



FLYING CEMENT COMPANY LIMITED

Date: 23-09-2025

To
The Manager
Pakistan Stock Exchange Limited
Stock Exchange Building,
Stock Exchange Road, Karachi,

Subject: Sad Demise of Chief Executive Officer

Dear Sir,

We regret to inform you of the sad demise of our Chief Executive Officer, Mr. Agha Humayun Khan (Late), on 22-09-2025. Mr. Agha (Late) was a distinguished leader, and his contribution to Flying Cement Company Limited was significant.

In compliance with the regulations of the Pakistan Stock Exchange, we hereby notify you of this unfortunate event. As per our governance framework, the company is in the process of appointing CEO to fill the casual vacancy. We will keep you updated on the further developments regarding the leadership transition.

We request you to kindly circulate the same to all TRE holders accordingly.

Thank you for your attention to this matter.

Sincerely,

For Flying Cement Company Limited

Company Secretary