

The General Manager
Pakistan Stock Exchange Limited
Stock Exchange Building
Stock Exchange Road
Karachi.

August 18, 2025
LCI/ComSec/41/2025

Dear Sir,

CORPORATE BRIEFING SESSION

This is to inform you that the Corporate Briefing Session (CBS) of Lucky Core Industries Limited (the "Company") will be held on Thursday, August 21, 2025 at 04:00 pm at the Pakistan Stock Exchange Auditorium, Karachi and through video-link facility, to brief the shareholders, investors and analysts about the Company's financial performance for the year ended June 30, 2025. A flyer containing the details is annexed herewith.

Further, in accordance with the Pakistan Stock Exchange notice no. PSX/N-1120 dated November 02, 2023, a presentation of the CBS is also attached herewith.

We would appreciate your assistance in communicating this information to TRE Certificate Holders of the Exchange.

Sincerely,



Atif Aboobakar
Chief Financial Officer

Corporate Briefing Session

You are cordially invited to the Corporate Briefing Session of Lucky Core Industries Limited wherein the Company's Senior Management shall discuss the company's financial performance.

Date: Thursday, August 21, 2025

Location: Pakistan Stock Exchange Auditorium

Registration: 3:45 PM

Presentation: 4:00 PM with Q&A to follow

To join via Zoom, please [click here.](#)

Meeting ID: 870 8288 2627

Passcode: 497793





Investor Briefing

FY 2024-25

August 21, 2025

[#JourneyOfEnrichingLives](#)

Our Businesses

Journey of Enriching Lives



Soda Ash Business

Powering diverse applications in baking soda, detergents, glass and paper.



Polyester Business

Shaping fabrics made from our Polyester Fibre for applications in fashion, design, and interiors.



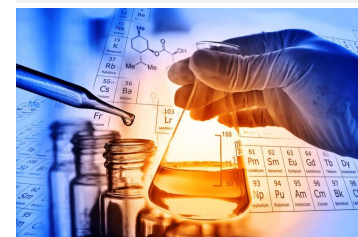
Pharmaceuticals Business

Delivering healthcare through the manufacturing, marketing, and distribution of leading products.



Animal Health Business

Enhancing animal nutrition and veterinary care to improve the quality of meat and dairy products.



Chemicals Business

Enabling the manufacturing of everyday essentials, such as car seats, consumer durables & more.



Agri Sciences Business

Giving farmers solutions, enabling them to meet consumer demands and improve nutrition.

FY 2024-25 at a Glance

Unconsolidated Financials



Revenue
PKR 120 Bln ▼ 0%



EBIT
PKR 17.9 Bln ▲ 4%



PAT
PKR 11.6 Bln ▲ 4%



EPS
PKR 25.2 ▲ 4%



Mkt Cap | Debt
PKR 146.8 Bln |
PKR 2.3 Bln



Current Ratio
1.5x



ROCE
40%



DPS
PKR 13.0

Impact



Total Employees
2,500+



Safe Man Hours
> 49 Mln



Exchequer Contribution
PKR 25 Bln



Community Investments
PKR 96.2 Mln

Strong Capital Structure

High cash generation, healthy payout and low gearing ratios, whilst investing heavily in growth/expansion projects.



**Healthy
Returns**



**Balance
Sheet
Strength**



**Strong
Cash
Generation**

					<i>PKR' m</i>
Ratios	FY'21	FY'22	FY'23	FY'24	FY'25
ROCE	29%	35%	45%	48%	40%
PAT	5,959	6,249	* 13,772	11,140	11,638
Payout Ratio	62%	52%	50%	50%	52%
Total Net Debt / (Surplus)	6,538	16,869	6,209	244	2,345
Gearing	21%	39%	14%	1%	5%
Equity	23,879	26,391	37,831	43,576	48,992
Cash flow from Operations	9,067	2,877	4,091	14,489	15,596
Free Cash flow	8,353	234	2,628	12,020	12,420
CAPEX	2,828	9,349	3,718	5,414	14,029

* FY'23 PAT includes gain from partial divestment of Nutrico. Excluding this gain, PAT would have been PKR 7.9 bln.

