





for the 1st Quarter
ended September 30,
2025

***Advanced Products
in the New Era***



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 Millat Tractors Limited Official  Millat Tractors Ltd

Contents

02	Corporate Information
03	Directors' Review

COMPANY'S UNCONSOLIDATED FINANCIAL STATEMENTS

04	Unconsolidated Condensed Interim Statement of Financial Position
06	Unconsolidated Condensed Interim Statement of Profit or Loss and Other Comprehensive Income
07	Unconsolidated Condensed Interim Statement of Changes in Equity
08	Unconsolidated Condensed Interim Statement of Cash Flows
09	Notes to the Unconsolidated Condensed Interim Financial Statements

GROUP'S CONSOLIDATED FINANCIAL STATEMENTS

20	Consolidated Condensed Interim Statement of Financial Position
22	Consolidated Condensed Interim Statement of Profit or Loss and other Comprehensive Income
23	Consolidated Condensed Interim Statement of Changes in Equity
24	Consolidated Condensed Interim Statement of Cash Flows
25	Notes to the Consolidated Condensed Interim Financial Statements

Corporate Information

Board of Directors

Chairman

Mr. Sikandar Mustafa Khan

Chief Executive

Mr. Raheel Asghar

Directors

Mr. Sohail Bashir Rana
Mr. Laeeq Uddin Ansari
Mr. Qaiser Saleem
Mr. Saad Iqbal
Mr. Nasar Us Samad Qureshi
Mr. Muhammad Javed Rashid
Mr. Manzoor Ahmed
Mr. Muhammad Mustafa Khan
Mr. Muhammad Mustafa Sohail
Mr. Murad Naseer uddin Ansari
Mrs. Zara Salman Bandial

Company Secretary

Mr. Muhammad Faisal Azeem

Chief Financial Officer

Mr. Sohail A. Nisar

Auditors

M/s. A.F. Ferguson & Co.
Chartered Accountants

Legal Advisors

Riaa Barker Gillete
Akhtar Ali & Associates
Ch. Law Associates Inn

Company Share Registrar

Karachi

CDC Share Registrar Services Limited.
CDC House, 99 – B, Block 'B',
S.M.C.H.S., Main Shahra-e-Faisal,
Karachi-74400.
Tel: Customer Support Services (Toll Free) 0800-CDCPL
(23275)
Fax: (92-21) 34326053
Email: info@cdcsrsl.com
Website: www.cdcsrsl.com

Lahore

Mezzanine Floor, South Tower, LSE Plaza,
Khayaban-E-Aiwan-E-Iqbal,
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Tel: (92-42)- 36362061-66

Islamabad

Room # 410,
4th Floor, ISE Towers, 55-B, Jinnah Avenue,
Blue Area,
Islamabad.
Tel. (92-51) 2895456-9

Bankers

Bank Alfalah Limited
Habib Bank Limited
MCB Bank Limited
Bank of Punjab Limited
Allied Bank Limited
Meezan Bank Limited

Registered Office and Plant

9 - km Sheikhpura Road, Distt. Sheikhpura,
Tel: 042-37911021-25
UAN: 111-200-786
Fax: 042-37924166, 37925835
Website: www.millat.com.pk
E-mail: info@millat.com.pk

Millat Precision Engineering

10 - km Raiwind Road, Lahore.

Regional Offices

Karachi

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Co-operative Housing Society, Karachi.
Tel: 021-34553752
UAN: 111-200-786
Fax: 021-34556321

Islamabad

H. No. 22, St. No. 41, Sector F-6/1, Islamabad.
Tel: 051-2271470
UAN: 111-200-786
Fax: 051-2270693

Multan Cantt.

Garden Town, (Daulatabad), Shershah Road,
Multan Cantt.
Tel: 061-6537371
Fax: 061-6539271

Sukkur

House No B/106, Akuwat Nagar Society,
Near Gol Masjid, Airport Road, Sukkur.
Tel: 071-5815041
Fax: 071-5815042

Directors' Review

On behalf of the Board of Directors of Millat Tractors Limited, I am pleased to present the interim financial information of the Company for the three months period ended September 30, 2025 along with consolidated interim financial information of the Millat Group of Companies.

During the Three-month period ended September 30, 2025, your Company sold 2,177 tractors, compared to 2,566 units in the same period last year reflecting a decline of 15.2% in sales volume. In value terms, sales dropped from Rs. 7.99 billion to Rs. 7.55 billion, marking a 5.6% decrease. Earnings per share (EPS) for the period stood at Rs. 2.57 per share, as against Rs. 3.12 per share in the corresponding period of the previous year.

Oil prices in international market have remained relatively stable during this quarter. Moreover, credit rating of Pakistan has been raised to Caa+ by Moody's in August 2025. Staff level agreement between IMF and Pakistan for release of USD 1.2 billion has also been reached. It is expected that all these factors will have a positive outcome for our economy in upcoming periods.

Locally, floods have devastated Pakistan's agriculture, resulting in destruction of crops, loss of livestock, damage to irrigation infrastructure and a significant threat to food security. Key impacts include the inundation of large areas of cultivable land and major crops like rice, cotton and sugarcane with projections of severe shortage for the upcoming wheat season. These crises are also causing economic hardship for farmers through reduces income and increased debt and is contributing to broader economic instability through reduced exports and higher import cost.

This decline was primarily driven by a challenging business environment for tractor manufacturing industry in the first quarter, following historic flood crises in Pakistan. Delay in Green tractor Scheme has also played a key role in decline of normal sales during this quarter. Sales tax refunds of the tractor industry are still outstanding and have resulted in severe liquidity issues. The sales tax refunds / receivables have now ballooned up to Rs. 8,604 billion, which has induced additional financial costs owing to bank borrowing needed to sustain operations.

It is expected that Green Tractor Scheme and flood rehabilitation activities would have positive impact on tractor demand in the country in the upcoming periods.

I extend my gratitude towards Board of Directors, shareholders, vendors, dealers and employees of MTL and acknowledge their hard work.

For and on behalf of the Board



Sikandar Mustafa Khan

Chairman

October 27, 2025

Lahore

Unconsolidated Condensed Interim Statement of Financial Position

As at September 30, 2025 (Unaudited)

	Note	(Un-audited) September 30, 2025 (Rupees in thousand)	(Audited) June 30, 2025
EQUITY AND LIABILITIES			
Share capital and reserves			
Authorized share capital			
530,000,000 (June 30, 2025: 530,000,000)			
ordinary shares of Rs. 10 each		5,300,000	5,300,000
Issued, subscribed and paid up capital		1,995,160	1,995,160
Reserves		6,626,737	6,081,140
		8,621,897	8,076,300
Non-current liabilities			
Long term finances- secured	9	355,521	460,690
Deferred grant		5,840	6,585
Lease liabilities		-	-
Long-term deposits		16,098	15,698
Deferred tax liabilities - net		1,090,563	1,096,632
		1,468,022	1,579,605
Current liabilities			
Trade and other payables	10	7,699,482	6,301,640
Contract liabilities		101,294	1,808,426
Short term borrowings	11	17,264,180	14,036,499
Current portion of non-current liabilities		431,809	433,191
Unclaimed dividend		342,794	362,053
Unpaid dividend		67,608	79,163
Accumulating compensated absences		292,714	311,714
		26,199,881	23,332,686
CONTINGENCIES AND COMMITMENTS			
	12	36,289,800	32,988,591

The annexed notes 1 to 26 form an integral part of the condensed interim financial statements.



