

Bata

QUARTERLY REPORT



JULY - SEP



CORPORATE INFORMATION

Board of Directors

Ms. Jin Zeng
Mr. Muhammad Imran Malik
Mr. Amjad Farooq
Mr. Ahsan Umar
Mr. Lim Ghim Keong
Mr. Muhammad Maqbool
Mr. Kamal Monnoo
Mr. Rashid Rahman Mir
Ms. Fatima Asad Khan

Chairperson
Chief Executive
Chief Financial Officer

Director
Director
Director
Director
Director
Independent Director
Independent Director
Independent Director

Audit Committee

Mr. Rashid Rahman Mir
Mr. Muhammad Maqbool
Mr. Lim Ghim Keong

Chairman
Member
Member

Human Resource and Remuneration Committee

Ms. Fatima Asad Khan
Mr. Muhammad Imran Malik
Mr. Muhammad Maqbool

Chairperson
Member
Member

Chief Financial Officer (CFO)

Mr. Amjad Farooq

Bankers

Habib Bank Limited
Habib Metropolitan Bank Limited
MCB Bank Limited
Bank Al Habib Limited
National Bank of Pakistan Limited
United Bank Limited
Meezan Bank Limited
Allied Bank Limited
Bank Alfalah Limited
Standard Chartered Bank (Pakistan) Limited

Registered Office

Batapur, G. T. Road,
P.O. Batapur, Lahore.

Auditors

A.F. Ferguson & Co.
(a member firm of PwC Network) 308-Upper
Mall, Shahrah-e-Quaid-e-Azam P.O Box-39,
54000, Lahore.

Share Registrar

Corplink (Pvt.) Ltd.
Wings Arcade, 1-K Commercial,
Model Town, Lahore.

Legal Advisor

Surridge & Beecheno
60, Shahrah-e-Quaid-e-Azam, Ghulam Rasool
Building, Lahore.

Factories

Batapur G. T. Road,
P.O. Batapur, Lahore.

Stock Exchange Listing

Surridge & Beecheno
60, Shahrah-e-Quaid-e-Azam, Ghulam Rasool
Building, Lahore.

Maraka

26 - Km, Multan Road, Lahore.

Web Presence

<https://www.bata.com.pk/>

Liaison Office Karachi

138 C-II Commercial Area,
P.E.C.H.S., Tariq Road, Karachi.

DIRECTORS' REVIEW

It is our pleasure to present the unaudited Condensed Interim Financial Information along with a brief review of the Company's operations for the nine-month period ended September 30, 2025.

During the period under review, net turnover declined by 6% to Rs. 13.031 billion as compared to Rs. 13.849 billion for the corresponding period last year. The Company incurred a loss after tax of Rs. 356.056 million as against a profit after tax of Rs. 577.355 million in the same period last year. Accordingly, the loss per share stood at Rs. 47.10 compared to earnings per share of Rs. 76.37 in the previous year. The decline in turnover, particularly in the retail segment, was primarily due to intense market competition and the prevailing unfavorable economic conditions.

The pressure on turnover also impacted on in-house production at both Batapur and Maraka plants. However, we continue to focus on enhancing operational efficiencies to remain competitive in terms of both quality and cost.

Our foremost priority remains to satisfy the needs of our valued customers by delivering products and services with excellence and commitment. Despite the challenging economic environment and competitive market conditions, we are preparing ourselves to seize every opportunity that arises during the year. Our current focus is to achieve our sales targets and strengthen our customer engagement through social media platforms, online campaigns, and in-store experiences.

The Company continued its Corporate Social Responsibility (CSR) initiatives during the period under review. An interactive mentoring session was organized at the Community Centre to educate employees' children on Social Media Power and Responsibilities. BCP volunteers successfully launched a Kitchen Gardening Campaign by arranging awareness sessions and distributing vegetable seed packs aimed at promoting sustainable living and food security within the Company and surrounding communities. In celebration of Founder's Day, BCP volunteers renovated a Girls School by executing masonry, painting, and gardening work. Additionally, an interactive mentoring session was conducted for girl students of a local school to help strengthen their computer literacy skills. To support flood-affected communities, shoes were donated to displaced families in District Mingora (Swat).

