

May 8, 2025

The Chief Executive
IBL Healthcare Limited
2nd Floor, One IBL Centre
Block 7&8, DMCHS
Off Shahrah e Faisal.
Karachi.

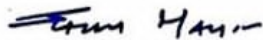
SUBJECT: RESIGNATION

This is to inform you that due to personal reasons I would not be able to continue to serve on the board of IBL Healthcare Limited with immediate effect.

I would like to express my sincere gratitude to the entire board for their support.

Thanking you.

Yours truly,



SHUJA MALIK