Chief Financial Officer



Chief Executive Officer

	Note	(Un-audited) September 30, 2025 (Rupees in thousand)	(Audited) June 30, 2025
ASSETS			
Non-current assets			
Property, plant and equipment	13	1,814,109	1,786,075
Right-of-use assets		123	1,444
Investment property		38,861	38,861
Intangible assets		15,108	15,720
Long term investments	14	5,869,897	6,007,386
Employees' defined benefit plan		154,933	154,933
Long term loans and advances		10,159	9,789
		7,903,190	8,014,208
Current assets			
Stores, spare parts and loose tools		624,088	696,330
Stock-in-trade		15,357,635	12,836,160
Trade debts		241,421	500,407
Loans and advances		244,818	134,216
Trade deposits and short term prepayments		200,699	159,968
Other receivables		186,739	285,999
Balances with statutory authorities		8,604,174	7,587,586
Taxation- net		1,558,443	1,207,969
Cash and bank balances	15	1,368,593	1,565,748
		28,386,610	24,974,383
		36,289,800	32,988,591



Chairman

Unconsolidated Condensed Interim Statement of Profit or Loss and Other Comprehensive Income

For the quarter ended September 30, 2025 (unaudited)

	Note	Quarter ended	
		September 30,	
		2025	2024
		(Rupees in thousand)	
Revenue from contracts with customers	16	7,545,654	7,996,104
Cost of sales		(5,492,622)	(5,669,875)
Gross profit		2,053,032	2,326,229
Distribution and marketing expenses		(344,439)	(357,494)
Administrative expenses		(406,370)	(392,620)
Other operating expenses		(73,113)	(72,796)
		(823,922)	(822,910)
Other income	17	31,948	102,124
Operating profit		1,261,058	1,605,443
Finance cost		(471,386)	(628,058)
Profit before income taxes and levies		789,672	977,385
Levy - final taxes		-	(577)
Profit before income tax		789,672	976,808
Taxation		(276,083)	(354,479)
Profit after tax for the period		513,589	622,329
Other comprehensive income:			
Items not to be reclassified to profit or loss in subsequent periods:			
Unrealized (loss) / gain on revaluation of investments			
at fair value through other comprehensive income ('OCI')		32,008	(31,506)
Total comprehensive income for the period		545,597	590,823
			Restated
Earnings per share – basic and diluted (Rupees)		2.57	3.12

Appropriations have been reflected in the statement of changes in equity.

The annexed notes 1 to 26 form an integral part of the condensed interim financial statements.



Chief Financial Officer



Chief Executive Officer



Chairman

Unconsolidated Condensed Interim Statement of Changes in Equity

For the quarter ended September 30, 2025 (unaudited)

	Share capital	Capital reserves			Revenue reserves		Total riated
		Fair value reserve	Share issuance reserve	Amalgam-ation reserve	General	Unapprop-reserves profit	
(Rupees in thousand)							
Balance as on July 1, 2024 - Audited	1,917,983	1,754,348	77,177	104,823	2,278,935	4,819,886	10,953,152
Net profit for the period	-	-	-	-	-	622,329	622,329
Other comprehensive (loss) / income for							
the period	-	(31,506)	-	-	-	-	(31,506)
Balance as on September 30, 2024	1,917,983	1,722,842	77,177	104,823	2,278,935	5,442,215	11,543,975
Balance as on July 1, 2025 - Audited	1,995,160	1,657,863	-	104,823	2,278,935	2,039,519	8,076,300
Net profit for the period	-	-	-	-	-	513,589	513,589
Other comprehensive loss for the period	-	32,008	-	-	-	-	32,008
Transfer of fair value reserve of Balochistan							
Wheels Limited investment to							
unappropriated profits	-	(89,164)	-	-	-	89,164	-
Balance as on September 30, 2025	1,995,160	1,689,871	-	104,823	2,278,935	2,553,108	8,621,897

The annexed notes 1 to 26 form an integral part of the condensed interim financial statements.



Chief Financial Officer



Chief Executive Officer



Chairman

Unconsolidated Condensed Interim Statement of Cash Flows

For the quarter ended September 30, 2025 (unaudited)

	Note	Quarter ended	
		September 30,	
		2025	2024
		(Rupees in thousand)	
Cash flows from operating activities			
Profit before taxation		789,672	977,385
Adjustment for:			
Depreciation on property, plant and equipment		50,017	28,186
Depreciation on right-of-use assets		1,321	1,322
Amortization of intangible assets		612	766
Amortization of deferred grant		(989)	(75)
Unwinding of long-term loan		1,341	400
Finance cost		471,034	627,733
Profit on bank deposits		(1,397)	(21,320)
		502,939	636,742
Cash flow from operating activities before working capital changes		1,292,611	1,614,127
Effect on cash flow due to working capital changes			
(Increase) / decrease in current assets:			
Stores, spare parts and loose tools		75,578	(58,227)
Stock-in-trade		(2,524,811)	(2,932,612)
Trade debts		258,986	(552,780)
Loans and advances		(110,602)	(55,012)
Trade deposits and short term prepayments		(40,731)	(20,678)
Balances with statutory authorities		(1,016,588)	(1,574,949)
Other receivables		99,260	41,090
		(3,258,908)	(5,153,168)
Increase / (decrease) in current liabilities:			
Trade and other payables		1,511,918	408,686
Contract liabilities		(1,707,132)	(698,141)
Cash used in operations		(3,454,122)	(5,442,623)
Income taxes paid - net		(653,091)	(600,323)
Increase in long term loans to employees		(370)	(202)
Increase in long term security deposits		400	1,000
Markup paid		(585,110)	(574,312)
		(1,238,171)	(1,173,837)
Net cash used in operating activities		(3,399,682)	(5,002,333)
Cash flows from investing activities			
Purchase of property, plant and equipment		(83,523)	(61,363)
Proceeds from sale of long term investments		189,961	-
Proceeds from disposal of property, plant and equipment		5,472	3,219
Profit on bank deposits received		1,397	21,320
Net cash generated from / (used in) investing activities		113,307	(36,824)
Cash flows from financing activities			
Dividend paid		(30,814)	(3,779)
Principal payment against lease liabilities		(1,137)	(1,935)
Long term financing repaid		(106,510)	(90,958)
Net cash generated used in financing activities		(138,461)	(96,672)
Net decrease in cash and cash equivalents		(3,424,836)	(5,135,829)
Cash and cash equivalents at the beginning of the period		(12,470,751)	(6,694,831)
Cash and cash equivalents at the end of the period	18	(15,895,587)	(11,830,660)

The annexed notes 1 to 26 form an integral part of the condensed interim financial statements.

Chief Financial Officer

Chief Executive Officer

Chairman

Notes to the Unconsolidated Condensed Interim Financial Statements

For the quarter ended September 30, 2025 (unaudited)

1 Legal Status and Nature of Business

Millat Tractors Limited (the Company) is a public limited company and was incorporated in Pakistan in 1964 under the Companies Act, 1913 (now the Companies Act, 2017), and is listed on the Pakistan Stock Exchange Limited. The registered office and factory of the Company is situated at 9 km, Sheikhupura Road, District Sheikhupura. The Company also has regional offices located in Karachi, Multan, Sukkur and Islamabad.

The Company is principally engaged in assembling and manufacturing of agricultural tractors, implements and multi-application products. The Company is also involved in the sale, implementation and support of Industrial and Financial Systems (IFS) applications in Pakistan and abroad.

2 Statement of Compliance

2.1 These unconsolidated condensed interim financial statements of the Company for the three months ended September 30, 2025 have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable for interim financial reporting comprise of :

- International Accounting Standard (IAS) 34, Interim Financial Reporting, issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017 (the Act); and
- Provisions of and directives issued under the Act.

Where the provisions of and directives issued under the Companies Act, 2017 differ with the requirements of IAS 34, the provisions of or directives issued under the Companies Act 2017 have been followed.

3 Basis of Preparation

3.1 These unconsolidated condensed interim financial statements are un-audited and do not include all of the information required for annual financial statements and should be read in conjunction with the annual financial statements as at and for the year ended June 30, 2025. Selected explanatory notes are included to explain events and transactions that are significant to the understanding of the changes in the Company's financial position and performance since the last annual financial statements.

3.2 In order to comply with the requirements of the IAS 34, the unconsolidated condensed interim statement of financial position has been compared with the balances of annual financial statements of the immediately preceding financial year, whereas, the unconsolidated condensed interim statement of profit or loss, unconsolidated condensed interim statement of comprehensive income, unconsolidated condensed interim statement of changes in equity and unconsolidated condensed interim statement of cashflows have been compared with the balances of comparable period of the immediately preceding financial year.