While we anticipate continued challenges ahead, we remain confident that with the passion and dedication of our staff and the unwavering support of all stakeholders, we will not only achieve our targets for the year but also uphold our commitment to national cohesion and social responsibility.

On behalf of the Board



Batapur:
Lahore: October 28, 2025

(Muhammad Imran Malik)
Chief Executive

CONDENSED INTERIM STATEMENT OF
FINANCIAL POSITION
AS AT SEPTEMBER 30, 2025

		(UN - AUDITED)	(AUDITED)
		September 30,	December 31,
ASSETS	Note	2025	2024
NON-CURRENT ASSETS		(Rupees in '000)	
Property, plant and equipment	6	2,461,395	2,609,144
Right-of-use assets		3,121,548	3,039,143
Intangible assets		122,097	173,012
Long term security deposits		86,006	61,085
Deferred tax asset		390,229	267,548
		6,181,275	6,149,932
CURRENT ASSETS			
Stock in trade		5,106,565	6,004,676
Trade debts		831,826	1,141,770
Advances		71,800	86,692
Trade deposits and short term prepayments		503,550	189,666
Other receivables		39,434	63,235
Income tax receivable net of provision for taxation		506,545	302,150
Interest accrued		3,516	551
Short term investment		46,844	45,065
Tax refunds due from Government		350,161	350,161
Cash and bank balances		902,817	544,344
		8,363,058	8,728,310
TOTAL ASSETS		14,544,333	14,878,242
EQUITY AND LIABILITIES			
SHARE CAPITAL AND RESERVES			
Authorized share capital		100,000	100,000
Issued, subscribed and paid up share capital		75,600	75,600
Reserves			
Capital reserve		483	483
Revenue reserves		5,113,986	5,470,042
		5,114,469	5,470,525
Total equity		5,190,069	5,546,125
NON-CURRENT LIABILITIES			
Lease liabilities		2,789,140	2,677,992
Long term deposits		57,820	21,244
Employee benefits obligations		34,295	47,801
Long term finance from financial institution - secured	7	23,610	28,333
		2,904,865	2,775,370
CURRENT LIABILITIES			
Current portion of lease liabilities		1,111,441	1,058,808
Current portion of long term finance		6,296	6,296
Trade and other payables		4,515,469	4,312,995
Short term borrowings from financial institutions - secured	8	-	333,000
Accrued finance cost		-	28,566
Unclaimed dividend		77,030	77,919
Unpaid dividend		739,163	739,163
		6,449,399	6,556,747
CONTINGENCIES AND COMMITMENTS		9	
TOTAL EQUITY AND LIABILITIES		14,544,333	14,878,242

The annexed notes from 1 to 20 form an integral part of these condensed interim financial statements.

Chief Executive

Director

Chief Financial Officer

CONDENSED INTERIM STATEMENT OF PROFIT OR LOSS AND
OTHER COMPREHENSIVE INCOME (UN-AUDITED)

FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED
SEPTEMBER 30, 2025

		Three-month period ended		Nine-month period ended	
		September, 30 2025	September, 30 2024	September, 30 2025	September, 30 2024
Note	Un-audited				
	(Rupees in '000)				
Revenue from contracts with customers - net	10	3,971,552	4,305,846	13,030,546	13,848,731
Cost of sales	11	(2,266,713)	(2,231,481)	(7,184,724)	(7,160,281)
Gross profit		1,704,839	2,074,365	5,845,822	6,688,450
Distribution costs		(1,363,064)	(1,309,026)	(4,000,683)	(4,002,644)
Administrative expenses		(516,188)	(514,684)	(1,495,888)	(1,513,225)
Net impairment loss on financial assets		(31,299)	(25,023)	(82,134)	(39,220)
Other expenses		(9,941)	(20,826)	(148,024)	(93,143)
Other income		51,688	35,226	50,710	293,730
Finance costs	12	(176,251)	(171,242)	(526,527)	(493,726)
(Loss)/profit before levy and income tax		(340,216)	68,790	(356,724)	840,222
Levy - minimum tax		(76,231)	-	(166,341)	-
(Loss)/profit before income tax		(416,447)	68,790	(523,065)	840,222
Income tax		174,136	37,615	167,009	(262,867)
(Loss)/profit for the period		(242,311)	106,405	(356,056)	577,355
Other comprehensive income:					
Other comprehensive income for the period		-	-	-	-
Total comprehensive (loss)/income for the period		(242,311)	106,405	(356,056)	577,355
(Loss)/earnings per share - basic and diluted (Rupees per share)		(32.05)	14.07	(47.10)	76.37