Company Performance

FY 2024-25

Financial Performance by Business - Standalone

Benefit of portfolio playing out



Soda Ash



Polyester



Pharmaceuticals



Chemicals



Animal Health



LCI

NSI

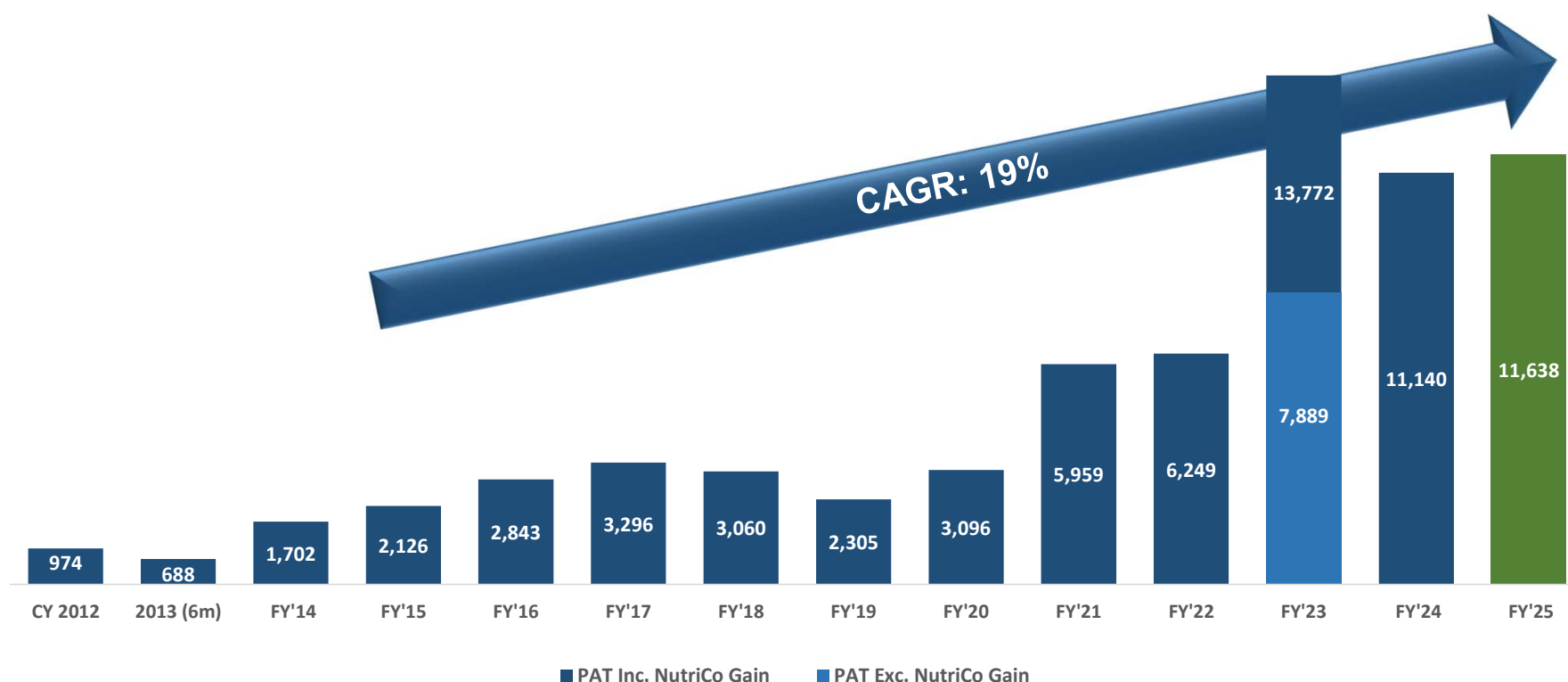
39,764 ▼ 16%	39,731 ▼ 1%	21,043 ▲ 72%	13,374 ▼ 2%	6,131 ▼ 10%	120,042 ▼ 0%
Vs. 47,565	Vs. 40,285	Vs. 12,212	Vs. 13,704	Vs. 6,776	Vs. 120,541

Amount in PKR Mln

EBIT

8,409 ▼ 16%	1,825 ▲ 0%	4,594 ▲ 99%	2,008 ▼ 5%	1,084 ▲ 23%	17,920 ▲ 4%
Vs. 10,034	Vs. 1,825	Vs. 2,305	Vs. 2,106	Vs. 881	Vs. 17,151

Historical Performance post YBG Acquisition



*PAT CAGR calculated from FY'15

Segmental Performance

FY 2024-25

Soda Ash Business

- Production capacity of 560 KTPA
- Subdued performance due to weak demand
- Export sales volume lower by 74k tons vs SPLY due to intense competition
- Successful commissioning of alternate energy boiler in June-25 at Khewra designed to operate on multiple energy sources.