Notes to the Unconsolidated Condensed Interim Financial Statements

For the quarter ended September 30, 2025 (unaudited)

3.3 The Company is required to issue consolidated condensed interim financial statements along with its condensed interim separate financial statements in accordance with the requirements of accounting and reporting standards as applicable in Pakistan. Consolidated condensed interim financial statements are prepared separately.

3.4 This interim financial information is un-audited and is being submitted to shareholders, as required under section 237 of the Act.

4 Basis of Measurement

These financial statements have been prepared under the historical cost convention except certain financial instruments, government grant and plan assets of defined benefit plan which have been measured at fair value. In addition, obligations in respect of staff retirement benefits and lease liabilities which have been carried at present value and right of use assets which are initially measured at an amount equal to the corresponding lease liability and depreciated over the respective lease terms.

5 Functional and Presentation Currency

The financial statements are presented in Pak Rupees which is the Company's functional and presentation currency.

6 Significant Accounting Policies

6.1 The accounting policies and methods of computation adopted in the preparation of this unconsolidated condensed interim financial statements are the same as those applied in the preparation of preceding annual audited financial statements of the Company for the year ended June 30, 2025, except for the estimation of income tax (see note 8) and adoption of new and amended standards as set out in note 4.

6.2 Standards, amendments to published standards and interpretations that are effective in the current period

Certain standards, amendments and interpretations to approved accounting standards are effective for accounting periods beginning on July 1, 2025, but are considered not to be relevant or to have any significant effect on the Company's operations (although they may affect the accounting for future transactions and events) and are, therefore, not detailed in these unconsolidated condensed interim financial statements.

6.3 Standards, amendments and interpretations to existing standards that are not yet effective and have not been early adopted by the Company

There are certain standards, amendments to the accounting standards and interpretations that are mandatory for the Company's accounting periods beginning on or after July 1, 2025, but are considered not to be relevant or to have any significant effect on the Company's operations and are, therefore, not detailed in these unconsolidated condensed interim financial statements.

7 Critical Accounting Estimates and Judgments

The preparation of condensed interim financial information requires management to make judgments, estimates and assumptions that affect the application of accounting policies and reported amount of assets and liabilities, incomes and expenses. Actual results may differ from these estimates. The significant judgments made by management in applying the Company's accounting policies and the key sources of estimation are the same as those that applied to the financial statements for the year ended 30 June 2025, with the exception of change in estimate that is required in determining the provision for income taxes as referred to in note 8.

8 Taxation

Income tax expense is recognized in each interim period based on best estimate of the weighted average annual income tax rate expected for the full financial year. Amounts accrued for income tax expense in one interim period may have to be adjusted in a subsequent interim period of that financial year if the estimate of the annual income tax rate changes.

	Note	(Un-audited) September 30, 2025 (Rupees in thousand)	(Audited) June 30, 2025
9 Long Term Finances – Secured			
Long-term loan			
Current portion shown under current liabilities		781,567	886,736
		(426,046)	(426,046)
		355,521	460,690
9.1 The reconciliation of the carrying amount is as follows:			
Opening balance	9.2 – 9.4	886,736	1,313,763
Repayments during the period / year		(106,510)	(433,183)
Unwinding of discount on liability		1,341	6,156
		781,567	886,736
Less: Current portion shown under current liabilities		(426,046)	(426,046)
Closing balance	9.2 – 9.4	355,521	460,690

9.2 This includes amount of loan against facility of Rs 160,000 thousand (30 June 2025: Rs 160,000) obtained under renewable energy finance scheme announced by State Bank of Pakistan (SBP) to promote renewable energy use in Pakistan. It carries standard markup of 2.5% per annum which is payable on quarterly basis. The loan was previously repayable in 40 equal quarterly installments starting from September 30, 2021, however during the last year, the loan facility was modified by the Bank with equal 36 payments payable starting from April 28, 2022. The modification was considered to be non-substantial, with the resulting impact recognized in these financial statements accordingly. The discount rate used is 11.47% per annum (30 June 2025: 11.47% per annum). The difference between cash received and present value of cash outflows upon initial recognition and subsequent

Notes to the Unconsolidated Condensed Interim Financial Statements

For the quarter ended September 30, 2025 (unaudited)

modification has been recognized as deferred grant. The carrying amount of loan as of period end is Rs. 44,037 thousand (June 30, 2025: Rs. 46,502 thousand). This facility is secured by specific and exclusive charge on the purchased machinery and ranking charge over current assets of the Company.

9.3 This includes amount of loan against facility of Rs. 1,500,000 thousand (30 June 2025: Rs 1,500,000 thousand) to maintain the Company's ownership stake of 15.86% in Hyundai Nishat Motors (Private) Limited. The loan is repayable in 16 equal quarterly installments commencing from April 1, 2023 and carries markup at the rate of base rate plus 0.4% per annum which is payable quarterly. Base rate is defined as the 'average of 3-month offer rate of KIBOR'. The base rate will be set for the first time at the date of initial disbursement and subsequently will be reset on the first working day of each calendar quarter, using the rate prevailing on last working day of preceding calendar quarter. The carrying amount of loan as of period end is Rs. 535,352 thousand (June 30, 2025: Rs. 624,578 thousand). This facility is secured by first exclusive mortgage charge over land of the factory situated at 9 km, Sheikhpura Road, Lahore, amounting Rs. 2,000,000 thousand (30 June 2025: Rs. 2,000,000 thousand) (including 25% margin).

9.4 This includes Term Finance (TF) loan facility amounting to Rs. 269,570 thousand (June 30, 2025: 269,570 thousand) availed from The Bank of Punjab in April 2024 to finance capital expenditure. The facility has a sanctioned limit of Rs. 500,000 thousand. The loan carries markup at the rate of 1 month KIBOR plus 0.95%. The carrying amount of loan as of period end is Rs. 202,178 thousand (June 30, 2025: Rs. 215,656 thousand). The loan is secured against 1st Pari Passu charge over present and future fixed assets of the company amounting to Rs. 666,667 thousand with 25% margin. The loan is repayable in 20 equal quarterly instalments.

		(Un-audited) September 30, 2025	(Audited) June 30, 2025
		(Rupees in thousand)	
10	Trade and Other Payables		
	Trade creditors	5,628,055	3,778,542
	Accrued liabilities	103,658	316,352
	Bills payable	190,474	419,949
	Security deposits	239,937	242,365
	Trademark fee payable	602,833	507,065
	Workers' Profit Participation Fund	43,975	-
	Workers' Welfare Fund	175,174	158,464
	Accrued markup on long-term finances	21,893	26,969
	Accrued markup on running finance	448,000	557,000
	Payable against sale tax withheld	88,074	67,428
	Others	157,409	227,506
		7,699,482	6,301,640

11 Short Term Borrowings

The Company has obtained short-term borrowing facilities from various banks to meet its working capital requirements. The effective rate of mark-up on short-term running finance facilities is from KIBOR – 3.5% to KIBOR + 0.40% (30 June 2025: KIBOR – 3.5% to KIBOR + 0.40%) per annum. The facilities for running finance available from various commercial banks are for the purpose of meeting working capital requirements. The total limit of short term running financing facilities available from banks aggregated to Rs. 22,500,000 thousand (30 June 2025: Rs. 22,500,000 thousand) out of which Rs. 5,235,820 thousand (30 June 2025: 7,006,690 thousand) remained unutilised as of reporting date. Out of the above mentioned authorized limit, an amount of Rs. 6,500,000 thousand (June 30, 2025: Rs.6,500,000 thousand) has been obtained under Islamic mode of financing. These facilities are secured by pari passu hypothecation charge over current and future assets and book debts of the Company, lien over import documents and counter guarantees of the Company.

12 Contingencies and Commitments

- (i) There has been no significant change in the contingencies since the date of preceding published annual financial statements.
- (ii) Commitments in respect of outstanding letters of credit are Rs. 2,122,660 thousand (June 30, 2025: Rs 1,924,890 thousand).

