



ARUJ INDUSTRIES LTD.

Apparel



Dyeing &
Processing



Interlining



33rd
Annual Report 2025

www.aruj.com

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VISION AND MISSION STATEMENT

THE VISION

To be the leader in interlining industry by building companies image through Quality improvement, Customer satisfaction and by maintaining a high level of ethical and professional standards through Optimum use of resources.

MISSION STATEMENT

1. Endeavoring to be the Market leader and international player by enhancing market share and to conduct business in the best possible manner by using high level of ethical professionalism.
2. Seeking long term and good trading relation with customers and suppliers with fair, honest and mutually profitable dealings.
3. Building an excellent reput e of our organization and to maintain high professional and ethical standards with eyes on the future.
4. Offering high quality products according to the highest international standards.
5. Continuous enhancement in shareholders' value through team work and constant improvement in performance in all operating areas in competitive business
6. Providing congenial work environment, where employees are treated with respect and dignity and work as a team of common goals.
7. Contributing to the national economy by uplifting and skills diversification of the people through fulfillment of our social responsibility

COMPANY PROFILE

BOARD OF DIRECTORS

1. Mr. Ali Maqsood Butt	:	Chair Person
2. Mr. Faisal Khan	:	Chief Executive
3. Mr. SH. Ghulam Mustafa	:	Director
4. Mrs. Durray Zara Butt	:	Director
5. Dr. Aruj Butt	:	Director
6. Mr. Muhammad Sajjad Hussain	:	Director
7. Miss Amara Javid	:	Director

CHIEF FINANCIAL OFFICER

Mrs. Durray Zara Butt

COMPANY SECRETARY

Mr. Muhammad Sajjad Hussain

SHARE REGISTRARS

M/s. Corplink (Pvt.) Ltd.
Wings Arcade, 1-K , Commercial
Model Town Lahore.
Tel: 35839182, 35869037

LEGAL ADVISOR

Mr. Mian Waheed Akhtar,
Advocate High Court/ Supreme Court
Lahore.

AUDITORS

M/s. Qadeer & Co.
Chartered Accountants,
32-A Lawrence Road,
Lahore.

REGISTERED OFFICE

2-KM Off Raiwind-Manga Road,
Raiwind, Lahore.
Tel: (92 - 42) 35393125-6, 38102800
Fax: (92 - 42) 35393127
E-mail: info@aruj.com
Website: www.aruj.com

AUDIT COMMITTEE

Mr. Muhammad Sajjad Hussain	Member
Mr. SH. Ghulam Mustafa	Chairman
Miss Amara Javid	Member

REGISTERED OFFICE

2-KM Off Raiwind-Manga Road,
Raiwind, Lahore.
Tel: (92 - 42) 35393125-6, 38102800
Fax: (92 - 42) 35393127
E-mail: info@aruj.com
Website: www.aruj.com

HR & REMUNERATION COMMITTEE

Mr. Muhammad Sajjad Hussain	Chairman
Dr. Aruj Butt	Member
Miss Amara Javid	Member

BANKERS

Bank Alfalah Limited.
Habib Bank Limited.
Bank of Punjab.
JS Bank Limited.
Habib Metropolitan Bank Ltd.
Faysal Bank Limited.
Meezan Bank
Bank Al Habib

NOTICE OF 33rd ANNUAL GENERAL MEETING.

Notice is hereby given that 33rd Annual General Meeting of **Aruj Industries Limited** will be held on Thursday, November 27, 2025 at 9:00 AM at the Registered Office of the Company at 2-KM, Off: Raiwind Manga Road, Raiwind, Lahore to transact the following business:-

ORDINARY BUSINESS:

1. To Confirm the Minutes of last Annual General Meeting held on 28th December, 2024.
2. To receive and adopt the Annual Audited Accounts for the year ended June 30, 2025 along with Directors and Auditors report thereon.
3. To appoint Auditors of the Company to hold office till the conclusion of next Annual General Meeting and to fix their remuneration.

Any Other Business

4. To transact any other business with the permission of the Chair.

By order of the Board

Lahore.
November 06, 2025

Muhammad Sajjad Hussain
Company Secretary

NOTES:

- 1) Share Transfer Books of the Company will remain closed from November 20, 2025 to November 27, 2025 (both days inclusive). Transfers received in order at company's Shares Registrar Office at the close of business on November 19, 2025 will be treated as in time.
- 2) A member eligible to attend and vote at this meeting may appoint another member as his / her proxy to attend and vote instead of him / her. Proxies in order to be effective must be received at the Company's Registered Office, not less than 48 hours before the time for holding the meeting and must be duly stamped, signed and witnessed.
- 3) In accordance with the provision of section 223 and 237 of the Companies Act, 2017 the audited financial statement of the Company for the year, which ended of June 30, 2025 are available on the company's website: www.aruj.com
- 4) Shareholders/investors and analysts who are interested in attending the AGM through zoom Link virtually are requested to register themselves by Tuesday, November 25, 2025 at sajjad@aruj.com
- 5) Shareholders are requested to immediately notify the change in address, if any to Company Shares Registrar i.e. M/s Corplink (Pvt.) Limited Wings Arcade, 1-K, Commercial, Model Town, Lahore Tel: 042-35916714-35916719

عروج انڈسٹریز لمیٹڈ اطلاع برائے 33 ویں سالانہ اجلاس عام

نوٹ کیا جاتا ہے کہ عروج انڈسٹریز لمیٹڈ کا 33 واں سالانہ جنرل اجلاس جمعرات 27 نومبر 2025ء کو صبح 9:00 بجے کمپنی کے رجسٹرڈ آفس 2 کلومیٹر رائے ونڈ مانگا روڈ، رائے ونڈ، لاہور میں منعقد ہوگا جس میں درج ذیل کاروبار کا لین دین کیا جائے گا:

عام کاروباری معاملات:

- 1- 28 دسمبر 2024 کو منعقد ہونے والی آخری سالانہ عام میٹنگ کے منٹس کی تصدیق کرنا۔
- 2- 30 جون 2025 کو ختم ہونیوالے سال کیلئے سالانہ آڈٹ شدہ اکاؤنٹس کو حاصل کرنے اور اپنانے کیلئے ڈائریکٹرز اور آڈیٹرز کو رپورٹ پیش کرنا۔
- 3- کمپنی کے آڈیٹرز کو اگلے سالانہ عام اجلاس کے اختتام تک عہدے پر فائز کرنے اور ان کے معاوضے کا تعین کرنے کیلئے مقرر کرنے کیلئے اور معاملات:
- 4- چیئرمین کی اجازت کے ساتھ کسی بھی دوسرے کاروبار کا لین دین کرنے کے اہل ہوں گے۔

حسب الحکم بورڈ
(محمد سجاد حسین)
کمپنی سیکرٹری

لاہور

06 نومبر 2025ء

نوٹ:

- 1- کمپنی کی شیئر ٹرانسفر بکس 20 نومبر 2025 سے 27 نومبر 2025 (دونوں دن سمیت) تک بند رہیں گی۔ 19 نومبر 2025 کو کاروبار کے اختتام پر کمپنی کے شیئرز رجسٹر آفس میں آرڈر میں موصول ہونے والی ٹرانسفرز کو وقت کے مطابق سمجھا جائے گا۔
- 2- اس اجلاس میں شرکت اور ووٹ دینے کا اہل رکن کسی دوسرے رکن کو اس کے بجائے شرکت اور ووٹ ڈالنے کیلئے اپنے پر کسی کے طور پر مقرر کر سکتا ہے۔ مؤثر ہونے کیلئے پراکسیز کو کمپنی کے رجسٹرڈ آفس میں موصول ہونا ضروری ہے، میٹنگ کے انعقاد کے وقت سے کم از کم 48 گھنٹے پہلے نہیں اور مناسب طریقے سے مہر، دستخط اور گواہی دی جانی چاہیے۔
- 3- کمپنیز ایکٹ 2017 کی دفعہ 223 اور 237 کے تحت، کمپنی کے مالی سال جو 30 جون 2025 کو ختم ہوا کے آڈٹ شدہ مالیاتی گوشوارے کمپنی کی ویب سائٹ پر دستیاب ہیں۔ www.aruj.com
- 4- شیئر ہولڈرز/ سرمایہ کاروں اور تجزیہ کاروں سے جو AGM میں شرکت کرنے میں دلچسپی رکھتے ہیں ان سے درخواست ہے کہ وہ منگل 25 نومبر 2025 تک درج ذیل ایل میل sajjad@aruj.com پر رجسٹریشن کروائیں۔
- 5- شیئر ہولڈرز سے گزارش ہے کہ ایڈریس میں تبدیلی کے بارے میں کمپنی شیئرز رجسٹراری یعنی میسرز کارپلنک (پرائیویٹ) لمیٹڈ ونگز آرکیڈ، 1- کے، کمرشل، ماڈل ٹاؤن، لاہور ٹیلی فون: 042-35916714-35916719 کو فوری طور پر مطلع کریں۔

CHAIRPERSON'S REVIEW

As required under the Code of Corporate Governance, an annual evaluation of the Board of Directors of **ARUJ INDUSTRIES LIMITED** is carried out. The objective of this evaluation is to ensure that the Board's overall performance and effectiveness is measured and benchmarked against expectations in the context of goals set for the Company.

