

ANNUAL REPORT 2025



Reliance Weaving
Mills Limited
A Fatima Group Company

THE ART *OF* TEXTILE



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KEY HIGHLIGHTS

YEAR ENDED JUNE 30, 2025

Sales

40,220

2025

41,461

2024

Rs. in million

EBITDA

10.82%

2025

11.47%

2024

Percentage

Profit for the year

257

2025

120

2024

Rs. in million

EPS

8.34

2025

3.88

2024

Rupees

Capital Expenditures

1,927

2025

548

2024

Rs. in million

Dividend per Share

0%

2025

0%

2024

Percentage

Break up Value of Share

334.61

2025

327.31

2024

Rupees

Total Assets

39,270

2025

34,864

2024

Rs. in million

GP RATIO

11.69%

2025

11.68%

2024

Percentage

ROCE

1.40%

2025

0.78%

2024

Percentage

Current Ratio

0.94

2025

0.82

2024

Times

Net Profit Ratio

0.64%

2025

0.29%

2024

Percentage





CREDIT RATING RELIANCE WEAVING MILLS LIMITED

A

A-2

CERTIFICATIONS



COMPANY INFORMATION

Board of Directors

Executive Director

Mr. Faisal Ahmed (Chief Executive Officer)

Non-Executive Directors

Mr. Fawad Ahmed Mukhtar (Chairman)
Mr. Abbas Mukhtar
Mr. Muhammad Mukhtar Sheikh
Mr. Muhammad Fazeel Mukhtar
Mrs. Fatima Fazal

Independent Directors

Mr. Imran Bashir
Mr. Shoaib Ahmad Khan

Committees of the Board

Audit Committee

Mr. Imran Bashir (Chairman)
Mr. Shoaib Ahmad Khan (Member)
Mr. Muhammad Mukhtar Sheikh (Member)

HR & Remuneration Committee

Mr. Shoaib Ahmad Khan (Chairman)
Mr. Imran Bashir (Member)
Mr. Muhammad Fazeel Mukhtar (Member)

Risk Management Committee

Mr. Faisal Ahmed (Chairman)
Mr. Imran Bashir (Member)
Mr. Shoaib Ahmad Khan (Member)

Nomination Committee

Mr. Fawad Ahmed Mukhtar (Chairman)
Mr. Faisal Ahmed (Member)
Mr. Muhammad Fazeel Mukhtar (Member)

Executive Management Team

Chief Financial Officer

Mr. Waheed Ahmad

Head of Human Resources

Mr. Asad A. Jan

Company Secretary

Mr. Kamran Ahmad Awan

Head of Internal Audit & Risk Assurance - OB

Mr. Muhammad Akbar Rana

Head of Treasury

Mr. Anjum Jameel Sheikh

GM Marketing

Khawaja Sajid
Mr. Aqeel Saifi
Mr. Muhammad Nasir Iqbal
Mr. Salim Ahmed

Technical Director Weaving

Mr. Ikram Azeem

Technical Director Spinning (Multan)

Mr. Muhammad Shoaib Alam

GM Spinning (Rawat)

Mr. Salahudin Khattak

External Auditors

M/s. ShineWing Hameed Chaudhri & Co.,
Chartered Accountants
2526/F, Shadman Colony, Opposite High Court
Bahawalpur Road, Multan.
Tel: 061-4785211-12, 4511979
E-mail: mux@hccpk.com
Website: www.hccpk.com

Shares Registrar

M/s. CDC Share Registrar Services Limited
CDC House, 99-B, Block 'B', S.M.C.H.S.,
Main Shahrah-e-Faisal, Karachi-74400
E-mail: info@cdc.pak.com &

Banks/Financial Institutions

Allied Bank Limited
Habib Bank Limited
United Bank Limited
National Bank of Pakistan
National Bank - Altemad Islamic Banking
Meezan Bank Limited
Soneri Bank Limited

The Bank of Khyber
 Habib Metropolitan Bank Limited
 Bank Al Habib Limited
 Bank Al Habib Limited - Islamic Banking
 Bank Alfalah Limited
 Samba Bank Limited
 JS Bank Limited
 Al-Baraka Bank Pakistan Limited
 Dubai Islamic Bank (Pakistan) Limited
 The Bank of Punjab - Taqwa Islamic Banking
 Askari Bank Limited, Islamic Banking Services
 Saudi Pak Industrial & Agricultural Investment Company Limited
 Pak Brunel Investment Company Limited
 Pak China Investment Company Limited
 Pak Libya Holding Company (Pvt) Limited
 Pakistan Kuwait Investment Company (Pvt) Limited
 First Habib Modaraba
 Bank Islami Pakistan Limited
 Habib Bank Limited-Islamic Banking
 Muslim Commercial Bank Limited
 The Bank of Punjab

Business Offices

Registered Office

2nd Floor, Trust Plaza, LMQ Road, Multan
 Tel: 061-4509700, 061-4509749
 Fax: 061-4511677, 061-4584288
 E-mail: info@fatima-group.com

Head Office

E-110, Khayaban-e-Jinnah Lahore Cantt.
 Tel: 042-35909449, 042-111-328-462
 Fax: 042-36621389
 Website: www.fatima-group.com

Site Addresses

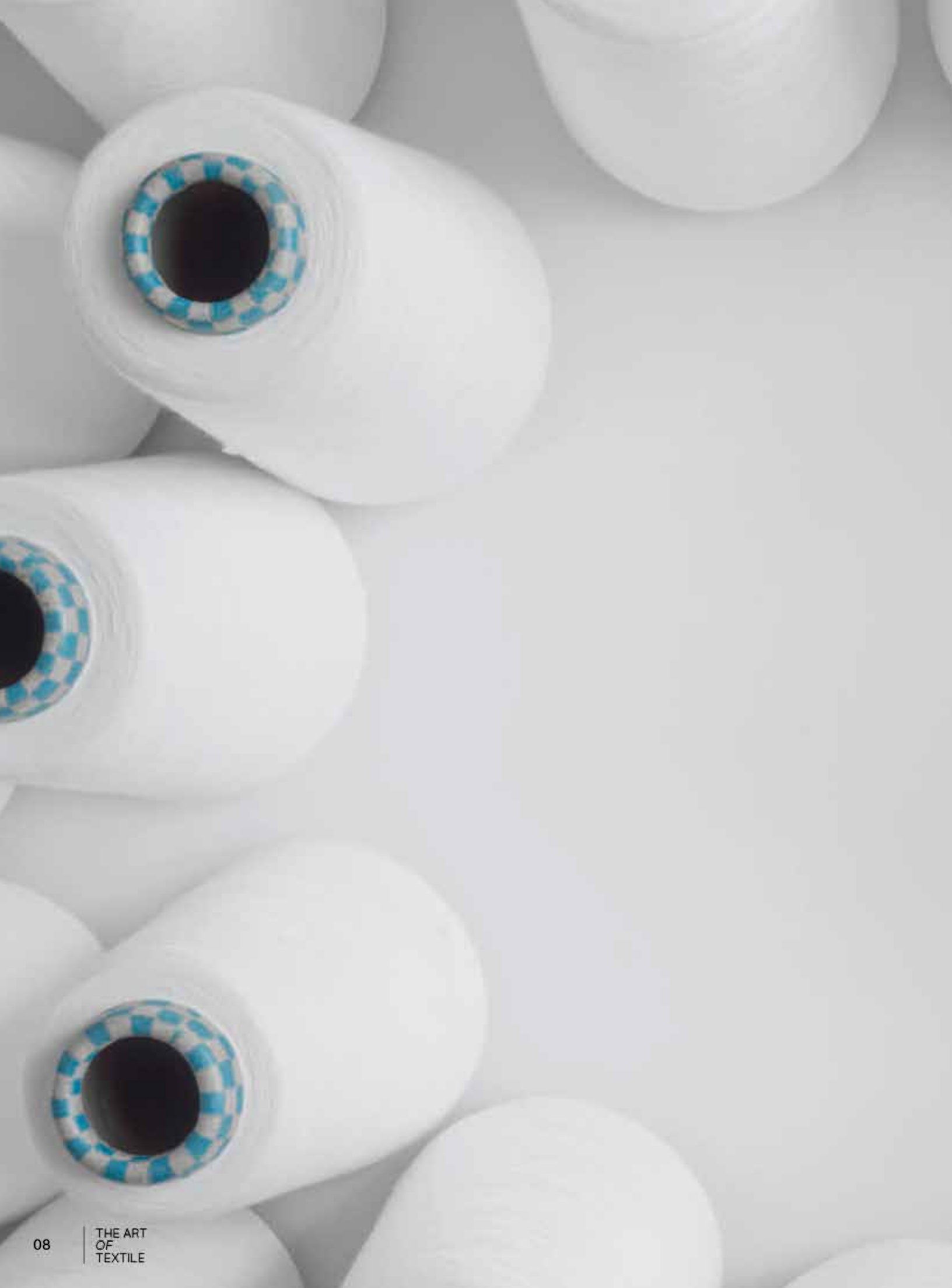
Unit # 1, 2, 4, 5 & 6

Fazalpur Khanewal Road, Multan
 Phone & Fax: 061-6740020-3 & 061-6740039

Unit # 3

Mukhtarabad, Chak Beli Khan Road, Rawat Rawalpindi.
 Phone & Fax: 051-4811579-81 & 051-4811097





VISION

To be a Company recognized for its art of Textile and best business practices.

MISSION & VALUES

The mission of Company is to operate state of the art Textile plants capable of producing yarn and fabrics.

The company will conduct its operations prudently assuring customer satisfaction and will provide profits and growth to its shareholders through:

- Manufacturing of yarn and fabrics as per the customers' requirements and market demand.
- Exploring the global market with special emphasis on Europe, USA and Far East.
- Keeping pace with the rapidly changing technology by continuously balancing, modernization and replacement (BMR) of plant and machinery.
- Enhancing the profitability by improved efficiency and cost controls.
- Recruiting, developing, motivating and retaining the personnel having exceptional ability and dedication by providing them good working conditions, performance based compensation, attractive benefit program and opportunity for growth.
- Protecting the environment and contributing towards the economic strength of the country and function as a good corporate citizen.



CORPORATE VALUES

These are the values that Reliance Weaving Mills Limited epitomizes, and are reflected in all our transactions and interactions. Congruence to these values has been a part of our business strategy. They are bound in the very fabric of our organization, shaped by organizational processes, procedures and practices.



Integrity

Our actions are driven by honesty, ethics, fairness and transparency.



Teamwork

We work collectively towards a common goal.



Customer Focus

We believe in listening to our customers and delivering value in our products and services.



Valuing People

We value our people as our greatest resource.



Innovation

We encourage creativity and recognize new ideas.



Health, Safety, Environment & CSR

We care for our people and the communities around us.



Excellence

We strive to excel in everything we do.

NOTICE OF THE 35th ANNUAL GENERAL MEETING

Notice is hereby given that the 35th Annual General Meeting of the shareholders of Reliance Weaving Mills Limited (the “Company”) will be held on Tuesday, October 28th, 2025, at 3:00 pm at 2nd Floor, Trust Plaza, L.M.Q. Road, Multan, and via video link to transact the following business:

Ordinary Business:

1. To confirm the minutes of the Annual General Meeting held on October 28, 2024.
2. To receive, consider and adopt the audited financial statements of the Company for the year ended June 30, 2025 together with the Auditors’ and Directors’ Reports thereon and Chairman’s Review.
3. To appoint Auditors for the year ending June 30, 2026 and to fix their remuneration. The Audit Committee and the Board of Directors have recommended the re-appointment of retiring auditors, M/s. ShineWing Hameed Chaudhri & Co., Chartered Accountants.

Special Business:

4. To ratify and approve the transactions carried out by the Company with related parties as disclosed in the financial statements for the year ended June 30, 2025 and to pass the following Special Resolution, with or without modification(s) in terms of Section 208 of the Companies Act, 2017:

“RESOLVED THAT, related party transactions carried out by the Company during the year in which majority of Directors are interested as disclosed in Note 45 of the financial statements for the year ended June 30, 2025, be and are hereby ratified, approved and confirmed.”

5. To authorize the Board of Directors of the Company to approve related party transactions for the financial year ending June 30, 2026, and to pass the following Special Resolutions, with or without modification(s):

“RESOLVED THAT, the Board of Directors of the Company, be and are hereby authorized to approve the transactions to be conducted with related parties on case to case basis for the financial year ending June 30, 2026.

FURTHER RESOLVED THAT, these transactions, approved by the Board, shall be deemed to have been approved by the shareholders and shall be placed before the shareholders in the next Annual General Meeting for their formal ratification/approval wherever required.”

6. To consider and if deemed fit, to pass the following special resolutions under Section 199 of the Companies Act, 2017, with or without modification(s), addition(s) or deletion(s):

“RESOLVED THAT, consent of the shareholders of the Company, be and is hereby accorded under Section 199 of the Act for investment in associated companies, as per following details, in the form of working capital loan, to be made from time to time, for a period of one year starting from the date of approval by the shareholders provided that the return on any outstanding amount of loan shall be KIBOR plus 2.5% (which shall not be less than the average borrowing cost of the Company) and as per other terms and conditions of the agreement to be executed in writing and as disclosed to the Members:

Sr. #	Name of Associated Company	Amount of Loan
1	Fatima Sugar Mills Limited	PKR 400 Million
2	Reliance Commodities (Pvt.) Limited	PKR 200 Million
3	Fatima Transmission Company Limited	PKR 300 Million
4	Fazal Cloth Mills Limited	PKR 200 Million
5	Fatima Holding Limited	PKR 200 Million

FURTHER RESOLVED THAT, any of the Directors/Chief Executive Officer and/or Chief Financial Officer and/ or the Company Secretary of the Company, be and are each hereby authorized singly to take all steps necessary in this regard, including but not limited to negotiating and executing any necessary agreements/documents and any ancillary matters thereto for implementing the aforesaid resolution.”

Statement under Section 134(3) of the Companies Act, 2017 concerning special business is annexed to this notice of meeting circulated to the shareholders of the Company.

By Order of the Board



Kamran Ahmad Awan

Place: Multan

Dated: October 06, 2025

Company Secretary

1. The Share Transfer Books will remain closed from October 22, 2025 to October 28, 2025 (both days inclusive). Transfers received in order at the office of our Shares Registrar by the close of business hours on October 21, 2025 will be treated in time to attend and vote at the Annual General Meeting. The Members are requested to notify the change of address, if any, immediately to our Shares Registrar.
2. A Member entitled to attend and vote may appoint another Member as his/her proxy to attend and vote instead of him/her. In order to be effective, duly completed and signed Proxy Form must be received at the Company's Registered Office at 2nd Floor, Trust Plaza, L.M.Q. Road, Multan at least 48 hours before the time of the meeting. For the convenience of the Members, a blank Proxy Form is being dispatched with the notice of AGM.
3. CDC account holders will further have to follow the under mentioned guidelines as laid down by the SECP:

For Attending The Meeting:

- i) In case of individuals, the account holder or sub-account holder and their registration details are uploaded as per CDC regulations, shall authenticate his/her identity by showing his/her original Computerized National Identity Card (CNIC) or original Passport at the time of attending the meeting; and

- ii) In case of corporate entities, the Board of Directors' resolution / Power of Attorney with specimen signature of the nominee shall be produced at the time of the meeting.

For Appointing Proxies:

In case of Individuals:

The account holder or sub-account holder and their registration details are uploaded as per CDC regulations, shall submit the Proxy Form as per the above requirement. Proxy Form shall be witnessed by two persons whose names, addresses and CNIC numbers shall be mentioned on the form. Attested copies of CNIC or the Passport of beneficial owners and the Proxy shall be furnished with the Proxy Form. The Proxy shall produce his / her original CNIC or original Passport at the time of the meeting;

In case of Corporate Entities:

The Board of Directors' resolution / Power of Attorney with specimen signature of the person nominated to represent and vote on behalf of the corporate entity shall be submitted along with the proxy form to the Company. A corporate entity, being Member, may appoint any person, regardless of whether they are a Member or not, as its proxy.

If a member appoints more than one proxy and more than one instrument of proxy is deposited by a member, all such instruments of proxy shall be rendered invalid.

Polling on Special Business:

Pursuant to the Companies (Postal Ballot) Regulations, 2018 and notified amendments, members will be allowed to exercise the right to vote through electronic voting facility and postal ballot for all businesses classified as special business.

Accordingly, members of Reliance Weaving Mills Limited (the "**Company**") will be allowed to exercise their right to vote through electronic voting facility or by postal ballot for the special business in its forthcoming Annual General Meeting to be held on Tuesday, October 28, 2025, at 3:00 pm, in accordance with the requirements and subject to the conditions contained in the aforesaid Regulations.

For the convenience of the shareholders, ballot paper is annexed to this notice and is also available on the Company's website at www.fatima-group.com for download.

Procedure for E-Voting:

- I. Details of the e-voting facility will be shared through an e-mail with those members of the Company who have their valid CNIC numbers, cell numbers, and e-mail addresses available in the register of members of the Company by the close of business on October 21, 2025.
- II. The web address, login details, and password, date of casting e-vote will be communicated to members via email. The security codes will be communicated to members through SMS from the web portal of CDC Share Registrar Services Limited (being the e-voting service provider).
- III. Identity of the Members intending to cast vote through e-voting shall be authenticated through electronic signature or authentication for login.
- IV. E-Voting lines will start from October 23, 2025, 9:00 am and shall close on October 27, 2025 at 5:00 pm. Members can cast their votes any time during this period. Once the vote on a resolution is cast by a Member, he / she shall not be allowed to change it subsequently.

Procedure for Voting Through Postal Ballot:

The shareholders shall ensure that duly filled and signed ballot papers along with copy of valid Computerized National Identity Card (CNIC)/copy of Passport (non-resident) should reach the Chairman of the meeting through post on the Company's Registered Address at 2nd Floor, Trust Plaza, L.M.Q. Road, Multan or by email at Kamran.Ahmad@fatima-group.com on or before October 27, 2025 during working hours. The signature on the ballot paper shall match with the signature on CNIC. Shareholders who have not cast their vote through electronic voting facility or postal ballot prior to the date of the AGM shall be entitled to cast their vote at the meeting by way of ballot paper only.

Appointment of Scrutinizer:

In accordance with the Regulation 11 of the Regulations, the Board of the Company has appointed M/s. Nasir Javaid Maqsood Imran, Chartered Accountants, (a QCR rated audit firm with prior experience of acting as Scrutinizer) to act as the Scrutinizer of the Company for the special business to be transacted in the meeting and to undertake

other responsibilities as defined in Regulation 11A of the Regulations.

Online Participation in the Annual General Meeting:

- a) Pursuant to SROs circulated time to time by SECP, for online participation in the Annual General Meeting, the shareholders are requested to get themselves registered with the Company for online participation latest by October 26, 2025 till 5:00 pm at Kamran.Ahmad@fatima-group.com by providing the following details:

Full Name of Shareholder / Proxy Holder	Company	CNIC Number	Folio / CDC A/c No.	** Email ID	** Mobile Phone No.
	Reliance Weaving Mills Limited				

** Shareholders/proxy holders are requested to provide active email addresses and mobile phone numbers.

Login facility will be opened thirty minutes before the meeting time to enable the participants to join the meeting after the identification process. Shareholders will be able to login and participate in the AGM proceedings through their devices after completing all the formalities required for the identification and verification of the shareholders.

- b) Shareholders may send their comments and suggestions relating to the agenda items of the AGM to the Company Secretary latest by October 25, 2025 till 5:00 pm at above-given email address. Shareholders are required to mention their full name, CNIC and folio number for this purpose.
- c) Shareholders will be encouraged to participate in the AGM to consolidate their attendance and participation through proxies.

Video Conference Facility

Pursuant to Section 132(2) & 134(1)(b) of the Companies Act 2017, if the Company receives consent from members holding in aggregate 10% or more shareholding residing in a city, to participate in the meeting through video conference at least 7 days prior to the date of the meeting, the Company will arrange video conference facility in that city subject to

availability of such facility in that city. In this regard, please fill the following and submit it to the registered address of the Company at least 7 days before the date of AGM.

I/We _____ of _____, being member(s) of Reliance Weaving Mills Limited holder _____ Ordinary share(s) as per Register Folio No. _____ hereby opt for video conference facility at _____.

Restriction on Distribution of Gifts to Members:

The SECP, vide Circular No. 2 of 2018 dated February 9, 2018, and S.R.O. 452(I)/2025 dated March 17, 2025, has strictly prohibited companies from offering or distributing gifts, incentives, or any similar benefits (including but not limited to tokens, coupons, meals, or takeaway packages) to Members at or in connection with general meetings. In accordance with Section 185 of the Companies Act, 2017, any non-compliance with these directives constitutes a punishable offence, and companies found in violation may be subject to enforcement actions and penalties.

Computerized National Identity Card (CNIC) / National Tax Number (NTN):

The shareholders holding physical shares who have not yet provided their CNIC Number(s) are once again reminded to immediately submit the copy of their CNICs to the Company's Shares Registrar. The corporate Members having CDC accounts are required to have their NTN updated with their respective participants, whereas corporate entities having physical shares should send a copy of their NTN certificates to the Company's Shares Registrar. The shareholders and the corporate members while sending their CNIC and NTN, as the case may be, must mention their folio number(s).

Unclaimed Share(s) / Dividend(s):

Shareholders who have not collected their dividend(s)/ undelivered physical share certificate(s) are advised to contact our Shares Registrar to collect/enquire their unclaimed dividend(s)/share certificate(s).

In compliance with Section 244 of the Companies Act, 2017, after having completed the stipulated procedure, all such dividends / shares remaining unclaimed or unpaid for a period of three years or more from the date it is due and payable, shall

be deposited with the Federal Government / SECP.

Deposit of Physical Shares Into CDC Accounts:

As per Section 72 of the Companies Act, 2017, every listed company is required to replace its physical shares with book-entry form in a manner as may be specified and from the date notified by the Commission, within a period not exceeding four (4) years from the commencement of the Act, i.e., May 30, 2017.


The shareholders having physical shareholding are encouraged to open CDC sub-account(s) with any of the brokers on investor account directly with CDC to place their physical shares into scrip-less form.

Availability of Audited Financial Statements on the Company's Website:

In accordance with the provisions of Section 223(7) of the Companies Act, 2017, the audited financial statements of the Company for the year ended June 30, 2025 have been made available on the Company's website, at-least 21 days before the date of AGM.

Transmission of Annual Report Electronically:

In accordance with Section 223 of the Companies Act, 2017 and SECP's S.R.O. No. 389(I)/2023 dated March 21, 2023, the annual audited financial statements of the Company have been uploaded on the website of the Company, which can be accessed using the QR Code and weblink as given hereunder:

Weblink	QR Code
https://fatima-group.com/financial-reports/	

Annual Report has also been emailed to those shareholders who have provided their valid email Ids to the Company.

The shareholders who wish to receive hard copy of the Annual Report may send their demand to the Company Secretary and the Company will supply hard copy of aforesaid document to the shareholders on demand, free of cost, within one week of such demand.

Statement of Material Facts Under Section 134(3) of the Companies Act 2017 in Respect of Special Business:

The statement sets out the material facts under Section 134(3) of the Companies Act, 2017 concerning the special business to be transacted at the Annual General Meeting of Reliance Weaving Mills Limited to be held on Tuesday, October 28, 2025.

Special Business Relating to Approval of Related Party Transactions:

The transactions carried out with the associated companies/ related parties have been approved by the Board as recommended by the Audit Committee on quarterly basis pursuant to the provisions of applicable laws. The Board has recommended that these transactions be placed before the shareholders of the Company in the general meeting for ratification/approval pursuant to the provisions of the Companies Act, 2017 (the "Act"). These transactions are given in Note 45 of the financial statements for the year ended June 30, 2025.

All the related party transactions for the year ended June 30, 2025 were executed on arm's length basis in the normal course of business and there were no departures from the guidelines provided in the Code of Corporate Governance for such transactions. Pursuant to above, these transactions have to be approved/ratified by the shareholders in the general meeting. The Directors and their relatives do not have any direct or indirect interest in the aforesaid transactions except

to the extent of their shareholding/common directorship with related parties.

Special Business relating to Related Party Transactions for the year ending June 30, 2026:

The Company shall be conducting transactions with its related parties during the year ending June 30, 2026 on an arm's length basis as per the approved policy with respect to "transactions with related parties" in the normal course of business. There could be cases where majority of the Directors hold common directorship with these associated companies. In line with good governance practices, it is recommended that the Board of Directors of the Company be authorized to approve transactions with related parties on case to case basis for the year ending June 30, 2026, which transactions shall be deemed to be approved by the shareholders. The nature and scope of related party transactions is explained above. These transactions shall be placed before the shareholders in the next AGM for their formal approval/ratification. The Directors are interested in the resolution to the extent of their shareholding/common directorship in the companies.

Special Business Relating to Investment In Associated Companies:

As per the disclosure requirement of Regulation 4(1) of the Companies' (Investment in Associated Companies or Associated Undertakings) Regulations, 2017 as per the S.R.O. 1240(I)/2017 dated December 06, 2017, it is informed that the following Directors of the Company are also the Directors in the investee company(ies); however, they have no direct or indirect interest except to the extent of shareholding / directorship in the investee company(ies):

Fatima Sugar Mills Limited	Reliance Commodities (Pvt.) Limited	Fatima Transmission Company Limited	Fazal Cloth Mills Limited	Fatima Holding Limited
<ul style="list-style-type: none"> • Mr. Fawad Ahmed Mukhtar • Mr. Faisal Ahmed • Mr. Abbas Mukhtar • Mr. Muhammad Mukhtar Sheikh • Muhammad Fazeel Mukhtar 	<ul style="list-style-type: none"> • Mr. Fawad Ahmed Mukhtar • Mr. Faisal Ahmed 	NONE	<ul style="list-style-type: none"> • Mr. Faisal Ahmed • Mr. Abbas Mukhtar • Mr. Muhammad Mukhtar Sheikh 	<ul style="list-style-type: none"> • Mr. Fawad Ahmed Mukhtar • Mr. Faisal Ahmed

The Directors have carried out the required due diligence for the purpose of this loan.

Information under Regulation 3 of the Companies' (Investment in Associated Companies or Associated Undertakings) Regulations, 2017

Name of Associated company or associated undertaking	Fatima Sugar Mills Limited	Reliance Commodities (Pvt.) Limited	Fatima Transmission Company Limited	Fazal Cloth Mills Limited	Fatima Holding Limited
Registration No. and Date	0076592 15.07.2011	0036107 28.01.1996	0091244 26.12.2014	0002266 14.05.1966	0018591 20.09.1988
Registered Office Address	E-110, Khayaban-e-Jinnah, Lahore-Cantt	2nd Floor Trust Plaza LMQ Road, Multan	E-110, Khayaban-e-Jinnah, Lahore Cantt	697, Abid Majeed Road, Lahore Cantt	E-110, Khayaban-e-Jinnah, Lahore Cantt
Authorized Share capital	PKR 2,200 (M)	PKR 350 (M)	PKR 1,000 (M)	PKR 1,700 (M)	PKR 1,180(M)
Paid up capital	PKR 2,102 (M)	PKR 80.05 (M)	PKR 647(M)	PKR 300 (M)	PKR 1,172(M)
Basis of Relationship	Common Directorship	Common Directorship	Sponsorship	Common Directorship	Common Directorship

Earnings / Loss per share of the associated companies are as under:

PKR					
Year	FSML	RCL	FTCL	FCML	FHL
2022	1.94	85.86	(0.5583)	153.68	(1.26)
2023	3.39	7.01	0.4700	19.54	(2.16)
2024	2.67	176.73	0.5076	59.51	(4.67)

Breakup value per share of the associated companies are as under:

PKR					
Year	FSML	RCL	FTCL	FCML	FHL
2022	28.50	453.33	5.2212	1,350.98	89.04
2023	29.26	460.34	4.7070	1,488	86.88
2024	33.85	637.09	5.2147	1,477	82.24

Latest financial position, including main items of the financial position and statement of profit or loss of the associated companies or associated undertakings;

PKR in million					
Particulars	FSML	RCL	FTCL	FCML	FHL
Paid up capital	2,101.71	80.05	646.73	300	1,171.55
Un-appropriated profit/(loss)	5,103.758	4,396.804	(291.16)	23,457	5,336.29
Current liabilities	11,048.160	7,545.390	230.91	30,354	9,982.34
Current assets	11,528.487	12,172.852	36.60	39,942	11,907.78
Sales	24,176.397	5,220.247	69.10	97,161	324.28
Gross profit/(loss)	5,441.689	1,550.825	39.98	11,017	310.97
Net Profit/loss	561.875	1,414.761	18.32	1,785	(535.12)

In case of investment in relation to a project of associated company or associated undertaking that has not commenced operations, further information as per Regulations are as under

		Fatima Transmission Company Limited																																
I	Description of the project and its history since conceptualization	Fatima Transmission Company Limited (FTCL) was incorporated on December 26, 2014 as a public company under the Companies Ordinance, 1984. The principal activity of the Company is to lay down power transmission line. The National Electric Power Regulatory Authority (NEPRA) has granted permission to FTCL for constructing and owning transmission facilities in 2015. Under the license, FTCL would setup a 37 km long transmission line for evacuating 120MW electricity from generation facilities to supply to a number of Bulk Power Consumers.																																
II	Starting date and expected date of completion of work	The project was taken over from EPC contractor in May 2017 and duly tested through dispatch from August 2019 to December 2019 under wheeling arrangement. COD was achieved in June 2020.																																
III	Time by which such project shall become commercially operational	The company is operating commercially since November 2021 and continuously wheeling electricity from FEL to MEPCO Muzaffargarh Grid.																																
IV	Expected time by which the project shall start paying return on investment	The management of FTCL expects that it would be able to achieve sufficient cash flows to payout to its shareholders in FY 2026, after repayment of long term loan in December 2026.																																
V	Funds invested or to be invested by the promoters, sponsors, associated company or associated undertaking distinguishing between cash and non-cash amounts	<table><tr><th colspan="2">Investment in Preference Shares</th></tr><tr><th>Name of Sponsor</th><th>PKR Million</th></tr><tr><td>Reliance Weaving Mills Limited</td><td>73.398</td></tr><tr><td>Fazal Cloth Mills Limited</td><td>127.956</td></tr><tr><td>Fatima Holdings Limited</td><td>152.282</td></tr><tr><td>Fazal Holdings (Private) Limited</td><td>14.506</td></tr><tr><td>Fatima Sugar Limited</td><td>48.585</td></tr><tr><td colspan="2">416.727</td></tr><tr><th colspan="2">Investment in Ordinary Shares</th></tr><tr><th>Name of the Sponsor</th><th>PKR Million</th></tr><tr><td>Reliance Weaving Mills Limited</td><td>71.875</td></tr><tr><td>Fazal Cloth Mills Limited</td><td>55.200</td></tr><tr><td>Fatima Holding Limited</td><td>87.400</td></tr><tr><td>Fazal Holdings (Private) Limited</td><td>15.525</td></tr><tr><td>Directors</td><td>0.000</td></tr><tr><td colspan="2">230.000</td></tr></table>	Investment in Preference Shares		Name of Sponsor	PKR Million	Reliance Weaving Mills Limited	73.398	Fazal Cloth Mills Limited	127.956	Fatima Holdings Limited	152.282	Fazal Holdings (Private) Limited	14.506	Fatima Sugar Limited	48.585	416.727		Investment in Ordinary Shares		Name of the Sponsor	PKR Million	Reliance Weaving Mills Limited	71.875	Fazal Cloth Mills Limited	55.200	Fatima Holding Limited	87.400	Fazal Holdings (Private) Limited	15.525	Directors	0.000	230.000	
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General Disclosures:

Requirements	Fatima Sugar Mills Limited	Reliance Commodities (Pvt.) Limited	Fatima Transmission Company Limited	Fazal Cloth Mills Limited	Fatima Holding Limited
	PKR in million				
Maximum amount of investment	400	200	300	200	200
In case any loan has already been granted to the said associated companies or associated undertakings, the complete details thereof.	Given in below.				
In case any loan has already been granted to the said associated companies or associated undertakings, the complete details thereof.	Given in below.				
Purpose of loans or advances and benefits likely to accrue to the investing company and its Members from such loans and period of investment;	<p>Purpose: To earn income on the loans/advances to be provided to the associated companies to meet working capital needs of the associated companies.</p> <p>Benefits: The Company will receive markup above the borrowing cost of the Company, which will benefit the Company's cash flow by earning profit on its surplus funds.</p> <p>Period: For a period of one year from the date of Annual General Meeting.</p>				
Sources of funds to be utilized for investment	Loan/advance will be given out of own funds of the Company.				
Where loans or advances are being granted using borrowed funds:					
- Justification for granting loan or advance out of borrowed funds	Not Applicable				
- Detail of guarantees/assets pledged for obtaining such funds, if any;	Not Applicable				
- Cost Benefit Analysis	Not Applicable				
Salient features of all agreements entered or to be entered with its associated company or associated undertaking with regards to proposed investment.					
- Nature	Loan/advance				
- Purpose	To earn mark-up on loan being provided to FSML, FTCL, RCL, FCML and FHL, this will augment the Company's cash flow.				
- Period	Maximum period of one year.				
- Rate of markup	KIBOR + 2.50% but above average borrowing cost of the Company.				
- Repayment	Investee Company shall pay loan and mark-up to investing company on one-month notice or at maturity.				
Direct or indirect interest of Directors, sponsors, majority shareholders and their relatives, if any, in the associated company or associated undertaking or the transaction under consideration;	The Directors of the Company are sponsors and Directors of the Investee Companies. None of the Directors or their relatives or associates are interested in above resolution in any way except as Members of the Company.				
In case of any investment in associated company or associated undertaking has already been made, the performance review of such investment including complete information/justification for any impairment or write offs; and	There is no impairment and/or write off against any facility given to any associated company.				

Requirements	Fatima Sugar Mills Limited	Reliance Commodities (Pvt.) Limited	Fatima Transmission Company Limited	Fazal Cloth Mills Limited	Fatima Holding Limited
	PKR in million				
Maximum amount of investment	400	200	300	200	200
Any important details necessary for the Members to understand the transaction.	Not Applicable				
Category-wise amount of investment;	Short term loan for working capital requirements for a period of one year as detailed in preamble.				
Average borrowing cost of the investing company or in case of absence of borrowing the Karachi Inter Bank Offered Rate for the relevant period;	14.23%				
Rate of interest, markup, profit, fees or commission to be charged;	KIBOR + 2.50%				
Particulars of collateral security to be obtained against loan to the borrowing company or undertaking, if any;	Not Applicable				
If loans carry conversion feature i.e. it is convertible into securities, this fact along with complete detail including conversion formula, circumstances in which the conversion may take place and the time when the conversion may be exercisable;	Not Applicable				
(a) Conversion formula	Not Applicable				
(b) Circumstances in which conversion may take place	Not Applicable				
(c) Time when conversion may be exercisable;	Not Applicable				
Repayment schedule and terms and conditions of loans or advances to be given to Investee companies.	Loan will be paid back by each investee company with-in on month notice or at maturity.				

RELIANCE WEAVING MILLS LIMITED

Ballot Paper for Voting Through Post

Ballot Paper for the Special Businesses at the 35th Annual General Meeting to be held on Tuesday, October 28, 2025 at 3:00 p.m. at the Registered Office of the Company at 2nd Floor, Trust Plaza, LMQ Road, Multan.

Contact details of Chairman, where ballot paper may be sent:

Business Address: The Chairman, Reliance Weaving Mills Limited, 2nd Floor, Trust Plaza, LMQ Road, Multan.

Email Address: kamran.ahmad@fatima-group.com

Name of shareholder/joint shareholder(s):	
Registered Address:	
Folio / CDC Participant / Investor ID with sub-account No.	
Number of shares held	
CNIC / Passport No. (in case of foreigner) (copy to be attached)	
Additional Information and enclosures (In case of representative of body corporate, corporation and Federal Government)	
Name of Authorized Signatory:	
CNIC / Passport No. (in case of foreigner) of Authorized Signatory – (copy to be attached)	

I/We hereby exercise my/our vote in respect of the following Resolutions through postal ballot by giving my/our assent or dissent by placing tick mark in the appropriate box below:

Nature and Description of Resolutions	I/We assent to the Resolutions (FOR)	I/We dissent to the Resolutions (AGAINST)
<p>Agenda Item 4:</p> <p>To ratify and approve the transactions carried out by the Company with related parties as disclosed in the financial statements for the year ended June 30, 2025 and to pass the following Special Resolution, with or without modification(s) in terms of Section 208 of the Companies Act, 2017:</p> <p>“RESOLVED THAT, related party transactions carried out by the Company during the year in which majority of Directors are interested as disclosed in Note 45 of the financial statements for the year ended June 30, 2025, be and are hereby ratified, approved and confirmed.”</p>		
<p>Agenda Item 5:</p> <p>To authorize the Board of Directors of the Company to approve related party transactions for the financial year ending June 30, 2026, and to pass the following Special Resolutions, with or without modification(s):</p> <p>“RESOLVED THAT, the Board of Directors of the Company be and are hereby authorized to approve the transactions to be conducted with related parties on case to case basis for the financial year ending June 30, 2026.</p> <p>FURTHER RESOLVED THAT, these transactions, approved by the Board, shall be deemed to have been approved by the shareholders and shall be placed before the shareholders in the next Annual General Meeting for their formal ratification/ approval wherever required.”</p>		

Nature and Description of Resolutions		I/We assent to the Resolutions (FOR)	I/We dissent to the Resolutions (AGAINST)																		
<p><u>Agenda Item 6:</u></p> <p>To consider and if deemed fit, to pass the following special resolutions under Section 199 of the Companies Act, 2017, with or without modification(s), addition(s) or deletion(s):</p> <p>“RESOLVED THAT, consent of the shareholders of the Company be and is hereby accorded under Section 199 of the Act for investment in associated companies, as per following details, in the form of working capital loan, to be made from time to time, for a period of one year starting from the date of approval by the shareholders provided that the return on any outstanding amount of loan shall be KIBOR plus 2.50% (which shall not be less than the average borrowing cost of the Company) and as per other terms and conditions of the agreement to be executed in writing and as disclosed to the Members:</p> <table><tr><th>Sr. #</th><th>Name of Associated Company</th><th>Amount of Loan</th></tr><tr><td>1</td><td>Fatima Sugar Mills Limited</td><td>PKR 400 Million</td></tr><tr><td>2</td><td>Reliance Commodities (Pvt.) Limited</td><td>PKR 200 Million</td></tr><tr><td>3</td><td>Fatima Transmission Company Limited</td><td>PKR 300 Million</td></tr><tr><td>4</td><td>Fazal Cloth Mills Limited</td><td>PKR 200 Million</td></tr><tr><td>5</td><td>Fatima Holding Limited</td><td>PKR 200 Million</td></tr></table> <p>FURTHER RESOLVED THAT, any of the Directors/Chief Executive Officer and/or Chief Financial Officer and/or the Company Secretary of the Company be and are each hereby authorized singly to take all steps necessary in this regard, including but not limited to negotiating and executing any necessary agreements/documents and any ancillary matters thereto for implementing the aforesaid resolution.”</p>		Sr. #	Name of Associated Company	Amount of Loan	1	Fatima Sugar Mills Limited	PKR 400 Million	2	Reliance Commodities (Pvt.) Limited	PKR 200 Million	3	Fatima Transmission Company Limited	PKR 300 Million	4	Fazal Cloth Mills Limited	PKR 200 Million	5	Fatima Holding Limited	PKR 200 Million		
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4	Fazal Cloth Mills Limited	PKR 200 Million																			
5	Fatima Holding Limited	PKR 200 Million																			

NOTES:

1. Duly filled postal ballot should be sent to the Chairman of Reliance Weaving Mills Limited at above-mentioned postal or email address.
2. Copy of CNIC/ Passport (in case of foreigner) should be enclosed with the postal ballot form.
3. Postal ballot forms should reach the Chairman of the meeting within business hours on or before October 27, 2025. Any postal ballot received after this date, will not be considered for voting.
4. Signature on postal ballot should match with signature on CNIC/ Passport (in case of foreigner).
5. Incomplete, unsigned, incorrect, defaced, torn, mutilated, over written ballot paper will be rejected.
6. This postal Poll paper is also available for download from the website of Reliance Weaving Mills Limited at <https://fatima-group.com/rwml/page.php/forms-rwml>. Shareholders may download the ballot paper from website or use the same ballot paper published in newspapers.

Signature of Shareholder(s) / Proxy Holder(s) /Authorized Signatory

(In case of corporate entity, please affix company stamp)

Place: _____

Date: _____

COMPANY PROFILE

Reliance Weaving Mills Limited was established on April 7, 1990, with its registered office at 2nd Floor, Trust Plaza, L.M.Q. Road, Multan, and is listed on the Pakistan Stock Exchange. The Company's Head Office is located at E-110, Khayaban-e-Jinnah, Lahore-Cantt.

The Company is a fully integrated yarn and fabric manufacturing company with two locations: Fazalpur Khanewal Road, Multan (Multan Unit) consists of 195 acres of land with 228 bachelors' quarters designated for workers, 27 family quarters allocated for management staff, and two residences designated for Technical Directors, while Mukhtarabad, Chak Beli Khan Road, Rawat, Rawalpindi (Rawat Unit) consists of 34 acres of land with accommodation capacity for 500 workers and 90 bachelors' rooms.

