

2025 ANNUAL REPORT

www.alkhairgadoon.com







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To be the preferred choice of customers by creating innovative, comfortable and affordable brands in their everyday lives for the greater good.



To provide a wide range of affordable, well-designed and functional home furnishing products in Pakistan, with an outstanding quality and service, that ensures the satisfaction of all our stakeholders, improving every life associated with 'AKGL'.













COMPANY PROFILE

Al-Khair Gadoon Limited (AKGL), established in 1980, is an ISO: 9001:2015 certified company. AKGL, innovating through an industrial partnership with Shell (Singapore) & BASF (Korea), has now become a household name of trust in the production of high-quality polyurethane foam and related products. The factory is located at Industrial Estate Gadoon Amazai, Distric Swabi, which is considered as a very suitable area with reference to sea level and humidity; for production. The principle activities of the company are purchase, manufacture and sale of foam mattresses, spring mattresses, sofa beds, furniture, pillows, bedsheets and technical polyurethane products. AKGL is listed with Pakistan Stock Exchange Limited.

Management Profile

Mr. Muhammed Afzal Sheikh

(Chairman)

Mr. Muhammed Amin Sheikh

(C E 0)

Mr. Muhammed Saeed Sheikh

(Non-Executive Director)

Mrs. Parveen Afzal

(Non-Executive Director)

Mrs. Farnaz Saeed

(Non-Executive Director)

Mrs. Nafisa Amin

(Non-Executive Director)

Mr. Asif Sajjad

(Independent Director)

Mr. Kamal Subhani

(Independent Director)





Company's NTN Number

0000094-9



AKGL





Certifications



ISO 14001: 2015





COMPANY INFORMATION

BOARD OF DIRECTORS: Muhammad Afzal Sheikh Chairman

Muhammad Amin Sheikh Chief Executive

Muhammad Saeed Sheikh Non-Executive Director
Mrs. Parveen Afzal Non-Executive Director
Mrs. Farnaz Saeed Non-Executive Director
Mrs. Nafisa Amin Non-Executive Director
Mr. Asif Sajjad Independent Director
Mr. Kamal Subhani Independent Director

AUDIT COMMITTEE: Mr. Kamal Subhani Chairman

Mrs. Farnaz Saeed
Mr. Asif sajjad
Mr. Khurram Iftikhar
Mr. Khurram Iftikhar
Mr. Secretary

HUMAN RESOURCE &

REMUNERATION COMMITTEE: Mr. Kamal Subhani Chairman

Mrs. Farnaz Saeed

Mrs. Parveen Afzal

Miss Samina Kokab

Member

Secretary

CFO / CHIEF ACCOUNTANT: Muhammad Tariq Amin

COMPANY SECRETARY: Miss Samina Kokab

AUDITORS: M/s. Tahir Siddiqi & Co., Chartered Accountants.

LEGAL ADVISOR: Mr. Umer Jamil (Advocate High Court)

SHARES REGISTRAR: Corplink (Private) Limited

Wings Arcade, 1-K Commercial,

Model Town, Lahore

BANKERS: Meezan Bank Limited

Bank Alfalah Limited.

Habib Metropolitan Bank Limited

Allied Bank Limited United Bank Limited Soneri Bank Limited

Muslim Commerical Bank Limited

REGISTERED OFFICE 92/3, 94A & 94B Phase III, Industrial

& FACTORY SITE: Estate, Gadoon Amazai,

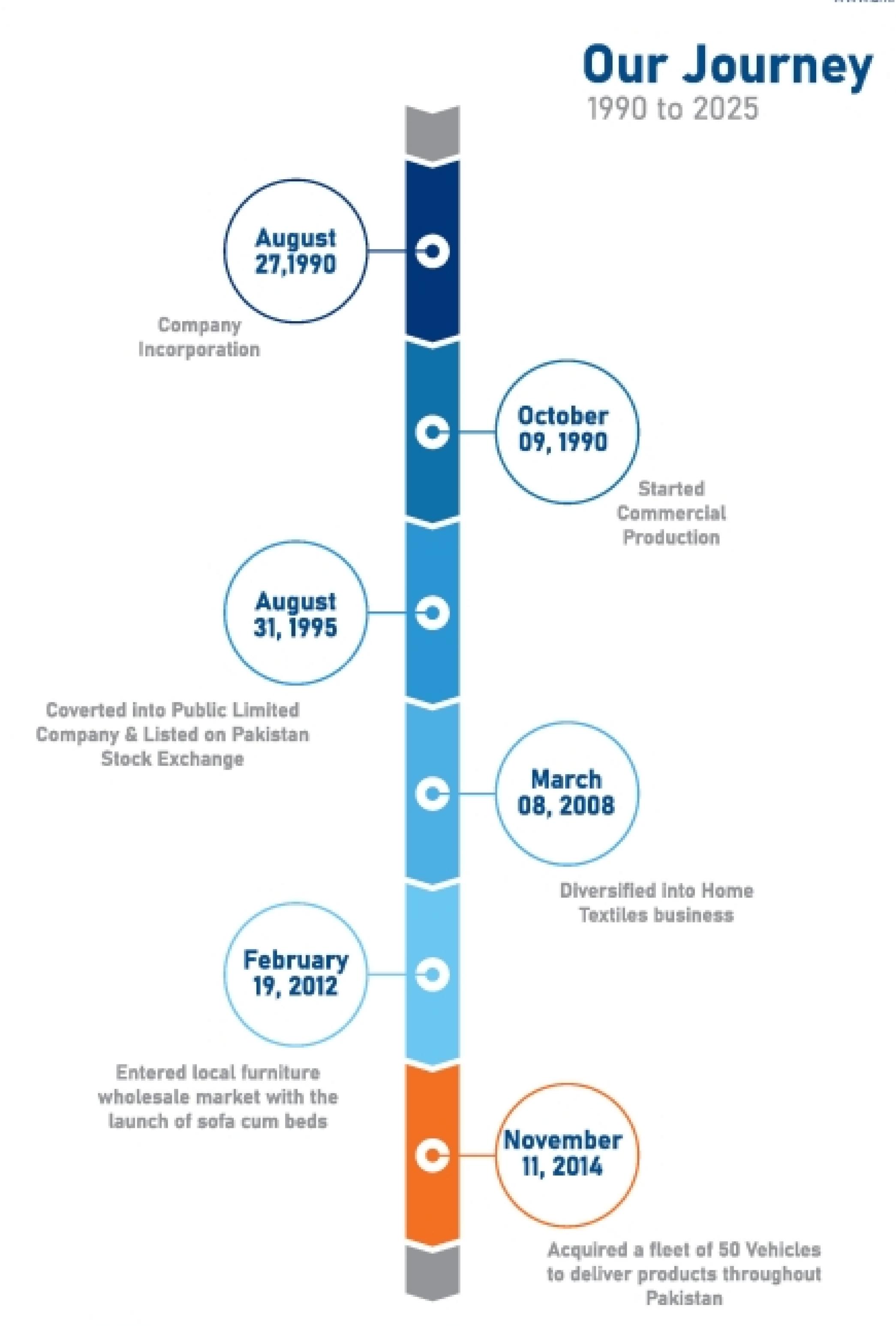
District Swabi, (K.P.K)
Tel: (0938) 270260
Fax: (0938) 270270

CORPORATE OFFICE: Al-Khair House,

43-T, Gulberg II, Lahore. Tel: (0342)-111111605

Fax: (042) 35716588, 35753719
Email: info@alkhairgadoon.com
Website: www.alkhairgadoon.com





SINCE 1980

PRODUCTS



Foam Mattresses

Our range of foam mattresses combine comfort, durability and affordability in a single purchase. Evenly distributing your weight and reducing pressure points, get a tossing-and-turning free sleeping experience with the range of foam mattresses from AKGL.



Spring Mattresses

AKGL has made a name of its own in the industry with the array of spring mattresses at the customers disposal. Providing excellent value for money, our light and sturdy spring mattresses offer a great sleeping experience. We use state of the art technology to ensure that our springs provide excellent support for your body.



Orthopedic Mattresses

Keeping in line with the need of the industry,
AKGL was quick in establishing the collection of
orthopedic mattresses. Offering a firmer sleeping
experience, our orthopedic mattresses provide
targeted and tailored support for the spine and
joints of the body.

SleepinBox

Our innovative mattress formula brings together a proprietary combination of materials to unlock your best night's sleep. Made up of 34 Density CertiPUR-US® certified polyurethane foam and tested for low VOC (Volatile Organic Compound) emissions for indoor air quality (less than 0.5 parts per million). Delivered to you in a Box!



SofainBox

With the increasing prices of almost everything, you don't need to be choosing between a mattress or sofa for your house, and that's why we have invented a dreamy luxury sofa cum bed that fits 90% of all body types. Plus it comes in a box giving customers ease of buying.



Furniture

At AKGL, we not only take care of your comfortable sleep, but also delve into the aesthetics of your surroundings. Introducing contemporary designs of beds, sofas and other furniture, we don't just want your home to be an ideal place to rest, but also the home of your dreams.



Alkhair® Tri-fold mattress is a versatile and portable product that is an alternative to regular mattresses, it can be folded for easy storage and transport, It has three foam panels which can be folded from two places. The best product for extra guests, hostel rooms and for camping can be taken anywhere.

BabyCot Mattress

Baby mattress is the best mattress choice for your newborn, infant, or toddler.

The ideal firmness for infant safety and development, this mattress features a core made of high-quality, breathable foam to maximize air flow and comfort for your little one.





Jai Namaz

Jai Namaz Plush Quilted with High density foam and matching fabric underlining for ease of offering prayer and protects knees of elderly.



Discover the convenience of best pillow for sleeping in Pakistan. Pillow inbox is compressed in a compact box, offering ease in one package.



Gifting your child a peaceful sleep with Pakistan's best pillow. Our kidz pillow provides the perfect balance of support and comfort for growing bodies.

Gow Pillow

Experience a night of unparalleled comfort with Pakistan's best pillow. Our gow pillows are crafted for superior support and comfort.

Wedge Pillow

The Wedge Pillow offers versatile support for elevating your upper body, legs, or for side-lying stabilization, ideal for pregnant women and those with acid reflux or breathing issues.

Sleep Mask

Sleep Mask is designed for a comfortable and restful sleep. It has a soft cotton stretch front for breathability and a plush velvet back for a gentle feel.

Head Rest

Travel Pillow is easiest to handle during long travels. Its flat ergonomic design takes the shape of the neck and provides perfect support to enjoy restful sleep while traveling.

















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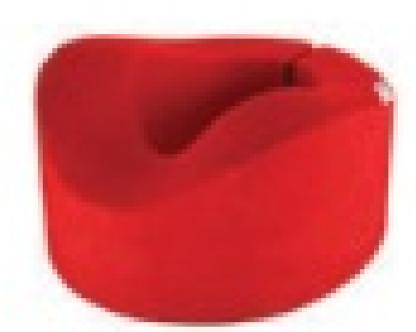
Neck Pillow

Neck Support Pillow - Say goodbye to neck pain with this Neck Support Pillow. This expertly crafted pillow is designed to alleviate tension and promote proper spinal alignment.



Cervical Collar

Alkhair Ortho Cervical Collar fits the neck comfortably and helps release pain and accelerate tissue recovery by keeping them warm. It is multi-purpose, can be used during flight, computer work, reading, watching TV and stabilize neck while sleeping.



Back Care Office/Car

Al-Khair's BackCare protects you from sitting wrong in harmful positions.



Lumbar Support

Lumbar support is designed to provide relief from low back pain due to driving, long working hours, and some injury. Besides providing extreme contour cushioning, the high-end memory foam also absorbs jerks and shocks while driving to prevent muscle spasms and backaches.



Coccyx

It suspends the coccyx and eliminates all the pressure from the back while sitting or driving, (especially on sensitive areas like tail bone).



Ring Cushion

The ring cushion distributes body weight evenly without putting pressure on the lower abdomen. It provides effective pain relief and healing of the affected area.





Knee Pillow

The pillow is designed to alleviate joint pains and the rubbing of the knees. It also helps reduce back pain and provides adequate alignment to reduce Sciatica.



Foot Rest

Footrest is a must that only helps you elevate your feet properly above the floor but also evenly distributes your weight by reducing pressure on your legs.



Mom Cozy

Mom Cozy Pregnancy Pillow has been designed for the mothers to be who are looking for a perfect pillow for side sleeping during pregnancy.



Baby Nest

The blanket wearable and covers the complete body and makes it safer from outside pollution dust.



Baby Mat

Baby Mat is Crafted with waterproof fabric, this changing mat ensures easy cleaning and maintenance while being anti-allergic, soft, and gentle on your baby's delicate skin.



Razai Winter Quilt

Al-Khair Razai is made with 100% polyster siliconized and fill and is incredibly lightweight, soft, fluffy, and warm.





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D-Section Pillow

D-Section Pillow is here to put an end to your quest! It helps relieve the debilitating effects of sciatica, arthritis, back pain, and post-surgery pain, helps the vertebrae stay relaxed.

Bolster Pillow

This ergonomic bolster shape pillow helps reduce head, shoulder, neck, and back discomfort. Simply place it under the problem areas for instant pain relief. Made with premium quality HD foam



Your kids will surely enjoy this colourful set of bow-tied shaped seats that keep the fun going while encouraging an exclusive learning environment. These exceptional seats offer a fresh take on the outdated way of seating.

Toddler Triangle Block Set

Creativity and Educational:
Including 6 foam blocks, this set can be
rearranged into different patterns.
Reconfiguring the pieces stimulates creativity and
offers a fun way to establish your sweetie's distinction for
colors and geometry in their early development.

YogaMat

Yoga Mat anti-skid sports fitness comfort foam 4mm thick yoga mat for exercise yoga and pilates gymnastics.

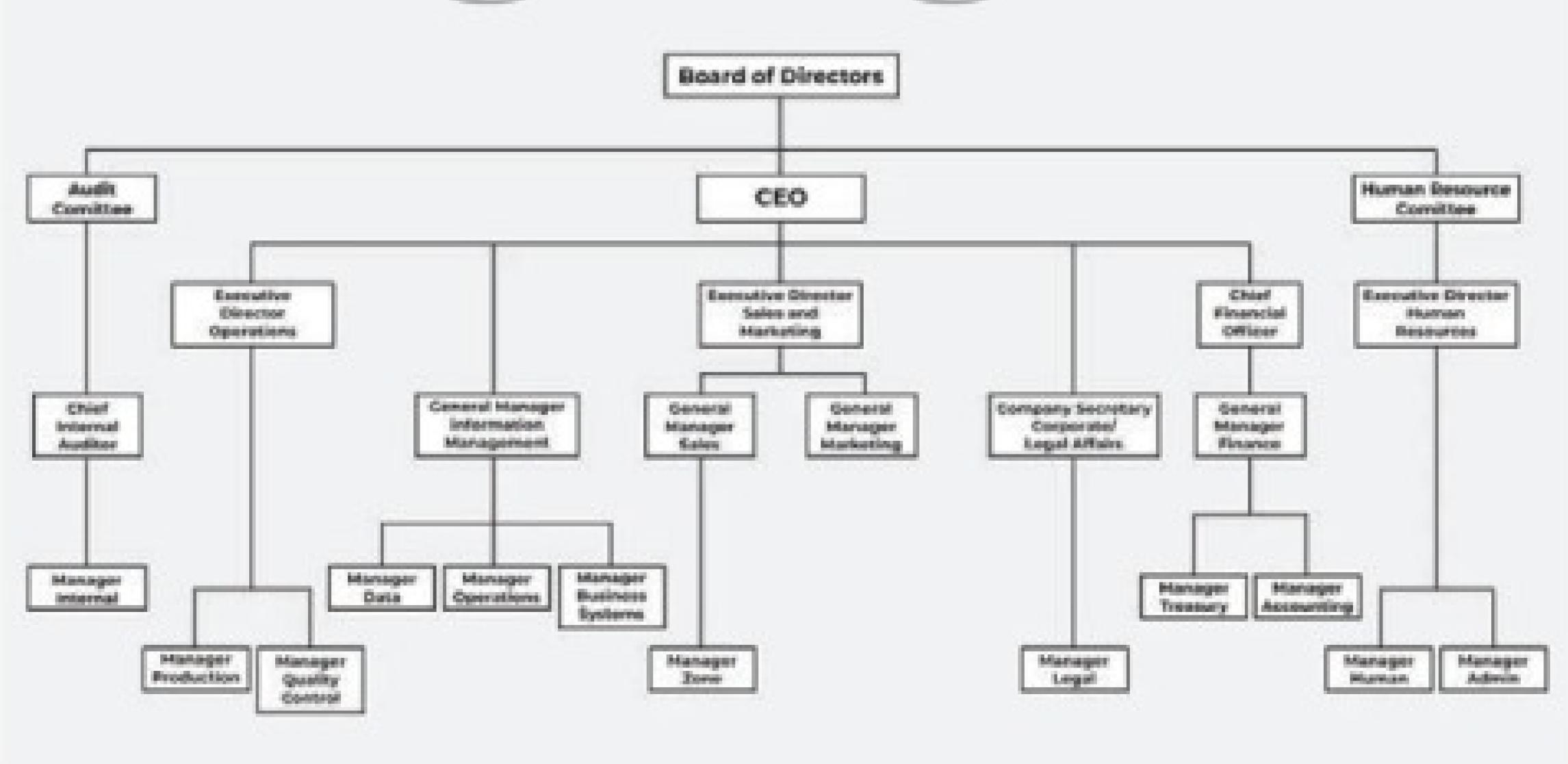
Punching Box

Professional quality crafted from high-quality materials for durability and performance. Ideal for training designed to withstand intense workouts and practice sessions.





Organogram





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Code of Conduct

The practices of AKGL are compliant and in accordance with applicable laws which are clearly defined in the code of conduct. Our Human Resource department plays an integral role in educating and training employees regarding the code of conduct and its implementation.