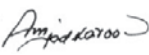
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Chief Executive



Director



Chief Financial Officer

CONDENSED INTERIM STATEMENT OF
CHANGES IN EQUITY (UN-AUDITED)
FOR THE NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2025

	Share capital	Capital reserve	Revenue reserves		Total
			General reserve	Un-appropriated profits	
			(Rupees in '000)		
Balance as at January 01, 2024 (audited)	75,600	483	4,557,000	1,048,941	5,682,024
Total comprehensive income for period	-	-	-	577,355	577,355
Balance as at September 30, 2024 (un-audited)	75,600	483	4,557,000	1,626,296	6,259,379
Balance as at January 01, 2025 (audited)	75,600	483	4,557,000	913,042	5,546,125
Total comprehensive loss for period	-	-	-	(336,056)	(336,056)
Balance as at September 30, 2025 (un-audited)	75,600	483	4,557,000	556,986	5,190,069

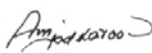
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Chief Executive



Director



Chief Financial Officer

**CONDENSED INTERIM STATEMENT OF
CASH FLOWS (UN-AUDITED)
FOR THE NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2025**

		Nine-month period ended	
	Note	September, 30, 2025	September, 30, 2024
		(Rupees in '000)	
Cash flows from operating activities			
Cash generated from operations	13	2,458,876	1,266,084
Finance cost paid		(518,099)	(493,726)
Income tax and levy paid		(301,618)	(416,230)
Gratuity paid		(11,919)	(8,476)
Long term security deposits - net		11,655	(6,556)
Net cash inflow/(outflow) from operating activities		1,638,895	341,096
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments for property, plant and equipment		(216,249)	(290,776)
Payments for intangible assets		(8,322)	(5,719)
Proceeds from disposal of property, plant and equipment		30,789	20,158
Short term investments made during the period		(46,779)	900,000
Short term investments encashed during the period		45,000	(900,208)
Interest income received		8,101	196,216
Net cash outflow from investing activities		(187,460)	(80,329)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of long term finances		(4,722)	(4,723)
Payments of lease liabilities (principal)		(754,970)	(665,635)
Dividend paid		(890)	(683,482)
Net cash outflow from financing activities		(760,582)	(1,353,840)
Net decrease in cash and cash equivalents		690,853	(1,093,074)
Cash and cash equivalents at the beginning of the period		211,344	2,470,297
Effects of exchange rate changes on cash and cash equivalents		620	6,611
Cash and cash equivalents at the end of the period	13.1	902,817	1,383,834

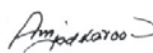
The annexed notes from 1 to 20 form an integral part of these condensed interim financial statements.



Chief Executive



Director



Chief Financial Officer

**NOTES TO AND FORMING PART OF THE CONDENSED INTERIM
FINANCIAL STATEMENTS (UN-AUDITED)
FOR THE NINE-MONTH PERIOD ENDED SEPTEMBER 30, 2025**

1 LEGAL STATUS AND OPERATIONS

Bata Pakistan Limited (the 'Company') was incorporated in Pakistan as a public company limited by shares under the repealed Companies Act, 1913 (now, the Companies Act, 2017) and its shares are quoted on the Pakistan Stock Exchange Limited. The registered office of the Company is situated at Batapur, Lahore. The principal activity of the Company is manufacturing and sale of footwear of all kinds along with sale of accessories and hosiery items. The parent company of Bata Pakistan Limited is Bafin B.V. (Nederland), whereas the ultimate parent is Compass Limited, Bermuda. Furthermore, the Company has the following production facilities:

Sr. No.	Business Units	Geographical Location
1	Batapur Factory	G.T. Road, P.O. Batapur, Lahore
2	Maraka Factory	26 - km, Multan Road, Lahore

The Company operates through retail outlets spread across the country with 7 outlets situated in Azad Kashmir, 8 in Baluchistan, 12 in Islamabad Capital Territory, 2 in Gilgit Baltistan, 43 in Khyber Pakhtunkhwa, 252 in Punjab and 52 outlets in Sindh.