The Spinning division at Multan comprises of two units, unit # 4 & 6. Unit # 4 comprises of 42 ring frames consisting of 47,520 spindles with total annual production capacity of 25,248 tons based on average count Ne 14. We have state of the art and modern technology, TOYOTA RX-240 and RX-300 E Draft capable of making wide range of counts. These machines can attain high speed of 21,000 RPM. Our ring machines are 2004, 2013 and 2014 model. Currently, we are producing yarn counts from 8/1 odd to 21/1 odd. The above unit produces Carded Yarn, Fashion Yarns like Linen, Tencel, Modal & Bamboo etc, Siro Yarn, Core Yarn, Dual Core Yarn, Slub Yarn, Dual Core+Slub Yarn and Core + Slub Yarns. We are specialized in making yarn for Denim. We have installed compact system on our existing frames gaining the ability of compact yarn manufacturing and have also installed Bobbin Transport System (BTS), which will cause the automation in the system and reducing workers handling. We have also installed Auto Doffer Auto-cone & new blow Room line for Fashion & technical fibers.

The Company has recently achieved a milestone in textile field in the form of launching new spinning unit # 6 comprises of 14+4 = 18 Ring frames (Total 29,568 spindles) with total annual production capacity of 7,450 tons based on fine count average Ne 35. We have state of the art and modern technology, RIETER K48 with E Draft + RX300E with Compact capable of making wide range of fine counts. These machines can attain high speed of 25,000 RPM with Muratec Qpro Japanese Link coner and Marzoli Simplex with auto doffer and BTS system. Our machines are 2022 model. Currently, we are producing yarn counts from 30/1 odd Cpt to 40/1 Cmb Cpt.

The Weaving unit comprises of 490 looms of high speed latest air jet machines of Tsudakoma (Japan) & Picanol (Belgium) with total grey cloth production of (91 Million Meters per year) (SGM's) is based on 60 picks. We cater for home textiles, work wear, Industrial use and apparels from various varieties of yarns blends such as Cotton/ Polyester, Cotton/Viscose/ Linen, Polyester/Viscose, Fancy Yarns, Stretch Yarns from different natural fibers & synthetic blends. The unit is equipped with latest warping and sizing machine, batchers, complete range fabric inspection and packing machinery installations, well equipped laboratory having complete range yarn and fabric testing facility, LDS system, air compressors, air conditioning / chiller system, boilers and self-gas engine power generation as well as equipped with green energy (solar energy). The weaving facilities can produce plain (basket/matt weave, ribbed warp & weft), twill, satin, sateen weave, warp stripe, weft stripe satin, cellular weave, BFC, pique, broken twill, missing dent, 16 frame dobby designs, variation of basic weave such as creps, double cloth, gauze (leno), Diamond weave, corduroy fabric, cavillary twill, selvedge writing jacquard.

The Rawat unit consists of 28 Toyota Japan (RY-5) spinning frame and 04 RX 300 frames with total annual production capacity of 138,000 bags based on standard count of 20/1 odd. The unit produces yarns namely Mélange, Marl, Slub, value added yarn, Injection Nappy and Fancy Draw Blend Yarns. We are producing almost all types of Fancy Yarns and Grey Fabrics and have state-of-the-art high speed machines with latest facilities coupled with highly skilled team of dedicated workers and engineers to meet the challenges of textile sector.

We are continually working to modernize our plant by replacing outdated equipment with new high-speed machines to keep up with recent trends in the local textile industry and abroad, giving us a competitive advantage over our competitors and propelling our company to the forefront of Pakistan's textile sector.

DIRECTORS' PROFILE



Mr. Fawad Ahmed Mukhtar

Chairman

Mr. Fawad Ahmed Mukhtar is the Chairman of the Company. He has extensive experience in manufacturing and industrial management. In addition to being a successful business leader, he is also a renowned philanthropist. After graduation, he has spent over 30 years in developing his family business into a sizable conglomerate. Mr. Mukhtar leads several community service initiatives of the Group including the Fatima Fertilizer Trust and Welfare Hospital, Fatima Fertilizer Education Society and School and Mukhtar A. Sheikh Welfare Trust, among others. He is also the Chairman of Reliance Commodities (Private) Limited, Fatima Holding Limited, Fatima Sugar Mills Limited, Air One (Private) Limited, Fatima Trading Company (Pvt.) Limited and is the CEO of Fatima Fertilizer Company Limited, Fatimafert Limited and Fatima Cement Limited. He is also the Director of Fatima Electric Company Limited and Pakarab Energy Limited. In addition, he is a member of the Board of Directors of the National Management Foundation, a sponsoring body of Lahore University of Management Sciences (LUMS).



Mr. Faisal Ahmed

CEO / Executive Director

Mr. Faisal Ahmed is the Chief Executive Officer of the Company. He is also the CEO of Fatima Sugar Mills Limited and Farrukh Trading Company Limited and the Chairman of Workers Welfare Board at Pakarab Fertilizers Limited. He also serves on the Board of Fatima Fertilizer Company Limited, Fatimafert Limited, Fatima Electric Company Limited, Pakarab Energy Limited, Fatima Cement Limited, Fazal Cloth Mills Limited, Reliance Commodities (Private) Limited and Air One (Private) Limited. Mr. Faisal is the former City Mayor and District Nazim of Multan and continues to lead welfare efforts in the city. He was also a Member in the Provincial Finance Commission (Punjab), Steering Committee of Southern Punjab Development Project and Decentralization Support Program. He has also served as the Chairman of Multan Development Authority and was a Member of a syndicate of Bahauddin Zakariya University, Multan.



Mr. Abbas Mukhtar

Non-Executive Director

Mr. Abbas Mukhtar is the CEO of Fatima Packaging Limited, Fatima AG Solutions Limited, and INNOGROW (Private) Limited, as well as on the board of several companies, including Fazal Cloth Mills Limited, Fatima Sugar Mills Limited, Fatima Trading Company (Private) Limited, Globacore Minerals Limited, Grand Exploration & Mining Company (Private) Limited, Osci Tech (Private) Limited, and SmartTech Semiconductors (Private) Limited, which are part of the Fatima Group, one of Pakistan's The Group has a \$2 billion asset base, 6,300 regular employees, and an annual revenue of approximately \$1 billion. Over the last three decades, the Fatima Group has developed to play a significant role in Pakistan's economy. Mr. Abbas Mukhtar joined the family business after earning his bachelor's degree from the University of Pennsylvania (UPenn). As a member of Fatima Group's senior management team, he is actively involved in social welfare activities related to healthcare and education. Abbas is also a big fan of sports in Pakistan. He is continually working to promote sports in Pakistan through various businesses, resulting in a healthier and happier society.



Mr. Muhammad Mukhtar Sheikh

Non-Executive Director

Mr. Muhammad Mukhtar is the Director of several companies, including Reliance Weaving Mills Limited, Fatima Sugar Mills Limited, and Fatima Management Company Limited, which are part of the Fatima Group, one of Pakistan's most prominent family businesses that manufactures fertilizers, textiles, power, and sugar. The Group has a \$2 billion asset base, with 6,300 regular workers, and an annual revenue of around \$1 billion. Over the previous three decades, Fatima Group has grown to play an important part in Pakistan's economy. Muhammad graduated from Babson College in Wellesley, Massachusetts with a degree in Strategic Management and Entrepreneurship. As the Fatima Group continues to expand, he is excited to lead significant and cutting-edge new initiatives. He is actively working with Reliance Weaving Mills Limited's spinning section. He also serves on the Fazal Cloth Mills Limited board.



Mr. Muhammad Fazeel Mukhtar

Non-Executive Director

Mr. Fazeel joined the Board of Reliance Weaving Mills Limited in March 2024 as a Non-Executive Director. He has attained the Honors Bachelor of Commerce Management Degree from University of Ottawa, Ottawa, ON, Canada. His core expertise include Corporate Planning and Business Analysis among others. Apart from business expertise, he is actively involved in philanthropic activities and has self-started an NGO with the name of HISA (Helping Injured Sick Animals) which is dedicated towards providing help to injured and abused animals in Pakistan. He is also serving on the Board of Fatima Sugar Mills Limited and Farrukh Trading Company Limited as well as acting as a Director of Textile and Steel Projects. He is a Certified Director, having completed the prestigious Directors' Training Program at LUMS.



Mr. Imran Bashir

Independent Director

Mr. Imran Bashir is a Chartered Accountant and a Certified Director, having completed the prestigious Directors' Training Program at LUMS. He possesses 25 years of post-qualification diversified experience in assurance, corporate advisory, internal audit and finance. Mr. Imran started his career from Ford Rhodes Robson Morrow (Now EY Ford Rhodes Sidat Hyder), Lahore. He has served Securities and Exchange Commission of Pakistan for a period of almost four years as Director Enforcement. He has also worked in Riaz Ahmad & Co., KPMG Taseer Hadi & Co., First Capital/Worldcall Group, Dawood Hercules Chemicals Limited, The Bank of Punjab and Shaheen Air International Limited at senior positions. He has extensive experience in financial/accounting matters, corporate laws, Internal Audit and is partner of Rizwan & Company, Chartered Accountants. He is a Fellow Member of the Institute of Chartered Accountants of Pakistan and is currently active member of Small and Medium Practice Committee of the Institute. He specializes in management consultancy and assurance and transactions advisory services including mergers and acquisition. He is also serving as independent director of Pakistan Steel Mills Corporation (Private) Limited and First Punjab Modaraba.



Mr. Shoalb Ahmad Khan

Independent Director

Mr. Shoalb Ahmad Khan has over 40 years of experience in government and development finance sectors. He served as Member Finance, National Highway Authority. He enjoys cross functional expertise in Financial Management, Public Private Partnership, Budgeting, Accounts, Audit, Commercialization & Revenue Management, besides handling sensitive cases of Arbitration & Dispute Resolution. In the Development Finance side, his exposure remained in Project Appraisal, Monitoring, Restructuring and Treasury Portfolio Management. He did his MBA from the University of Punjab, and MSc in Defense and Strategic Studies/NDC, from National Defense University. He is also Diplomate Institute of Bankers in Pakistan.



Mrs. Fatima Fazal

Non-Executive Female Director

Mrs. Fatima Fazal holds the position of Director at Reliance Weaving Mills Limited, Reliance Fabrics Limited, and Fatima Management Company Limited, which are all part of the Fatima Group, a leading business conglomerate in Pakistan involved in the production of fertilizers, textiles, power generation, and sugar. In addition to her corporate roles, she serves as the President of Friends of Mayo Hospital (FOMH) and actively participates in various social welfare projects focused on healthcare and education, such as the Mukhtar A. Sheikh Trust, Taareen Zameen Par Trust, and Mukhtar A. Sheikh Hospital.

BOARD COMMITTEES

Audit Committee



Mr. Imran Bashir	(Chairman)
Mr. Shoaib Ahmad Khan	(Member)
Mr. Muhammad Mukhtar Sheikh	(Member)

HR & Remuneration Committee



Mr. Shoaib Ahmad Khan	(Chairman)
Mr. Imran Bashir	(Member)
Mr. Muhammad Fazeel Mukhtar	(Member)

Risk Management Committee



Mr. Faisal Ahmed	(Chairman)
Mr. Imran Bashir	(Member)
Mr. Shoaib Ahmad Khan	(Member)

Nomination Committee



Mr. Fawad Ahmed Mukhtar	(Chairman)
Mr. Faisal Ahmed	(Member)
Mr. Muhammad Fazeel Mukhtar	(Member)



MANAGEMENT PROFILE



Mr. Waheed Ahmad

Chief Financial Officer

With over two decades of experience in finance, accounting, and strategic business planning, Mr. Waheed Ahmad is a highly accomplished Chartered Accountant. He got certifications from LUMS in Leadership and Management Development Program. His expertise spans across corporate finance, risk management, ERP systems, and budget management, with a focus on maximizing operational efficiency and profitability. Throughout his career, Mr. Waheed has been instrumental in securing and managing large-scale finances, including \$85 million with major banks. His strategic handling of currency risks through forwards, options, and swaps has resulted in substantial profits for the company, while his negotiation skills have yielded significant savings, annually from treasury discounting. In addition to his financial acumen, Mr. Waheed has demonstrated exceptional leadership in operational management, having led multiple large-scale projects including the expansion of production facilities and the implementation of energy-efficient systems. His work in budgeting and business planning has driven the company's growth, and his five-year expansion plan is projected to double the company's revenue. Mr. Waheed has also worked with prestigious international firms like Boston Consulting Group to explore global market opportunities. Mr. Waheed's key competencies include Corporate Finance & Risk Management, Budgeting & Strategic Business Planning, ERP Oracle Systems Implementation, Banking Relations & Loan Profiling, Currency Risk Management & Financial Negotiations, Tax Management & Cost Optimization, Leadership in Operational and Financial Growth.



Mr. Asad A. Jan

Head of Human Resources

Mr. Asad A. Jan began his journey in 1994 after earning his Master's in Business Administration, and since then, he has been a driving force in shaping the success of the Companies he has been a part of. He embarked on his journey with the Fatima Group in 2010, and over the course of 15 years, he ascended the corporate ladder, assuming various influential roles within the conglomerate's extensive and diverse business portfolio. His tenure included a pivotal role as the Head of HR, overseeing departments encompassing Energy, Fertilizer, Healthcare, Packaging, Sugar, Steel, and Textile. As a strategic leader, Asad played a transformative role in cultivating a growth-centric mindset by seamlessly integrating HR initiatives into the overarching organizational structure. Asad's professional trajectory is marked by a marvelous history of revitalizing and repositioning the individuals in various businesses of the group, a testament to his expertise in instituting and fortifying talent management and leadership development. Beyond his role as a seasoned human resource professional, Asad boasts the distinction of being a Registered Lead Auditor for Quality and Environmental Management Systems, a recognition of his proficiency and commitment to excellence, accredited by IRCA-UK. This additional facet of his expertise underscores his dedication to fostering quality and sustainability within organizations he serves.



Mr. Muhammad Akbar Rana

Head of Internal Audit & Risk Assurance - OB

Mr. Muhammad Akbar Rana is a Fellow Member of the Institute of Cost and Management Accountants of Pakistan (ICMAP) and a certified Lead Auditor for ISO 22301:2019 Business Continuity Management Systems, accredited by IRCA (UK). He has been associated with Fatima Group since 2003 and brings over two decades of diversified professional experience across the Fertilizer, Textile, Sugar, and Packaging industries. His areas of expertise include Internal Audit, Enterprise Risk Management, Business Continuity Planning, Information Systems Assurance, and Corporate Governance & Compliance. He has successfully led a wide range of strategic assurance and risk initiatives aimed at enhancing operational controls, strengthening governance frameworks, and aligning audit practices with organizational strategy. In addition to his professional qualifications, Mr. Rana has completed the Management Development Program, Programme on Legal Compliance and Secretarial Practices at Lahore University of Management Sciences (LUMS) and holds a certification from Harvard ManageMentor®, focusing on leadership and management skills development—further strengthening his capability to drive high-performance teams and foster a strong risk culture. Currently, he serves as the Head of Internal Audit & Risk Assurance for the Sugar and Textile Divisions of Fatima Group, where he leads the assurance function, oversees enterprise risk management strategies, and partners with executive leadership to uphold strong governance and compliance standards.



Kamran Ahmad Awan

Company Secretary

Mr. Kamran Awan is a distinguished corporate professional with over 28 years of extensive experience in managing and resolving corporate affairs across key industries including Fertilizer, Textile, Sugar and Energy. Throughout his career, he has consistently demonstrated a strong ability to perform and thrive in high-pressure, competitive environments. His academic background reflects a deep commitment to professional growth and excellence. Mr. Awan holds a Master's degree in Business Administration and a Diploma in Management Information System from the University of Management & Technology, Lahore. He further enhanced his expertise by obtaining a Post Graduate Diploma in Corporate Law and Practice from University Law College, University of the Punjab, Lahore. He is also a Certified Director, having successfully completed the esteemed Directors' Training Program at LUMS. A dedicated lifelong learner, Mr. Awan actively participates in seminars and workshops, which have further honed his skills in communication, corporate affairs and legal compliance. Before his tenure at Fatima Group, Mr. Awan played a significant role in corporate affairs at the Dawood Group from 1997 to 2016. He currently holds the role of Company Secretary at both Fatima Sugar Mills Limited and Fatima Energy Limited.



Khawaja Sajid

General Manager Marketing

Khawaja Sajid is the General Manager in Marketing Department. He has over 34 years of diversified marketing experience in different products of textile and carries a successful leadership experience in this portfolio. He has worked with the reputed textile companies of Pakistan. He holds the Master Degree in Business Administration from Baha-u-Din Zakariya University, Multan. Mr. Sajid joined Reliance Weaving Mills Limited in 2004 and remains devoted till today.



Mr. Aqeel Saifi

General Manager Marketing

Mr. Aqeel Saifi holds Master's degree in Business Administration from Imperial College of Business Studies and B.Sc (hons) Degree in Computer Sciences from FAST - NUCES. He has been attached to the textile industry for over 21 years, working with well reputed textiles organizations of Pakistan. He is with Reliance Weaving Mills Limited since August 2015.



Mr. Nasir Iqbal Sahi

General Manager Marketing (Yarn)

Mr. Nasir Iqbal holds master's degree in business administration. He has total experience of 27 years in Textile sector. He has an extensive knowledge of Customers and Suppliers for yarn sale and procurement with varying categories of course, fine, stretch, slub & siro yarn. His professional strength is to develop & manage diversified production covering all Textile Sectors (weaving, knitting, socks, towel, denim) with conventional and Value-Added yarn with Artificial Fibers certified with Oeko-Tex, BCI, US Trust Protocol, GOTS, OCS, GRS, CMIA & Inditex. He also good customer line in export to distinguished brands. He has been working with Reliance Weaving Mills Limited since 2003, as a valuable resources.



Mr. Salim Ahmed

General Manager Marketing

Salim Ahmed holds the master degrees in Business Administration and M.A. Economics. He has been in the Textile industry since last 27 years with well reputed textile mills in Pakistan, and has vast experience of fancy yarns of knitting and weaving. He has been in Reliance Weaving Mills Limited since August 2010.



Mr. Muhammad Shoalb Alam

Technical Director (Spinning UNIT # 4 & 6 Multan)

Mr. Muhammad Shoalb Alam holds B.Sc. Textile (Spinning) Degree from the University of Engineering & Technology Lahore. He was Vice President of Spinning Society and is part of this Group since the installation of spinning Unit (2006). He has experience of managing coarse and fine count mills, ranging from 6/1 to 120/1 on various types of machinery setups and producing different types of yarn from GIZA, PIMA and Brazilian Cotton. He also got training for blow room and card from Reiter in Winterthur, Switzerland. In 2024 a new state of the art spinning unit # 6, completely automated and latest machines has also been installed under his supervision.



Mr. Ikram Azeem

Technical Director (Weaving)

Mr. Ikram Azeem holds B.Sc (Textile Engineering) degree with specialization in Weaving in year 1996 from National Textile University, Faisalabad. He has total field experience of 29 years by working on different types of looms, (PICANOL Air Jet Loom and Tsudakoma Air Jet Loom). He is a part of this organization since the year 2000, they Started with 244 Looms production at site, Now figure reached at 490 Looms under their precious leadership, he had execute multiple BMRs in difference lots & years like 250 Looms, Sizing, Warping, Compressors, Boilers, Chillers and many other weaving Machinery, in addition, he got technical training of and Picanol Air Jet Loom from Belgium, TSUDAKOMA AIR Jet Loom from Japan, warping machines and Sizing TTs Machine, and Staubli training (Dobby & Cam Box of loom and knotting machine From FRANCE), with additional technical trainings of steam fired & hot water chiller form china. Attended technical trainings for energy saving and optimum utilization of machinery with best cost saving.



Mr. Salahuddin Khattak

General Manager (Spinning Rawat)

Mr. Salahuddin Khattak holds B.Sc. Textile (Spinning) Degree from National Textile University, Faisalabad. He has total field experience of 19 years of working on different types of Mélange Yarn, Injection Yarn, Lycra Melange Yarns, value added yarn, Slub and Snow Effect Yarns. He is part of this organization since 2010.



Mr. Anjum Jamil Shelkh

Head of Treasury

Mr. Anjum Jamil has been associated with Fatima Group since June 1999 and held varied managerial roles over the last 26 years in Textile/Sugar Division. Besides his professional skill sets working in multiple positions, his other initiatives make him as an effective team player, proactive and contributes by out of box thinking. He is an asset for the organization and always worked progressively in achieving company goals. He is CA-Intermediate by profession and had completed his 4 years professional training from Deloitte Pakistan within timeframe of 1993-1997. He had started his career in December 1997 as Manager Audit from Yousuf Adil Saleem & Co. Chartered Accountants.



CHAIRMAN'S REVIEW

Fawad Ahmed Mukhtar

Chairman

I am pleased to present the review for the year ended 30 June 2025, highlighting the Company's performance and the role of the Board of Directors in guiding management to fulfill its responsibilities in the best interest of all stakeholders.

Board Performance and Governance

The Board of Directors, comprising seasoned professionals from diverse industries, has remained deeply engaged in guiding the Company's strategic direction. With integrity, foresight, and commitment as our cornerstones, we continue to strengthen governance practices fully aligned with applicable laws and the highest standards of corporate responsibility.

The past year was marked by significant challenges for the textile sector, driven by high energy costs, inflationary pressures, volatile currency movements, subdued global demand, and escalating input costs. Despite these headwinds, the Board effectively discharged its fiduciary duties by providing strategic direction and maintaining vigilant oversight. Through active involvement in critical decision-making, the Board enabled the Company to navigate these complex challenges while ensuring management remained focused on operational efficiency, financial prudence, and alignment of strategy with market realities.

Despite economic challenges, the Board's proactive measures enabled the Company to preserve its market share and protect its business model. During the year, we achieved net sales of PKR 40.220 billion, reflecting the agility of our strategy and the

continued trust of our customers. Recognizing the strain of rising input costs and energy shortages, the Board approved initiatives to enhance efficiency and operational resilience. A key milestone was the installation of solar energy systems across major facilities, reducing reliance on conventional energy sources, lowering operating costs, and advancing our sustainability agenda.

At the same time, we continued to focus on building brand equity and expanding into untapped domestic and international markets. Through disciplined financial management, strategic planning, and effective risk mitigation, the Company has been positioned to respond with agility to currency volatility and shifts in global demand. Our emphasis on brand development, innovation, and diversification provides a strong foundation for future growth while ensuring adaptability in a dynamic business environment. The Board remains committed to guiding the Company responsibly and strategically, creating sustainable value for all stakeholders.

The Board remains firmly committed to the highest standards of corporate governance, recognizing that accountability and transparency are vital to sustaining investor confidence and long-term value creation for shareholders, employees, customers, and the broader stakeholder community. Open dialogue and constructive deliberation form the foundation of our decision-making. The Company continues to comply with all applicable laws, codes, and regulations, while the Board supports management in pursuing initiatives that create sustainable value. Our annual self-evaluation exercise has been instrumental in identifying opportunities for improvement and benchmarking our governance practices against global standards, thereby enhancing the effectiveness of the Board and its committees.

Looking forward, the Board remains determined to steer the Company with steadfastness and foresight amid changing industry dynamics. We will continue to support management in pursuing growth opportunities, driving innovation, optimizing costs, and embedding sustainability into our long-term strategy to deliver enduring value and strengthen our position in the textile sector.

Acknowledgment

I extend my deepest appreciation to my fellow Board members, stakeholders, shareholders, valued customers, employees, bankers, and suppliers for their unwavering trust, commitment, and contributions throughout the year. Their support and collaboration have been instrumental in helping the Company navigate challenges and pursue long-term objectives. I would also like to acknowledge the management team and employees, whose resilience, professionalism, and dedication have enabled us to sustain performance and progress toward our strategic goals.

As we move into FY 2026, I am confident that the Board and management will continue to demonstrate agility and foresight in addressing evolving challenges, while maintaining a clear focus on operational excellence, sustainability, and innovation.

مستقبل کی جانب قدم بڑھاتے ہوئے پورڈ پائیدار اور ویرانہ پیشانہ انڈسٹری ڈائیکس کی تیاری کے ساتھ کھیتی کے امور سرانجام دینے کیلئے پر عزم ہے۔ ہم اپنی طویل مدتی سترچٹی کے مطابق ترقی کے مواقعوں کی تلاش، جدت اندازی، لاگت پر قابو کیلئے سخت کوششوں اور پائیداری کیلئے انتظامیہ کی حمایت ہماری رہنمائی گے تاکہ پائیدار قدرتی فراہمی اور ٹیکنالوجی کے شعبہ میں اپنی وجہ بندی مضبوط کی جاسکے۔

اعتراف:

ہم اپنے ساتھی پورڈ ممبران، اسٹیک ہولڈرز، شیئر ہولڈرز، معزز کسٹمرز، محنتی ایمپلائیز، جنکٹرز اور سپلائرز کی جانب سے غیر حیزل، دانشی، مسلسل اعتماد، حقیقی بصیرت اور سال بھر اسٹریٹجک شراکت داری پر ان کو خراج تحسین پیش کرنا چاہوں گا۔ شفافیت، تعمیر و جاننے اور اجتماعی فیصلہ سازی کے کلچر کے فروغ میں ان کی لگن مشکل اوقات میں کھیتی کی راہنمائی میں اہم کردار ادا کرتی رہی۔ میں انتظامی ٹیم اور ملازمین کی پیشہ وارانہ مہارت، پائیداری اور بھرپور محنت کا بھی اعتراف ہوں، جن کی بدولت ہم اپنی کارکردگی کو برقرار رکھنے اور طویل مدتی مقاصد کے حصول میں کامیاب ہوئے۔

جیسا کہ ہم مالی سال 2026 میں اعلان ہو رہے ہیں، مجھے یقین ہے کہ پورڈ اور انتظامیہ کاروباری ماحول کے بدلنے چیلنجز سے جھیلنے میں بھرپور ہمت مند اور ویرانہ پیشی کا مظاہرہ کریں گے۔ پریشیں ایکسی لینس، پائیداری اور جدت پر توجہ کے ساتھ ہم ٹیکنالوجی انڈسٹری کی ترقی اور بحالی میں مثبت کردار ادا کرتے ہوئے اپنے شیئر ہولڈرز کیلئے طویل مدتی قدر تخلیق کرنے کیلئے پر عزم ہیں۔

چیسر مین کا جائزہ

نوا اور معیار

چیسر مین

بورڈ نے ان پٹ اخراجات میں اضافے اور توانائی کی قلت سے جنم لینے والے چیلنجز کو دیکھتے ہوئے آپریشنز کی بہتری اور کارکردگی میں اضافہ کیلئے مختلف اقدامات کی توثیق کی۔ اس میں ایک اہم سنگ میل بڑی ٹیبلٹز میں سولار انرجی سسٹم کی تنصیب تھی۔ یہ اقدام وسیع تر پائیداری انجینڈر کی معاونت اور توانائی کے روایتی ذرائع پر انحصار میں کمی اور کم آپریٹنگ اخراجات بھی یقینی بناتا ہے۔

اس کے ساتھ ساتھ بورڈ نے کچنی کی برانڈ انکوبینی میں اضافہ اور غیر رسائی یافتہ مقامی اور بین الاقوامی مارکیٹس میں اپنے فٹ پرنٹ کی توسیع پر بھی توجہ مرکوز کر رکھی ہے۔ نظم و ضبط کے مطابق مالیاتی انتظام، سٹرکچرل چانگ اور خطرات کی موثر انداز میں تخفیف پر زور ایک متحرک بزنس الیو ازمینٹ میں موافقت یقینی بنا کر مستقبل کی ترقی کیلئے ایک مضبوط بنیاد فراہم کرتا ہے۔ بورڈ تمام اسٹیک ہولڈرز کیلئے طویل مدتی قدر پیدا کرتے ہوئے دورانہ پیشاندہ اور ذمہ دارانہ انداز میں کچنی کو آگے بڑھانے کیلئے پرعزم ہے۔

بورڈ یہ بخوبی سمجھتے ہوئے کہ شیزر ہولڈرز، ایسپلائز، کسٹمرز اور دیگر اسٹیک ہولڈرز کی ونی کا اعتماد بحال رکھنے اور طویل مدتی دلچسپی بنانے کیلئے اقتساب اور شفافیت اہم حوالی ہیں، کارپوریٹ گورننس کے اعلیٰ معیارات پر عمل پیرا رہنے کیلئے پرعزم ہے۔ برٹ و سائے اور غیر غری غور و نگار ہماری فیصلہ سازی کی بنیاد بنتے ہیں۔ کچنی تمام قابل اطلاق قوانین، ضابطوں اور قواعد کی مکمل تعمیل کرتی ہے جبکہ بورڈ پائیدار و بطور ممکن بنانے والے فیصلوں پر عملدرآمد میں انتظامیہ کو معاونت فراہم کرتا ہے۔ ہماری سالانہ خود تھیںسی مشق بین الاقوامی معیارات کے مطابق ہماری گورننس میں بہتری اور شیڈ مارک بنانے کے مواقعوں کی نشاندہی میں کلیدی کردار ادا کرتی ہے، جس سے بورڈ اور اس کی کمیٹیوں کی تاہم میں اضافہ ہوتا ہے۔

مجھے 30 جون 2025 کو اختتام پذیر ہونے والے سال کیلئے اسٹیک ہولڈرز کے منافع کیلئے کچنی کی کارکردگی اور فرائض کی انجام دہی میں بورڈ آف ڈائریکٹرز کی انتظامیہ کی راہنمائی پر مشتمل جائزہ رپورٹ پیش کرتے ہوئے انتہائی خوشی محسوس ہو رہی ہے۔

بورڈ کی کارکردگی اور گورننس:

مختلف انڈسٹریز سے وابستہ تجربہ کار پیشہ ور ممبران پر مشتمل بورڈ آف ڈائریکٹرز کچنی کی سٹرکچرل سمت کے تعین میں پوری تدری سے مصروف عمل ہیں۔ دیانتداری، دوراندیشی اور پختہ عزم کے ساتھ ہم تمام نافذ العمل قوانین اور کارپوریٹ ذمہ داری کے اعلیٰ ترین معیارات کے مطابق گورننس پریکٹس کی مضبوطی یقینی بناتے ہیں۔

زیر جائزہ گزشتہ سال ٹیکسٹائل کے شعبہ کیلئے توانائی کی بلند قیمتوں، افراط زر کے دباؤ، کرنسی کی غیر مستحکم نقل و حمل، عالمی طلب میں کمی اور بڑھتی ہوئی ان پٹ لاگت جیسے چیلنجز سے بھرپور تھما۔ ان مشکلات کے باوجود بورڈ نے اہم سٹرکچرل راہنمائی اور امور کی نگرانی سے متعلق اپنی ذمہ داریاں احسن طریقے سے سرانجام دیں۔ اہم فیصلہ سازی میں بورڈ کی فعال شمولیت نے انتظامیہ کی آپریشنل استعداد پر توجہ، مالیاتی دانشمندی اور مارکیٹ کے حقائق کے مطابق صحت گھمٹی کی تیاری کے ذریعے کچنی کو ان پیچیدہ مشکلات سے تیز رو رہا ہونے کے قابل بنایا۔

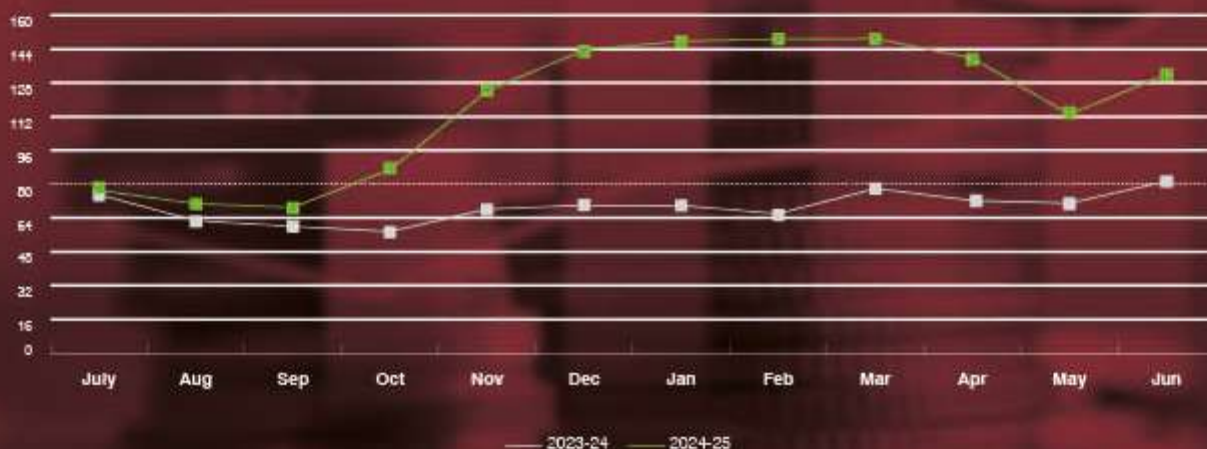
معاشی چیلنجز کے باوجود، بورڈ کے فعال اقدامات نے کچنی کو اپنا مارکیٹ شیئر برقرار رکھنے اور بزنس ماڈل کے تحفظ کے قابل بنایا۔ سال کے دوران ہم نے 40.220 ملین روپے کی خالص سیلز حاصل کیں، جو ہماری صحت عملی کے استحکام اور کسٹمرز کے اعتماد کو ظاہر کرتا ہے۔

MARKET PRICE DATA

The following table show month end wise share price of the company that prevailed during the financial year 2024-25 and 2023-24 in PSX.

Month	2024-25			2023-24		
	High	Low	Close	High	Low	Close
July	88.70	68.00	76.99	80.90	73.10	75.00
August	83.88	67.55	70.79	80.62	62.76	62.76
September	77.86	62.10	69.00	66.95	55.50	60.00
October	113.98	62.10	86.95	74.95	55.00	57.55
November	126.50	77.00	124.22	72.99	57.00	68.17
December	153.95	111.90	143.70	78.96	67.07	70.00
January	150.00	130.00	147.75	75.25	65.00	69.95
February	149.00	131.00	148.80	75.20	64.66	66.00
March	149.00	135.10	149.00	78.00	61.06	77.97
April	149.00	131.10	139.70	78.00	72.25	72.25
May	139.25	98.10	113.05	77.33	71.00	71.00
June	151.25	110.00	132.04	85.40	63.02	81.38

SHARE PRICE ANALYSIS



DIRECTORS' REPORT TO THE SHAREHOLDERS

On behalf of the Board of Directors, we are pleased to present the Annual Report of Reliance Weaving Mills Limited along with the annual audited financial statements for the year ended June 30, 2025.

Financial Results

The current financial year began under considerable global economic uncertainty, shaped by multiple external shocks. Geopolitical tensions, including the ongoing Russia-Ukraine conflict and instability in the Middle East, continued to disrupt energy and commodity markets. At the same time, evolving trade dynamics—such as U.S. tariff adjustments, tightening monetary policies in advanced economies, and the slowdown in China's manufacturing sector further weighed on global growth. These combined factors intensified supply chain disruptions, elevated logistics and financing costs and fueled volatility in energy and commodity prices. The cumulative effect has been a challenging international trade environment, with businesses worldwide compelled to adapt to heightened uncertainty and shifting demand patterns.

Despite economic challenges, the Company delivered a strong financial performance during the year. Profit before taxation increased significantly to PKR 685.7 million from PKR 118.3 million in the previous year, while post-tax net profit rose to PKR 256.99 million compared to PKR 119.6 million last year. This turnaround was achieved despite maintaining nearly consistent sales volumes, reflecting effective financial and operational management. The Company continued to face inflationary pressures, which elevated raw material costs and conversion expenses, particularly utility prices. However, a notable reduction of 25.68% in finance costs, amounting to PKR 2.89 billion, provided meaningful relief to profitability. Additionally, financial stability improved as the current ratio strengthened to 0.94 from 0.82 in the prior year, while the interest coverage ratio increased to 1.5 from 1.2, reflecting enhanced capacity to meet financial obligations.

Major financial Indicators are as under:

Description	2025	2024
	Rupees in Million	
Sales	40,220	41,461
Cost of Sales	35,517	36,619
Gross Profit	4,703	4,842
Finance Cost	2,895	3,893
Profit after Tax	257	120

Material Changes In Financial Statements

Following are the material changes, which are disclosed in order to ensure transparency and consistency in the financial reporting:

Particulars	Unit	June 30, 2025	June 30, 2024
Gross Profit	%	11.69	11.68
Return on Sales	%	0.64	0.30
Earnings Per Share	Rs.	8.34	3.88
Market Value of a Share	Rs.	132.04	81.38
Balance Sheet Footing	Rs. in Million	39,270	34,864

Earnings Per Share

Your Company's post-tax profit of Rs. 256.99 million translates into EPS of Rs. 8.34 as against Rs. 3.88 last year.

Market Capitalization

At the close of the year, the market capitalization of the Company stood at Rs. 4,068 million as against Rs. 2,507 million last year.

Final Cash Dividend

Due to PKR devaluation and high-interest rates, the directors have decided not to declare dividend this year to reduce the borrowing and to meet the higher working capital requirements. The company remains committed to provide sustainable returns to shareholders in the future.

Subsequent Events

No material changes or commitments affecting the financial position of the Company have taken place between the end of the financial year and the date of this report, except as disclosed in this report, if any.

Outstanding Taxes And Duties

Details of outstanding taxes and duties are given in the financial statements.

Contribution To National Exchequer

Your Company contributes substantially to economy in terms of taxes and duties, which is increasing as the Company is growing.

Details On Internal Financial Controls

The Board holds ultimate responsibility for establishing and maintaining robust internal controls over financial reporting. Our independent internal audit department reports functionally to the Board Audit Committee and administratively to the CEO. Each year, the Board Audit Committee approves the audit plan, which is based on an annual assessment of key operating areas. The internal audit department provides recommendations to address any control lapses, which are taken up by the management to remediate control lapses. Observations are shared quarterly with the Board Audit Committee, the CEO, and the relevant divisional management. The role of the internal audit function continues to evolve in response to events, risks, and regulatory changes impacting the Company, ensuring that its mandate remains aligned with organizational objectives. Our internal controls are designed to offer reasonable assurance regarding the reliability of our financial reporting and the preparation of external financial statements in accordance with International Financial Reporting Standards (IFRS). Your Company operates in Oracle EBS R-12 an ERP system and has many of its accounting records stored in an electronic form and backed up periodically. The ERP system is configured to ensure that all transactions are integrated seamlessly with the underlying books of account. Your Company has automated processes to ensure accurate and timely updates of various master data in the underlying ERP system. Nonetheless, the Company maintains an effective internal control framework, characterized by clear structures, defined authority limits, accountabilities, and well-established policies and procedures for review processes.

Economic Indicator

Pakistan's economy grappled with challenges including low foreign reserves, a depreciating currency. Import bills increased by 6% to USD 58.3 billion, while export increased by 9% to USD 32.7 billion. Inflation recorded at 5.13% while 12.6% in 2024. The State Bank of Pakistan has reduced the markup rate from 22% to 11% which contributes a major role to control the inflation rate. The overall economic landscape remains uncertain despite some relief measures.

Future Outlook and the Main Trends and Factors Likely to Affect the Future Development, Performance and Position of the Company's Business

In line with above, the textile sector in Pakistan is facing numerous challenges, including reduced global demand, costly business environment, reduced cotton yields, expensive imports, inadequate availability of raw materials, currency fluctuations, high government taxation and high energy rates. These factors have made the textile industry less competitive on both regional and global scales, leading to the closure of many small to medium-sized entities. However, larger vertically integrated production facilities are showing resilience.

The Company's management remains optimistic about sustainable profitability by focusing on cost transformation and urging the government to implement supportive policies for the sector.

Business Continuity Planning and Safety Procedures for Data Protection

The Company has a comprehensive disaster recovery plan in place, which entails backup facilities at different areas. This system is also subject to regular system checks to ensure continued effectiveness in case of any emergency. Standard Operating Procedures and checklists have also been developed, identified and explored in detail where situations/areas of high risk that could hamper Company operations. Accordingly, action plans have been prepared to manage strategic business risks considering the general economic conditions, competitive realities and possible scenarios and ensuring that risk management process and culture are embedded throughout the Company.

Modernization & Expansion

The Company is committed to modernize and expand its production line according to rapidly evolving technology to produce international quality products. The Company has installed 8,064 spindles and upgradation of 17 looms to diversify its product and increase production efficiency.

20 MW Renewable Energy Project.

During the year, we implemented 14 Mega Watt (MW) with total installed capacity of 20 MW and further 3 MW is in process of implementation, which will start production in December 2025 so total capacity of solar shall be 23.7 MW producing almost 31 Million Units annually, significantly reducing our dependence on conventional energy sources. As a result, we shall achieved substantial cost reduction, reinforcing our strategic focus on sustainability, cost optimization and long-term energy security. By leveraging advanced technologies and sustainable energy practices, the initiative not only enhances our environmental performance but also contributes to long-term financial resilience.



Pattern of Shareholding

The Pattern of Shareholding as required under the Code of Corporate Governance is attached with this Report.

Brief Roles and Responsibilities of the Chairman and CEO

In compliance with the requirements of the law, the position of Chairman of the Board of Directors and the office of Chief Executive Officer are held by separate persons with clear duties and responsibilities where:

- The Chairman manages the Board and guide with a primary role to ensure that the Board is effective in its tasks of setting and implementing the Company's direction and strategy.
- All the meetings of the Board of Directors are presided by the Chairman who has the power to set the agenda and signing of minutes and is also entrusted with the leadership of the Board proceedings.
- The CEO carries the responsibility for overall success of the Company by making top level managerial decisions.