	Note	(Un-audited) September 30, 2025 (Rupees in thousand)	(Audited) June 30, 2025
13 Property Plant and Equipment			
Operating fixed assets	13.1	1,646,773	1,672,939
Capital work in progress	13.2	167,336	113,136
		1,814,109	1,786,075
13.1 Operating fixed assets			
Opening book value		1,672,939	1,537,146
Add: Additions during the period / year	13.1.1	29,323	413,968
		1,702,262	1,951,114
Less:			
Disposals / write offs during the period / year (at book value)		(5,472)	(77,976)
Depreciation charged during the period / year		(50,017)	(200,199)
		(55,489)	(278,175)
Closing book value		1,646,773	1,672,939

Notes to the Unconsolidated Condensed Interim Financial Statements

For the quarter ended September 30, 2025 (unaudited)

	(Un-audited) September 30, 2025	(Audited) June 30, 2025
	(Rupees in thousand)	
13.1.1 Additions during the period		
- Buildings	-	4,446
- Plant and machinery	4,250	258,114
- Tools and equipments	1,544	10,311
- Furniture, fixture and office equipment	3,387	23,668
- Vehicles	19,604	109,056
- Computers	538	8,373
	29,323	413,968
13.2 Capital Work in Progress		
Plant and machinery	167,336	113,136
14 Long Term Investments		
- Investment in related parties		
In subsidiary undertakings - at cost:		
- Millat Industrial Products Limited - unquoted	57,375	57,375
- Tipeg Intertrade DMCC - unquoted	40,020	40,020
- Bolan Castings Limited - quoted	76,610	76,610
	174,005	174,005
- Other investments at fair value through OCI:		
- Hyundai Nishat Motors (Private) Limited - unquoted	3,103,029	3,103,029
Surplus on fair valuation of investment	2,547,586	2,547,586
	5,650,615	5,650,615
- Arabian Sea Country Club Limited - unquoted	5,000	5,000
Loss on fair valuation of investment	(5,000)	(5,000)
	-	-
- TCC Management Services (Private) Limited - unquoted	400	400
- Baluchistan Wheels Limited- quoted	2,225	12,145
Surplus on revaluation of investment	42,652	170,221
	44,877	182,366
	5,869,897	6,007,386

	Note	(Un-audited) September 30, 2025 (Rupees in thousand)	(Audited) June 30, 2025
15	Cash and Bank Balances		
In hand			
- Cash		4,518	1,485
- Cheques		48,435	685,004
		52,953	686,489
Cash at bank			
- Current accounts		791,046	346,893
- Deposits accounts	15.1	524,594	532,366
		1,315,640	879,259
		1,368,593	1,565,748

15.1 These deposits are made under conventional arrangements and carry mark-up at the rates ranging from 8.50% to 20.55% (30 June 2025: 8.50% to 20.55%) per annum.

		(Un-audited) September 30, 2025 (Rupees in thousand)	(Un-audited) September 30, 2024
16	Revenue from Contracts with Customers		
Disaggregation of revenue	Timing of revenue recognition		
Local:			
Tractors	Point-in-time	4,789,625	5,867,591
Implements	Point-in-time	24,907	13,916
Multi-application products	Point-in-time	80,292	50,981
Trading goods	Point-in-time	439,871	566,634
IFS services	Point-in-time / Over time	-	450
		5,334,695	6,499,572
Export:			
Tractors	Point-in-time	2,247,777	1,471,711
Trading goods	Point-in-time	33,531	49,675
Implements	Point-in-time	19,153	29,439
IFS services	Point-in-time / Over time	2,404	-
		2,302,865	1,550,825
Less: Commission		(91,906)	(54,293)
		7,545,654	7,996,104

Notes to the Unconsolidated Condensed Interim Financial Statements

For the quarter ended September 30, 2025 (unaudited)

	Note	(Un-audited) September 30, 2025 (Rupees in thousand)	(Un-audited) September 30, 2024
17 Other income			
Income from financial assets			
Dividend income from long term investment		-	3,848
Profit on bank deposits		1,397	21,320
Mark-up on early payments		6,333	838
		7,730	26,006
Income from assets other than financial assets		24,218	76,118
		31,948	102,124
18 Cash and cash equivalents			
Cash and bank balances	15	1,368,593	1,333,856
Short term borrowings	11	(17,264,180)	(13,164,516)
		(15,895,587)	(11,830,660)

19 TRANSACTIONS WITH RELATED PARTIES

Related parties include subsidiaries, associates, entities under common control, entities with common directors, group companies, major shareholders, post employment benefit plans and key management personnel. Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly, including any director (whether executive or otherwise) of that Company. The Company in the normal course of business carries out transactions with various related parties. Amounts due from and to related parties are shown under receivables and payables. Significant related party transactions have been disclosed in respective notes to these financial statements other than the following:

		(Un-audited) September 30, 2025 (Rupees in thousand)	(Un-audited) September 30, 2024
Relation with undertaking	Nature of transaction		
Subsidiaries	Purchase of components	407,776	549,911
	Sale of goods	1,737,417	427,194
Associates	Purchase of components	2,311	383
Key Management Personnel	Remuneration	101,961	79,655
Retirement benefit plans	Contribution to staff retirement		
	benefit plans	19,283	10,313

9.1 The outstanding balances of such parties are as under:

		Note	(Un-audited) September 30, 2025	(Audited) June 30, 2025
			(Rupees in thousand)	
Relation with undertaking	Nature of transaction			
Subsidiaries	Payable to related parties	10	192,202	197,972
	Receivable from related parties		179,812	159,722
	Advances from related parties		-	-
Associates	Receivable from related parties		-	14,120
	Payable to related parties		2,454	372

19.2 The Company intends to take the approval of the transactions with related parties from the shareholders in General Meeting.

19.3 Transactions with related parties are carried out on mutually agreed terms and conditions.

19.4 The names of related parties with whom the Company has entered into transactions or had agreements / arrangements in place during the year, are as follows:

Name of the related party	Basis of relationship	Country of Incorporation	Percentage of shareholding %
Millat Industrial Products Limited	Subsidiary	Pakistan	64.09
Bolan Castings Limited	Subsidiary	Pakistan	46.26
TIPEG Intertrade DMCC	Subsidiary	United Arab Emirates	75.00
Arabian Sea Country Club Limited	Common Directorship	Pakistan	6.45
Hyundai Nishat Motors (Private) Limited	Common Directorship	Pakistan	15.86

20 Operating Segments

20.1 These financial statements have been prepared on the basis of a single reportable segment.

20.2 Revenue from sale of tractors represents 93% (September 30, 2024: 75%) of the net sales of the Company.

20.3 71% (September 30, 2024: 81%) sales of the Company relate to customers in Pakistan.

20.4 All non-current assets of the Company as at September 30, 2025 and June 30, 2025 are located in Pakistan.

Notes to the Unconsolidated Condensed Interim Financial Statements

For the quarter ended September 30, 2025 (unaudited)

21 Fair Value of Financial Assets and Liabilities

21.1 Fair value of financial assets measured at fair value through other comprehensive income is derived from quoted market prices in active markets, if available.

21.2 The carrying values of other financial assets and financial liabilities reflected in these unconsolidated condensed interim financial statements approximate their fair values. Fair value is determined on the basis of objective evidence at end of each reporting period.

21.3 Long term investment in the unquoted shares of Hyundai Nishat Motors (Private) Limited (HNMPL) are currently classified as a Level 3 financial asset and measured at fair value on the reporting dates. Due to change in underlying factors, there has been an unrealized gain of Nil recognised during the period.

22 Financial Risk Management

The Company's financial risk management objective and policies are consistent with those disclosed in the unconsolidated annual audited financial statements for the year ended June 30, 2025.

23 Events After the Reporting Date

The Board of Directors have declared Rs. Nil cash dividend (June 30, 2025: Rs. 15 per share) and Nil bonus shares (June 30, 2024: Nil) in their meeting held on October 27, 2025.

24 Date of Authorisation for Issue

This unconsolidated condensed interim financial statements was authorised for issue on October 27, 2025 by the Board of Directors of the Company.

25 Corresponding Figures

Corresponding figures have been re-arranged, wherever necessary, for the purpose of comparison. However, no significant re-arrangements have been made.

26 General

Figures have been rounded off to the nearest thousand rupees, unless otherwise stated.