2 BASIS OF PREPARATION

2.1 STATEMENT OF COMPLIANCE

These condensed interim financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable in Pakistan for interim financial reporting comprise:

- International Accounting Standard (IAS) 34, Interim Financial Reporting, issued by the International Accounting Standard Board (IASB) as notified under the Companies Act, 2017; and
- Provisions of and directives issued under the Companies Act, 2017.

Where the provisions of and directives issued under the Companies Act, 2017 differ with the requirements of IAS 34, the provisions and directives issued under the Companies Act, 2017 have been followed.

2.2 These condensed interim financial statements are un-audited and are being submitted to the members as required by section 237 of the Companies Act, 2017 (the 'Act').

These condensed interim financial statements do not include all of the information required for annual financial statements and should be read in conjunction with the annual audited financial statements as at and for the year ended December 31, 2024. Selected explanatory notes are included to explain events and transactions that are significant to and understanding of the changes in the Company's financial position and performance since the last annual audited financial statements.

3 MATERIAL ACCOUNTING POLICIES

The accounting policies and the methods of computation adopted in the preparation of these condensed interim financial statements are the same as those applied in the preparation of preceding annual published financial statements of the Company for the year ended December 31, 2024, except for the estimation of income tax (see note 5). Further, accounting policy in respect of levies has been disclosed in note 5.

3.1 Standards, amendments to published standards and interpretations that are effective in the current period

Certain standards, amendments and interpretations to International Financial Reporting Standards (IFRS) are effective for accounting period beginning on January 1, 2025, but are considered not to be relevant or to have any significant effect on the Company's operations (although they may affect the accounting for future transactions and events) and are, therefore, not detailed in these condensed interim financial statements.

3.2 Standards, amendments and interpretations to existing standards not yet effective and have not been early adopted by the Company

There are certain standards, amendments to the accounting standards and interpretations that are mandatory for the Company's accounting periods beginning on or after January 01, 2026 but are considered not to be relevant or to have any significant effect on the Company's operations and are, therefore, not detailed in these condensed interim financial statements.

4 ACCOUNTING ESTIMATES

The preparation of condensed interim financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expenses. Actual results may differ from these estimates.

In preparing these condensed interim financial statements, the significant judgments made by management in applying accounting policies and key sources of estimation were the same as those that were applied to the annual financial statements of the Company for the year ended December 31, 2024, with the exception of change in estimate that is required in determining the provision for income taxes as referred to in note 5.

5 TAXATION

Income tax

Income tax expense is recognized in each interim period based on best estimate of the weighted average annual income tax rate expected for the full financial year. Amounts accrued for income tax expense in one interim period may have to be adjusted in a subsequent interim period of that financial year, if the estimate of the annual income tax rate changes. Where different income tax rates apply to different categories of income, a separate rate is applied to each category of pre-tax income.

Levies

Minimum taxes that exceed the normal tax liability, as well as tax deducted at source (other than from dividends received from subsidiaries, joint ventures, and associates) under the provisions of the Income Tax Ordinance, 2001 ('the Ordinance'), are not within the scope of IAS 12 - Income Taxes. Instead, these taxes fall under the provisions of IFRIC 21 - Levies, and IAS 37 - Provisions, Contingent Liabilities and Contingent Assets.

Consequently, a liability for these levies is recognized in accordance with IFRIC 21 when the event specified in the Ordinance that triggers the obligation occurs. Therefore, excess minimum taxes and final taxes are recognized as liabilities when they become due, ensuring compliance with the recognition and measurement principles outlined in IAS 37.

The accounting policy described above was adopted with effect from the year ended December 31, 2024. It was not separately disclosed in the Company's 2024 annual financial statements as its effect was nil.