Net Sales FY'25

39.76 bln (16% ▼ vs SPLY)

EBIT FY'25

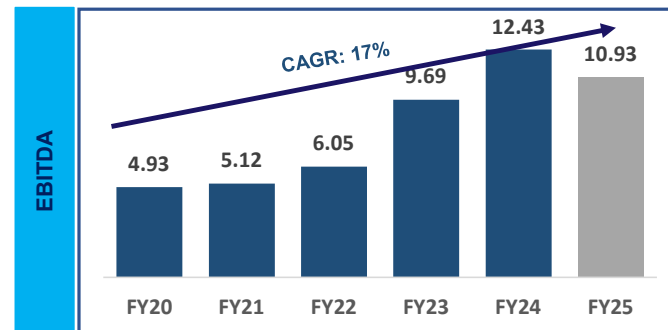
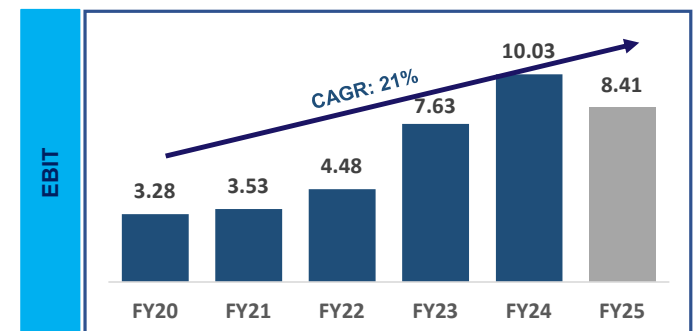
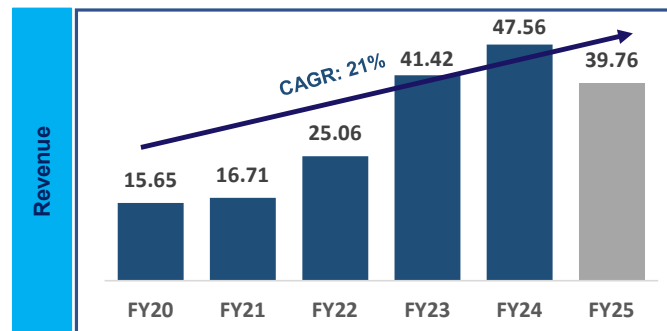
8.41 bln (16% ▼ vs SPLY)

Sales Volume

452k tons (18% ▼ vs SPLY)

Production Volume

462k tons (15% ▼ vs SPLY)



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Polyester Business

- Production capacity of 122k tonnes.
- Volumes under pressure due to cheaper imports.

Net Sales FY'25

39.73 bln (1% ▼ vs SPLY)

EBIT FY'25

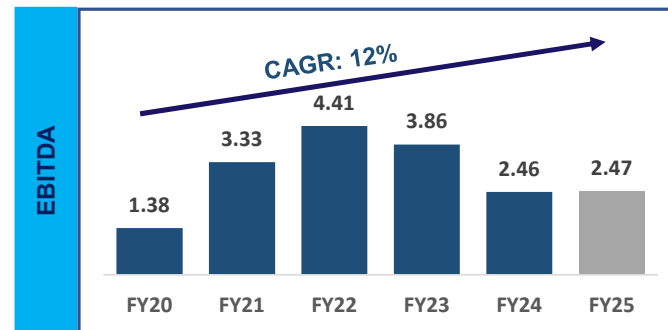
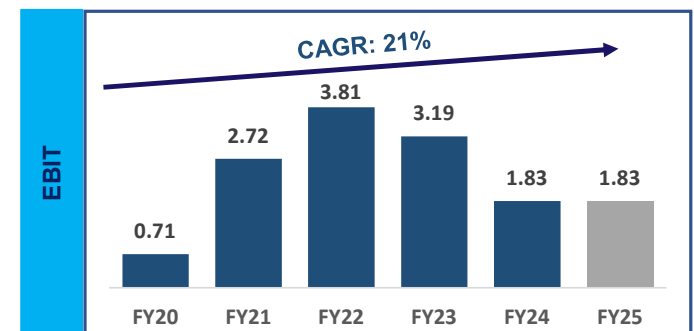
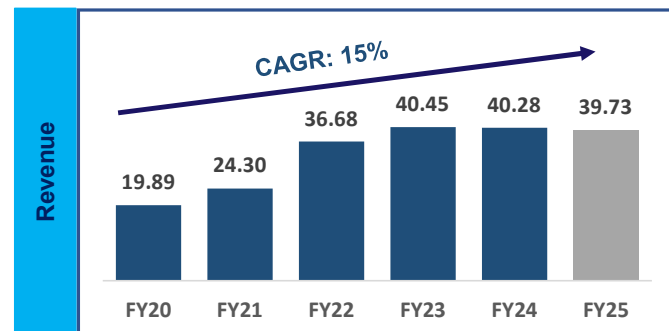
1.83 bln (0% ▲ vs SPLY)