Meetings of the Board of Directors

Four meetings of the Board of Directors were held during the year. Attendance was as follows:

Sr. #	Name of Participants	Designation	Attendance
1	Mr. Fawad Ahmed Mukhtar	Chairman	4
2	Mr. Faisal Ahmed	CEO	4
3	Mrs. Fatima Fazal	Female Director	2
4	Mr. Muhammad Mukhtar Sheikh	Director	3
5	Mr. Muhammad Fazeel Mukhtar	Director	4
6	Mr. Abbas Mukhtar	Director	2
7	Mr. Imran Bashir	Independent Director	4
8	Mr. Shoaib Ahmad Khan	Independent Director	4

During the year under review, there was no change in the composition of the Board of Directors and the aforementioned individuals continued to serve as members of the Board throughout the year.

The directors who could not attend the meeting due to any reason informed the Company Secretary beforehand and the leave of absence was granted accordingly.

Committees of the Board

The Board Committees and their Members are disclosed on Page 26 of the Annual Report.

Directors' Training Program

Out of eight Directors, three Directors have completed the Directors' Training Program (DTP) while the three Directors meet the exemption criteria. Further, the Company has planned to arrange DTP for the remaining two Directors, female executive and head of department.

Directors' Remuneration

The Company do not pay remuneration to directors except the use of fully maintained cars.

The Independent Directors are paid the meeting fee along with boarding and lodging for attending the Board and its Committees' meetings..

Details of remuneration paid to the Executive and Non-executive Directors during the year is given in Note 43 of the financial statements.

Disclosure Relating to Remuneration of Key Managerial Personnel and Particulars of Employees

The CEO does not receive any remuneration from the Company. The information required under Companies Act, 2017 in respect of executive employees of the Company is annexed at Note 43 of the report.

Annual Evaluation of Board Performance

An annual evaluation of the Board is carried out on the basis of a self-assessment questionnaire to ensure that the Board's overall performance and effectiveness is measured and benchmarked against expectations in the context of objectives set by the Company. The evaluation provides the Board with an opportunity to review the balance skills, experience, diversity and perspectives. The size and composition of the Board is adequate to govern the Board procedures.

Corporate and Financial Reporting Framework

The Board is fully aware of its responsibilities under the corporate and financial reporting framework outlined in the SECPs Code of Corporate Governance (CCG). The following statements exemplify its dedication to adhering to the highest standards of CCG best practices.

- The financial statements prepared by the management of the Company, present fairly its state of affairs, the results of its operations, cash flows and changes in equity.
- Proper books of accounts of the Company have been maintained.
- Appropriate accounting policies have been consistently applied in preparation of the financial statements and accounting estimates are based on reasonable and prudent judgment.
- International Financial Reporting Standards, as applicable in Pakistan, have been followed in preparation of the financial statements and any departures therefrom have been adequately disclosed.
- A sound internal control system has been effectively implemented and monitored.
- There are no significant doubts upon the Company's ability to continue as a going concern.
- There has been no material departure from the best practice of Corporate Governance.

Code of Conduct

The Code of Conduct has been communicated and acknowledged by each Director and employees of the Company.

Statement of Ethics & Business Practices

The statement of business ethics and core values provides the framework on which the Company conducts its business. The Board and the employees are the custodians of the excellent reputation for conducting our business according to the highest principles of business ethics. The following principles constitute the business ethics and core values of the Company to promote the employer branding:

- Demonstrate honesty, integrity, fairness and ethical behavior when interacting within or outside the organization;
- Compliance with all laws & regulations as a good corporate citizen;
- Commitment to run the business in an environment that is sound and sustainable;
- Belief in the principles of reliability, credibility and transparency in business transactions;
- To be an equal opportunity employer;
- Safeguard shareholders interest;
- Ensuring Health & Safety Environment to protect our people, neighbors, customers & visitors;
- Encourage to face the business challenges;
- Investment in human capital;
- Proper financial disclosures of any conflict of interest transactions, if any;
- Accountability and responsibility;
- Good and effective public relations;
- Promotion of culture of excellence by exceeding the expectations of all stakeholders;
- Customer satisfaction for continuous growth;
- Encourage employees to be creative & innovative;
- Respect for all stakeholders;
- Reliable & dependable supplier, enhancement of profitability to benefit shareholders, employees and the Government.

Corporate Social Responsibility (CSR)

Our Company is committed to making a difference through active support for communities, environmental care,

charity, and fair business practices. We invest in community welfare, protect consumers, support underprivileged groups, hire people with disabilities, ensure workplace safety, uphold strong ethics, fight corruption, contribute to national causes, support the economy, and promote rural development.

We see CSR as a cornerstone of our sustainable business philosophy, voluntarily contributing to a stronger, healthier society. Giving back to the communities we serve is not just a commitment—it's a core belief that drives our vision to create lasting, positive impact. We owe our success to these communities and strive to honor that bond through meaningful actions.

We demonstrate our dedication through sustained support for health and education initiatives. As a proud supporter of the Mukhtar A. Sheikh Trust, we bring high-quality, free healthcare to underserved communities in Multan by funding community health centers and free medical camps, providing essential check-ups and medicines. Additionally, we empower women and girls through vocational education centers, equipping them with valuable skills to build brighter futures, reflecting our mission to uplift lives and strengthen communities.

Health Safety & Environment

The Company is well aware of its responsibility to the environment being a responsible environment protecting corporate citizen. During the year, HSE performance of all the segments remained excellent. Strong commitment of Plant team has enabled it to achieve all HSE standards. Comprehensive monitoring and self-auditing regimes remained in focus backed by internal and external audits. Management Safety Audits, Emergency Response, Plant Reliability Enhancement Program, Occupational Health & Industrial Hygiene and Customized Housekeeping audits are few to be named.

Diversity, Equity & Inclusion Vision Statement

Creating a work environment and impacting communities where **Diversity Thrives, Equity Prevails, and Inclusion Unites**. Nurturing a work culture that **embraces** all generations, **values** broad spectrum of ideas and **integrates** them within the organization.

We are committed to fostering a workplace culture where diversity is celebrated, equity is upheld, and inclusion is a shared responsibility. We respect and value every individual, empower women and create a safe, supportive environment free from harassment of any kind. Our policies are designed to protect the dignity of all employees, promoting respect, fairness, and accountability.



We actively celebrate cultural and gender-based events such as Women's Day and accommodate religious observances. Through awareness initiatives like breast cancer education and sessions on core values and behaviors, we aim to build a workplace that is informed, empathetic and united in purpose.

Gender Pay GAP Statement Under SECP's Circular 10 Of 2024

Following is the gender pay gap for the year ended June 30, 2025:

- Mean Gender Pay Gap: (132%)
- Median Gender Pay Gap: (31%)

The Company provides an equal opportunity and compensation of male and female members are fixed as per their respective roles, based on experience, qualification and performance.

Sustainability Reporting

We recognize our responsibility to minimize environmental impact, promote social equity and drive economic value through sustainable practices across our textile operations. A key pillar of our environmental strategy is the integration of renewable energy, particularly solar power projects within our manufacturing facilities. By harnessing clean, abundant solar energy, we significantly reduce our carbon footprint and dependence on fossil fuels. This transition not only supports global efforts to combat climate change but also contributes to long-term operational cost savings and energy security. The Company recognizes the importance of ESG and is committed to adhering to SECP's regulatory guidelines on ESG disclosure. We strongly believe that ESG factors have significant impact on investor confidence, financial stability and overall business viability. We are integrating sustainability considerations into our operations which will help to mitigate risks, enhance reputation and offer sustainable products and services. This approach ultimately creates long-term value for all stakeholders. We envision a future where sustainability is an integral part of every business decision, and where transparent reporting



drives accountability, continuous improvement, and long-term value for all stakeholders, the Company is in a process of developing policies as suggested by SECP in its recent guidelines.

Risk Management & Internal Controls

The Company has established a comprehensive framework for risk identification, assessment, and mitigation. Risks are evaluated based on their criticality, and appropriate measures are devised, implemented, and continuously monitored by management across all key functions. These measures are regularly reported to and reviewed by the Audit Committee. Through the Audit Committee, the Board periodically reviews potential risks, along with the adequacy of internal controls and risk management procedures.

The Company's system of internal control is designed to provide reasonable assurance that assets are protected against loss, theft, or misuse; all transactions are accurately recorded; accounting records remain reliable; and compliance with applicable laws and regulations is maintained. This system is robust in design and is subject to ongoing evaluation to ensure its continued effectiveness and adequacy.

Internal audit and Risk Assurance Function

The Internal Audit function effectively operates in line with the Code of Corporate Governance and the charter approved by the Audit Committee of the Board of Directors, providing independent and objective assurance on the effectiveness of governance, risk management, and control activities.

Evolving beyond a traditional audit role, the function is progressively positioning itself as a business partner and advisor by adopting a proactive approach to strengthen corporate governance, mitigate risks, add value to business

processes, and create synergies across the Group. The Board, through its Audit Committee, relies on Internal Audit's assessments and recommendations regarding the adequacy and effectiveness of internal controls and takes appropriate action where necessary.

Internal Audit leverages risk control matrices to prioritize activities, formulate its annual audit plan, and enhance internal controls through periodic reviews of organizational functions and processes.

All assignments are executed in accordance with the annual plan approved by the Audit Committee. Material findings are reviewed by the Committee, with necessary actions taken or escalated to the Board when required.

Through these efforts, the Audit Committee ensures operational efficiency, compliance, effective risk management, reliable financial reporting, robust controls, and the safeguarding of Company assets and shareholders' wealth. The Internal Audit function also emphasizes business continuity and the adequacy of risk control measures to ensure uninterrupted operations.

Information Technology Division

The Information Technology Division (ITD) continues to serve as the backbone of the company's digital transformation, enabling sustainable ways of working. Over the past year, ITD has strengthened core systems, advanced automation and enhanced Oracle E-Business Suite capabilities to ensure seamless operations across the organization.

By expanding digital workflows, ITD has further reduced paper reliance, improved transparency and accelerated decision making. We have integrated our systems with external platforms, including the Federal Board of Revenue and payment gateways via leading banks to streamline compliance and financial operations. In addition, the implementation of the Enterprise Asset Management has strengthened to improve maintenance planning, and increased overall operational efficiency.

With a strong focus on innovation and user experience, ITD continues to connect people, processes and data through secure, intelligent and scalable solutions. Aligned with the company's future vision, ITD remains committed to driving efficiency today while building the digital foundations for tomorrow.

Corporate Communications

Effective communication is integral to our commitment to transparency, trust, and stakeholders' engagement. The corporate communication function serves as a vital bridge, ensuring timely, accurate, and consistent dissemination of information to the shareholders, investors, employees, regulators, and the wider public. Addressing shareholders'

queries promptly and effectively is a fundamental aspect of our commitment to good corporate governance and stakeholders' engagement.

The Company recognizes the critical role of its corporate website as a primary platform for stakeholders' engagement and information dissemination. The annual and quarterly reports are available on the website.

Investor Grievance Policy

The Shares Registrar is responsible to address the investor's grievances and responding to there queries and concerns.

Auditors

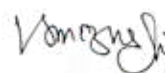
The existing auditors, M/s. ShineWing Hameed Chaudhri & Co., Chartered Accountants will retire at the conclusion of the Annual General Meeting and being eligible, have offered themselves for re-appointment. As proposed by the Audit Committee, the Board recommends their re-appointment as auditors of the Company in the forthcoming Annual General Meeting.

Trade In Company's Shares

Trading in the shares of the Company, if any, carried out by the Directors, Executives and their spouses and minor children during the financial year ended June 30, 2025 are disclosed in the pattern of shareholding

Acknowledgement

The Directors would like to express their appreciation to the Securities & Exchange Commission of Pakistan, Banks, Financial Institutions, Insurance Companies and the Shareholders for their continuous support, cooperation, trust and confidence in the Company. The Directors would also like to express their gratitude for the support provided by our valued customers and suppliers. The Directors would also like to place on record their appreciation for the commitment, dedication, devotion, loyalty and hard work by all cadres of employees towards the growth, well-being and success of the Company.



Imran Bashir

Independent Director

Place: Multan

Dated: September 25, 2025



Faisal Ahmed

Chief Executive Officer

سرمایہ کار کی شکایت پالیسی:

کمپنی اپنے سرمایہ کاروں کے ساتھ مسلسل رابطے میں رہتے ہوئے ان کے سوالات و غمضات اور شکایات کو جواب دیتی ہے۔ شیئرز رجسٹر ادر سرمایہ کاروں کی شکایات کے ازالہ کا ذمہ دار ہے۔

آڈیٹرز:

موجودہ آڈیٹرز میسرز شائن ونگ حمید چودھری اینڈ کمپنی، چارٹرڈ اکاؤنٹنٹس سالانہ اجلاس عام کے موقع پر ریٹائر ہو جائیں گے اور انہوں نے اہل ہونے کے ناطے دوبارہ تعیناتی کیلئے اپنی خدمات پیش کی ہیں۔ آڈٹ کمپنی کی تجویز کے مطابق بورڈ نے آنے والے سالانہ اجلاس عام میں ان کی دوبارہ بطور آڈیٹرز تعیناتی کی سفارش کی ہے۔

کمپنی کے شیئرز میں تجارت:

30 جون 2025 کو اختتام پذیر ہونے والے مالی سال کے دوران ڈائریکٹرز، ایگزیکٹوز اور ان کے شریک حیات اور تالیاں بچوں کی جانب سے کمپنی کے شیئرز میں تجارت، اگر کوئی ہے تو، پائین آف شیئرز ہولڈنگ میں بیان کی گئی ہے۔

اعمال و تشکر:

ڈائریکٹرز سیکرٹریز اینڈ ایگزیکٹوز کی پیشکش آف پاکستان، بینکوں، مالیاتی اداروں، انشورنس کمپنیوں اور شیئرز ہولڈرز کی جانب سے کمپنی کے ساتھ مسلسل تعاون، معاونت، اعتماد اور بھروسے پر تہ دل سے مشکور ہیں۔ اس کے ساتھ ساتھ ڈائریکٹرز معزز صارفین اور ترمیم کنندگان کے تعاون پر ان کا شکریہ ادا کرتے ہیں۔

ام کمپنی کی ترقی، خوشحالی اور کامیابی میں کردار ادا کرنے والے ہر شعبے سے وابستہ ملازمین کے عزم، لگن، وفاداری اور انتھک محنت پر انہیں خراج تحسین پیش کرتے ہیں۔

Vomshaji

عمران شیر
المنیجر ڈائریکٹر

Thakur

فیصل احمد
چیف ایگزیکٹو آفیسر

مقام: بمبائ

تاریخ: 25 ستمبر، 2025

اہم ستون قابل تجدید توانائی بالخصوص شمسی توانائی کے منصوبوں کی ہمارے پیداواری نظام میں شمولیت ہے۔ صاف اور دافتر مقدار میں شمسی توانائی کے استعمال سے ہم اپنے کاربن فٹ پرنٹس اور فوسل ایندھن پر انحصار کو نمایاں طور پر کم کر رہے ہیں۔ یہ تجدید ملی نامصرف ماحولیاتی تبدیلیوں سے غصے کی عالمی کاوشوں کی ترجمان ہے بلکہ طویل مدتی آپریشنل لاگت میں کمی اور توانائی کی بچت میں بھی معاون ثابت ہوتی ہے۔

کمپنی ای ایس جی کی اہمیت کو مکمل طور پر تسلیم کرتی ہے اور ای ایس جی سے متعلق سکیورٹیز اینڈ ایکسچینج کمیشن پاکستان کے قواعد و ضوابط پر عملدرآمد کیلئے پرعزم ہے۔ ہمارا پختہ یقین ہے کہ ای ایس جی کے عوام سرمایہ کاروں کے اعتماد، مالی استحکام اور مجموعی کاروباری عمل داری پر نمایاں اثرات مرتب کرتے ہیں۔ ہم اپنے امور میں پائیداری کے تحفظات کو غور کر رہے ہیں جو کہ خطرات میں کمی، ساتھ میں اضافہ اور دیگر مصنوعات اور خدمات کی فراہمی میں مددگار ثابت ہوں گے۔ یہ نقطہ نظر تمام اسٹیک ہولڈرز کیلئے طویل مدتی فوائد کا باعث بنے گا۔

کمپنی پالیسیوں کی تیاری میں سکیورٹیز اینڈ ایکسچینج کمیشن کے راہنما ضوابط پر مکمل عمل پیرا ہے۔

ریسک منجمنٹ اور انٹرنل کنٹرول:

کمپنی نے خطرات کی نشاندہی، تشخیص اور تدارک کیلئے مناسب اقدامات پر مبنی ایک مضبوط نظام قائم کیا ہے۔ خطرات کی جانچ پڑتال ان کی پییدگی کی بنیاد پر کی جاتی ہے اور اس کے مطابق مناسب اقدامات ترتیب، نافذ اور انتظامیہ کی جانب سے تمام بنیادی امور میں زیر نگرانی رکھے جاتے ہیں۔ یہ اقدامات آڈٹ کمپنی کی معلومات اور جائزہ کیلئے باقاعدگی سے پیش کیے جاتے ہیں۔

کمپنی کا انٹرنل کنٹرول سسٹم اس بات کی مناسب یقین دہانی کروا رہا ہے کہ تمام اثاثہ جات چوری اور غیر مجاز استعمال کے محفوظ نظام کاروباری لین دین اور انٹرنل ریکارڈز پر موجود اور تمام حسابات کے ریکارڈ بالکل درست اور تمام قوانین و ضوابط پر عملدرآمد کیا گیا ہے۔ کمپنی کا اندرونی کنٹرولز کا سسٹم ذی ان کے حساب سے مضبوط ہے اور اس کے موہر اور موزوں ہونے کی باقاعدگی سے تشخیص کی گئی ہے۔

انٹرنل آڈٹ اور ریسک Assurance فنکشن:

انٹرنل آڈٹ فنکشن کوڈ آف کارپوریٹ گورننس اور بورڈ کی آڈٹ کمپنی کی جانب سے وضع کردہ ہدایات کے مطابق بہترین انداز میں نافذ العمل ہے تاکہ گورننس، ریسک منجمنٹ اور کنٹرول کی سرگرمیوں کے موہر ہونے کے بارے میں ایک خود اعتماد اور اچانک پر مبنی تشخیص فراہم کی جاسکے۔

انٹرنل آڈٹ کا فنکشن ایک فعال لائحہ عمل کی پیروی کر کے خطرات میں کمی، کاروبار میں زیادہ منافع اور گروپ کی سطح پر باہمی اتفاق کی تشکیل کے ذریعے موہر کارپوریٹ گورننس کی جانب سے مزاحمتی طریقہ کار سے ایک کاروباری شراکت دار اور مشاورتی کردار کی جانب ترقی کر رہا ہے۔ بورڈ اپنی آڈٹ کمپنی کے ذریعے ادارہ میں انٹرنل کنٹرولز کے موہر اور موزوں ہونے کیلئے انٹرنل آڈٹ فنکشن کی آراء اور سفارشات پر انحصار کرتا ہے اور اس کے مطابق مناسب اقدامات عمل میں لاتا ہے۔

انٹرنل آڈٹ فنکشن اپنے سالانہ پلان کو ترجیح دیتی ہے اور ادارہ میں تمام فنکشنز/ طریقہ کار کے مختلف وقت چاتی جائزوں کے ذریعے انٹرنل کنٹرولز کی مضبوطی کیلئے ریسک کنٹرول کے طریقہ کار کو موہر انداز میں زیر استعمال لار رہا ہے اور آڈٹ کمپنی کی منظوری کے مطابق اپنے امور سالانہ آڈٹ پلان کے تحت سرانجام دیتا ہے۔ کمپنی مادی انٹرنل آڈٹ کے نتائج کا جائزہ لیتی ہے، اور جہاں ضروری ہو مناسب رد عمل دیتی ہے یا اگر ضرورت ہو معاملات کو بورڈ کی توجہ کیلئے اس کے سامنے پیش کرتی ہے۔

ان کاوشوں کی بدولت آڈٹ کمپنی نے عملی استعداد، قبیل، موہر ریسک منجمنٹ، پائیداری، نسل و پورٹنگ مضبوط کنٹرولز، کمپنی کے اثاثہ جات اور شیئر ہولڈرز کے سرمایہ کے تحفظ میں کامیابی ممکن بنائی ہے۔ انٹرنل آڈٹ کاروباری تسلسل کی اہمیت اور ادارہ جاتی سطح پر امور کی بااقتل انجام دہی کیلئے ریسک کنٹرول کے اقدامات کی تکمیل پر زور دیتا ہے۔

انفارمیشن ٹیکنالوجی ڈویژن:

انفارمیشن ٹیکنالوجی فعال کاروباری طریقوں کے ذریعے ڈویژن کمپنی کی ڈیجیٹل ٹرانسفارمیشن میں مزید کمی ہڈی کے طور پر خدمات سرانجام دیتا ہے۔ گشتہ سال کے دوران آئی ٹی ڈی نے بنیادی نظام، جدید آفٹیسز اور Oracle E-Business Suite کی ملاصورتوں کو استحکام بخشنا تاکہ پوری کمپنی میں آپریشنز کی با رکاوٹ انجام دہی جتنی ہو جائے۔

ڈیجیٹل ورک فلو میں وسعت سے آئی ٹی ڈی نے کاغذ پر انحصار میں مزید کمی، زیادہ شفافیت اور تیز رفتار فیصلہ سازی ممکن بنائی ہے۔ ہم نے کمپلائنس اور مالی آپریشنز کو موہر انداز میں سرانجام دینے کیلئے فیڈرل بورڈ آف ریسرچ اور معروف بینکوں کے ذریعے ادائیگی کے گیٹ ویز کو اپنے سسٹمز کے ساتھ مربوط کیا ہے۔ مزید برآں، انٹرنل رازنٹ منجمنٹ کے نفاذ سے کمپنی ٹینس پلاننگ میں بہتری اور استعداد میں اضافہ میں اہم کردار ادا کیا ہے۔

جدت اور صارف کی آراء پر توجہ مرکوز کرتے ہوئے آئی ٹی ڈی نے ڈیجیٹل، دانشندانہ اور قابل عمل عمل کے ذریعے لوگوں، طریقہ کار اور ڈیٹا کو ہم آہنگ کر رہا ہے۔ کمپنی کے مستقبل کے ڈیجیٹل سے ہم آہنگ ITD مستقبل کی راہ ہموار کرتے ہوئے حال میں کارکردگی میں بہتری کیلئے پرعزم ہے۔

کارپوریٹ گیورننس:

موہر ابلاغ ہماری شفافیت، اعتماد اور اسٹیک ہولڈرز کی وابستگی کا لازمی جز ہے۔ کمپنی کا کارپوریٹ گیورننس فنکشن حصص یافتگان، سرمایہ کاروں، ملازمین، ریکولیٹرز اور عوام الناس تک معلومات کی بروقت، درست اور مسلسل ترسیل یقینی بنا کر ایک اہم مل کے طور پر کام کرتا ہے۔ حصص یافتگان کے سوالات کا فوری جواب اور موہر انداز میں مل بہترین کارپوریٹ گورننس اور اسٹیک ہولڈرز کی وابستگی کیلئے ہماری سوچ کا بنیادی حصہ ہے۔

کمپنی اپنی کارپوریٹ ویب سائٹ کی اسٹیک ہولڈرز سے رابطے اور معلومات کی فراہمی کیلئے اہمیت کو بخوبی سمجھتی ہے۔ سالانہ اور سہ ماہی رپورٹس کمپنی کی ویب سائٹ پر دستیاب ہیں۔

مندرجہ ذیل اصول ایسا پائیدار رابطہ بنانے کیلئے کمپنی کی کاروباری اخلاقیات اور بنیادی اقدار کا مرکزی جزو ہیں:

- ادارہ کے اندر اور باہر معاملات کی انجام دہی کے دوران ایمانداری، سلیکٹ، انصاف اور اخلاقی رویے کا پورا کرنا
- ایسے کارپوریٹ ادارہ ہونے کے ناطے تمام قوانین و ضوابط کی پوری
- محفوظ اور پائیدار ماحول میں کاروباری امور چلانے کے عزیمت کا اظہار
- کاروباری لین دین میں اعتماد، بھروسہ اور شفافیت کے اصولوں پر یقین
- بااثر ترقی یکساں ملازمت کے مواقع
- حصص داران کے مفاد کا تحفظ
- اپنے لوگوں، عساکریوں، صارفین اور مہمانوں کی حفاظت کیلئے صحت مند اور محفوظ ماحول کی فراہمی
- کاروباری چیلنجز سے نبرد آزما ہونے کیلئے حوصلہ افزائی
- انسانی وسائل میں سرمایہ کاری
- مفاد کے ٹکراؤ (اگر کوئی ہو) کے معاملے میں مکمل مالی وضاحت
- احتساب اور ذمہ داری
- بہترین اور معیاری تعلقات عامہ
- اسٹیک ہولڈرز کے توقعات سے بڑھ کر اگلے مفاد کا تحفظ
- دیر پزیر ترقی کیلئے صارفین کا اطمینان
- جدت اور تخلیق کیلئے ملازمت کی حوصلہ افزائی
- تمام اسٹیک ہولڈرز کیلئے عزت و احترام
- دیر پا اور قابل اعتماد ترقی پسند مفاد، حصص داران، ملازمین اور حکومت کے فائدہ کیلئے مواقع میں اضافہ

ادارہ جاتی سامی ذمہ داری (CSR):

ہماری کمپنی طبقات، ماحولیاتی تحفظ، خیرات اور معاشانہ کاروباری مشقوں میں مسلسل تعاون کے ذریعے مثبت تبدیلی لانے کیلئے پرعزم ہے۔ ہم طبقات کی فلاح و بہبود میں سرمایہ کاری، صارفین کے تحفظ، پسماندہ طبقات کی معاونت، معذور افراد کیلئے ملازمت، کام کی جگہ پر حفاظت، مضبوط اخلاقیات کی ترویج، بدعنوانی کے سدباب، قومی مقاصد میں تعاون، معیشت کی حمایت اور روئین ترقی کے فروغ کیلئے سرمایہ کاری کرتے ہیں۔

ہم CSR کو اپنی پائیدار کاروباری فلسفے کی بنیاد پر دیکھتے ہوئے رضا کارانہ طور پر ایک مضبوط اور صحت مند معاشرے کے قیام میں اپنا کردار ادا کرتے ہیں۔ ان طبقات کیلئے ہماری خدمات محض ایک عہد نہیں۔ یہ ایک بنیادی عقیدہ ہے جو درپا اور مثبت اثرات کیلئے ہمارے ورکنگ کو گاہزن رکھتا ہے۔ ہماری کامیابی ان طبقات کی مہم جوئی سے ہے جو ہم پر مقصد خدمات کے ذریعے ان کی عزت افزائی جینی بناتے ہیں۔

ہم نے صحت عامہ اور تعلیم کے فروغ کیلئے ہمیشہ پختہ عزم اور تعاون کا مظاہرہ کیا ہے۔ مختار اے شیخ فرسٹ کے ایک قابل فخر سپورٹر کے طور پر ہم فنڈنگ کے ذریعے ملتان میں کمیونٹی ہیلتھ سینٹر اور مفت میڈیکل کیسپس، ضروری چیک اپس اور ادویات کی فراہمی سے اعلیٰ معیار کی مفت طبی سہولیات کی فراہمی جینی بناتے ہیں۔ مزید برآں، ہم خواتین اور لڑکیوں کو پیشہ وارانہ تعلیم کے مراکز کے ذریعے بااختیار بنانا کرائیں روٹن

مستقبل کی تعمیر کیلئے قابل قدر مہارتیں فراہم کرتے ہیں، جو ان کی زندگیوں میں بہتری اور کمیونٹی کے استحکام کیلئے ہمارے مشن کے عکاس ہیں۔

صحت کی حفاظت اور ماحول:

کمپنی ایک ذمہ دار ماحول دوست ادارہ ہونے کے ناطے ماحول سے متعلق اپنی ذمہ داریوں سے بخوبی آگاہی رکھتی ہے۔ سال کے دوران تمام شعبہ جات کی HSE کارکردگی قابل تعریف رہی۔ پلانٹ ٹیم کے پختہ عزم کی بدولت تمام HSE انسپکٹرز کے حصول میں کامیابی ممکن ہوئی۔ جامع نگرانی اور خود نشیمنی کے عمل پر توجہ مرکوز رہی جبکہ اس دوران اندرونی و بیرونی آڈٹ کا تعاون شامل رہا۔ مینٹننس سیفٹی آؤٹس، ایمرجنسی ریسپانس، پلانٹ Reliability Enhancement پروگرام، پیشہ وارانہ صحت اور صنعتی مٹائی اور کسٹما ئزڈ ڈاؤس کیپنگ آؤٹس قابل ذکر ہیں۔

تنوع، مساوت اور شمولیت کے ورکنگ کا بیان:

کام کیلئے سازگار ماحول کی تشکیل اور کمیونٹی کیلئے تنوع، مساوت اور شمولیت پر مبنی فوائد۔ تمام سطحوں کی شمولیت، وسیع آئیڈیاز کی اہمیت اور ادارہ میں اس کی پابندی پر مشتمل ورکنگ کلچر کا فروغ۔

ہم کام کی جگہ پر ایک ایسے کلچر کا فروغ دینے کیلئے پرعزم ہیں جہاں تنوع کا بول بالا ہو، مساوات کی ترقیاتی اور شمولیت سب کیلئے ایک ذمہ داری کی مانند ہو۔ ہم ہر فرد کا احترام اور قدر کرتے ہیں، خواتین کی بااختیاری کو ضروری سمجھتے ہیں اور ہر قسم کی ہراسانی سے پاک ایک محفوظ اور معاون ماحول جینی بناتے ہیں۔ ہماری پالیسیاں تمام ملازمین کے حق کے تحفظ، احترام، انصاف اور عائدہ کو فروغ دینے کیلئے تحقیق کی گئی ہیں۔ ہم ثقافتی اور Gender-based ایوینس، ایوینس خواتین اور لڑکیوں کی جواروں کو پورے زور و شور سے مناتے ہیں۔ چھائی کی کینسر کے بارے میں آگاہی اور بنیادی اقدار اور برتاؤ کے بارے میں سیشنز کے ذریعے ہم ایک ایسی کام کی جگہ کیلئے معروف عمل ہیں جو مکمل طور پر باخبر، ہمدردی کے جذبات سے سرشار اور ایک مقصد کیلئے متحد ہو۔

SECP کے سرکلر 10 آف 2024 کے مطابق منشی بنیاد پر معاوضہ کا فرق:

30 جون 2025 کو اختتام پذیر ہونے والے سال کیلئے منشی معاوضہ کا فرق درج ذیل ہے:

- اوسط منشی تنخواہ میں فرق: (132 فیصد)
- درمیانہ منشی تنخواہ کا فرق: (31 فیصد)

کمپنی تجربہ، اہلیت اور کارکردگی کی بنیاد پر مرد اور خواتین ممبران کو ان کے متعلقہ کردار کے حساب سے مساوی مواقع فراہم کر کے ان کے معاوضہ کا تعین کرتی ہے۔

استحکام کی رپورٹنگ:

ہم اپنے لکٹ بکس آپریشنز میں پائیدار مشقوں کے ذریعے ماحولیاتی اثرات میں کمی، سماجی مساوات کے فروغ اور اقتصادی قدر میں اضافہ کیلئے اپنی ذمہ داریوں کو بخوبی سمجھتے ہیں۔ ہماری ماحولیاتی حکمت عملی کا سب سے

- چیف ایگزیکٹو آفیسر اعلیٰ سطح کے انتظامی فیصلوں کے ذریعے کمپنی کی مجموعی کامیابی کی ذمہ داری اٹھاتا ہے

بورڈ آف ڈائریکٹرز کے اجلاس:

سال کے دوران بورڈ آف ڈائریکٹرز کے چار اجلاس منعقد ہوئے اور ان میں حاضری حسب ذیل رہی:

نمبر شمار	ڈائریکٹر کا نام	عہدہ	حاضری
1	جناب فواد احمد مختار	چیئر مین	4
2	جناب فیصل احمد	چیف ایگزیکٹو آفیسر	4
3	محترمہ فاطمہ فضل	خاتون ڈائریکٹر	2
4	جناب محمد عتیق شیخ	ڈائریکٹر	3
5	جناب محمد فیصل مختار	ڈائریکٹر	4
6	جناب عباس مختار	ڈائریکٹر	2
7	جناب عمران بشیر	خود مختار ڈائریکٹر	4
8	جناب شعیب احمد خان	خود مختار ڈائریکٹر	4

زیر جائزہ سال کے دوران بورڈ آف ڈائریکٹرز کی ساخت میں کسی قسم کی تبدیلی نہیں آئی اور مذکورہ افراد سال بھر بورڈ کے ممبر کی حیثیت سے خدمات سر انجام دیتے رہے۔

بورڈ آف ڈائریکٹرز کسی وجہ سے اجلاس میں شمولیت اختیار نہیں کر سکے انہوں نے کمپنی سیکرٹری کو قبل از وقت مطلع کیا اور اس کے مطابق ان کو چھٹی دہائی گئی۔

بورڈ کی کمیٹیاں:

بورڈ کی کمیٹیوں اور ان کے ممبران کی تفصیل سالانہ رپورٹ کے صفحہ نمبر 26 پر واضح کی گئی ہے۔

ڈائریکٹرز فرینک پروگرام:

آٹھ ڈائریکٹرز میں سے تین ڈائریکٹرز نے ڈائریکٹرز فرینک پروگرام (DTP) مکمل کیا، جبکہ تین ڈائریکٹرز دستیقی کے اہل تھے۔ مزید یہ کہ کمپنی نے باقی دو ڈائریکٹرز، خاتون ایگزیکٹو اور ہیڈ آف ڈیپارٹمنٹ کیلئے DTP کے انتظام کی منصوبہ بندی کی ہے۔

ڈائریکٹرز کا معاوضہ:

کمپنی ڈائریکٹرز کو معاوضہ (ماسوائے مکمل Maintained گاڑیوں) ادا نہیں کرتی۔ خود مختار ڈائریکٹرز کو بورڈ اور اس کی کمیٹیوں کے اجلاس میں شرکت کیلئے مینٹنگ فیس بشمول رہائشی و دیگر ضروری اخراجات ادا کیے جاتے ہیں۔

سال کے دوران ایگزیکٹو اور نان ایگزیکٹو ڈائریکٹرز کو ادا کیے گئے مشاہرے کی تفصیلات مالی گوشواروں کے نوٹ 43 میں درج ہیں۔

کلیدی انتظامیہ کے معاوضے اور ملازمین کے کوائف کا بیان:

چیف ایگزیکٹو آفیسر کمپنی سے معاوضہ وصول نہیں کرتا۔ کمپنی کے ایگزیکٹو ملازمین سے متعلقہ کمپنیز ایکٹ 2017 کے تحت درکار معلومات اس رپورٹ کے نوٹ 43 میں بیان کیا گیا ہے۔

بورڈ کی کارکردگی کے بارے میں سالانہ تعین:

بورڈ کی مجموعی کارکردگی اور اس کے موثر ہونے کی یقین دہانی کیلئے بورڈ آف ڈائریکٹرز کی جانب سے خود-تحقیقی سوالنامے کی بنیاد پر سالانہ جائزہ لیا جاتا ہے اور کمپنی کے متعین کردہ اہداف اور توقعات سے اس کا موازنہ کیا جاتا ہے۔ یہ جائزہ بورڈ کو متوازن مہارتوں، تجربے، تنوع اور نقطہ نظر کے جائزہ کا موقع فراہم کرتی ہے۔ بورڈ کا حجم اور ساخت بورڈ کے طریقہ کار کی نگرانی کیلئے موزوں ہے۔

کارپوریٹ اور مالیاتی رپورٹنگ فریم ورک:

بورڈ سیکرٹری ریزرو اینڈ کنٹریل کمیشن آف پاکستان کے کوڈ آف کارپوریٹ گورننس کے کارپوریٹ اینڈ فیصل رپورٹنگ فریم ورک کی بابت اپنی ذمہ داریوں سے مکمل طور پر آگاہ ہے۔ درج ذیل بیان اس کے کوڈ آف کارپوریٹ گورننس پر عملدرآمد کے مزید پر روشنی ڈالتا ہے:

- کمپنی انتظامیہ کی طرف سے تیار کردہ مالی گوشوارے کمپنی کے معاملات، کاروباری سرگرمیوں کے نتائج، یکیش ملو اور ایکویٹی میں تبدیلی کی منصفانہ عکاسی کرتے ہیں۔
- کمپنی نے باضابطہ طور پر اکاؤنٹس کے کھاتے مرتب کر رکھے ہیں۔
- ان مالیاتی گوشواروں کی تیاری میں ضروری اکاؤنٹنگ پالیسیوں کی پیروی کی گئی ہے اور اکاؤنٹنگ کے تخمینے انتہائی مستحق اور محتاط انداز سے پیش کیے ہیں۔
- ان مالیاتی گوشواروں کی تیاری میں بین الاقوامی تافلر رپورٹنگ اسٹینڈرڈ کی (جہاں تک وہ پاکستان میں قابل اطلاق ہیں) کی پیروی کی گئی ہے اور ان سے کسی بھی قسم کی روگردانی واضح کی گئی ہے۔
- اندرونی کنٹرول کا نظام اپنے ڈیزائن کے اعتبار سے مستحکم ہے اور اس کا میٹرو اطلاق اور نگرانی کی جاتی ہے۔
- کمپنی کے مستقبل میں کام جاری رکھنے کی اہلیت پر کوئی شک و شبہات نہیں ہیں۔
- متعین شدہ اصول و ضوابط میں درج کارپوریٹ گورننس کے رہنما اصولوں سے انحراف نہیں کیا گیا۔

ضابطہ اخلاق:

ضابطہ اخلاق کو کمپنی کے ہر ڈائریکٹر اور ملازمین کو بتایا گیا ہے۔

اخلاقیات اور کاروباری امور کا بیان:

کاروباری اخلاقیات اور بنیادی اقدار کا بیان دہ فریم ورک میں کیا جاتا ہے جس کی بنیاد پر کمپنی اپنے امور سرانجام دیتی ہے۔ بورڈ اور کمپنی کے ملازمین کاروباری اخلاقیات کے منبر سے اصولوں پر عمل پیرا رہتے ہوئے ہمارے کاروباری امور کی انجام دہی کیلئے اچھی ساکھ کے لحاظ ہیں۔

انٹرنل کنٹرولز کی تفصیلات:

بورڈ مالیاتی رپورٹنگ پر مضبوط اندرونی کنٹرول کے قیام اور اسے برقرار رکھنے کا حتمی ذمہ دار ہے۔ ہمارا خود مختار انٹرنل آڈٹ ڈیپارٹمنٹ اسوری طور پر بورڈ آڈٹ کمیٹی اور انتظامیہ طور پر سی ای او کو رپورٹ کرتا ہے۔ ہر سال، بورڈ آڈٹ کمیٹی آڈٹ پلان کی منظوری دیتی ہے جو کہ کلیدی آپریٹنگ شعبوں کی سالانہ تفصیلات پر مبنی ہوتا ہے۔ انٹرنل آڈٹ ڈیپارٹمنٹ کنٹرول کی کسی خامی کو دوری کرنے کیلئے سفارشات فراہم کرتا ہے جو انتظامیہ ان کنٹرول ضامیوں کے تدارک کیلئے اختیار کرتی ہے۔ مشاہدات بورڈ آڈٹ کمیٹی، سی ای او اور متعلقہ ڈویژنل مینجمنٹ کے ساتھ سرمایہ داری پر مشتمل کیے جاتے ہیں۔ انٹرنل آڈٹ فنکشن کا کردار کمیٹی پر اثر انداز ہونے والے واقعات و خطرات اور ریگولیٹری تبدیلیوں کے مطابق ڈھلتا رہتا ہے اور اس دوران اس بات کی یقین دہانی کی جاتی ہے کہ اس کا مینڈیٹ ادارہ جاتی مقاصد سے ہم آہنگ رہے۔ ہمارے انٹرنل کنٹرولز بین الاقوامی رپورٹنگ معیارات (IFRS) کے مین مطابق ہماری مالیاتی رپورٹنگ کی پائیداری اور بیرونی مالیاتی گوشواروں کی تیاری کے حوالے سے معقول یقین دہانی کیلئے ذرا ان کیے گئے ہیں۔ آپ کی کمیٹی Oracle EBS R-12 میں ایک ERP سسٹم آپریٹ کرتی ہے اور اپنے زیادہ تر اکاؤنٹنگ ریکارڈز انیکسٹراکٹ شکل میں رکھتی ہے اور وقفے وقفے سے ان کا ایک اپ تیار کیا جاتا ہے۔ ERP سسٹم اکاؤنٹس بکس کے مطابق تمام ٹرانزیکشنز کی غیر مخصوص انداز میں انجام دی گئیے تھکیل دیا گیا ہے۔ آپ کی کمیٹی ERP سسٹم کے تحت مختلف ماسٹر ڈیٹا کی درست اور بروقت اپ ڈیٹس کیلئے خود کار طریقہ رکھتی ہے۔ اس کے باوجود کمیٹی ایک موثر انٹرنل کنٹرول فریم ورک برقرار رکھتی ہے، جس کی خصوصیات واضح و صحیح، متعین، اتھارٹی حدود، جوابدہی اور جائزے کے لئے بہترین انداز میں قائم شدہ پالیسیاں اور طریقہ کار ہیں۔

معاشی اشاریے:

پاکستانی معیشت کم غیر ملکی ذخائر کرنسی کی قدر میں کمی جیسے چیلنجز سے دوچار رہی۔ درآمدات 6 فیصد اضافہ کے ساتھ 58.3 بلین ڈالرنک جاتیں جبکہ برآمدات 9 فیصد اضافہ کے ساتھ 32.7 بلین امریکی ڈالرنک جاتیں۔ ملک میں مہنگائی کی شرح 5.13 فیصد رہی جبکہ 2024 میں یہ 12.6 فیصد تھی۔ سلیٹ بینک آف پاکستان نے مارک اپ ریٹ میں 22 فیصد سے 11 فیصد تک کمی کی جس نے مہنگائی میں کمی میں کلیدی کردار ادا کیا۔ چند معاشی اقدامات کے باوجود مجموعی معاشی منظر عام غیر یقینی صورتحال کا شکار ہے۔