6 PROPERTY, PLANT AND EQUIPMENT

		(UN - AUDITED)	(AUDITED)
	Note	September, 30, 2025	December 31, 2024
		(Rupees in '000)	
Operating fixed assets	6.1	2,433,834	2,597,729
Capital work-in-progress	6.2	27,561	11,415
		<u>2,461,395</u>	<u>2,609,144</u>

6.1 Operating fixed assets

(Rupees in '000)											
Net carrying value basis											
Nine months ended September 30, 2025											
2,508	35	162,093	57,946	600,280	5,469	454	3,589	221,600	1,536,003	7,662	2,597,729
-	-	-	2,062	2,739	-	61	-	25,642	169,599	-	200,103
-	-	-	-	(2,356)	-	(5)	(7)	(1,500)	(75,244)	-	(79,112)
-	-	(12,157)	(2,227)	(45,006)	(410)	(38)	(267)	(44,390)	(179,246)	(1,145)	(284,886)
2,508	35	149,936	57,781	555,657	5,059	472	3,315	201,442	1,451,112	6,517	2,433,834
Gross carrying value basis											
As at September 30, 2025											
2,508	35	360,585	127,685	1,249,526	13,910	2,275	8,415	513,813	3,414,299	29,225	5,722,276
-	-	(210,649)	(69,904)	(693,866)	(8,851)	(1,803)	(5,100)	(312,371)	(1,963,187)	(22,708)	(3,288,442)
2,508	35	149,936	57,781	555,657	5,059	472	3,315	201,442	1,451,112	6,517	2,433,834
0%	0%	10%	5%	10%	10%	10%	10%	25%	15%	20%	
Net carrying value basis											
Year ended December 31, 2024											
2,508	35	168,224	55,883	646,532	6,077	504	3,985	269,174	1,464,880	5,433	2,623,235
-	-	11,230	5,059	19,206	-	-	-	25,553	348,466	4,023	413,557
-	-	-	-	-	-	-	-	(2,105)	(30,096)	-	(32,201)
-	-	(17,361)	(2,996)	(65,458)	(608)	(50)	(396)	(79,932)	(247,247)	(1,794)	(406,842)
2,508	35	162,093	57,946	600,280	5,469	454	3,589	221,600	1,536,003	7,662	2,597,729
Gross carrying value basis											
As at December 31, 2024											
2,508	35	360,585	125,624	1,283,658	13,910	2,232	8,445	494,285	3,483,804	29,225	5,804,311
-	-	(198,492)	(67,678)	(683,378)	(8,441)	(1,778)	(4,856)	(272,593)	(1,947,801)	(21,563)	(3,206,582)
2,508	35	162,093	57,946	600,280	5,469	454	3,589	221,600	1,536,003	7,662	2,597,729
0%	0%	10%	5%	10%	10%	10%	10%	25%	15%	20%	

		(UN - AUDITED)	(AUDITED)
		September, 30, 2025	December 31, 2024
	Note	(Rupees in '000)	
6.2 Capital work-in-progress			
The reconciliation of the carrying amount is as follows:			
Opening balance		11,415	50,892
Additions during the period / year		54,114	39,034
		65,529	89,926
Transfers during the period / year		(37,968)	(78,511)
Closing balance		27,561	11,415

7 LONG TERM FINANCES FROM FINANCIAL INSTITUTION - SECURED

Long term finance - secured	7.1	29,906	34,629
Less: current portion shown under current liabilities		6,296	6,296
		23,610	28,333

7.1 The reconciliation of the carrying amount is as follows:

Opening balance		34,629	40,926
Repayments during the period/year		(4,723)	(6,296)
Closing balance		29,906	34,630
Current portion shown under current liabilities		(6,296)	(6,296)
		23,610	28,333

Under the terms of the aforementioned bank loan, the Company is required to comply with certain financial covenants at the end of each reporting period. As of the reporting period, the Company was in compliance with these covenants. The financial covenants that the Company must maintain are as follows: a debt service coverage ratio greater than 1.0x, a current ratio greater than 1.0x, and a debt-to-equity ratio less than 2.0x.

There are no indications that the Company would have difficulties in complying with the covenants when they will be next tested as at the December 31, 2025 annual reporting date.

		(UN - AUDITED)	(AUDITED)
		September, 30, 2025	December 31, 2024
	Note	(Rupees in '000)	

8 SHORT TERM BORROWINGS FROM FINANCIAL INSTITUTIONS - SECURED

Running Musharakah Facility	8.1	-	333,000
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8.1 The running musharakah facility available from Meezan Bank Limited aggregates to Rs 400 million (2024: Rs 400 million) at an interest rate of of 1-month Karachi Inter-Bank Offered Rate ('KIBOR') plus 0.5% (2024: 1-month KIBOR plus 0.5%) per annum respectively. The markup is payable quarterly. The facility is secured against a first joint pari passu charge on all the present and future current assets of the Company, including but not limited to stocks and book debts, with the 25% risk margin. The mark-up rate charged during the period on the outstanding balance ranges from 11.83% to 13.81% per annum (year ended December 31, 2024: 15.36% to 18.14%).