Compliance with Laws, Rules and Regulations
Safety and Security
Conflict of Interest
External Activities
Recruitment Decisions
Regulatory Compliance

Confidentiality
Work Place Harassment and Discrimination
Corporate Governance
Fair Dealing
Protection and Proper Use of Company Assets
Corporate Social Responsibility





Einancial Overview

Gross Sale 2025

Gross Sale 2024

PKR 1,834 M

PKR 1,6/1 M

Profit/(Loss) After Tax 2025

Profit/(Loss) After Tax 2024

PKR 17.14 M

PKR 27.25

Total Assets 2025

Total Assets 2024

PKR 799.48M PKR 681.49M

Earning Per Share 2025

Earning Per Share 2024

PKR 1.71

PKR 2.73





YEAR WISE STATISTICAL SUMMARY

	2025	2024	2023	2022	2021	2020
Investment Measures						
Share Capital	100	100	100	100	100	100
Shareholders' Equity	342.09	322.39	295.54	280.51	252.93	230.12
Profit / (loss) before taxation	30.74	40.19	25.19	45.93	39.68	16.02
Profit after taxation	17.15	27.25	13.02	30.57	22.81	8.00
Dividend Per share	-	-	-	-	-	-
Earnings / (Loss) per share - Rs.	1.71	2.73	1.30	3.06	2.28	0.80
Break-up value per share - Rs.	34.21	32.24	29.55	28.05	25.29	23.01
Measures of Financial Status						
Current Ratio	1.49:1	1.56:1	1.60:1	1.45:1	1.44:1	1.44:1
No of days - Stock	113	108	120	107	133	203
No of days - Debtors	4.72	10.54	18.10	17.29	23.76	41.89
Measures of Financial Performance						
Return on Capital Employed	16.69%	7.65%	3.93%	9.52%	7.84%	3.25%
Gross Profit Ratio	12.41%	12.97%	12.80%	12.84%	14.41%	16.08%
Profit before tax to sales	2.20%	3.14%	2.37%	3.97%	4.94%	3.66%
Profit after tax to sales	1.23%	2.13%	1.22%	2.65%	2.84%	1.83%
Debt Equity Ratio / Gearing ratio	52.02%	45.43%	24.85%	40.39%	39.68%	26.23%





NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the 35th Annual General Meeting of Al-Khair Gadoon Ltd., will be held on Friday the October 24, 2025 at 8:00 A.M. at the Registered Office of the Company at 92/3, Phase III, Industrial Estate, Gadoon Amazai, District Swabi, Khyber Pakhtunkhwa., to transact the following business:

- 1 To confirm the minutes of the 34th Annual General Meeting held on October 25, 2024.
- 2 To receive, consider and adopt the Audited Accounts of the Company for the year ended June 30, 2025, together with the Directors' and Auditors' Reports thereon.
- 3 To elect the Directors in accordance with provisions of Section 159 of the Companies Act, 2017. The following are the retiring Directors and number of Directors for next term (3 Years) are fixed at 8.
 - (i) Mr. Muhammed Afzal Sheikh (ii) Mr. Muhammed Saced Sheikh
 - (iii) Mr. Muhammed Amin Sheikh (iv) Mrs. Parveen Afzal
 - (v) Mrs. Farnaz Saced
- (vi) Mrs. Nafisa Amin
- (vii) Mr. Kamal Subhani
- (viii) Mr. Asif Sajjad
- 4 To appoint Auditors of the Company and fix their remuneration.
- 5 To transact any other business with the permission of the Chairman.

BY ORDER OF THE BOARD

Dated: October 02, 2025

Miss Samina Kokab

Company Secretary

NOTES:

- 1 Share Transfer Books of the Company will remain closed from October 18, 2025 to October 24, 2025 (both days inclusive). Transfers received in order upto the close of business on October 17, 2025 at the Company's Share Registrar, Corplink (Pvt) Limited, Wings Arcade, 1-K, Commercial Model Town, Lahore will be entitled to voting rights at the Annual General Meeting.
- 2 Any member (including a retiring Director) who seeks to contest the election of Directors shall file with the Company at its Corporate Office, Al-Khair House, 43-T, Gulberg II, Lahore not later than 14 days before the said meeting his/her intention to offer himself/herself for election of the Directors in terms of Section 159 (3) of the Companies Act, 2017 together with:
 - (a) Notice of his/her intention to stand for election and nomination form alongwith duly completed and signed Form 28 giving his/her consent to act as Director of the Company if elected (under section 167(1) of the Companies Act, 2017), and certify that he is not ineligible to become a Director under any applicable laws, Rules and Regulations; and that he/she confirms to hold the qualification shares in accordance with Article 70 of the Articles of Association of the Company.
 - (b) Detailed profile alongwith office address and other information for placement on the Company's website seven days prior to the date of election accordance with SECP's SRO 1196(1)/2019 of October 03, 2019.
 - (c) Declaration in respect of being compliant with the requirements of the Listed Companies (code of Corporate Governance) Regulations, 2019 and the eligibility criteria as set out in the Companies Act, 2017 to act as the Director of a Listed Company.
 - (d) Attested Copy of Valid CNIC / Passport.
 - (e) Declaration by Independent Director(s) under Clause 6(3) of the Listed Companies (Code of Corporate Governance) Regulation 2019.
 - (f) Undertaking by Independent Director(s) on non-judicial stamp paper that he/she meet the requirements of subregulation (1) of Regulation 4 of the Companies (Manner and Selection of Independent Directors) Regulations, 2018.





- 3 If the number of persons who offer themselves to be elected is more than the number of Directors fixed under sub-section (1) of Section 159 of the Companies Act, 2017 then, subject to requirements of Section 143 and 144 of the Companies Act, 2017, the Company shall provide its members with options of e-voting or voting by postal ballot in accordance with the provisions of the Companies (Postal Ballot) Regulations, 2018.
- 4 A member of the Company entitled to attend and vote at the meeting may appoint another member as his/her proxy to attend and vote. Votes may be given personally or by proxy or by Attorney or in case of a Corporation by representative. The instrument of proxy duly executed should be lodged at the Corporate Office of the company at Al-Khair House, 43 – T, Gulberg II, Lahore not later than 48 hours before the time of meeting.
- 5 Any individual Beneficial Owner of the Central Depository Company (CDC), entitled to vote at this meeting must bring his / her Computerized National Identity Card (CNIC) or passport (in case of foreigner) along with CDC account number to prove his / her identity and in case of proxy must enclose an attested copy of his / her CNIC or passport. Representatives of corporate members should bring the usual documents required for such purpose.
- 6 Members are requested to immediately inform the Company's Share Registrar of any change in their mailing address.
- 7 Members are requested to provide by mail, photocopy of their CNIC or passport (in case of foreigner), unless it has been provided earlier, enabling the Company to comply with relevant laws.
- 8 The Company has made arrangement that participants, including shareholders, can also now participate in the AGM proceedings via video link. Those members who are willing to attend and participate in the AGM through video link are requested to register themselves by providing their Names, Folio Number, Number of Shares, Cell Number, email address and valid copy of both sides of Computerized National Identity Card (CNIC) at "corporate@alkhairgadoon.com" with subject of Registration and attend the AGM at least 7 days before the meeting.
 Members who will be registered, after necessary verification as per the above requirements, will be provided a password
 - protected video link by the Company via email. The said link will remain open from 8:00 AM on the date of AGM till the end of the meeting.
 - Shareholders can also provide their comments and questions for the agenda items of the AGM at the email address "corporate@alkhairgadoon.com".
- 9 The Securities & Exchange Commission of Pakistan vide SRO 470(1)/2016 dated May 31, 2016 has allowed companies to circulate Annual Audited Accounts to its members through CD/DVD/USB at their registered addresses. In view of this, the Company is being sent its 2025 Annual Report to the shareholders in form of DVD. Annual Report including Notice of Meeting and Proxy can also be downloaded from Company's and Pakistan Stock Exchange websites. Any member requiring printed copy of 2025 annual report may send a request with identification details, the Company will send the hard copy of printed accounts 2025 free of cost within one week.
- In accordance with Section 132 (2) of the Companies Act, 2017 if the Company receives consent from members holding in aggregate 10% or more shareholding residing in a geographical location to participate in the meeting through video conference at least 7 days prior to the date of Annual General Meeting, the Company will arrange video conference facility in that place subject to availability of such facility in that place. To avail this facility a request is to be submitted to the Company Secretary of the Company on given address:

The Company Secretary, Al-Khair Gadoon Ltd, 43-T, Gulberg II, Labore.

As per Section 72(2) of the Companies Act, 2017, every existing company shall be required to replace its physical shares with book-entry form in a manner as may be specified and from the date notified by SECP, within a period not exceeding four (4) years from the commencement of the Act, i.e., May 30, 2017. Those Shareholders having physical shareholding are encouraged to open a CDC Sub – Account with any Broker or Investor Account directly with CDC to place their physical shares into scrip less form. This will facilitate them in many ways, including safe custody and sale of shares, any time they want, as the trading of physical shares is not permitted as per existing regulations of the Pakistan Stock Exchange Limited.

اطلاح برائے سالاند اجلاس عام

بذر بعید بذا مطلع کیا جاتا ہے کہ الخیر گدون لمیٹڈ کے حصص داران کا 35وال سالانہ اجلاس عام مور محد 24اکتوبر، 2025 بروز جمعہ بوقت صبح 8:00 ہجے بمقام رجشر ڈوفتر 92/3، فیز 3، انڈسٹریل اسٹیٹ، گدون اماز کی، ضلع صوابی، خیبر پختو نخواہ میں درج ذیل امور کے انجام دبی کے لیے منعقد ہوگا۔

- 1 25 اکتوبر 2024 کو منعقدہ 34 ویں سالانہ اجلاس عام کی کاروائی کی توثیق کرنا۔
- 2 30 جون، 2025 کو ختم شدہ سال کے لیے کمپنی کے پڑتال شدہ سالانہ مالیاتی محوشوارے بشمول ڈائر بکٹرز اور آڈیٹرز کی رپورٹس کی وصولی، غور وخوض اور منظوری ویتا۔
 - 3 کمپنی ایک 2017 کی دفعہ 159 کے تحت ڈائر بکٹر ز کا اختاب سبکدوش ہونے والے ڈائر بکٹر ز مندر جہ ذیل ہیں اور اگلی مدت (تین سال) کے لیے ڈائر بکٹر ز کی تعداد آٹھ مقرر کی گئی ہے۔

1 محمد المن الخيخ 2 محمد المين شيخ 1

4 محترمه پروین افضل 5 محترمه فرناز سعید 6 محترمه نفیسه امین

7 كمال سجانى 8 آصف سجاد

4 مینی کے آڈیٹرز کی تقرری اور ان کے مشاہرہ کا تعین کرنا۔

5 جناب چیئر مین کی اجازت ہے کسی دیگر امریر کاروائی۔

حسب الحکم بورڈ ثمینہ کوکب ٹمین سیرٹری کپنی سیرٹری

تاريخ: 102 نخر، 2025

نوش:

- 1 کمپنی کی حصص منتقل کی بمتابیں 18 اکتوبر 2025 ہے 24 اکتوبر، 2025 (بشمول دونوں دن) بند رہیں گی۔ تمام ٹرانسفرزجو قواعد و ضوابط کے مطابق کمپنی کے شیئر رجشرار، کارپ لٹک (پرائیویٹ) لمیشیڈ، وگلزآ رکیڈ، ۱-۲ کمرشل، ماڈل ٹاؤن، لاہور میں 17 اکتوبر، 2025 تکٹ وصول ہو گلی۔ وہ سالانہ اجلاس عام میں ووٹ کے اہل تصور ہوں گے۔
- 2 کوئی بھی رکن (بشول سبدوش ہونے والے ڈائر یکٹر) جو ڈائر یکٹر کے انتخاب میں حصہ لینے کے خواہشند ہو، کے لئے لازم ہے کہ وہ کہینیز ایکٹ 2017 کے سیکٹن 159 (3) کے تحت ڈائر یکٹر کے انتخاب کے لئے خود کو پیش کرنے کی بابت اظہار آ مادگی کہینی کے کارپوریٹ آ فس الخیر ہاؤس، 43-ئی ، گلبرگ اا، لاہور میں مذکورہ بالا اجلاس کے 14 ون قبل، مندرجہ ذیل دستاویزات کے ہمراہ درج کروائے۔

- (a) مکل طور پر پر کیے گئے فارم 28 پر اپنے وستخط کے ساتھ انتخاب میں کھڑا اور نامزد کیے جانے کی آ مادگی کا اظہار جس میں اس کی جانب سے تسلیم کیا جائے کہ اگر اسے ختخب کیا جاتا ہے (کمپنیز ایکٹ 2017 کے سیکشن 167(1) کے تحت) تو وہ کمپنی کے ڈائر یکٹر کے طور پر اپنی خدمات سر انجام دےگاردے گی۔ نیز یہ بھی تصدیق کرے کہ وہ مروجہ توانین کے مطابق ڈائر یکٹر بننے کے لئے نااہل نہیں ہے۔ مزید برآ ں اس کی جانب سے یہ بھی تصدیق کی جائے کہ وہ کمپنی کے آر فیکل آف ایسوسی ایشن کے آر ٹیکل 70 کے مطابق المیت کے لئے معینہ حصص کی تعداور کھتا ارکھتی ہے۔
- (b) الیں ای کی پی کے الیں آراو 1196 (1)/2019 مجربہ 3 اکتوبر 2019کے مطابق، کمپنی کی ویب سائٹ پر درج کرنے کے لئے اختیاب سے 7 دن کیلے تک اپنے دفتر کے پتے اور دیگر تفصیلات کے ساتھ تفصیلی پر وفائل کا اندرائے۔
- (c) کسٹڈ کمپنیز (کوڈآفکارپوریٹ محورننس)ریکولیشنز 2019 کی پاسداری نیز کمپنیزایکٹ 2017کے مطابق کسٹڈ کمپنی میں ڈائریکٹر کے عہدے کے درکار اہلیت پر پورااتر نے کا حلف نامہ
 - (d) قوی شناختی کار ڈاریاسپورٹ کی تصدیق شدہ نقل
 - (e) كستد كمينز (كودًا ف كاربوريث محورتنس) ريكوليشنز، 2019 كے تحت آزاد دُائر يكثر (دُائر يكثر وں) كى دْيكاريش
- (f) آزاد ڈائریکٹر (ڈائریکٹرز) کی جانب سے سادہ اشامپ پیچر پر حلف نامہ کد امیدوار کمپنیز (مینر اینڈ سلیکٹن آف انڈیٹیڈنٹ ڈائریکٹرز)ریکولیشنز، 2018کے ریکولیشن 4 کی سب ریکولیشن (1) کے تقاضوں پر پورااتر تاہے۔
- 3 اگرا انتخاب کے لئے خود کو پیش کرنے والے افراد کی تعداد کمپنیز ایک، 2017 کے سیکٹن (1) کے تحت معینہ تعداد سے نیازہ ہوتو کمپنیز ایک ، 2017 کے مطابق کمپنی اپنے ممبران کوای وو نگل یا کمپنیز (پ شل معینہ تعداد سے زیادہ ہوتو کمپنیز ایک ، 2017 کے سیکٹنز 143 اور 144 کے مطابق کمپنی اپنے ممبران کوای وو نگل یا کمپنیز (پ شل میلٹ) ریگولیشنز، 2018 کی پاسداری کرتے ہوئے پوشل میلٹ کے ذریعے رائے دی کا موقع دے گی۔
- سالاند اجلاس عام میں شرکت کرنے اور ووٹ وینے کا اہل ایک رکن اپنی جگہ دوسرے کسی رکن کو بطور پراکسی اجلاس میں شرکت کرنے اور ووٹ وینے کے لیے مقرر کر سکتا اکر سکتی ہے۔ووٹ ذاتی طور پر، بذریعہ پراکسی، بذریعہ افارنی یااوارے کی صورت میں نمائندہ ویئے جاسکتے ہیں۔پراکسی کے مئوثر ہونے کے لیے ضروری ہے کہ وہ کمپنی کے کارپوریٹ آفس، الخیر ہاؤس، 43۔فی مصورت میں اجلاس کے وقت سے کم سے کم 48 کھنٹے قبل وصول ہوجائیں۔
- 5 سینٹرل ڈیپازٹری کمپنی (CDC) کے اکی شیئرز ہولڈرز جو اجلاس بندا میں شرکت کرنے اور ووٹ دینے کے اکی حصار ہیں وہ شاخت کے طور پر اپنا کمپیوٹرائزڈ قومی شاختی کارڈ یا پاسپورٹ (اگر غیر ملکی ہوتو)اور CDCاکاؤنٹ نمبر ضرور ساتھ لائیں۔ پراکسی کی صورت میں کمپیوٹرائزڈ قومی شاختی کارڈ یا پاسپورٹ کی تصدیق شدہ کائی مسلک کرنا لازمی ہے مذکورہ متصد کے لیے کارپوریٹ ممبر کے نمائندے اینے ساتھ مطلوبہ دستاویز ضرور لائیں۔
- 6 ممبرزے درخواست ہے کہ وہ اپنے پتے میں کسی بھی قتم کی تبدیلی کی صورت میں کمپنی کے شیئرزر جشرار کو فوری اطلاع دیں۔ 7 ممبرزے درخواست ہے کہ وہ اپنے کمپیوٹرائزڈ قومی شناختی کارڈیا پاسپورٹ (غیر ملکی ہونے کی صورت میں) کی نقل بذریعہ ڈاک ارسال کریں (اگر پہلے نہ دی ہو) تاکہ کمپنی متعلقہ قوانین کے مطابق عمل کرسکے۔

- کمپنی نے انتظامات کیے ہیں کہ حصصداران سمیت تمام شرکاء اب ویڈیولنک کے ذریعے سالانہ اجلاس عام کی کاروائی میں حصہ لے
 سکتے ہیں۔ وہ تمام اراکین جو ویڈیولنک کے ذریعے سالانہ اجلاس عام میں شرکت کرنا چاہتے ہیں، ان سے التماس ہے کہ اپنا نام،
 فولیو نمبر، تعداد حصص، موبائل نمبر، ای میل ایڈریس اور لاگو کمپیوٹر اُئزڈ قوی شناختی کارڈ کی نقل (دونول جانب سے کائی) کے
 ساتھ بعنوان "رجٹریشن اور شمولیت" برائے سالانہ اجلاس عام کو corporate @ alkhairgadoon. com پر زیجہ ای
- مندرجہ بالا معلومات مہیا کرنے کے بعد رجٹریشن کروانے والے اراکین کی ضروری تصدیق کے بعد انہیں کمپنی کی جانب سے بذر بعہ ای میل ، پاسورڈ سے محفوظ کردہ ویڈیو لنگ مہیا کیا جائے گا۔وہ لنگ سالانہ اجلاس عام والے ون صبح 8:00 بجے سے اجلاس کے انفتنام تک وستیاب رہےگا۔
- حصص داران سالانہ اجلاس عام کے ایجنڈا آئٹمز سے متعلق اپنے سوالات اور تبرے بذریعہ ای میل corporate@alkhairgadoon.com
- سکیورٹیز اینڈ ایکھینے کمیشن آف پاکستان نے بذرایعہ ایس آر او 2016(۱)470 مور قد 31 مگی کا 2016 کو کمپنیوں کو اجلاس عام میں شیئر ہولڈرز کی رائے حاصل کرنے کے بعد سالانہ آؤٹ شدہ اکاؤنٹس، اجلاس عام کے نوٹس اور کمپنی کی دیگر معلومات بذرایعہ کی ڈی اور ایس بی ممبران کو ارسال کرنے کی اجازت دی ہے۔ اس بناپر کمپنی کی سالانہ رپورٹ 2025 ڈی وی ڈی میں اپنے ممبران کو بھوا رہی ہے۔ تاہم اطلاع برائے سالانہ اجلاس اور پراکسی سمیت سالانہ رپورٹ کمپنی اور پاکستان ساک ایک بینچ کی ویب سائٹ سے بھی ڈاؤن لوڈ کی جاسمتی ہے۔ کمپنی کسی بھی ممبر کی شناختی تفصیلات کے ساتھ طلب کرنے پر ایک بیفت کے اندر بلامعاوضہ ہارڈکا بی سالانہ لکاؤنٹس 2025ارسال کردے گی۔
 - 10 کمپنیزایک 2017 کے بیکش 132 (2) کے تحت کمپنی میں مجموعی طور پر 10% یااس نے ذیادہ کے حصص داران جغرافیائی لیا تاکہ کمپنی اگر متعلقہ جگہ ویڈیو لیا تاکہ کمپنی اگر متعلقہ جگہ ویڈیو کی خاتل سے ویڈیوکا نفرنس کی درخواست کم از کم سالانہ اجلاس عام کے سات دن چہلے وصول کروائیں تاکہ کمپنی اگر متعلقہ جگہ ویڈیو کا نفرس کی سہولت ہو تواس جگہ اس سہولت کا نفرس کی سہولت کو حاصل کرنے کے لیے درخواست کمپنی کے کمپنی سیکرٹری کے نام مندرجہ ذیل پتہ پر ارسال کریں۔