مستقبل کا نقطہ نظر اور کمیٹی کے کاروبار کی ترقی، کارکردگی اور درجہ بندی تبدیل کرنے والے متوقع رجحانات اور عوامل:

درج بالا کے مطابق پاکستان میں ٹیکسٹائل کے شعبہ کو عالمی طلب میں کمی، زیادہ لاگت پر مبنی کاروباری ماحول، کمپس کی کم پیداوار، مہنگی درآمدات، خام تیل کی ناکافی دستیابی، کرنسی میں اتار چڑھاؤ، زیادہ حکومتی ٹیکس اور توانائی کی بلند قیمتوں جیسے متعدد چیلنجز کا سامنا ہے۔ ان تمام عوامل نے ٹیکسٹائل کی صنعت کو علاقائی اور عالمی سطح پر کم مسابقتی بنا دیا ہے، جس کی وجہ سے بہت سے درمیانے درجے کے کاروبار بندش کی جانب چلے گئے۔ تاہم، بڑے پیمانے کے درمیانی پیداواری ادارے پائیداری یقینی بناتے ہیں۔

کمیٹی کی انتظامیہ لاگت میں تبدیلی پر توجہ اور حکومت کی جانب معاون پالیسیوں کے نفاذ کے مطالبہ سے پائیدار منافع کیلئے پرامید ہے۔

کاروباری تسلسل کی منصوبہ بندی اور ڈیٹا کے تحفظ کیلئے حفاظتی اقدامات:

کمیٹی ڈیٹا سٹریکچر کی ایک جامع منصوبہ کی حامل ہے جس میں مختلف علاقوں میں بینک اپ سہولیات شامل ہیں۔ اس نظام کی باقاعدہ جانچ بھی کی جاتی ہے تاکہ کسی ہنگامی صورت حال میں اس کی موثریت برقرار رہے۔ ان حالات/مقامات جہاں کمیٹی کے امور میں رکاوٹ آسکتی ہے وہاں معیاری آپریٹنگ طریقہ کار اور چیک لسٹوں کی تیاری، نشاندہی اور تفصیلی کنجنگ ممکن بنائی گئی ہے۔ اسی لحاظ سے عمومی معاشی حالات، مسابقتی حقائق اور ممکنہ منظر ناموں کو سامنے رکھتے ہوئے سرنجنگ کاروباری خطرات سے نمٹنے کیلئے ایکشن پلان تیار کیے گئے ہیں اور اس بات کی یقین دہانی کی گئی ہے کہ درج مینجمنٹ پرائسز اور کلچر پر کمیٹی میں نافذ العمل ہے۔

جدت و توسیع:

کمیٹی عالمی معیاری مصنوعات کی تیاری کیلئے اس تیاری سے بدلتی ٹیکنالوجی کے مطابق اپنی جدت و توسیع کیلئے پرعزم ہے۔ کمیٹی نے پراڈکٹ میں تنوع اور پیداواری استعداد میں اضافہ کیلئے 18,064 سہنڈلری تحصیل اور 17 لوچری آپ گریڈیشن کی ہے۔

سولہ پراجیکٹ:

سال کے دوران، ہم نے 20 میگا واٹ کی کھل نصب شدہ استعداد میں سے 14 میگا واٹ کا منصوبہ مکمل کیا، جبکہ مزید 3 میگا واٹ کا منصوبہ مکمل درآمد کے مرحلے میں ہے جو دسمبر 2025 میں پیداوار شروع کرے گا۔ اس طرح سولہ توانائی کی کھل استعداد 23.7 میگا واٹ تک پہنچ جائے گی جو سالانہ تقریباً 3 کروڑ پونٹ بجلی پیدا کرے گی، جس سے درج ذیل توانائی کے ذرائع پر ہمارا انحصار نمایاں طور پر کم ہوگا۔

اس کے نتیجے میں ہمیں لاگت میں خاطر خواہ کمی حاصل ہوگی جو پائیداری، لاگت میں بہتری اور طویل المدتی توانائی تحفظ پر ہماری حکمت عملی کو مزید مضبوط کرے گی۔ جدید ٹیکنالوجیز اور پائیدار توانائی کے طریقوں سے استفادہ کرتے ہوئے یہ منصوبہ نہ صرف ماحولیاتی کارکردگی کو بہتر بناتا ہے بلکہ طویل مدت میں مالی استحکام میں بھی مددگار ثابت ہوتا ہے

شیر ہولڈنگ کا بیٹرن:

کارپوریٹ گورننس کے ضابطہ اخلاق کے تحت درکار شیر ہولڈنگ کا بیٹرن اس رپورٹ کے ساتھ ضمیمہ ہے۔

جیئرمین اور چیف ایگزیکٹو آفیسر کا کردار اور ذمہ داریاں:

قانون کے مطابق جیئرمین بورڈ آف ڈائریکٹرز اور چیف ایگزیکٹو آفیسر کا عہدہ دو الگ الگ افراد کے پاس ہوتا ہے، جن کی واضح ذمہ داریاں اور فرائض درج ذیل ہیں:

- جیئرمین بورڈ کا مقصد ہے اور بنیادی کردار کے ساتھ اس بات کی راہنمائی کرتا ہے کہ بورڈ کمیٹی کی ہدایت اور حکمت عملی کے مطابق امور کے تعین اور ان پر عملدرآمد میں مکمل طور پر فعال ہے
- بورڈ آف ڈائریکٹرز کے تمام اجلاسوں کی صدارت جیئرمین کرتا ہے جبکہ ایجنڈا کے تعین کا حجاز اور مندرجات پر ملاحظہ کا اختیار رکھتا ہے اور اس کے ساتھ ساتھ وہ بورڈ کی کارروائی میں قاعدگی حیثیت رکھتا ہے

ڈائریکٹرز رپورٹ برائے شیئر ہولڈرز

ہم بورڈ آف ڈائریکٹرز کی جانب سے 30 جون 2025 کو اختتام پذیر ہونے والے سال کیلئے ریلیٹنس ویب سائٹ پر سالانہ رپورٹ مع سالانہ آڈٹ شدہ مالی گوشوارے پیش کرتے ہوئے غور محسوس کر رہے ہیں۔

مالی نتائج:

مالیاتی گوشواروں میں مواد کی تبدیلی:

مالی رپورٹنگ میں شفافیت اور پائیدار معیاری بنانے کیلئے درج ذیل مادی تبدیلیاں واضح کی گئی ہیں:

مندرجات	یونٹ	30 جون 2025	30 جون 2024
مجموعی منافع	%	11.69	11.68
سٹاک پر بیڑن	%	0.64	0.30
فی شیئر آمدن	روپے	8.34	3.88
شیئر کی مارکیٹ ویلیو	روپے	132.04	81.38
فٹنگ شیٹ (ملین)	روپے (ملین)	39,270	34,864

موجودہ مالی سال کا آغاز نمایاں عالمی اقتصادی غیر یقینی صورت حال میں ہوا، جس کی وجہ سے متعدد رجحانات متاثر ہوئے۔ جغرافیائی سیاسی کشیدگی بشمول روس یوکرین تنازعہ اور مشرق وسطیٰ میں عدم استحکام، توانائی اور اجناس کی منڈیوں میں گھٹا کا باعث بنے۔ دوسری جانب امریکہ کی جانب سے یورپ میں روپوں کی ترقی یافتہ معیشتوں میں مالیاتی پالیسیوں کی سختی اور چین کے سینٹرل بینک کی جانب سے روپیہ کی عالمی ترقی کا مزید بوجھ بڑھا۔ ان عوامل نے مشترکہ طور پر سہائی چین کی رکاوٹوں اور مالیاتی اخراجات میں اضافہ اور توانائی و اجناس کی قیمتوں میں اتار چڑھاؤ کو پیدا کیا۔ اس کا مجموعی اثر ایک چیلنجنگ بین الاقوامی تجارتی ماحول کی صورت میں سامنے آ رہا ہے اور اس کے ساتھ ساتھ دنیا بھر کے کاروباری اداروں کیلئے غیر یقینی صورتحال اور طلب کے طریقہ کار میں بدلاؤ کی جانب راغب ہوئے۔

فی شیئر آمدن:

آپ کی کمپنی نے بعد از ٹیکس 256.99 ملین روپے کا منافع حاصل کیا جو کہ گزشتہ سال کے 3.88 روپے فی شیئر کے مقابلہ میں 8.34 روپے فی شیئر رہا۔

مارکیٹ میں حسداری:

سال کے اختتام پر کمپنی کی مارکیٹ میں حسداری 4,068 ملین روپے ہے جو کہ گزشتہ سال 2,507 ملین روپے تھی

حتمی کیش ڈیویڈنڈ:

روپے کی قدر میں کمی اور بلند شرح سود کی وجہ سے کمپنی اس سال ڈیویڈنڈ کا اعلان نہیں کر رہی تاکہ زیادہ ورکنگ کپٹل کی ضروریات کو مد نظر رکھتے ہوئے قرضہ جات میں کمی لائی جاسکے۔ کمپنی مستقبل میں شیئر ہولڈرز کو پائیدار ریٹرنز کی فراہمی کیلئے پرعزم ہے۔

مابعد واقعات:

مالی سال کے اختتام اور اس رپورٹ کی تاریخ کے درمیان کوئی ایسی مادی تبدیلیاں یا معاہدے (ماسوائے وہ جو اس رپورٹ میں ظاہر کیے گئے ہیں) انگریز قوانین کے تحت ہوئے جو کمپنی کی مالی پوزیشن پر اثر انداز ہو سکیں۔

واجب الادا ٹیکس اور ڈیویڈنڈ:

واجب الادا ٹیکسز اور ڈیویڈنڈ کی تفصیلات مالی گوشواروں میں دی گئی ہیں۔

قوی خزانے میں حسداری:

آپ کی کمپنی ٹیکسز اور ڈیویڈنڈ میں ملکی معیشت کی ترقی میں نمایاں حصہ ڈال رہی ہے اور کمپنی کی ترقی کے ساتھ ساتھ اس حسداری میں بھی اضافہ ہو رہا ہے۔

اقتصادی چیلنجز کے باوجود کمپنی نے سال کے دوران مضبوط مالی کارکردگی کا مظاہرہ کیا۔ منافع قبل از ٹیکس گزشتہ سال کے 118.3 ملین روپے سے نمایاں اضافے کے ساتھ 685.7 ملین روپے تک جا پہنچا، جبکہ منافع بعد از ٹیکس گزشتہ سال کے 119.6 ملین روپے سے 256.99 ملین روپے تک جا پہنچا۔ یہ مثبت تبدیلی فروخت کا حجم مسلسل برقرار رہنے کے باوجود ممکن ہوئی، جو کمپنی کے موثر مالیاتی اور آپریشنل نظام کی عکاس ہے۔ کمپنی کو افراط زر کے دباؤ کا سامنا جاری رہا، جس نے خام مال کی لاگت اور کنورژن کے اخراجات بالخصوص پمپنگ کی قیمتوں میں اضافہ کیا۔ تاہم، مالیاتی اخراجات میں 25.68 فیصد تک نمایاں کمی (2.89 ملین روپے) نے منافع میں قابل تعریف مثبت اثر ڈالا۔ مزید برآں، مالیاتی استحکام میں بہتری آئی اور موجودہ شرح گزشتہ سال کے 0.82 سے 0.94 تک جا پہنچی، جبکہ سود کی کوریج کی شرح 1.2 سے 1.5 تک بڑھی۔ یہ مالی ذمہ داریوں کی بھرپور انداز میں انجام دہی کی بہترین مضامینوں کے حامل ہونے کی عکاسی کرتا ہے۔

اہم مالی اعداد و شمار ذیل ہیں:

تفصیل	2025	2024
(ملین روپے)		
سٹاک	40,220	41,461
سٹاک کی لاگت	35,517	36,619
مجموعی منافع	4,703	4,842
مالی لاگت	2,895	3,893
منافع بعد از ٹیکس	257	120

CSR ACTIVITIES

CSR is considered as a fundamental sustainable business to contribute voluntary towards better society.

The Company has always shown strong commitment and support for public health and promotion of education and is a permanent donor to reputable charity organizations, especially Mukhtar A. Shelkh Trust, which contributes towards the well-being of deprived people by not only setting up but also full operational functioning of Hospitals, dispensaries, educational and vocational schools.

For us Social responsibility is a duty the management has to perform to maintain a balance between the economy and the ecosystems. With our talented team, we aim to help drive, creation of shared economic and social values across Pakistan. CSR is one of core values and an integral part of the Company's overall mission. The Company has taken up its CSR activities both directly as well as through Mukhtar A. Shelkh Trust and Fatima Group CSR plans.

Reliance Weaving Mills Limited has donated around Rs. 22 million this year for charitable purposes.





Health Care CSR Activities Sponsored Through Fatima Group

Two major health care projects under the umbrella of Mukhtar A. Sheikh Welfare Trust were launched few years back and now they are successfully providing state of the art health facilities to the people of Multan and surrounding areas.

Reliance Weaving Mills Limited is one of the donors' of these projects to full its commitment to pay back to society.

1. SPRING CLINIC AND INSTITUTE OF PSYCHIATRY
2. MUKHTAR A. SHEIKH HOSPITAL
3. FARRUKH MUKHTAR SCHOOL OF NURSING



Spring Clinic and Institute of Psychiatry

The Spring Clinic aims to bring some much needed mental health management and awareness to this region and beyond. Supported by highly quailed team of psychiatrists and psychologists, this Clinic provides essential treatment and therapy to people affected by a variety of psychiatric illnesses.

The state-of-the-art treatment completely free for the underprivileged and are also helping train and prepare the next generation of psychiatrists – these thought leaders will pave the way for real policy making at a national level while helping erase the associated stigma among the masses.





- MASH has been designed as a purpose built 500-bedded tertiary care facility with state of the art medical technology and futuristic diagnostic centers in the heart of Southern Punjab.
- With a covered area of 420,000 sq ft, MASH intends to introduce the latest of technologies in healthcare industry under one roof.
- MASH has been accredited by Joint Commission International (JCI) and ISO (the International Organization for Standardization) Certifications.
- Compliance with top of the line HMIS system and HTM standards will enable MASH to achieve unparalleled efficiency on healthcare industry.
- MASH as a teaching hospital by inducting a medical college, research facility as well as paramedical training institute.

Specialized Services at MASH

In addition to the general healthcare, diagnostic & surgical services, MASH is successfully providing:

• Cochlear Implant Surgeries

MASH conducted successful Cochlear Implant

Surgeries of children, who were unable to hear or speak since birth.

• Neurosurgery Services

Neurosurgery department is providing a range of neurosurgical services of international standards under the supervision of a US trained neurosurgeon, in a safe & healthy environment through infection prevention & control, implementation of international safety protocols and following best possible preventive & precautionary measures.





The Farrukh Mukhtar School of Nursing is a state-of-the-art institution where an inter-professional and multidisciplinary team will join hands to establish an integrative and innovative (academic, clinical practice, and service) approach to educate nursing professionals.

Equipped with a high-tech skills laboratory, the Farrukh Mukhtar School of Nursing focuses on the development

of nursing professionals, who will be able to provide competent and compassionate care at primary, secondary, and tertiary care levels in the national and international context. The undergraduate program will not only help their graduates to become proficient professionals but, will also make them utilize independent nurse-led approaches to serve the population.





DIRECTLY SPONSORED CSR ACTIVITIES

Donations to different charity organizations:

- Rising Sun Institute
- SOS Children Village
- Major Jahanzaib Shaheed Dispensary
- Fatima Vocational College
- Al Noor Foundation
- Providing free ration during the holy month of Ramadan to large number of people of vicinity.

MUKHTAR A. SHEIKH TRUST

Under the umbrella of Fatima Group and Reliance Weaving Mills Limited, Mukhtar A. Sheikh Trust, a welfare organization, aims to "Enrich Lives" by playing its part in giving back to the society.

Mrs Farrukh Mukhtar established the Mukhtar A. Sheikh Trust in 2000 with the objective to develop and maintain hospitals, nursing homes, schools, industrial homes, research centers, libraries, colleges, hostels and other charitable institutions of similar kind with a view to promote education consistent with the Islamic principles, literature arts and technical/vocational professions, generally to encourage study of medicine, advancement and diffusion of knowledge and to help other needy persons / institutions.





KEY FOCUS AREAS

I) Education

Mukhtar A. Sheikh Trust built schools & technical education campuses in different areas in order to promote quality education at the grass-root level specially girls education so that the people can become useful part of the society by contributing towards the economic development of the Country.

A- Formal Education Center

Farrukh Mukhtar Girls High School Samorana established with the aim to provide free and quality education to needy girls of the area.

B- Vocational Education Centers

- Farrukh Mukhtar Vocational Education Center Madni Chowk Multan
- Farrukh Mukhtar Vocational Education Center Gulshan Colony Multan

These institutions are established and registered with Technical Education Vocational Training Authority (TEVTA) and affiliated with Punjab Board of Technical Education (PBTE).

II) Healthcare

Mukhtar A. Sheikh Trust also undertakes public health and promotion activities for the low income, remote and urban communities.

The free medical camps are set up in far flung areas of the Country where healthcare is very hard to access. Patients avail free medical check-up along with medicines.

Free dispensaries have been established under the TRUST since year 2000 with the team of experienced doctors, LHVs and medical staff.

- | | |
|-------------------------------|----------------|
| 1. Farrukh Mukhtar Dispensary | (Madni) |
| 2. Farrukh Mukhtar Dispensary | (Gulshan) |
| 3. Farrukh Mukhtar Dispensary | (Samorana) |
| 4. Farrukh Mukhtar Dispensary | (Shakkar Garh) |

Facilities provided to patients include:

- | |
|------------------------------------|
| 1. Free check up by Doctor / LHV. |
| 2. Free medicines. |
| 3. In door admission, if required. |



VERTICAL ANALYSIS

Statement of Financial Position

	2025		2024		2023		2022		2021		2020	
PKR in 000"	PKR	%	PKR	%	PKR	%	PKR	%	PKR	%	PKR	%
Non current assets												
Property, plant and equipment	17,653,238	44.95%	16,514,096	47.37%	16,710,351	0	10,687,018	0	7,994,970	0	6,393,392	0
Intangible asstes	-	0.00%	-	0.00%	-	0.00%	-	0.00%	835	0.00%	1,781	0.01%
Long term investments	1,237,091	3.15%	1,373,670	3.94%	1,437,282	3.93%	1,849,425	6.66%	-	0.00%	35,635	0.23%
Long term deposits	29,719	0.08%	29,719	0.09%	29,719	0.08%	29,046	0.10%	28,776	0.15%	28,776	0.18%
Deferred tax assets	665,331	1.69%	849,455	2.44%	307,170	0.84%	143,178	0.52%	133,229	0.69%	135,874	0.86%
Total non current assets	19,585,379	49.87%	18,766,940	53.83%	18,484,522	50.60%	12,708,667	45.79%	8,157,810	42.24%	6,595,458	41.69%
Current assets												
Stores, spares and loose tools	604,659	1.54%	492,614	1.41%	457,726	1.25%	365,569	1.32%	391,392	2.03%	268,499	1.70%
Stock in trade	11,879,914	30.25%	7,652,563	21.95%	10,162,917	27.82%	7,788,806	28.06%	5,050,742	26.15%	4,669,118	29.51%
Trade debts	4,503,985	11.47%	5,693,899	16.33%	4,689,630	12.84%	4,485,550	16.16%	2,850,837	14.76%	1,827,071	11.55%
Loans and advances	657,924	1.68%	673,259	1.93%	567,203	1.55%	607,867	2.19%	1,151,545	5.96%	974,612	6.16%
Prepayments and other receivables	24,616	0.06%	23,886	0.07%	202,151	0.55%	195,192	0.70%	125,191	0.65%	75,941	0.48%
Short term investments	533,471	1.36%	403,863	1.16%	341,625	0.94%	393,031	1.42%	696,751	3.61%	782,192	4.94%
Tax refunds and export rebate due from the government	745,488	1.90%	533,154	1.53%	1,070,765	2.93%	1,077,988	3.88%	792,116	4.10%	585,410	3.70%
Cash and bank balances	734,654	1.87%	624,009	1.79%	557,669	1.53%	134,208	0.48%	96,013	0.50%	42,972	0.27%
Total current assets	19,684,710	50.13%	16,097,249	46.17%	18,049,685	49.40%	15,048,210	54.21%	11,154,587	57.76%	9,225,814	58.31%
Total assets	39,270,089	100%	34,864,189	100%	36,534,207	100%	27,756,877	100%	19,312,396	100%	15,821,272	100%
Share capital and reserves												
Issued, subscribed and paid up capital	308,109	0.78%	308,109	0.88%	308,109	0.84%	308,109	1.11%	308,109	1.60%	308,109	1.95%
Reserves	115,253	0.29%	115,253	0.33%	115,253	0.32%	115,253	0.42%	115,253	0.60%	161,050	1.02%
Fair value (loss) / gain on short term investments	(244,987)	-0.62%	(201,507)	-0.58%	(29,136)	-0.08%	434,413	1.57%	(127,452)	-0.66%	-	0.00%
Unrealised loss on forward foreign exchange contracts	-	0.00%	-	0.00%	-	0.00%	(10,981)	-0.04%	-	0.00%	-	0.00%
Revaluation surplus on freehold land	2,984,467	7.60%	2,984,467	8.56%	2,984,467	8.17%	1,708,083	6.15%	1,708,083	8.84%	949,486	6.00%
Unappropriated profit	7,146,679	18.20%	6,878,490	19.73%	6,733,891	18.43%	6,605,654	23.80%	4,065,588	21.05%	2,458,268	15.54%
Total capital and reserve	10,309,521	26.25%	10,084,813	28.93%	10,112,585	27.68%	9,160,531	33.00%	6,069,581	31.43%	3,876,913	24.50%
Non-current liabilities												
Long term finances	7,453,523	18.98%	4,677,685	13.42%	5,694,162	15.59%	3,401,153	12.25%	2,766,492	14.32%	2,663,635	16.84%
Lease liabilities	60,032	0.15%	61,811	0.18%	109,976	0.30%	69,265	0.25%	66,081	0.34%	58,229	0.37%
Staff retirement benefits- gratuity	500,934	1.28%	441,708	1.27%	393,733	1.08%	370,195	1.33%	281,948	1.46%	258,432	1.63%
Deferred liabilities	-	0.00%	-	0.00%	4,623	0.01%	57,842	0.21%	109,429	0.57%	5,662	0.04%
Total Non-current liabilities	8,014,490	20.41%	5,181,203	14.86%	6,202,495	16.98%	3,898,455	14.05%	3,223,950	16.69%	2,985,957	18.87%
Current liabilities												
Trade and other payables	6,343,531	16.15%	4,306,979	12.35%	6,292,810	17.22%	4,156,100	14.97%	1,648,605	8.54%	1,684,521	10.65%
Unclaimed dividend	12,996	0.03%	13,200	0.04%	13,218	0.04%	11,502	0.04%	10,559	0.05%	8,523	0.05%
Accrued mark-up	640,444	1.63%	870,063	2.50%	924,828	2.53%	368,528	1.33%	260,439	1.35%	266,274	1.68%
Short term borrowings	12,525,872	31.90%	12,210,681	35.02%	11,372,091	31.13%	8,707,411	31.37%	6,894,241	35.70%	6,658,070	42.08%
Current portion of non-current liabilities	911,145	2.32%	1,470,821	4.22%	1,070,248	2.93%	977,981	3.52%	913,806	4.73%	143,401	0.91%
Taxation and levies	512,092	1.30%	726,429	2.08%	545,933	1.49%	476,369	1.72%	291,213	1.51%	197,612	1.25%
Total Current liabilities	20,946,079	53.34%	19,598,173	56.21%	20,219,128	55.34%	14,697,891	52.95%	10,018,865	51.88%	8,958,402	56.62%
Total equity and liabilities	39,270,089	100%	34,864,189	100%	36,534,207	100%	27,756,877	100%	19,312,396	100%	15,821,272	100%

HORIZONTAL ANALYSIS

Statement of Financial Position

	2025	25 vs 24	2024	24 vs 23	2023	23 vs 22	2022	22 vs 21	2021	21 vs 20	2020	20 vs 19
PKR in 000"	PKR	Change	PKR	Change	PKR	Change	PKR	Change	PKR	Change	PKR	Change
Non current assets												
Property, plant and equipment	17,653,238	6.90%	16,514,096	-1.17%	16,710,351	56.36%	10,687,018	33.67%	7,994,970	25.05%	6,393,392	2.67%
Intangible asstes	-	0.00%	-	0.00%	-	0.00%	-	-100.00%	835	-53.12%	1,781	-34.69%
Long term investments	1,237,091	-9.94%	1,373,670	-4.43%	1,437,282	-22.28%	1,849,425	100.00%	-	-100.00%	35,635	-95.33%
Long term deposits	29,719	0.00%	29,719	0.00%	29,719	2.32%	29,046	0.94%	28,776	0.00%	28,776	42.34%
Deferred tax assets	665,331	-21.68%	849,455	176.54%	307,170	114.54%	143,178	7.47%	133,229	-1.95%	135,874	90.78%
Total non current assets	19,585,379	4.36%	18,766,940	1.53%	18,484,522	45.45%	12,708,667	55.79%	8,157,810	23.69%	6,595,458	-6.91%
Current assets												
Stores, spares and loose tools	604,659	22.74%	492,614	7.62%	457,726	25.21%	365,569	-6.60%	391,392	45.77%	268,499	31.07%
Stock in trade	11,879,914	55.24%	7,652,563	-24.70%	10,162,917	30.48%	7,788,806	54.21%	5,050,742	8.17%	4,669,118	-21.46%
Trade debts	4,503,985	-20.90%	5,693,899	21.41%	4,689,630	4.55%	4,485,550	57.34%	2,850,837	56.03%	1,827,071	-19.91%
Loans and advances	657,924	-2.28%	673,259	18.70%	567,203	-6.69%	607,867	-47.21%	1,151,545	18.15%	974,612	142.63%
Prepayments and other receivables	24,616	3.05%	23,886	-88.18%	202,151	3.57%	195,192	55.92%	125,191	64.85%	75,941	114.07%
Short term investments	533,471	32.09%	403,863	18.22%	341,625	-13.08%	393,031	-43.59%	696,751	-10.92%	782,192	469.56%
Tax refunds and export rebate due from the government	745,488	39.83%	533,154	-50.21%	1,070,765	-0.67%	1,077,988	36.09%	792,116	35.31%	585,410	-3.49%
Cash and bank balances	734,654	17.73%	624,010	11.90%	557,669	315.53%	134,208	39.78%	96,013	123.43%	42,972	-62.00%
Total current assets	19,684,710	22.29%	16,097,249	-10.82%	18,049,686	19.95%	15,048,211	34.91%	11,154,587	20.91%	9,225,814	-5.14%
Total assets	39,270,089	12.64%	34,864,189	-4.57%	36,534,207	31.62%	27,756,877	43.73%	19,312,396	22.07%	15,821,272	-5.88%
Share capital and reserves												
Issued, subscribed and paid up capital	308,109	0.00%	308,109	0.00%	308,109	0.00%	308,109	0.00%	308,109	0.00%	308,109	0.00%
Reserves	115,253	0.00%	115,253	0.00%	115,253	0.00%	115,253	0.00%	115,253	-28.44%	161,050	-2.86%
Fair value (loss) / gain on short term investments	(244,987)	21.58%	(201,507)	591.61%	(29,136)	-106.71%	434,413	440.84%	(127,452)	0.00%	-	0.00%
Unrealised loss on forward foreign exchange contracts	-	0.00%	-	0.00%	-	-100.00%	(10,981)	-100.00%	-	0.00%	-	0.00%
Revaluation surplus on freehold land	2,984,467	0.00%	2,984,467	0.00%	2,984,467	74.73%	1,708,083	0.00%	1,708,083	79.90%	949,486	0.00%
Unappropriated profit	7,146,679	3.90%	6,878,490	2.15%	6,733,891	1.94%	6,605,654	62.48%	4,065,588	65.38%	2,458,268	-0.36%
Total capital and reserve	10,309,521	2.23%	10,084,813	-0.27%	10,112,585	10.39%	9,160,531	50.93%	6,069,581	56.56%	3,876,913	-0.35%
Non-current liabilities												
Long term finances and other payables	7,453,523	59.34%	4,677,685	-17.85%	5,694,162	67.42%	3,401,153	22.94%	2,766,492	3.86%	2,663,635	45.81%
Lease liabilities	60,032	-2.88%	61,811	-43.80%	109,976	58.78%	69,265	4.82%	66,081	13.48%	58,229	559.53%
Staff retirement benefits- gratuity	500,934	13.41%	441,708	12.18%	393,733	6.36%	370,195	31.30%	281,948	9.10%	258,432	7.11%
Deferred liabilities	-	0.00%	-	-100.00%	4,623	-92.01%	57,842	-47.14%	109,429	1832.72%	5,662	100.00%
Total Non-current liabilities	8,014,490	54.68%	5,181,203	-16.47%	6,202,495	59.10%	3,898,455	20.92%	3,223,950	8.18%	2,980,295	43.49%
Current liabilities												
Trade and other payables	6,343,531	47.28%	4,306,979	-31.56%	6,292,810	51.41%	4,156,100	152.10%	1,648,605	-2.13%	1,684,521	-16.31%
Unclaimed dividend	12,996	-1.55%	13,200	-0.14%	13,218	14.92%	11,502	8.93%	10,559	23.89%	8,523	-50.84%
Accrued mark-up	640,444	-26.39%	870,063	-5.92%	924,828	150.95%	368,528	41.50%	260,439	-2.19%	266,274	-13.93%
Short term borrowings	12,525,872	2.58%	12,210,681	7.37%	11,372,091	30.60%	8,707,411	26.30%	6,894,241	3.55%	6,658,070	-14.82%
Current portion of non-current liabilities	911,145	-38.05%	1,470,821	37.43%	1,070,248	9.43%	977,981	7.02%	913,806	537.24%	143,401	-72.92%
Taxation and levies	512,092	-29.51%	726,429	33.06%	545,933	14.60%	476,369	63.58%	291,213	47.37%	197,612	25.34%
Total Current liabilities	20,946,079	6.88%	19,598,173	-3.07%	20,219,128	37.56%	14,697,891	46.70%	10,018,865	11.84%	8,958,402	-17.38%
Total equity and liabilities	39,270,089	12.64%	34,864,189	-4.57%	36,534,207	31.62%	27,756,877	43.73%	19,312,396	22.11%	15,815,610	-5.92%

VERTICAL ANALYSIS

Statement of Profit or Loss

	2025		2024		2023		2022		2021		2020	
PKR in 000"	PKR	%	PKR	%	PKR	%	PKR	%	PKR	%	PKR	%
Sales - net	40,219,998	100.00%	41,461,459	100.00%	32,682,288	100.00%	30,703,659	100.00%	24,030,100	100.00%	17,275,166	100.00%
Cost of sales	(35,516,684)	-88.31%	(36,619,453)	-88.32%	(29,066,406)	-88.94%	(25,262,980)	-82.28%	(20,520,175)	-85.39%	(15,214,366)	-88.07%
Gross profit	4,703,314	11.69%	4,842,007	11.68%	3,615,882	11.06%	5,440,679	17.72%	3,509,925	14.61%	2,060,800	11.93%
Distribution and marketing expenses	(479,504)	-1.19%	(385,164)	-0.93%	(403,783)	-1.24%	(495,954)	-1.62%	(298,163)	-1.24%	(233,553)	-1.35%
Administrative expenses	(549,900)	-1.37%	(467,230)	-1.13%	(382,384)	-1.17%	(314,229)	-1.02%	(206,171)	-0.86%	(195,566)	-1.13%
Other operating income	24,134	0.06%	72,907	0.18%	153,595	0.47%	173,972	0.57%	102,441	0.43%	129,290	0.75%
Other operating expenses	(117,584)	-0.29%	(51,630)	-0.12%	(69,037)	-0.21%	(388,039)	-1.26%	(135,496)	-0.56%	(355,078)	-2.06%
Profit from operations	3,580,460	8.90%	4,010,889	9.67%	2,914,273	8.92%	4,416,430	14.38%	2,972,536	12.37%	1,405,893	8.14%
Share of loss from associate	-	0.00%	-	0.00%	-	0.00%	-	0.00%	(35,635)	-0.15%	(91,663)	-0.53%
Finance cost	(2,894,754)	-7.20%	(3,892,526)	-9.39%	(2,448,902)	-7.49%	(1,302,995)	-4.24%	(917,653)	-3.82%	(1,166,615)	-6.75%
Profit before taxation and levies	685,706	1.70%	118,363	0.29%	465,371	1.42%	3,113,436	10.14%	2,019,248	8.40%	147,615	0.85%
Taxation, minimum and final tax levies	(428,713)	-1.07%	1,239	0.00%	(262,259)	-0.80%	(473,956)	-1.54%	(286,441)	-1.19%	(86,345)	-0.50%
Profit after taxation and levies	256,993	0.64%	119,602	0.29%	203,112	0.62%	2,639,480	8.60%	1,732,807	7.21%	61,270	0.35%

HORIZONTAL ANALYSIS

Statement of Profit or Loss

	2025	25 vs 24	2024	24 vs 23	2023	23 vs 22	2022	22 vs 21	2021	21 vs 20	2020	20 vs 19
PKR in 000"	PKR	Change	PKR	Change	PKR	Change	PKR	Change	PKR	Change	PKR	Change
Sales - net	40,219,998	-2.99%	41,461,459	26.86%	32,682,288	6.44%	30,703,659	27.77%	24,030,100	39.10%	17,275,166	4.03%
Cost of sales	(35,516,684)	-3.01%	(36,619,453)	25.99%	(29,066,406)	15.06%	(25,262,980)	23.11%	(20,520,175)	34.87%	(15,214,366)	2.64%
Gross profit	4,703,314	-2.86%	4,842,007	33.91%	3,615,882	-33.54%	5,440,679	55.01%	3,509,925	70.32%	2,060,800	15.61%
Distribution and marketing expenses	(479,504)	24.49%	(385,164)	-4.61%	(403,783)	-18.58%	(495,954)	66.34%	(298,163)	27.66%	(233,553)	49.76%
Administrative expenses	(549,900)	17.69%	(467,230)	22.19%	(382,384)	21.69%	(314,229)	52.41%	(206,171)	5.42%	(195,566)	3.67%
Other operating income	24,134	-66.90%	72,907	-52.53%	153,595	-11.71%	173,972	69.83%	102,441	-20.77%	129,290	-60.07%
Other operating expenses	(117,584)	127.74%	(51,630)	-25.21%	(69,037)	-82.21%	(388,039)	186.38%	(135,496)	-61.84%	(355,078)	421.28%
Profit from operations	3,580,460	-10.73%	4,010,889	37.63%	2,914,274	-34.01%	4,416,430	48.57%	2,972,536	111.43%	1,405,893	-16.99%
Share of loss from associate	-	0.00%	-	0.00%	-	0.00%	-	-100.00%	(35,635)	-61.12%	(91,663)	29.50%
Finance cost	(2,894,754)	-25.63%	(3,892,526)	58.95%	(2,448,902)	87.94%	(1,302,995)	41.99%	(917,653)	-21.34%	(1,166,615)	17.67%
Profit before tax	685,706	479.32%	118,363	-74.57%	465,374	-85.05%	3,113,436	54.19%	2,019,248	1267.92%	147,615	-76.62%
Taxation, minimum and final tax levies	(428,713)	-34710.68%	1,239	-100.47%	(262,259)	-44.67%	(473,956)	65.46%	(286,441)	231.74%	(86,345)	-32.81%
Profit after tax	256,993	114.87%	119,602	-41.12%	203,115	-92.30%	2,639,480	52.32%	1,732,807	2728.15%	61,270	-87.81%

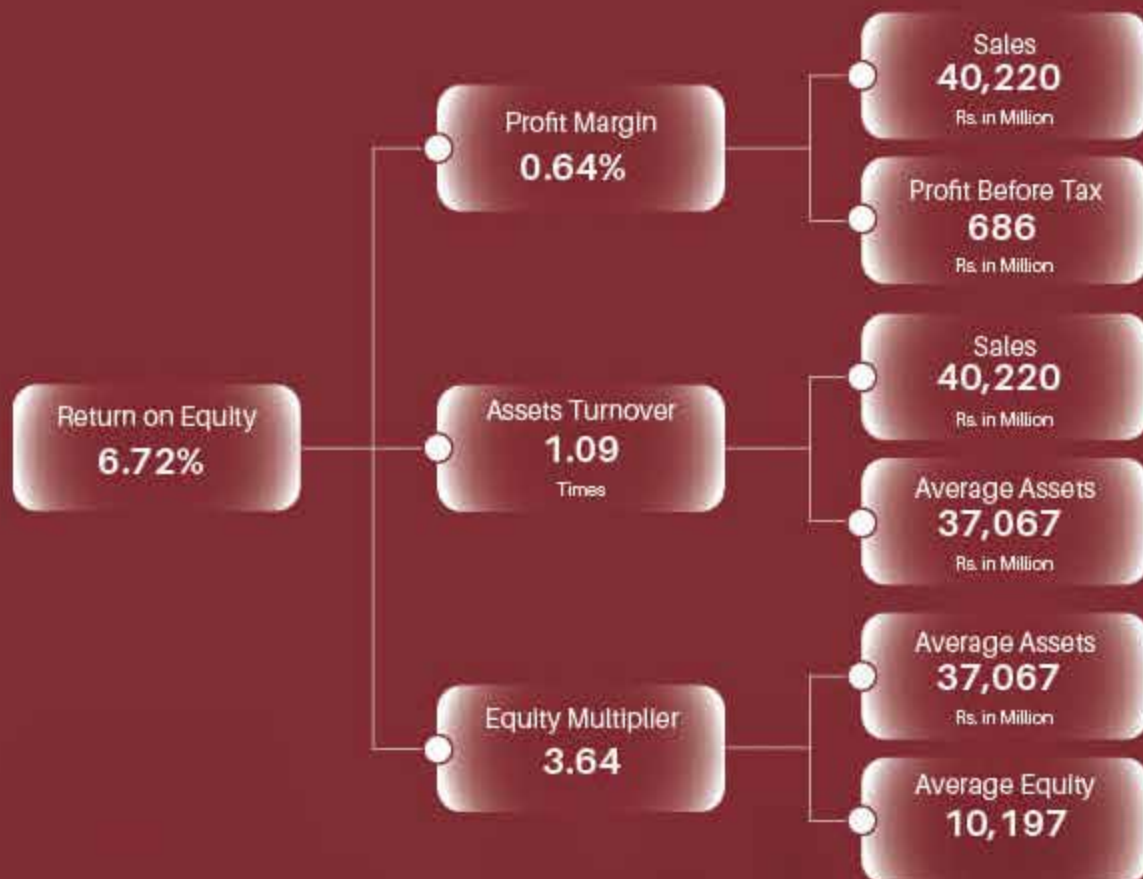
RATIO ANALYSIS

	2025	2024	2023	2022	2021	2020
Profitability Ratios						
Gross Profit Ratio	11.69%	11.68%	11.06%	17.72%	14.61%	11.93%
Net Profit Ratio	0.64%	0.29%	0.62%	8.60%	7.21%	0.35%
EBITDA margin to sales	10.82%	11.47%	10.25%	15.53%	13.50%	9.24%
Return on Equity	2.49%	1.19%	2.01%	28.81%	28.55%	1.58%
Return on Capital Employed	1.40%	0.78%	1.24%	20.21%	18.65%	0.89%
Liquidity Ratios						
Current Ratio	0.94	0.82	0.89	1.02	1.11	1.03
Quick / Acid Test Ratio	0.34	0.41	0.37	0.47	0.57	0.48
Cash to current liabilities	0.04	0.03	0.03	0.01	0.01	0.00
Cash flow form operations to sales	0.08	0.12	0.10	0.08	0.06	0.15
Activity / Turnover Ratios						
Inventory Turnover ratio	3.96	3.90	3.10	3.72	3.95	2.74
No of days in inventory	92.12	93.52	117.88	98.22	92.41	133.21
Receivables turnover ratio	7.89	7.99	7.12	8.37	10.27	8.41
No of days in receivables	46.27	45.70	51.23	43.61	35.53	43.40
Total assets turnover ratio	1.02	1.19	0.89	1.11	1.24	1.06
Fixed assets turnover ratio	2.05	2.21	1.77	2.42	2.95	2.74
Investment / Market Ratios						
Earnings per share	8.34	3.88	6.59	85.67	56.24	1.99
Price earning ratio	15.83	20.97	11.73	0.78	1.29	11.56
Dividend yield	0%	0%	0%	6%	10%	0%
Dividend pay-out ratio	0%	0%	0%	40%	75%	0%
Dividend cover ratio	0	0	0	21.42	7.5	0
Cash dividend per share	0	0	0	4	7.5	0
Market value per share - Closing	132.04	81.38	77.35	66.5	72.41	23
Capital structure Ratios						
Long term Debt to Equity	0.81	0.61	0.67	0.48	0.61	0.72
Interest cover ratio	1.24	1.03	1.19	3.39	3.20	1.13

CASH FLOWS ANALYSIS

Rs. in '000'	2025	2024	2023	2022	2021	2020
Cash (used in) / generated from operations	3,246,058	4,917,443	3,144,211	2,465,472	1,415,896	2,562,617
Finance cost paid	(3,118,453)	(3,941,844)	(1,866,621)	(1,185,571)	(922,867)	(1,205,442)
Workers' (profit) participation payments	-	-	(199,654)	(106,897)	(12,032)	(35,073)
Taxes paid - net	(748,932)	(480,475)	(360,881)	(293,173)	(239,745)	(130,127)
Staff retirement benefits (gratuity) paid	(85,246)	(57,255)	(39,449)	(45,430)	(33,283)	(38,914)
	(3,952,631)	(4,479,575)	(2,466,605)	(1,631,071)	(1,207,927)	(1,409,556)
Net cash used in operating activities	(706,573)	437,868	677,606	834,401	207,969	1,153,061
CASH FLOWS FROM INVESTING ACTIVITIES						
Fixed capital expenditure	(1,927,108)	(548,112)	(5,185,022)	(3,046,355)	(1,166,761)	(450,395)
Sales proceed from disposals of fixed assets	23,455	6,706	15,629	9,566	30,608	4,605
Long term deposits	-	-	(673)	(270)	-	(8,560)
Investment in shares	-	(0)	-	(146,663)	(87,808)	-
Long term investments made	-	-	-	-	-	-
Deferred liabilities	-	-	(2,329)	(13,349)	195,146	12,031
Net cash used in investing activities	(1,903,653)	(541,406)	(5,172,396)	(3,197,072)	(1,028,815)	(442,319)
CASH FLOWS FROM FINANCING ACTIVITIES						
Long term finances - net	2,418,081	(620,763)	2,311,692	655,151	776,812	445,485
Lease finances - net	(12,199)	(47,930)	63,407	8,629	12,923	48,269
Short term borrowings - net	(205)	(18)	2,664,679	1,813,170	236,171	(1,157,946)
Dividend paid	315,191	838,590	(121,528)	(76,085)	(152,018)	(116,651)
Net cash generated from financing activities	2,720,869	169,879	4,918,250	2,400,866	873,888	(780,843)
Net increase / (decrease) in cash and cash equivalents	110,644	66,342	423,460	38,195	53,042	(70,101)
Cash and cash equivalents - at beginning of the year	624,010	557,668	134,208	96,013	42,972	113,073
Cash and cash equivalents - at end of the year	734,654	624,010	557,668	134,208	96,013	42,972

DUPONT ANALYSIS



	Return on Equity - (Equity multiplier x Return on Assets) A = B×C	Equity Multiplier (Avg Assets / Avg Equity) B	Return on Assets C = D×E	Total Assets Turnover (Sales / Avg Assets) D	Profit margin (Pre-tax profit / Sales) E
2025	6.72%	3.64	1.85%	1.09	1.70%
2024	1.17%	3.54	0.33%	1.16	0.29%
2023	4.83%	3.34	1.45%	1.02	1.42%
2022	40.89%	3.09	13.23%	1.30	10.14%
2021	40.60%	3.53	11.49%	1.37	8.40%
2020	3.80%	4.20	0.90%	1.06	0.85%

VALUE ADDITION STATEMENT

Rs. in '000'

2025

2024

WEALTH CREATION

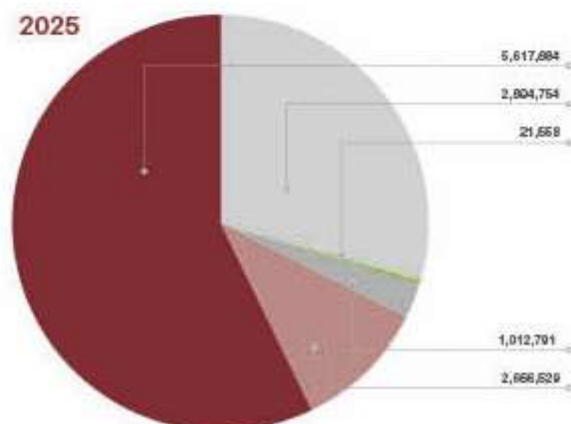
SALES – Gross	45,337,873	45,807,626
Less: Cost of Material and services	33,148,391	34,778,723
Add: Other Income	24,134	72,907
	12,213,616	11,101,810

WEALTH DISTRIBUTION

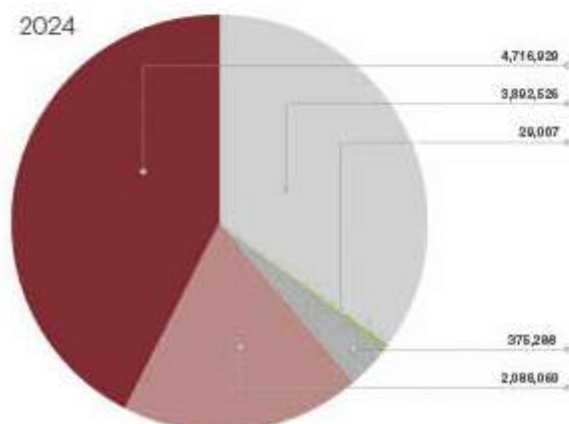
Remuneration and benefits paid to employees	2,666,529	2,088,060
Contribution to National Exchequer (Income tax & Sales Tax)	5,617,884	4,716,929
To providers of finance (Finance Cost)	2,894,754	3,892,526
Dividend to ordinary shareholders	-	-
Donations towards health, education & welfare activities	21,658	29,007
Retained within business	1,012,791	375,288
	12,213,616	11,101,810

GRAPHICAL PRESENTATION

2025



2024



SWOT ANALYSIS



Strength

- Streamlined vertical integration for operational efficiency.
- Effective harnessing of solar energy resources and having 20 MW Solar energy sources.
- Good mix of export and local sales ratio.
- Standard certifications (ISO, OEKO, Inditex etc).
- State-of-the-art machinery ensuring top-notch quality.
- Experienced and highly skilled management team.
- Customer-centric approach.