9 CONTINGENCIES AND COMMITMENTS

- 9.1 There is no significant change in contingencies from the preceding annual audited financial statements of the Company for the year ended December 31, 2024, except for the following updates. Based on the advice of the Company's tax advisor, the management believes that there are meritorious grounds to support the Company's stance in respect of matters (i), (ii) and (v) mentioned below. Consequently, no provision for these amounts have been made in these condensed interim financial statements.
- (i) With reference to the matter fully disclosed in note 31.1.6 of the annual audited financial statements of the Company for the year ended December 31, 2024, the Commissioner Inland Revenue (Appeals) [CIR(A)] had remanded the case to the assessing officer involving an amount of Rs 13.259 million by order dated May 18, 2023. During the period ended June 30, 2025, the assessing officer decided the matter in favour of the Company, reducing the tax demand from Rs 13.259 million to Rs 2.006 million. The Company has filed an appeal before CIR(A), which is currently pending adjudication.
- (ii) With reference to the matter fully disclosed in note 31.1.11 of the annual audited financial statements of the Company for the year ended December 31, 2024, the Appellate Tribunal Inland Revenue (ATIR) on January 2, 2025, restored the assessing officer's demand in favour of the tax department to the extent of Rs 1,731.288 million. The Company filed a reference application in the Lahore High Court and, to resolve the dispute, requested the Federal Board of Revenue (FBR) to constitute an Alternative Dispute Resolution Committee (ADRC). The FBR constituted the ADRC on February 11, 2025; two meetings were held but no conclusion was reached and the committee was dissolved on May 26, 2025. The Company filed a rectification application with the ATIR requesting a fresh hearing on the grounds that certain facts were not considered; the ATIR issued a rectified order and remitted the case to the assessing officer for further adjudication, where it is currently pending.
- (iii) With reference to the matter fully disclosed in note 31.1.13 of the annual audited financial statements of the Company for the year ended December 31, 2024, the Company had appealed to the ATIR in respect of a demand amounting to Rs 92.095 million for tax year 2016. On June 16, 2025, the ATIR decided the matter in favour of the Company and the matter stands disposed of.
- (iv) With reference to the matter fully disclosed in note 31.1.16 of the annual audited financial statements of the Company for the year ended December 31, 2024, an appeal was pending before the ATIR in respect of a demand amounting to Rs 32.109 million. During the period on May 21, 2025, the ATIR remanded back the case to assessing officer which is pending adjudication.
- (v) On May 29, 2025, the Deputy Commissioner Inland Revenue (DCIR) raised a demand of Rs 19.031 million along with a penalty of Rs 0.952 million for the tax periods from July 2023 to June 2024. The demand was raised for contravention of Sections 73 and 33 of the Sales Tax Act, 1990. The Company filed an appeal with Commissioner (Appeals) who vide order dated August 18, 2025 decided the case against the Company. The Company has filed an appeal before the Appellate Tribunal, which is currently pending adjudication.

	(UN - AUDITED)	(AUDITED)
	September, 30, 2025	December 31, 2024
(Rupees in '000)		
9.2 Commitments in respect of:		
- Capital expenditure	45,655	6,162
- Letters of credit and bank contracts	25,815	21,035
	71,470	27,197