كىپنى سىر ترى، الخير كدون لمينند، 43-نى، كلبرگ 11، لامور

11 کمپیز ایک 2017 کے سیکٹن 72(2) کے مطابق تمام کمپیز کے لیے لازم ہے کہ ایس ای کی پی کی جانب سے دی گئی تاریخ، ایکٹ کے نفاذ کی تاریخ بینی 30 مئی 2017 سے 4سال کے اندر فنزیکل صورت میں موجود شیئرز کو بک انٹری صورت میں تہدیل کریں۔ فنزیکل صورت میں شیئرزر کھنے والے تمام شیئر ہولڈرز کی ہمت افنزائی کی جاتی ہے کہ وہ اپنے فنزیکل شیئرز کو



اسحریب لیس فارم میں می ڈی میں رکھنے کے لیے تھی بروکر کے پاس سب لکاؤنٹ پابراہ راست می ڈی میں لکاؤنٹ کھولیں۔اس ہے انہیں کئی طریقوں سے سہولت ہوگی کہ وہ شیئرز کو محفوظ رکھنے کے ساتھ ان کی فروخت کسی بھی وقت کر سکتے ہیں کیونکہ پاکتان اسٹاک ایمین کمیٹڑ کے موجودہ قوانین کے مطابق فنریکل شیئرز کی ٹریڈنک ممنوع ہے۔

كينيزايك 2017 كيكن 166 (3) كے تحت آزاد ڈائر يكٹرز كے انتخاب كے همن ميں شرائط، هاكل و ضوابط: کوئی بھی رکن جو کمپنیز ایک 2017 کے سیکش 166 (2) کے مطابق آزاد امید دارکی اہلیت کے معیار پر اتر تا ہو، کمپنی کے آزاد ڈائر یکٹر کے انتخاب کے لئے کاغذات نامزد کی جمع کرواسکتا ہے۔ آزاد ڈائر یکٹر کو بھی دیگر ڈائر یکٹر نے لئے اختیار کے ملے طریقہ انتخاب کی طرح منتخب کیا جائے گا۔ کہ جس طریقہ کار کا ذکر کمپنیز ایکٹ 2017 کے سیکشن 159 میں موجود ہے۔ الیکشن میں

کھڑا ہونے کی آماد گی انوٹس کے پر ہونے کے بعد تمپنی مندرجہ ذیل معیارات کی بنیاد پر آزاد ڈائر بکٹر منتخب کرئے گی۔

 اليشن لانے والوں كے احجاب سے قبل ان كى متعلقہ اہليت، ہنر، تعليم اور تجرب كو جانجا جائے كا: اور کمپنی تحسی فرد کے بطور آزاد ڈائر بکٹر انتخاب ہے قبل مطلوبہ احتیاط کے ساتھ سے یقین دہانی کرے گی کہ اس کا نام سیکیور ٹیز ایکیچنج کمیشن آف یا کتان (SECP) کے با قاعدہ مجاز، یا کتان انسٹی ٹیوٹ آف کارپورٹ کورنس کے مر تبہ، آزاد ڈائریکٹر کی ڈیٹا بینک میں یا قاعدہ شامل ہے۔جب تکٹ کہ اے کمپنیز (آف انڈی پینڈنٹ ڈائریکٹر کے طریقندا متخاب) اینڈر تکولیشن 2018 کے مطابق استشنی حاصل نہ ہو۔

تمینی ایک تبائی تعداد میں آزاد ڈائریکٹرز کو لسٹڈ کمپنیز (کوڈ آف کارپوریٹ محورنس)ریکولیشنز 2019 کے مطابق آن بورڈ لانا جا ہتی ہے۔ اس طرح دو (2) آزاد ڈائریکٹرز کا انتخاب کمپنیز ایکٹ، 2017 کے سیکش 159 کے مطابق کیا جائے گا۔ مروجہ قوانین کے مطابق چیف انگزیکٹو آفیسر بھی ڈائریکٹر ہی ہو گا اور یوں ڈائریکٹرز کی کل تعداد آٹھ (8) ہو گی بشمول منتب ڈائر یکٹر اور چیف انگیزیکٹوآ فیسر (جوخود بھی ڈائریکٹر ہوگا) کے۔

اجلاس میں عام تحا نف کی مما نعت:

ایس ای می بی نے اپنے سر کلر نمبر 2، مور ندہ 09 فروری، 2018 کے ذریعے، کمپنیوں کو سختی سے منع کیا ہے کہ جزل میٹنگز میں، شیئر ہولڈرز کو تخانف یااس کے بدلے میں (ٹوکن اکوپن النج افیک وے پیکجز) یا کسی بھی شکل یا انداز میں مراعات فراہم نہ کی جائیں۔ایکٹ کے سیکٹن کے تحت، اس ہدایت کی تھی خلاف ورزی کوجرم سمجھا جاتا ہے۔اور تھیل کرنے میں ناكام مونے والى كمينيوں كوجرمانے كاسامنا كرناير سكتا ہے۔





CHAIRMAN'S REVIEW REPORT

It is my pleasure to welcome you on the 35th Annual General Meeting of your Company. I present before you on behalf of the Board of Directors, the Audited Accounts of the Company for the financial year ended June 30, 2025 along-with my review on the performance of the Company.

Board of Directors has continuously provided valuable guidance and oversight to ensure strong governance and effective encouragement and input to the management throughout the year. The Board of Directors has performed its duties diligently in upholding the best interest of shareholders of the Company and in managing the affairs of the Company. A review of the Board's own performance and effectiveness on a self-assessment basis in accordance with the requirements of Companies Act, 2017 and Listed Companies Regulations, 2017 and Code of Corporate Governance Regulations, 2019, has been conducted and appreciated, during the year under review, to ensure Best Practices.

Despite erratic economic conditions, supply chain disruptions, and regular shift in trade policies, Al Khair Gadoon Limited achieved sales of around PKR 1.4 billion. Instability and uncertainty resulting from economic volatility can deter investors, creating a vicious cycle that further slows growth. Consumers may alter spending patterns, saving more and buying less, due to fears about running out money and rising costs. However, the broader economic landscape remains uncertain, with foreign exchange constraints, global trade shifts, and competitive pressures requiring careful planning and adaptability. The inflation effects the buying power of consumer which impact on foam industry sales. The foreign exchange rates fluctuations and increase in most of the imported raw materials have negative impact on the business of consumer goods including foam products. The higher cost of imports disturbed the supply chain and production to some extent but due to operational excellence and management skills the Company has succeeded in achieving its corporate objectives.

Shifting trade policies and uncertainty surrounding geopolitical events, like the war in the country, which add to the general economic volatility. Consistent and well-managed economic policies provide a more predictable environment, building investor confidence and fostering growth. The company expects better performance in the coming future and will remain focussed on the needs of nits trade partnering customers.

Being socially responsible, the Company has provided safe working conditions avoiding the risk of health of employees and public at large. I place on the record appreciation to our employees, and business partners for their continued trust and support.

> MUHAMMAD AFZAL SHEIKH CHAIRMAN

چيئر مين کي جائزه رپورٹ

آپ کی کمپنی کی 35ویں سالانہ جزل میٹنگ میں آپ کوخوش آمدید کہتے ہوئے جھے خوشی ہے۔ میں بورڈ آف ڈائریکٹرز کی جانب سے آپ کے سامنے کمپنی کی کار کردگی پر اپنے جائزے کے ساتھ 30جون 2025 کو ختم ہونے والے مالی سال کے لیے کمپنی کے آ ڈٹ شدہ لکاؤنٹس ڈیش کرتا ہوں۔

بوردا ف دائر يحزز كاكردار

بورڈآف ڈائریکٹرزنے سال بحرا نظامیہ کو مضبوط محر ننس اور موثر حوصلہ افنرائی اوران پٹ کو بیٹنی بنانے کے لیے مسلسل جیتی رہنمائی اور گھرانی فراہم کی ہے۔
بورڈآف ڈائریکٹرزنے کمپنی کے حصص یافتگان کے بہترین مفاد کوبر قرار رکھنے اور کمپنی کے معاملات کو سنجالنے میں اپنے فرائفس تندی سے اوالیے ہیں۔ کمپنیز ایکٹ، 2017 اور کموڈآف کارپوریٹ محور ننس ریکولیشنز، 2019 کے تفاضوں کے مطابق خود تصفیص کی بنیاد پر بورڈ کی اپنی کار کردگی اور تا چیرکا جائزہ لیا مجاور اس کی تعریف کی ڈر جائزہ سال کے دوران ، بہترین پر بکش کو بینی بنانے کے لیے۔

غیر متحکم معاشی حالات، سپلائی چین میں رکاوٹوں اور تجارتی پالیسیوں میں مسلسل تبدیلیوں کے باوجود، الخیر گدون کمیون کمیون کے باوجود الخیر گدون کمیون کمیون کے باوجود الخیر گدون کا اسب روپے کی فروخت حاصل کی۔ معاشی اتار چڑھاؤے پیدا ہونے والی غیر بیٹنی اور عدم استحکام سر ماریکاروں کوروک سکتا ہے، جو ایک ایسے متنی سلسلے کو جمنے دیتا ہے جو ترتی کو حزید ست کر دیتا ہے۔ صار فین اینے افراجات کے انداز بدل سکتے ہیں، زیادہ کچت اور کم فریداری کرتے ہیں، اس خوف سے کہ بیسہ ختم نہ ہو جائے اور قیسیں بڑھتی رہیں۔ تاہم، مجموعی معاشی منظر نامہ غیر بیٹنی ہے، جہاں زرِ مباولہ کی پابئدیاں، عالمی تجارتی تبدیلیاں اور مسابقتی و باؤ مختلط منصوبہ بندی اور موافقت کا قاضا کرتے ہیں۔ مہنگائی صارفین کی قوتِ فرید کو متاثر کرتی ہے جو قوم انڈسٹری کی فروخت پر براوراست اثر انداز ہوتی ہے۔ زرِ مباولہ کی شرح میں اتار چڑھاؤاور ورآمد شدہ خام مال کی قیتوں میں اضافے نے صارفین کی مصنوعات بھول فوم مصنوعات کے کاروبار پر منفی اثر ڈالا ہے۔ ورآمدات کی بائد لاگت نے سپلائی چین اور بیداواد کو محمی حد تک متاثر کیا، لیکن عمل مہارت اور انتظامی صلاحیتوں کے باعث کمینی این کارپوریٹ مقاصد کے حصول میں کامیاب رہی۔

جارتی پالیسیوں میں تبدیلی اور جغرافیائی سیاسی واقعات، جیسے کہ ملک میں جنگٹ، مجموعی معاشی عدم استحکام میں اضافہ کرتے ہیں۔ مستقل مزاج اور مؤثر انداز میں مرتب کی گئی معاشی پالیسیاں ایک زیادہ قابلِ پیش کوئی ماحول فراہم کرتی ہیں، جوسر مایہ کاروں کے اعتاد کو بڑھاتی ہیں اور ترقی کو فروغ ویتی ہیں۔ کمپنی مستقبل میں بہتر کار کردگی کی توقع رکھتی ہے اور اپنے تجارتی شراکت دار صارفین کی ضروریات پر توجہ مر کوزرکھے گی۔

ساجی ذمہ داری کا مظاہر و کرتے ہوئے کمپنی نے اپنے ملاز مین اور عوام الناس کی صحت کو کسی بھی خطرے سے محفوظ رکھنے کے لیے محفوظ اور صحت مند کام کرنے کے حالات فراہم کیے ہیں۔ میں اپنے ملاز مین اور کار و باری شر اکت وار ول کے جاری اعتاد اور تعاون پر اُن کاشکریہ اوا کرتا ہوں اور اپنی جانب سے خراج شخسین چیش کرتا ہوں۔

مر افعل شخ

چيزين لاہور:26 تمبر 2025





DIRECTORS' REPORT TO THE MEMBERS

The Directors of your Company are pleased to present the 35th Annual Report with the audited financial statements of the Company for the year ended June 30, 2025.

Financial Performance	2025	2024
	Rupees	
Sales from Operations - net	1,399,036,050	1,278,485,442
Gross Profit	173,645,717	165,820,703
Profit before Taxation	30,737,575	40,189,809
Taxation	(13,592,204)	(12,936,493)
Profit after Taxation	17,145,371	27,253,316
Earning per Share - Basic and Diluted (Rupees)	1.71	2.73

During the finacial year 2025 net sales of the Company increased by Rs.120.550 million (9.43%) from Rs.1,278.49 million to Rs.1,399.04 million. The Financial Year 2024-25 has been a year of adequate performance as to sales volume and marginal decline is witnessed as regards to profit of the Company. The volatile economic environment of the country coupled with geopolitical tensions and increasing inflation led to the decreased overall profit margin of the Company. Economic pressures such as increasing labor costs, energy prices and higher fosts of imported raw materials have placed a significant burden on local insustry.

Future Outlook

Increase in input cost due to rising inflation and increased conversion cost is the major threat to business specially at retail level which has severely affected the purchasing power of customers resultantly affecting the sales targets of foam and allied products. The management of the Company is fully aware of the state of affairs of the Company and economic conditions of the country in terms of inflation, prevailing dearness in the country, in addition to intense competition from existing players and new entrants which are major challenges to meet in coming future. Pakistan's economy continues to demonstrate remarkable resilience and stability on fiscal and external fronts during the current fiscal year. But now the flood situation of country may adversely affect the business of the company for short time.

The management of the Company is fully cognizant of the situation and will overcome through the strategies of improved operational efficiencies, synergies, best product mix management, effective cost control measures and better trade partnering with customers. The Company has been exhibiting strong performance against challenges over the years, be it vulnerability of increased competition, fluctuation in raw material prices or exchange rate. Operational excellence and management skills have positioned the Company for sustainable growth to meet challenges ahead. Being socially responsible, financially viable and operationally smart will remain the key objectives of the Company.

Principle Activity

The principal activity of the Company is manufacturing and sale of foam and allied products.

Risks and Uncertainties

The Board of Directors is responsible to oversee the Company's operations and to devise an effective strategy to mitigate any potential and adverse impact of risks.

The Company's activities may expose it to a variety of financial risks, market risks (including currency risk, interest rate risk and price risk), credit risk and liquidity risk.

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The Company's principle financial liabilities comprise of trade and other payables and short term borrowings. The Company's principal financial assets comprise of trade debts, advances, short term deposits, other receivable and cash and bank balances that arise directly from its operation.

The Company's overall risk management program focuses on the unpredictability of financial and market activities and seek to minimize potential adverse effects on the financial performance. The Company has adequately disclosed all the risk related outcomes in the financial statements.

Internal Financial Control

A sound internal control system is established and implemented at all levels of the Company by the Board of Directors. The system is sound in design for achievement of Company's objectives and operational effectiveness and efficiency, reliable financial reporting, to safe guard the assets and resources and compliance with applicable laws, regulations and policies.

Related Party Transactions

The Company has executed all transactions with its related parties on arm's length prices except where it has been disclosed in the financial statements. All related party transactions during the financial year ended June 30, 2025 were put before the Audit Committee and upon its recommendations the same approved by the Board of Directors.

Environment, Health and Safety

The Company maintains safe working conditions avoiding the risk to health of employees and public at large. The management has maintained clean environment in all its operations and consistently upgrading their safety.

Corporate Social Responsibility

The Company strongly believes in the integration of Corporate Social Responsibility into its business and consistently endeavours to uplift the people that are influenced directly or indirectly by our business.

Reporting

The Board has ensured completeness, true and fair presentation and timely issuance of its financial statements in accordance with the requirements of third and fourth schedules to the Companies Act, 2017, the Listing Regulations of Pakistan Stock Exchange and International Financial Reporting Standards.

Corporate and Financial Reporting

The Company is committed to gain highest standards of corporate governance. The Board is pleased to give the following specific statements to comply with the requirements of the Code of Corporate Governance Regulations, 2019.

- The financial statements prepared by the management of Al-Khair Gadoon Limited present fairly its state of affairs, the result of its operations, cash flows and changes in equity.
- Proper books of accounts of Al-Khair Gadoon Limited have been maintained.
- Appropriate accounting policies have been consistently applied in preparation of the financial statements and accounting estimates are based on reasonable and prudent judgment.
- International Financial Reporting Standards as applicable in Pakistan have been followed in preparation of financial statements.
- The system of internal controls is sound in design and has been effectively implemented and monitored.
- There are no significant doubts upon the Company's ability to continue as going concern.
- There has been no material departure from the best practices of corporate governance, as detailed in the Code of Corporate Governance Regulations, 2019 issued by SECP.





- Key operating and financial data for last six years in summarized form is annexed to the report.
- No trades in shares of Al-Khair Gadoon Limited were carried out by the Directors, CEO, CFO, Head of Internal Audit & Company secretary and their spouses and minor children except those notified to the regulatory authorities.
- Reasons for significant deviations from last year's operating results have been explained in the relevant section of the Directors' report.
- Information about outstanding taxes, duties, levies and charges is given in the notes to the Financial Statements.
- The Company has no significant plans and decisions regarding corporate restructuring, business operations and discontinuing of operations.
- Details of number of Board and committees' meetings held during the year and attendance by each director has been disclosed below.
- The Board has been provided with detailed in-house briefings and information package to acquaint them with the
 code of conduct, applicable laws, their duties and responsibilities to enable them to effectively manage the affairs of
 the Company for and on behalf of shareholders.

Compliance with the Code of Corporate Governance & Transfer Pricing

The Code of Corporate Governance Regulations, 2019 as formulated by the SECP & ICAP regulations have been complied with and the statement to that effect is annexed. The requirements of transfer pricing as set out in the listing rules of Pakistan Stock Exchange relevant to the year 2025 have also been complied.

Significant Features of Directors' Remuneration

The Board of Directors has approved Directors Remuneration. The Board has formulated a policy for remuneration of executive directors depending upon their responsibility in affairs of the Company. However, in accordance with the Code of Corporate Governance, it is ensured that no Director takes part in deciding his own remuneration. The Company does not pay remuneration to non-executive directors except fee for attending the meetings on demand. In order to retain the best talent, the Company's remuneration policies are structured in line with prevailing industry trends and business practices. Please refer note 30 to the Financial Statements.

Directors' Training

Majority of the Directors of the Company are exempted from the requirement of Directors' Training Program in view of 14 years of education and 15 years of experience as director on listed company.

Staff Retirement Benefits

The Company operates an un-funded gratuity scheme for all employees with qualifying services period of six months.

Dividend

Dividend as recommended by the Board of Directors, if declared at the Annual General Meeting will be paid within 30 days from the date of declaration to those Members whose names appear on the Register of Members in respect of shares held in the name. Based on capitalizing assets, the board has declared nil dividend for the year ended June, 30 2025.





Chairman's Review

The Chairman's review included in the Annual Report deals with the nature of business, challenges faced and performance of the Company during the year ended June 30, 2025, as well as future prospects and uncertainties.