For the financial year ended June 30, 2025, the Board's overall performance and effectiveness has been assessed as satisfactory. The Board also identifies areas of improvement in line with the best practices.

The Board received wide-ranging agendas and supporting papers in a timely manner for its meetings. The Board was fully involved in the strategic planning process and in developing the vision for the Company. All Directors, including Independent Director, fully took part in and made contributions to the decision-making process of the Board. The Board has in place comprehensive policies for all relevant areas of the Company's operation and these policies are reviewed and updated from time to time.

The Audit Committee and Human Resources & Remuneration Committee met regularly to fortify the functions of the board.

The company has an independent Internal Audit department, which leads the Internal Audit function and follows a risk based Audit methodology. Audit reports are presented to the Board for review and actions where necessary.

In the closing, on behalf of the Board I wish to acknowledge the contribution of all our employees in the success of the Company. I would like to thank our shareholders, bankers, customers, suppliers and other business partners for their confidence and support.

Mr. Ali Maqsood Butt
Chairperson
Dated: November 06, 2025

چیئر مین کا جائزہ

جیسا کہ کارپوریٹ گورننس کے تحت ضروری ہے، عروج انڈسٹریز لمیٹڈ کے بورڈ آف ڈائریکٹرز کی سالانہ کارکردگی کا جائزہ لیا جاتا ہے۔ اس جائزے کا مقصد اس بات کو یقینی بنانا ہے کہ بورڈ کی مجموعی کارکردگی اور اثر کو کمپنی کے لئے مقرر کردہ مقاصد کے تناظر میں پرکھا جائے۔

30 جون، 2025 کو ختم ہونے والے مالی سال کے لئے، بورڈ کی مجموعی کارکردگی اور اثر تسلی بخش رہی ہے۔ بورڈ بہترین طریقوں کے تناظر کے ساتھ بہتری کیلئے بھی نشاندہی کرتا ہے۔

بورڈ نے اپنی میٹنگ کے لئے بروقت انداز میں وسیع ایجنڈا اور متعلقہ کاغذات وصول کیے ہیں۔ بورڈ اسٹریٹجک منصوبہ بندی کے عمل میں اور کمپنی کے نقطہ نظر کو فروغ دینے میں مکمل طور پر شریک تھا۔ تمام ڈائریکٹرز، بشمول آزاد ڈائریکٹرز نے مکمل طور پر بورڈ کے فیصلے سازی کے عمل میں حصہ لیا۔ بورڈ کمپنی کے آپریشن کے تمام متعلقہ شعبوں کے لئے جامع پالیسیاں بناتا ہے اور ان پالیسیوں کا وقفوں سے جائزہ لیا جاتا ہے اور اپ ڈیٹ کیا جاتا ہے۔ آڈٹ کمیٹی اور انسانی وسائل اور معاوضہ کمیٹی نے باقاعدگی سے بورڈ کے افعال کو مضبوط بنانے کے لئے میٹنگز کی تھیں۔

کمپنی میں ایک اندرونی آڈیٹ ڈیپارٹمنٹ ہے، جو اندرونی آڈیٹ کی قیادت کرتا ہے اور خطرے کی بنیاد پر آڈٹ کے طریقہ کار کی پیروی کرتا ہے۔ آڈٹ کی رپورٹوں کو جائزہ لینے اور اقدامات کے لئے بورڈ کو پیش کیا جاتا ہے۔

آخر میں بورڈ کی طرف سے اپنے تمام ملازموں کے تعاون کو تسلیم کرنا چاہتا ہوں۔ میں اپنے حصص داروں، بینکوں، گاہکوں، سپلائرز اور دیگر کاروباری شراکت داروں کو ان کے اعتماد اور حمایت کے لئے شکریہ ادا کرنا چاہتا ہوں۔

علی مقصود بٹ

چیئر مین

تاریخ: 06 نومبر، 2025

DIRECTOR'S REPORT

The Directors of your Company would like to present to you the 33rd Annual General Meeting of **Aruj Industries Ltd.** and would like to present their report along with the audited accounts for the year ended 30th June, 2025.

OPERATING RESULTS:

	For the year ended June 30, 2025 Rupees	For the year ended June 30, 2024 Rupees
Sales	191,800	358,277,910
Gross Loss	(25,425,258)	(248,197,308)
Profit/(Loss) Before Taxation	(36,651,246)	(316,370,252)
Taxation	3,764,787	20,440,911
Loss After Taxation	(40,416,033)	(336,811,163)
Loss per Share	(3.86)	(32.21)

SALIENT FEATURES:

Your company posted net sales of Rs 0.1918 million for the year ended June 2025. This is a decrease of around 99.9464% as from the years before.

Your Company has been struggling to keep its head over the water the past year. Despite out best efforts to restart current operations, we faced a lot of setbacks which kept us from doing so.

There is very weak demand in the local market currently, putting a pressure on already thin margins. Since we lack working capital currently, we are unable to process export orders.

Rest assured, your company is looking for measures to current this situation very soon. We are looking for prospective partnerships with current producers who have shown interest. We are also charting a path for a complete overhaul of our business plan and might jump to a different industry.

Your company would have a clearer indication of what's ahead by the 3rd quarter of the new financial year.

STATEMENT OF COMPLIANCE ON CORPORATE AND FINANCIAL FRAME WORK:

The management is fully aware of the compliance with code of corporate governance as incorporated in the additional listings regulations of the stock exchanges and necessary steps have been taken for their effective implementations which are as follows:

PRESENTATION OF FINANCIAL STATEMENTS:

The financial statements prepared by the management of the Company, present fairly its state of affairs, the results of its operations, cash flows and changes in equity.

BOOKS OF ACCOUNTS:

Proper books of account of the Company have been maintained.

ACCOUNTING POLICIES:

Appropriate accounting policies have been consistently applied in preparation of financial and accounting estimate are based on reasonable and prudent judgment.

COMPLIANCE WITH INTERNATIONAL ACCOUNTING STANDARDS:

International Accounting Standards as applicable in Pakistan have been followed in preparation of financial statements and any departure there from has been adequately disclosed.

INTERNAL CONTROL SYSTEM:

The system of internal control of the Company is sound and has been effectively implemented and is being monitored by the qualified internal auditors.

GOING CONCERN:

There are no significant doubts upon the Company's ability to continue as a going concern.

BEST PRACTICES OF CORPORATE GOVERNANCE:

There has been no material departure from the best practices of corporate governance, as described in the listing regulations of the stock exchanges.

FINANCIAL DATA OF LAST SIX YEARS:

Key operating and financial data of last six years is annexed.

OUTSTANDING STATUTORY DUES:

The Company is regular payer of all Government dues and previous record is quite evident and clear in this regard.

SIGNIFICANT PLANS AND DECISIONS:

As part of its balancing modernization and replacement plan, the Company has added certain machinery to increase the quality of its products.

MEETINGS OF BOARD OF DIRECTORS:

During the year Seven meetings of the board of Directors of the Company were held. Attendance by each Director in the meeting is as follows:

	Name of Directors	Meeting Attended
1.	Mr. Ali Magsood Butt	8
2.	Mr. Faisal Khan	9
3.	Mr. Durray Zara Butt	6
4.	Dr. Aruj Butt	2
5.	Mr. Muhammad Sajjad Hussain	5
6.	Sheikh Ghulam Mustafa	4
7.	Miss Amara Javid	3

Leave of absence was granted to the directors who could not attend the meeting of the board.

AUDIT COMMITTEE:

The Board of Directors in compliance to the code of corporate governance has established an audit committee and the following directors are its members.

1.	Mr. Muhammad Sajjad Hussain	Member
2.	Sheikh Ghulam Mustafa	Chairman
3.	Miss Amara Javid	Member

LOSS PER SHARES:

Loss per share for the period ended 30th June 2025 works out to Rs. (3.86) as compared to Rs. (32.21) per share of the last year.

AUDITORS:

The auditors, M/s Qadeer & Company, Chartered Accountants have retired and being eligible, have offered themselves for re-appointment.

The audit committee of the board has recommended to the board their appointment as auditors of the Company for the year 2025-26.

PATTERN OF SHAREHOLDING:

Statements showing the Pattern of Shareholding as at 30 June, 2025 required under the Company Act, 2017 and the code of corporate governance are annexed.

TRADING IN COMPANY'S SHARES:

The Directors, CEO, traded in the shares of the Company during the year have been disclosed in form 34 attached in this annual report.