Opportunities

- Low interest rate that may reduce working capital cost.
- Expand product offerings in emerging markets, both domestically and internationally.
- Targeting niche markets is possible due to the wide array of products manufactured.
- China moving in high end textile segment creating a lot of opportunities to capture the market.
- Turmoil in Bangladesh textile industry creates a huge gap in market.
- High labor cost in neighboring countries.



Weaknesses

- Absence of branding.
- Lack of R&D in textile industry.
- Capital-intensive nature results in significant operating leverage.
- Mature market.
- Low end product margins.



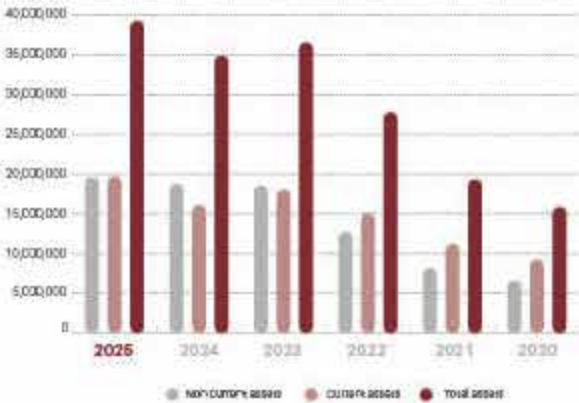
Threats

- High utility costs are a significant burden, directly affecting the competitiveness of Pakistani textiles in the global market.
- The challenge posed by economic and political instability.
- China's aggressive move to dump textile products in international market, which makes other countries textile non-competitive.
- Low demand from Europe and USA.
- Low expected cotton production in country.
- The imposition of novel taxes and the uncertainty surrounding government policies.

GRAPHICAL ANALYSIS

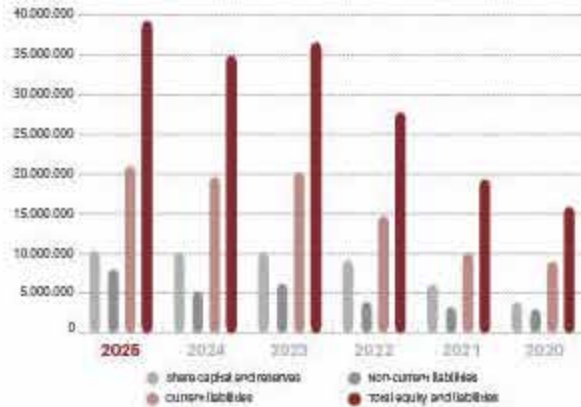
Statement of Financial Position Analysis (Assets)

Rupees In '000'



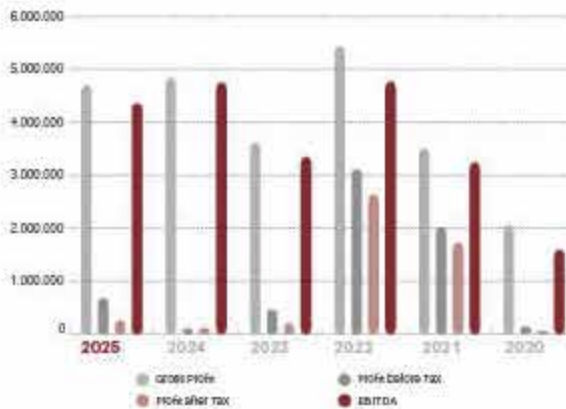
Statement of Financial Position Analysis (Equity & Liabilities)

Rupees In '000'



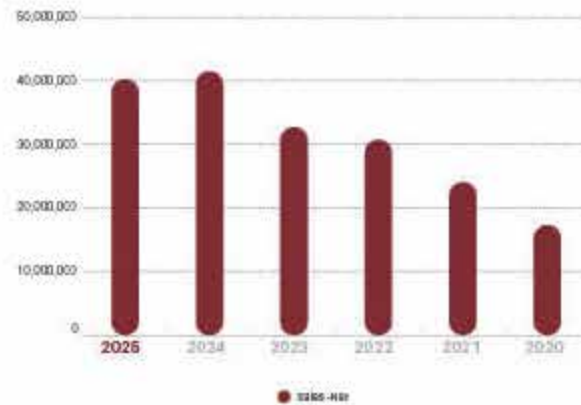
Statement of Profit or Loss Analysis

Rupees In '000'



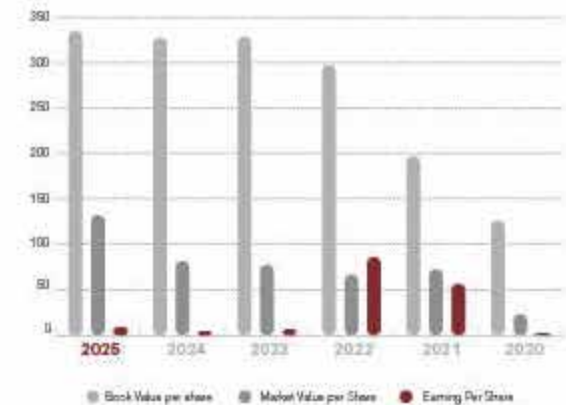
Sales Trend

Rupees In '000'



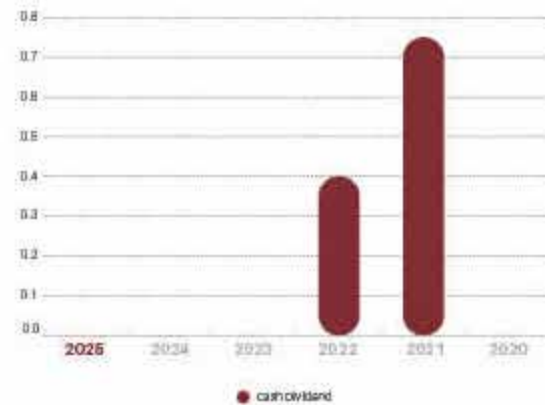
Investor Information

Rupees

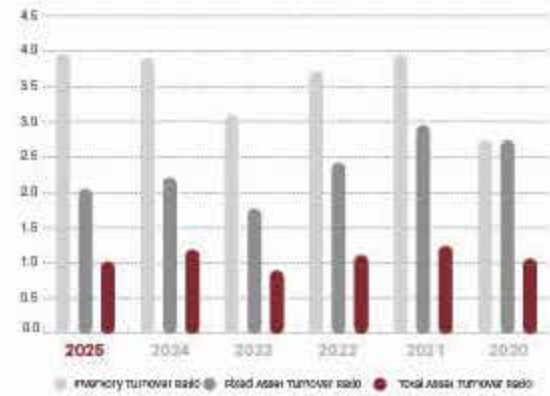


Cash Dividend

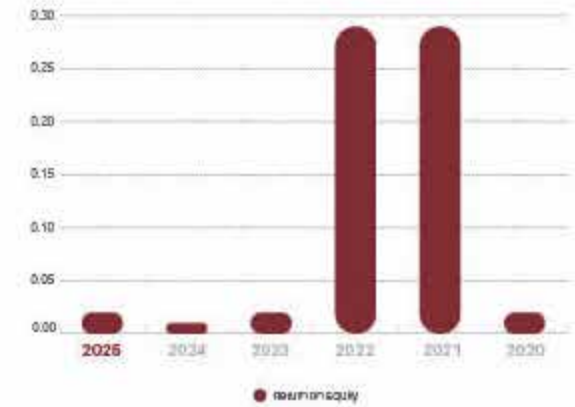
Percentage



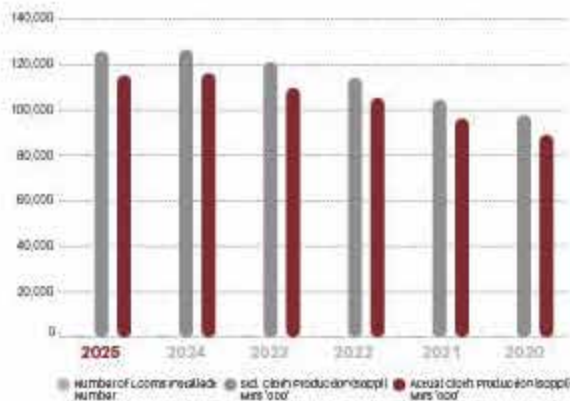
Turnover Ratio
Times



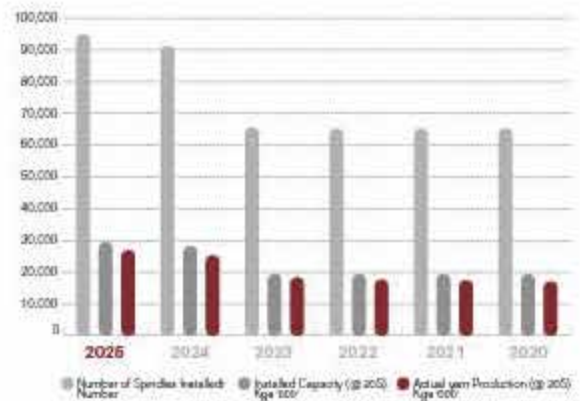
Return on Equity
Percentage



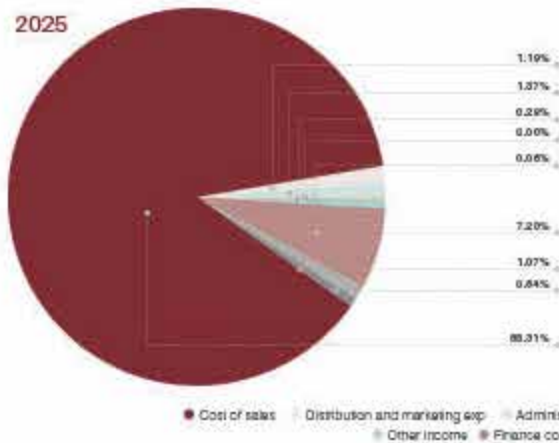
Weaving



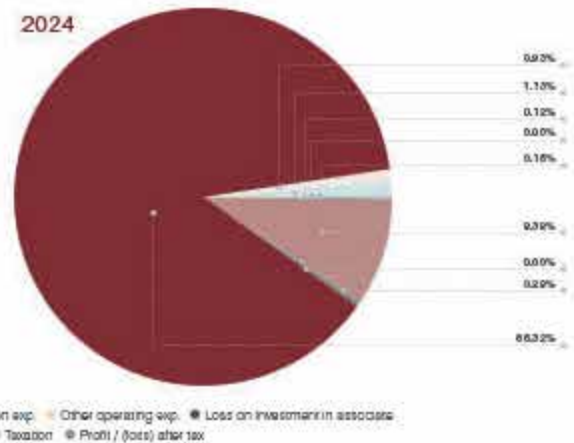
Spining Analysis



2025



2024



STATEMENT OF COMPLIANCE

With Listed Companies (Code Of Corporate Governance) Regulations, 2019

Name of the Company: **Reliance Weaving Mills Limited**
Year Ended: **June 30, 2025**

The Company has complied with the requirements of the Regulations in the following manner:

1. The total number of directors are eight as per the following:

a. Male:	Seven
b. Female:	One

2. The composition of the Board is as follows:

Independent Directors *	Mr. Imran Bashir Mr. Shoaib Ahmad Khan
Non-Executive Directors	Mr. Fawad Ahmed Mukhtar Mr. Abbas Mukhtar Mr. Muhammad Mukhtar Sheikh Mr. Muhammad Fazeel Mukhtar
Executive Director	Mr. Faisal Ahmed
Female Director	Mrs. Fatima Fazal

- The Board of Directors comprised of eight members, hence it fulfills the requirement of minimum two independent directors and the fraction (0.67) for independent directors has not been rounded up as one. Further, the existing independent directors have the requisite skills and knowledge to take independent decision.
3. The directors have confirmed that none of them is serving as a director on more than seven listed companies, including this company;
 4. The company has prepared a code of conduct and has ensured that appropriate steps have been taken to disseminate it throughout the company along with its supporting policies and procedures;
 5. The Board has developed a vision/mission statement, overall corporate strategy and significant policies of the company. The Board has ensured that a complete record of particulars of the significant policies along with their date of approval or updating is maintained by the company;
 6. All the powers of the Board have been duly exercised and decisions on relevant matters have been taken by Board / shareholders as empowered by the relevant provisions of the Companies Act, 2017 (the "Act") and the Regulations;

7. The meetings of the Board were presided over by the Chairman and, in his absence, by a director elected by the Board for this purpose. The Board has complied with the requirements of Act and the Regulations with respect to frequency, recording and circulating minutes of meeting of the Board;
8. The Board have a formal policy and transparent procedures for remuneration of directors in accordance with the Act and the Regulations;
9. Out of eight directors, three directors have completed the Directors' Training Program (DTP) whereas three directors meet the exemption criteria. The Company has planned to arrange DTP for remaining two Directors before the close of the current calendar year.
10. The Board has approved the appointment of chief financial officer, company secretary and head of internal audit, including their remuneration and terms & conditions of employment and complied with relevant requirements of the Regulations;
11. Chief Financial Officer and Chief Executive Officer duly endorsed the financial statements before approval of the Board;
12. The Board has formed following committees comprising of members given below:

A. Audit Committee:

Mr. Imran Bashir	Chairman
Mr. Shoaib Ahmad Khan	Member
Mr. Muhammad Mukhtar Sheikh	Member

B. HR and Remuneration Committee:

Mr. Shoaib Ahmad Khan	Chairman
Mr. Imran Bashir	Member
Mr. Muhammad Fazeel Mukhtar	Member

C. Risk Management Committee:

Mr. Faisal Ahmed	Chairman
Mr. Imran Bashir	Member
Mr. Shoaib Ahmad Khan	Member

D. Nomination Committee:

Mr. Fawad Ahmed Mukhtar	Chairman
Mr. Faisal Ahmed	Member
Mr. Muhammad Fazeel Mukhtar	Member

13. The terms of reference of the aforesaid committees have been formed, documented and advised to the committee for compliance;
14. The frequency of the meetings of the committees were as per following:

Committee	Frequency	Meetings Held During The Year
Audit Committee	Quarterly	4
HR and Remuneration Committee	On required basis	1
Risk Management Committee	On required basis	1

15. The Board has set up an effective internal audit function who are considered suitably qualified and experienced for the purpose and are conversant with the policies and procedures of the company;
16. The statutory auditors of the company have confirmed that they have been given a satisfactory rating under the Quality Control Review program of the Institute of Chartered Accountants of Pakistan (ICAP) and registered with Audit Oversight Board of Pakistan, that they and all their partners are in compliance with International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by the ICAP and that they and the partners of the firm involved in the audit are not a close relative (spouse, parent, dependent and non-dependent children) of the chief executive officer, chief financial officer, head of internal audit, company secretary or director of the company;

17. The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the Act, these Regulations or any other regulatory requirement and the auditors have confirmed that they have observed IFAC guidelines in this regard;

18. We confirm that all requirements of the regulations 3,6,7,8,27,32,33 and 36 of the Regulations 2019 have been complied with.



Faisal Ahmed
Chief Executive Officer



Fawad Ahmed Mukhtar
Chairman



FINANCIAL STATEMENT

year ended June 30, 2025



INDEPENDENT AUDITORS' REVIEW REPORT

To The Members of Reliance Weaving Mills Limited Review Report on the Statement of Compliance contained in Listed Companies (Code of Corporate Governance) Regulations, 2019

We have reviewed the enclosed Statement of Compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2019 (the Regulations) prepared by the Board of Directors of **RELIANCE WEAVING MILLS LIMITED** (the Company) for the year ended June 30, 2025 in accordance with the requirements of regulation 36 of the Regulations.

The responsibility for compliance with the Regulations is that of the Board of Directors of the Company. Our responsibility is to review whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Regulations and report if it does not and to highlight any non-compliance with the requirements of the Regulations. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Regulations.

As a part of our audit of the financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Regulations require the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval, its related party transactions. We are only required and have ensured compliance of this requirement to the extent of the approval of the related party transactions by the Board of Directors upon recommendation of the Audit Committee.

Based on our review, nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the requirements contained in the Regulations as applicable to the Company for the year ended June 30, 2025.

Shinewing Hameed Chaudhri & Co.

SHINEWING HAMEED CHAUDHRI & CO.,
CHARTERED ACCOUNTANTS
MULTAN

DATED: OCTOBER 1, 2025
UDIN: CR202510162Pf5NDGISK

INDEPENDENT AUDITORS' REPORT

To The Members of Reliance Weaving Mills Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the annexed financial statements of **Reliance Weaving Mills Limited** (the Company), which comprise the statement of financial position as at June 30, 2025, and the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the statement of financial position, the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at June 30, 2025 and of the profit, other comprehensive loss, the changes in equity and its cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current year. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Following are the Key Audit Matters:

Sr No	Key Audit Matters	How the matter was addressed in our audit
1	Revenue	
	<p>As described in note 4.19 and note 29, the Company generates revenue from the sale of goods to domestic as well as export customers. During the year ended 30 June 2025, the Company generated net revenue of Rs. 40.220 billion as compared to Rs. 41.461 billion during the previous year, which represents a decrease of approximately 3% as compared to the preceding year.</p> <p>Considering the significance of amounts involved and that the revenue is a key indicator of the performance of the Company, we have considered revenue recognition as a key audit matter.</p>	<p>Our audit procedures to assess recognition of revenue, amongst others, included the following:</p> <ul style="list-style-type: none"> - obtained an understanding of the Company's processes and related internal controls for revenue recognition and on a sample basis, tested the effectiveness of those controls, specifically in relation to recognition of revenue and timing thereof; - evaluated the appropriateness of the Company's revenue recognition policies, in accordance with IFRS 15; - reviewed, on a sample basis, sales transactions near the reporting date to assess whether transactions were recorded in relevant accounting year; - performed substantive analytical procedures including developing an expectation of the current year revenue based on trend analysis information taking into account historical sales and market patterns; - correlated the revenue transactions with movement in receivables and monetary balances and compared with the results from our balance confirmation procedures;

Sr No	Key Audit Matters	How the matter was addressed in our audit
		<ul style="list-style-type: none"> - reconciled revenue recorded in the books of account on a sample basis with underlying accounting records including dispatch and delivery documents; and - reviewed and assessed the adequacy of related disclosures made in the financial statements in accordance with the applicable financial reporting standards and the Companies Act, 2017.
2	Valuation of stock-in-trade	
	<p>The value of stock-in-trade at the reporting date aggregated Rs. 11.880 billion representing approximately 60% of the Company's total current assets. Stock-in-trade at the reporting date mainly included raw materials, work-in-process and finished goods (note 10).</p> <p>The valuation of finished goods at cost has different components, which includes judgment and assumptions in relation to the allocation of labour and other various overheads incurred in bringing the inventories to their present location and conditions. Judgment has also been exercised by the management in determining the net realizable value of finished goods.</p> <p>We identified this matter as key in our audit due to the judgment and assumptions applied by the Company's management in determining the cost and net realizable value of stock-in-trade at the reporting date.</p>	<p>Our audit procedures included the following:</p> <p>Assessed the appropriateness of management assumptions applied in calculating the value of stock-in-trade and validated the valuation by taking the following steps:</p> <ul style="list-style-type: none"> - assessed whether the Company's accounting policy for inventory valuation was in line with the applicable financial reporting standards; - attended inventory count at the year-end and reconciled physical inventory with inventory lists provided to ensure completeness of data; - assessed historical cost recorded in inventory valuation by checking purchase invoices on sample basis; - tested reasonability of assumptions applied by the management in allocation of labour and other various overhead costs to inventories; and performed net realizable value test to assess whether cost of inventories exceeded its net realizable value by detailed review of subsequent sale invoices.
3	Financing obligations and compliance with related covenant requirements	
	<p>At the reporting date, the Company has outstanding long term financing facilities aggregating Rs. 8.330 billion which constitutes approximately 29% of total liabilities of the Company.</p> <p>The Company's key operating / performance indicators including liquidity, gearing and finance cost are directly influenced by the additions to the portfolio of financing. Further, the financing arrangements entail additional financial and non-financial covenants for the Company to comply with.</p> <p>The significance of financing obtained along with the sensitivity of compliance with underlying financing covenants are considered a key area of focus during the audit and therefore, we have identified this as a key audit matter.</p>	<p>Our audit procedures included the following:</p> <ul style="list-style-type: none"> - reviewed terms and conditions of financing agreements entered into by the Company with various banks and financial institutions; - circularized direct balance confirmations to banks and financial institutions and verified receipts and payments from relevant statements; - reviewed maturity analysis of financing to ascertain the classification of financing as per their remaining maturities; - assessed the status of compliance with financing covenants and also inquired from the management with regard to their ability to ensure future compliance with the covenants; - assessed the adequacy of disclosures made in respect of the long term financing obligations in the financial statements; and - checked on test basis the calculations of finance cost recognized in the statement of profit or loss.

Information Other than the Financial Statements and Auditors' Report Thereon

Management is responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the financial statements and our auditors' report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are responsible for overseeing the Company's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such

disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Board of Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Board of Directors, we determine those matters that were of most significance in the audit of the financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

Based on our audit, we further report that in our opinion:

- a) proper books of account have been kept by the Company as required by the Companies Act, 2017 (XIX of 2017);
- b) the statement of financial position, the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;
- c) investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business; and
- d) no zakat was deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980).

The engagement partner on the audit resulting in this independent auditors' report is Talat Javed.

Shinewing Hameed Chaudhri & Co.

SHINEWING HAMEED CHAUDHRI & CO.,
CHARTERED ACCOUNTANTS
MULTAN

DATED: OCTOBER 01, 2025
UDIN: AR202510162DJly2bZ0R

STATEMENT OF FINANCIAL POSITION

As at June 30, 2025

	Note	2025 (Rupees)	2024
ASSETS			
Non-current assets			
Property, plant and equipment	5	17,653,238,036	16,514,096,378
Intangible assets	6	-	-
Long term investments	7	1,237,091,282	1,373,669,659
Long term deposits		29,719,180	29,719,180
Deferred tax asset	8	665,330,669	849,455,181
		19,585,379,167	18,766,940,398
Current assets			
Stores, spares and loose tools	9	604,658,596	492,614,262
Stock-in-trade	10	11,879,914,062	7,652,562,761
Trade debts	11	4,503,984,872	5,693,898,689
Loans and advances	12	657,923,974	673,259,035
Other receivables	13	24,615,793	23,886,450
Short term investments	14	533,471,489	403,863,486
Tax refunds due from the Government	15	745,487,587	533,154,246
Cash and bank balances	16	734,653,817	624,009,956
		19,684,710,190	16,097,248,885
TOTAL ASSETS		39,270,089,357	34,864,189,283
SHARE CAPITAL AND RESERVES			
Authorised share capital	17	700,000,000	700,000,000
Issued, subscribed and paid-up share capital	18	308,109,370	308,109,370
Reserves	19	7,016,944,830	6,792,236,539
Revaluation surplus on freehold land - Capital reserve		2,984,466,937	2,984,466,937
		10,309,521,137	10,084,812,846
LIABILITIES			
Non-current liabilities			
Long term finances	20	7,453,522,731	4,677,684,680
Lease liabilities	21	60,032,472	61,810,568
Staff retirement benefits - gratuity	22	500,934,330	441,707,855
		8,014,489,533	5,181,203,103
Current liabilities			
Trade and other payables	23	6,343,530,534	4,498,477,657
Unclaimed dividends		12,995,746	13,200,300
Accrued mark-up	24	640,443,873	870,063,447
Short term borrowings	25	12,525,871,991	12,210,680,858
Current portion of non-current liabilities	26	911,144,862	1,279,322,107
Taxation and levies	27	512,091,682	726,428,965
		20,946,078,687	19,598,173,334
Total liabilities		28,960,568,220	24,779,376,437
Contingencies and commitments	28		
TOTAL EQUITY AND LIABILITIES		39,270,089,357	34,864,189,283

The annexed notes 1 to 49 form an integral part of these financial statements.


Chief Executive


Director


Chief Financial Officer

STATEMENT OF PROFIT OR LOSS

For the year ended June 30, 2025

	Note	2025 (Rupees)	2024
Sales – net	29	40,219,998,059	41,461,459,104
Cost of sales	30	(35,516,684,215)	(36,619,452,579)
Gross profit		4,703,313,844	4,842,006,525
Distribution and marketing expenses	31	(479,504,220)	(385,164,460)
Administrative expenses	32	(549,899,720)	(467,230,189)
Other income	33	24,133,596	72,906,531
Other expenses	34	(117,583,685)	(51,629,643)
Profit from operations		3,580,459,816	4,010,888,764
Finance cost	35	(2,894,754,007)	(3,892,525,629)
		685,705,809	118,363,135
Share of loss of associates	7	–	–
Profit before taxation and levies		685,705,809	118,363,135
Minimum and final tax levies	36	(332,791,639)	(549,484,791)
Profit / (loss) before tax		352,914,170	(431,121,656)
Taxation	37	(95,921,311)	550,723,463
Profit after taxation and levies		256,992,859	119,601,807
Earnings per share	38	8.34	3.88

The annexed notes 1 to 49 form an integral part of these financial statements.


Chief Executive


Director


Chief Financial Officer

STATEMENT OF COMPREHENSIVE INCOME

For the year ended June 30, 2025

	Note	2025 (Rupees)	2024
Profit after taxation and levies		256,992,859	119,601,807
Other comprehensive income / (loss):			
Items that will not be reclassified subsequently to profit or loss			
Unrealised loss on remeasurement of investments at fair value through other comprehensive income - net of tax	7 & 14	(43,480,393)	(172,370,613)
Gain on remeasurement of staff retirement benefits - gratuity	22	15,768,767	35,207,160
Impact of tax		(4,572,942)	(10,210,076)
		11,195,825	24,997,084
		(32,284,568)	(147,373,529)
Total comprehensive income / (loss) for the year		224,708,291	(27,771,722)

The annexed notes 1 to 49 form an integral part of these financial statements.


Chief Executive


Director


Chief Financial Officer

STATEMENT OF CHANGES IN EQUITY

For the year ended June 30, 2025

	Capital Reserves				Revenue		
	Share capital	Share premium	Revaluation surplus on freehold land	Fair value (loss) / gain on investments at FVTOCI	General reserve	Unappropriated profit	Total
	(Rupees)						
Balance as at June 30, 2023	308,109,370	41,081,250	2,984,466,937	(29,136,019)	74,171,959	6,733,891,071	10,112,584,568
Total comprehensive income for							
the year ended June 30, 2024:							
- profit for the year	-	-	-	-	-	119,601,807	119,601,807
- other comprehensive							
(loss) / income	-	-	-	(172,370,613)	-	24,997,084	(147,373,529)
	-	-	-	(172,370,613)	-	144,598,891	(27,771,722)
Balance as at June 30, 2024	308,109,370	41,081,250	2,984,466,937	(201,506,632)	74,171,959	6,878,489,962	10,084,812,846
Total comprehensive income for							
the year ended June 30, 2025:							
- profit for the year	-	-	-	-	-	256,992,859	256,992,859
- other comprehensive							
(loss) / income	-	-	-	(43,480,393)	-	11,195,825	(32,284,568)
	-	-	-	(43,480,393)	-	268,188,684	224,708,291
Balance as at June 30, 2025	308,109,370	41,081,250	2,984,466,937	(244,987,025)	74,171,959	7,146,678,646	10,309,521,137

The annexed notes 1 to 49 form an integral part of these financial statements.


Chief Executive


Director


Chief Financial Officer

STATEMENT OF CASH FLOWS

For the year ended June 30, 2025

	Note	2025 (Rupees)	2024
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash generated from operations	40	3,246,058,053	4,917,443,278
Finance cost paid		(3,118,452,654)	(3,941,844,861)
Taxes and levies paid – net		(748,932,433)	(480,475,506)
Staff retirement benefits paid		(85,245,730)	(57,254,504)
Net cash (used in) / generated from operating activities		(706,572,763)	437,868,407
CASH FLOWS FROM INVESTING ACTIVITIES			
Fixed capital expenditure		(1,927,108,151)	(548,112,139)
Sale proceeds of fixed assets		23,455,487	6,706,424
Net cash used in investing activities		(1,903,652,664)	(541,405,715)
CASH FLOWS FROM FINANCING ACTIVITIES			
Long term finances – net		2,418,081,317	(620,763,677)
Lease finances – net		(12,198,608)	(47,929,702)
Dividend paid		(204,554)	(17,933)
Short term borrowings – net		315,191,133	838,590,240
Net cash generated from financing activities		2,720,869,288	169,878,928
Net increase in cash and cash equivalents		110,643,861	66,341,620
Cash and cash equivalents – at beginning of the year		624,009,956	557,668,336
Cash and cash equivalents – at end of the year		734,653,817	624,009,956

The annexed notes 1 to 49 form an integral part of these financial statements.


Chief Executive


Director


Chief Financial Officer

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

1. LEGAL STATUS AND OPERATIONS

Reliance Weaving Mills Limited (the Company) was incorporated in Pakistan as a public limited company on April 07, 1990 under the Companies Ordinance, 1984 (now the Companies Act, 2017) and its shares are quoted on Pakistan Stock Exchange Limited. The Company commenced its operations on May 14, 1990 and is principally engaged in manufacturing and sale of yarn and fabric.

Locations:

The registered office of the Company is situated at second Floor, Trust Plaza, L.M.Q. Road, Multan and its mills are located at Fazalpur Khanewal Road, Multan and Mukhtarabad, Chak Beli Khan Road, Rawat, Rawalpindi.

2. BASIS OF PREPARATION

2.1 Statement of compliance

These financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards applicable in Pakistan comprise of:

- International Financial Reporting Standards (IFRSs) issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
- Provisions of and directives issued under the Companies Act, 2017.

Where provisions of and directives issued under the Companies Act, 2017 differ from the IFRSs, the provisions of and directives issued under the Companies Act, 2017 have been followed.

2.2 Accounting convention

These financial statements have been prepared under the historical cost convention, except where otherwise specifically stated.

2.3 Functional and presentation currency

Items included in the financial statements are measured using the currency of the primary economic environment in which the Company operates. These financial statements are presented in Pak Rupees, which is the Company's functional currency. All financial information has been rounded off to the nearest Rupee unless otherwise stated.

2.4 Critical accounting estimates, assumptions and judgments

In preparing these financial statements, management has made judgments, estimates and assumptions that affect the application of the Company's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an on-going basis. Revisions to estimates are recognised prospectively.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

The areas where various assumptions and estimates are significant to the Company's financial statements or where judgment was exercised in application of accounting policies are as follows:

- Useful lives, residual values and depreciation method of property, plant and equipment – notes 4.1 & 5.1.
- Useful lives, residual values and amortisation method of intangible assets – notes 4.2 & 6.
- Provision for impairment of inventories – notes 4.4, 4.5, 9 & 10.
- Provision for impairment of trade debts and other receivables – note 4.6 & 11.1.
- Impairment loss of non-financial assets other than inventories – note 4.8.
- Obligation of staff retirement benefits (gratuity) – notes 4.10 & 22.
- Estimation of provisions – note 4.12.
- Estimation of contingent liabilities – notes 4.13 & 28.
- Current income tax expense and levies, provision for current tax, levies and recognition of deferred tax asset (for carried forward tax losses) – notes 4.15, 27, 36 & 37.

2.5 No critical judgment has been used in applying the accounting policies.

3. INITIAL APPLICATION OF STANDARDS, AMENDMENTS OR INTERPRETATIONS TO EXISTING STANDARDS

The following amendments to existing standards have been published that are applicable to the Company's financial statements covering annual periods, beginning on or after the following dates:

3.1 Standards, amendments to published standards and interpretations that are effective in the current year

The following amendments are effective for the year ended June 30, 2025. These amendments are either not relevant to the Company's operations or are not expected to have significant impact on the Company's financial statements other than certain additional disclosures.

- Amendments to IAS 1 'Presentation of Financial Statements' – Classification of liabilities as current or non-current along with Non-current liabilities with Convenants.
- Amendments to IFRS 16 'Leases' –Clarification on how seller-lessee subsequently measures sale and leaseback transactions.
- Amendments to IAS 7 'Statement of Cash Flows' and 'IFRS 7 'Financial instruments disclosures' – Supplier Finance Arrangements.

3.2 Standards, amendments and interpretations to existing standards that are not yet effective and have not been early adopted by the Company

There are certain new standards and amendments that will be applicable to the Company for its annual periods beginning on or after July 1, 2025. The new standards include IFRS 18 Presentation and Disclosure in Financial Statements and IFRS 19 Subsidiaries without Public Accountability: Disclosures both with applicability date of January 1, 2027 as per IASB. These standards will become part of the Company's financial reporting framework upon adoption by the SECP.

There are certain amendments to published accounting and reporting standards that includes those made to IFRS 7 and IFRS 9 which clarify the date of recognition and derecognition of a financial asset or financial liability which are applicable effective January 1, 2026.

The Company's management at present is in the process of assessing the full impacts of these new standards and the amendments to IFRS 7 and IFRS 9 and is expecting to complete the assessment in due course.

The above standards, amendments to approved accounting standards and interpretations are not likely to have any material impact on the Company's financial statements.

Other than the aforesaid standards, interpretations and amendments, International Accounting Standards Board (IASB) has also issued the following standards and interpretation, which have not been notified locally or declared exempt by the Securities and Exchange Commission of Pakistan (SECP) as at June 30, 2025:

- IFRS 1 – First-time Adoption of International Financial Reporting Standards
- IFRS 18 – Presentation and Disclosures in Financial Statements
- IFRS 19 – Subsidiaries without Public Accountability: Disclosures

4. MATERIAL ACCOUNTING POLICY INFORMATION

The material accounting policy information has been presented as follows:

4.1 Property, plant and equipment

(a) Owned

Measurement

Items of property, plant and equipment other than freehold land and capital work-in-progress are measured at cost less accumulated depreciation and impairment loss, if any. Freehold land is stated at revalued amount whereas capital work-in-progress is stated at cost including, where relevant, related finance costs less impairment loss, if any.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the asset will flow to the Company and the cost of the asset can be measured reliably. The carrying amount of the replaced part is derecognised. Normal repairs and maintenance are charged to statement of profit or loss as and when incurred.

Revaluation

Increases in the carrying amounts arising on revaluation of freehold land are recognised in statement of other comprehensive income and accumulated in reserves in shareholders' equity. To the extent that the increase reverses a decrease previously recognised in statement of profit or loss, the increase is first recognised in statement of profit or loss. Decreases that reverse previous increases of the same asset are first recognised in statement of other comprehensive income to the extent of the remaining surplus attributable to the asset; all other decreases are charged to statement of profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

Depreciation

Depreciation is charged so as to write-off the cost of assets (other than freehold land, vehicles and capital work-in-progress) over their remaining useful lives using the reducing balance method and depreciation on vehicles is charged using straight line method at rates specified in note 5.1 to the financial statements.

Depreciation on additions to property, plant and equipment is charged from the month in which an asset is available for use while no depreciation is charged for the month in which the asset is disposed-off.

Disposal

Gain or loss arising on disposal or retirement of an item of property, plant and equipment is determined as the difference between the sale proceeds and the carrying amount of the asset and is recognised in other income or other operating expenses in the statement of profit or loss. In case of the sale of revalued freehold land, the attributable revaluation surplus remaining in the revaluation surplus on freehold land is transferred directly to unappropriated profit.

Judgment and estimates

The useful lives, residual values and depreciation method are reviewed and adjusted, if appropriate, at each year-end. The effect of any change in estimates is accounted for on a prospective basis.

(b) Right of use assets and related liabilities

The Company leases head office building and vehicles for management use. At the inception of a contract, the Company assesses whether a contract is, or contains, a lease based on whether the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The extension and termination options are incorporated in determination of lease term only when the Company is reasonably certain to exercise these options.

Leases are recognised as right-of-use assets and corresponding liabilities at the date at which the leased assets are available for use by the Company.

The lease liabilities are initially measured at the present value of the remaining lease payments at the commencement date, discounted using the interest rate implicit in the lease, or if that rate cannot be readily determined, the Company's incremental borrowing rate. Generally, the Company uses its incremental borrowing rate as the discount rate. At initial recognition, liabilities have been discounted using the Company's incremental borrowing rates ranging from 12.09% to 25.68%. Lease payment includes fixed payments with annual increments. The lease liabilities are subsequently measured at amortised cost using the effective interest rate.

