

Nestlé Pakistan Limited Corporate Briefing Session – April 22, 2025





Our business, led by our purpose

Our Purpose

Key Figures 2024

Key Categories

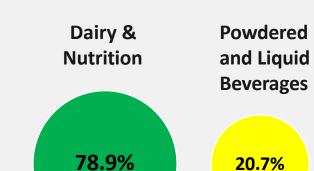




Unlocking the power of food to enhance quality of life for everyone, today and for generations to come

Sales

PKR 193 bio



Others

0.4%

* Others include Breakfast Cereals, Confectionery & other products

Employees

Factories

4

3,394

Top Brands























In 2024, we continued progressing on our CSV and sustainability agenda rise ience







Nestlé Pakistan wins top Climate Champion Award at 1st OICCI **Climate Excellence Awards**

Nestlé Pakistan shines as a top winner at 1st OICCI Climate Excellence Awards, winning the prestigious Climate Champion Award



Inauguration of biomass boiler at the Kabirwala Factory



Nestlé Pakistan installs first waste segregation machine in Gilgit, GB



Nestlé Pakistan inaugurates 8th and 9th safe drinking water facilities at Narowal and Port Oasim, Karachi

While continuing to invest behind our brands...







...and our people



Disability Inclusion Excellence Award by Employers' Federation Of Pakistan



6th OICCI Women Empowerment Awards





Women Empowerment and Gender Equality
Diamond Award 2024
by Employers' Federation Of Pakistan



HR Metrics Global Diversity, Equity & Inclusion Benchmarks (GDEIB) Awards 2024 - best practice in all categories

Finance Act 2024-25 brought some major impacts for our business







Sales tax imposed on Dairy and Children Nutrition (~70% portfolio impacted)



6.5% additional tax on retailers (non-filer)



Impacting growth and margin for the full year results



FY 2024 Financial Results

Sales (in PKR)

193 bio

Sales growth

-3.7%

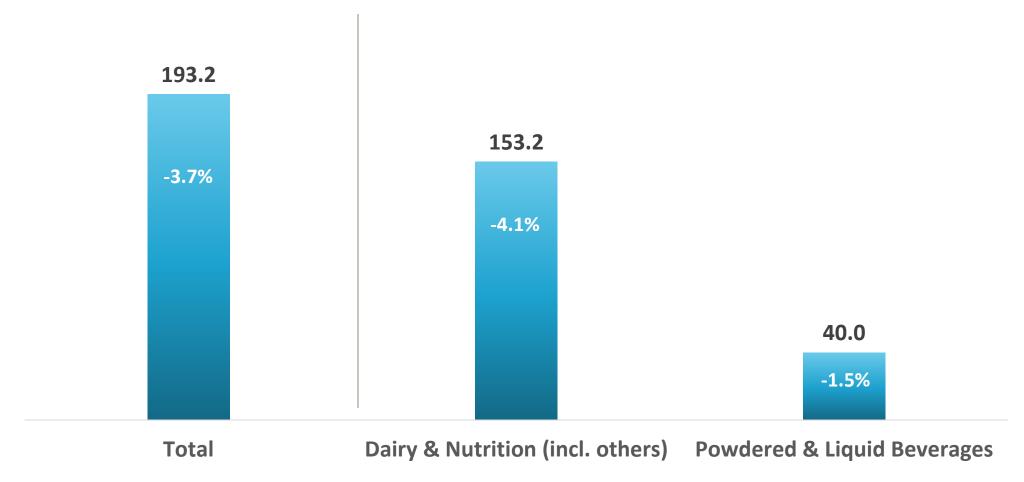
Operating Profit Margin

15.3% of sales -193 bps EPS (PKR/share)

326.5 -10%

Dairy and Nutrition suffered more on account of the sales tax





Dairy and Nutrition (incl. others) - Key highlights



	2024	2023
Sales (PKR Bio)	153.2	160.0
Sales Growth	-4.1%	26.9%
Operating profit margin	17.5%	18.9%

- Growth primarily impacted by imposition of 18% sales tax on 70% of portfolio
- Exports grew by 21%
- Lower operating profit due to increased investment behind the brands to sustain volumes post taxation and lower absorption of fixed costs



Powdered and Liquid Beverages - Key highlights



	2024	2023
Sales (PKR Bio)	40.0	40.6
Sales Growth	-1.5%	11.6%
Operating profit margin	6.8%	10.6%

- Strong double-digit growth in Coffee offset by negative growths in Water and Juices
- Operating profit margin reduced primarily due to lower absorption of fixed cost and increased investment behind the brands



Exports remained a top priority where...



Nestlé reaffirmed its commitment to Government's vision for Pakistan's export growth

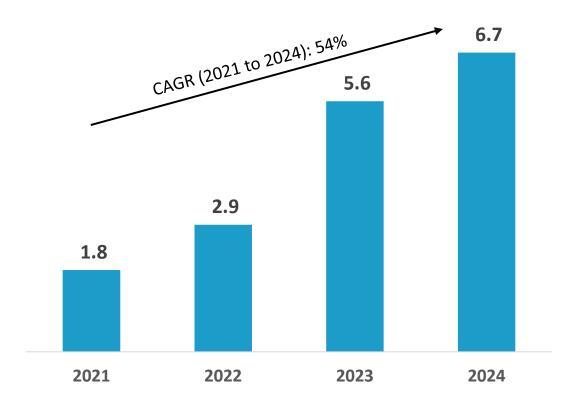






While continuing its own growth momentum

Exports (PKR bio)