Sales Volume

103k tons (7% ▼ vs SPLY)

Production Volume

100k tons (11% ▼ vs SPLY)



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Pharmaceuticals Business

- Improvement in ranking from 19th to 16th position among Pakistan's 600+ pharmaceutical companies.
- Seamless Integration of select assets acquired from Pfizer entities including Ansaid, Ponstan, Lysovit, Deltacortril, Mycitracin, Corex D, Basoquin.
- Newly acquired portfolio generated Net sales of PKR 7.2 Bln and an operating profit of PKR 1.48 Bln.
- 32 new products launched over the last 5 years.
- Postan, Mucaine, Lysovit, Ansaid, Tenormin and Citralka crossed PKR 1 billion annual sales landmark.

Net Sales FY'25

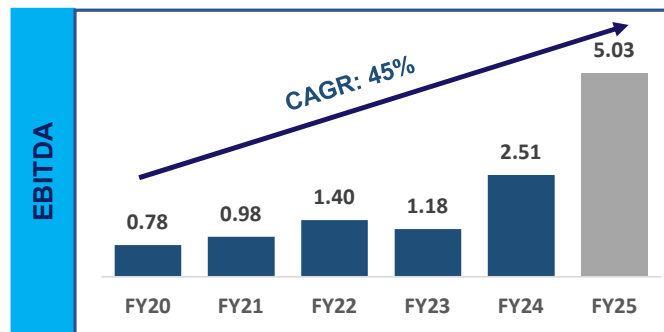
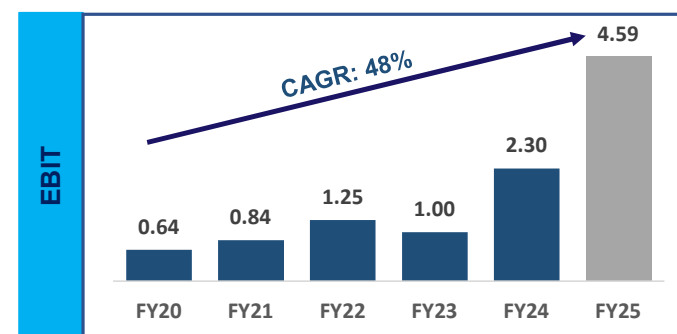
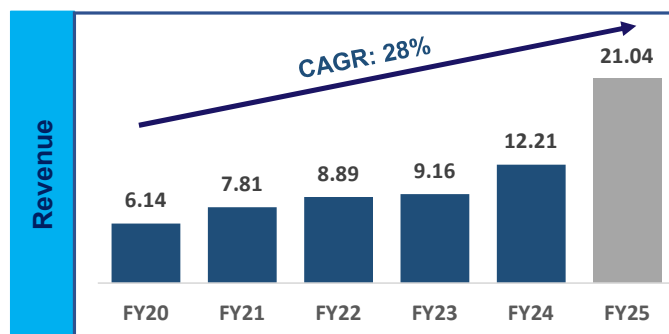
21.04 bln (72% ▲ vs SPLY)

EBIT FY'25

4.59 bln (99% ▲ vs SPLY)

EBITDA FY'25

5.03 bln (100% ▲ vs SPLY)



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Chemicals & Agri Sciences Business

- Weak demand impacted the segment.
- Agri Business continued to face headwinds due to erratic weather conditions, liquidity constraints and shifting cropping preferences.