Chief Financial Officer



Chief Executive Officer



Chairman

Consolidated Condensed Interim Financial Statements

MILLAT TRACTORS LIMITED

For the quarter ended September 30, 2025 (unaudited)

Consolidated Condensed Interim Statement of Financial Position

As at September 30, 2025 (Unaudited)

	Note	(Un-audited) September 30, 2025 (Rupees in thousand)	(Audited) June 30, 2025
EQUITY AND LIABILITIES			
Share capital and reserves			
Authorized share capital 530,000,000 (June 30, 2025: 530,000,000) ordinary shares of Rs. 10/- each		5,300,000	5,300,000
Issued, subscribed and paid up capital		1,995,160	1,995,160
Reserves		7,354,805	6,748,685
Attributable to owners of the Holding Company		9,349,965	8,743,845
Non-controlling interest		535,024	534,643
Total equity		9,884,989	9,278,488
Non-current liabilities			
Long term finance- secured	7	355,521	465,690
Deferred grant		5,840	6,585
Employees' defined benefit plan		23,197	22,659
Long term advances and deposits		18,462	17,977
Deferred tax liabilities - net		1,088,301	1,107,346
		1,491,321	1,620,257
Current liabilities			
Trade and other payables	8	8,185,907	6,535,954
Contract liabilities		597,904	2,062,405
Short term borrowings	9	17,339,180	14,116,369
Current portion of non-current liabilities		482,064	493,411
Unclaimed dividend		347,671	368,183
Unpaid dividend		67,608	79,163
Accumulating compensated absences		308,173	327,050
		27,328,507	23,982,535
CONTINGENCIES AND COMMITMENTS			
	10	38,704,817	34,881,280

The annexed notes 1 to 24 form an integral part of the condensed interim financial statements.



Chief Financial Officer



Chief Executive Officer

	Note	(Un-audited) September 30, 2025 (Rupees in thousand)	(Audited) June 30, 2025
ASSETS			
Non-current assets			
Property, plant and equipment	11	2,104,611	2,088,503
Right-of-use assets		123	1,444
Intangible asset		15,108	15,720
Goodwill		18,572	18,572
Investment property		38,861	38,861
Long term investments	12	5,695,892	5,874,252
Long term loans		10,210	9,878
Long term deposits		9,409	9,409
Employees' defined benefit plan		175,494	174,991
		8,068,280	8,231,630
Current assets			
Stores, spare parts and loose tools		773,923	858,692
Stock-in-trade		15,959,435	13,516,527
Trade debts		680,591	883,507
Loans and advances		920,583	152,553
Other receivables		200,012	294,570
Trade deposits and short term prepayments		223,898	175,140
Balances with statutory authorities		8,606,613	7,604,411
Tax refunds due from the Government		1,627,617	1,274,269
Short term investments		40,000	63,856
Cash and bank balances	13	1,603,865	1,826,125
		30,636,537	26,649,650
		38,704,817	34,881,280

Chairman

Consolidated Condensed Interim Statement of Profit or Loss and Other Comprehensive Income

For the quarter ended September 30, 2025 (unaudited)

		(Unaudited) Quarter ended	
		September 30,	
		2025	2024
		(Rupees in thousand)	
	Note		
Revenue from contracts with customers	14	7,784,326	8,792,170
Cost of sales		(5,592,411)	(6,401,484)
Gross profit		2,191,915	2,390,686
Distribution and marketing expenses		(363,971)	(390,257)
Administrative expenses		(481,120)	(471,182)
Other operating expenses		(74,200)	(75,645)
		(919,291)	(937,084)
Other income	15	84,262	108,719
		1,356,886	1,562,321
Finance cost		(476,847)	(641,812)
Profit before income taxes and levies		880,039	920,509
Levy – final taxes		-	(577)
		880,039	919,932
Taxation		(266,584)	(460,127)
Profit after tax for the period		613,455	459,805
Other comprehensive income / (loss):			
Items that may be reclassified to profit or loss in subsequent periods:			
Exchange differences on translation of foreign operations		(3,591)	(234)
Items not to be reclassified to profit or loss in subsequent periods:			
Unrealized loss on revaluation of investments at fair value through other comprehensive income		(3,363)	(38,567)
Total comprehensive income for the period		606,501	421,004
Attributable to:			
– Equity holders of the Holding Company			
Profit after tax		582,017	465,693
Total comprehensive income / (loss) for the period		24,103	(34,947)
		606,120	430,746
– Non-controlling interests			
Profit after tax		31,438	(5,888)
Total comprehensive loss for the period		(31,057)	(3,854)
		381	(9,742)
		606,501	421,004
		Restated	
Earnings per share – basic and diluted (Rupees)		3.07	2.30

Appropriations have been reflected in the statement of changes in equity.

The annexed notes 1 to 24 form an integral part of the condensed interim financial statements.



Chief Financial Officer



Chief Executive Officer



Chairman

Consolidated Condensed Interim Statement of Changes in Equity

For the quarter ended September 30, 2025 (unaudited)

	Share capital	Capital reserves					Revenue reserves		Non-controlling interests	Total
		Fair value reserve	Other reserve	Merger reserve	Issuance of shares reserve	Exchange translation reserve	General reserves	Unappropriated profit		
(Rupees in thousand)										
Balance as on 01 July 2024	1,917,983	1,769,093	208,929	104,823	77,177	142,652	2,475,309	4,933,017	590,218	12,219,201
Net profit for the period	-	-	-	-	-	-	-	465,693	(5,888)	459,805
Other comprehensive loss for the period	-	(34,771)	-	-	-	(176)	-	-	(3,854)	(38,801)
	-	(34,771)	-			(176)	-	465,693	(9,742)	421,004
Balance as on 30 September 2024 - unaudited	1,917,983	1,734,322	208,929	104,823	77,177	142,476	2,475,309	5,398,710	580,476	12,640,205
Balance as on 01 July 2025	1,995,160	1,674,225	208,929	104,823	-	147,015	2,475,309	2,138,384	534,643	9,278,488
Transfer of fair value reserve of Balochistan										
Wheels Limited investment to unappropriated profits	-	(89,165)	-	-	-	-	-	89,165	-	-
Net profit for the period	-	-	-	-	-	-	-	582,017	31,438	613,455
Other comprehensive loss for the period	-	104,811	-	-	-	3,166	-	(83,874)	(31,057)	(6,954)
	-	104,811	-	-	-	3,166	-	498,143	381	606,501
Balance as on 30 September 2025 - unaudited	1,995,160	1,689,871	208,929	104,823	-	150,181	2,475,309	2,725,692	535,024	9,884,989

The annexed notes 1 to 24 form an integral part of the condensed interim financial statements.



Chief Financial Officer



Chief Executive Officer



Chairman

Consolidated Condensed Interim Statement of Cash Flows

For the quarter ended September 30, 2025 (unaudited)

(Unaudited)
Quarter ended

September 30,
2025 2024
(Rupees in thousand)

Note	2025	2024
	(Rupees in thousand)	
Cash flows from operating activities		
Profit before taxation	880,039	920,509
Adjustment for:		
Depreciation on property, plant and equipment	61,662	61,504
Depreciation on right-of-use assets	1,321	1,322
Amortization of intangible assets	612	1,391
Provision for employee benefits	(18,842)	1,031
Unwinding of discount on loan	1,341	617
Amortization of deferred grant	(988)	(941)
Gain on sale of long term investment	(48,837)	-
Finance cost	476,094	641,736
Profit on bank deposits	(2,034)	(23,615)
	470,329	683,045
Cash flow from operating activities before working capital changes	1,350,368	1,603,554
Effect on cash flow due to working capital changes		
(Increase) / Decrease in current assets:		
Stores, spare parts and loose tools	84,769	(66,175)
Stock in trade	(2,442,908)	(2,864,310)
Trade debts	202,916	(161,345)
Loans and advances	(768,030)	(107,455)
Trade deposits and short term prepayments	(48,758)	(9,053)
Balances with statutory authorities	(1,002,202)	(1,556,014)
Other receivables	94,558	(20,581)
	(3,879,655)	(4,784,933)
Increase / (Decrease) in current liabilities:		
Trade and other payables	1,762,261	614,724
Contract liabilities	(1,464,501)	(785,924)
Cash used in operations	(2,231,527)	(3,352,579)
Income tax paid- net	(638,977)	(659,223)
Decrease / (increase) in long term loans to employees	(332)	22
Increase in long term security deposits	520	724
Mark-up paid	(592,538)	(582,264)
	(1,231,327)	(1,240,741)
Net cash used in operating activities	(3,462,854)	(4,593,320)
Cash flows from investing activities		
Purchase of property, plant and equipment	(84,003)	(84,449)
Short term investments redeemed	23,856	-
Proceeds from sale of long term investment	227,197	-
Proceeds from sale of property, plant and equipment	6,233	4,450
Profit on bank deposits	2,807	22,465
Net cash generated from / (used in) investing activities	176,090	(57,534)
Cash flows from financing activities		
Dividend paid to equity holders of the Holding Company	(32,067)	(877)
Principal payment against lease liabilities	(1,139)	(1,936)
Long term financing repaid	(121,510)	(121,545)
Net cash used in financing activities	(154,716)	(124,358)
Net decrease in cash and cash equivalents	(3,441,480)	(4,775,212)
Cash and cash equivalents at the beginning of the period	(12,290,244)	(6,314,522)
Foreign exchange difference	(3,591)	(234)
Cash and cash equivalents at the end of the period	16	(11,089,968)