Innovations continued to remain a focus





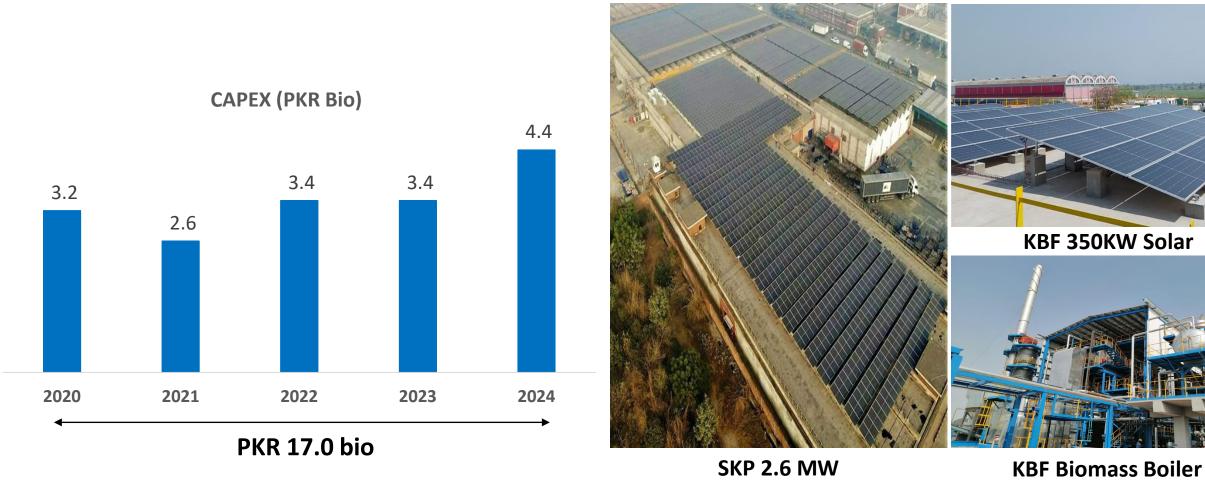






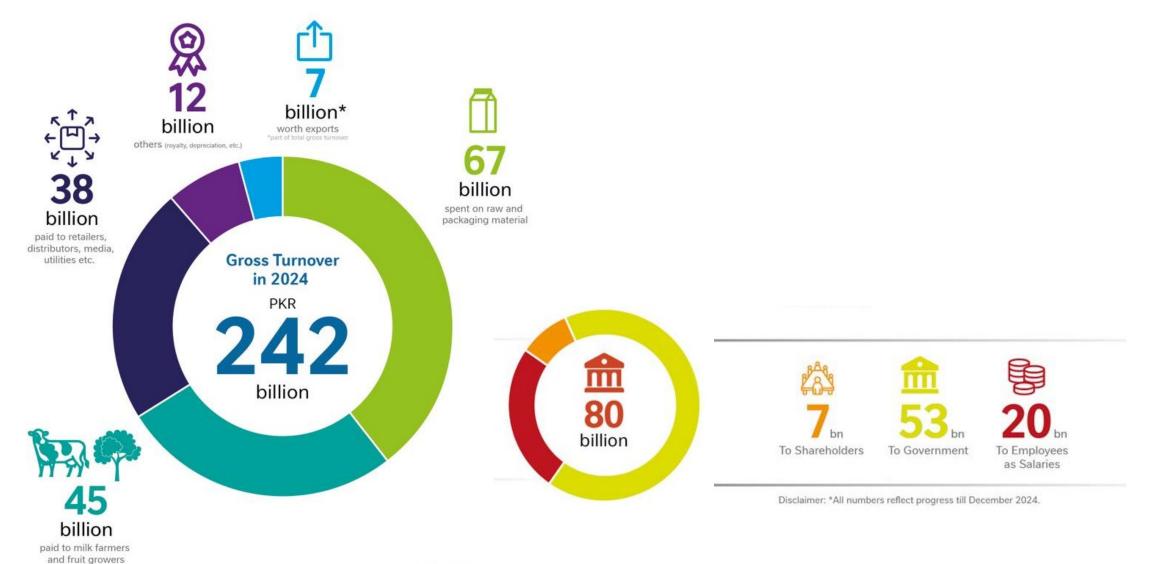
And so did investments behind our sustainability efforts





While we focused on creating shared wealth across the value chain





And ensuring our sustainability commitments remain on track





ACCELERATE DECARBONIZATION 5X



Renewable energy and energy optimization initiatives
Import of high yield cows

Sustainable Packaging NO PLASTICS END IN LANDFILL



86% packaging designed for recycling by 2024

235 tons reduction in virgin plastic by Dec 2024

Caring for Water POSITIVE WATER IMPACT



Water savings – Dec- 57,000 m3 +

100% Water regeneration on track

9 Clean and Safe Drinking Water Facilities

Responsible Sourcing

SOURCING WITH RESPECT FOR PLANET & COMMUNITY



ESG Global commitment implementation
Fresh milk supply transformation
Supplier engagement and monitoring

-20% emissions by 2025

1/3 less Virgin Plastic by 2025 >95% D4R by 2025

Positive Water Regeneration by 2025 for Nestlé Waters

100% of the volume of 14 key ingredients is sourced responsibly by 2030



Earnings per share and dividend payout