ACKNOWLEDGEMENT:

We would like to take this opportunity to express our appreciation to the management and employees of the Company for their hard work and dedication. We would also like to express our gratitude to our valued shareholders, customers, suppliers and financial institutions for their cooperation, constant support and trust reposed in your Company.

FOR AND ON BEHALF OF THE BOARD

Ali Maqsood Butt
(Chairman)

MR.FAISAL KHAN
(Chief Executive)

Lahore
Dated: November 06, 2025

کمپنی کے حصص میں تجارت:

سال کے دوران کمپنی کے حصص کی تجارت کرنے والے ڈائریکٹرز، سی ای او کا انکشاف اس سالانہ رپورٹ میں منسلک فارم 34 میں کیا گیا ہے۔

اعتراف:

کمپنی کی انتظامیہ، ملازمین کی محنت اور لگن سے کام کرنے کیلئے تعریف کے مستحق ہیں ہم اپنے قابل قدر حصص یافتگان، گاہکوں، سپلائرز اور مالیاتی اداروں کے تعاون، مدد، مسلسل حمایت اور اعتماد کے شکرگزار ہیں۔

فیصل خان

چیف ایگزیکٹو

لاہور

تاریخ: 06 نومبر، 2025ء

علی مقصود بٹ

(چئیرمین)

بورڈ آف ڈائریکٹرز کے اجلاس:

سال کے دوران کمپنی کے بورڈ آف ڈائریکٹرز کے سات اجلاس منعقد کئے گئے تھے، ہر ایک کی طرف سے حاضری کی تفصیل یہ ہے۔

1.	جناب علی مقصود بٹ	8
2.	جناب فیصل خان	9
3.	مسز درے زار ابٹ	6
4.	ڈاکٹر عروج بٹ	2
5.	محمد سجاد حسین	5
6.	شیخ غلام مصطفیٰ	4
7.	مس عمارہ جاوید	3

جوڈائریکٹرز بورڈ کے اجلاس میں شرکت نہیں کر سکتے تھے، ان کی رخصت دی گئی تھی۔

آڈٹ کمیٹی:

کارپورٹ گورننس کے کوڈ پر عمل پیرا ہوتے ہوئے بورڈ آف ڈائریکٹرز نے آڈٹ کمیٹی قائم کیا ہے اور مندرجہ ذیل ڈائریکٹرز اس کے اراکین ہیں۔

1.	محمد سجاد حسین	رکن
2.	شیخ غلام مصطفیٰ	چیئر پرسن
3.	مس عمارہ جاوید	رکن

ایک حصص کمائی:

30 جون 2025 کو ختم ہونے والے سال کیلئے ہر 10 روپے کے حصص پر (3.86) روپے فی حصص نقصان ہوا جبکہ 30 جون 2024 کو ختم ہونے والے سال کیلئے ہر حصص پر نقصان (32.21) روپے تھی۔

آڈیٹرز:

میسرز قدیر اینڈ کمپنی، چارٹرڈ اکاؤنٹنٹس ریٹائر ہو گئے ہیں اور اہل ہونے کے ساتھ دوبارہ تعیناتی کیلئے اپنے آپ کو پیش کر رہے ہیں۔ بورڈ کی آڈٹ کمیٹی نے سال 2025-26 کے لیے میسرز قدیر اینڈ کمپنی کی تقرری کیلئے بورڈ کو تجویز کیا ہے۔

شیئر ہولڈنگ کا پیٹرن:

کمپنی ایکٹ 2017 کے تحت 30 جون 2025 کو شیئر ہولڈنگ کے پیٹرن کو ظاہر کرنے والے بیانات اور کارپوریٹ گورننس کے ضابطہ کے ساتھ منسلک ہیں۔

Corporate and Financial فریم ورک پر تعمیل کا بیان:

انتظامیہ کارپوریٹ اور فنانسئل فریم ورک پر عمل درآمد کے بارے میں بخوبی آگاہ ہے بشمول اسٹاک ایکسچینج کی اضافی لسٹنگ کے ضابطے کے جن کی تعمیل کے لیے اقدام کیے گئے ہیں۔

مالی بیانات کی پریزنٹیشن:

کمپنی کی انتظامیہ کی طرف سے تیار کیے گئے مالی بیانات، کمپنی کی کاروباری امور، اس کے آپریشنز، اور ایکویٹی کی تبدیلی کے بارے میں مناسب طور پر پیش کرتے ہیں۔

اکاؤنٹس کی کتب:

حساب کتاب کی کتابوں کو صحیح طریقے سے رکھا گیا ہے۔

اکاؤنٹنگ پالیسیاں:

مالی بیانات اور اکاؤنٹنگ تخمینہ کی تیاری میں اکاؤنٹنگ پالیسیوں کے تسلسل کو لاگو کیا گیا ہے۔ جو کہ دانشمندانہ فیصلے پر مبنی ہیں۔

بین الاقوامی اکاؤنٹنگ معیار کے ساتھ تعمیل:

انٹرنیشنل اکاؤنٹنگ سٹینڈرڈ جو کہ پاکستان میں لاگو ہیں، ان کی پیروی کرتے ہوئے مالی بیانات بنائے گئے ہیں اور جہاں پیروی نہیں کی گئی، ان کا انکشاف کر دیا گیا ہے۔

اندرونی کنٹرول کا نظام:

کمپنی کی اندرونی کنٹرول کا نظام مضبوط ہے اور موثر طریقے سے لاگو کیا گیا ہے، اور قابلیت رکھنے والے اندرونی آڈیٹرز کی نگرانی میں ہیں۔

حالیہ تشویش:

ایک جاری تشویش کے طور پر جاری رکھنے کی کمپنی کی صلاحیت پر کوئی خاص شک نہیں ہے۔

کارپوریٹ گورننس کے بہترین طرز عمل:

کارپوریٹ گورننس کے بہترین طریقوں سے کوئی مادی رخصتی نہیں ہوئی، جیسا کہ اسٹاک ایکسچینج کے لسٹنگ کے ضوابط میں بیان کیا گیا ہے۔

گزشتہ چھ سالوں کا مالیاتی ڈیٹا:

پچھلے چھ سالوں کا کلیدی آپریٹنگ اور مالیاتی ڈیٹا منسلک ہے۔

بقایا قانونی واجبات:

کمپنی تمام سرکاری واجبات کی باقاعدہ ادائیگی کرنے والی ہے اور اس سلسلے میں سابقہ ریکارڈ بالکل واضح اور واضح ہے۔

اہم منصوبے اور فیصلے:

کمپنی کے پیداواری عمل کو جدید، متوازن اور متبادل بنانے کے لیے کمپنی نے کچھ مشینری شامل کی ہے۔

ڈائریکٹرز رپورٹ

آپ کی کمپنی عروج انڈسٹریز لمیٹڈ کے ڈائریکٹرز کمپنی کے 33 ویں سالانہ عام اجلاس کے سامنے 30 جون 2025 میں ختم ہونے والے سال کے لیے آڈٹ شدہ اکاؤنٹس کے ساتھ ساتھ اپنی رپورٹ پیش کرنا چاہیں گے۔

سال 30 جون 2024	سال 30 جون 2025	
کے اختتام پر	کے اختتام پر	سیلز
358,277,910	191,800	
(248,197,308)	(25,425,258)	کل نقصان
(316,370,252)	(36,651,246)	منافع / (نقصان) ٹیکسیشن سے پہلے
20,440,911	3,764,787	ٹیکسیشن
(336,811,163)	(40,416,033)	(نقصان) ٹیکسیشن سے بعد
(32.21)	(3.86)	(نقصان) فی شیر آمدنی

نمایاں خصوصیات:

آپ کی کمپنی نے جون 2025 کو ختم ہونے والے سال کے لیے 0.1918 ملین روپے کی خالص فروخت پوسٹ کی ہے۔ یہ پچھلے سالوں کے مقابلے میں تقریباً 99.9464% کی کمی ہے۔

آپ کی کمپنی پچھلے سال سے مشکلات کا سامنا کر رہی ہے اور اپنی بقا کے لیے کوشاں ہے۔ ہماری پوری کوششوں کے باوجود کہ ہم اپنے موجودہ آپریشنز کو دوبارہ شروع کر سکیں، ہمیں کئی رکاوٹوں کا سامنا کرنا پڑا جس کی وجہ سے یہ ممکن نہ ہو سکا۔

مقامی مارکیٹ میں اس وقت طلب بہت کمزور ہے، جس سے پہلے سے ہی کم منافع والے مارجن پر مزید دباؤ پڑ رہا ہے۔ چونکہ اس وقت ہمارے پاس ورکنگ کیپٹل کی کمی ہے، ہم برآمدی آرڈرز پر عملدرآمد کرنے کے قابل نہیں ہیں۔