Right-of-use assets are initially measured based on the initial amount of the lease liabilities adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred. The right-of-use assets are depreciated on a straight line method over the lease term as this method most closely reflects the expected pattern of consumption of future economic benefits. The carrying amount of the right-of-use asset is reduced by impairment losses, if any. At transition, the Company recognised right to use assets equal to the present value of lease payments.

Payments associated with short-term leases and leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less.

4.2 Intangible assets

Measurement

Intangible assets are measured at cost less accumulated amortisation and accumulated impairment losses. Amortisation is charged so as to allocate the cost of assets over their estimated useful lives, using the straight-line method at the rate specified in note 6.1 to the financial statements.

Amortisation on additions is charged from the month the assets are put to use while no amortisation is charged in the month in which the assets are disposed-off.

Gain and losses on disposal of such assets, if any, are included in the statement of profit or loss.

Judgment and estimates

The useful lives, residual values and amortisation method are reviewed and adjusted, if appropriate, at each year-end. The effect of any change in estimate is accounted for on a prospective basis.

4.3 Investments in equity instruments of Associated Companies

Associated Companies, where the Company holds 20% or more of the voting power of the investee company and where the Company has significant influence, but not control, over the financial and operating policies, are accounted for using the equity method.

Under equity method, the investments in Associated Companies are initially recognised at cost and the carrying amounts are increased or decreased to recognise the Company's share of profit or loss of the Associated Companies after the date of acquisition. The Company's share of profit or loss of the Associated Companies is recognised in the Company's statement of profit or loss. Distributions received from Associated Companies reduce the carrying amount of investments. Adjustments to the carrying amounts are also made for changes in the Company's proportionate interest in the Associated Companies arising from changes in the Associated Companies' equity that have not been recognised in the Associated Companies' profit or loss. The Company's share of those changes is recognised directly in equity of the Company.

The carrying amount of investments is tested for impairment by comparing its recoverable amount (higher of value in use and fair value less cost to sell) with its carrying amount and loss, if any, is recognised in statement of profit or loss.

4.4 Stores, spares and loose tools

Usable stores, spares and loose tools are valued principally at weighted average cost, while items considered obsolete are carried at nil value. Items in transit are valued at cost comprising invoice value plus other charges paid thereon.

4.5 Stock-in-trade

These are stated at the lower of cost and net realisable value except for waste stock, which is valued at net realisable value.

Cost has been determined as follows:

- Raw materials	Weighted average cost
- Work in process and finished goods	Cost of direct materials, labour and appropriate manufacturing overheads.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

Materials in transit comprise of invoice value plus other charges paid thereon.

Net realisable value signifies the estimated selling price in the ordinary course of business less costs necessarily to be incurred in order to make a sale.

Judgment and estimates

Inventory write-down is made based on the current market conditions, historical experience and selling goods of similar nature. It could change significantly as a result of changes in market conditions. A review is made periodically on inventories for excess inventories, obsolescence and declines in net realisable value and an allowance is recorded against the inventory balances for any such declines.

4.6 Trade debts and other receivables

Trade debts are initially recognised at original invoice amount, which is the fair value of consideration to be received in future and subsequently measured at cost less allowance for Expected Credit Loss (ECL). Carrying amounts of trade debts and other receivables are assessed at each reporting date and allowance is made for doubtful debts and receivables when collection of the amount is no longer probable. Debts and receivables considered irrecoverable are written-off.

4.7 Cash and cash equivalents

Cash and cash equivalents are carried in the statement of financial position at cost. For the purpose of statement of cash flows, cash and cash equivalents consist of cash-in-hand and balances with banks.

4.8 Impairment of non-financial assets other than inventories

The assets that are subject to depreciation are assessed at each reporting date to determine whether there is any indication that the assets are impaired. If there is an indication of possible impairment, the recoverable amount of the asset is estimated and compared with its carrying amount. The recoverable amount is the higher of an asset's fair value less cost to sell and value in use.

An impairment loss is recognised if the carrying amount of an asset exceeds its estimated recoverable amount. The impairment loss is recognised in the statement of profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

An impairment loss is reversed only to the extent that the asset carrying amount does not exceed the carrying amount that would have been determined, net of depreciation, if no impairment loss had been recognised. The Company recognises the reversal immediately in the statement of profit or loss, unless the asset is carried at a revalued amount in accordance with the revaluation model. Any reversal of an impairment loss of a revalued asset is treated as a revaluation increase.

4.9 Borrowings and borrowing costs

Interest bearing borrowings are recognised initially at fair value less attributable transaction cost. Subsequent to initial recognition, these are stated at amortised cost with any difference between cost and redemption value being recognised in the statement of profit or loss over the period of the borrowings on an effective interest basis.

Borrowing costs incurred on long term finances directly attributable for the construction / acquisition of qualifying assets are capitalised up to the date the respective assets are available for intended use. All other mark-up, interest and other related charges are taken to the statement of profit or loss.

4.10 Staff retirement benefits

The Company operates an un-funded retirement gratuity scheme for its eligible employees. Provision for gratuity is made annually to cover obligation under the scheme in accordance with the actuarial recommendations. Latest actuarial valuation was conducted on June 30, 2025 on the basis of the projected unit credit method by an independent Actuary.

Actuarial gains and losses are recognised in the statement of comprehensive income in the period in which these occur and past-service costs are recognised immediately in the statement of profit or loss.

4.11 Trade and other payables

Trade and other payables are initially measured at cost, which is the fair value of the consideration to be paid in future for goods and services, whether or not billed to the Company.

4.12 Provisions

Provisions are recognised when the Company has a present obligation, legal or constructive, as a result of a past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of reporting period, taking into account the risks and uncertainties surrounding the obligation.

4.13 Contingent liabilities

A contingent liability is disclosed when the Company:

- has a possible obligation as a result of past events, whose existence will be confirmed only by the occurrence or non-occurrence, of one or more uncertain future events not wholly within the control of the Company; or
- has a present legal or constructive obligation that arises from past events, but it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation, or the amount of the obligation cannot be measured with sufficient reliability.

4.14 Derivative financial instruments and hedging activities

These are initially recorded at fair value on the date on which a derivative contract is entered into and subsequently measured at fair value. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The Company designates certain derivatives as cash flow hedges.

The Company documents at the inception of the transaction the relationship between the hedging instruments and hedged items, as well as its risk management objective and strategy for undertaking various hedge transactions. The Company also documents its assessment, both at hedge inception and on an on going basis, of whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in cash flow of hedged items. Derivatives are carried as asset when the fair value is positive and liabilities when the fair value is negative.

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges are recognised in statement of other comprehensive income. The gain or loss relating to the ineffective portion is recognised immediately in statement of profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

Amounts accumulated in statement of other comprehensive income are recognised in statement of profit or loss in the periods when the hedged item will effect statement of profit or loss. However, when the forecast hedged transaction results in the recognition of a non-financial asset or a liability, the gains and losses previously deferred in statement of other comprehensive income are transferred from statement of other comprehensive income and included in the initial measurement of the cost of the asset or liability.

Any gains or losses arising from change in fair value derivatives that do not qualify for hedge accounting are taken directly to the statement of profit or loss.

4.15 Taxation

(a) Current

Charge for current taxation is based on taxable income at the current rates of taxation after taking into account tax credits and tax rebates available, if any.

(b) Levy

Tax charged under Income Tax Ordinance, 2001 which is not based on taxable income or any amount paid / payable in excess of the calculation based on taxable income or any minimum tax which is not adjustable against future income tax liability is classified as levy in the statement of profit or loss and other comprehensive income as these levies fall under the scope of IFRIC 12/IAS 37.

(c) Deferred

The Company accounts for deferred taxation using the liability method on temporary differences arising between the tax base of assets and liabilities and their carrying amounts in the financial statements. Deferred tax liability is recognised for taxable temporary differences and deferred tax asset is recognised to the extent that it is probable that taxable profits will be available against which the deductible temporary differences, unused tax losses and tax credits can be utilised. Deferred tax is charged or credited to the statement of profit or loss.

Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to set off current tax assets against current tax liabilities, and they relate to income taxes levied by the same tax authority.

4.16 Dividend and appropriation to reserves

Dividend distribution to the Company's shareholders and appropriation to reserves are recognised in the period in which these are approved.

4.17 Financial instruments

Financial assets and financial liabilities are recognised in the statement of financial position when the Company becomes a party to the contractual provisions of the instrument. All the financial assets are derecognised at the time when the Company loses control of the contractual rights that comprise the financial assets. All financial liabilities are derecognised at the time when they are extinguished that is, when the obligation specified in the contract is discharged, cancelled, or expires. Any gains or losses on de-recognition of the financial assets and financial liabilities are taken to the statement of profit or loss.

(a) Financial assets

Classification

The Company classifies its financial assets in the following measurement categories:

- i) amortised cost where the effective interest rate method is applied;
- ii) fair value through profit or loss; and
- iii) fair value through other comprehensive income.

The classification depends on the Company's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses are either recorded in statement of profit or loss or other comprehensive income (OCI). For investments in equity instruments that are not held for trading, this depends on whether the Company has made an irrevocable election at the time of initial recognition to account for the equity investments at fair value through other comprehensive income (FVOCI). The Company reclassifies debt investments when and only when its business model for managing those assets changes.

Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Company commits to purchase or sell the asset. Further, financial assets are derecognised when the right to receive cash flows from the financial assets have expired or have been transferred and the Company has transferred substantially all the risks and rewards of ownership.

Measurement

At initial recognition, the Company measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVTPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVTPL are expensed in the statement of profit or loss.

Debt instruments

Subsequent measurement of debt instruments depends on the Company's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Company classifies its debt instruments:

i) Amortised cost

Assets that are held for collection of contractual cash flows, where the contractual terms of the financial assets give rise on specified dates to cash flows that represent solely payments of principal and interest, are measured at amortised cost. Interest income from these financial assets is included in finance

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For the year ended June 30, 2025

income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in other income together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the profit or loss.

ii) Fair value through other comprehensive income (FVTOCI)

Assets that are held for collection of contractual cash flows and for selling the financial assets, where the contractual terms of the financial asset give rise on specified dates to cash flows that represent solely payments of principal and interest, are measured at FVTOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest revenue and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to statement of profit or loss and recognised in other income. Interest income from these financial assets is included in finance income using the effective interest rate method. Foreign exchange gains and losses are presented in other income and impairment expenses are presented as separate line item in the statement of profit or loss.

iii) Fair value through profit or loss (FVTPL)

Assets that do not meet the criteria for amortised cost or FVTOCI are measured at FVTPL. A gain or loss on a debt investment that is subsequently measured at FVTPL is recognised in the statement of profit or loss and presented in finance income / cost in the period in which it arises.

Equity instruments

The Company subsequently measures all equity investments at fair value. Where the Company's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investments. Dividends from such investments continue to be recognised in profit or loss as other income when the Company's right to receive payment is established.

Definition of default

The Company considers the following as constituting an event of default for internal credit risk management purposes as historical experience indicates that receivables that meet either of the following criteria are generally not recoverable.

- when there is a breach of financial covenants by the counterparty; or
- information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Company, in full (without taking into account any collaterals held by the Company).

Impairment of financial assets

The Company assesses on a historical as well as forward-looking basis, the expected credit loss (ECL) as associated with its trade debts. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

Following are financial instruments that are subject to the ECL model:

- Trade debts
- Bank balances

Simplified approach for trade debts

The Company recognises life time ECL on trade debts, using the simplified approach. The measurement of ECL reflects:

- an unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes;
- reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

The Company has established a provision matrix that is based on the Company's historical credit loss experience, adjusted for forward looking factors specific to the debtors and the economic environment. When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECL, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Company's historical experience and informed credit assessment including forward-looking information.

Recognition of loss allowance

The Company recognises an impairment gain or loss in the statement of profit or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account, except for investments in debt instruments that are measured at FVTOCI, for which the loss allowance is recognised in other comprehensive income.

Write-off

The Company writes-off financial assets, in whole or in part, when it has exhausted all practical recovery efforts and has concluded there is no reasonable expectation of recovery. The assessment of no reasonable expectation of recovery is based on unavailability of debtor's sources of income or assets to generate sufficient future cash flows to repay the amount.

The Company may write-off financial assets that are still subject to enforcement activity. Subsequent recoveries of amounts previously written-off result in impairment gains.

Financial Liabilities

b) Classification, initial recognition and subsequent measurement

Financial liabilities are classified in the following categories:

- i) fair value through profit or loss; and
- ii) other financial liabilities.

The Company determines the classification of its financial liabilities at initial recognition. All financial liabilities are recognised initially at fair value and, in case of other financial liabilities also include directly attributable transaction costs. The subsequent measurement of financial liabilities depends on their classification, as follows:

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For the year ended June 30, 2025

i) **Fair value through profit or loss**

Financial liabilities at fair value through profit or loss include financial liabilities held-for trading and financial liabilities designated upon initial recognition as being at fair value through profit or loss. The Company has not designated any financial liability upon recognition as being at fair value through profit or loss.

ii) **Other financial liabilities**

After initial recognition, other financial liabilities which are interest bearing subsequently measured at amortised cost, using the effective interest rate method. Gains and losses are recognised in profit or loss for the year, when the liabilities are derecognised as well as through effective interest rate amortisation process.

Derecognition of financial liabilities

The Company derecognises financial liabilities when and only when the Company's obligations are discharged, cancelled or expired.

Offsetting of financial assets and financial liabilities

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when there is a legally enforceable right to offset the recognised amount and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

4.18 Foreign currency transactions

Foreign currency transactions are recorded in Pak Rupee using the exchange rates prevailing at the dates of transactions. Monetary assets and liabilities in foreign currencies are translated in Pak Rupee at the rates of exchange prevailing at the reporting date. Exchange gains and losses are taken to the statement of profit or loss.

4.19 Revenue recognition

Revenue represents fair value of the consideration received or receivable for goods sold net of discounts and sales tax. Revenue is recognised when the control of goods is transferred to customers, i.e. on dispatch in case of local sales and on preparation of bill of lading in case of exports, and when it is probable that the economic benefits associated with the transaction will flow to the Company and the amount of revenue, and the associated cost incurred, or to be incurred, can be measured reliably.

Contract assets

Contract assets arise when the Company performs its performance obligations by transferring goods to a customer before the customer pays its consideration or before payment is due.

Contract liabilities

Contract liability is the obligation of the Company to transfer goods to a customer for which the Company has received consideration from the customer. If a customer pays consideration before the Company transfers goods, a contract liability is recognised when the payment is made. Contract liabilities are recognised as revenue when the Company performs its performance obligations under the contract.

Others

Return on deposits is accrued on a time proportion basis by reference to the principal outstanding and applicable rate of return.

Mark-up income is accrued on time proportion basis by reference to the principal outstanding and at the agreed mark-up rate applicable.

Dividend income and entitlement of bonus shares are recognised when right to receive such dividend and bonus shares is established.

Export duty drawback is recognised on accrual basis.

4.20 Deferred income - government grant

Government grant is initially measured at fair value; after initial recognition, it is measured at amortised cost using the effective interest rate method.

4.21 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Board of Directors of the Company that makes strategic decisions.

Segment assets and liabilities include items directly attributable to segment as well as those that can be allocated on a reasonable basis. Segment assets consist primarily of property, plant & equipment, stores, spares & loose tools and stock-in-trade. Segment liabilities comprise of long term finances, lease liabilities, short term borrowings and trade & other payables.

4.22 Related party transactions

The Company enters into transactions with related parties on commercial terms and conditions.

		2025	2024
	Note	(Rupees)	
5. PROPERTY, PLANT AND EQUIPMENT			
Operating fixed assets	5.1	17,168,271,941	16,338,166,803
Capital work-in-progress	5.4	339,688,963	32,237,973
Right of use assets	5.6	145,277,133	143,691,602
		17,653,238,036	16,514,096,378

5.1 Operating fixed assets

	Owned							Leased / right of use assets						
	Freehold land	Buildings on freehold land	Plant & machinery	Electric installations	Factory equipment	Office equipment	Electric appliances	Furniture and fixtures	Vehicles	Sub-total	Office building	Vehicles	Sub-total	Grand total
As at June 30, 2023														
Cost / revaluation	3,168,225,000	1,118,350,420	9,131,851,810	480,732,044	65,294,399	64,814,662	40,122,624	28,498,393	235,300,090	14,333,179,442	56,901,824	145,937,488	202,839,312	14,536,018,754
Accumulated depreciation	-	431,565,398	3,200,507,508	197,567,685	21,910,208	29,038,923	19,933,910	15,134,972	124,641,889	4,040,300,493	18,707,448	35,350,076	54,057,524	4,094,358,016
Book value	3,168,225,000	686,785,022	5,931,344,302	283,164,359	43,374,191	35,775,739	20,188,714	13,363,421	110,658,201	10,292,878,949	38,194,376	110,587,412	148,781,788	10,441,660,738
Year ended June 30, 2024														
Additions	71,812,400	1,480,666,365	4,935,377,433	75,248,566	150,421,825	20,075,563	9,847,477	1,098,271	8,699,530	6,753,237,430	-	31,327,380	31,327,380	6,784,564,810
Disposals	-	-	-	-	-	(257,500)	-	-	(9,125,579)	(9,383,079)	-	(2,379,380)	(2,379,380)	(11,762,459)
Cost -	-	-	-	-	-	123,109	-	-	8,616,512	8,739,621	-	1,863,848	1,863,848	10,603,469
Depreciation	-	-	-	-	-	4,682,723	2,531,157	1,405,962	33,421,095	707,306,118	1,909,719	33,992,316	35,902,034	743,208,153
Depreciation for the year	-	107,200,244	531,556,758	17,896,203	8,611,976	4,682,723	2,531,157	1,405,962	33,421,095	707,306,118	1,909,719	33,992,316	35,902,034	743,208,153
Book value	3,240,037,400	2,060,251,143	10,335,164,977	340,516,722	185,184,040	51,034,188	27,505,034	13,055,730	85,417,569	16,338,166,803	36,284,657	107,406,944	143,691,602	16,481,858,405
Year ended June 30, 2025														
Additions	18,350,950	107,488,152	1,374,641,878	90,000	40,999,943	7,857,641	7,785,124	3,260,463	11,793,665	1,572,267,816	-	47,389,344	47,389,344	1,619,657,160
Disposal	-	-	(72,995,203)	-	-	(339,500)	-	-	(9,185,830)	(82,520,533)	-	(1,311,081)	(1,311,081)	(83,831,614)
Cost -	-	-	55,334,924	-	-	143,806	-	-	8,880,883	64,359,613	-	1,311,081	1,311,081	65,670,694
Depreciation	-	-	547,063,346	17,026,211	10,263,663	5,571,613	3,095,455	1,455,908	33,693,161	724,001,758	5,183,522	40,620,291	45,803,813	769,805,572
Depreciation for the year	-	105,832,401	547,063,346	17,026,211	10,263,663	5,571,613	3,095,455	1,455,908	33,693,161	724,001,758	5,183,522	40,620,291	45,803,813	769,805,572
Book value	3,258,388,350	2,061,906,894	11,145,083,230	323,580,511	215,920,320	53,124,523	32,194,703	14,860,284	63,213,125	17,168,271,941	31,101,135	114,175,997	145,277,133	17,313,549,073
As at June 30, 2024														
Cost / revaluation	3,240,037,400	2,599,016,785	14,067,229,243	555,980,610	215,706,224	84,632,725	49,970,101	29,596,664	234,864,041	21,077,033,793	56,901,824	174,885,488	231,787,312	21,308,821,105
Accumulated depreciation	-	538,765,642	3,732,064,266	215,463,888	30,522,184	33,598,537	22,465,067	16,540,934	149,446,471	4,738,866,990	20,617,167	67,478,544	88,095,710	4,826,962,700
Book value	3,240,037,400	2,060,251,143	10,335,164,977	340,516,722	185,184,040	51,034,188	27,505,034	13,055,730	85,417,570	16,338,166,803	36,284,657	107,406,944	143,691,602	16,481,858,405
As at June 30, 2025														
Cost / revaluation	3,258,388,350	2,706,504,938	15,368,875,918	556,070,610	256,706,167	92,150,866	57,755,226	32,857,126	237,471,876	22,566,781,077	56,901,824	220,963,751	277,865,575	22,844,646,652
Accumulated depreciation	-	644,598,043	4,223,792,688	232,490,099	40,785,847	39,026,344	25,560,523	17,996,842	174,258,750	5,398,509,136	25,800,689	106,787,754	132,588,442	5,531,097,579
Book value	3,258,388,350	2,061,906,895	11,145,083,230	323,580,511	215,920,320	53,124,522	32,194,703	14,860,284	63,213,126	17,168,271,941	31,101,135	114,175,997	145,277,133	17,313,549,073
Depreciation rate (%)	-	5	5	5	5	10	10	10	20	-	-	20	-	-

- 5.2** The Company on June 30, 2023 had carried-out revaluations of its freehold land situated at Mouza Karpaal Pur, Khanewal Road, Multan and Mukhtarabad, Rawat, Rawalpindi. The revaluation exercises was conducted by an independent valuer K.G Traders (Private) Limited. Freehold land was revalued on the basis of fair market values and resulted in revaluation surplus aggregating Rs.1,276.384 million as worked-out below:

	(Rupees)
Cost / revalued amount before revaluation	1,891,841,060
Revalued amount	3,168,225,000
Revaluation surplus arisen upon latest revaluation	1,276,383,940

- 5.2.1** Had there been no revaluations, book value of freehold land would have been Rs. 273.920 million as at June 30, 2025 (2024: Rs.255.570 million).

- 5.2.2** Based on the revaluation reports dated June 30, 2023, the forced sale values of the revalued freehold land were assessed at Rs. 2,534.580 million.

	Note	2025 (Rupees)	2024 (Rupees)
5.3 Depreciation for the year has been apportioned as under:			
Cost of sales	30	683,281,077	667,796,338
Administrative expenses	32	40,720,681	39,509,780
		724,001,758	707,306,118

5.4 Capital work-in-progress

- Factory buildings	-	12,723,918
- Plant and machinery	339,688,963	4,633,549
- vehicles	-	14,880,506
	339,688,963	32,237,973

5.4.1 Movement of capital work-in-progress

Opening balance	32,237,973	6,268,690,643
Additions during the year	1,927,108,150	430,295,813
Capitalized during the year	(1,619,657,160)	(6,666,748,483)
Closing balance	339,688,963	32,237,973

5.5 Particulars of immovable property

Location	Usage of immovable property	Total area (square feet)	Covered area (in square feet) Approx
Mouza Karpaal Pur, Khanewal Road, Multan.	Industrial	4,712,574	1,149,915
Mukhtarabad, Rawat, Rawalpindi.	Industrial	1,424,250	231,242

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	Note	2025	2024
		(Rupees)	
5.6 Right of use assets			
Book-value at beginning of the year		143,691,602	148,781,788
Additions during the year		47,389,344	31,327,380
Assets disposed-off:			
– cost		(1,311,081)	(2,379,380)
– accumulated depreciation		1,311,081	1,863,848
Depreciation charged during the year	5.6.1	(45,803,813)	(35,902,034)
Book value at end of the year		145,277,133	143,691,602

5.6.1 Depreciation expense has been grouped under administrative expenses (note 32).

5.7 Disposal of operating fixed assets

The following operating fixed assets with a net book value exceeding Rs. 500,000 were disposed off during the year:

Particulars	Cost	Accumulated depreciation	Book value	Sale proceeds	(Loss) gain	Mode of disposal	Sold to
(Rupees)							
Year ended June 30, 2025:							
Office equipment having book value of less than Rs.500,000 each	339,500	143,806	195,694	33,950	(161,744)	Company policy	Various employees
Vehicles - owned							
Vehicles having book value of less than Rs.500,000 each	9,185,830	8,880,883	304,947	5,671,917	5,366,970	Company policy	Various employees
	9,185,830	8,880,883	304,947	5,671,917	5,366,970		
Vehicle - leased							
Suzuki Cultus	1,311,081	1,311,081	-	249,620	249,620	Company policy	Ahsan Alvi
Plant and Machinery							
Loom ZXA / E-210 cm	72,995,203	55,334,924	17,660,279	17,500,000	(160,279)	Negotiation	M/s Zahid Traders
	83,831,614	65,670,694	18,160,921	23,455,487	5,294,566		
Year ended June 30, 2024:	11,762,459	10,603,469	1,158,990	6,706,424	5,547,434		

	2025	2024
	(Rupees)	
6. INTANGIBLE ASSETS		
(Computer software)		
Cost	9,462,295	9,462,295
Less: Accumulated amortization	9,462,295	9,462,295
Book value as at June 30,	-	-

6.1 Amortisation is charged to income applying the straight-line method at the rate of 10% per annum.

6.2 Intangible assets have been fully amortized.

	Note	2025	2024
		(Rupees)	
7. LONG TERM INVESTMENTS			
Fatima Energy Limited			
(At fair value through other comprehensive income)			
Investment in ordinary shares			
90,195,083 (2024: 90,195,083) ordinary shares of Rs.10 each		646,698,745	746,815,287
Shareholding held – 15.82% (2024: 15.82%)			
Fair value adjustment	7.2	(66,744,361)	(100,116,542)
Fair value at the end of the year		579,954,384	646,698,745
Investment in preference shares			
93,477,616 (2024: 76,377,897) preference shares of Rs. 10 each	7.1	670,234,507	632,408,987
Nil (2024: 17,099,719) preference shares of Rs. 10 each issued	13.1	-	170,997,190
Shareholding held – 7.88% (2024: 7.88%)			
Fair value adjustment		(69,173,436)	(133,171,670)
Fair value at the end of the year		601,061,071	670,234,507
		1,181,015,455	1,316,933,252

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For the year ended June 30, 2025

		2025	2024
	Note	(Rupees)	
Associated Company			
Fatima Transmission Company Limited			
Investment in ordinary shares (under equity method)			
7,187,500 (2024: 7,187,500) ordinary shares of Rs.10 each – cost	7.3	71,875,000	71,875,000
Shareholding held: 31.25% (2024: 31.25%)			
Share of post acquisition loss and other comprehensive income		(71,875,000)	(71,875,000)
		-	-
Share of profit for the year		6,009,792	10,314,456
Adjustment based on preceding year's un-recognized losses		(6,009,792)	(10,314,456)
		-	-
Investment in preference shares			
(At fair value through other comprehensive income)			
7,339,768 (2024: 7,339,768) preference shares of Rs.10 each	7.4	56,736,407	58,057,565
Shareholding held: 17.61% (2024: 17.61%)			
Fair value adjustment		(660,579)	(1,321,158)
Fair value at the end of the year		56,075,828	56,736,407
		56,075,828	56,736,407
		1,237,091,282	1,373,669,659

7.1 The Company's shareholders, vide a special resolution dated March 10, 2022 have resolved to invest in Fatima Energy Limited (a related party) as long term loan / advance aggregating to an amount upto Rs. 5,000 million (approved limit) out of which an aggregate amount of Rs. 934.776 million has already been invested. This amount has been converted into 93,477,616 unlisted, non-voting, non-cumulative, participatory, convertible and redeemable preference shares at par value of Rs. 10 each. These preference shares have been allotted to the Company on March 31, 2022 and April 27, 2024.

These preference shares are subject to section 83 of the Companies Act, 2017 and are redeemable at par value solely at the option of Fatima Energy Limited after 21.5 years.

For the purpose of continuing project support to Fatima Energy Limited, the Company's shareholders vide their aforementioned resolution, have authorised the Company to continue as one of the sponsors of Fatima Energy Limited to invest the balance amount upto Rs. 4,236.221 million from the approved limit by way of a sub-ordinated loan in lump sum or in parts at the rate the higher of KIBOR + 2.5% or a rate not less than the borrowing cost of the Company.

7.2 The fair values of ordinary and preference shares of Fatima Energy Limited have been determined by an independent valuer M/s. Zahid Jamil & Co., Chartered Accountants using financial forecasts and projections developed by Fatima Energy Limited. The fair value of Fatima Energy Limited's ordinary and preference shares as at June 30, 2025 have been determined at Rs. 6.43 (2024: Rs. 7.17) using discounted cash flows techniques.

7.3 Fatima Transmission Company Limited was incorporated in Pakistan on December 26, 2014 as a public limited company under the repealed Companies Ordinance, 1984 (now the Companies Act, 2017). The principal activity of Fatima Transmission Company Limited includes operation and maintenance of transmission lines, electric transmission facilities, electric circuits, transformers and sub-stations and the movement and delivery of electric power. The geographical location and address of Fatima Transmission Company Limited's business unit is as under:

The registered office of Fatima Transmission Company Limited is situated at E-110, Khayaban-e-Jinnah, Lahore Cantt, Punjab, Pakistan.

Fatima Transmission Company Limited has installed transmission line for Fatima Energy Limited plant to Muzafargarh grid station located at Sanawan, Kot Addu, Punjab, to transmit the electricity generated by Fatima Energy Limited.

Summarised financial information of Fatima Transmission Company Limited, based on its unaudited / audited financial statements for the year ended June 30, 2025 and June 30, 2024 is as follows:

	2025 Un-audited	2024 Audited
	(Rupees)	
Summarised statement of financial position		
Rupees in thousand		
Non-current assets	576,190	598,980
Current assets	38,115	60,545
	614,305	659,525
Non-current liabilities	26,316	78,947
Current liabilities	231,512	243,332
	257,828	322,279
Net assets	356,477	337,246
Reconciliation to carrying amount		
Opening net assets	337,246	304,415
Profit for the year	19,231	33,017
Prior year adjustment due to audited financial statements	-	(186)
Closing net assets	356,477	337,246
Company's share percentage 31.25% (2024: 31.25%)		
Company's share	-	-
Summarised statement of profit or loss		
Profit for the year	19,231	32,831

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

- 7.4** The Company's shareholders, vide a special resolution dated June 23, 2022 have approved the conversion of outstanding loans and advances of Fatima Transmission Company Limited amounting Rs. 73,397,680 into unlisted, non-voting, non-cumulative, participatory, convertible and redeemable preference shares at par value of Rs. 10 each.

These preference shares totaling 7,339,768 have been allotted to the Company on June 30, 2022.

These preference shares are redeemable at par value solely at the option of Fatima Transmission Company Limited after five years and are subject to section 83 of the Companies Act, 2017.

- 7.5** The fair value of preference shares of Fatima Transmission Company Limited has been determined by an independent valuer Zahid Jamil & Co., Chartered Accountants using financial forecasts and projections developed by Fatima Transmission Company Limited. The fair value of Fatima Transmission Company Limited shares as at June 30, 2025 has been determined at Rs. 7.64 (2024: Rs. 7.73) per share using discounted cash flows techniques.

	Note	2025 (Rupees)	2024
8. DEFERRED TAX ASSET			
This is composed of the following:			
Deductible temporary differences arising in respect of:			
- unabsorbed depreciation and tax losses	8.1	2,447,601,988	2,372,634,799
- staff retirement benefits - gratuity		145,270,955	128,095,278
- investments in Associated Companies		10,781,250	10,781,250
- provision for impairment of trade debts		3,976,873	3,046,291
- provision for doubtful tax refunds		54,313,927	54,313,927
		2,661,944,993	2,568,871,545
Taxable temporary differences arising in respect of:			
- short term investments		(36,510,019)	-
- accelerated tax depreciation allowances		(1,945,340,552)	(1,708,644,141)
- Right of use assets - net of lease		(14,763,754)	(10,772,223)
		665,330,669	849,455,181

- 8.1** As at June 30, 2025, deferred tax asset amounting Rs. 449.547 million (2024: 404.378 million) on minimum tax recoverable against normal tax charge in future years has not been recognised in the financial statements on the ground of prudence. The management intends to re-assess the recognition of deferred tax asset as at June 30, 2026.

	2025	2024
	(Rupees)	
9. STORES, SPARES AND LOOSE TOOLS		
Stores including in-transit inventory valuing Rs. 85.149 million (2024: Rs. 56.175 million)	290,690,050	209,479,697
Spares	315,917,399	282,955,958
Loose tools	306,211	408,629
	606,913,660	492,844,284
Less: provision for obsolete items	(2,255,064)	(230,022)
	604,658,596	492,614,262

10. STOCK-IN-TRADE		
Raw materials including in-transit inventory valuing Rs. 2,695.981 million (2024: Rs. 734.364 million)	5,775,153,233	2,457,439,301
Work-in-process	726,578,915	723,917,803
Finished goods	5,198,990,122	4,347,221,718
Waste	179,191,792	123,983,939
	5,378,181,914	4,471,205,657
	11,879,914,062	7,652,562,761

10.1 Stock in trade valuing Rs. 312.689 million (2024: Rs. 116.242 million) was in the possession of various parties for processing and finishing.

10.2 Raw materials and finished goods inventories are pledged with various banks as security for short term finance facilities (note 25).

	Note	2025	2024
		(Rupees)	
11. TRADE DEBTS			
Export - secured		1,014,653,020	1,864,982,922
Local - unsecured and considered good		3,489,331,852	3,828,915,767
Considered doubtful		13,713,355	10,504,450
		3,503,045,207	3,839,420,217
		4,517,698,227	5,704,403,139
Less: expected credit loss	11.1	(13,713,355)	(10,504,450)
		4,503,984,872	5,693,898,689

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees)	2024
11.1 Expected credit loss			
Balance at beginning of the year		10,504,450	4,623,036
Allowance for the year		3,208,905	5,881,414
Balance at end of the year		13,713,355	10,504,450

12. LOANS AND ADVANCES

Advances to:			
– employees		417,117,180	378,944,855
– suppliers		162,789,141	227,652,030
Due from related parties	12.1	28,227,382	264,971,955
Letters of credit		6,268,990	1,114,843
Margin deposits		43,521,281	37,319,926
		657,923,974	673,259,035

12.1 Due from related parties			
Reliance Commodities (Private) Limited	12.1.1	28,227,382	28,227,382
Multan Cloth Finishing Factory	12.1.2	4,406,280	24,060,078
		32,633,662	32,633,662
Provision for impairment against due from Multan Cloth Finishing Factory		(4,406,280)	(4,406,280)
		28,227,382	28,227,382

12.1.1 This include advance of Rs. 1.730 million (2024: 1.730 million) which carries markup at the rate of 1 month KIBOR plus 2.5% per annum. The remaining balance is against shared expenses.

12.1.2 The balance has arisen due to sharing of expenses and on account of trading transactions. There is no movement in this balance since June 30, 2018.

12.2 Maximum aggregate amounts due from related parties at any month-end during the year aggregated Rs. 32.634 million (2024: Rs. 82.685 million).

	Note	2025 (Rupees)	2024
13. OTHER RECEIVABLES			
Accrued mark-up	13.1	24,167,883	23,861,446
Others		447,910	25,004
		24,615,793	23,886,450

13.1 This represents mark-up accrued on short term advances to Reliance Commodities (Private) Limited and Fatima Transmission Company Limited. During the previous year, Fatima Energy Limited (FEL) offered right issue of preference shares. The Company accepted the offer and 17,099,719 preference shares have been issued to the Company on April 27, 2024 against outstanding markup receivable of Rs. 170.997 million.

		2025	2024
	Note	(Rupees)	
14. SHORT TERM INVESTMENTS			
(At fair value through other comprehensive income)			
Quoted			
Fatima Fertilizer Company Limited			
2,625,167 (2024: 2,625,167) fully paid ordinary shares of Rs.10 each at fair value	14.1	135,511,120	78,256,228
Fair value adjustment		125,456,731	57,254,892
Fair value at end of the year		260,967,851	135,511,120
Others - Un-quoted			
Multan Real Estate Company (Private) Limited			
428,904 (2024: 428,904) ordinary shares of Rs.100 each		268,352,366	263,368,501
Fair value adjustment	14.2	4,151,272	4,983,865
Fair value at end of the year		272,503,638	268,352,366
		533,471,489	403,863,486

14.1 Fatima Fertilizer Company Limited was incorporated in Pakistan on December 24, 2003 as a public company under the repealed Companies Ordinance, 1984 (now the Companies Act, 2017). FFCL is listed on Pakistan Stock Exchange.

The principal activity of Fatima Fertilizer Company Limited is manufacturing, producing, buying, selling, importing and exporting fertilizers and chemicals.

Registered office of Fatima Fertilizer Company Limited is situated at E-110, Khayaban-e-Jinnah, Lahore Cantt. The manufacturing facilities are located at Mukhtargarh, Sadiqabad, Khanewal Road, Chichoki Mallian, Sheikhpura Road, Pakistan.

Fatima Fertilizer Company Limited is a related party of the Company; however, considering shareholding percentage in Fatima Fertilizer Company Limited i.e. 0.13%, the Company does not have significant influence to participate in the financial and operating decisions. Accordingly, investments in Fatima Fertilizer Company Limited have not been accounted for using the equity method.

14.2 Multan Real Estate Company (Private) Limited (MREC) was incorporated in Pakistan on March 01, 2005 under the repealed Companies Ordinance, 1984 (now the Companies Act, 2017). The main objectives of the Company include letting all or any part of property and assets, establishing and designing housing and commercial schemes, to carry on business of civil engineers for construction of private and government building and infrastructure and provision of labour and building material.

The fair value of the shares of MREC held by the Company as at June 30, 2025 has been determined by the management on the basis of adjusted net assets, based on audited financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025	2024
		(Rupees)	
15. TAX REFUNDS DUE FROM THE GOVERNMENT			
Advance income tax		363,324,984	114,401,232
Prepaid final tax levy		177,170,160	249,147,057
Special excise duty		6,492,431	8,507,169
Sales tax refundable		385,789,417	348,388,193
Less: Provision made against doubtful sales tax refunds		187,289,405	187,289,405
		198,500,012	161,098,788
		745,487,587	533,154,246

16. CASH AND BANK BALANCES			
Cash-in-hand		11,743,953	10,135,738
Cash at banks on:			
Conventional:			
- current accounts	16.1	475,357,216	456,535,910
- saving accounts	16.2	1,313,735	1,076,690
Islamic:			
- current accounts	16.1	246,194,293	156,216,998
- saving accounts	16.2	44,620	44,620
		734,653,817	624,009,956

16.1 Current accounts include foreign currency balance of U.S.\$ 850,108 and Euro € 118,891 (2024: U.S.\$ 651,807 and Euro € 57,851), which has been translated in Pak Rupees at the exchange rate ruling on the reporting date.

16.2 Saving accounts carry profit at the rates ranging from 9.50% to 11.50% (2024: 18.00% to 19.00%) per annum.

17. AUTHORISED SHARE CAPITAL

2025	2024		2025	2024
(No. of share)			(Rupees)	
40,000,000	40,000,000	Ordinary shares of Rs.10 each fully paid in cash	400,000,000	400,000,000
30,000,000	30,000,000	Preference shares of Rs.10 each fully paid in cash	300,000,000	300,000,000
70,000,000	70,000,000		700,000,000	700,000,000

18. ISSUED, SUBSCRIBED AND PAID-UP SHARE CAPITAL

2025 (No. of share)	2024		2025 (Rupees)	2024
17,801,875	17,801,875	Ordinary shares of Rs.10 each fully paid in cash	178,018,750	178,018,750
13,009,062	13,009,062	Ordinary shares of Rs.10 each issued as fully paid bonus shares	130,090,620	130,090,620
30,810,937	30,810,937		308,109,370	308,109,370

	2025 (Number of Shares)	2024
18.1 Ordinary shares held by the related parties at the reporting date are as follows:		
Reliance Commodities (Private) Limited	3	3
Fatima Trading Company (Private) Limited	281,901	281,901
Fatima Management Company Limited	281,902	281,902
Farrukh Trading Company Limited	281,902	281,902
	845,708	845,708

	Note	2025 (Rupees)	2024
19. RESERVES			
Capital reserves	19.1	(203,905,775)	(160,425,382)
Revenue reserves	19.2	7,220,850,605	6,952,661,921
		7,016,944,830	6,792,236,539

19.1 Composition of capital reserves:			
– Share premium	19.1.1	41,081,250	41,081,250
– Fair value loss on investments at fair value through OCI		(244,987,025)	(201,506,632)
		(203,905,775)	(160,425,382)

19.1.1 This reserve can be utilised by the Company only for the purposes specified in section 81 of the Companies Act, 2017.