Attendance of Board and Committee Meetings

During the year five Board meetings, four Audit Committee, and two Human Resource and Remuneration Committee meetings were held. The attendance is as follows:

	Directors / Members of Committees	Number of attendance			
Sr. No.		Board of Directors	Audit Committee	HR & R Committee	
1	Muhammad Afzal Sheikh	5	-		
2	Muhammad Saced Sheikh	5			
3	Muhammad Amin Sheikh	5	- 23	92	
4	Mrs. Parveen Afzal	4	1	2	
5	Mrs. Farnaz Saeed	5	3	1	
6	Mrs. Nafeesa Amin	4	-	2	
7	Mr. Kamal Subhani	5	4	2	
8	Mrs. Asif Sajjad	5	4		

External Auditors

The auditors Messer's Tahir Siddiqi & Co. Chartered Accountants are the retiring auditors of the Company and offer their services for re-appointment. They confirmed that they have been given satisfactory rating under the Quality Control Review program of The Institute of Chartered Accountants of Pakistan (ICAP) and the firm is fully compliant with the International Federation of Accountants (IFAC) guidelines on code of ethics, as adopted by the ICAP. The audit committee and the Board recommended their re-appointment by the shareholders at the Annual General Meeting of the Company as auditors of the Company for the year ending June 30, 2025.

Pattern of Shareholding

The pattern of shareholding of the Company is annexed to the report.

Material Changes

There have been no material changes since June 30, 2025 to date of the report and the Company has not entered into any commitment during this period, which would have an adverse impact on the financial position of the Company.

Appreciation

We would like to acknowledge and appreciate the devoted and sincere services of our workers, staff members of the management team. We are grateful to our bankers and other stakeholders. We also thank for continued co-operation extended by our customers and retailers who are the key element of our Company.

MUHAMMAD AFZAL SHEIKH CHAIRMAN

Lahore: September 26, 2025

MUHAMMAD AMIN SHEIKH CHIEF EXECUTIVE

Mahammad Amm

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ممبران كودائر يكززكى ريورت

آپ کی کمپنی کے ڈائر یکٹرز 30 جون 2025 کو ختم ہونے والے سال کے لیے کمپنی کے آ ڈٹ شدہ مالیاتی کو شوار وں کے ساتھ 35 ویں سالانہ رپورٹ چیش کرتے ہوئے خوشی ہے۔

مالياتى كار كرد كى

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	2024	2025
آپریشنز سے فروخت ۔خالص	1,278,485,442	1,399,036,050
مجهوعي منافع	165,820,703	173,645,717
قبل از قبيس منافع	40,189,809	30,737,575
فيكس _	(12,936,493)	(13,592,204)
بعداز قيكس منافع	27,253,316	17,145,371
فی شیئر آمدنی_بنیادی اور کم از کم (روپے)	2.73	1.71

مالی سال 2025 کے دوران کمپنی کی خالص فروخت میں 120.550 ملین روپے (43.9 فیصد) کا اضافہ ہوا جو کہ 1,278.49 ملین روپے سے بڑھ کر 2026 کے دوران کمپنی کے بڑھ کر 1,399.04 ملین روپے تک پہنچ گئی۔ مالی سال 2024-25 فروخت کے جم کے لحاظ سے ایک مناسب کار کردگی کا حاسل رہا، تاہم کمپنی کے منافع میں معمولی کمی دیکھنے میں آئی۔ ملک کے غیر متحکم معاشی حالات، جغرافیائی سیاسی تناوادر بڑھتی ہوئی مہنگائی نے کمپنی کے مجموعی منافع کے مار جن میں کمی کا باعث بنایا۔ معاشی د باؤجیے بڑھتی ہوئی مزدوری لاگت، توانائی کی قیمتیں اور درآ مد شدہ خام مال کی زیادہ لاگت نے مقامی صنعت پر نمایاں بوجید ڈال دیا ہے۔

متعتبل كى جعلك

افنروں مبنگائی اور بڑھتی ہوئی تبدیلی کی لاکت کے باعث ان پُٹ کاسٹ میں اضافہ کاروبار کے لیے بالضوص ریٹیل سطح پر ایک بڑا تحطرہ ہے، جس نے صارفین کی قوتِ خرید کو شدید متاثر کیا ہے اور نیتجاً فوم اور متعلقہ مصنوعات کے فروخت اہداف بھی متاثر ہوئے ہیں۔ کمپنی کی انتظامیہ کمپنی کے معاملات اور ملکی معاشی حالات اور ملکی معاشی حالات اور ملکی معاشی حالات اور ملکی معاشی حالات میں بڑے چن میں افراطِ زر، بڑھتی ہوئی مبنگائی، موجودہ حریف کمپنیوں کے ساتھ سخت مقابلہ اور بیروئی حریفوں کا داخل ہونا شامل ہے دوران مالیاتی اور بیروئی حریفوں کا داخل ہونا شامل ہے دوران مالیاتی اور بیروئی

محاذوں پر غیر معمولی اعتمام اور لیک کا مظاہرہ کر رہی ہے۔ تاہم، ملک میں سیلانی صور تحال قلیل مدت کے لیے کمپنی کے کاروبار پر منفی اثر ڈال سکتی

کمپنی کی انظامیہ اس صور تحال ہے بخوبی واقف ہے اور اس پر قابویانے کے لیے بہتر عملی کار کردگی، ہم آ ہنگی، بہترین مصنوعات کے امتزاج کا انظام، مؤثر لاکت کشرول اقدامات اور صار فین کے ساتھ بہتر تجارتی تعلقات کی حکمت عملی پر عمل پیرا ہے۔ کمپنی نے برسوں سے مخلف چیلنجز جیسے سخت مقابلہ، خام مال کی قیمتوں میں اتار پڑھاؤ اور زرِ مبادلہ کی شرح میں تیدیلی کے باوجود شاندار کار کردگی کا مظاہرہ کیا ہے۔ عملی مہارت اور انتظامی صلاحیتوں نے کمپنی کو پائیدار ترقی اور مستقبل کے چیلنجز کا مقابلہ کرنے کے لیے تیار کیا ہے۔ ساتی ذمہ داری کا مظامرہ کرتے ہوئے، مالی طور پر مطحکم اور عملی طور پر مؤثر رہنا کمپنی کے اہم مقاصد میں شامل رہے کا۔

بنیادی سر محری

کمپنی کی بنیادی سر گرمی فوم اور اس سے متعلقہ مصنوعات کی تیاری اور فروخت ہے۔

مخط**رات اور غیر بینی صور تحال** ڈائریکٹر زبورڈ کمپنی سے آپریشنز کی گلرانی کرنے اور مؤثر حکمت ِ عملی وضع کرنے کا ذمہ دار ہے تاکہ ممکنہ خطرات اور ان کے منفی اثرات کو کم کیا جاسکے۔

کمپنی کی سر گرمیاں مختلف مالی خطرات سے دوجار ہو سکتی ہیں، جن میں مارکیٹ سے متعلق خطرات (بشمول کرنسی رسک، شرع سود کاخطرہ اور قیمتوں میں اتار چڑھاؤ)، کریڈٹ رسک اور لیکویڈیٹی رسک شامل ہیں۔

کمپنی کی بنیادی مالی ذمہ داریوں میں تجارتی اور دیگر واجبات کے ساتھ ساتھ تلیل مدتی قرضے شامل ہیں۔ کمپنی کے بنیادی مالی اٹالوں میں تجارتی واجبات کی وصولیاں، ایڈوانسز، تکیل مدتی ڈیازٹس، دیگر وصولیاں، نفذر تم اور بینک بیلنس شامل ہیں جو براوراست آپیشنزے پیدا ہوتے ہیں۔ کمپنی کا مجموعی رسک مینجنٹ پروگرام مالی اور مار کیٹ سر گرمیوں کی غیر بیٹنی صور تحال پر مر کوز ہے اور اس کا مقصد مالی کار کردگی پر ممکنہ منفی اثرات کو کم سے کم کرنا ہے۔ کمپنی نے مالیاتی کو شواروں میں خطرات سے متعلق تمام نتائج کو مناسب طور پر ظاہر کیا ہے۔

اندروني مالي تحشرول

کمپنی میں ڈائر پکٹرز بورڈ کی تکرانی میں ایک مضبوط اندرونی کشرول سٹم قائم اور نافذ کیا گیاہے جو تمام سطحوں پر مؤثر انداز میں کام کرتا ہے۔ بیہ نظام کمپنی کے مقاصد کے حصول، عملی افادیت اور کار کردگی میں بہتری، قابلِ اعتاد مالیاتی رپورٹنگ، اٹاثوں اور وسائل کے تحفظ اور متعلقہ قوانین، ضوالط اور یالیسیوں کی یاسداری کو بیتی منانے کے لیے مؤٹر انداز میں تیار کیا گیا ہے۔

فریقین سے متعلق لین دین

کمپنی نے اینے متعلقہ فریقین کے ساتھ تمام لین دین بازو کی اسبائی (arm's length) تیمتوں پر انجام دیے، سوائے اُن معاملات کے جنہیں مالیاتی مح شواروں میں ظاہر کیا گیا ہے۔ مالی سال جو 30 جون 2025 کو ختم ہوا، اس کے دوران تمام متعلقہ فریقین کے لین دین آ ڈٹ کمیٹی کے سامنے پیش کے گئے اور کمیٹی کی سفار شات پر ڈائر پکٹر زیور ڈیے ان کی منظوری وی۔

ماحوليات، صحت اور حفاظت

کمپنی نے ملاز بین اور عوام الناس کی صحت کو لاحق خطرات سے محفوظ رکھنے کے لیے محفوظ کام کرنے کے حالات قائم رکھے ہیں۔انظامیہ نے اپنی تمام كارروائيول ميں صاف ستفراماحول بر قرار ر كھا ہے اور ان كى حفاظت ميں مسلسل بہترى كى جار ہى ہے۔

کارپوریٹ سائی ذمہ داری کمپنی کارپوریٹ سابی ذمہ داری (CSR) کواپنے کارو بار کالازی جزو سجھتی ہے اور مستقل طور پر اُن لو گوں کو بااختیار بتانے کی کو مشش کرتی ہے جو براہِ راست یا بالواسطه جمارے کاروبارے متاثر ہوتے ہیں۔

كار بوريث اور مالياتي ر بور متك

کمپنی اعلی معیار کی کارپوریث محر تنس حاصل کرنے کے لیے پرعزم ہے۔ بورڈ کوخوش ہے کہ وہ 2019 کے کوڈآف کارپوریث محر تنس ریکولیشنز کی ضروریات بوری کرنے کے لیے درج ذیل بیانات پیش کرتا ہے:

- الخیر گدون لمینڈ کے انظامیہ کی جانب سے تیار کردہ مالیاتی مح شوارے کمپنی کی مالی حالت، آپریشنز کے نتائج، کیش فلو اور ایکویٹی میں تبدیلیوں کو منصفانہ طور پر پیش کرتے ہیں۔
 - الخير گدون لميشتر كي اكاؤنش كي مناسب سمتاييں بر قرار رکھي گئي بيں۔
 - مالیاتی محوشوار دن کی تیاری میں مناسب اکاؤنٹنگ یالیسیون کو مستقل طور پر اپنایا میا اور تخیینے معقول اور محتاط فیصلے پر بنی ہیں۔
 - پاکستان میں قابلِ اطلاق بین الا قوامی مالیاتی رپور نیک معیارات کو مالیاتی محوشوار ول کی تیاری میں مد نظر رکھا گیا ہے۔
 - اندرونی کشرول کانظام ڈیزائن کے اعتبار سے مضبوط ہے اور اسے مؤثر انداز میں نافذ اور مانیٹر کیا گیا ہے۔
 - کمپنی کی بطور "Going Concern" جاری رہنے کی صلاحیت پر کوئی نمایاں شبہ نہیں ہے۔

- کارپوریٹ محور ننس کی بہترین پریکٹسز ہے کوئی مادی انحراف نہیں ہوا جیسا کہ SECP کی جانب ہے جاری کردہ 2019 کے کوڈ آف
 کارپوریٹ محور ننس ریگولیشنز میں بیان کیا گیا ہے۔
 - کزشته چیر برسول کے کلیدی عملی اور مالیاتی ڈیٹا کی خلاصہ شکل رپورٹ کے ساتھ منسلک ہے۔
- الخیر گدون لمیٹڈ کے شیئر زمیں کوئی لین دین ڈائر پکٹر ز، کا ای او، کا ایف او، ہیڈ آف انٹر قل آؤٹ اور کمپنی سیکرٹری یاان کے شریک حیات اور کم عمر بچوں کی طرف سے نہیں کیا گیا، سوائے ان معاملات کے جو ریگولیٹری اتھار ٹیز کور پورٹ کیے گئے ہیں۔
 - سخرشتہ سال کے آپر بھٹل نتائج سے نمایاں انحراف کی وجوہات ڈائر یکٹرز کی رپورٹ کے متعلقہ حصے میں بیان کی گئی ہیں۔
 - واجب الادا مسيسز، ويوشيز، ليويز اور جارجز كى تفسيلات مالياتى كوشوار دن كے نوش ميں فراہم كى محئ بيں۔
- کمپنی کے پاس کارپوریٹ ری اسٹر کھرنگٹ، کاروباری آپریشنزیا آپریشنزختم کرنے کے حوالے سے کوئی نمایاں منصوبہ یا فیصلہ موجود نہیں ہے۔
 - دوران سال بور داور کمیشول کے اجلاسول کی تعداد اور ہر دائر یکٹر کی حاضری کی تفصیلات درج ذیل میں ظاہر کی گئی ہیں۔
- بورڈ کو تفصیلی ان ہاؤس بریفنگز اور معلوماتی پیکجز فراہم کیے گئے ہیں تاکہ انہیں ضابطہ اضلاق، قابل اطلاق قوانین اور اپنی ذمہ داریوں ہے آگاہ
 کیا جاسکے تاکہ وہ کمپنی کے امور کو مؤثر انداز میں حصص داروں کی جانب ہے اور ان کے مفاد میں منظم کر سکیں۔

كاربوريث محور تنس ك ضابطه اخلاق اور ثرا تسغريدا كستك كي تعيل

کارپوریٹ محور نئس ریکولیشنز 2019، جو SECP اور ICAP کی طرف سے مرتب کیے گئے ہیں، کی تغییل کی محق ہے اور اس حوالے سے بیان رپورٹ کے ساتھ مسلک ہے۔ پاکستان اسٹاک ایمپینج کے نسٹنگ قوانین میں سال 2025 کے لیے طے شدہ ٹرانسفر پرائسنگ کی ضروریات کی بھی تغییل کی محق ہے۔

دائر يكرزك معاوضهك تمايال كالو

ڈائر یکٹرز کے معاوضہ بورڈ آف ڈائر یکٹرز نے منظور کی ہے۔ بورڈ نے ایگزیکٹو ڈائر یکٹرز کے معاوضے کے لیے ایک پالیسی مرتب کی ہے جو کمپنی کے معاملات میں ان کی ذمہ دار یوں پر منحصر ہے۔ تاہم ،کارپوریٹ گور ننس کے کوڈ کے مطابق یہ بقینی بنایا گیا ہے کہ کوئی بھی ڈائر یکٹر اپنے ہی معاوضے کے تعین میں حصہ نہ لے۔ کمپنی نان ایگزیکٹو ڈائر یکٹرز کو کسی قتم کا معاوضہ ادا نہیں کرتی سوائے اس فیس کے جو میٹنگز میں شرکت کے لیے طلب پر دی جاتی ہے۔ بہترین صلاحیتوں کو برقرار رکھنے کے لیے ، کمپنی کی معاوضے کی پالیسیز موجودہ صنعت کے ربھانات اور کاروباری طریقہ کار کے مطابق ترتیب دی گئی ہیں۔ براہ کرم مالی بیانات کے نوٹ نمبر 30 کو ملاحظہ فرمائیں۔

دائر يحزز كى تربيت

کمپنی کے زیادہ تر ڈائر بکٹرز کو ڈائر بکٹرز ٹریننگ پروگرام کی ضرورت ہے اشتنی حاصل ہے کیونکہ ان کے پاس 14 سالہ تعلیم اور لسٹڈ کمپنی میں بطور ڈائر بکٹر 15 سال کا تجربہ موجود ہے۔

اسٹاف ریٹائر منی سے فوائد:

کمپنی تمام اہل ملازمین کے لیے چھے ماہ کی خدمات کے بعد ایک غیر فنڈڈ گریجویٹی اسکیم چلاتی ہے۔

تقتيم منافع:

بورڈ آف ڈائریکٹرز کی جانب سے تبحیز کردہ ڈیویڈنڈ، اگر سالانہ جزل میٹنگ میں منظور کیا گیا تواعلان کی تاریخ سے 30 دن کے اندران ممبران کوادا کر دیا جائے کا جن کے نام رجش آف ممبرز میں درج ہیں اور جن کے نام پر حصص ہیں۔سرمایہ کاری شدہ اٹا ٹول کی بنیادیر، یورڈنے 30 جون 2025 کو مختم ہونے والے سال کے لیے کوئی ڈیویڈنڈ (Nil Dividend) اعلان تہیں کیا۔

چيز شن کا جا زه:

سالاندر پورٹ میں شامل چیئر مین کا جائزہ کاروبار کی نوعیت، کمپنی کو در پیش چیلنجز اور کار کردگی، نیز مستقبل کے امکانات اور غیر بیٹنی صور تحال سے متعلق ہے، جو 30 جون 2025 کو ختم ہونے والے سال کے دوران در پیش آئیں۔

بور ڈاور کمیٹی کے اجلاسوں میں شرکت: سال کے دوران پانچ بور ڈمیٹنگز، چارآ ڈٹ کمیٹی میٹنگزاور دو ہیو من ریسورس اینڈ ریمونریشن کمیٹی میٹنگز منعقد ہو کمیں۔ حاضری کی تفصیل درج ذیل

حاضری حسب ذیل ہے: -

	تعداد حاضري			0, 0
ہیو من ریسور س کمینی	آ ڈٹ کمیٹی	بور ڈآف ڈائریکٹرز	نام ڈائر یکٹرز اکمیٹی ممبر	نمبر شار
_	_	5	محمدافضل فيشخ	1
_		5	محمر سعيد شخ	2
<u>-</u>	_	5	محداثين شيخ	3
2	1	4	مستريروين افضل	4
1	3	5	مسزفرنازسعيد	5
2	-	4	مسزنفيسه امين	6
2	4	5	جناب كمال سبحاني	7
_	4	5	جناب آصف سجاد	9

کمپنی کے ریٹائر ہونے والے آڈیٹرز مسرز طاہر صدیقی اینڈ کمپنی، حارثرڈ اکاؤنٹنٹس ہیں اور وہ دوبارہ تقرری کے لیے اپنی خدمات پیش کررہ ہیں۔ ا منوں نے تصدیق کی ہے کہ انہیں انسٹی ٹیوٹ آف چارٹرڈاکاؤنٹنٹس آف پاکتتان (ICAP) کے کوالٹی کھرول ریوپوپر و گرام کے تحت تسلی بخش درجہ بندی دی محق ہے اور بید فرم انٹر میشنل فیڈریشن آف اکاؤنٹنٹس (IFAC) کے ضابطہ اخلاق کی ہدایات، جو ICAP نے اختیار کی ہیں، کی مکل طور پر پابند ہے۔ آ ڈٹ کیٹی اور پورڈنے کمپنی کے حصص یافتگان کو سفارش کی ہے کہ انہیں کمپنی کے آ ڈیٹر زکے طور پر مالی سال ختم ہونے 30 جون 2025 کے ليے سالانه حبزل ميٽنگ ميں دوبارہ تقرری کی جائے۔

شیئر ہولڈنگ کی ترتیب: کمپنی کے شیئر ہولڈنگ کانمونہ رپورٹ کے ساتھ مسلک ہے۔

بری تبدیلیاں:

_30 جون 2025 سے رپورٹ کی تاری کئٹ کوئی مادی تبدیلیاں نہیں ہوئی ہیں اور کمپنی نے اس مدت کے دوران کوئی ایساعہد نہیں کیا ہے جس سے کمپنی کی مالی حالت پر منفی اثریژے۔

اظهار تشكر:

ہم اپنے کار کنوں، انظامی ٹیم کے عملے کے اراکین کی مخلصانہ اور مخلصانہ خدمات کااعتراف اور تعریف کرنا جاہیں گے۔ ہم اپنے بینکرز اور دیگر اسٹیک ہولڈرز کے شکر گزار ہیں۔ ہم اپنے صارفین اور خور دہ فروشوں کی طرف سے جاری تعاون کے لیے بھی شکرید ادا کرتے ہیں جو ہماری کمپنی کاکلیدی

> Mahammad Am چيف انگزيکٽو لاہور: 26 حمبر 2025





INDEPENDENT AUDITOR'S REVIEW REPORT TO THE MEMBERS OF AL-KHAIR GADOON LIMITED

Review Report on the Statement of Compliance Contained in Listed Companies (Code of Corporate Governance) Regulations, 2019

We have reviewed the enclosed Statement of Compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2019 (the Regulations) prepared by the Board of Directors of Al-Khair Gadoon Limited (the Company) for the year ended June 30, 2025 in accordance with the requirements of regulation 36 of the Regulations.