تاہم، آپ کو یقین دلایا جاتا ہے کہ کمپنی اس صورتحال کو جلد از جلد درست کرنے کے لیے اقدامات کر رہی ہے۔ ہم موجودہ پروڈیوسرز کے ساتھ شراکت داری کے امکانات تلاش کر رہے ہیں جنہوں نے دلچسپی ظاہر کی ہے۔ اس کے علاوہ، ہم اپنے کاروباری منصوبے کی مکمل تبدیلی کا خاکہ بھی تیار کر رہے ہیں اور ممکن ہے کہ کسی مختلف صنعت میں داخل ہو جائیں۔

نئے مالی سال کی تیسری سہ ماہی تک آپ کی کمپنی کو مستقبل کی صورتحال کے بارے میں زیادہ واضح اندازہ ہو جائے گا۔

KEY OPERATING & FINANCIAL DATA FROM 2020 TO 2025

	2020	2021	2022	2023	2024	2025
Net Sales Revenue	1,171,354,766	1,391,626,358	1,298,732,594	857,996,198	358,277,910	191,800
Cost of Goods Sold	1,021,509,142	1,250,507,329	1,212,703,085	918,866,713	606,475,218	25,617,058
Gross Profit/ (Loss)	149,845,624	141,119,029	86,029,269	(60,870,515)	(248,197,308)	(25,425,258)
Operating Profit/ (Loss)	75,879,091	71,415,072	34,160,851	(103,451,256)	(309,589,375)	(34,987,255)
Profit (Loss) Before Tax	23,062,847	34,610,171	(12,608,755)	(132,794,012)	(316,370,252)	(36,651,246)
Profit (Loss) After Tax	10,507,364	13,329,587	(20,794,798)	(139,543,515)	(336,811,163)	(40,416,033)
Paid up Capital	104,578,900	104,578,900	104,578,900	104,578,900	104,578,900	104,578,900
Current Assets	802,155,539	792,098,666	944,121,326	807,850,847	597,571,490	577,618,170
Current Liabilities	795,702,015	771,802,550	915,454,221	908,906,407	1,000,573,424	988,070,166

STATEMENT OF COMPLIANCE WITH THE LISTED COMPANIES (Code of Corporate Governance) Regulations, 2019

The Company has complied with the requirements of the Regulations in the following manner:

1. The total number of directors are 7 as per the following:
 - a. MALE: 04
 - b. FEMALE: 03
2. The composition of board is as follow:

Category	Names
Independent Director**	o Mr. Sheikh Ghulam Mustafa
Executive Directors*	o Mr. Faisal Khan o Mrs. Durray Zara Butt o Mr. Ali Maqsood Butt
Non-Executive Directors	o Dr. Aruj Butt o Mr. Muhammad Sajjad Hussain o Miss Ammara Javed

*Further, the Company has not complied with the requirement that executive directors, including the chief executive officer, shall not be more than one third of the Board. The Board is also in the process to comply with the requirement at their earliest.

**The company has not complied with the requirements of at least two independent directors. The board is considering appointment of independent directors in forth coming year.

3. The directors have confirmed that none of them is serving as a director on more than seven listed companies, including this Company (excluding the listed subsidiaries of listed holding companies where applicable).
4. The Company has prepared a Code of Conduct and has ensured that appropriate steps have been taken to disseminate it throughout the Company along with its supporting policies and procedures.
5. The board has developed a vision/mission statement, overall corporate strategy and significant policies of the Company. A complete record of particulars of significant policies along with the dates on which they were approved or amended has been maintained.
6. All the powers of the Board have been duly exercised and decisions on relevant matters have been taken by board/ shareholders as empowered by the relevant provisions of the Act and these Regulations.
7. The meetings of the board were presided over by the chairman and, in his absence, by a director elected by the board for this purpose. The board has complied with the requirements of Act and the Regulations with respect to frequency, recording and circulating minutes of meeting of board.
8. The board of directors has a formal policy and transparent procedures for remuneration of directors in accordance with the Act and these Regulations.
9. No director has attended director's training program during the year.
10. No appointment of Chief Financial Officer (CFO), Company Secretary and Head of Internal Audit have been made during the year.

11. Chief Financial Officer **(CFO)** and Chief Executive Officer **(CEO)** duly endorsed the financial statements before approval of the board.
12. The board has formed committees comprising of members given below:
 - a) **Audit Committee**
 - Mr. Muhammad Sajjad Hussain – Member
 - Mr.Sh.Ghulam Mustafa – Chairman
 - Miss Ammara Javed – member
 - b) **HR and Remuneration Committee**
 - Mr. Muhammad Sajjad Hussain – Chairman
 - Dr. Aruj Butt – member
 - Miss Ammara Javed – member
13. The terms of references of the aforesaid committee have been formed, documented and advised to the committee for compliance.
14. The frequency of meetings (quarterly/half yearly/ yearly) of the committees were as per following:
 - a) Audit Committee **(4)**
 - b) HR and Remuneration Committee **(1)**
15. The Board has set up an effective internal audit function supervised by a qualified Accountant, who is being assisted by in house executives to carry out the Internal Control functions. The Head of Internal Audit is suitably qualified and experienced for the purpose and is conversant with the policies and procedures of the Company.
16. The statutory auditors of the Company have confirmed that they have been given a satisfactory rating under the Quality Control Review Program of the ICAP and registered with Audit Oversight Board of Pakistan, that they or any of the partners of the firm, their spouses and minor children do not hold shares of the Company and that the firm and all its partners are in compliance with International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by the ICAP.
17. The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the Act, these regulations or any other regulatory requirements the auditors have confirmed that they have observed IFAC guidelines in this regard.
18. We confirm that all other requirements (except of non-compliances stated in serial # 2 above) of regulations 3, 6, 7, 8, 27, 32, 33 and 36 of the Regulations have been complied with; and
19. Explanation for non-compliance with requirements, other than regulations 3, 6, 7, 8, 27, 32,33 and 36 are below (if applicable):

STATEMENT OF COMPLIANCE WITH THE LISTED COMPANIES

(Code of Corporate Governance) Regulations, 2019

Non-Mandatory Requirement	Reg. No.	Explanation
Regulations are partially complied. Nomination Committee: The Board may constitute a separate committee, designated as the nomination committee, of such number and class of directors, as it may deem appropriate in its circumstances.	29(1)	Currently, the board has not constituted a separate Nomination Committee and the functions are being performed by the Human Resource & Remuneration Committee.
Risk Management Committee: The Board may constitute the risk management committee, of such number and class of directors, as it may deem appropriate in its circumstances, to carry out a review of effectiveness of risk management procedures and present a report to the Board.	30(1)	The Board has not constituted a separate risk management committee however the risk is managed at respective department level which is also supervised by the departmental head.

(Mr. Ali Maqsood Butt)
(Chairman)

Lahore

Dated: November 06, 2025

(Mr. Faisal Khan)
(Chief Executive)

Lahore

Dated: November 06, 2025

Independent Auditor's Review Report to the Members Of ARUJ INDUSTRIES LIMITED

Review Report on the Statement of Compliance contained in Listed Companies (Code of Corporate Governance) Regulations, 2019

We were engaged to review the enclosed Statement of Compliance with the listed companies (Code of Corporate Governance) Regulations, 2019 (the Regulations) prepared by the Board of Directors of ARUJ INDUSTRIES LIMITED (the Company) for the year ended June 30, 2025 in accordance with the requirements of regulation 36 of the Regulations.

The responsibility for compliance with the Regulations is that of the Board of Directors of the Company. Our responsibility is to review whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Regulations and report if it does not and to highlight any non-compliance with the requirements of the Regulations. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Regulations.

As a part of our audit of the financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Regulations require the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval, its related party transactions. We are only required and have ensured compliance of this requirement to the extent of the approval of the related party transactions by the Board of Directors upon recommendation of the Audit Committee.

Based on our review, nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the requirements contained in the Regulations as applicable to the Company for the year ended June 30, 2025.

Further, we highlight below instance(s) of non-compliance with the requirement(s) of the Codes as reflected in the note / paragraph reference where it/these is/are stated in the Statement of Compliance:

Paragraph Reference	Description
2	The Company has not complied with the requirement that executive directors, including the chief executive officer, shall not be more than one third of the Board. The Board is also in the process to comply with the requirement at their earliest. Independent director should be at least 2.
9	Director's Training Program (DPT) has not been attended by Board.

Lahore
November 06, 2025
UDIN: CR202510809SRKJ8740s

QADEER AND COMPANY
CHARTERED ACCOUNTANTS
ENGAGEMENT PARTNER
SALAHUDDIN MAHMOOD, FCA

INDEPENDENT AUDITOR'S REPORT

To the members of ARUJ INDUSTRIES LIMITED

Report on the Audit of the Financial Statements

Disclaimer of Opinion

We were engaged to audit the financial statements of **ARUJ INDUSTRIES LIMITED** (the Company), which comprise the statement of financial position as at June 30, 2025 and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy and other explanatory information.