	2025 (Rupees)	2024
19.2 Composition of revenue reserves is as follows:		
General reserves	74,171,959	74,171,959
Unappropriated profit	7,146,678,646	6,878,489,962
	7,220,850,605	6,952,661,921

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees)	2024
20. LONG TERM FINANCES - Secured			
Conventional banking			
Pak Brunei Investment Company Limited – PBIC (SBP-REPP)	20.2	99,050,992	200,000,000
Saudi Pak Investment Company Limited – Saudi Pak (SBP – LTFF)	20.3	279,974,977	354,974,981
Saudi Pak Investment Company Limited – Saudi Pak (SBP – LTFF)	20.4	111,387,785	143,212,877
Allied Bank Limited – ABL (TF)	20.5	–	37,500,000
Allied Bank Limited – ABL (TL)	20.6	–	198,917,173
Pak Libya Holding Company (Pvt.) Limited – PLHC (TF)	20.7	–	10,387,618
Pak Libya Holding Company (Pvt.) Limited – PLHC (LTF)	20.8	–	100,000,000
Pak Libya Holding Company (Pvt.) Limited – PLHC (LTFF)	20.9	104,315,590	136,766,422
United Bank Limited – UBL (NIDF-II under LTFF scheme)	20.10	230,462,711	294,625,992
Pakistan Kuwait Investment Company (Pvt.) Limited – PKIC (LTFF-I)	20.11	374,828,867	449,788,867
Bank Al Habib Limited – BAHF (TF)	20.12	–	2,083,164
The Bank of Khyber – BoK (LTFF)	20.13	292,980,758	464,198,747
Samba Bank Limited – SBL (LTFF)	20.14	–	235,157,325
Pak China Investment Company Limited – PCIC (SBP – LTFF)	20.15	97,213,221	244,560,295
Bank Al Habib Limited – BAHF (LTFF)	20.16	38,848,072	383,909,000
Pakistan Kuwait Investment Company (Pvt.) Limited – PKIC (LTFF)	20.17	528,527,317	600,000,000
Pak Libya Holding Company (TL)	20.18	350,000,000	–
		2,507,590,290	3,856,082,463
Islamic banking			
Askari Bank Limited – Askari (DM-II)	20.19	18,750,000	56,250,000
Bank Islami Pakistan Limited (DM)	20.20	–	109,375,000
Bank of Punjab – BOP (DM)	20.21	437,496,586	499,996,586
Askari Islamic (DM)	20.22	831,695,790	855,747,300
Askari Islamic (LTFF)	20.22	534,820,000	534,820,000
United Bank Limited (DM)	20.23	4,000,000,000	–
		5,822,762,376	2,056,188,886
		8,330,352,666	5,912,271,349
Less: current portion	20.1	876,829,935	1,234,586,669
		7,453,522,731	4,677,684,680

	2025	2024
	(Rupees)	
20.1 Current portion:		
From conventional banking companies / financial institutions		
- Saudi Pak (SBP-LTFF)	31,825,092	39,781,365
- Saudi Pak (SBP-LTFF)	74,999,998	75,000,001
- ABL (TF)	-	37,500,000
- ABL (TL)	-	166,666,663
- PLHC (TF)	-	10,387,623
- PLHC (LTF)	-	40,000,000
- PLHC (SBP - LTFF)	26,986,082	20,875,550
- UBL (NIDF-II)	68,617,024	76,984,928
- PKIC (LTFF-I)	74,960,000	74,960,000
- PKIC (LTFF-II)	120,000,000	71,472,683
- BAHF (TF)	-	2,083,166
- SBL (SBP - LTFF)	-	90,445,120
- BoK (LTFF)	82,971,522	99,999,956
- PCIC (LTFF)	48,606,608	101,900,120
- BAHF (LTFF)	5,177,750	18,374,437
- PBIC (SBP-REPP)	24,756,000	39,994,600
	558,900,076	966,426,213
From islamic banking companies / financial institutions		
- Askari (DM-II)	18,750,000	56,250,000
- Bank Islami (DM)	-	62,500,000
- BOP (DM)	62,500,000	62,500,000
- Askari islamic (DM)	90,882,644	-
- Askari islamic (LTFF)	145,797,215	86,910,456
	317,929,859	268,160,456
	876,829,935	1,234,586,669

20.2 These finances have been obtained against two finance facilities under SBP scheme for renewable energy (SBP - REPP) to finance the procurement of solar energy equipment for generation of electricity. These carry mark-up at the rate of 1-month KIBOR and 3-months KIBOR plus spread per annum; the effective mark-up rates during the year ranged from 6.00% to 23.34% (2024: 23.96% to 25.43%) per annum. These finances are repayable in 20 equal quarterly instalments commencing September, 2024 and are secured against existing first pari passu charge over all present and future immovable fixed assets of the Company upto Rs. 400 million and personal guarantees of all the directors of the Company.

20.3 These finances have been obtained during the financial year ended June 30, 2019 for BMR in spinning and weaving units and are repayable in 32 quarterly instalments commenced from April, 2021. These carry mark-up at the rate of 3.50% (2024: 3.50%) per annum and are secured against first pari passu charge on all present and future fixed assets of the Company with 25% margin.

During the financial year 2021, an amount of Rs. 580.612 million out of total finances of Rs. 600 million from Saudi Pak has been approved and refinanced by SBP under LTFF scheme against BMR in spinning

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

and weaving units eligible under the said scheme. This LTFF is repayable within the same period as stated in the preceding paragraph. Mark-up under SBP's LTFF scheme is chargeable at the rate of 3.5% per annum. These finances are secured against the securities as stated in the preceding paragraph.

Saudi Pak, vide its letter Ref. # CAD-1096/20 dated May 13, 2020, has deferred the repayments of principal instalments for one year under SBP IH & SMEFD Circular No.5 dated April 03, 2020 to dampen the effect of COVID-19. As per the revised arrangements, Saudi Pak has approved the Company's request for deferment of Saudi Pak's outstanding principal of long term finance facility of Rs. 600 million under SBP-LTFF Scheme. The Company has been allowed additional grace period in repayment of principal commenced with effect from March, 2020 till February, 2021.

- 20.4** These finances have been obtained during the financial year ended June 30, 2020 against approved limit of Rs. 225 million for BMR and expansion in spinning and weaving units and are repayable in 28 equal quarterly instalments commenced from March, 2022. These carry mark-up at the rate of 3.50% (2024 : 3.50%) per annum and are secured against first pari passu charge on all present and future fixed assets of the Company with 25% margin.

During the year 2021, the total balance of this finance facility of Rs. 222.776 million from Saudi Pak has been approved and refinanced by SBP under LTFF scheme against BMR in spinning and weaving units eligible under the said scheme. This LTFF is repayable within the same period as stated in the preceding paragraph. Mark-up under SBP's LTFF scheme is chargeable at the rate of 3.5% per annum. These finances are secured against the securities as stated in the preceding paragraph.

- 20.5** These finances have been obtained during the financial year ended June 30, 2019 for statement of financial position re-profiling and carry mark-up at the rate of 6-months KIBOR plus spread; the effective mark-up rates during the year ranged from 17.34% to 21.39% (2024: 22.74% to 24.22%) per annum. These finances are repayable in 8 equal half-yearly instalments commenced from February, 2020 and are secured against first pari passu charge over present and future fixed assets of the Company for Rs. 400 million with 25% margin and personal guarantees of sponsoring directors of the Company. This finance has been fully repaid during the year.

ABL, during the financial year ended June 30, 2020 in line with SBP's BPRD Circular No. 13 of 2020, has allowed grace period of one year. Accordingly, the outstanding balance as at June 30, 2020 is repayable in 7 equal instalments commenced from August, 2021.

- 20.6** These finances have been obtained during the financial year ended 2022 to finance working capital requirement of the Company. These carry mark-up at the rate of 3-months KIBOR plus spread per annum; the effective mark-up rates during the year ranged from 17.59% to 21.74% (2024: 22.99% to 24.41%) per annum. These finances are repayable in 6 equal quarterly instalments commenced from December, 2021 and are secured against the securities detailed in notes 20.4 and secured against first pari passu charge over present and future fixed assets of the company for Rs. 400 million with 25% margin and personal guarantees of sponsoring directors of the Company. This finance has been fully repaid during the year.

- 20.7** These finances have been obtained during the financial year ended June 30, 2016 to reduce the funding gap from usage of short term debt for financing long term assets and to create cushion in existing short term working capital lines. These carry mark-up at the rate of 6-months KIBOR plus spread; the effective mark-up rates during the year is 23.49% (2024: 23.49% to 24.97%) per annum. These finances are repayable in 10 equal half-yearly instalments commenced from December, 2017 and are secured against pari passu charge on fixed assets of the Company with 25% margin over the facility amount and personal guarantees of all sponsoring directors of the Company.

PLHC, vide its letter Ref. # PLHC-CIBD/SBP Reg.Relief-01/005-2020 dated May 11, 2020, had agreed with the Company's request and deferred the outstanding principal repayment for a period of two years. As per the revised terms, the outstanding principal balance as at June 30, 2020 is repayable in 7 equal half-yearly instalments commenced from June, 2021. This finance has been fully repaid during the year.

20.8 These finances have been obtained during the financial year ended June 30, 2020 to reduce the funding gap from usage of short term debt for repayment of long term liabilities and to free-up existing usage of short term working capital lines. These carry mark-up at the rate of 6-months KIBOR plus spread; the effective mark-up rates during the year ranged from 18.08% to 23.60% (2024: 23.21% to 24.96) per annum. These finances are repayable in 10 equal half-yearly instalments commenced from September, 2021 and are secured against first pari passu charge over present and future fixed assets of the Company with 25% margin amounting to Rs. 267 million and personal guarantees of sponsoring directors of the Company. This finance has been fully repaid during the year.

20.9 These finances have been obtained during the financial year ended 2022 under SBP - LTFF scheme to finance BMR of spinning segment of the Company. These carry mark-up at the rate of 6-months KIBOR plus spread per annum; the effective mark-up rates during the year ranged from 5.00% to 23.81% (2024: 5.00% to 25.59%) per annum. The different tranches of these finances are repayable in 10-12 instalments commencing April, 2023 and are secured against ranking charge of Rs. 200 million over all present and future fixed assets of the Company inclusive of 25% margin and personal guarantees of sponsoring directors of the Company.

During the year 2023, balance of Rs 42.880 million has been converted into SBP-LTFF scheme. Mark-up under SBP-LTFF scheme is chargeable at the rate of 10% per annum.

20.10 These finances have been obtained during the financial year ended June 30, 2017 to finance BMR / retirement of letters of credit established for import of air jet looms, fired generator and compressor along with allied parts. These finances carry mark-up at the rate of 6-months KIBOR plus spread; the effective mark-up rates during the year ranged from 5.00% to 22.97% (2024: 5.00% to 24.47%) per annum. These finances are repayable in 16 equal half-yearly instalments commenced from October, 2019 and are secured against first pari passu charge of Rs. 734 million on fixed assets of the Company with 25% margin and personal guarantees of three directors of the Company.

During the financial year ended 2021, an amount of Rs. 453.063 million out of total finances of Rs. 500.404 million from UBL has been approved and refinanced by SBP under LTFF scheme against imported textile machinery eligible under the said scheme. This LTFF is repayable within the same period as stated in the preceding paragraph. Mark-up under SBP's LTFF scheme is chargeable at the rate of 5% per annum. These finances are secured against the securities as stated in the preceding paragraph.

UBL, during the financial year ended June 30, 2020, in line with SBP's BPRD Circular No. 13 of 2020, has allowed deferment of one year for instalments aggregating Rs.16.582 million.

20.11 These finances have been obtained for CAPEX against a finance facility of Rs. 600 million and carry mark-up at the rate of 3-months KIBOR plus spread per annum; these finances during the year carried mark-up at the rate of 3.5% (2024: 3.5%) per annum. These finances are repayable in 32 equal quarterly instalments commencing September, 2022 and are secured against first pari passu charge over present and future fixed assets of the Company with 25% margin and personal guarantees of three sponsoring directors of the Company.

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20.12 These finances have been obtained during the financial year ended 2021 for the retirement of import documents drawn under letter of credit sight (one off). These carry mark-up, at the rate of 6-months KIBOR plus spread per annum payable on quarterly basis; the effective mark-up rates during the year was 22.73% (2024: 22.73% to 24.22%) per annum. These finances are repayable in 12 equal quarterly instalments commenced from November, 2021 and are secured against pari passu charge of Rs. 1,501.800 million over fixed assets of the Company. This finance has been fully repaid during the year.

20.13 These finances have been obtained during the financial year ended 2022 for retirement of letters of credit documents for import of textile machinery for BMR. These carry mark-up at the rate of 6 months KIBOR plus spread per annum; the effective mark-up rates during the year ranged from 4.00% to 17.00% (2024: 4.00% to 17.00%) per annum. The different tranches of these finances are repayable in 8-10 instalments commencing June, 2024 and are secured against first pari passu charge over all present and future fixed assets of the Company with 25% margin.

During the financial year ended 2023, total finances of Rs. 500 million has been converted into SBP-LTFF scheme. This LTFF is repayable within the same period as stated in the preceding paragraph. Mark-up under SBP-LTFF scheme is payable at SBP rate plus spread per annum. These finances are secured against the securities as stated in the preceding paragraph.

20.14 These finances have been obtained during the financial year ended 2022 for retirement of CAPEX related letters of credits. These carry mark-up at the rate of 1-month KIBOR plus spread per annum; the effective mark-up rate during the year ranges from 16.36% to 24.11% (2024: 23.20% to 24.11%) per annum. These finances are repayable in 16 equal quarterly instalments commencing September, 2023 and are secured against ranking charge on plant and machinery with 25% margin, which is upgraded to first pari passu charge.

20.15 These finances have been obtained during the financial year ended 2022 to finance CAPEX requirement in the weaving segment of the Company. These carry mark-up, at the rate of 3-months KIBOR plus spread; the effective mark-up rate during the year ranged from 6.50% to 21.95% (2024: 6.50% to 24.38%) per annum. These finances are repayable in 16 equal quarterly instalments commencing September, 2023 and are secured against first pari passu charge over all present and future fixed assets of the Company with 25% margin and personal guarantees of sponsoring directors of the Company.

During the financial year 2022, the balance of Rs. 194.426 million of this finance facility has been converted into SBP - LTFF scheme. This LTFF is repayable within the same period as stated in the preceding paragraph. Mark-up is payable at SBP rate plus spread per annum. These finances are secured against the securities as stated in the preceding paragraph.

20.16 These finances have been obtained during the current financial year for retirement of import documents under sight LC for BMR / Expansion. These carry mark-up, at the rate of 6-months KIBOR plus spread per annum payable on quarterly basis; the effective mark-up rates during the year ranged from 9.00% to 23.48% (2024: 9.00% to 25.13%) per annum. These finances are repayable in 16 equal half yearly instalments commencing from December, 2024 and are secured against pari passu charge of Rs. 1,501.800 million over fixed assets of the Company & duly signed and stamped promissory note(s). During the financial year 2023, the balance of Rs. 41.438 million out of Rs. 383.909 million has been converted into SBP - LTFF scheme. This LTFF is repayable within the same period as stated in the preceding paragraph. Mark-up is payable at SBP rate plus spread per annum. These finances are secured against the securities as stated in the preceding paragraph.

20.17 These finances have been obtained during last financial year to finance the additional cost of retirement of LC for import of plant and machinery for spinning unit. These carry mark-up, at the rate of 3-months

KIBOR plus spread per annum payable on quarterly basis; the effective mark-up rates during the year ranged from 12.66% to 23.41% (2024: 22.41% to 25.43%) per annum. These finances are repayable in 20 equal quarterly instalments commencing from May, 2024 and are secured against first pari passu charge on all present and future fixed assets of the Company with 25% margin.

20.18 These finances have been obtained during the current financial year to partially finance the solar power Plant of 15 MW . These carry mark-up at the rate of 3-months KIBOR plus spread per annum payable on quarterly basis; the effective mark-up rates during the year at 12.92% per annum. These finances are repayable in 16 equal quarterly instalments commencing from August, 2026 and are secured against first pari passu charge on all present and future fixed assets of the Company with 25% margin.

20.19 These finances have been obtained during the financial year ended June 30, 2019 to facilitate the Company with Diminishing Musharaka (sale and buy back) of machinery (warping machines, sizing machines, air jet weaving looms and power house). These carry mark-up at the rate of 6-months KIBOR plus spread; the effective mark-up rates during the year ranged from 13.44% to 21.39% (2024: 21.39% to 23.40%) per annum. These finances are repayable in 8 equal half-yearly instalments and are secured against first pari passu hypothecation charge of Rs. 200 million over all present and future fixed assets duly registered with SECP with 25% margin.

Askari, during the financial year ended June 30, 2020 in line with SBP's BPRD Circular No. 13 of 2020, has allowed deferment; accordingly, the outstanding balance as at June 30, 2020 is repayable in 8 equal half-yearly instalments commenced from December, 2021.

20.20 These finances have been obtained during the financial year ended June 30, 2020 to facilitate the Company to pay off long term conventional bank loans; the DM assets are 40 sets Japan air jet looms along with 2 gas fired generators. These carry mark-up at the rate of 3-months KIBOR plus spread per annum payable on quarterly basis; the effective mark-up rates during the year ranged from 18.09% to 22.24% (2024: 23.99% to 24.91) per annum. These finances are repayable in 16 equal quarterly instalments commenced from April, 2022 and are secured against ranking charge created over fixed assets (land, buildings and plant & machinery) of the Company for Rs. 334 million. This finance has been repaid during the year.

20.21 These finances have been obtained during the financial year ended 2022 against a Diminishing Musharakah finance facility of Rs. 500 million for retirement of letters of credit established for import of equipment for new spinning unit of the Company. These carry profit at the rate of 6 month KIBOR plus spread per annum; the effective profit rates during the year ranged from 12.34% to 24.42% (2024: 19.20% to 24.42%) per annum. These finances are repayable in 16 half-yearly instalments commencing June, 2025 and are secured against first pari passu charge of Rs. 667 million over all present and future plant and machinery of the Company with 25% margin.

20.22 The Company has obtained the long term finance facility / Diminishing Musharika amounting Rs. 1,390.560 million to finance the spinning unit . It is repayable in sixteen semi-annual installments commencing from June, 2025. These carry profit at the rate of matching 6 month KIBOR plus spread per annum; the effective profit rates during the year ranged from 12.56% to 22.61% (2024: 17.50% to 25.45%) per annum. These finances are secured against first pari passu charge of Rs. 1854 million over all present and future fixed assets of the company duly registered with SECP.

During the year 2023, an amount of Rs. 534.820 million out of total finances of Rs. 1,390.560 million has been converted into SBP-LTFF scheme. This LTFF is repayable within the same period as stated in the preceding paragraph. Mark-up under SBP-LTFF scheme is payable at SBP rate plus spread per annum. These finances are secured against the securities as stated in the preceding paragraph.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

20.23 This finance has been obtained during the current financial year against a Diminishing Musharakah finance facility of Rs. 4,000 million for balance sheet re-profiling / to address the financial gap arising due to CAPEX. These carry profit at the rate of 6 month KIBOR plus spread per annum. The effective profit rates during the year ranged from 12.67% to 13.73 per annum. These finances are repayable in 10 half-yearly instalments commencing from June, 2027 and are secured against first pari passu charge of Rs. 5,334 million over all present and future plant and machinery of the Company with 25% margin.

	Note	2025 (Rupees)	2024
21. LEASE LIABILITIES			
Lease liabilities		94,347,398	106,546,006
Current portion of lease liabilities	26	(34,314,926)	(44,735,438)
		60,032,472	61,810,568

21.1	2025				2024			
Particulars	Upto one year	From one to five year	Over five year	Total	Upto one year	From one to five year	Over five year	Total
	(Rupees)							
Minimum lease payments	46,603,315	94,142,820	-	140,746,135	61,051,622	87,665,860	11,452,858	160,170,340
Less: finance cost allocated to future periods	9,428,239	14,885,228	-	24,313,467	13,456,034	17,097,051	985,979	31,539,064
	37,175,076	79,257,592	-	116,432,668	47,595,588	70,568,809	10,466,879	128,631,276
Less: security deposits adjustable on expiry of lease terms	2,860,150	19,225,120	-	22,085,270	2,860,150	19,225,120	-	22,085,270
Present value of minimum lease payments	34,314,926	60,032,472	-	94,347,398	44,735,438	51,343,689	10,466,879	106,546,006

21.2 The Company has entered into lease agreements with Bank Al-Habib Limited and First Habib Modaraba for lease of vehicles. The minimum lease payments have been discounted at implicit interest rates ranging from 3-months KIBOR + 1.25% to 6-months KIBOR + 1.50% (2024: 3-months KIBOR + 1.25% to 6-months KIBOR + 1.50%) to arrive at their present value; the effective interest rates during the year ranged from 12.09% to 25.68% (2024: 8.50% to 25.68%) per annum. The Company intends to exercise its option to purchase the leased vehicles upon completion of the respective lease terms. These lease finance facilities are secured against title of the leased vehicles in the name of lessors and demand promissory notes.

21.3 Lease liabilities include lease contract of head office building having lease term of twelve years. These have been discounted using incremental borrowing rate of 9.42% per annum.

		2025	2024
	Note	(Rupees)	
Balance at beginning of the year		46,496,097	48,686,652
Interest expense for the year		4,379,932	4,586,284
Paid during the year		(6,776,839)	(6,776,839)
	21.4	44,099,190	46,496,097
Current portion grouped under current liabilities		(4,655,747)	(2,396,907)
Balance at end of the year		39,443,443	44,099,190

21.4 The future minimum lease payments in respect of head office building to which the Company is committed under the lease agreement will be due as follows:

Particulars	2025				2024			
	Upto one year	From one to five year	Over five year	Total	Upto one year	From one to five year	Over five year	Total
	(Rupees)							
Minimum lease payments	8,809,891	51,978,356	-	60,788,247	6,776,839	49,335,389	11,452,858	67,565,086
Finance cost allocated to future periods	(4,154,144)	(12,534,913)	-	(16,689,057)	(4,379,932)	(15,703,078)	(985,979)	(21,068,989)
Present value of minimum lease payments	4,655,747	39,443,443	-	44,099,190	2,396,907	33,632,311	10,466,879	46,496,097

22. STAFF RETIREMENT BENEFITS - Gratuity

The future contribution rates of this scheme include allowance for deficit and surplus. Projected unit credit method, based on the following significant assumptions, is used for valuation:

	2025	2024
Significant actuarial assumptions		
- discount rate	11.75%	14.75%
- expected rate of growth per annum in future salaries	10.75%	13.75%
- mortality rates	SLIC 2001-2005	SLIC 2001-2005
	Setback 1 year	
- withdrawal rates	Age-based	Age-based
- retirement assumption	Age 60	Age 60

Amount recognised in the statement of financial position is the present value of defined benefit obligation at the reporting date:

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

	2025	2024			
	(Rupees)				
The movement in the present value of defined benefit obligation is as follows:					
Opening balance	441,707,855	393,732,969			
Current service cost	101,375,936	81,106,871			
Interest cost	58,865,036	59,329,679			
Benefits paid	(85,245,730)	(57,254,504)			
Remeasurements – experience adjustments and actuarial valuation gain from changes in financial assumptions	(15,768,767)	(35,207,160)			
Closing balance	500,934,330	441,707,855			
Expense recognised in statement of profit or loss					
Current service cost	101,375,936	81,106,871			
Interest cost	58,865,036	59,329,679			
	160,240,972	140,436,550			
Charge for the year has been allocated to:					
– cost of sales	153,438,996	135,284,624			
– administrative expenses	6,801,976	5,151,926			
	160,240,972	140,436,550			
Remeasurement recognised in other comprehensive income					
Remeasurements – experience adjustments and actuarial valuation gain from changes in financial assumptions	(15,768,767)	(35,207,160)			
Comparison of present value of defined benefit obligation and experience adjustments on obligation for five years is as follows:					
	2025	2024	2023	2022	2021
	(Rupees)				
Present value of defined benefit obligation	500,934,330	441,707,855	393,732,969	370,194,659	281,947,690
Experience adjustments on obligation	(15,768,767)	(35,207,160)	(57,396,279)	29,922,866	(32,768,995)

Year-end sensitivity analysis:	Impact on defined benefit obligation		
	Change in assumption	Increase	Decrease
		(Rupees)	
Discount rate	1%	464,580,316	542,857,562
Salary growth rate	1%	542,688,222	464,109,514

22.1 The average duration of the defined benefit obligation as at June 30, 2025 is 8 years.

22.2 The expected contribution to defined benefit obligation for the year ending June 30, 2026 is Rs. 164.405 million.

	Note	2025	2024
		(Rupees)	
23. TRADE AND OTHER PAYABLES			
Trade creditors	23.1	3,099,172,860	2,780,984,398
Bills payable	23.2	1,901,639,246	653,084,476
Due to Associated Companies	23.3	93,592,237	95,135,835
Accrued expenses		792,584,807	533,950,386
Provision against Gas Infrastructure Development Cess (GIDC)	23.4	191,498,973	191,498,973
Tax deducted at source		185,497,705	207,655,237
Workers' (profit) participation fund	23.5	79,544,706	36,168,352
		6,343,530,534	4,498,477,657

23.1 This includes payable to Fatima Energy Limited amounting Rs. 397.885 million (2024: 204.173 million) against purchase of Electricity.

23.2 These are secured against the securities as detailed in note 25.

	2025	2024
	(Rupees)	
23.3 This represents amounts due to the following Associated Companies:		
- Fatima Fertilizer Company Limited	38,177,720	34,367,251
- Fazal Cloth Mills Limited	55,414,517	60,768,584
	93,592,237	95,135,835

23.4 The Honourable Supreme Court of Pakistan (SCP) vide its judgement dated August 13, 2020 decided the appeal against the Company and declared the GIDC Act, 2015 to be constitutional and recoverable from the gas consumer. A review petition was filed against the judgment which was also dismissed. SCP in its detailed judgment stated that the cess under GIDC Act, 2015 is applicable only to those consumers of natural gas who have passed on GIDC burden to their end customers for their business activities.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

The Company has filed a civil suit before the Honourable Sindh High Court (SHC) on the grounds that the Company has not passed on the impact of GIDC to end consumers. SHC has granted stay order and has restrained SNGPL from taking any coercive action against the Company. The case is pending for adjudication. The Company has recognized the liability of GIDC under the GIDC Act, 2015 in these financial statements.

	Note	2025 (Rupees)	2024
23.5 Workers' (profit) participation fund			
Opening balance		36,168,352	24,493,223
Add: interest on funds utilised in the Company's business	35	5,920,927	5,445,490
		42,089,279	29,938,713
Less: paid to workers		-	-
		42,089,279	29,938,713
Add: allocation for the year		37,455,427	6,229,639
Closing balance		79,544,706	36,168,352
24. ACCRUED MARK-UP			
Mark-up accrued on conventional finances:			
- long term finances		34,073,741	104,866,371
- lease liabilities		3,413,277	4,142,064
- short term borrowings		102,949,241	344,785,250
Profit accrued on islamic finances:			
- long term finances		348,617,383	206,981,133
- short term borrowings		98,415,894	162,721,528
Others			
- advance received from Fatima Sugar Mills Limited (an Associated Company)		23,764,582	17,357,346
- provision against Gas Infrastructure Development Cess		29,209,755	29,209,755
		640,443,873	870,063,447

	Note	2025 (Rupees)	2024
25. SHORT TERM BORROWINGS			
From conventional banking companies / financial institutions			
Short term finance – secured	25.1	5,663,570,925	5,264,527,502
Export finances – secured	25.2	2,457,670,774	3,176,913,086
From islamic banking companies / financial institutions			
Short term finance – secured	25.1	4,340,028,280	3,676,216,833
		12,461,269,979	12,117,657,421
Temporary bank overdrafts–unsecured	25.4	64,602,012	93,023,437
		12,525,871,991	12,210,680,858

25.1 Short term finance facilities available from various commercial banks under mark-up arrangements aggregate Rs. 30,815.500 million (2024: Rs. 26,523.000 million) and carry mark-up at the rates ranging from 11.63% to 23.52% (2024: 16.00% to 26.64%) on the outstanding balances. These facilities are expiring on various dates by February 28, 2026.

25.2 Export finance facilities available from commercial banks aggregate Rs. 2,625.427 million (2024: Rs. 3,177.000 million), which are the sub-limits of finance facilities mentioned in note 25.1. Out of total facilities, the amount utilised aggregate Rs. 2,457.670 million (2024: Rs.3,177.000 million). The rates of mark-up range from 2.50% to 10.80% (2024: 4.00% to 7.00%) on the outstanding balances. These facilities are expiring on various dates by February 28, 2026.

25.3 Out of the aggregate facilities of Rs. 10,158.697 million (2024: Rs. 2,995.620 million) for opening letters of credit and Rs. 855.000 million (2024: Rs. 858.750 million) for guarantees, which are the sub-limits of finance facilities mentioned in note 25.1, the amounts utilised as at June 30, 2025 were Rs. 4,910.787 million (2024: Rs.1,855.189 million) and Rs. 776.707 million (2024: Rs. 590.079 million) respectively. These facilities are expiring on various dates by February 28, 2026.

25.4 These temporary bank overdrafts have arisen due to issuance of cheques for amounts in excess of balances in bank accounts.

25.5 The aggregate facilities are secured against lien on export documents, pledge of stocks (cotton bales, yarn, polyester, viscose and fabric), charge on all present and future current assets of the Company, lien on import documents and personal guarantees of directors of the Company.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025	2024
		(Rupees)	
26. CURRENT PORTION OF NON-CURRENT LIABILITIES			
Long term finances	20	876,829,935	1,234,586,669
Lease liabilities	21	34,314,926	44,735,438
		911,144,862	1,279,322,107
27. TAXATION AND LEVIES - Net			
Opening balance		726,428,965	545,933,474
Add: provision made during the year:		226,420,283	
Current tax		(47,120,240)	1,771,987
Levies	27.2	332,791,639	549,484,791
		1,012,100,364	1,097,190,252
Less: payments / adjustments made during the year against completed assessments		500,008,682	370,761,287
Closing balance		512,091,682	726,428,965

27.1 Returns filed by the Company up to the tax year 2024 have been assessed under the self assessment scheme envisaged in section 120 of the Income Tax Ordinance, 2001 (the Ordinance).

27.2 No numeric tax rate reconciliation is presented in these financial statements as the Company is mainly liable to pay tax due under sections 113 (Minimum tax on the income of certain persons) and 154 (Tax on export proceeds) of the Ordinance.

27.3 Reconciliation of current tax charge as per tax laws for the year with current tax and levy recognised in the statement of profit and loss is as follows:

	2025	2024
	(Rupees)	
Current tax charge as per applicable tax laws	452,607,930	551,256,778
Less:		
Current tax charge under IAS - 12	2,756,424	1,771,987
Current tax charge / levy under IFRIC - 21	449,851,506	549,484,791
Difference (if any)	-	-

28. CONTINGENCIES AND COMMITMENTS

28.1 Guarantees given by various commercial banks, in respect of financial and operational obligations of the Company, to various institutions and corporate bodies aggregated Rs. 776.707 million as at June 30, 2025 (2024: Rs. 408.850 million) and are secured against the securities mentioned in note 25.

28.2 The Company is contingently liable for Rs. 1.400 million Iqra surcharge on account of non-compliance of the provisions of SRO.1140(I) 97 in respect of 1,320 bales of raw cotton imported during the year 2001. However, all the contingencies previously attached to the particular case have already been decided in favour of the Company. Since Alternate Dispute Resolution Committee's recommendations and subsequent decisions by Federal Board of Revenue were in favour of the Company, the management is confident that the liability of Iqra surcharge on account of exportation of goods so manufactured from imported cotton will positively be waived-off.

- 28.3** The Company has filed a case before the Sindh High Court (SHC) against imposition of infrastructure cess levied by the Excise and Taxation Department, Karachi (the Department) under section 9 of the Sindh Finance Act, 1994 on imports made. As per the judgment of SHC, 50% of the demand would be paid by the Company while for the remaining 50%, guarantees would be issued in favour of the Department. As per the aforesaid judgment, the Company is paying the said 50% of demand on every import made and has arranged bank guarantees from Meezan Bank Limited, Habib Bank Limited, Bank Alfalah Limited and Bank Al Habib Limited favouring the Department for Rs. 17.486 million (2024: Rs.17.486 million), Rs. 20.00 million (2024: Rs. 20.00 million), nil (2024: Rs. 3.743 million), Rs. 40.00 million (2024: Rs. 40.00 million) and Rs. 100.00 million (2024: Rs. 100.00 million) respectively. The Company has challenged the said judgment before the Supreme Court of Pakistan and the legal advisors are confident that ultimately the judgment will be in favour of the Company and accordingly no provision needs to be made in the financial statements for the year ended June 30, 2025.
- 28.4** Foreign bills discounted outstanding as at June 30, 2025 aggregated Rs. 688.793 million (2024: Rs. 227.443 million).
- 28.5** Local bills discounted outstanding as at June 30, 2025 aggregated Rs. 309.016 million (2024: Rs. 629.463 million).

			2025	2024
		Note		(Rupees)
28.6	Commitments for irrevocable letters of credit:			
	- capital expenditure		687,049,353	145,572,207
	- others		1,215,006,348	958,543,047
			1,902,055,701	1,104,115,254
29.	SALES - Net			
	Export	29.1	23,147,613,419	23,385,889,396
	Local	29.2	21,243,003,901	21,847,873,189
	Waste		1,344,901,164	985,934,381
			45,735,518,484	46,219,696,966
	Less: Commission		397,645,123	418,185,346
			45,337,873,361	45,801,511,620
	Add: Weaving, doubling and sizing income		-	6,114,760
	Less: Sales tax		5,117,875,302	4,346,167,276
			40,219,998,059	41,461,459,104

- 29.1** Export sales include indirect export of fabric and yarn aggregating Rs. 10.972 billion (2024: Rs. 10.442 billion).
- 29.2** Local sales for the year include polyester / viscose sales aggregating Rs. 7.044 million (2024: Rs. 164.496 million).

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

		2025	2024
	Note	(Rupees)	
30. COST OF SALES			
Raw materials consumed	30.1	27,381,941,231	28,568,720,645
Stores and spares consumed		885,061,773	658,596,308
Packing materials consumed		264,492,117	243,829,534
Salaries, wages and benefits	30.2	2,368,293,156	1,840,729,646
Power and fuel		4,537,408,878	3,759,500,342
Repairs and maintenance		78,297,456	77,909,992
Depreciation	5.3	683,281,077	667,796,338
Insurance		94,750,997	120,854,402
Utilities		464,758	330,559
Others		132,330,141	110,390,322
		36,426,321,584	36,048,658,088
Adjustment of work-in-process			
Opening		723,917,803	577,372,169
Closing	10	(726,578,915)	(723,917,803)
		(2,661,112)	(146,545,634)
Cost of goods manufactured		36,423,660,472	35,902,112,454
Adjustment of finished goods			
Opening stock		4,471,205,657	5,188,545,782
Closing stock	10	(5,378,181,914)	(4,471,205,657)
		(906,976,257)	717,340,125
		35,516,684,215	36,619,452,579
30.1 Raw materials consumed			
Opening stock		2,457,439,301	4,396,998,889
Purchases and purchase expenses		30,688,593,682	26,619,391,614
		33,146,032,983	31,016,390,503
Less: closing stock	10	(5,775,153,233)	(2,457,439,301)
		27,370,879,750	28,558,951,202
Cotton cess		11,061,480	9,769,443
	30.1.1	27,381,941,230	28,568,720,645

30.1.1 Raw materials consumed include Rs. 5.203 million (2024: Rs. 178.137 million) relating to the cost of yarn, polyester, lycra and viscose sold during the year.

30.2 Salaries, wages and benefits include Rs. 153.439 million (2024: Rs. 135.285 million) in respect of staff retirement benefits – gratuity.

		2025	2024
	Note	(Rupees)	
31. DISTRIBUTION AND MARKETING EXPENSES			
Ocean freight and shipping		174,949,978	134,586,336
Local freight		43,583,776	121,930,117
Export development surcharge		33,286,887	34,552,282
Forwarding and clearing expenses		80,764,416	70,529,529
Marketing expenses		40,008,270	19,338,120
Other expenses		6,910,893	4,228,076
		479,504,220	385,164,460
32. ADMINISTRATIVE EXPENSES			
Salaries and benefits	32.1	298,235,788	247,330,649
Travelling and conveyance		33,690,980	27,376,361
Rent, rates and taxes		2,917,331	2,333,769
Entertainment		4,195,131	4,072,942
Utilities		6,283,154	6,571,088
Communication		10,231,876	7,228,132
Printing and stationery		566,402	5,461,439
Insurance		8,293,346	4,963,949
Repairs and maintenance		8,762,376	6,201,668
Vehicles' running and maintenance		49,333,795	43,959,431
Fees, subscription and periodicals		29,149,894	21,989,497
Advertisement		501,767	967,206
Auditors' remuneration:			
- statutory audit fee		2,400,000	2,400,000
- half yearly review		400,000	400,000
- certification charges		100,000	100,000
		2,900,000	2,900,000
Legal and professional charges		5,151,784	2,270,040
Depreciation on operating fixed assets	5.3	40,720,681	39,509,780
Depreciation on right of use assets	5.6	45,803,814	35,902,032
General		3,161,601	8,192,206
		549,899,720	467,230,189

32.1 Expense for the year includes staff retirement benefits gratuity amounting Rs. 6.802 million (2024: Rs. 5.152 million).

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Note	2025 (Rupees)	2024
33. OTHER INCOME			
Income from financial assets			
Dividend	33.1	18,376,162	11,813,247
Mark-up on advances to Associated Companies	33.2	306,437	429,344
Exchange fluctuation gain others – net		–	54,585,300
Income from non-financial assets			
Gain on disposal of operating fixed assets – net	5.7	5,294,566	5,547,434
Others		156,431	531,206
		24,133,596	72,906,531

33.1 This represents dividend received on short term investments made in Fatima Fertilizer Company Limited.

33.2 This represents mark-up amounting Rs. 0.306 million (2024: Rs. 0.429 million) on short term loan given to Reliance Commodities (Private) Limited.

	Note	2025 (Rupees)	2024
34. OTHER EXPENSES			
Donations	34.1	21,658,338	29,007,006
Workers' (profit) participation fund	23.4	37,455,427	6,229,639
Exchange fluctuation loss on foreign currency		5,799,539	10,511,584
Exchange fluctuation loss others – net		47,436,434	–
Provision for expected credit loss of trade debts	11.1	3,208,905	5,881,414
Provision made for impairment of stores, spares and loose tools		2,025,042	–
		117,583,685	51,629,643

34.1 Mian Mukhtar A. Sheikh Trust, Multan (a Charitable Institution) is administered by the following directors of the Company:

- Mr. Fawad Ahmed Mukhtar
- Mr. Faisal Ahmed Mukhtar

The Company, during the year, has donated Rs. 18.500 million (2024: Rs. 26.100 million) to this Trust.

		2025	2024
	Note	(Rupees)	
35. FINANCE COST			
Mark-up on Conventional Finances			
– long term finances		313,632,054	468,148,603
– lease liabilities		14,454,660	24,603,178
– short term borrowings		1,013,109,658	1,682,465,087
Profit on Islamic Finances			
– long term finances		620,941,437	370,763,729
– short term borrowings		746,640,845	1,016,184,600
Others			
Short term loans from Associated Companies		–	60,954,427
Interest on workers’ (profit) participation fund	23.5	5,920,927	5,445,490
Bank charges and commission		180,054,426	263,960,515
		2,894,754,007	3,892,525,629

36. MINIMUM AND FINAL TAX LEVIES

Minimum tax levy	27	449,851,506	231,171,938
Final tax levy	27	–	318,312,853
Prior year adjustment	36.1	(117,059,867)	–
		332,791,639	549,484,791

36.1 This represents reversal of provision against super tax under section 4C on the basis of assessment orders finalized during the year.

		2025	2024
	Note	(Rupees)	
37. TAXATION			
Current		2,756,424	1,771,987
Prior year adjustment	37.1	(49,876,664)	–
Deferred	8	143,041,551	(552,495,450)
		95,921,311	(550,723,463)

37.1 This represents unrecognized income tax refunds assessed and received during the year.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

38. EARNINGS PER SHARE

There is no dilutive effect on earnings per share of the Company, which is based on:

	2025	2024
	(Rupees)	
Profit after taxation attributable to ordinary shareholders	256,992,859	119,601,807
	(No. of shares)	
Weighted average number of ordinary shares in issue during the year	30,810,937	30,810,937
	(Rupee)	
Earnings per share – basic	8.34	3.88

39. SEGMENT INFORMATION

39.1 Reportable segments

The management has determined the operating segments of the Company on the basis of products being produced.

The Company's reportable segments are as follows:

- Spinning segment – production of different qualities of yarn using natural and artificial fibres.
- Weaving segment – production of different qualities of grey fabrics using yarn.

Information regarding the Company's reportable segments is presented below. Performance is measured based on segment profit before tax, as management believes that such information is the most relevant in evaluating the results of certain segments relative to other companies that operate within these industries.

39.2 Information about reportable segments

	Spinning		Weaving		Total	
	2025	2024	2025	2024	2025	2024
	(Rupees)					
External revenue	13,353,136,556	15,816,478,607	26,866,861,503	25,644,980,497	40,219,998,059	41,461,459,104
Inter-segment revenue	12,381,091,763	10,502,871,379	-	-	12,381,091,763	10,502,871,379
	25,734,228,319	26,319,349,986	26,866,861,503	25,644,980,497	52,601,089,822	51,964,330,483
Cost of sales	(23,597,045,038)	(23,481,927,515)	(11,919,639,177)	(13,137,525,064)	(35,516,684,215)	(36,619,452,579)
Inter-segment cost of sales		-	(12,381,091,763)	(10,502,871,379)	(12,381,091,763)	(10,502,871,379)
Distribution and marketing expenses	(127,634,904)	(115,560,641)	(351,869,315)	(269,603,819)	(479,504,220)	(385,164,460)
Administrative expenses	(267,987,439)	(238,522,750)	(281,912,281)	(228,707,439)	(549,899,720)	(467,230,189)
Other income	12,570,800	27,390,994	11,562,796	45,515,537	24,133,596	72,906,531
Other expenses	(77,654,969)	(34,028,395)	(39,928,716)	(17,601,248)	(117,583,685)	(51,629,643)
Finance cost	(1,812,131,109)	(2,464,530,991)	(1,082,622,898)	(1,427,994,638)	(2,894,754,007)	(3,892,525,629)
Profit before taxation, levies and share of loss of associates	(135,654,340)	12,170,688	821,360,148	106,192,446	685,705,809	118,363,135

39.3 The accounting policies of the reportable segments are the same as the Company's accounting policies described in note 4 to the financial statements. Distribution & marketing expenses, administrative expenses, other income and other expenses are allocated on the basis of actual amounts incurred / earned for the segments. Finance cost relating to long term finances is also allocated on the basis of purpose of finances for which these are obtained and finance cost relating to short term borrowings is allocated on the basis of working capital requirements of the segments. This is the measure reported to management for the purposes of resource allocation and assessment of segment performance.