The responsibility for compliance with the Regulations is that of the Board of Directors of the Company. Our responsibility is to review whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Regulations and report if it does not and to highlight any non- compliance with the requirements of the Regulations. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Regulations.

As a part of our audit of financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Regulations require the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval its related party transactions. We are only required and have ensured compliance of this requirement to the extent of the approval of the related party transactions by the Board of Directors upon recommendation of the Audit Committee.

Based on our review, nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the Regulations as applicable to the Company for the year ended June 30, 2025.

Tahir Siddiqi & Co.

Chartered Accountants Lahore

Engagement Partner: Muhammad Tahir Siddiqi

Date: September 26, 2025 UDIN: CR2025101761yqMfBoE5





Statement of Compliance with Listed Companies (Code of Corporate Governance) Regulations, 2019

Name of company:

Al-Khair Gadoon Limited

Year Ending: 30-06-2025

The Company has complied with the requirements of the Regulations in the following manner:

1 The total number of directors are eight as per the following:

a) Male: Five

b) Female: Three

2 The composition of board is as follows:

i) Independent Director: Mr. Kamal Subhani

Mr. Asif Sajjad

ii) Non-executive Directors: Mohammad Saced Sheikh

Mohammad Afzal Sheikh

Mrs. Nafeesa Amin Mrs. Parveen Afzal Mrs. Farnaz Saeed

iii) Executive Directors Mohammad Amin Sheikh

iv) The board consists of three female directors as narrated above.

- 3 The directors have confirmed that none of them is serving as a director on more than seven listed companies, including this Al-Khair Gadoon Limited;
- 4 The Company has prepared a Code of Conduct and has ensured that appropriate steps have been taken to disseminate it throughout the Company along with its supporting policies and procedures.
- 5 The board has developed a vision / mission statement, overall corporate strategy and significant policies of the Company. The Board has ensured that complete record of particulars of significant policies along with the date of approval or updating is maintained by the Company;
- 6 All the powers of the board have been duly exercised and decisions on relevant matters have been taken by Board / shareholders as empowered by the relevant provisions of the Act and these Regulations;
- 7 The meetings of the Board were presided over by the Chairman and, in his absence, by a director elected by the Board for this purpose. The Board has complied with the requirements of the Act and the Regulations with respect to frequency, recording and circulating minutes of meeting of Board;
- 8 The Board have a formal policy and transparent procedures for remuneration of directors in accordance with the Act and these Regulations;
- 9 Majority of the Directors of the Company are exempted from the requirement of Directors' Training Program;
- There is new appointment of Chief Financial Officer during the year. No change in Company Secretary and Head of Internal Audit has been made during the year. However, any change to their remuneration and terms and conditions of employment have been complied with relevant requirements of the Regulations;





- 11 Chief Financial Officer and Chief Executive Officer duly endorsed the financial statements before approval of the Board;
- 12 The Board has formed committees comprising of members given below:

Audit Committee:

Mr. Kamal Subhani	Chairman
Mrs. Farnaz Saeed	Member
Mr. Asif Sajjad	Member
Mr. Khurram Iftikhar	Secretary

HR and Remuneration Committee

Mr. Kamal Subhani	Chairman
Mrs. Farnaz Saeed	Member
Mrs. Parveen Afzal	Member
Miss. Samina Kokab	Secretary

- 13 The terms of reference of the aforesaid committees have been formed, documented and advised to the committee for compliance;
- 14 The frequency of meetings (quarterly/half yearly/ yearly) of the committees were as per following:

a)	Audit Committee:	Four
b)	HR and Remuneration Committee	Two

- 15 The Board has set up an effective internal audit function which is considered suitably qualified and experienced for the purpose and conversant with the policies and procedures of the Company.
- The statutory auditors of the Company M/S Tahir Siddiqi & Co., Chartered Accountants have confirmed that they have been given a satisfactory rating under the Quality Control Review Program of the Institute of Chartered Accountants of Pakistan and registered with Audit Oversight Board of Pakistan, that they and all their partners are in compliance with International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by the Institute of Chartered Accountants of Pakistan and that they and their partners of the firm involved in the audit are not a close relative (spouse, parent, dependent and non-dependent children) of the Chief Executive Officer, Chief Financial Officer, Head of Internal Audit, Company Secretary or Director of the Company;
- 17 The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the Act, these regulations or any other regulatory requirement and the auditors have confirmed that they have observed IFAC guidelines in this regard;
- 18 We confirm that all other requirements of the regulations,2019 have been complied with.

MUHAMMAD AMIN SHEIKH CHIEF EXECUTIVE

Mahammad Am

Lahore: September 26, 2025





INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF AL-KHAIR GADOON LIMITED

Report on the Audit of the Financial Statements

Opinion

We have audited the annexed financial statements of AL-KHAIR GADOON LIMITED ("the Company"), which comprise the statement of financial position as at June 30, 2025 and the statement of profit or loss and other comprehensive income, the statement of changes in equity and statement of cash flows for the year then ended, and notes to financial statements, including a summary of significant accounting policies and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

In our opinion and to the best of our information and according to the explanations given to us, the statement of financial position, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the Company's affairs as at June 30, 2025 and of the profit and other comprehensive loss, the changes in equity and its cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with the International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion

Key Audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current year. The matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.





Following are the Key Audit Matters:

No.	Key Audit Matters	How the matter was addressed in our audit
(i)	Revenue	Our audit procedures in relation to the matter, amongst others, included:
	(Refer to Note 20 of the annexed financial statements)	Reviewed the adequacy of the disclosures made by the Company under the applicable financial reporting framework.
	The Company recognized a net revenue of Rs. 1,399,036,050/- for the year ended June 30, 2025.	Obtaining an understanding of the process relating to recognition of revenue and testing the design, implementation and operating effectiveness of the key internal controls over recording of revenue
	We considered revenue recognition as a key audit matter due to revenue being one of the key performance indicators of the Company and 9.4% increase in revenue from last year.	Comparing a sample of revenue transactions recorded during the year with sales orders, sales invoices and other relevant underlying documents;
		Comparing a sample of revenue transactions recorded around the year end with the sales orders, sales invoices and other relevant underlying documentation to assess if the related revenue was recorded in the appropriate accounting period.
		Comparing the details of journal entries posted to revenue accounts during the year, which met some specific risk-based criteria, with the relevant underlying documentation;
		Assessing the appropriateness of accounting policy for revenue recognition and comparing with the applicable accounting and reporting standards; and
		Assessing the adequacy of disclosures related to revenue as required under the accounting and reporting standards as applicable in Pakistan.
(ii)	Short Term Borrowings	Our audit procedures in relation to the matter, amongst others, included:
	(Refer to Note 17 of the annexed financial statements) During the financial year, the company's short term borrowings have increased substantially.	Reviewed the terms of new borrowing arrangements, including interest rates, repayment terms, and covenants.
		Evaluated the company's liquidity position and ability to repay shorterm debt, including the assessment of cash flow forecasts.
		Examined the adequacy of the company's disclosures regarding short-term borrowings, and assessed whether they are complete and transparent.
		Considered whether the increase in short-term borrowing raised any going concern issues, and assessed the appropriateness of management's assessment of the going concern assumption.





(iii) Recognition of Provision and liability related to credit from LESCO

(Refer to Note 19.2 of the annexed financial statements)

During our audit of the financial statements, we identified a significant audit matter related to the recognition / provisioning of liabilities in respect of credit granted by LESCO to Al Khair Gadoon Limited. The management has accounted for a provision and liability standing in the books for the amount that may be repayable in future.

Our audit procedures in relation to the matter, amongst others, included:

Reviewed correspondence between the company and LESCO to assess the nature of the credit and whether it was granted in error.

Obtained management's assessment on the likelihood and timing of the repayment or reversal of the credit.

Dispatched external confirmation directly to LESCO.

Examined the assumptions used by management in estimating the provision and liability, including any relevant external evidence and advice.

Evaluated whether the accounting treatment, including the provision and liability recognized, complies with the applicable financial reporting framework (such as IFRS/IAS 37 - Provisions, Contingent Liabilities, and Contingent Assets).

Tested the completeness and accuracy of disclosures in the financial statements regarding the provision and liability for the utility credit.

Information Other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of the Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of directors are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.





As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform
 audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
 collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may east significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the board of directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the board of directors, we determine those matters that were of most significance in the audit of the financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

Based on our audit, we further report that in our opinion:

- (a) proper books of account have been kept by the Company as required by the Companies Act, 2017 (XIX of 2017);
- (b) the statement of financial position, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;
- (c) investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business; and
- (d) No zakat was deductible at source under the Zakat and Usher Ordinance, 1980 (XVIII of 1980).

The engagement partner on the audit resulting in this independent auditor's report is Muhammad Tahir Siddiqi

Tahir Siddiqi & Co.

St. Solvers

Chartered Accountants

Lahore

September 26, 2025

UDIN: AR202510176wRJmA8rSq





STATEMENT OF FINANCIAL POSITION AS AT JUNE 30, 2025

ASSETS NON CURRENT ASSETS	77,248,160
NON CURRENT ASSETS	
Property, Plant and Equipment 5	
156,667,775	77,248,160
CURRENT ASSETS	
Stores and Spares	3,811,252
Stock in Trade 3	39,230,985
Trade Debts 7 12,415,183	23,783,443
Advances, Deposits and Prepayments 8 94,561,315	25,569,887
Advance Taxes - Net 9 87,581,006	69,611,513
Cash and Bank Balances 32,106,299	42,234,842
642,821,845	04,241,922
TOTAL ASSETS 6	81,490,082
EQUITY AND LIABILITIES	
Authorized Capital	
12,000,000 Ordinary shares of Rs. 10 each 11	00,000,000
Issued, Subscribed and Paid up Capital 11 100,000,000 1	00,000,000
Capital Reserves - Share Premium 12 25,000,000	25,000,000
Unappropriated Profit 1	97,385,190
Shareholders' Equity 3	22,385,190
NON CURRENT LIABILITIES	
Long Term Loan	3,703,699
Deferred Liabilities 27,737,054	30,339,985
27,737,054	34,043,684
CURRENT LIABILITIES	
Current portion of Long Term Loan 13 3,703,699	3,703,692
Trade and Other Payables 15 47,974,312	54,656,453
Taxes Payable 9,061,719	3,916,216
Short Term Borrowings 2	61,007,147
Un-Claimed Dividend	1,777,700
429,666,395	25,061,208
CONTINGENCIES AND COMMITMENTS 19 -	-
TOTAL EQUITY AND LIABILITIES 799,489,621 6	81,490,082

The annexed notes from 1 to 38 form an integral part of these financial statements.

MUHAMMAD AFZAL SHEIKH CHAIRMAN

Lahore: September 26, 2025

MUHAMMAD AMIN SHEIKH
CHIEF EXECUTIVE

MUHAMMAD TARIQ AMIN CHIEF FINANCIAL OFFICER

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STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED JUNE 30, 2025

	Note	2025 Rupees	2024 Rupees
Sales - net	20	1,399,036,050	1,278,485,442
Cost of sales	21	(1,225,390,333)	(1,112,664,739)
Gross profit		173,645,717	165,820,703
Administrative expenses	22	(60,711,443)	(66,777,634)
Distribution expenses	23	(53,189,052)	(47,309,306)
		(113,900,495)	(114,086,939)
Operating profit		59,745,222	51,733,764
Finance cost	24	(30,982,980)	(16,681,271)
Other operating expenses	25	(2,487,732)	(4,240,338)
Other operating income	26	4,463,065	9,377,654
		(29,007,647)	(11,543,955)
Profit before taxation		30,737,575	40,189,809
Income tax expense	27	(13,592,204)	(12,936,493)
Profit for the year - net		17,145,371	27,253,316
Other comprehensive income / (loss):			
Items that will not be re-classified to profit or loss			
Re-measurements of defined benefits		3,599,452	(318,932)
Deferred tax on remeasurements of defined benefit plan		(1,043,841)	(92,490)
		2,555,611	(411,422)
Total comprehensive income for the year		19,700,981	26,841,894
Earnings per share - before tax (basic and diluted - Rupees)	28	3.07	4.02
Earnings per share - after tax (basic and diluted - Rupees)	28	1.71	2.73

The annexed notes from 1 to 38 form an integral part of these financial statements.

MUHAMMAD AFZAL SHEIKH CHAIRMAN MUHAMMAD AMIN SHEIKH CHIEF EXECUTIVE

MUHAMMAD TARIQ AMIN CHIEF FINANCIAL OFFICER

Lahore: September 26, 2025





STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2025

	Note	2025	2024
CASH FLOW FROM OPERATING ACTIVITIES	14000	Rupees	Rupees
Cash (used in) / generated from operations	33	(43,588,135)	(54,522,351)
Finance cost paid		(31,513,984)	(13,997,719)
WPPF paid		(2,157,445)	(1,950,550)
Income tax (paid) / refunds received		(33,387,375)	(32,454,046)
Sales tax (paid) / refunds received		(2,070,067)	(2,904,079)
Warranty and claims paid		(475,123)	_
Gratuity paid		(3,306,539)	(2,535,312)
		(72,910,533)	(53,841,706)
Net cash (used in) generated from operating activities		(116,498,668)	(108,364,057)
Cash flows from investing activities			
Fixed capital expenditure		(7,068,000)	(40,668,338)
Proceed from disposal of fixed assets		11,000,000	1,288,613
Net cash (used in) investing activities		3,932,000	(39,379,725)
Cash flows from financing activities			
Short term borrowings		106,141,823	174,415,606
Long Term Loans		(3,703,699)	(3,703,692)
Lease Liabilities		_	-
Net cash generated / (used in) financing activities		102,438,124	170,711,914
Net (decrease)/increase in cash and cash equivalents		(10,128,543)	22,968,132
Cash and cash equivalents at the beginning of the year		42,234,842	19,266,710
Cash and cash equivalents at the end of the year	10	32,106,299	42,234,842
	140000		

The annexed notes from 1 to 38 form an integral part of these financial statements.

MUHAMMAD AFZAL SHEIKH CHAIRMAN

Lahore: September 26, 2025

MUHAMMAD AMIN SHEIKH
CHIEF EXECUTIVE

MUHAMMAD TARIQ AMIN CHIEF FINANCIAL OFFICER





STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED JUNE 30, 2025

	Issued, Subscribed and Paid up Share Capital (Share Premium Ru	Unappropriated Profit pees————	Total
Balance as at 1 July 2023	100,000,000	25,000,000	170,543,296	295,543,296
Comprehensive income for the year				
Profit for the year	-	-	27,253,316	27,253,316
Other comprehensive income (loss) for the year	_	-	(411,422)	(411,422)
	-	-	26,841,894	26,841,894
Balance as at 30 June 2024	100,000,000	25,000,000	197,385,190	322,385,190
Balance as at 1 July 2024				
Comprehensive income for the year				
Profit for the year		-	17,145,371	17,145,371
Other comprehensive (loss) for the year	-	-	2,555,611	2,555,611
			19,700,981	19,700,981
Balance as at 30 June 2025	100,000,000	25,000,000	217,086,171	342,086,171

The annexed notes from 1 to 38 form an integral part of these financial statements.

MUHAMMAD AFZAL SHEIKH CHAIRMAN

Lahore: September 26, 2025

MUHAMMAD AMIN SHEIKH
CHIEF EXECUTIVE

MUHAMMAD TARIQ AMIN CHIEF FINANCIAL OFFICER

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NOTES TO THE FINANCIAL STATEMENTS

For the year ended June 30, 2025

1 Legal Status and Operations

The Company was incorporated as a private limited company on August 27, 1990 under the Companies Ordinance, 1984 (Repealed with the enactment of the Companies Act 2017), and converted into Public Limited Company on August 31, 1995. The shares of the company are listed on Pakistan Stock Exchange Limited.

The principal activities of the Company are to manufacture and sale foam and allied products. The geographical location and addresses of the Company's business units including plants are as follows:

Business Unit	Geographical location and address
- Registered office	92/3, Phase-III, Industrial Estate, Gadoon Amazai, District Swabi, KPK.
- Manufacturing Plant;	92/3, Phase-III, Industrial Estate, Gadoon Amazai, District Swabi, KPK. 94-A, 94-B, Phase-III, Industrial Estate, Gadoon Amazai, District Swabi, KPK.
- Corporate Office	Al-Khair House, 43-T, Gulberg II, Lahore.

2 Basis of Preparation

2.1 Statement of compliance

These financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards applicable in Pakistan comprise of:

- International Financial Reporting Standards (IFRS Standards) issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017
- Provisions of and directives issued under the Companies Act, 2017.
- Where provisions of and directives issued under the Companies Act, 2017 differ from the IFRS, the provisions of and directives issued under the Companies Act, 2017 have been followed.

2.2 Basis of Measurement

These financial statements have been prepared under the historical cost convention, except for certain items, as disclosed in the relevant accounting policies below. These Financial Statements have been prepared on going concern basis.

2.3 Functional and presentation currency

These financial statements are presented in Pakistan Rupee (Rs. / Rupees) which is the Company's functional currency. Amounts presented in the financial statements have been rounded off to the nearest of Rs. / Rupees, unless otherwise stated.

2.4 Key Judgments and estimates

The preparation of financial statements in conformity with the accounting and reporting standards as applicable in Pakistan, requires the use of certain critical accounting estimates. In addition, it requires management to exercise judgment in the process of applying the company's accounting policies. The areas involving a high degree of judgment or complexity, or areas where assumptions and estimates are significant to the financial statements, are documented in the following accounting policies and notes, and relate primarily to:

- Estimated useful lives, residual values and depreciation method of property, plant and equipment [Refer Note of PPE note 5 and note 5.1].
- Estimation of provisions for loss allowance [Refer Note-7]
- Current income tax expense, provision for current tax and recognition of deferred tax asset (for carried forward tax losses) [Refer Note-9]
- Obligation of defined benefit obligation [Refer Note-14]
- Estimation of contingent liabilities [Refer Note-19]
- Revenue from Contracts with Customers [Refer Note-20]



Effective date (annual

3 New and Amended Standards and Interpretations

3.1 Standards, amendments to approved accounting standards effective in current year

New and amended standards and interpretations mandatory for the first time for the financial year beginning on or after June 30, 2022

IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 - Interest Rate Benchmark Reform (Amendments)

IFRS 16 - Covid-19-Related Rent Concessions beyond 30 June 2021 (Amendments)

The adoption of above amendments to the approved accounting standards and the framework for financial reporting did not have any material impact on the Company's financial statements.