We do not express an opinion on the accompanying financial statements of the Company. Because of the significance of the matters described in the *Basis for Disclaimer of Opinion* section of our report, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements

Basis for Disclaimer of Opinion

As stated in **Note 1.02** to the financial statements, the Company has incurred a **net loss of Rs. 40.416 million** (2024: Rs. 336.811 million) during the year and has **accumulated losses of Rs. 416.067 million**, resulting in **negative equity of Rs. 110.124 million** as at **June 30, 2025**. Further, current liabilities exceed current assets by Rs. 410.452 million.

During the year, the Company did not carry out any manufacturing or significant trading operations, except for nominal retail sales amounting to Rs. 0.192 million. No production, purchases, or significant administrative operations were undertaken. The Company also does not have any concrete plans for resumption of operations or future profitability. These conditions indicate a material uncertainty regarding the Company's ability to continue as a going concern.

In addition, adequate accounting records and relevant supporting information were not maintained or made available for our verification. We further noted that balances of trade debts, trade and other payables, unclaimed dividends, and various advances and receivables remain old outstanding items carried forward from previous years, for which no confirmations, reconciliations, or supporting documentation were provided.

Moreover, the Company has not recorded any provision for doubtful debts against long-outstanding foreign receivables, which appear doubtful of recovery, and the closing stock, being the same as the previous year, has not been assessed or valued at the lower of cost and net realizable value (NRV) as required under IAS 2 *Inventories*.

Because of the non-availability of sufficient appropriate audit evidence, we were unable to verify the accuracy, existence, and valuation of these balances and determine whether any adjustments might have been necessary to the accompanying financial statements.

Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Board of directors are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our responsibility is to conduct an audit of the Company's financial statements in accordance with International Standards on Auditing and to issue an auditor's report. However, because of the matters described in the Basis for Disclaimer of Opinion section of our report, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Pakistan, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Report on Other Legal and Regulatory Requirements

Because of the significance of the matter described in the Basis for Disclaimer of Opinion section of our report, we do not express an opinion as to whether,

- a) proper books of account have been kept by the Company as required by the Companies Act, 2017 (XIX of 2017);
- b) the statement of financial position, the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;
- c) investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business; and
- d) no Zakat was deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980).

The engagement partner on the audit resulting in this independent auditor's report is **Salahuddin Mahmood FCA**.

STATEMENT OF FINANCIAL POSITION

AS AT JUNE 30, 2025

	Note	2025	2024
		Rupees	
EQUITY AND LIABILITIES			
Share capital and reserves			
Authorized share capital			
12,500,000 ordinary shares of Rs. 10/- each		125,000,000	125,000,000
Issued, subscribed and paid up share capital	4	104,578,900	104,578,900
Capital reserve	5	100,000,000	100,000,000
Revenue reserves - unappropriated loss		(416,067,334)	(375,651,301)
		(211,488,434)	(171,072,401)
Directors' loan - unsecured	6	101,364,748	97,058,538
		(110,123,686)	(74,013,863)
Non-current liabilities			
Long term loan	7	-	-
Lease liabilities	8	634,964	8,007,132
Deferred liabilities	9	52,425,449	48,663,059
		53,060,413	56,670,191
Current liabilities			
Trade and other payables	10	285,052,502	294,948,708
Unclaimed dividend	10.02	2,290,218	2,290,218
Accrued mark-up	11	7,926,512	7,926,512
Short term borrowings	12	676,279,769	676,379,342
Current portion of long term loan	7	6,006,540	6,006,540
Current portion of lease liabilities		6,033,754	8,543,630
Provision for taxation	13	4,480,871	4,478,474
		988,070,166	1,000,573,424
Contingencies and commitments	14		
TOTAL EQUITY AND LIABILITIES		931,006,893	983,229,752
ASSETS			
Non-current assets			
Property, plant and equipment	15	351,394,132	383,663,671
Capital work in progress	16	-	-
		351,394,132	383,663,671
Long term deposits	17	1,994,591	1,994,591
		353,388,723	385,658,262
Current assets			
Stores, spares and loose tools	18	8,399,795	8,399,795
Stock in trade	19	79,679,073	79,679,073
Trade debts	20	292,102,431	318,120,039
Loans, advances and other receivables	21	165,891,505	160,576,842
Tax refunds/ rebate due from the Government	22	29,774,538	28,947,159
Cash and bank balances	23	1,770,828	1,848,582
		577,618,170	597,571,490
TOTAL ASSETS		931,006,893	983,229,752

The annexed notes form an integral part of these financial statements.

CHIEF EXECUTIVE OFFICER

DIRECTOR

CHIEF FINANCIAL OFFICER

STATEMENT OF PROFIT OR LOSS

FOR THE YEAR ENDED JUNE 30, 2025

		2025	2024
	Note	Rupees	
Sales - net	24	191,800	358,277,910
Cost of sales	25	25,617,058	606,475,218
Gross loss		(25,425,258)	(248,197,308)
Selling and distribution cost	26	-	-
Administrative expenses	27	9,561,997	61,392,067
Operating loss		(34,987,255)	(309,589,375)
Finance cost	28	1,663,991	6,780,877
Other operating expenses	29	-	-
		(36,651,246)	(316,370,252)
Loss before levy and tax		(36,651,246)	(316,370,252)
Levy	30	-	-
Loss before tax		(36,651,246)	(316,370,252)
Taxation	30	3,764,787	20,440,911
Loss for the year		(40,416,033)	(336,811,163)
Loss per share - basic and diluted	31	(3.86)	(32.21)

The annexed notes form an integral part of these financial statements.

CHIEF EXECUTIVE OFFICER

DIRECTOR

CHIEF FINANCIAL OFFICER

STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED JUNE 30, 2025

		2025	2024
	Note	Rupees	
Loss for the year		(40,416,033)	(336,811,163)
Other comprehensive income:			
<i>Items that will not be subsequently reclassified to statement of profit or loss:</i>			
Remeasurement of staff retirement benefit	9.08	-	780,023
Total comprehensive loss for the year		(40,416,033)	(336,031,140)

The annexed notes form an integral part of these financial statements.

CHIEF EXECUTIVE OFFICER

DIRECTOR

CHIEF FINANCIAL OFFICER

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED JUNE 30, 2025

		2025	2024
		Rupees	
CASH FLOWS FROM OPERATING ACTIVITIES	Note		
Loss before levy and tax		(36,651,246)	(316,370,252)
Adjustment for:			
Depreciation	0.01	28,735,532	33,489,679
Finance cost	28	1,663,991	6,780,877
Provision for staff retirement benefits	9.07		6,830,006
		30,399,523	47,100,562
Operating loss before working capital changes		(6,251,723)	(269,269,690)
<i>(Increase)/ decrease in current assets:</i>			
Stores, spare parts and loose tools		-	16,126,450
Stock in trade		-	200,505,236
Trade debts		26,017,608	(32,565,081)
Loans, advances and other receivable		(5,314,663)	(19,846,849)
Sales tax refundable		(827,379)	30,880,858
<i>Increase/ (decrease) in current liabilities:</i>			
Trade and other payables		(9,948,800)	83,238,016
		9,926,766	278,338,630
Cash generated from operations		3,675,043	9,068,940
Finance cost paid		(1,663,991)	(6,780,877)
Gratuity paid		-	-
Income tax paid / deducted - net		52,596	(821,845)
Net cash generated from / (used in) operating activities		2,063,648	1,466,218
CASH FLOWS FROM INVESTING ACTIVITIES			
Long-term security deposits		-	(261,250)
Fixed capital expenditure		-	-
Net cash (used in) / generated from investing activities		-	(261,250)
CASH FLOWS FROM FINANCING ACTIVITIES			
Directors' loan - net		4,306,210	2,750,000
Repayment of lease liabilities - net		(6,348,039)	(6,055,126)
Repayment of long term loan - net		-	-
Short term borrowings		(99,573)	(4,938,643)
Net cash (used in) / generated from financing activities *		(2,141,402)	(8,243,769)
Net decrease in cash and cash equivalents		(77,754)	(7,038,801)
Cash and cash equivalents at the beginning of the year		1,848,582	8,887,383
Cash and cash equivalents at the end of the year	23	1,770,828	1,848,582

* There are no non-cash items included in these activities.

The annexed notes form an integral part of these financial statements.

CHIEF EXECUTIVE OFFICER

DIRECTOR

CHIEF FINANCIAL OFFICER

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED JUNE 30, 2025

	Issued, subscribed and paid up share capital	Capital reserves	Revenue reserves - unappropriated loss	Sub Total	Directors' loan - unsecured	Total Equity
				Share capital and reserves		
(RUPEES)						
Balance as at July 01, 2023	104,578,900	100,000,000	(39,620,161)	164,958,739	94,308,538	259,267,277
Directors' loan - unsecured	-	-	-	-	2,750,000	2,750,000
Loss for the year	-	-	(336,811,163)	(336,811,163)	-	(336,811,163)
Other comprehensive income for the year	-	-	780,023	780,023	-	780,023
Total comprehensive loss for the year	-	-	(336,031,140)	(336,031,140)	-	(336,031,140)
Balance as at June 30, 2024	104,578,900	100,000,000	(375,651,301)	(171,072,401)	97,058,538	(74,013,863)
Directors' loan - unsecured					4,306,210	4,306,210
Loss for the year	-	-	(40,416,033)	(40,416,033)	-	(40,416,033)
Other comprehensive income for the year	-	-	-	-	-	-
Total comprehensive loss for the year	-	-	(40,416,033)	(40,416,033)	-	(40,416,033)
Balance as at June 30, 2025	104,578,900	100,000,000	(416,067,334)	(211,488,434)	101,364,748	(110,123,686)

The annexed notes form an integral part of these financial statements.

