CSM and its Subsidiaries -principal 942,638 144,456		The Bank of Khyber		316,625	206,393
Less: amount payable within next 12 months The Holding Company -principal 144,456 CSM and its Subsidiaries -principal 942,638 144,456		United Bank Limited		3,739,424	3,543,813
The Holding Company -principal 144,456 CSM and its Subsidiaries -principal 942,638 144,456		Total	12.1	8,347,070	6,554,853
CSM and its Subsidiaries -principal 942,638 144,456		The Holding Company			
-principal 942,638 144,456		-principal		144,456	144,456
<u> </u>		CSM and its Subsidiaries			
Amount due after December 31, 2020 7,259,976 6,265,941		-principal		942,638	144,456
		Amount due after December 31, 2020		7,259,976	6,265,941

12.1 These represent term and demand finances obtained by CSM and its subsidiaries from the aforesaid banks and are repayable in 3-5 years with varied grace period. The rate of mark-up ranges from KIBOR + 1% per annum to KIBOR + 2.1% per annum and SBP rate +1%. These are secured against first / joint pari passu hypothecation charge over all present and future movable fixed assets of CSM and its subsidiaries and first / joint pari passu charge by way of equitable mortgage on all present and future immovable fixed assets of CSM, pledge of sugar stocks and lien on export contracts / LCs.

12.	Loans from related parties - secured	Note	Un-audited Dec 31, 2023 (Rupees in	Audited September 30, 2023 thousand)
	Premier Board Mills Ltd.	12.1	70,892	67,922
	Arpak International Investments Ltd.	12.2	25,000	25,000
	Azlak Enterprises (Private) Ltd.	12.3	85,000	85,000
			180,892	177,922
	Less: current portion grouped under current liabilities		35,000	24,375
			145,892	153,547

12.1 This include long term finance facilities obtained by the Subsidiary (CSM) and the Sub-Subsidiary (WFL).

The long term finance facility obtained by CSM had been renewed on November 4, 2019. The principal is repayable in 7 semi annual installments commencing from November 2022. The rate of mark-up is one month KIBOR + 1.25%, provided the mark up charged by the associated company is not less than the borrowing cost of the associated company. These loans are secured against promissory note from CSM.

Long term finance facility amounting to Rs 25 million was obtained during the year by the WFL. The principal is repayable in 8 semi annual installments commencing from December 2022. The rate of mark-up is one month KIBOR + 1.25%, provided the mark up charged by the associated company is not less than the borrowing cost of the associated company. These loans are secured against promissory note from the WFL.

- 12.2 The long term finance facility has been renewed on November 04, 2019. The principal is repayable in 7 semi annual installments commencing from November 2022. The rate of mark-up is one month KIBOR + 1.25%, provided the mark up charged by the associated company is not less than the borrowing cost of the associated company. These loans are secured against promissory note from CSM.
- 12.3 The long term finance facility has been renewed on January 03, 2022. The principal is repayable in 8 semi annual installments commencing from December 2024. The rate of mark-up is one month KIBOR + 1.25%, provided the mark up charged by the associated company is not less than the borrowing cost of the associated company. These loans are secured against promissory note from the CSM.

13.	Trade and other payables		Un-audited Dec 31, 2024 (Rupees in	Audited September 30, 2024 thousand)
	Creditors	Note	2,530,853	765,631
	Bills payable		0	0
	Due to Associated Companies Due to Subsidiary Companies Accrued expenses	13.1	249,120 407,146 268,634	186,760 0 206,716
	Retention money		30,926	30,565
	Security deposits - interest free repayable on demand		15,169	2,351
	Advance payments from customers		429,468	0
	Income tax deducted at source		296,855	238,454
	Sales tax payable		70,554	373,564
	Gratuity payable to ex-employees		7,619	7,619
	Advance received against sale of scrap		0	0
	Payable for workers' welfare obligations		30,258	30,258
	Payable to provident fund		16,594	17,365
	Payable to employees		108,663	93,677
	Others		291,637	272,313
			4,753,496	2,225,273
13.1	This represents amounts due to:			
	- Azlak Enterprises (Pvt.) Ltd.		56,506	59,683
	- Syntronics Ltd. - Syntron Ltd.		12,150 78,834	12,150 14,927
	- Phipson & Company Pakistan (PVT.) Ltd.		0	0
	- Directors		101,630	100,000
			249,120	186,760
14.	Current portion of non-current liabilities			_
	Long term finances		1,349,190	1,357,929
	Lease liabilities		90,247	106,440
	Loans from related parties		115,596	92,060
			1,555,033	1,556,429

15. Contingencies and commitments

There has been no significant change in the status of contingencies as disclosed in note 30 to the audited consolidated financial statements of the Company for the year ended September 30, 2024.