The annexed notes 1 to 24 form an integral part of the condensed interim financial statements.

Chief Financial Officer

Chief Executive Officer

Chairman

Notes to the Consolidated Condensed Interim Financial Statements

For the quarter ended September 30, 2025 (unaudited)

1 THE GROUP AND ITS ACTIVITIES

Holding company:

Millat Tractors Limited – the Holding Company is a public limited Company incorporated in Pakistan in 1964 under the Companies Act, 2017 (repealed Companies Ordinance, 1984), and is listed on Pakistan Stock Exchange Limited. The registered office of the Company is situated at 9 KM Sheikhpura Road, District Sheikhpura. The Company also has regional offices located in Karachi, Multan, Sukkur and Islamabad. The Company is principally engaged in assembling and manufacturing of agricultural tractors, implements and multi-application products. The Company is also involved in the sale, implementation and support of Industrial and Financial Systems (IFS) applications in Pakistan and abroad.

Subsidiary companies:

a) Millat Industrial Products Limited (MIPL)

Millat Industrial Products Limited (MIPL), an unlisted public company registered under the Companies Ordinance 1984 (now the Companies Act, 2017), is a subsidiary of Millat Tractors Limited which holds 64.09% of the MIPL's equity. MIPL is engaged in the business of manufacturing of industrial, domestic and vehicular batteries, cells and components. The geographical location and address of the MIPL's business units, including mills/plant is as under:

- The registered office of MIPL is situated at 8.8 km, Lahore – Sheikhpura Road, Shahdara, Lahore
- The manufacturing facility of MIPL is located at 49 km., off Multan Road, Bhai Pheru, Distt. Kasur.

b) TIPEG Intertrade DMCC

TIPEG Intertrade DMCC, a limited liability company registered with Dubai Multi Commodities Centre (DMCC) Authority, is a subsidiary of Millat Tractors Limited which holds 75% of the TIPEG Intertrade DMCC's equity. The principal place of business of the TIPEG Intertrade DMCC is located at Jumeirah Lake Towers, Dubai-UAE. TIPEG Intertrade DMCC is formed for trading of machinery and heavy equipment and its registered office is situated at Unit No.705, Fortune Executive Tower, Jumeirah lake Towers, Dubai, United Arab Emirates.

c) Bolan Castings Limited (BCL)

Bolan Castings Limited (BCL), a public limited company incorporated in Pakistan under the repealed Companies Ordinance, 1984 (now the Companies Act), and listed on the Pakistan Stock Exchange, is a subsidiary of Millat Tractors Limited which holds 46.26% of the BCL's equity. BCL is engaged in the business of manufacturing of castings for tractors and automotive parts thereof. The geographical location and address of BCL's business unit, including plant is RCD Highway, Hub Chowki, District Lasbela, Balochistan, Pakistan.

2 Statement of Compliance

2.1 These consolidated condensed interim financial statements of the Group for the three months ended September 30, 2025 have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable for interim financial reporting comprise of :

- International Accounting Standard (IAS) 34, Interim Financial Reporting, issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017 (the Act); and

Notes to the Consolidated Condensed Interim Financial Statements

For the quarter ended September 30, 2025 (unaudited)

- Provisions of and directives issued under the Act.

Where the provisions of and directives issued under the Companies Act, 2017 differ with the requirements of IAS 34, the provisions of or directives issued under the Companies Act 2017 have been followed.

3 Basis of Preparation

3.1 These consolidated condensed interim financial statements are un-audited and do not include all of the information required for annual financial statements and should be read in conjunction with the annual financial statements as at and for the year ended June 30, 2025. Selected explanatory notes are included to explain events and transactions that are significant to the understanding of the changes in the Group's financial position and performance since the last annual financial statements.

3.2 In order to comply with the requirements of the IAS 34, the consolidated condensed interim statement of financial position has been compared with the balances of annual financial statements of the immediately preceding financial year, whereas, the consolidated condensed interim statement of profit or loss, consolidated condensed interim statement of comprehensive income, consolidated condensed interim statement of changes in equity and consolidated condensed interim statement of cashflows have been compared with the balances of comparable period of the immediately preceding financial year.

3.3 This interim financial information is un-audited and is being submitted to shareholders, as required under section 237 of the Act.

4 Basis of Measurement

These consolidated condensed interim financial statements have been prepared under the historical cost convention except certain financial instruments, government grant and plan assets of defined benefit plan which have been measured at fair value. In addition, obligations in respect of staff retirement benefits and lease liabilities which have been carried at present value and right of use assets which are initially measured at an amount equal to the corresponding lease liability and depreciated over the respective lease terms.

4.1 Functional and Presentation Currency

The consolidated condensed interim financial statements are presented in Pak Rupees which is the Company's functional and presentation currency.

5 Significant Accounting Policies

5.1 The accounting policies and methods of computation adopted in the preparation of this consolidated condensed interim financial statements are the same as those applied in the preparation of preceding annual audited financial statements of the Group for the year ended June 30, 2025, except for the adoption of new and amended standards as set out in note 4.

5.2 Standards, amendments to published standards and interpretations that are effective in the current period

Certain standards, amendments and interpretations to approved accounting standards are effective for accounting periods beginning on July 01, 2025, but are considered not to be relevant or to have any significant effect on the Group's operations (although they may affect the accounting for future transactions and events) and are, therefore, not detailed in these consolidated condensed interim financial statements.

- 5.3** Standards, amendments and interpretations to existing standards that are not yet effective and have not been early adopted by the Group

There are certain standards, amendments to the accounting standards and interpretations that are mandatory for the Group's accounting periods beginning on or after July 1, 2025, but are considered not to be relevant or to have any significant effect on the Group's operations and are, therefore, not detailed in these consolidated condensed interim financial statements.

6 Critical Accounting Estimates and Judgments

The preparation of consolidated condensed interim financial information requires management to make judgments, estimates and assumptions that affect the application of accounting policies and reported amount of assets and liabilities, incomes and expenses. Actual results may differ from these estimates. The significant judgments made by management in applying the Group's accounting policies and the key sources of estimation are the same as those that applied to the financial statements for the year ended June 30, 2025.