CHIEF EXECUTIVE OFFICER

DIRECTOR

CHIEF FINANCIAL OFFICER

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED JUNE 30, 2025

1 THE COMPANY AND ITS OPERATIONS

- 1.01** Aruj Industries Limited ("the Company") was incorporated in Pakistan on December 31, 1992 under the Companies Ordinance, 1984 (now the Companies Act 2017), as a Public Company, limited by shares and quoted on Pakistan Stock Exchange Limited. The company is principally engaged in manufacturing of Fusible Interlining and Dying / Bleaching / Stitching of Fabric. The Company commenced its commercial operations on May 15, 1995.

The geographical location and address of the Company's business units, including mills/plant is as under:

Geographical location

2-KM, Off Raiwind Manga Road, Raiwind, Lahore.

1-KM, Raiwind Road, Thokar Niaz Baig, Lahore.

Business Units

Head office and Plant

Branch Office and shop

- 1.02** The Company has accumulated losses amounting to Rs. 415.267 million (2024: Rs. 375.651 million) at the year end and net loss during the year comprises of Rs. 39.616 million (2024: Rs. 336.811 million). Also current liabilities of company exceeded its current assets by Rs. 409.652 million (2024: Rs. 403.002 million). These conditions indicate existence of a material uncertainty that may cast significant doubt about the Company's ability to realize its assets in normal course of business and to continue as a going concern. Continuation of the company is dependent on its ability to attain satisfactory levels of profitability and availability of adequate working capital through continued support from:

During the year, the Company did not carry out any manufacturing or significant trading operations, except for nominal retail sales. These conditions indicate the existence of a material uncertainty that may cast significant doubt on the Company's ability to continue as a going concern.

Accordingly, the Company's ability to continue as a going concern is dependent upon the availability of continued financial support from sponsors and lenders and the improvement of its future operational results.

2 BASIS OF PREPARATION**2.01 Statement of compliance**

These financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards as applicable in Pakistan comprise of International Financial Reporting Standards (IFRS Standards) issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017 and provisions of and directives issued under the Companies Act, 2017.

Where provisions of and directives issued under the Companies Act, 2017 differ from the IFRS Standards, the provisions of and directives issued under the Companies Act, 2017 have been followed.

2.02 Standards, amendments and Interpretations adopted during the year

There are certain new and amended standards, interpretations and amendments that are mandatory for the Company's accounting period beginning on or after July 1, 2024, but are considered not to be relevant or do not have any significant effect on the Company's operations and are therefore not detailed in these financial statements.

2.03 Standard, interpretation and amendments to approved accounting standards that are not yet effective and have not been early adopted by the Company:

Standards, amendments or interpretations	Effective date (accounting period beginning on or after)
IFRS 9 - Financial Instruments - Classification and Measurements (amendments)	January 1, 2026
IFRS 17 - Insurance Contracts	January 1, 2026
IFRS 7 - Financial Instruments Disclosures' (amendments)	January 1, 2026
IAS 21 - The Effects of Changes in Foreign Exchange Rates' (amendments)	January 1, 2025
Annual improvement to IFRS 7, IFRS 9, IFRS 10 (Consolidated Financial Statements) and IAS 7 (Statement of Cashflows)	January 1, 2026

The above standards, amendments to approved accounting standards and interpretations are not likely to have any material impact on the Company's financial statements.

Other than the aforesaid standards, interpretations and amendments, International Accounting Standards Board (IASB) has also issued the following standards and interpretation, which have not been notified locally or declared exempt by the Securities and Exchange Commission of Pakistan (SECP) as at 30 June 2025;

IFRIC 1	First-time Adoption of International Financial Reporting Standards
IFRIC 12	Service Concession Arrangement
IFRS 18	Presentation and Disclosures in Financial Statements
IFRS 19	Subsidiaries without Public Accountability: Disclosures

2.04 Basis of measurement

These financial statements have been prepared under the historical cost convention except for the Company's liability under defined benefit plan (gratuity) that is determined based on the present value of defined benefit obligation less fair value of plan assets, freehold land that is stated at fair values determined by an independent valuer. These financial statements have been prepared following accrual basis of accounting except for cash flow information.

2.05 Significant accounting judgments, estimates and assumptions

The preparation of financial statements in conformity with accounting and reporting standards as applicable in Pakistan requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses.

The estimates and related assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances the results of which form the basis of making the judgments about the carrying values of assets and liabilities that are not readily apparent from other sources, actual results may differ from the estimates.

The estimates and related assumptions are reviewed on an ongoing basis. Accounting estimates are revised in the period in which such revisions are made and in any future periods affected. Significant management estimates in these financial statements relate to the useful life of property, plant and equipment, allowances for expected credit losses, slow moving inventory and taxation. However, the management believes that the change in outcome of estimates would not have any material effect on the amounts disclosed in the financial statements.

Judgment made by management in the application of accounting and reporting standards as applicable in Pakistan that have significant effect on the financial statements and estimates with a risk of material adjustment in subsequent year are as follows:

2.05.1 Depreciation method, rates and useful lives of property, plant and equipment

The management of the Company reassesses useful lives, depreciation method and rates for each item of property, plant and equipment annually by considering expected pattern of economic benefits that the Company expects to derive from that item.

2.05.2 Recoverable amount of assets / cash generating units

The management of the Company reviews carrying amounts of its assets and cash generating units for possible impairment and makes formal estimates of recoverable amount if there is any such indication.

2.05.3 Fair value of financial instruments having no active market

Fair value of financial instruments having no active market is determined using discounted cash flow analysis after incorporating all factors that market participants would consider in setting a price and using inputs that reasonably represent market expectations and measures of the risk-return factors inherent in the financial instrument.

2.05.4 Taxation

The Company takes into account income tax law and decisions taken by appellate authorities. Instances where the Company's view differs from the view taken by tax department at the assessment stage and where the Company considers that its view of items of material nature is in accordance with law, the amounts are shown as contingent liabilities.

2.05.5 Provisions

Provisions are based on best estimate of the expenditure required to settle the present obligation at the reporting date, that is, the amount that the Company would rationally pay to settle the obligation at the reporting date or to transfer it to a third party.

2.05.6 Contingencies

The Company discloses its contingent liabilities for the pending litigations and claims against the Company based on its judgment and the advice of the legal advisor for the estimated financial outcome. The actual outcome of these litigations and claims can have an effect on the carrying amounts of the liabilities recognized at the statement of financial position date.

2.06 Functional and presentation currency

Items included in the financial statements are prepared using the currency of the primary economic environment in which the company operates i.e. Pakistan Rupees which is the Company's functional and presentation currency.

3 MATERIAL ACCOUNTING POLICY INFORMATION

The material accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

3.01 Ordinary share capital

Ordinary share capital is recognized as equity. Incremental costs directly attributable to the issue of ordinary shares are recognized as deduction from equity net of any tax effects.

3.02 Employee benefits - Defined benefit plan

The Company was operating an unfunded gratuity scheme covering its permanent employees. Employees were eligible for benefits under this scheme after completion of a prescribed qualifying period of service. During the current year, the Company has not operated and all employees have been released. Consequently, the defined benefit plan has effectively been settled and no further provision is required under IAS 19. No actuarial valuation has been carried out during the year in view of the discontinuation of operations and settlement of the plan.

3.03 Borrowings

These are recognized initially at fair value less attributable transaction cost. Subsequent to initial recognition, these are stated at amortized cost with any difference between cost and redemption value being recognized in the statement of profit or loss over the period of the borrowings on an effective interest basis.

3.04 Provisions

Provisions are recognized when the Company has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are reviewed periodically and adjusted to reflect the current best estimates.

3.05 Taxation**Current**

Provision for current taxation is the amount computed on taxable income at the current rates of taxation or alternative corporate tax computed on accounting income or minimum tax on turnover, whichever is higher, and taxes paid / payable on final tax basis, after taking into account tax credit available, if any. The charge for the current tax also includes adjustments where necessary, relating to prior years which arise from the assessment made / finalized during the year.

Deferred

Deferred tax is accounted for using the statement of financial position liability method in respect of all temporary differences arising from differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of the taxable profit. Deferred tax liabilities are generally recognized for all taxable temporary differences and deferred tax assets, are recognized to the extent of potential available taxable profit against which temporary differences, unused tax losses and tax credits can be utilized.