15.1	Commitments - CSM	Un-audited Dec 31, 2024	Audited September 30, 2024
	Commitments in respect of :		in thousand)
	- foreign letters of credit for purchase of plant & machinery	188,481	285,663
	- local letters of credit for purchase of plant & machinery	0	0
	- capital expenditure other than for letters of credit	11.130	25.515

16.	Other income			udited
			Quarte Dec 31.	er ended Dec 31.
			2024	2023
	Income from financial assets:	Note	(Rupees i	n thousand)
	Profit on bank deposits and saving accounts		5,652	1,274
	Gain on redemption and remeasurement of short term investments to fair value	10	425,844	22,887
	Exchange fluctuation gain		0	0
	Income from other than financial assets:			
	Rental income		3	3
	Sale of scrap		0	14,728
	Sale of press mud - net		0	2,567
	Gain on sale of operating fixed assets		1,779	2,335
	Sale of seeds and agricultural produce		12,980	10,654
	Sale of fusel oil - net		1,364	1,064
	Miscellaneous		34,634	1,033
		_	482,256	56,545
17.	Other expenses	=		
	Workers' (profit) participation fund		0	54,170
	Donations (without Directors' interest)		0	9
	Others		6	0
		_	6	54,179
		=		

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18. Operating segment

Upto December 31,2024, the Holding Company considered itself to be a single reportable segment on the basis of its internal reporting structure. The holding Company's reportable segments during the current period are Sugar and Distillery.

18.1 Segment operating results of Holding Co for the three month period ended Dec 31,2024

	Sugar Division	Ethanol Division	Total
	2024	2024	2024
	Ri	upees in thousa	nd
Sales			
-External customers	83,272	-	83,272
Less : sales tax & commission	(6,925)	-	(6,925)
Sales - net	76,347	-	76,347
Segment expenses:			
Cost of sales	(181,137)	(20,459)	(201,596)
Gross (loss) / profit	(104,790)	(20,459)	(125,249)
Distribution cost	(1,358)	-	(1,358)
Administrative expenses	(33,896)	0	(33,896)
	(35,254)	-	(35,254)
(Loss) / profit from operations	(140,044)	(20,459)	(160,503)
Other income	17,926	0	17,926
Other expenses	0	0	-
	17,926	0	17,926
Segment results	(122,118)	(20,459)	(142,577)
Finance cost	(21,708)	(5,236)	(26,944)
(Loss) / profit before taxation Taxation	(143,826)	(25,695)	(169,522)
			(46,578)
Profit / (loss) after taxation			(122,944)
		Assets	Liabilities
		2023	2023
			Rupees in
Sugar		3,578,625	3,068,426
Ethanol		1,699,002	464,174
Total for reportable segment		5,277,627	3,532,600