	Note	(Un-audited) September 30, 2025 (Rupees in thousand)	(Audited) June 30, 2025
7 Long Term Finances – Secured			
Long-term loan		831,567	951,736
Current portion shown under current liabilities		(476,046)	(486,046)
	7.1	355,521	465,690
7.1 The reconciliation of the carrying amount is as follows:			
Opening balance		951,736	1,438,763
Repayments during the period / year		(121,510)	(493,183)
Unwinding of discount on loan		1,341	6,156
		831,567	951,736
Less: Current portion shown under current liabilities		(476,046)	(486,046)
Closing balance	7.2 to 7.5	355,521	465,690

- 7.2** This includes amount of loan against facility of Rs.160,000 thousand (June 30, 2025: Rs.160,000 thousand) obtained under renewable energy finance scheme announced by the State Bank of Pakistan (SBP) to promote renewable energy use in Pakistan. It carries standard markup of 2.5% per annum, which is payable on quarterly basis. The loan was previously repayable in 40 equal quarterly instalments starting from September 30, 2021, however in the year ended June 30, 2022, the loan facility was modified by the Bank with equal 36 payments payable starting from April 28, 2022. The modification was considered to be non-substantial, with the resulting impact recognized in these financial statements accordingly. The discount rate used is 11.47% per annum (June 30, 2025: 11.47% per annum). The difference between cash received and present value of cash outflows upon initial recognition and subsequent modification has been recognized as deferred grant. The carrying amount of loan as of year end is Rs. 44,037 thousand (June 30, 2025: Rs. 46,502 thousand). This facility is secured by specific and exclusive charge on the purchased machinery and ranking charge over current assets of the Group.

Notes to the Consolidated Condensed Interim Financial Statements

For the quarter ended September 30, 2025 (unaudited)

- 7.3** This includes amount of loan against facility of Rs. 1,500,000 thousand (June 30, 2025: Rs. 1,500,000 thousand) to maintain the Group's ownership stake of 15.86% in Hyundai Nishat Motors (Private) Limited. The loan is repayable in 16 equal quarterly instalments commencing from April 1, 2023 and carries markup at the rate of base rate plus 0.40% per annum, which is payable quarterly. Base rate is defined as the 'average of 3-month offer rate of KIBOR'. The base rate will be set for the first time at the date of initial disbursement and subsequently reset on the first working day of each calendar quarter, using the rate prevailing on last working day of preceding calendar quarter. The carrying amount of loan as of period end is Rs. 535,352 thousand (June 30, 2025: Rs. 624,578 thousand). This facility is secured by first exclusive mortgage charge over land of the factory situated at 9 KM, Sheikhpura Road, Lahore, amounting to Rs. 2,000,000 thousand (including 25% margin).
- 7.4** This represents long-term financing arrangements obtained by the Group through restructuring of its short-term running finance facility with Bank Alfalah Limited. Facility is payable in equal monthly installments over a period of 36 months which include a grace period of 3 months and has to be repaid by July 2026. This facility carries mark-up at the rate of one month KIBOR plus 1.6% per annum and it is secured by way of hypothecation charge over plant and machinery and current assets of the Group amounting to Rs. 266,670 thousand.
- 7.5** This includes Term Finance (TF) loan facility amounting to Rs. 269,570 thousand (June 30, 2025: 269,570 thousand) availed from The Bank of Punjab in April 2024 to finance capital expenditure. The facility has a sanctioned limit of Rs. 500,000 thousand. The loan carries markup at the rate of 1 month KIBOR plus 0.95%. The carrying amount of loan as of period end is Rs. 202,178 thousand (June 30, 2025: Rs. 215,656 thousand). The loan is secured against 1st Pari Passu charge over present and future fixed assets of the Group amounting to Rs. 666,667 thousand with 25% margin. The loan is repayable in 20 equal quarterly instalments.

		(Un-audited) September 30, 2025	(Audited) June 30, 2025
		(Rupees in thousand)	
8	Trade and Other Payables		
	Trade creditors	5,982,615	3,900,283
	Accrued liabilities	203,588	398,490
	Bills payable	190,474	419,949
	Security deposits	241,337	243,765
	Trademark fee payable	602,833	507,065
	Income tax deducted at source	687	513
	Workers' Profit Participation Fund - net	44,767	-
	Workers' Welfare Fund	179,726	162,716
	Accrued markup on running finance	475,550	587,858
	Payable against sale tax withheld	97,743	67,428
	Others	166,587	247,887
		8,185,907	6,535,954

9 Short Term Borrowings

9.1 The Group has obtained short term borrowings and running finance facilities from various banks having an aggregate sanctioned limit of Rs. 22,500,000 thousand (June 30, 2025: Rs. 22,500,000 thousand) out of which Rs. 6,500,000 thousand (June 30, 2025: Rs.6,500,000 thousand) represent facilities obtained under Islamic mode of financing. The rates of mark up range from KIBOR – 3.5% to KIBOR + 0.40% (30 June 2025: KIBOR – 3.5% to KIBOR + 0.40%) per annum. At period end, the unutilized facility aggregated to Rs. 5,235,820 thousand (June 30, 2025: Rs. 8,966,232 thousand). These facilities are secured by pari passu hypothecation charge over current assets and book debts of the Group, lien over import documents and counter guarantees.

9.2 The Group has also obtained finance under Istisna-cum-Wakala arrangement from a commercial bank amounting to Rs. 75,000 thousand (June 30, 2025: Rs. 75,000 thousand) and Istisna / Musawammah arrangement from another commercial bank amounting to Rs. 100,000 thousand (June 30, 2025: 100,000 thousand). The profit rates on these facilities are 6 months KIBOR plus 2.25% (June 30, 2025: 6 months KIBOR plus 2%) and 6 month KIBOR plus 1% (June 30, 2025: 6 month KIBOR plus 1%) per annum respectively. They are secured by way of hypothecation charge over fixed assets and current assets of the Group amounting to Rs. 333,330 thousand and hypothecation charge over present and future stocks and book debts with 25% margin respectively. Amount utilised as at June 30, 2025 is Rs. 75,000 thousand (June 30, 2025: Rs. 75,000 thousand) and Nil (June 30, 2025: 4,870 thousand) respectively.

10 Contingencies And Commitments

There has been no significant change in the contingencies since the date of preceding published annual financial statements.

Commitments in respect of outstanding letters of credit are Rs. 2,669,644 thousand (June 30, 2025: Rs 2,124,890 thousand).

	Note	(Un-audited) September 30, 2025 (Rupees in thousand)	(Audited) June 30, 2025
11 Property Plant and Equipment			
Operating fixed assets	11.1	1,937,275	1,975,157
Capital work in progress	11.2	167,336	113,346
		2,104,611	2,088,503
11.1 Operating fixed assets			
Opening book value		1,975,157	1,873,144
Add: Additions during the period / year	11.1.1	30,013	435,079
		2,005,170	2,308,223
Less:			
Disposals / write offs during the period / year (at book value)		(6,233)	(82,150)
Depreciation charged during the period / year		(61,662)	(250,916)
		(67,895)	(333,066)
Closing book value		1,937,275	1,975,157

Notes to the Consolidated Condensed Interim Financial Statements

For the quarter ended September 30, 2025 (unaudited)

	(Un-audited) September 30, 2025	(Audited) June 30, 2025
	(Rupees in thousand)	
11.1.1 Additions during the period / year		
- Buildings on freehold land	-	7,188
- Plant and machinery	4,460	268,046
- Tools and equipment	1,544	15,754
- Furniture, fixture and office equipment	3,387	25,204
- Vehicles	20,084	109,530
- Computers	538	9,357
	30,013	435,079
11.2 Capital work in progress		
Plant and machinery	167,336	113,346
12 Long Term Investments		
Investment in related parties - at FVOCI		
Unquoted		
Arabian Sea Country Club Limited	5,000	5,000
Loss on fair valuation of investment	(5,000)	(5,000)
	-	-
At fair value through other comprehensive income		
Unquoted		
Hyundai Nishat Motors (Private) Limited	3,103,029	3,103,029
Surplus on fair valuation of investment	2,547,586	2,547,586
	5,650,615	5,650,615
Quoted		
Baluchistan Wheels Limited	2,225	24,364
Surplus on fair valuation of investment	42,652	198,873
	44,877	223,237
At cost		
TCC Management Services (Private) Limited	400	400
	5,695,892	5,874,252
13 CASH AND BANK BALANCES		
In hand		
- Cash	5,131	2,111
- Cheques	48,435	685,585
Cash at bank		
- Current accounts	955,735	569,993
- Deposits accounts	594,564	568,436
	1,603,865	1,826,125

13.1 These deposits are made under conventional arrangements and carry mark-up at the rates ranging from 5.87% to 21% (30 June 2025: 5.87% to 21%) per annum.