	2025	2024
	(Rupees)	
39.4 Reconciliation of reportable segment revenues and profit		
Total revenue from reportable segments	52,601,089,822	51,964,330,483
Elimination of inter-segment revenue	(12,381,091,763)	(10,502,871,379)
Sales - net	40,219,998,059	41,461,459,104
Total profit of reportable segments	685,705,809	118,363,135
Tax for the year	(95,921,311)	550,723,463
Levies for the year	(332,791,639)	(549,484,791)
Consolidated profit	256,992,859	119,601,807

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

39.5 Segment assets and liabilities

Reportable segments' assets and liabilities are reconciled to total assets and liabilities as follows:

	Spinning	Weaving (Rupees)	Total
For the year ended June 30, 2025:			
Segment assets for reportable segment			
- Operating fixed assets	9,769,744,739	6,151,838,659	15,921,583,398
- Stores, spares and loose tools	460,811,070	143,847,526	604,658,596
- Stock-in-trade	7,633,281,331	4,246,632,731	11,879,914,062
	17,863,837,140	10,542,318,916	28,406,156,056
Unallocated corporate assets			10,863,933,301
Total assets as per statement of financial position			39,270,089,357
Segment liabilities for reportable segment	12,036,102,011	6,022,210,669	18,058,312,680
Unallocated corporate liabilities			10,902,255,540
Total liabilities as per statement of financial position			28,960,568,220
For the year ended June 30, 2024:			
Segment assets for reportable segment			
- Operating fixed assets	9,316,473,740	5,977,812,597	15,294,286,337
- Stores, spares and loose tools	363,254,276	129,359,986	492,614,262
- Stock-in-trade	3,083,141,549	4,569,421,212	7,652,562,761
	12,762,869,565	10,676,593,795	23,439,463,360
Unallocated corporate assets			11,424,725,924
Total assets as per statement of financial position			34,864,189,283
Segment liabilities for reportable segment	8,809,023,752	7,196,491,918	16,005,515,670
Unallocated corporate liabilities			8,773,860,767
Total liabilities as per statement of financial position			24,779,376,437

39.6 For the purposes of monitoring segment performance and allocating resources between segments:

- operating property, plant & equipment, stock-in-trade and stores, spares & loose tools are allocated to reportable segment while all other assets are held under unallocated corporate assets; and
- long term finances, short term borrowings and lease liabilities are allocated to reportable segment and all other liabilities, i.e. staff retirement benefit - gratuity, trade & other payables, taxation and accrued mark-up are held under unallocated corporate liabilities.

	2025	2024
	(Rupees)	
39.7 Gross revenue from major products and services		
Fabric export sales	14,731,078,077	16,795,583,149
Yarn export sales	8,416,535,340	6,526,249,095
Waste export sales	-	64,057,151
Fabric local sales	15,196,348,530	14,628,479,263
Yarn local sales	6,039,611,304	7,047,669,688
Viscose and polyester local sales	7,044,069	164,496,049
Waste local sales	1,344,901,164	999,277,330
	45,735,518,484	46,225,811,725
39.8 Gross revenue from major customers of segment		
Spinning	8,007,431,887	8,384,802,589
Weaving	3,281,498,636	3,077,821,629
	11,288,930,523	11,462,624,218
39.9 Geographical information		
The Company's gross revenue from external customers by geographical location is detailed below:		
	2025	2024
	(Rupees)	
Pakistan	33,559,947,286	33,282,837,284
Asia	6,195,089,460	7,700,593,835
Europe	5,547,886,734	4,530,141,134
Africa	15,437,920	289,879,927
USA	384,319,555	399,805,029
Middle East	32,837,529	22,554,516
	45,735,518,484	46,225,811,725

39.10 All non-current assets of the Company as at June 30, 2025 are located and operating in Pakistan.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

39.11 Other segment information

	Spinning	Weaving (Rupees)	Total
For the year ended June 30, 2025			
Capital expenditure	935,157,320	684,499,841	1,619,657,161
Depreciation			
Cost of sales	415,186,622	268,094,455	683,281,077
Administrative expenses	45,413,558	41,110,937	86,524,495
	460,600,180	309,205,392	769,805,572
For the year ended June 30, 2024:			
Capital expenditure	5,675,484,821	1,109,079,989	6,784,564,810
Depreciation			
Cost of sales	403,829,683	263,966,655	667,796,338
Administrative expenses	40,543,442	34,868,372	75,411,814
	444,373,125	298,835,027	743,208,152
	2025	2024	
	(Rupees)		

40. CASH FLOWS FROM OPERATING ACTIVITIES

Profit before taxation and levies	685,705,809	118,363,135
Adjustments for non-cash charges and other items:		
Depreciation on operating fixed assets	724,001,758	707,306,119
Depreciation on right of use assets	45,803,814	35,902,032
Gain on disposal of fixed assets – net	(5,294,566)	(5,547,434)
Provision for impairment of trade debts	3,208,905	5,881,414
Staff retirement benefits – gratuity	160,240,972	140,436,550
Interest on workers' (profit) participation fund	5,920,927	5,445,490
Provision for workers' (profit) participation fund	37,455,427	6,229,639
Finance cost	2,888,833,080	3,887,080,139
	4,545,876,125	4,901,097,084
Effect on cash flow due to working capital changes		
(Increase) / decrease in current assets		
Stores, spares and loose tools	(112,044,334)	(34,887,933)
Stock-in-trade	(4,227,351,301)	2,510,354,079
Trade debts	1,186,704,912	(1,010,150,193)
Loans and advances	15,335,061	(106,056,192)
Prepayments and other receivables	(729,343)	7,267,468
Tax refunds due from the Government (excluding income tax and prepaid levies)	36,590,410	647,324,996
(Decrease) / increase in trade and other payables	1,801,676,523	(1,997,506,031)
	(1,299,818,072)	16,346,194
Cash generated from operations	3,246,058,053	4,917,443,278

	2025	2024
	(Rupees)	
41. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES		
Financial assets		
At fair value through other comprehensive income		
Short term investments	533,471,489	403,863,486
At amortised cost		
Long term deposits	29,719,180	29,719,180
Trade debts	4,503,984,872	5,693,898,689
Loans and advances	651,654,985	672,144,192
Other receivables	24,615,793	23,886,450
Bank balances	722,909,864	613,874,218
	5,932,884,693	7,033,522,729
Financial liabilities		
At amortised cost		
Long term finances	8,330,352,666	5,912,271,349
Lease liabilities	94,347,398	106,546,006
Trade and other payables	6,078,488,123	4,254,654,068
Unclaimed dividends	12,995,746	13,200,300
Accrued mark-up	640,443,873	870,063,447
Short term borrowings	12,461,269,979	12,117,657,421
	27,617,897,785	23,274,392,591

41.1 Financial risk factors

The Company's activities expose it to a variety of financial risks: market risk (including interest rate risk and currency risk), credit risk and liquidity risk. The Company's overall risk management focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Company's financial performance.

Risk management is carried-out by the Company's finance department under policies approved by the board of directors. The Company's finance department evaluates financial risks based on principles for overall risk management as well as policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk and investment of excess liquidity, provided by the board of directors.

41.2 Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises of three types of risks: currency risk, interest rate risk and price risk.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

(a) Currency risk

Foreign currency risk arises mainly where receivables and payables exist due to transactions entered into in foreign currencies. The Company is exposed to currency risk on import of plant & machinery, raw materials and stores & spares denominated in U.S. Dollar, JPY, Euro, CHF and AED. The Company's exposure to foreign currency risk for U.S. Dollar, JPY, Euro, CHF and AED is as follows:

	Rupess	U.S. \$	Euro	JPY	CHF	AED
2025						
Trade debts	1,014,653,020	3,178,829	339,067	-	-	-
Bank balances	280,592,164	850,108	118,891	-	-	-
Short term export borrowings	(2,457,670,774)	(8,637,223)	-	-	-	-
Bills payable	(1,901,639,246)	(6,073,625)	(79,690)	(3,495,420)	(98,030)	(1,384,637)
Gross statement of financial position exposure	(3,064,064,836)	(10,681,911)	378,268	(3,495,420)	(98,030)	(1,384,637)
Outstanding letters of credit	(1,902,055,701)	(4,276,685)	(940,020)	(59,106,000)	(725,000)	-
Net exposure	(4,966,120,537)	(14,958,596)	(561,752)	(62,601,420)	(823,030)	(1,384,637)
2024						
Trade debts	1,864,982,922	6,302,784	1,689,429	-	-	-
Bank balances	198,506,092	651,807	57,851	-	-	-
Short term export borrowings	(3,176,913,086)	11,403,678	-	-	-	-
Bills payable	(653,084,476)	(6,095,207)	(189,239)	(4,299,880)	(406,030)	-
Gross statement of financial position exposure	(1,766,508,548)	12,263,062	1,558,041	(4,299,880)	(406,030)	-
Outstanding letters of credit	(1,104,115,254)	(3,600,992)	(167,084)	(3,350,400)	(255,733)	-
Net exposure	(2,870,623,802)	8,662,070	1,390,957	(7,650,280)	(661,763)	-

The following significant exchange rates have been applied:

	Average rate		Reporting date rate	
	2025	2024	2025	2024
U.S. \$ to Rupee	296.52	283.24	284.10 / 283.60	278.80 / 278.30
Euro to Rupee	355.02	306.38	332.83 / 332.25	298.41 / 297.88
JPY to Rupee	2.13	1.90	1.9701 / 1.9667	1.7305 / 1.7274
CHF to Rupee	387.07	319.41	355.50 / 354.87	309.71 / 309.16
AED to Rupee	77.83	78.02	77.90 / 77.76	76.37 / 76.23

Sensitivity analysis

At June 30, 2025, if Rupee had strengthened / weekend by 10% against U.S. Dollar, Euro, CHF and JPY with all other variables held constant, profit for the year would have been higher / (lower) by the amount shown below mainly as a result of net foreign exchange gain / (loss) on translation of financial assets and liabilities.

Effect on profit for the year:

	2025	2024
	(Rupees)	
U.S.\$ to Rupee	(424,225,783)	241,065,408
Euro to Rupee	12,567,954	46,410,932
CHF to Rupee	(29,206,848)	(20,495,462)
JPY to Rupee	(12,311,821)	(1,323,881)
AED to Rupee	(10,766,937)	-

(b) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of change in market interest rates. At the reporting date, the mark-up rate profile of the Company's mark-up bearing financial instruments is as follows:

	2025	2024	2025	2024
	Effective mark-up rate		Carrying amount	
	%	%	(Rupees)	
Financial liabilities				
Fixed rate instruments				
Long term finances	3.50% to 17.00%	3.50% to 17.00%	2,012,495,322	1,826,334,399
Variable rate instruments				
Long term finances	6.50% to 24.42%	6.50% to 25.59%	6,317,857,344	4,085,936,950
Lease liabilities	12.09% to 25.68%	8.50% to 25.68%	94,347,398	106,546,006
Short term borrowings	11.63% to 23.52%	13.14% to 25.69%	10,068,201,217	9,033,767,772
Short term export finances	2.5% to 10.80%	4.00% to 10.00%	2,457,670,774	3,176,913,086

Fair value sensitivity analysis for fixed rate instruments

The Company does not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore, a change in mark-up rate at the reporting date would not affect profit or loss of the Company.

Cash flow sensitivity analysis for variable rate instruments

At June 30, 2025, if mark-up rate on variable rate financial liabilities had been 1% higher / lower with all other variables held constant, profit before taxation and levies for the year would have been Rs. 189.381 million (2024: Rs. 164.032 million) lower / higher, mainly as a result of higher / lower mark-up expense on variable rate financial liabilities.

The sensitivity analysis prepared is not necessarily indicative of the effects on profit before taxation for the year and liabilities of the Company.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

(c) **Price risk**

Price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of changes in market prices (other than those arising from interest rate risk or currency risk) whether those changes are caused by factors specific to the individual financial instruments or its issuer or factors affecting all similar financial instruments traded in the market. Price risk arises from the Company's investments in ordinary shares of listed companies. To manage the price risk arising from the aforesaid investments, the Company actively monitors the key factors that affect stock price movement.

Sensitivity analysis

A 10% increase / decrease in share prices at the year-end would have increased / decreased the unrealised gain on remeasurement of short term investments at fair value through other comprehensive income as follows:

	2025	2024
	(Rupees)	
Effect on equity	12,960,800	6,223,876

The sensitivity analysis prepared is not necessarily indicative of the effects on profit / equity and assets of the Company.

41.3 Credit risk exposure and concentration of credit risk

Credit risk represents the risk of a loss if the counter party fails to discharge its obligation and cause the other party to incur a financial loss. The Company attempts to control credit risk by monitoring credit exposures, limiting transactions with specific counterparties and continually assessing the credit worthiness of counterparties.

Concentrations of credit risk arise when a number of counterparties are engaged in similar business activities or have similar economic features that would cause their abilities to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations of credit risk indicate the relative sensitivity of the Company's performance to developments affecting a particular industry.

Credit risk primarily arises from trade debts, short term investments and balances with banks. To manage exposure to credit risk in respect of trade debts, management performs credit reviews taking into account the customer's financial position, past experience and other relevant factors. Sales tenders and credit terms are approved by the tender approval committee. Where considered necessary, advance payments are obtained from certain parties. Export sales made to major customers are secured through letters of credit and contracts. The management has set a maximum credit period of 30 days in respect of yarn and fabric parties to reduce the credit risk. Credit risk on bank balances is limited as the counter parties are banks with reasonably high credit ratings.

All investing transactions are settled / paid for upon delivery as per the advice of investment committee. The Company's policy is to enter into financial instrument contract by following internal guidelines such as approving counterparties and approving credits.

Exposure to credit risk

The maximum exposure to credit risk as at June 30, 2025 along with comparative is tabulated below:

	2025	2024
	(Rupees)	
Long term deposits	29,719,180	29,719,180
Trade debts	4,503,984,872	5,693,898,689
Loans and advances	206,310,422	264,971,955
Other receivables	24,615,793	23,886,450
Short term investments	260,967,851	135,511,120
Bank balances	722,909,864	613,874,218
	5,748,507,982	6,761,861,612

Trade debts exposure by geographic region is as follows:

Domestic	3,489,331,852	3,828,915,767
Export	1,014,653,020	1,864,982,922
	4,503,984,872	5,693,898,689

The maximum exposure to credit risk before any credit enhancements for trade debts at the reporting date by type of counterparty was:

	2025	2024
	(Rupees)	
Fabric customers against:		
– export sales	972,707,808	1,823,202,181
– local sales	1,456,072,253	1,654,747,821
Yarn customers against:		
– export sales	36,435,204	41,780,741
– local sales	2,038,769,607	2,174,167,946
	4,503,984,872	5,693,898,689

The majority of export debts of the Company are situated in Asia, Europe and USA.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

The ageing of trade debts at the year-end was as follows:

	2025	2024
	(Rupees)	
Neither past due nor impaired	3,062,218,209	4,219,419,565
Past due 0–30 days	1,185,169,096	–
Past due 31–150 days	225,318,632	1,426,133,007
Past due 151–365 days	30,461,813	34,182,954
Past due 365 days	817,122	14,163,163
	4,503,984,872	5,693,898,689

Export debtors are secured against letters of credit and contracts whereas local debtors are unsecured and considered good. Management assesses the credit quality of local customers taking into account their financial position, past experience and other factors. For bank balances, financial institutions with strong credit ratings are accepted. Credit risk on bank balances is limited as these are placed with banks having good credit ratings.

The Company always measures the provision for impairment of trade debts at an amount equal to lifetime ECL using the simplified approach. The expected credit losses on local trade debts are estimated using a provision matrix by reference to past default experience of the debtor and an analysis of the debtor's current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast direction of conditions at the reporting date. The Company has recognised loss allowance amounting Rs. 13.713 million as at June 30, 2025 (2024: Rs. 10.504 million).

Out of total trade debts, 22.53% (2024: 32.75%) comprise of foreign debtors that are secured against letters of credit and contracts. Local trade debts include customers with very good credit history and are regular in their payments. The management continuously monitors the repayment capacity and intention of their debtors and extends the credit periods to their customers according to their credit history.

Bank balances

The credit quality of Company's bank balances can be assessed with reference to external credit ratings assigned to them as follows:

	Rating		Rating Agency	2025	2024
	Short term	Long term		(Rupees)	
Bank Alfalah Limited	A1+	AAA	PACRA	47,537,341	158,065,625
Al-Baraka Bank (Pakistan) Limited	A-1	AA-	JCR-VIS	17,452,730	13,319,728
Habib Bank Limited	A-1+	AAA	JCR-VIS	142,664,481	278,606
JS Bank Limited	A1+	AA	PACRA	7,673,246	7,673,246
Meezan Bank Limited	A-1+	AAA	JCR-VIS	110,207,155	53,858,021
Askari Bank Limited	A1+	AA+	PACRA	80,448,614	57,664,140
Faysal Bank Limited	A1+	AA	PACRA	42,343	42,343
Dubai Islamic Bank Pakistan Limited	A-1+	AA	JCR-VIS	3,490,497	1,331,390
Bank Makramah Limited (Formerly: Summit Bank Limited)		Under review	JCR-VIS	166,125	166,125
Bank Islami Pakistan Limited	A1	AA-	PACRA	11,720,776	85,497,684
Bank Al Habib Ltd.	A1+	AAA	PACRA	212,033,020	47,397,757
MCB Bank Limited	A1+	AAA	PACRA	877,454	272,459
National Bank of Pakistan	A-1+	AAA	JCR-VIS	7,321,802	7,257,890
Sindh Bank Limited	A-1+	AA-	JCR-VIS	59,993	59,993
United Bank Limited	A-1+	AAA	JCR-VIS	9,040,208	6,386,582
The Bank of Punjab	A1+	AA+	PACRA	35,229,051	164,456,510
The Bank Of Khyber	A1	A+	PACRA	4,213,306	4,133,263
Allied Bank Limited	A1+	AAA	PACRA	4,211,555	1,159,065
Samba Bank Limited	A1	AA	PACRA	16,179,632	-
Soneri Bank Limited	A1+	AA-	PACRA	7,659,655	-
CDC Dividend Account	-	-	-	4,680,879	4,853,791
				722,909,864	613,874,218

41.4 Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to manage liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

Financial liabilities in accordance with their contractual maturities are presented below:

	Carrying amount	Contractual cash flows	Less than 1 year	Between 1 to 5 years	5 Years and above
	(Rupees)				
2025					
Long term finances	8,330,352,666	9,264,926,157	975,200,561	6,318,368,846	1,971,356,750
Lease liabilities	94,347,398	118,660,865	43,743,165	74,917,700	-
Trade and other payables	6,078,488,123	6,078,488,123	6,078,488,123	-	-
Unclaimed dividends	12,995,746	12,995,746	12,995,746	-	-
Accrued mark-up	640,443,873	640,443,873	640,443,873	-	-
Short term borrowings	12,461,269,979	14,270,449,790	14,270,449,790	-	-
	27,617,897,784	30,385,964,553	22,021,321,257	6,393,286,546	1,971,356,750

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

	Carrying amount	Contractual cash flows	Less than 1 year	Between 1 to 5 years	5 Years and above
	(Rupees)				
2024					
Long term finances	5,912,271,349	7,035,172,154	1,496,865,229	4,837,637,087	700,669,838
Lease liabilities	106,546,006	138,085,070	58,191,472	68,440,740	11,452,858
Trade and other payables	4,254,654,068	4,254,654,068	4,254,654,068	-	-
Unclaimed dividends	13,200,300	13,200,300	13,200,300	-	-
Accrued mark-up	870,063,447	870,063,447	870,063,447	-	-
Short term borrowings	12,117,657,421	9,141,709,799	9,141,709,799	-	-
	23,274,392,591	21,452,884,838	15,834,684,315	4,906,077,827	712,122,696

The contractual cash flows relating to the above financial liabilities have been determined on the basis of interest / mark-up rates effective at the respective year-ends. The rates of interest / mark-up have been disclosed in the respective notes to these financial statements.

41.5 Fair value of financial instruments

Fair value is the amount for which an asset could be exchanged, or liability settled, between knowledgeable willing parties in an arm's length transaction. At June 30, 2025, the carrying values of all financial assets and liabilities as disclosed in the statement of financial position approximate to their fair values.

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1:** Quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2:** Inputs other than quoted prices included in level 1 that are observable for the asset or liability, either directly (i.e. as price) or indirectly (i.e. derived from prices).
- Level 3:** Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Fair values of financial assets that are traded in active markets are based on quoted market prices. For all other financial instruments the Company determines fair values using valuation techniques.

Valuation techniques used by the Company include discounted cash flow model. Assumptions and inputs used in valuation techniques include risk-free rates, equity prices and foreign currency exchange rates. The objective of valuation techniques is to arrive at a fair value determination that reflects the price of the financial instrument at the statement of financial position date that would have been determined by market participants acting at arm's length.

Valuation models for valuing securities for which there is no active market requires significant unobservable inputs and a higher degree of management judgment and estimation in the determination of fair value. Management judgment and estimation are usually required for selection of the appropriate valuation model to be used, determination of expected future cash flows on the financial instrument being valued and selection of appropriate discount rates, etc.

The table below analyses equity and debt instruments measured at fair value through other comprehensive income at the end of reporting period in the fair value hierarchy into which the fair value measurement is categorised:

	2025	2024
	(Rupees)	
Long term investments at fair value through other comprehensive income:		
– equity investment under level 3	1,237,091,282	1,373,669,659
Short term investments at fair value through other comprehensive income:		
– equity investment under level 1	260,967,851	135,511,120
– equity investment under level 3	272,503,638	268,352,366
Revalued amount of Land	3,258,388,350	3,240,037,400

If the inputs used to measure the fair value of an asset or liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

For assets and liabilities that are recognised in the financial statements at fair value on a recurring basis, the management recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred. There were no transfers between different levels of fair values mentioned above.

42. CAPITAL MANAGEMENT

The Board's policy is to maintain an efficient capital base so as to maintain investor, creditor and market confidence and to sustain the future development of the Company's business. The Board of Directors monitors the return on capital employed, which the Company defines as operating income divided by total capital employed. The Board of Directors also monitors the level of dividends to ordinary shareholders.

The Company's objectives when managing capital are to safeguard its ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders and to provide an adequate return to shareholders.

The Company monitors capital on the basis of the debt-to-equity ratio – calculated as a ratio of total debt to equity.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

The debt-to-equity ratios as at June 30, were as follows:

	2025	2024
	(Rupees)	
Total debt	20,950,572,056	18,229,498,213
Total equity and debt	31,260,093,193	28,314,311,058
Debt-to-equity ratio (Percentage)	67%	64%

43. REMUNERATION OF CEO, DIRECTORS AND EXECUTIVES

	2025	2024
	(Rupees)	
Key Executives		
Managerial remuneration	142,644,588	119,523,420
House rent allowance	28,528,920	23,904,660
Medical	14,264,484	11,952,372
Utilities and other allowances	6,196,642	22,864,620
Bonus	16,529,521	8,131,628
	208,164,155	186,376,700
Number of persons	64	59

43.1 The Company provides its CEO, directors and key executives with free use of maintained cars.

43.2 No remuneration has been paid to CEO or any director during the year except for the meeting fee of Rs. 1,000 thousand (2024: Rs.720 thousand) paid to two (2024: two) independent directors.

44. RECONCILIATION OF MOVEMENT OF LIABILITIES TO CASH FLOWS ARISING FROM FINANCING ACTIVITIES

	Liabilities				
	Long term finances	Lease finances	Short term borrowings	Dividend	Total
	(Rupees)				
Balance as at June 30, 2023	6,533,035,026	154,475,708	11,372,090,618	13,218,233	18,072,819,585
Changes from financing activities					
Finances obtained	200,000,000	-	-	-	200,000,000
Finances repaid	(820,763,677)	-	-	-	(820,763,677)
Finances obtained - net of repayments	-	(47,929,702)	838,590,240	-	790,660,538
Dividend declared	-	-	-	-	-
Dividend paid	-	-	-	(17,933)	(17,933)
	(620,763,677)	(47,929,702)	838,590,240	(17,933)	169,878,928

	Liabilities				Total
	Long term	Lease	Short term	Dividend	
	finances	finances	borrowings		
	(Rupees)				
Balance as at June 30, 2024	5,912,271,349	106,546,006	12,210,680,858	13,200,300	18,242,698,513
Changes from financing activities					
Finances obtained	200,000,000	-	-	-	200,000,000
Finances repaid	2,218,081,317	-	-	-	2,218,081,317
Finances obtained - net of repayments	-	(12,198,608)	315,191,133	-	302,992,525
Dividend declared	-	-	-	-	-
Dividend paid	-	-	-	(204,554)	(204,554)
	2,418,081,317	(12,198,608)	315,191,133	(204,554)	2,720,869,288
Balance as at June 30, 2025	8,330,352,666	94,347,398	12,525,871,991	12,995,746	20,963,567,801

45. TRANSACTIONS WITH RELATED PARTIES

The related parties comprise of associated undertakings and key management personnel. The Company in the normal course of business carries-out transactions with various related parties. Amounts due from and to related parties are shown under receivables and payables and remuneration of the key management personnel is disclosed in note 43. Other significant transactions with related parties are as follows:

Description of transaction	Nature of relationship	2025 (Rupees)	2024
Fazal Cloth Mills Ltd.	Associate		
Purchase of goods and services		386,475,731	472,612,876
Sales of good & services		75,223,595	74,958,202
Funds paid		390,467,252	503,596,608
Funds received		73,911,460	76,320,748
Reliance Commodities (Pvt.) Ltd.	Associate		
Mark-up income		306,437	429,344
Expenses charged to		-	4,309,594
Fatima Sugar Mills Ltd.	Associate		
Mark-up expense		-	60,954,427
Advances received		-	300,000,000
Advances repaid		-	300,000,000
Expenses charged by		6,782,084	7,206,952
Expenses charged to		378,304	53,650,433
Fatima Energy Ltd.	Related party		
Preference Shares subscribed		-	170,997,190
Expenses charged by		8,886,600	27,087,271
Funds paid		2,356,633,971	2,028,355,135
Purchases		2,510,750,712	2,130,594,563
Funds received		48,481,631	-

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

Description of transaction	Nature of relationship	2025 (Rupees)	2024
Mian Mukhtar A. Sheikh Trust, Multan	Associate		
Donations made		18,500,000	26,100,000
Expense charged by		-	22,426
Fatima Fertilizer Company Ltd.	Related party *		
Dividend income		18,376,163	11,813,247
Expense charged by		3,810,469	2,126,836

45.1 All transactions with related parties have been carried-out on commercial terms and conditions.

*** These are related parties due to common directorship.**

	2025 (Rupees)	2024
46. CAPACITY AND PRODUCTION		
Unit 2 (Weaving)		
Number of looms installed	166	180
Capacity after conversion into 50 picks - Meters	47,135,610	50,834,219
Actual production of fabrics after conversion into 50 picks - Meters	43,032,324	46,384,299
Unit 5 (Weaving)		
Number of looms installed	310	302
Capacity after conversion into 50 picks - Meters	78,531,260	75,715,146
Actual production of fabrics after conversion into 50 picks - Meters	72,239,951	69,785,440

Unit 1's looms were operational until October 26, 2022. Afterward, all the looms were shifted to units 2 and 5.

	2025	2024
Under utilisation of available weaving capacity was due to:		
- Electricity shut downs		
- Change of artciles required		
- Width loss due to specification of the cloth		
- Due to normal maintenance		
Unit 3 (Spinning)		
Number of spindles installed	17,808	18,240
Capacity after conversion into 20 count – Kgs	4,796,791	4,913,156
Actual production of yarn after conversion into 20 count – Kgs	3,935,105	3,400,967
Unit 4 (Spinning)		
Number of spindles installed	47,520	47,520
Capacity after conversion into 20 count – Kgs	14,677,912	14,677,912
Actual production of yarn after conversion into 20 count – Kgs	13,165,286	13,611,151
Unit 6 (Spinning)		
Number of spindles installed	29,568	25,536
Capacity after conversion into 20 count – Kgs	10,046,215	8,676,277
Actual production of yarn after conversion into 20 count – Kgs	9,853,728	8,332,265
Under utilisation of available spinning capacity was due to:		
- Electricity shut downs		
- Processing mix of coarser and finer counts		
- Due to normal maintenance		
	2025	2024
	(Number)	
47. NUMBER OF EMPLOYEES		
Number of persons employed as at June 30,		
- permanent	2,375	2,542
- contractual	221	257
	2,596	2,799
Average number of employees during the year		
- permanent	2,498	2,465
- contractual	224	237
	2,722	2,702

48. DATE OF AUTHORISATION FOR ISSUE

NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

These financial statements were authorised for issue on September 25, 2025 by the board of directors of the Company.

49. FIGURES

Corresponding figures have been re-arranged and re-classified, wherever necessary, for the purposes of comparison and better presentation. These re-classifications doesn't effect the overall balances and therefore are not detailed in these financial statements. Significant re-classifications made to these financial statements are as mentioned below:

Decription	Previous	Current	Balance (Rs.)
Provision against Gas Infrastructure Development Cess	Current portion of non-current liabilities	Trade and other payables	191,498,973
Tax on dividend income	Minimum and final tax levies	Taxation	1,771,987


Chief Executive


Director


Chief Financial Officer

OTHERS & LEGAL FORMS

E-VOTING

E-Voting as per the Companies (E-Voting) Regulations, 2016

I/We, _____ of _____, being a member of Reliance Weaving Mills Limited, holder of _____ Ordinary Share(s) as per Register Folio No. /CDC Account No. _____ hereby opt for E-Voting through intermediary and hereby consent the appointment of execution officer _____ as proxy and will exercise E-Voting as per the Companies (E-Voting) Regulations, 2016 and hereby demand for poll for resolutions.

My Secured email address is _____. Please send login details, password and other requirements through email.

Signed under my/our hand this _____ day of _____ 2025.

Signature of Member.

Signed in the presence of:

Signature of Witness.

Name: _____

CNIC/Passport No: _____

Address: _____

Signature of Witness.

Name: _____

CNIC/Passport: _____

Address: _____

E-voting برطابق کمپنیز (E-voting) ریگولیشنز 2016

میں/ہم _____ آف _____ بحیثیت ممبر ریلائنس ویوینگ ملز لمیٹڈ حامل _____ عام شیئرز رجسٹرڈ فوئو نمبر / CDC اکاؤنٹ نمبر _____ دوسرے شخص کے ذریعے E-voting کی آپشن اختیار کرتا ہوں اور اس پر عمل کے لئے _____ کو بحیثیت پراکسی Execution آفیسر مقرر کرنے پر رضامندی ظاہر کرتا ہوں کہ وہ کمپنی 2016ء کے قواعد کے تحت E-voting میں حصہ لے گا اور میں/ہم قرارداد کیلئے انتخاب کا مطالبہ کرتا ہوں/کرتے ہیں۔

میرا محفوظ کردہ E-mail ایڈریس _____ ہے۔

برائے مہربانی مجھے/ہمیں Login تفصیلات، Password اور دیگر مطلوبہ معلومات بذریعہ E-mail ارسال کریں۔

میرے/ہمارے دستخط _____ مورخہ _____ سال _____

ممبر کے دستخط

گواہ کے دستخط

گواہ کے دستخط

نام _____
CNIC / پاسپورٹ نمبر _____
ایڈریس _____

نام _____
CNIC / پاسپورٹ نمبر _____
ایڈریس _____

PATTERN OF SHAREHOLDING

As at June 30, 2025

No. of Shareholders	From	To	Shares Held
190	1	100	5,933
610	101	500	135,405
449	501	1000	392,017
124	1001	5000	266,918
24	5001	10000	194,352
8	10001	15000	101,397
4	15001	20000	72,703
3	20001	25000	72,750
1	25001	30000	26,910
3	35001	40000	112,625
2	40001	45000	86,600
2	50001	55000	109,182
2	95001	100000	196,983
1	100001	105000	103,891
1	110001	115000	112,500
1	115001	120000	115,625
1	140001	145000	140,625
1	150001	155000	153,393
1	185001	190000	188,724
1	195001	200000	200,000
1	225001	230000	225,949
3	280001	285000	845,705
1	590001	595000	592,645
1	2705001	2710000	2,705,762
1	7850001	7855000	7,854,550
1	7885001	7890000	7,886,071
1	7910001	7915000	7,911,722
1438			30,810,937

PATTERN OF SHAREHOLDING

As at June 30, 2025

Category - Wise		
Categories of Shareholders	Number of Shares	Percentage
Directors, Chief Executive Officer and their spouse(s) and minor children		
MR. FAZAL AHMED SHEIKH	7,925,722	25.73
MR. FAISAL AHMED	7,886,071	25.60
MR. FAWAD AHMED MUKHTAR	7,854,550	25.49
MRS. FATIMA FAZAL	140,625	0.46
MRS. AMBREEN FAWAD	115,625	0.38
MRS. FARAH FAISAL	112,500	0.37
MR. MUHAMMAD MUKHTAR SHEIKH	2,503	0.01
MR. MUHAMMAD FAZEEL MUKHTAR	2,500	0.01
MR. IMRAN BASHIR	500	0.00
MR. ABBAS MUKHTAR	1	0.00
MR. SHOAIB AHMAD KHAN	1	0.00
	24,040,598	78.05
Associated companies, undertakings and related parties		
RELIANCE COMMODITIES (PVT) LTD	3	0.00
FATIMA MANAGEMENT COMPANY LIMITED	281,902	0.91
FATIMA TRADING COMPANY (PVT.) LIMITED	281,901	0.91
FARRUKH TRADING COMPANY LIMITED	281,902	0.91
	845,708	2.74
NIT & ICP		
INVESTMENT CORP. OF PAKISTAN	1,460	0.00
1	1,460	0.00
Banks Development Financial Institutions, Non Banking Financial Financial Institutions.		
NATIONAL DEVELOPMENT FINANCE	984	0.00
NATIONAL BANK OF PAKISTAN	276	0.00
NATIONAL BANK OF PAKISTAN	333	0.00
	1,593	0.01
Modarabas and Mutual Funds		
CDC - TRUSTEE NATIONAL INVESTMENT (UNIT) TRUST	592,645	1.92
	592,645	1.92
General Public Local		
	5,201,843	16.87
	5,201,843	16.87

PATTERN OF SHAREHOLDING

As at June 30, 2025

Others

M/S PYRAMID INVESTMENT(PVT)LTD	3,900	0.01
KARACHI,LAHORE STOCK EXCHANGES	2	0.00
PRUDENTIAL SECURITIES LIMITED	400	0.00
Y.S. SECURITIES & SERVICES (PVT) LTD.	555	0.00
FAZAL HOLDINGS (PVT.) LIMITED	24,250	0.08
TRUSTEE NATIONAL BANK OF PAKISTAN EMPLOYEES PENSION FUND	54,182	0.18
TRUSTEE NATIONAL BANK OF PAKISTAN EMP BENEVOLENT FUND TRUST	1,901	0.01
S.H. BUKHARI SECURITIES (PVT) LIMITED	150	0.00
PYRAMID INVESTMENTS (PVT) LTD.	2,850	0.01
BEGUM AISHA AHMED AND LATIF BAWANY FOUNDATION	23,500	0.08
GHULAMAN-E-ABBAS EDUCATIONAL AND MEDICAL TRUST	900	0.00
MUHAMMAD AHMAD NADEEM SECURITIES (SMC-PVT.) LIMITED	13,000	0.04
FIKREES (PRIVATE) LIMITED	1,500	0.00
	127,090	0.41
Total	30,810,937	100.00

PATTERN OF SHAREHOLDING

As at June 30, 2025

Categories of Shareholders	Shares Held	Percentage
Directors and their spouse(s) and minor children		
MR. FAZAL AHMED SHEIKH	7,925,722	25.73
MR. FAISAL AHMED	7,886,071	25.60
MR. FAWAD AHMED MUKHTAR	7,854,550	25.49
MRS. FATIMA FAZAL	140,625	0.46
MRS. AMBREEN FAWAD	115,625	0.38
MRS. FARAH FAISAL	112,500	0.37
MR. MUHAMMAD MUKHTAR SHEIKH	2,503	0.01
MR. MUHAMMAD FAZEEL MUKHTAR	2,500	0.01
MR. IMRAN BASHIR	500	0.00
MR. ABBAS MUKHTAR	1	0.00
MR. SHOAIB AHMAD KHAN	1	0.00
Associated Companies, undertakings and related parties	845,708	2.74
NIT & ICP	1,460	0.00
Banks Development Financial Institutions, Non Banking Financial Financial Institutions.	1,593	0.01
Insurance Companies	-	-
Modarabas and Mutual Funds	592,645	1.92
General Public		
a. Local	5,201,843	16.87
b. Foreign	-	-
Foreign Companies	-	-
Others	127,090	0.41
Totals	30,810,937	100.00

Share holders holding 10% or more	Shares Held	Percentage
FAZAL AHMED SHEIKH	7,925,722	25.73
FAWAD AHMED MUKHTAR	7,854,550	25.49
FAISAL AHMED MUKHTAR	7,886,071	25.60

FORM OF PROXY

35th Annual General Meeting

I/We _____
of _____
being a member(s) of Reliance Weaving Mills Limited hold _____
Ordinary Shares hereby appoint Mr. / Mrs. / Miss _____
of _____ or falling him / her _____
of _____ as my / our proxy in my / our absence to attend and vote for me / us and on my / our
behalf at the 35th Annual General Meeting of the Company to be held at Company's Registered Office, 2nd Floor Trust Plaza,
LMQ Road, Multan, on Tuesday, October 28, 2025 at 3:00 p.m. and / or any adjournment thereof.

As witness my/our hand/seal this _____ 2025.

Signed by _____

in the presence of _____

Signatures _____

Name _____

Address _____

Signatures _____

Name _____

Address _____

Folio No.	CDC Account No.	
	Participant I.D.	Account No.

Signature on
Fifty Rupees
Revenue Stamp

The signature should
agree with the
specimen registered
with the Company

Notes:

- Proxies, in order to be effective, must be received at the Company's Registered Office 2nd Floor, Trust Plaza, LMQ Road, Multan, not later than 48 hours before the time for the meeting and must be duly stamped, signed and witnessed.
- Any individual beneficial owner of CDC, entitled to attend and vote at this meeting, must bring his / her CNIC or Passport, to prove his / her identity, and in case of proxy must enclose an attested copy of his / her CNIC or Passport. Representatives of corporate members should bring the usual documents required for such purpose.

In addition to the above the following requirements have to be met.

- Attested copies of CNIC or the Passport of the beneficial owners and the proxy shall be provided with the proxy form.
- The proxy shall produce his original CNIC or original Passport at the time of the meeting.
- In case of a corporate entity, the Board of Directors Resolution / Power of Attorney with specimen signature shall be submitted (unless it has been provided earlier along with proxy form to the Company).

میں / ہم _____
ساکن _____ بطور ممبر (ز) ریلائسنس ویونگ ملز لمیٹڈ
_____ عام حصص، محترم / محترمہ
_____ ساکن _____ یا ان کے حاضر نہ ہو سکنے کی صورت میں
_____ ساکن _____ کو اپنے/ہمارے ایما، پر کمپنی کے مورخہ 28 اکتوبر 2025
بروز منگل 03:00 بجے کمپنی کے رجسٹرڈ آفس سیکنڈ فلور ٹرسٹ پلازہ ایل ایم کیوروڈ ملتان میں ہونے والے 35 واں سالانہ عمومی اجلاس میں شرکت کرنے اور حق رائے
دہی استعمال کرنے کیلئے اپنا/ہمارا بطور نمائندہ (پراکسی) مقرر کرتا ہوں/کرتے ہیں۔

بطور گواہ آج _____ بتاریخ _____ اکتوبر 2025 _____ کی موجودگی میں دستخط ہوئے۔

پچاس روپے کے رسیدی
ٹکٹ پر دستخط

اس دستخط کا کمپنی کے ساتھ رجسٹرڈ دستخط
کے نمونے سے مشابہت ہونا لازمی ہے

فولیو نمبر	سی ڈی سی اکاؤنٹ نمبر
	شہرت دار کی شناخت اکاؤنٹ نمبر

اہم نکات:

- 1۔ ہر لحاظ سے مکمل اور دستخط شدہ یہ فارم مینٹنگ سے کم از کم 48 گھنٹے قبل کمپنی کے رجسٹرڈ دفتر دوسری منزل ٹرسٹ پلازہ ایل ایم کیوروڈ ملتان میں موصول ہو جانا چاہیے۔
- 2۔ اگر کوئی ممبر ایک سے زائد پراکسی نامزد کرتا ہے اور ایک سے زیادہ انسٹرومنٹس آف پراکسی جمع کرتا ہے تو اس صورت میں تمام انسٹرومنٹ آف پراکسی کا عدم قرار دیئے جائیں گے۔
- 3۔ سی ڈی سی اکاؤنٹ رکھنے والے/کارپوریٹ ادارے مزید برآں درج ذیل شرائط کو پورا کریں گے۔
 - (i) پراکسی فارم کے ہمراہ مالکان کے شناختی کارڈ یا پاسپورٹ کی تصدیق شدہ نقول بھی دی جائیں۔
 - (ii) پراکسی کو اپنا اصل شناختی کارڈ یا پاسپورٹ مینٹنگ کے وقت دکھانا ہوگا۔
 - (iii) کارپوریٹ ادارے کی صورت میں بورڈ آف ڈائریکٹرز کی قرارداد/پاور آف اٹارنی مع دستخط کے نمونے (اگر پہلے جمع نہ کرایا ہو) کمپنی میں پراکسی فارم کے ساتھ جمع کرانی ہو گی۔



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