Sugar Division Ethanol Division Wheat Division Three month period ended Three month period ended Three month period ended Three month period ended December 31. 2024 2023 2024 Rupees in thousand ----Sales 4.615.066 2.453.158 2.378.436 7.508.983 8.844.179 -External Customers 3 482 797 1.573.028 1.850.677 -Inter segment 211,875 311,387 311,387 3.694.672 4.926.453 2.453.158 2,378,436 1,573,028 1,850,677 7,720,858 9.155.566 Less: Sales tax and others (509.783) (706.436) (35.044) (49.032) (546.098) (775.533) 3.184.889 4.220.017 2.418.114 2.358.371 1.571.757 1.801.645 7.174.760 Sales - net Segment expenses: Cost of Sales (3.304.829) (3.091.021) (2.010.718) (1.289.760) (1.592.766) (1.852.389) (6.908.313) (6.233,170) (211.875) (311.387) (211.875) (311.387) less: Inter segment cost (3,304,829)(3.091,021)(2,222,593) (1,601,147) (1,592,766) (1.852,389) (7.120.188)(6.544.557) (119,940) 1,128,996 757,224 54.572 1,835,476 Gross profit 195,521 (21,009) (50.744)(225,515) (236,323) Selling and distribution expenses (45, 166) (10.808)(225, 352)(29,919)(300,437) (340,859) (199,376) (211,723) (118,084) (88,021) (50,593) (41,115) (368,053) Administrative and general expenses (26.937)(22,204)(244,542) (222,531) (343,436) (313,536)(80,512) (41,115) (695,427) (599,386)(Loss) / profit from operations (364,482) 906,465 (147,915) 443,688 (101,521) (91,859) (640,855) 1,236,090 Other income 454,571 42,832 1,393 1,093 406 456,370 43,925 7,893 Others Other expenses (54, 179) (54,179) 1,093 454,565 (11,347)1,393 406 464,257 (10,254)90.083 (146.522) (91,859) 895,118 444,781 (101,115) 1,225,836 Segment results (176,598) Finance cost (1,186,163) (772,508) (1,362,761) 453,328 (Loss) / profit before revenue tax and income tax Minimum tax - levy (71,336)(26,973)(Loss) / profit before income tax (1,434,097) 426,355 Taxation 566.404 (69,230)357,125 (Loss) / profit for the period (867,693) Segment assets and liabilities Un-audited Audited December 31, 2024 September 30, 2024 (Rupees in thousand) (Rupees in thousand) Assets Liabilities Assets Liabilities 13,828,571 14,647,056 Sugar 25,751,615 21,102,961 Ethanol 8,080,649 6,193,093 7,367,338 1,942,447 Wheat 5,380,951 3,778,118 4,768,169 4,040,982 39,213,215 23,799,782 33,238,468 20,630,485 Total for reportable segment Others 889,025 4,371,759 1,747,203 1,556,794 40,102,240 28,171,541 34,985,671 22,187,279 Total assets / liabilities

19. Segment operating results of CSM for the three month period ended December 31, 2024 (Un-audited)

21. Transactions with related parties

21.1 The Group has related party relationship with its Associated Companies, employee benefit plans, its directors and key management personnel. Transactions with related parties are carried-out on arm's length basis. There were no transactions with key management personnel other than under the terms of employment. Aggregate transactions with Associated Companies during the period were as follows:

	Un-audited Three month period ended	
	Dec 31,	Dec 31,
	2024	2023
	(Rupees	in thousand)
Syntron Limited		
Purchase of store items	0	213,524
Syntronics Limited		
Purchase of store items	132,09	14,927
Azlak Enterprises (Private) Limited		
Service	17,611	13,236
Expenses paid on behalf of the Company	45	1,000
Mark-up charged	8,003	5,036
Phipson & Company Pakistan (Private) Limited		
Expenses paid on behalf of the Company	0	8
Arpak International Investments Limited		
Rent received	0	0
Mark-up charged	0	1,722
Premier Board Mills Limited		
Rent received	0	0
Mark-up charged	8	4,063
Key management personnel / Directors		
Salaries and other benefits	104,907	82,851

21.2. Following are the related parties with whom Group had entered into transactions or have arrangement / agreement in place.

Company Name	Basis of Association	Share-holding %
Premier Board Mills Ltd.	Common directorship	0.00%
Azlak Enterprises (Pvt.) Ltd.	do	5.15%
Arpak International Investments Ltd.	do	0.00%
Phipson & Company Pakistan (Pvt.) Ltd.	do	1.07%
Syntronics Ltd.	do	12.51%
Syntron Ltd.	do	0.00%

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22. Corresponding figures

In order to comply with the requirements of IAS 34 'Interim financial reporting', the consolidated condensed interim statement of financial position has been compared with the balances of annual audited consolidated financial statements of the preceding financial year, whereas, consolidated condensed interim statement of profit or loss, consolidated condensed interim statement of other comprehensive income, consolidated condensed interim statement of cash flows and consolidated condensed interim statement of changes in equity have been compared with the balances of comparable period of the immediately preceding financial year.

23. Date of authorisation for issue

These consolidated condensed interim financial statements were approved and authorised for issue by the Board of Directors of the Holding Company on <u>February 25, 2025.</u>

Chief Financial Officer Chief Executive Director

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