		(Unaudited) Quarter ended	
		September 30, 2025 2024 (Rupees in thousand)	
14	Revenue from Contracts with Customers – Net		
	Disaggregation of revenue	Timing of revenue recognition	
	Local:		
	Tractors	Point-in-time	2,644,433 3,628,572
	Implements and tractor components	Point-in-time	24,907 1,446,503
	Multi-application products	Point-in-time	80,292 50,981
	Trading goods	Point-in-time	439,871 395,955
	Batteries	Point-in-time	156,606 729,103
	Castings	Point-in-time	292,872 414,054
	IFS services	Point-in-time / Over time	- 450
			3,638,981 6,665,618
	Export:		
	Tractors	Point-in-time	4,182,163 2,056,368
	Trading goods and tractor components	Point-in-time	33,531 49,675
	Implements	Point-in-time	19,153 29,439
	IFS services	Point-in-time / Over time	2,404 -
	Batteries	Point-in-time	- 45,363
			4,237,251 2,180,845
	Less: Commission		(91,906) (54,293)
			7,784,326 8,792,170
15	OTHER INCOME		
	Income from financial assets		
	Dividend income on long term investment	-	3,848
	Profit on bank deposits	2,034	23,615
	Mark up on early payments	6,333	838
		8,367	28,301
	Income from assets other than financial assets	75,895	80,418
		84,262	108,719

Notes to the Consolidated Condensed Interim Financial Statements

For the quarter ended September 30, 2025 (unaudited)

		(Unaudited) Quarter ended	
		September 30,	
		2025	2024
		(Rupees in thousand)	
16	Cash and Cash Equivalents		
	Cash and bank balances	1,603,865	2,179,484
	Short term borrowings	(17,339,180)	(13,269,452)
		(15,735,315)	(11,089,968)

17 Transactions with Related Parties

Related parties include subsidiaries, associates, entities under common control, entities with common directors, group companies, major shareholders, post employment benefit plans and key management personnel. Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Group, directly or indirectly, including any director (whether executive or otherwise) of that Group. The Group in the normal course of business carries out transactions with various related parties. Amounts due from and to related parties are shown under receivables and payables. Significant related party transactions have been disclosed in respective notes to these financial statements other than the following:

		(Unaudited) Quarter ended	
		September 30,	
		2025	2024
		(Rupees in thousand)	
Key Management Personnel	Remuneration paid	117,504	95,198
Retirement benefit plans	Contribution to staff retirement benefit plans	20,724	11,754

- 17.1** The Group intends to take the approval of the transactions with related parties from the shareholders in General Meeting.

17.2 Transactions with related parties are carried out on mutually agreed terms and conditions.

17.3 The names of related parties with whom the Group has entered into transactions or had agreements / arrangements in place during the year, are as follows:

Name of the related party	Basis of relationship	Country of Incorporation	Percentage of shareholding %
- Arabian Sea Country Club Limited	Common Directorship	Pakistan	6.45
- Hyundai Nishat Motors (Private) Limited	Common Directorship	Pakistan	15.86

18 Operating Segment Information

Business segments

For management purposes, the Group is organized into business units based on their nature of business and has three reportable operating segments as follows:

Tractors
Tractor components
Castings

No other operating segments have been aggregated to form the above reportable operating segments.

Management monitors the operating results of its operating segments separately for the purpose of performance assessment. Segment performance is evaluated based on operating profit or loss and is measured consistently with operating profit or loss in the consolidated financial statements.

Notes to the Consolidated Condensed Interim Financial Statements

For the quarter ended September 30, 2025 (unaudited)

	Tractors		Castings		Other segments		Inter segment eliminations		Total	
	September 2025	September 2024	September 2025	September 2024	September 2025	September 2024	September 2025	September 2024	September 2025	September 2024
	Rupees in thousands									
Revenue from contracts with customers	7,545,654	7,996,104	29,2872	414,054	2,090,992	1,359,123	(2,145,192)	(977,111)	7,784,326	8,792,170
Cost of sales	5,492,622	5,669,975	289,365	408,818	1,922,421	1,216,777	(2,111,997)	(893,966)	5,592,411	6,401,484
Gross profit	2,053,032	2,326,229	3,507	5,236	188,571	142,346	(33,195)	(83,125)	2,191,915	2,390,686
Distribution and marketing expenses	344,439	357,494	1,3812	11,552	5,720	21,211	-	-	363,971	390,257
Administrative expenses	406,370	392,620	2,1116	20,496	53,634	58,066	-	-	481,120	471,182
Other operating expenses	73,113	72,796	1,087	-	-	2,904	-	(55)	74,200	75,645
	823,922	822,910	36,015	32,048	59,354	82,181	-	(55)	919,291	937,084
Other income	31,948	102,124	51,677	4,380	637	2,215	-	-	84,262	108,719
Operating profit	1,261,058	1,605,443	19,169	(22,432)	109,854	62,390	(33,195)	(83,070)	1,356,886	1,562,321
Finance costs	471,386	628,068	4,505	12,700	956	1,054	-	-	476,847	641,812
Profit / (loss) before taxation	789,672	977,365	14,664	(35,132)	108,898	61,326	(33,195)	(83,070)	880,039	920,509
Taxation	276,083	355,066	3,753	3,508	1,459	13,173	(14,711)	88,967	286,584	480,704
Profit / (loss) after taxation for the period	513,589	622,299	10,911	(38,640)	107,439	48,153	(18,484)	(172,037)	613,455	439,805

18.1 Inter segment sales and purchases have been eliminated.

18.2 Allocation of assets and liabilities

	Tractors		Castings		Other segments		Inter segment eliminations		Total	
	September 2025	June 2025	September 2025	June 2025	September 2025	June 2025	September 2025	June 2025	September 2025	June 2025
	Rupees in thousands									
Non-current assets	7,903,190	8,014,208	168,335	211,681	167,463	173,850	(189,280)	(188,681)	8,049,708	8,213,058
Goodwill	-	-	-	-	-	-	18,572	18,572	18,572	18,572
Current assets	28,386,610	24,974,383	59,2080	585,096	2,029,881	1,373,878	(372,014)	(283,507)	30,636,537	26,649,650
Total Assets	36,289,800	32,988,591	760,415	796,777	2,197,324	1,549,528	(542,722)	(465,161)	38,704,817	34,881,280
Segment operating liabilities										
Non-current liabilities	1,468,022	1,579,605	25,561	29,938	1,573	2,115	(3,835)	8,599	1,491,321	1,620,257
Current liabilities	26,199,881	23,332,886	437,951	445,477	1,062,689	518,199	(372,014)	(313,827)	27,328,507	23,982,535
Total operating liabilities	27,667,903	24,912,291	463,512	475,415	1,064,262	520,314	(375,849)	(305,228)	28,819,828	25,602,792

19 Fair Value of Financial Assets and Liabilities

19.1 Fair value of financial assets measured at fair value through other comprehensive income is derived from quoted market prices in active markets, if available.

19.2 The carrying values of other financial assets and financial liabilities reflected in financial statements approximate to their fair values. Fair value is determined on the basis of objective evidence at end of each financial year. Due to change in underlying factors, there has been an unrealized gain of Nil recognised during the period.

19.3 Long term investment in the unquoted shares of Hyundai Nishat Motors (Private) Limited (HNMPPL) are currently classified as a Level 3 financial asset and measured at fair value on the reporting dates.

20 Financial Risk Management

The Group's financial risk management objective and policies are consistent with that disclosed in the consolidated annual audited financial statements for the year ended June 30, 2025.

21 Subsequent Events

The Board of Directors have declared Rs. Nil cash dividend (June 30, 2025: Rs. 15 per share) and Nil bonus shares (June 30, 2025: Nil) in their meeting held on October 27, 2025.

22 Date of Authorisation for Issue

This condensed interim financial information was authorised for issue on October 27, 2025 by the Board of Directors of the Holding Company.

23 Corresponding Figures

Corresponding figures have been re-arranged, wherever necessary, for the purpose of comparison. However, no significant re-arrangements have been made.

24 General

Figures have been rounded off to the nearest thousand rupees, unless otherwise stated.



Chief Financial Officer



Chief Executive Officer





Chairman

Note

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