10	REVENUE FROM CONTRACTS WITH CUSTOMERS - NET	(UN - AUDITED)		(UN - AUDITED)	
		Three-month period ended		Nine-month period ended	
		September, 30, 2025	September, 30, 2024	September, 30, 2025	September, 30, 2024
		(Rupees in '000)			
	Revenue from shoes and accessories:				
	Local	4,813,412	5,378,452	15,962,617	16,930,603
	Export	25,336	5,415	60,604	121,152
		4,838,748	5,383,867	16,023,221	17,051,755
	Sundry articles and scrap material	6,660	6,014	21,595	31,525
		4,845,408	5,389,881	16,044,816	17,083,280
	Less: Sales tax	743,525	863,239	2,485,308	2,510,133
	Discount to dealers and distributors	52,610	141,149	241,529	461,158
	Commission to agents/business associates	77,721	79,647	287,433	263,258
		873,856	1,084,035	3,014,270	3,234,549
		3,971,552	4,305,846	13,030,546	13,848,731
11	COST OF SALES				
	Raw material consumed	919,893	1,219,761	2,492,901	3,639,715
	Stores and spare parts consumed	3,388	4,851	14,205	18,076
	Fuel and power	38,023	37,724	99,739	145,947
	Salaries, wages and benefits	214,029	191,418	602,299	543,170
	Repairs and maintenance	17,629	23,540	55,763	60,717
	Insurance	1,604	1,353	12,854	18,757
	Depreciation on operating fixed assets	19,188	20,981	57,592	62,201
		1,213,756	1,499,628	3,335,355	4,488,583
	Add: opening goods in process	66,444	87,775	69,483	72,532
		1,280,201	1,587,403	3,404,838	4,561,115
	Less: closing goods in process	146,184	141,679	146,184	141,679
	Cost of goods manufactured	1,134,017	1,445,724	3,258,654	4,419,436
	Add: opening stock of finished goods	4,950,536	5,811,447	5,649,935	4,824,477
	Finished goods purchased	676,722	850,246	2,770,697	3,792,304
		6,761,275	8,107,417	11,679,286	13,036,217
	Less: closing stock of finished goods	4,494,562	5,875,936	4,494,562	5,875,936
		2,266,713	2,231,481	7,184,724	7,160,281
12	FINANCE COST				
	Interest / mark-up on:				
	Long term finances	271	326	841	1,013
	Short term-finances	6,787	-	45,610	-
	Workers' profit participation fund	-	-	1,902	16,457
	Lease liabilities	166,981	166,324	469,746	463,692
		174,039	166,650	518,099	481,162
	Bank charges and commission	2,212	4,592	8,428	12,564
		176,251	171,242	526,527	493,726

	Nine-month period ended	
	September, 30,	September, 30,
	2025	2024
	(Rupees in '000)	

13 Cash generated from operations

(Loss)/profit before levy and income tax	(356,724)	840,222
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Adjustments for non-cash charges and other items:

Depreciation of property, plant and equipment	284,886	301,373
Depreciation of right-of-use assets	834,369	786,138
Amortization of intangible assets	59,237	58,007
Provision for gratuity	(1,587)	4,882
Loss on disposal of property, plant and equipment	48,324	(3,050)
Gain on lease modification	(30,177)	(45,664)
Income from short term investments	(11,066)	(191,213)
Exchange loss/(gain) - net	92,731	23,189
Interest / markup costs	526,527	493,726
Net impairment loss on financial assets	82,134	39,220
Provision for slow moving and obsolete stock - net	74,754	67,592
Provision for obsolescence of raw material - net	-	11,826
Impairment loss on advances	12,367	-
Provision for obsolescence of stores and spare parts - net	706	(482)
	1,973,205	1,545,544
Operating profit before working capital changes	1,616,481	2,385,766

Effect on cash flow due to working capital changes:

(Increase)/decrease in current assets

Stores and spare parts	(706)	482
Stock in trade	823,358	(1,197,636)
Trade debts	227,571	(304,347)
Advances	19,638	94,921
Trade deposits and short term prepayments	(369,746)	(116,575)
Other receivables	4,061	19,047
	704,176	(1,504,108)
Decrease in trade and other payables	138,219	384,426
Effect on cash flow due to working capital changes	842,395	(1,119,682)
	2,458,876	1,266,084

	(UN - AUDITED)	
	September, 30,	September, 30,
	2025	2024
	(Rupees in '000)	

13.1 CASH AND CASH EQUIVALENTS

Cash and bank balances	902,817	1,383,834
Short term borrowings from financial institutions - secured	-	-
	902,817	1,383,834

TRANSACTIONS WITH RELATED PARTIES

The related parties include the related parties on the basis of common directorship, parent company, group companies, key management personnel and post employment benefit plans. Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly, including any director (whether executive or otherwise) of that Company. The Company in the normal course of business carries out transactions with various related parties. Significant transactions and balances with related parties are as follows:

Relationship with the Company	Nature of transactions	(UN - AUDITED)	
		Nine-month period ended September 30, 2025	September 30, 2024
Group companies	Sale of goods and services	34,674	78,052
	Reimbursement of expenses	5,067	5,514
	Trade mark license fee	647,731	688,562
	Management service fee	302,840	292,709
Parent company	Dividend paid	-	682,304
Post employment benefit plans	Contribution to provident fund trusts	65,402	67,110
Key management personnel	Remuneration	150,483	177,246

The Company continues to have a policy, whereby, all transactions with related parties and common control companies (group companies) are carried out at mutually agreed terms and conditions.

Period / year end balances	(UN - AUDITED)	
	September 30, 2025	(AUDITED) December 31, 2024
Receivable from related parties	37,743	48,098
Payable to related parties	2,302,392	2,547,422

SEGMENT ASSETS AND LIABILITIES

	(UN - AUDITED)		(UN - AUDITED)	
	September 30, 2025	(AUDITED) December 31, 2024	September 30, 2025	(AUDITED) December 31, 2024
	Segment assets		Segment liabilities	
	(Rupees in '000)		(Rupees in '000)	
Retail	8,481,870	10,131,192	3,900,581	3,969,085
Wholesale	1,447,767	1,950,614	-	29,622
Export	2,723	16,189	-	-
Unallocated	4,611,973	2,780,247	5,453,683	5,333,410
	14,544,333	14,878,242	9,354,264	9,332,117

16 SEGMENT REPORTING

(UN - AUDITED) Nine-month period ended							
	Retail		Wholesale		Export		Total
	September 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024	
	(Rupees in '000)						
Revenue	11,782,556	12,176,098	1,169,085	1,523,913	60,604	121,152	13,848,731
Inter - segment revenue	-	-	-	-	-	-	-
Total revenue	11,782,556	12,176,098	1,169,085	1,523,913	60,604	121,152	13,848,731
Specifically allocable expenses	(9,769,758)	(9,383,327)	(1,312,256)	(1,445,222)	(53,280)	(104,874)	(10,944,045)
Segment result before unallocated expenses	2,012,798	2,792,771	(143,171)	78,691	7,324	16,278	2,904,686
Unallocated operating expenses							(1,771,325)
Other expenses							(93,143)
Other income							293,730
Operating profit							1,333,948
Finance cost							(493,726)
(Loss)/profit before levy and income tax							840,222
Income tax and levy							668
(Loss)/profit for the period							577,855

17 EARNINGS PER SHARE - BASIC AND DILUTED

	(UN - AUDITED)		(UN - AUDITED)	
	Three month period ended		Nine month period ended	
	September, 30, 2025	September, 30, 2024	September, 30, 2025	September, 30, 2024
	(Rupees in '000)			
(Loss)/profit for the period	(242,311)	106,405	(356,056)	577,355
Weighted average number of ordinary shares - Number (in '000)	7,560	7,560	7,560	7,560
(loss)/earnings per share - basic and diluted (Rupees per share)	(32.05)	14.07	(47.10)	76.37

There is no dilutive effect on the basic earnings per share of the Company.

18 FINANCIAL RISK MANAGEMENT

The Company's activities expose it to a variety of financial risks: market risk (including currency risk, other price risk and interest rate risk), credit risk and liquidity risk

These condensed interim financial statements do not include all financial risk management information and disclosures required in the annual financial statements, and should be read in conjunction with the Company's annual financial statements for the year ended December 31, 2024.

There have been no significant changes in the risk management department or in risk management policies since the year ended December 31, 2024.

19 DATE OF AUTHORIZATION FOR ISSUE


These condensed interim financial statements were authorized for issue on October 28, 2025 by the Board of Directors of the Company.

20 CORRESPONDING FIGURES

In order to comply with the requirements of International Accounting Standard 34 - 'Interim Financial Reporting', the condensed interim statement of financial position has been compared with the balances of annual audited financial statements of preceding financial year, whereas, the condensed interim statement of profit or loss and other comprehensive income, condensed interim statement of changes in equity and condensed interim statement of cash flows have been compared with the balances of comparable period of immediately preceding financial year.


Chief Executive


Director


Chief Financial Officer



Bata

Bata

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