Net Sales FY'25

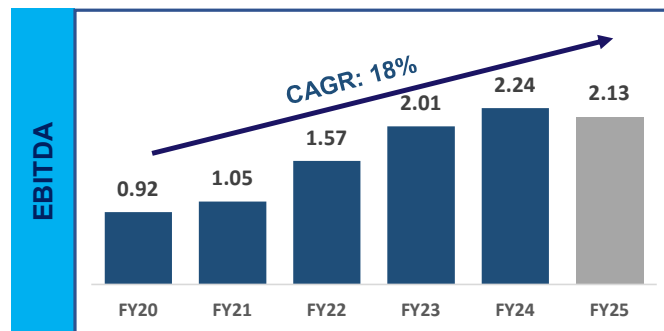
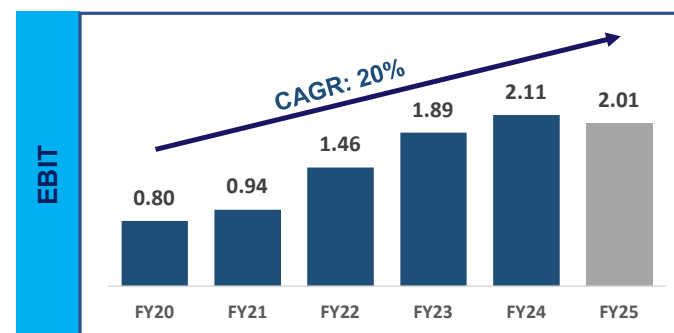
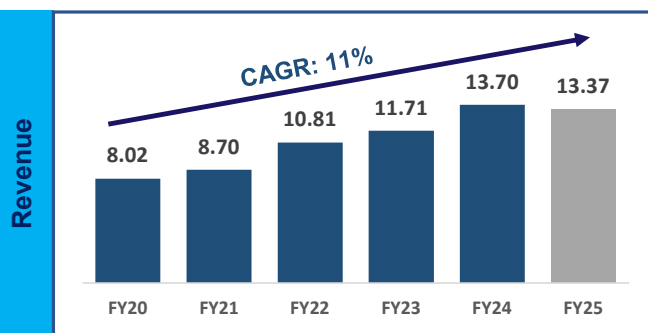
13.37 bln (2% ▼ vs SPLY)

EBIT FY'25

2.01 bln (5% ▼ vs SPLY)

EBITDA FY'25

2.13 bln (5% ▼ vs SPLY)



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Animal Health Business

- Focus on cost optimisations and high margin products to improve profitability.

- Construction for Greenfield Veterinary Medicine Manufacturing unit underway with completion expected in Q4 2026.

Net Sales FY'25

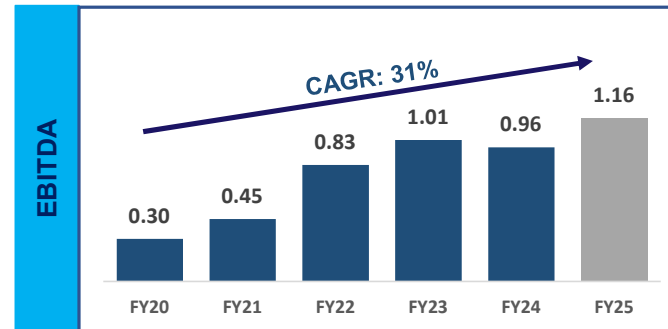
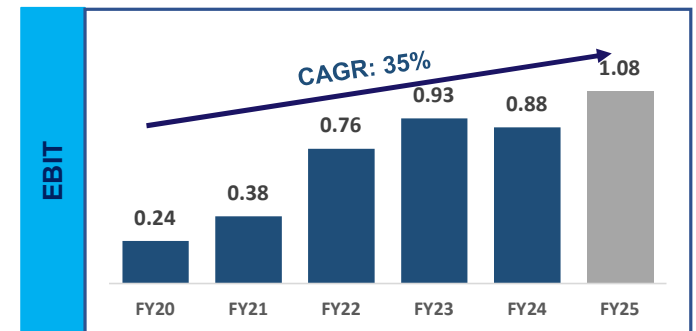
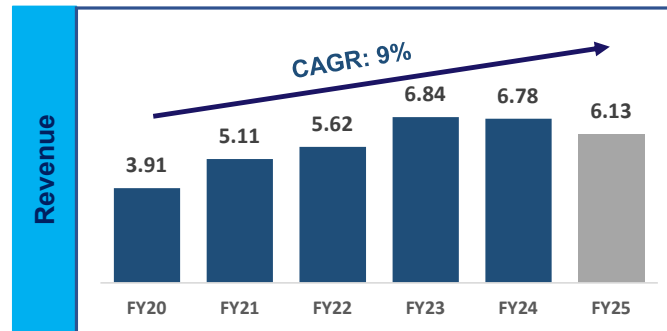
6.13 bln (10% ▼ vs SPLY)

EBIT FY'25

1.08 bln (23% ▲ vs SPLY)

EBITDA FY'25

1.16 bln (22% ▲ vs SPLY)



#JourneyOfEnrichingLives

Opportunities and Challenges

Opportunities and Challenges



Growth Journey Continues

We continue to invest for the future



New Animal Health Facility

Setting up of a green field veterinary medicine manufacturing facility.



Soda Ash Expansion Projects

Installation of boiler in SA.
70 KTPA Dense Ash capacity expansion.
200 KTPA expansion.



Inorganic Growth Opportunities

Q&A Session