The carrying amount of the deferred tax asset is reviewed at each date of statement of financial position and is recognized only to the extent that it is probable that future taxable profits will be available against which the assets may be utilized. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

Deferred tax assets and liabilities are measured at the tax rate that are expected to apply to the year when the asset is utilized or the liability is settled, based on the tax rates that have been enacted or substantially enacted at the financial position date.

Levy

Tax charged under Income Tax Ordinance, 2001 which is not based on taxable income or any amount paid / payable in excess of the calculation based on taxable income or any minimum tax which is not adjustable against future income tax liability is classified as levy in the statement of profit or loss and other comprehensive income as these levies fall under the scope of IFRIC 12/IAS 37.

3.06 Trade and other payables

Liabilities for trade and other amounts payable are carried at amortized cost which is the fair value of the consideration to be paid in future for goods and services received, whether or not billed to the Company.

3.07 Trade debts and other receivables

Trade debts are carried at original invoice amount, which approximates fair value and subsequently measured at amortized cost, less an allowance made for expected credit losses (ECL) based on review of outstanding amounts at the year end. Allowance for ECL is created when there is an objective evidence that the Company will not be able to collect all the amounts due according to the original terms of receivable. The ECL is recognized in the statement of profit or loss. When trade debt is uncollectable, it is written off against ECL. Subsequent recoveries of amounts previously written off are credited to statement of profit or loss.

3.08 Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and impairment loss (if any), except freehold land that is stated at revalued amount less impairment loss (if any). Cost of property, plant and equipment consists of historical cost and other directly attributable costs incurred to bring the assets to their working condition.

Depreciation on property, plant and equipment has been provided by using the reducing balance method at the rates specified in note 15. The Company charges the depreciation on additions from the date when the asset is available for use and to the preceding day when the asset is de-recognized.

Maintenance and normal repairs are charged to the statement of profit or loss as expense when incurred. Major renewals and improvements are capitalized. Gain or loss on disposal of property, plant and equipment, if any, is shown in the statement of profit or loss.

3.09 Capital work in progress

Capital work in progress is stated at cost less identified impairment loss, if any, and includes the expenditures on material, labor and appropriate overheads directly relating to the construction, erection or installation of an item of property, plant and equipment. These costs are transferred to property, plant and equipment as and when related items become available for intended use.

3.10 Impairment

Carrying amounts of the Company's assets are reviewed at each statement of financial position date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated and impairment loss is recognized in the statement of profit or loss.

3.11 Right of use assets and related liabilities

Leases are recognized as right-of-use assets and corresponding liabilities at the date at which the leased assets are available for use by the Company.

Lease liabilities are initially measured at the present value of the lease payments discounted using the interest rate implicit in the lease. If the implicit rate cannot be readily determined, the Company's incremental borrowing rate is used. Subsequently these are increased by interest, reduced by lease payments and remeasured for lease modifications, if any.

Right of use assets are initially measured based on the initial amount of the lease liabilities adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentive received. The right of use assets are depreciated on a straight line method over the lease term as this method most closely reflects the expected pattern of consumption of future economic benefits. The carrying amount of the right of use asset is reduced by impairment losses, if any. At transition, the Company recognized right of use assets equal to the present value of lease payments.

3.12 Stores, spares and loose tools

Usable stores and spares are valued principally at moving average cost, while items considered obsolete are carried at nil value. Items in transit are valued at cost comprising invoice value plus incidental charges paid thereon.

Provision for obsolete and slow moving stores and spares is based on management's estimate.

3.13 Stock in trade

These are valued at lower of cost or net realizable value except waste which is valued at net realizable value determined at average selling price.

Cost is determined as follows:

Raw materials	At weighted average cost
Work in process	At annual average material cost plus appropriate manufacturing costs
Finished goods	At average manufacturing cost
Trading goods	At weighted average cost
Wastes	At net realizable value

Net realizable value signifies the estimated selling price at which goods in stock could be currently sold less any further costs that would be incurred to complete the sale.

Costs in relation to work in process and finished goods represent annual average costs which consist of prime costs and appropriate manufacturing overheads.

Items in transit are stated at cost comprising invoice value and other incidental charges paid thereon.

3.14 Cash and cash equivalents

Cash and cash equivalents are carried in the statement of financial position at cost. For the purpose of statement of cash flow, cash and cash equivalents comprise cash in hand and cash at banks in current and saving accounts.

3.15 Financial instruments**Financial assets**

The Company classifies its financial assets in the following categories: at fair value through statement of profit or loss, fair value through other comprehensive income and amortized cost. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition. All the financial assets of the Company as at statement of financial position date are carried at amortized cost.

A financial asset is measured at amortized cost if it meets both the following conditions and is not designated as at fair value through statement of profit or loss:

- (i) it is held with in a business model whose objective is to hold assets to collect contractual cash flows; and
- (ii) its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

The Company recognizes loss allowance for Expected Credit Losses (ECLs) on financial assets measured at amortized cost and contract assets. The Company measures loss allowance at an amount equal to lifetime ECLs. Lifetime ECLs are those that result from all possible default events over the expected life of a financial instrument. The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk. At each reporting date, the Company assesses whether the financial assets carried at amortized cost are credit-impaired. A financial asset is credit-impaired when one or more events that have detrimental impact on the estimated future cash flows of the financial assets have occurred. Loss allowances for financial assets measured at amortized cost are deducted from the gross carrying amount of the assets. The gross carrying amount of a financial asset is written off when the Company has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof.

Financial liabilities

All financial liabilities are recognized at the time when the Company becomes a party to the contractual provisions of the instrument. Financial liabilities at amortized costs are initially measured at fair value minus transaction costs. Financial liabilities at fair value through profit or loss are initially recognized at fair value and transaction costs are expensed in the profit or loss.

Financial liabilities, other than those at fair value through profit or loss, are subsequently measured at amortized cost using the effective yield method. A financial liability is derecognized when the obligation under the liability is discharged, cancelled or expired. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange and modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in respective carrying amounts is recognized in the statement of profit or loss.

Off-setting of financial assets and financial liabilities

A financial asset and financial liability is offset and the net amount is reported in the statement of financial position if the Company has a legally enforceable right to set-off the recognized amounts and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

3.16 Foreign currency translation and transactions

Assets and liabilities in foreign currency are stated in Pak Rupees at the rates of exchange ruling on the balance sheet date or rate of exchange fixed under contractual agreements. Transactions in foreign currency are translated into Pak Rupees (functional and presentation) at the exchange rate prevailing on the date of transaction. All exchange differences are included in the statement of profit or loss.

3.17 Related party transactions / Transfer pricing

Transactions with related parties are based on the transfer pricing policy that all transactions between the Company and the related party or between two or more segments of the Company are at arm's length prices using the comparable uncontrolled price method except in circumstances where it is in the interest of the Company not to do so.

3.18 Revenue recognition

Revenue from local sale of goods be recognized at the point in time when control of goods is transferred to the customer, which is when the goods are dispatched to the customer and invoices are generated.

- Revenue is recognized at transaction price (which excludes estimates of variable consideration), which represents the fair value of the consideration received or receivable excluding discount, rebates and government levies and the payment is typically due on the satisfaction of performance obligation.
- Export sales are recorded at the time of receipt of bill of lading.
- Export rebate and duty drawbacks are accrued on the basis of actual export proceeds realized.
- Scrap sales are recognized on delivery to customers at realized amounts.

3.19 Borrowing costs

Borrowing costs relating to the acquisition, construction or production of a qualifying asset are recognized as part of the cost of that asset. All other borrowing costs are recognized as an expense in the period in which these are incurred.

3.20 Dividends

Dividend is recognized as a liability in the period in which it is declared.

3.21 Earning per share (EPS)

Basic EPS is calculated by dividing the profit and loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period.

Diluted EPS is calculated by adjusting basic EPS by the weighted average number of ordinary shares that would be issued on conversion of all dilutive potential ordinary shares into ordinary shares and post-tax effect of changes in profit and loss attributable to ordinary shareholders of the Company that would result from conversion of all dilutive potential ordinary shares into ordinary shares.