3.2 Standards, amendments and improvements to the approved accounting standards that are not yet effective

The following amendments and improvements to the approved accounting standards as applicable in Pakistan would be effective from the dates mentioned below against the respective amendment or improvements:

Amendment or Imp	provement	periods beginning on after)
IFRS 3	Reference to the Conceptual Framework (Amendments)	01-Jan-22
IAS 16	Property, Plant and Equipment: Proceeds before Intended Use (Amendments)	01-Jan-22
IAS 37	Onerous Contracts – Costs of Fullling a Contract (Amendments)	01-Jan-22
IAS 1	Classication of Liabilities as Current or Non-current (Amendments)	01-Jan-23
IAS 1	Disclosure of Accounting Policies (Amendments)	01-Jan-23
IAS 8	Denition of Accounting Estimates (Amendments)	01-Jan-23
IAS 12	Deferred tax related to Assets and Liabilities arising from a single transaction (Amendments)	01-Jan-23

4 Significant Accounting Policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

4.1 Owned Assets

Company has adopted cost model for its property, Plant and equipment. Property, Plant and equipment except for leasehold and freehold land and capital work in progress are stated at cost less accumulated depreciation and impairment loss if any. Freehold land is stated at cost less impairment loss if any.

Depreciation charged on all depreciable fixed assets is charged to profit and loss account on the reducing balance method over its estimated useful life at annual rates mentioned in note to the fixed assets. Depreciation on additions is charged from the month in which asset is available for use and on disposal before the month of disposal. Depreciation methods, useful lives and residual values of items of property, plant and equipment are reviewed periodically and altered if circumstances or expectations have changed significantly. Any change or adjustment in depreciation method, useful lives and residual values is accounted for as a change in accounting estimate under IAS-8, 'Accounting policies, changes in accounting estimates and errors" and is applied prospectively in the financial statements by adjusting the depreciation charge for the period in which the amendment or change has been made and for future periods.

Subsequent costs including major renewals and improvements are included in the carrying amount of the assets or are recognized as a separate asset, only when it is probable that the future economic benefits associated with the asset will flow to the company and the cost of the asset can be measured reliably. The carrying amount of the replaced part is derecognized at the time of replacement. Normal repair





and maintenance and day to day servicing are charged to the statement of profit or loss as incurred.

Disposal of an item of property, plant and equipment is recognized when significant risks and rewards, incidental to the ownership of that asset, have been transferred to the buyer. Gains and losses on disposals are determined by comparing the carrying amount of that asset with sale proceeds and are recognized within other income/ other operating expenses, in the statement of profit or loss.

4.2 Leased assets

At, the inception of a contract, the company assesses whether a contract is or contains a lease based on whether the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The extension and termination options are incorporated in determination of lease term only when the company is reasonably certain to exercise these options. Leases are recognized as right of use assets and corresponding liabilities at the date at which the leased assets are available for use by the company.

The lease liabilities are initially measured at the present value of the remaining lease payments at the commencement date, discounted using the interest rate implicit in the lease or if that rate cannot be readily determined, the company's incremental borrowing rate. Lease liabilities are subsequently measured at amortized cost using the effective interest rate. Right of use assets are initially measured based on the initial amount of the lease liabilities adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located less any lease incentive received. The depreciable right of use assets are depreciated over the useful life of assets on reducing balance method. The carrying amount of the right of use assets is deducted by impairment losses if any. At transition, the company recognizes right to use assets equal to the present value of lease payments. Payments associated with the short term leases and leases of low value assets are recognized on a straight line basis as an expense in profit or loss. Short term leases are leases with a lease term of 12 months or less.

4.3 Capital work in progress

Capital work in progress is stated at cost less expected impairment loss if any. These are transferred to specific assets as and when these are available for use.

4.4 Stock in Trade

These are valued at lower of cost and net realizable value. Cost of raw materials and components are represent invoice values plus other charges incurred thereon. Cost of inventory is based on weighted average cost. Cost in relation to work in process and finished goods, represent direct cost of raw materials, wages and appropriated manufacturing overheads. Goods in transit are valued at cost accumulated upto the reporting date.

The company reviews the carrying amount of stock in trade on an ongoing basis and as appropriate, inventory is written down to its net realizable value or provision is made for obsolescence if there is any change in usage pattern and physical form of related inventory. Net realizable value is the estimated selling price in the ordinary course of business less costs necessary to be incurred in order to make sale.

4.5 Stores, Spares and Loose Tools

These are valued at lower of cost and net realizable value. The cost of inventory is based on weighted average cost. Items in transit at cost accumulated up to the reporting date. The company reviews the carrying amounts of stores, spares and loose tools on an ongoing basis and provision is made for obsolescence if there is any change in usage

4.6 Taxation

Current

Current tax is based on taxable income at the current rates of taxation after taking into account tax credits and rebates available if any and taxes paid if any.





Deferred

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts. However, deferred tax liabilities are not recognized if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realized or the deferred income tax liability is settled. Deferred tax assets are recognized for deductible temporary differences and unused tax losses and credits only if it is probable that future taxable amounts will be available to utilize those temporary differences and unused tax losses and credits. Current and deferred tax is recognized in profit or loss, except to the extent that it relates to items recognized in other comprehensive income or directly in equity. In this case, the tax is also recognized in other comprehensive income or directly in equity, respectively.

4.7 Trade debts and other receivables

Trade debts and other receivables are classified as financial assets at amortized cost according to IFRS-9. Under, IAS-39, trade and other receivables were previously classified as loans and receivables. Trade debts are initially recognized at original invoice value which is the fair value of the consideration to be received in future and subsequently measured at cost less provisions for loss Allowance. The company uses simplified approach for measuring expected credit losses. The company estimates the credit losses using a provision matrix, where trade receivables are grouped based on different customer attributes along with historical, current and forward looking assumptions. Bad debts are written off with the approval of board of Directors when identified.

4.8 Cash and cash equivalents

These are stated at the cost in the statement of financial position. For the purposes of cash flow statement cash and cash equivalents comprise of cash in hand and balances held with banks.

4.9 Trade and other payables

Trade and other payables are initially measured at cost, which is the fair value of the consideration to be paid in future for goods and services received, whether or not billed to the company.

4.10 Financial Liabilities

Financial liabilities are recognized at the time when the company becomes a party to the contractual provisions of the instrument. All financial liabilities are recognized initially at fair value less directly attributable transaction costs, if any and subsequently measured at amortized cost using effective interest rate method.

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expired. Where an existing financial liability is replaced by another from the same lender on substantially different terms or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a de-recognition of original liability and recognition of a new liability and the difference in respective carrying amounts is recognized in the statement of profit or loss.

4.11 Financial Assets

The detail of new accounting policies after the application of IFRS-9 are as follows. The new IFRS effectively eliminated loans and receivables category of the previous IAS-39.

4.11.1 Classification

Financial assets are classified into financial assets at amortized cost, financial assets at fair value through or loss and financial assets fair value through other comprehensive income as per the requirements of IFRS-9. The financial assets are classified at initial recognition based on the business model used for managing the financial assets and contractual terms of the cash flows.

a Financial assets at amortized cost

A financial asset shall be classified as financial asset at amortized cost if both of the following conditions are met

- (i) The assets held within a business model whose objective is to hold assets in order to collect contractual cash flows.
- (ii) terms of the financial assets give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.





b Financial assets at fair value through other comprehensive income.

Debt instruments where contractual cash flows are solely payments of principal and interest and the objective of the company is achieved by collecting cash flows and selling the financial assets.

Equity investments that are not held for trading and the company made an irrevocable action at initial recognition to measure it at fair value to measure it at fair value with only dividend income recognized in profit or loss.

c Financial assets at fair value through profit or loss

Financial assets are measured at fair value through profit or loss unless it is measured at amortized cost or at fair value through other comprehensive income. A debt instrument is classified as financial asset at fair value through profit or loss if doing so eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise from measuring assets or liabilities or recognizing the gains or losses on them on different basis.

4.11.2 Recognition and measurement

Regular purchase and sales of the financial assets are recognized on the trade date, the date on which the company commits to purchase or sell the asset. Investments are initially recognized at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognized at fair value and transaction costs are expensed in the statement of profit or loss. Financial assets are derecognized when the rights to receive cash flows from the investments have expired or have been transferred and the company has transferred substantially all risks and rewards of ownership.

After initial recognition, financial assets are measured at amortized cost. Gains or losses arising from changes in fair value of the financial assets at 'fair value through profit or loss' category are presented in the statement of profit or loss within other income/ other operating expenses, in the period in which they arise. Dividend income from financial assets at fair value through profit or loss is recognized in the statement of profit or loss as part of other income, when the company's right to receive payments is established. Gains or losses arising from changes in fair value through other income category are recognized in other comprehensive income with only dividend income recognized in profit or loss.

The company assesses at the end of each reporting period whether there is objective evidence that a financial asset or a group of financial assets is impaired. If any such evidence exists for available for sale financial assets, the cumulative loss-measured as difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognized in profit or loss- is removed from equity and recognized in the statement of profit or loss. Impairment losses recognized in the statement of profit or loss on equity instruments are not reversed through the statement of profit or loss.

4.12 Offsetting of financial instruments

A financial asset and a financial liability is offset and the net amount is reported in the statement of financial position if the company has a legally enforceable right to set off the recognized amounts and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business.

4.13 Derivative financial instruments and hedging categories

Derivatives are initially recognized at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair values. The method of recognizing the resulting gain or loss depends on whether the derivative is designed as a hedging instrument, if so, the nature of the item being hedged. The company designates certain derivatives as either fair value hedge or cash flow hedge.

a Fair value hedge

A hedge of the exposure to changes in fair value of a recognized asset or liability or an unrecognized firm commitment or a component of any such item that is attributable to a particular risk and could affect profit or loss.

Cash flow hedge

A hedge of the exposure to variability in cash flows that is attributable to a particular risk associated with all or a component of a recognized asset or liability or a highly probable forecast transaction and could affect profit or loss.



4.14 Borrowings

Loans and borrowings are recorded at the proceeds received. Financial charges are accounted for on the accrual basis. Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

4.15 Borrowing costs

Borrowing costs are recognized as an expense in the period in which they are incurred except where such costs are directly attributable to the acquisition, construction or production of a qualifying asset in which case such costs are capitalized as part of the cost of the asset.

4.16 Provisions and Contingencies

Provisions are recognized in the statement of financial position when the Company has a legal or constructive obligation as a result of past events and it is probable that outflow of economic benefits will be required to settle the obligation and a reliable estimate of the amount can be made. However, provisions are reviewed at each reporting date and adjusted to reflect current best estimate. Where the outflow of resources embodying economic benefits is not probable, a contingent liability is disclosed, unless the possibility of outflow is remote

4.17 Foreign currency transactions

Transactions in foreign currencies are accounted for in Pakistan rupees at monthly average rates. Monetary assets and liabilities in foreign currencies are translated into rupees at the rate of exchange prevailing at the reporting date. Exchange gain or losses if any are charged to profit or loss account.

4.18 Impairment of Non-financial assets

Non-financial assets are reviewed at each reporting date to identify circumstances indicating occurrences of impairment loss or reversal of previous impairment losses if any. An impairment loss is recognized for the amount by which the assets carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an assets fair value less cost to sell and value in use. The reversal of impairment loss is restricted only to the original cost of the asset.

4.19 Impairment of Financial assets

IFRS 9 replaces the 'incurred loss' model in IAS 39 with an 'expected credit loss' (ECL) model. The new impairment model applies financial assets measured at amortised cost, contract assets and debt investments at FVOCI, but not to investments in equity instruments. ECLs are based on the difference—between the contractual cash flows—due in accordance with the contract and all the cash flows—that the Company expects to receive. The shortfall is then discounted at an approximation to the asset's original effective—interate. The expected cash flows—will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms. However, in certain cases, the Company may also consider a financial—asset to be in default when internal or external information indicates that the Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Company. At each reporting date, the Company assesses whether financial assets are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the respective asset. The Company uses the standard's simplified approach and calculates ECL based on life time ECL on its financial assets. The Company has established a provision matrix that is based on the Company's historical credit loss experience, adjusted for forward-looking factors specific to the financial assets and the economic environment.

4.20 Revenue Recognition

According to the core principles of IFRS-15, the company recognizes the revenue to depict the transfer of promised goods and services to customers in an amount that reflects the considerations to which the company expects to be entitled in exchange for those goods and services. The company recognizes the revenue in accordance with that core principle by applying the following steps.

- -Identify the contract with customers.
- -Identify the performance obligations in the contract.
- Determine the transaction price.





- -Allocate the transaction price to the performance obligation in the contract.
- -Recognize revenue when the entity satisfies a performance obligation.

The company is involved in the sale of foam and allied products. Revenue from sale of goods is recognized when the company satisfies a performance obligation (at a point of time) by transferring promised goods to customers being when the goods are dispatched to customers. Revenue is measured at fair value of the consideration received or receivable and is reduced for allowances such as taxes, duties, commissions, sales returns and discounts if any. Income from different sources other than above is recognized on the following basis.

- Interest income is recognized on accrual basis.
- -Dividend income is recognized when the right to receive payment is established.

4.21 Related Party Transactions

The company enters into transactions with related parties on arm's length basis. Prices for transactions with related parties are determined using admissible valuation methods, except in extremely rare circumstances where, subject to approval of the Board of Directors it is in the interest of the company to do so.

4.22 Long term investment in associates

Investment in associated companies is accounted for using the equity method of accounting. Under this method investment is initially recognized at cost plus the company's equity in undistributed earnings and losses after acquisition less any impairment in the value of individual investments.

4.23 Staff Retirement benefits

The company operates a defined benefit plan i.e gratuity scheme for all its permanent employees subject to attainment of retirement age and minimum service of prescribed period. Contributions are made to fund on the basis of actuarial recommendations. Actuarial valuation is carried out using the project unit credit method. All actuarial gains and losses are recognized in other comprehensive income.

4.24 Earnings per share

The Company presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares.

4.25 Dividend and appropriations

Dividend is recognized as liability in period in which it is declared. Appropriations of profit are reflected in the statement of changes in equity in the period in which appropriations are approved.

4.26 Warranty

The Company has made a policy to provide warranty to replace the damaged products for an average period of ten years. The Company has a history of very low claims over the years, hence the same has been accounted for in the financial statements and this has no material impact on statement of profit or loss and other comprehensive income and statement of cash flows.

4.27 Share Capital

Ordinary shares are classified as equity and recognized at face value.



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Cost of goods sold Administrative Expenses Distribution Expenses

Operating Flood Assets
Capital Work in Progress

Note Rupees Rupees 5.1 156,667,775 177,248,160 156,667,775 177,248,160

	Lac	pu	Bull	Building	Plant	Tools	Office	Familiare			Total
	Lease Hold	Free Hold	Lease Hold	Free Hold	Machinery	& Equipment	Equipment	& Fixture	Computers	Vehicles	Amount in Rupees
As at July 1, 2023 Jost Accumulated Depreciation	22,414,019	3,000,000	48,810,418	35,931,685	32,716,271	4,772,634	8,032,040	2,197,942	3,121,210	88,759,810	310,515,583
det Book Value	22,414,019	3,000,600	27,922,139		42,675,268	2,139,921	2,211,916	722,800	1,830,030	34,747,156	157,747,545
Fear ended June 30, 2024 Spening Net Book Value Addition (Cost) Fransfer / Adjustment	22,414,019	3,000,000	3,775,215	20,084,296	42,675,268	2,139,921	2,211,916	3,100	1,830,030	34,747,156	157,747,545
	22,414,019	3,000,000	31,697,354	20,084,296	75,938,491	2,139,921	2,452,116	730,900	2,212,630	37,746,156	198,415,883
Neposal - Net Book Value Jost Locumulated Depreciation		5 (3)	4,704,937 (2,135,085)			10.3	6.00	6.30			4,704,937
	•		2,569,852							,	2,569,852
Separation Charge		530	4,648,415	1,004,215	4,926,680	213,990	224,542	72,482	208,233	7,299,315	18,597,873
Josing Not Book Value	22,414,019	3,000,000	24,479,087	19,080,081	71,011,811	1,925,931	2,227,574	658,418	2,004,397	30,446,841	177,248,158
As at July 1, 2824 Just Joost Joournalated Depresiation	22,414,019	3,000,000	23,401,608	36,935,900	37,642,951	4,772,624	4,044,666	1,547,625	3,503,810	61,311,969	346,478,984
Joseph Net Book Value	22,414,019	3,600,600	Ę	19,080,081	71,011,811	1,925,931			2,004,397	1	177,248,160
Year ended June 30, 2025 Opening Net Book Value Addition (Cost) Transfer / Adjustment	22,414,019	3,000,000	24,479,068	19,080,081	71,011,811	1,925,931	2,227,575	129,700	2,004,397	30,446,841	7,068,000
	22,414,019	3,000,000	24,479,068	19/080/081	11,260,811	1,925,931	2,227,575	788,117	2,469,297	36,671,241	184,316,159
Separation - Net Book Value Set committed Deprociation					10,710,328		983				10,710,328
	•				10,532,566					,	10,532,566
Sepanociation Change	23	533	2,447,909	954,004	6,144,334	192,593	222,757	70,979	138,022	6,862,369	17,115,817
so at June 30, 2025	22,414,019	3,000,600	22,031,179	18,126,077	54,583,921	1,733,338	2,004,817	717,138	2,248,416	29,808,872	156,667,775
Annual Rate of Depreciation			9600	59.6	10%	30%	10%	10%	10%	200%	

E 2



5.2 Particulars of immovable fixed assets in the name of Company are as follows:

Sr.No	Location	Usage of Property	Total Area	Covered Area
1)	43-T, Gulberg II, Lahore	Head Office	2 Kanals 9 Marlas 220 Sq.ft	17100 Sq.ft
2)	92/3, Phase III, Industrial Estate, Gadoon Amazai, District Swabi - KPK	Manufacturing Unit	2 Acres	18940 Sq.ft
3)	94A / 94B, Phase III, Industrial Estate, Gadoon Amazai, District Swabi - KPK	Manufacturing Unit	4 Acres	69984 Sq.ft
5.3	Disposal of Assets			

Sr.No.	Particulars	Cost	Acc. Dep	W.D.V	Sale Proceeds	Profit/(Loss)	Sold to	Mode of Disposal
1	Machinery	10,710,328	(177,762)	10,532,566	11,000,000	467,434	AKFL	Negotiation
	30-Jun-25	10,710,328	(177,762)	10,532,566	11,000,000	467,434		
	30-Jun-24	4,704,937	(2,135,085)	2,569,852	1,288,613	(1,281,239)		
5.4	Depreciation is allocated as un	der:			No	de .	2025 Rupees	2024 Rupees
	Cost of Goods Sold Administrative Expenses Distribution Expenses				21 22 23	2	8,784,826 1,468,623 6,862,369	9,789,084 1,509,473 7,299,315
							17,115,818	18,597,872
STOCI	K IN TRADE							
	Raw and Packing Material Work-in-Process Finished Goods						352,947,437 19,789,787 38,816,941	295,581,996 11,494,844 32,154,145
							411,554,165	339,230,985
TRAD	E DEBTS							
	Considered Good - unsecured Provision for loss Allowances				7.		12,932,482 (517,299)	24,686,072 (902,629)
							12,415,183	23,783,443

7.1 Trade debtors of Rs. 12,415,183/- (2024: Rs.23,783,443/-) were past due but not impaired. These relate to routine customers from there no recent history of default is found. The aging analysis of the trade debtors is as follows:

Upto 30 days	6,852,788	13,080,893
31 to 90 days	3,286,249	6,272,931
91 to 120 days	2,379,697	4,542,467
121 to 180 days	413,749	789,781
	12,932,482	24,686,072
7.2 Movement in provision in loss Allowances:		
Balance as of July 01	902,629	762,192
Provision made / (reversed) during the year	(385,330)	140,437
	517,299	902,629



2024

8 ADVANCES, DEPOSITS & PREPAYMENTS

Advances to Employees	8.1	4,817,206	7,687,511
LC/ LC in transit	8.2	55,617,905	5,471,155
Other receivables		3,607,925	3,299,153
Advances to Vendors		30,518,279	9,112,068
		94,561,315	25,569,887

- 8.1 Advances to employees are provided to meet business expenses and are settled as and when expenses are incurred. Advances are also provided in view of their personal needs and adjusted from their salaries for respective month.
- 8.2 This represents amount deposited against various letters of credit established with banks for import of raw materials and will be adjusted on maturity dates of respective letters of credit

		2025	2024
	Note	Rupees	Rupees
9 ADVANCE TAXES - NET			
Advance income tax		69,012,897	51,606,588
Current taxation - for the year		(17,487,951)	(15,981,068)
		51,524,946	35,625,520
Sales tax		36,056,060	33,985,993
		87,581,006	69,611,513

9.1 Advance taxes represent the amount of income tax refunds determined / retained by FBR on account of tax withheld on import stage and other sources as well as amounts of sales tax carried forward.

10 CASH AND BANK BALANCES

Cash in hand		6,856,094	1,283,348
Cash at banks - in current accounts		12,982,410	27,455,842
- in Profit bearing accounts	10.1	12,267,795	13,495,652
		32,106,299	42,234,842

10.1 Surplus funds available (if any) point of time are deposited in profit bearing bank accounts attracting profits ranging from 17% to 22% as available in the financial institutions.

11 SHARE CAPITAL

AUTHORIZED

30,000,000 (2023: 12,000,000) Ordinary shares of Rs. 10 each	300,000,000	300,000,000
ISSUED, SUBSCRIBED AND PAID-UP CAPITAL		
7,000,000 Ordinary shares of Rs.10 each fully paid in cash 3,000,000 Ordinary shares of Rs.10 each issued as bonus shares	70,000,000 30,000,000	70,000,000 30,000,000
	100,000,000	100,000,000

11.1 There is no agreement with any shareholder for voting rights, board selection, rights of first refusal, and block voting.

12 RESERVES

Capital Reserves

Share Premium	12.1	25,000,000	25,000,000

Revenue Reserves

nue Reserves		
Un-appropriated Profit	217,086,171	197,385,189
	242,086,171	222,385,189

12.1 This reserve can be utilized by the Company only for the purposes specified in Section 81(3) of the Companies Act, 2017.



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Long Term Loan 2024 2025 Note Rupees Rupees Sindh Bank Term Finance 13.1 3,703,699 7,407,391 Less: Current portion of Term Finance (3,703,699)(3,703,692)3,703,699 The Company has obtained a long-term finance lease facility from Sindh bank amounting to PKR 14.814 million, in order to lease Plant & Machinery. The amount is repayable in monthly installments, commencing from July 28, 2022 over a term of 5 years ending June 28, 2026. The facility carries mark-up at 6 months kibor plus 3% per annum. 13.2 Movement of Long Term Loan 7,407,391 11,111,083 As at beginning of the year Repaid during the year (3,703,692)(3,703,692)3,703,699 7,407,391 DEFERRED LIABILITIES 14.1 (1,060,239)1,791,667 Deferred Taxation 14.2 28,797,293 28,548,318 Gratuity 27,737,054 30,339,985 Deferred tax credits / (debits) arising in respect of 14.1 (14,922,975) (12,664,182)Accelerated tax depreciation 150,016 261,762 Provision for loss Allowances 8,351,215 8,279,012 Provision for Gratuity (4,162,951)(6,382,201)14.2 The Company provides defined benefit plan under unfunded gratuity scheme for all its permanent employees who attain the minimum qualifying period. Annual charge is made using the actuarial techniques of Projected Unit Credit Method. 14.2.1 Movement in Net liability recognized Net Liability at the beginning of the year 28,548,318 23,807,062 Re-Measurements chargeable in Other 7,154,966 6,957,636 Comprehensive Income Deferred tax on re-measurement (3,599,452) 318,932 (3,306,539)Benefits paid during the year (2,535,312)28,548,318 28,797,293 14.2.2 Movement in Present value of defined benefit plan 23,807,062 Present value of defined benefit obligation 28,548,318 3,719,496 Current service cost 3,799,156 3,238,140 Interest costs 3,355,810 Benefits Paid (3,306,539)(2,535,312)Re-Measurements (3,599,452)318,932 28,797,293 28,548,318 Expense recognized in Profit & loss account 3,719,496 3,799,156 Current service cost 3,355,810 3,238,140 Interest costs 6,957,636 7,154,966 14.2.4 Principal actuarial assumptions 11.75% 14.75% Discount rate used for Interest cost in P&L charge 14.75% Discount rate used for year-end obligation 11.75% Expected rate of increase in salaries per annum 10.75% 13.75% Average expected remaining life time of employees 5 years 5 years





14.2.5 Sensitivity Analysis as at 30.06.2025

A sensitivty analysis for the above principal actuarial assuptions as of the statement of financial position date showing how the defined benefit obligation would have been affected by changes in the said assumptions is as follows:

	Present Value of Defined	Discount Rate +1%	Discount Rate -1%	Salary Increase +1%	Salary Increase -1%
	Benefit Obligations	24,441,664	27,046,873	27,092,080	24,439,235
15	TRADE AND OTHER PAYABLES		Note		
	Trade creditors and other payables - unsecured			5,329,311	15,359,665
	Advances from Customers - unsecured		15.1	4,254,514	19,456,983
	Mark up Payable			4,226,519	4,757,524
	Accrued Expenses			28,815,117	10,148,209
	Others			4,789,237	4,458,950
	Provision for Warranty Claims			559,614	475,123
				47,974,312	54,656,453
	15.1 These represent amounts deposited in advance by the customer	rs against sales orders.			
16	TAXES PAYABLE				
	Withholding Taxes Payable		16.1	9,061,719	3,916,216
	16.1 This represents withholding tax withheld from vendors and em	ployees.			
17	SHORT TERM BORROWINGS				
	Banking Companies - Secured				
	BAFL - Finance against Imported material		17.1	297,043,624	190,901,806
	Loan from Directors - Unsecured		17.2	70,105,341	70,105,341
				367,148,965	261,007,147

17.1 The Company has obtained the facility of finance against imported material from Bank Al-Falah Limited amounting to Rs.415 million (2024: 415 million). The facility attracts mark-up at flexible rate linked with 1 months KIBOR plus 180 (2024: 180) basis points per annum. The facility is secured against lien over imported documents, pledge of imported material and personal guarantees of Directors of the Company. The Company has also been provided the facility for sight letter of credit (SLC) of Rs 400 million (2024: Rs 150 million) to import raw material. The facility is secured against import documents of import letters of credit.

The Company has obtained the letter of credit facility from Habib Metropolitan Bank Limited amounting to Rs.170 million (2025: Rs.170 million). The facility attracts commission at the rate of 0.1% per quarter. The facility is secured against lien over import documents. The Company has also been provided the facility for Murabaha Import (Pledge/Spot/Deferred) amounting to Rs.150 million (2025: Rs.150 million) which carries profit at 3MK + 1.80% per annum and is secured against pledge of imported goods and specific charge on pledged goods and ranking charge over current assets of the Company. Further, the Company has also obtained Al-Bai / Istisna Finance facility of Rs.30 million (2025: Rs.30 million) which carries profit at 3MK + 1.80% per annum and is secured against ranking charge over current assets of the Company with 25% margin. In addition, a collateral security in shape of an equitable mortgage charge of Rs.313 million was also created against the company's fixed assets along with Token Registered Mortgage of 500k

17.2 This represents the interest free loan received form directors to meet working capital requirement of the Company. It is unsecured and interest free loan loan which is repayable on demand. The transactions with the directors are related party transactions.

18 UNCLAIMED DIVIDENDS

This represents amount of unclaimed dividends pretaing to various past years and are still unclaimed. This amount is being transferred to a profit bearing account and profit will be utilized for corporate social responsibilities and other specific purposes.

19 CONTINGENCIES & COMMITMENTS

19.1 Contingencies

The commercial banks have issued guarantees on behalf of the Company amounted to Rs.Nill million (2024 : Rs.Nill million).

19.2 An amount of Rs. 40.231 Million which is appearing as credit by LESCO in previous year which seems to be an erroneous mistake on the part of LESCO. The company has already created provision of exiting liability for electricity expenses payable. However any future liability if arises will be provided at that time.

19.3 Commitments

Commitments in respect of letters of credit for raw materials at the terminal date were Rs. 95.056 million (2024: Rs.133.346 million).



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20	SALES	Note	2025 Rupees	2024 Rupees
	Local sales		1,834,962,224	1,671,339,050
	Less: Sales tax		(288,216,403)	(263,904,354)
	Trade Discount		(147,709,771)	(128,949,254)
			1,399,036,050	1,278,485,442

20.1 In Finance Act 2019, the foam and spring matteresses are included in 3rd schedule to the Sales Tax Act, 1990, where sales tax is charged at retail price. Sales tax and trade discount / retailers margin is subtracted from gross sales and disclosed in accordance with the requirements of fourth schedule to the Companies Act, 2017 to arrive at net sales of the Company.

21 COST OF GOODS SOLD

Opening stock of raw material and store & spares		299,393,248	260,622,961
Purchases		1,243,642,731	1,085,323,588
Closing stock of raw material and store & spares		(357,551,314)	(299,393,248)
Raw material and Store & Spares consumed		1,185,484,665	1,046,553,301
Salaries, wages and other benefits	21.1	30,231,979	28,256,280
Power & Fuel and Lubricants		10,971,079	16,806,883
Repair & Maintenance		298,626	487,767
Depreciation	5.4	8,784,826	9,789,086
Warranty and Claims		559,614	
Insurance		4,017,283	2,063,330
Cost of goods Manufacturing		1,240,348,072	1,103,956,647
Opening stock of work in process		11,494,844	35,089,632
Closing stock of work in process		(19,789,787)	(11,494,844)
Cost of goods manufactured		1,232,053,129	1,127,551,435
Opening stock of finished goods		32,154,145	17,267,449
Closing stock of finished goods		(38,816,941)	(32,154,145)
Cost of Goods Sold		1,225,390,333	1,112,664,739

21.1 Salaries, wages and other benefits include Rs.3,179,985/- (2024: Rs.3,609,292/-) in respect of defined benefit plan under non-funded gratuity scheme.

22 ADMINISTRATIVE EXPENSES

Directors' remuneration		5,297,076	4,691,694
Salaries & benefits	22.1	23,706,374	12,954,331
Travelling & Conveyance/Running		-	2,179,744
Postage, telephone & telefaxes		1,165,415	1,791,337
Vehicle running			669,737
Vehicle maintenance		617,220	765,327
Legal & professional charges		759,571	719,361
Auditors' remuneration	22.2	1,170,127	1,068,542
Printing & stationery		912,641	518,110
Staff Welfare		1,505,240	1,479,660
Entertainment		2,497,333	2,408,164
Utility charges		16,895,869	30,504,761
Fee & subscription		663,836	733,399
Depreciation.	5.4	1,468,623	1,509,473
Medical Expenses		342,028	283,605
Internet charges		700,000	520,020
Provision for bad debts	7.2	(385,330)	(64,160)
Repair and maintenance		418,392	389,741
Insurance		1,818,969	1,440,393
Advertisements		102,060	198,395
Rent, Rates and Taxes		1,056,000	2,016,000
		60,711,443	66,777,634



22.1

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	22.2	Auditors' remuneration			
		Audit fee		715,000	650,000
		Fee for limited review of half yearly financial statements		385,000	350,000
		Out of pocket expenses		70,127	63,752
				1,170,127	1,063,752
23	DISTR	UBUTION EXPENSES			
		Salaries & benefits	23.1	36,397,133	30,366,403
		Staff welfare		315,214	1,780,641
		Entertainment		545,236	822,417
		Printing and stationery		179,010	383,187
		Telephone and postage		439,572	666,309
		Travelling and conveyance/Running		6,738,175	3,528,543
		Vehicle repair and maintenance		61,030	-
		Utility charges		_	307,217
		Advertisement/business promotion charges		1,651,313	2,155,274
		Depreciation	5.4	6,862,369	7,299,315
				53,189,052	47,309,306
	23.1	Salaries and other benefits include Rs.2,384,989/- (2024: Rs.1,159,9	45/-) in respect of defined benefit plan	under non-funded gratui	ity scheme.
24	FINAN	NCE COST			
		Mark up on short term financing		30,262,134	16,168,478
		Bank & muccadam charges		720,846	512,793
				30,982,980	16,681,271
25	OTHE	R OPERATING EXPENSES			
		Workers' Profit Participation Fund - WPPF	25.1	1,661,265	2,157,445
		Workers' Welfare Fund - WWF		826,467	801,654
		Town on Princered of Assets			1 201 220

Salaries and other benefits include Rs.1,589,992/- (2024: Rs.2,188,399/-) in respect of defined benefit plan under non-funded gratuity scheme.

				30,982,980	16,681,271
25	OTH	ER OPERATING EXPENSES			
		Workers' Profit Participation Fund - WPPF	25.1	1,661,265	2,157,445
		Workers' Welfare Fund - WWF		826,467	801,654
		Loss on Disposal of Assets		-	1,281,239
				2,487,732	4,240,338
	25.1	Workers' Profit Participation Fund - WPPF (Movement)			
		Balance as July,01		2,157,445	1,357,100
		Provision for the year		1,661,265	2,157,445
		Payment during the year		(2,157,445)	(1,357,100)
		Balance as June, 30		1,661,266	2,157,445
26	отн	ER OPERATING INCOME			
		Income From Bank Deposits		737,970	5,863,858
		Insurance Claim - Others		3,257,661	-
		Income /(Loss) Disposal of Assets		467,434	-
		Mise. Income		-	3,513,796
				4,463,065	9,377,654
			-		

27	INCOME TAX EXPENSE	Note
----	--------------------	------

Cur	rent	Tax	cation	
-	For	the	year	

Deferred	Taxation

	17,487,951	15,981,068
	17,487,951	15,981,068
	(3,895,747)	(3,044,575)
=	13,592,204	12,936,493



27.1 Relationship between income tax expenses and accounting profit:

Profit before taxation	30,737,575	40,189,809
Tax at the applicable tax rate of 29% (2024: 29%)	8,913,897	11,655,045
Tax effect of:		
-amounts not deductible for tax purpose	721,442	858,139
-amounts deductible for tax purpose but not		
taken to the statement of profit or loss	2,348,429	(889,203)
- Additional provision to reach at minimum tax	5,504,183	4,357,087
Adjustment for current tax of prior years	-	-
Tax effect of deferred taxation	(3,895,747)	(3,044,575)
Income tax expense	13,592,204	12,936,493
Effective rate of tax	44.22%	32.19%

28 EARNINGS PER SHARE - basic and diluted

There is no dilutive effect on the basic earnings per share of the Company, which is based on:

Profit for the year before taxation	(Rupees)	30,737,575	40,189,809
Profit for the year after taxation	(Rupees)	17,145,371	27,253,316
Number of shares outstanding	(Shares)	10,000,000	10,000,000
Earnings per share before taxation	(Rupees)	3.07	4.02
Earnings per share after taxation	(Rupees)	1.71	2.73

29 REMUNERATION OF CHIEF EXECUTIVE, DIRECTORS AND EXECUTIVE

	CE	0	Dir	ectors	Executiv	es	Total	
	2025	2024	2025	2024	2025	2024	2025	2024
Managerial Remuneration	5,297,076	4,691,694		-	3,015,066	5,086,836	8,312,142	9,778,530
Utilities	1,241,515	1,193,764				-	1,241,515	1,193,764
Gratuity					486,301	1,091,241	486,301	1,091,241
Total	6,538,591	5,885,458	396		3,501,367	6,178,077	10,039,958	12,063,535
Number of Persons	1	1		-	1	1	2	2

Remuneration and other facilities to Chief Executive and Directors is paid in accordance with the policy formulated by the Board of Directors of the Company. No remuneration is paid to Non-Executive Directors and Independent Directors of the Company. Two Company maintained cars have been given to directors as conveyance facility by the approval of the board.

30 FINANCIAL RISK MANAGEMENT

30.1 Credit Risk

The Company's credit risk exposures are categorized under the following heads:-

Exposure to Credit Risk

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at reporting date was:-

Trade debtors	12,932,482	24,686,072
Advances to staff	4,817,206	7,687,511
Other receivables	3,607,925	3,299,153
Cash at banks	12,982,410	40,951,494
	34,340,023	76,624,230
The trade debts as at the reporting date are all domestic debts. The a	ging of trade receivables at the reporting dates is as under:-	
Up to 30 days	10,770,436	13,080,893
31 to 90 days	2,086,265	6,272,931
91 to 120 days	75,781	4,542,467
121 to 180 days		789,781

24,686,072

12,932,482





Based on the historic records, the company believes that no impairment allowance in respect of financial assets and liabilities is required except for the provisions provided for impairment amounting to Rs.517,299/- (2024: Rs.902,629/-).

30.2 Liquidity Risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company's approach to managing liquidity is to ensure as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stress conditions, without incurring unacceptable losses or risking damage to the company's reputation. Following are the contractual maturities of financial liabilities, including interest payments and excluding the impact of netting agreements, if any.

2025	Carrying	Contractual Cashflows	Six Months or Less	Six to twelve months	One to two Years	Two to five Years
Trade and Other Payables	34,144,428	34,144,428	25,480,739	8,663,689		
Taxes Payable	9,061,719	9,061,719	•		+50	500
Unclaimed Dividend	1,777,700	1,777,700	1,777,700		20	
Financial Charges payable	4,226,519	4,226,519	2,141,662		237	52
Short term Borrowings	367,148,965	367,148,965	257,004,276	110,144,689		
Total	416,359,331	416,359,331	286,404,376	118,808,379		
2024	Carrying	Contractual Cashflows	Six Months or Less	Six to twelve months	One to two Years	Two to five Years
Trade and Other Payables	25,507,874	25,507,874	19,035,594	6,472,280		
Trade and Other Payables Taxes Payable	25,507,874 3,916,216	25,507,874 3,916,216	19,035,594 3,916,216	6,472,280		
	3,916,216			ALL OFFICE AND THE		
Taxes Payable		3,916,216	3,916,216			

30.3 Market Risk

Total

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in interest rate, foreign currency, commodity price and equity price that will affect the Company's income or the value of its holdings of financial instruments.

296,966,461

212,192,037

84,774,424

30.3.1 Interest Rate Risk

At the reporting date the interest rate profile of the Company's interest bearing financial instruments were:-

296,966,461

Particulars	2025	2024	2025	2024
	Effectiv	e rate in %	Carrying amor	ınt (Rs.)
Financial Liabilities				
Variable Rate instruments:-				
Short Term Borrowings	9.25 to 16.96	22.65 to 25.50	297,043,624	190,901,806

Fair value of sensitivity analysis for fixed rate instruments

The company does not account for any fixed rate financial assets and liabilities at fair value through profit and loss. Therefore a change in interest rate at the reporting date would not affect profit and loss account.

Cash flow sensitivity analysis for various rate instruments

A change of 100 basis points in interest rate at the reporting date would have increased/ (decreased) profit or loss by amounts shown below. This analysis assumes that all other variables, in a particular foreign currency rate (if any), remains constant. The analysis is performed on the same basis as for the previous year:-

		Increase Profit	Decrease Profit
As at June 30, 2025	Rupees	2,970,436	(2,970,436)
As at June 30, 2024	Rupees	1,909,018	(1,909,018)

The sensitivity analysis prepared is not necessarily indicative of the effect on Profit for the year and assets / liabilities of the company.





2024

30.3.2 Price Risk

Price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk). The company is not exposed to any price risk as there are no financial instruments at the reporting date that are sensitive to price fluctuations.

30.3.3 Currency Risk

The company is exposed to currency risk on import of raw materials mainly dominated in US dollars. The Company's exposure to foreign currency risk for US Dollars is as follows:-

	2025	2024
	Rupees	Rupees
Outstanding Letter of Credits	155,473,032	133,346,080
Average Rate	286.00	273.42
Reporting date rate	283.50	280.60

30.3.4 Sensitivity analysis

At reporting date, if the PKR had strengthened by 10% against the foreign currencies with all other variables held constant, post-tax Profit for the year would have been higher by the amount shown below, mainly as a result of net foreign exchange gain on translation of outstanding letter of credits.

2025	2024
Rupees	Rupees
15.547.303	13.334.608

The effect on Profit and loss Account is:

The weakening of PKR against foreign currencies would have an equal but opposite impact on the post tax profit. The sensitivity analysis prepared is not necessarily indicative of the effects on (loss) /profit for the year and assets / liabilities of the Company.

30.4 Fair value of financial instruments

The carrying values of the financial assets and financial liabilities approximate their fair values. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at measurement date.

30.5 Capital Risk Management

The Company's prime objective when managing capital is to safeguard its ability to continue as going concern in order to provide adequate returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust capital structure, the Company may adjust the amount of dividends paid to shareholders, issue new shares or sell assets to reduce debt.

Consistent with others in the industry, the Company monitors capital on the basis of the gearing ratio. This ratio is calculated as debt divided by total capital employed. Total capital employed is calculated as equity as shown in the statement of financial position plus debt.

	2025	2024
	Rupees	Rupees
Total Debt	370,852,664	268,414,538
Total Equity	342,086,171	322,385,189
Total Capital Employed	712,938,835	590,799,727
Gearing Ratio	52.02%	45,43%

31 TRANSACTIONS WITH RELATED PARTIES

The Company's related parties include associated companies, entities over which directors are able to exercise influence, subsidiaries, staff retirement fund, directors and key management personnel. Detail of transactions with related parties during the year other than those which have been disclosed elsewhere in the financial statements are as follows:-

31.1 The company has entered into a transaction with Al-Khair Foam (Pvt) Ltd which is a related party because of common management personnel.
The machinery was disposed off to related party at arm's length basis:

Nature	Amount	Outstanding
Disposal	11,000,000	Nil



32 FINANCIAL INSTRUMENST BY CATEGORIES

IAS 9 Financial Instrument

	IFRS 9 Measurement Category			
	Carrying	Fair value	Amortized	Fair value
	amount before	through profit	cost	through OCI
	reclassification	or loss	-3-55	
Financial Assets				
Trade debts	12,415,183		12,415,183	
Advances, deposits and prepayments	94,561,315		94,561,315	_
Cash and bank balances	32,106,299		32,106,299	
As at June 30, 2025	139,082,797		139,082,797	
	227,000,00		227,000,000	
Trade debts	23,783,443		23,783,443	
Advances, deposits and prepayments	25,569,887		25,569,887	
Cash and bank balances	42,234,842		42,234,842	
As at June 30, 2024	91,588,172		91,588,172	-
Financial Liabilities				
Trade and other payables	47,974,312		47,974,312	
Short term borrowings	297,043,624		297,043,624	
Un-claimed dividend	1,777,700		1,777,700	_
As at June 30, 2025	346,795,636		346,795,636	
Trade and other payables	54,656,453	-	54,656,453	-
Short term borrowings	190,901,806		190,901,806	-
Un-claimed dividend	1,777,700		1,777,700	-
As at June 30, 2024	247,335,959		247,335,959	-
			2025	2024
			Rupees	Rupees
CASH GENERATED FROM OPERATIONS				
Profit before taxation			30,737,575	40,189,809
Adjustments for non cash items:				
Depreciation on property, plant and equipment			17,115,817	18,597,871
Finance cost			30,982,980	16,681,271
Provision for gratuity			7,154,966	6,957,636
Provision for Warranty			559,614	
Provision for loss Allowance			(385,330)	(64,160)
Provision for workers' profit participation fund			1,661,265	2,157,445
Loss / (gain) on disposal of property, plant and equipment			(467,434)	1,281,239
Provision for workers' welfare fund		Į.	826,467	801,654
Operating profit before working capital changes			57,448,345 88,185,920	46,412,956 86,602,765
Decrease/(increase) in current assets				
Stores and spares		Γ	(792,625)	1,687,048
Stock-in-trade			(72,323,180)	(31,749,243)
Trade debts			11,753,590	26,267,217
Advances, deposits and prepayments			(68,991,428)	1,931,046
			(130,353,643)	(1,863,932)
(Decrease)/increase in current liabilities				
Trade and other payables			(1,420,412)	(139,261,184)
Net cash flow from Operating Activities			(43,588,135)	(54,522,351)



35

Capacity utilized

AL-KHAIR GADOON LTD.



man a

1,800

		2025	2024
33.1	Cash and cash equivalents	Rupees	Rupees
	Cash in hand	6,856,094	1,283,348
	Cash at banks - in current accounts	12,982,410	27,455,842
	-in profit bearing accounts	12,267,795	13,495,652
		32,106,299	42,234,842

34 RECONCILIATION OF MOVEMENT OF LIABILITIES AND EQUITIES TO CASH FLOWS ARISING FROM FINANCING ACTIVITIES

	Short Term Borrowing	Reserve	Total
Balance as on July 01, 2024	261,007,147	197,385,190	458,392,337
Increase in short term borrowing	106,141,818		106,141,818
Total comprehensive income for the year		19,700,981	19,700,981
	367,148,965	217,086,171	584,235,136
PLANT CAPACITY AND PRODUCTION			
		2025	2024
		Tons	Tons
Rated capacity		13,280	13,280

67th west Physics

It is important to disclose that the capacity of plant is utilized according to the demand of the products. The very nature of plant is such that the producing speed is so high, it can run on average flow ranging from 90 Kgs to 125 Kgs per minute, resulting it can produce one month's stock in just four days. The plant is working as per its specifications and there is no indication of any under utilization.

36	NUMBER OF EMPLOYEES	2025	2024
	Number of employees as at June 30	165	190
	Average number of employees during the year	162	180

37 CORRESPONDING FIGURES AND GENERAL

- Have been rounded off to the nearest rupee
- Corresponding figures have been re-classified / restated to reflect more appropriate presentation of events and transactions for comparison purpose.

38 DATE OF AUTHORIZATION

These financial statements were authorized for issue on September 26, 2025 by the Board of Directors of the Company.

MUHAMMAD AFZAL SHEIKH CHAIRMAN

Lahore: September 26, 2025

MUHAMMAD AMIN SHEIKH
CHIEF EXECUTIVE

MUHAMMAD TARIQ AMIN CHIEF FINANCIAL OFFICER

1,800

64



AL-KHAIR GDAOON LIMITED

Gender pay gap statement under circular 10 of 2024

The following is the gender pay gap calculated for the year ended June 30,2025

i Mean Gender Pay Gap: -22.59%

ii Median Gender Pay Gap: -19.59%

iii Any other Details as deemed relevant:

Al-Khair Gadoon Limited is committed to fostering a workplace where diversity, equity and inclusion are at the core of everything we do. We are putting efforts into promoting gender diversity with an environment where all employees can thrive, contribute, and reach their full potential.

Muhammad Amin Sheikh

CEO- Al-Khair Gadoon Limited





THE COMPANIES ACT, 2017 COMPANIES REGULATIONS, 2025 [Section 227(2)(f) and Regulation 30]

PATTERN OF HOLDING OF THE SHARES HELD

1.1 Name of the Company AL-KHAIR GADOON LIMITED

2.1 Pattern of holding of the shares held by the shareholders as at	3	0	0	6	Π	2	0	2	5
---	---	---	---	---	---	---	---	---	---

2.2 No. of	SHAREHO	LDINGS	Total Charge Held
Shareholders	From	To	Total Shares Held
47	1	100	909
186	101	500	90,18
41	501	1000	40,75
29	1001	5000	72,97
9	5001	10000	67,50
4	10001	15000	50,60
3	15001	20000	51,29
1	20001	35000	32,00
1	35001	40000	37,50
2	40001	120000	84,08
1	120001	125000	122,73
1	125001	300000	186,00
1	300001	330000	309,66
1	330001	335000	333,50
1	335001	480000	383,00
2	480001	500000	997,00
3	500001	605000	1,805,00
1	605001	700000	686,00
1	700001	800000	800,00
1	800001	1000000	880,11
1	1000001	2985000	2,969,20
337			10,000,000
Categories of Shareholders	No. of Shareholders	No. of Shares held	Percentage
Individuals	332	9,688,249	96.882%
Investment Companies	1	500	0.005%
Joint Stock Companies	4	311,251	3.113%

337

10,000,000

100.00%





PATTERN OF SHAREHOLDING

2.3	Categ	gories of shareholders		No. of Shares	Percentage
	2.3.1	Directors, Chief Executive Office	r		
	a)	Mr. Mohammad Afzal Sheikh	Chairman/Director	2,984,491	29.845%
		Mr. Mohammad Amin Sheikh	Chief Executive	917,611	9.176%
		Mr. Mohammad Saeed Sheikh	Director	603,000	6.030%
		Mrs.Nafisa Amin	Director	686,000	6.860%
		Mrs. Parveen Afzal	Director	601,000	6.010%
		Mrs. Farnaz Saeed	Director	800,000	8.000%
		Mr. Asif Sajjad	Independent Director	500	0.005%
		Mr. Kamal Subhani	Independent Director	500	0.005%
				6,593,102	65.93%
	b)	Spouse and minor children.		386 (38)	
		Mr. Nadeem Afzal s/o M. Afzal Sh	eikh	601,000	6.010%
		Mr. Muhammad Saad		499,000	4.990%
		Mr. Muhammad Ahmed		374,500	3.745%
				1,474,500	14.75%
	2.3.2	Associated Companies, undert	akings and related partic	_	0.000%
	2.3.3	NIT and ICP		500	0.005%
	2.3.4	Banks Development Financial In	stitutions, Non Banking Fina	ancial Institutions.	
		Public Sector companies		310,251	3.10%
	2.3.5	Insurance Companies			0.000%
	2.3.6	Modarabas and Mutual Funds		1,000	0.01%
	2.3.8	General Public - Individuals		1,620,647	16.21%
	2.3.9	Others (to be specified)			0.000%
				10,000,000	100.00%
	2.3.7	Share holders holding 10%			
		Mr. Mohammad Afzal Sheikh	Chairman/Director	2,984,491	29.84%

Trade in the shares of the Company by Directors, CEO, CFO, Company Secretary, Executives and their Spouses and Minor Children.

Name	Sale	Purchase



2025 ANNUAL REPORT

www.alkhairgadoon.com





2025
ANNUAL
REPORT





PROXY FORM OF ANNUAL GENERAL MEETING

per registered Folio No./CDC Participant's ID and Account No	I/We							
per registered Folio No./CDC Participant's ID and Account No	of							
No	being	a member of	Al-Khai	r Gadoon L	imited and h	older of		Ordinary Shares as
or failing him/her (NAME) of who is also a member of the Company vide registered Folio No./CDC Participant's IID and Account No. as my / our proxy to vote for me / us and on my / our behalf at the 35 st Annual General Meeting of the Company to be held at Registered Office at 92/3, Phase III, Industrial Estate, Gadoon Amazai, District Swabi, Khyber Pakhtunkhwa, on Friday October 24, 2025 at 08:00 A.M. and at every adjournment thereof. As witness my hand this	per re	registered Folio No./CDC Participant's ID and Account No				Sub-Account		
or failing him/her	No					hereby	appoi	nt (Name)
Annual General Meeting of the Company to be held at Registered Office at 92/3, Phase III, Industrial Estate, Gadoon Amazai, District Swabi, Khyber Pakhtunkhwa, on Friday October 24, 2025 at 08:00 A.M. and at every adjournment thereof. As witness my hand this							f	
who is also a member of the Company vide registered Folio No./CDC Participant's ID and Account No as my / our proxy to vote for me / us and on my / our behalf at the 35 st Annual General Meeting of the Company to be held at Registered Office at 92/3, Phase III, Industrial Estate, Gadoon Amazai, District Swabi, Khyber Pakhtunkhwa, on Friday October 24, 2025 at 08:00 A.M. and at every adjournment thereof. As witness my hand this day of	or fail	ing him/her _						
who is also a member of the Company vide registered Folio No./CDC Participant's ID and Account No as my / our proxy to vote for me / us and on my / our behalf at the 35 st Annual General Meeting of the Company to be held at Registered Office at 92/3, Phase III, Industrial Estate, Gadoon Amazai, District Swabi, Khyber Pakhtunkhwa, on Friday October 24, 2025 at 08:00 A.M. and at every adjournment thereof. As witness my hand this day of	(NAM	(E)						
who is also a member of the Company vide registered Folio No./CDC Participant's ID and Account No as my / our proxy to vote for me / us and on my / our behalf at the 35 st Annual General Meeting of the Company to be held at Registered Office at 92/3, Phase III, Industrial Estate, Gadoon Amazai, District Swabi, Khyber Pakhtunkhwa, on Friday October 24, 2025 at 08:00 A.M. and at every adjournment thereof. As witness my hand this day of	of							
No as my / our proxy to vote for me / us and on my / our behalf at the 35 st Annual General Meeting of the Company to be held at Registered Office at 92/3, Phase III, Industrial Estate, Gadoon Amazai, District Swabi, Khyber Pakhtunkhwa, on Friday October 24, 2025 at 08:00 A.M. and at every adjournment thereof. As witness my hand this day of	who i	s also a mem	her of the	e Company	vide register	ed Folio No./Cl	DC Participar	it's ID and Account
Annual General Meeting of the Company to be held at Registered Office at 92/3, Phase III, Industrial Estate, Gadoon Amazai, District Swabi, Khyber Pakhtunkhwa, on Friday October 24, 2025 at 08:00 A.M. and at every adjournment thereof. As witness my hand this		o diloc la lincili					•	
Estate, Gadoon Amazai, District Swabi, Khyber Pakhtunkhwa, on Friday October 24, 2025 at 08:00 A.M. and at every adjournment thereof. As witness my hand this	No			as my / ou	ir proxy to vo	ote for me / us a	and on my / o	ur behalf at the 35
A.M. and at every adjournment thereof. As witness my hand this	Annua	al General Mo	ecting of	the Compa	ny to be held	at Registered O	ffice at 92/3,	Phase III, Industrial
A.M. and at every adjournment thereof. As witness my hand this	Estate	. Gadoon An	nazai, Dis	trict Swabi	, Khyber Pak	htunkhwa, on F	riday Octobe	r 24, 2025 at 08:00
As witness my hand this								
	CA.IM.	and at every a	agounnin	ciit ilicicoi.				
signed by the said in the presence of Signature: Signature Across Two Rupees	As	witness	my	hand	this			day of
signed by the said in the presence of Signature: Signature Across Two Rupees				2025				
Signature: Signature Across Two Rupees	signed	d by the said						in the presence
Signature: Signature Across Two Rupees	_							
	·-							
Signature Across Two Rupees								
Signature Across Two Rupees								
	Signa	ture:						
Revenue Stamps								
							Reve	nue Stamps

Note: Proxies, in order to be effective, must be received at the Corporate Office of the Company at Al-Khair House, 43 – T, Gulberg II, Lahore, not less than forty eight hours before the time for holding the meeting and must be stamped, signed and witnessed.



2025 ANNUAL REPORT

يراكى كافارم سالانداجلاس عام

بن <i>ایم</i>				بخشيت مبر
الخير كدون لينينثه بذريعه بذاكميني ميمير				کواپتاراکی
كرتا وال كرت ين اوراس كى عدم موجود كى ين كمينى	ں کمپنی کے دوسرے مبر ا		کواچی جگہائی کے	کمینی کے سالاندا جلائی عا
يْن جر 24 أَنْوَير 2025 كومنعقد موكا يا كونى التواشد واجا	شده اجلای ہو بیس شرکت کرنے	ميرى المعارى عكدووث ديية حقد	ين حقد ارمقرر كرتا وال اكرت بيل -	- 4
ن ایم نے آج موری کے ورر	2 كودرى دىلى دىلى موجودى يىلى دىر			
13 ² 7 . 1		±3°5 .2		
)*t				
پيتر سي اين آني مي يا پاسپورث نمبر		پيت کااين آئی ک يا پاسپورٽ	سيورث تمبر	
نوليو/ ى دى ى ا كا دُنت تبر				
		وس رو ب كر يوينيوا	ريع ينيواستيم بردستنط	
		د حجال کی کے ماک رہند و تھو	الرواموت كراهل كمطابق مون والنك	ما يُحَدِي

اليم توث:

- بیراکسی فارم بھل پرشدہ اورد سخط شدہ بھپنی کے کارپوریٹ آفس الخیر ہاؤس، 43-T، گلبر گٹ ال الاہور میں اجلاس کے انعقاد کے وقت ہے کم از کم 48 کھنے قبل لاز یادصول ہو جانا جا ہے۔
 - كونى فض جوخود كمينى كالمبرنده و، يراكس مقررتين كياجاسكاسوائ كارپوريش كيجوكس ايس فض كويراكس مقرركرسكتي بيجو كميني كالمبرنده و .
- اگرکونی فض ایک سے زیادہ پراکس مقرر کرتا ہے اور کھنی کے پاس ایک سے زیادہ پراکسی فارم جن کراتا ہے تو پراکسی کی ایسی تمام دستاویزات فیرموثر قراردی جا کیں گی۔

ى دى كا كا و تف موللدرد اكار بور يث اوارول كيك:

- ورج بالا کے علاوہ درج ذیل شرائط بھی پوری کر مالازی ہے:
- پراکسی قارم پردوگوابان کےدستھنا ہوئے جائیس جن کے نام، ہے اوری این آئی کی نمبرقارم پردری ہول۔
- عضی اوزاوریا کی کے کا این آئی کی بایا سپورٹ کی تصدیق شدہ کا بیال پراکسی فارم کے ساتھ فراہم کی جائیں۔
 - براكى كواجلاس من شركت كوفت ابنااسلى كاين آئى كى يا بيورث وي كرنا موكار
- کار پوریث اداره ہونے کی صورت میں بورڈ آف ڈائز یکٹرز کی قرارداد ایپادر آف اٹارٹی اور نمونے کے دستھنا (اگر پہلے ہے جمع شکرائے سے ہوں) کمپنی کوفراہم کرتالازی ہے۔









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