	Note	2025	2024
		Rupees	
4 ISSUED, SUBSCRIBED AND PAID-UP SHAREE CAPITAL			
7,058,190 (2024: 7,058,190) ordinary shares of Rs. 10/- each fully paid in cash		70,581,900	70,581,900
3,399,700 (2024: 3,399,700) ordinary shares of Rs. 10/- each issued for consideration other than cash	4.01	33,997,000	33,997,000
		104,578,900	104,578,900
4.01	These include shares issued against acquisition of assets.		
4.02	The Company has one class of ordinary shares which carry no right to fixed income. The shareholders are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All shares rank equally with regards to the Company's residual assets.		
5 CAPITAL RESERVE			
These reserves represents the amount set aside from unappropriated profits and utilized for the purpose of capital expenditures in factory building and plant & machinery.			
6 DIRECTORS' LOAN - UNSECURED			
Loan from directors - unsecured	6.01 & 6.02	101,364,748	97,058,538
6.01	These loans are accounted for under Technical Release - 32 "Accounting Director's Loan" issued by the Institute of Chartered Accountants of Pakistan.		
6.02	These loans have been provided by the chief executive and other directors of the Company for the repayment of long term loans, capital expenditure or otherwise as the Board deems fit. The loans are interest free and there is no fixed tenure for the repayment of the loans, the lenders shall not demand repayment and the same is entirely at the discretion of Company. Accordingly, the loan is treated as equity in accordance with the Technical Release -32 ("Accounting Director's Loan") issued by the Institute of Chartered Accountants of Pakistan and not measured at amortized cost as per requirements of the applicable financial reporting standards.		
7 LONG TERM LOAN			
<i>Loan from banking companies - secured</i>			
Bank Alfalah Limited	7.01 & 7.02	6,006,540	6,006,540
Less: Current portion of long term loan		(6,006,540)	(6,006,540)
		-	-
7.01 Bank Alfalah Limited			
Opening balance		6,006,540	6,006,540
Add: Loan received during the year		-	-
Less: Loan repaid during the year		-	-
		6,006,540	6,006,540
7.02	This represent TF-Refinance facility having limit of Rs. 48.052 million. The loan is repayable in eight quarterly instalments with one quarter grace period starting from 1st October 2020. It carries mark-up at the rate of SBP rate + 3% p.a. The base rate will be 3 month KIBOR at the disbursement date. The facility expired on October 01, 2022, however, the outstanding balance has not yet been settled by the Company. These facilities are secured as follows:		
-	1st Paripassu charge of Rs.474 Million on all present and future current assets of the Company.		
-	1st PariPassu charge of Rs.300 Million over present and future fixed assets of the Company.		
-	Equitable mortgage along with TRM of Rs. 0.100 Million over a property owned by the Chairman of the Company having a market value of Rs. 147.119 million valued by Materials & Designs services pvt. Limited on 27-12-2019 and Personal Guarantees of all sponsor directors of the Company.		

8 LEASE LIABILITIES

Present value of minimum lease payments

Less: current portion shown under current liabilities

Not later than one year

Later than one year but not later

Total future minimum lease payments

8.1 This represents vehicles acquired under lease arrangements. The leases are secured by insurance in lessor's favor and post dated cheques in favor of lessor for entire principal along with markup amount. Rentals are payable monthly. The leases are priced at six month KIBOR plus 2.75% to 3% per annum (2024: six month KIBOR plus 2.75% to 3% per annum). Under the terms of agreement, taxes, repairs, replacements and insurance costs in respect of assets subject to lease are borne by the Company. The Company also has the option to acquire these assets at the end of the respective lease terms and intends to exercise the option.

9 DEFERRED LIABILITIES

Deferred tax - net	9.01	35,055,354	31,292,964
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Employees retirement benefits	9.04	17,370,095	17,370,095
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9.01 Deferred tax-net

9.01 Deferred tax-net

Taxable temporary differences / (deductible temporary differences) arising in respect of:

Accelerated depreciation	50,897,483	52,805,339
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Employees retirement benefits	(5,037,328)	(5,037,328)
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Finance lease and others	2.777.432	1.842.054
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Minimum Tax	(13,582,233)	(18,317,101)
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	35,055,354	31,292,964
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9.02 The movement In temporary differences are as follows :

	(RUPEES)				
	Balance as at July 01, 2023	Recognized in profit or loss	Balance as at July 01, 2024	Recognized in profit or loss	Balance as at June 30, 2025
Deferred tax debits:					
Employees retirement benefits	(4,992,281)	(45,047)	(5,037,328)	-	(5,037,328)
Minimum tax	(13,838,627)	(4,478,474)	(18,317,101)	4,734,868	(13,582,233)
	(18,830,908)	(4,523,521)	(23,354,429)	4,734,868	(18,619,561)
Deferred tax credits:					
Accelerated depreciation	33,065,577	19,739,762	52,805,339	(1,907,856)	50,897,483
Finance lease and others	1,095,858	746,196	1,842,054	935,378	2,777,432
	15,330,527	15,962,437	31,292,964	3,762,390	35,055,354

9.03 Deferred tax on carry forward of tax losses has not been recognized due to uncertainty of adjustments in foreseeable future.

- 9.04** The Company did not carry out any operations during the year and all employees have been released. Consequently, the defined benefit plan has effectively been settled. Accordingly, no further provision is required under IAS 19 in respect of employees' retirement benefits. The outstanding balance as at the reporting date represents amounts payable to the employees, which are expected to be settled in the subsequent period. In view of the discontinuation of operations and settlement of the plan, no actuarial valuation has been carried out during the current year.

	Note	2025	2024
		Rupees	
10 TRADE AND OTHER PAYABLES			
Creditors		205,617,262	206,270,255
Advances from customers - unsecured:			
Local		21,848,303	21,848,303
Foreign		7,330,421	7,330,421
Accrued liabilities		4,162,282	14,061,211
Workers' welfare fund		4,524,546	4,524,546
Workers' profit participation fund	10.01	-	-
Withholding tax payable		11,323,244	11,270,648
Employees retirement benefits - current portion		17,675,769	17,675,769
Other payables	10.03	12,570,675	11,967,555
		<u>285,052,502</u>	<u>294,948,708</u>
10.01 Workers' profit participation fund			
Opening balance		-	-
Allocation for the year		-	-
		<u>-</u>	<u>-</u>
Less: Paid during the year		-	-
		<u>-</u>	<u>-</u>
10.02	The Company has not complied with the section 244 of Companies Act, 2017 regarding unclaimed dividend amounting to Rs. 2.290 million.		
10.03 Other payables			
E.O.B.I contribution payable		4,899,168	4,896,048
Directors' remuneration payable		-	-
Sales tax output Un-regt.		31,628	31,628
Provident fund payable		2,486,429	2,486,429
Social security payable		3,733,450	3,733,450
Auditors' remuneration		1,420,000	820,000
		<u>12,570,675</u>	<u>11,967,555</u>
11 ACCRUED MARK-UP			
Long term loan		354,941	354,941
Short term borrowings		7,571,571	7,571,571
		<u>7,926,512</u>	<u>7,926,512</u>

	Note	2025	2024
		Rupees	
12 SHORT TERM BORROWINGS			
<i>From banking companies - secured:</i>			
Habib Bank Limited	12.01	94,242,833	94,242,833
The Bank of Punjab	12.02	147,653,000	147,653,000
Bank Alfalah Limited	12.03	350,875,381	350,875,381
Meezan Bank Limited	12.04	76,200,977	76,200,977
<i>Banking Overdrafts:</i>			
Bank Alfalah Limited	12.05	7,307,578	7,307,578
JS Bank Limited	12.05	-	-
Bank Al-Habib Limited	12.05	-	99,573
		676,279,769	676,379,342

12.01 This represent facility of Finance against packing credit facility (including its sublimit of ERF Part II, Running Finance Facility, FBP facility, FAFB and Letter of Guarantee) having total limit of Rs. 100 million. It carries mark-up at the rate of 3 months KIBOR + 2.5% p.a to 3 months KIBOR + 2.5% p.a and SBP rate + 1% p.a. The facility expired on April 30, 2022, however, the outstanding balance has not yet been settled by the Company and remains payable as at the reporting date.

The Facility from HBL is secured against 1st pari passu charge over all present and future current assets of PKR 133.333 million, registered with SECP. Lien over Proceeds of export bills sent under LC / collection. 1st pari passu charge over all present and future fixed assets of PKR 100 million registered with SECP and personal Guarantees of all Directors.

12.02 This represents export refinance facility having limit of Rs. 100 million and carries markup at the rate of SBP + 1%; and FAFB facility having limit of Rs. 50 million having markup at the rate of matching KIBOR + 2.5% p.a. The facility expired on June 30, 2022, however, the outstanding balance has not yet been settled by the Company and remains payable as at the reporting date.

Securities for facilities from The Bank of Punjab are as follows:

- 1st Pari Passu charge of Rs. 134.000 million and Rs. 67.000 million over present and future current assets of the company with 25% margin.
- 1st Pari Passu charge of Rs.100.000 million over present and future fixed assets of the Company.
- Personal Guarantees of Mr. Maqsood Butt, Mr. Ali Maqsood Butt and Mr. Faisal Khan (Directors of the Company) along with their personal net worth statements.
- Token legal mortgage of Rs. 0.1 million along with equitable mortgage over residential property measuring 2 Kanals 14 Marlas owned by director of the Company.

12.03 This represent facilities of CF-Hypo, FAPC Own Source, FBP Disc., SLC and LG having limits of Rs. 60.000 million, Rs. 125.000 million, Rs. 35.000 million, Rs. 142.500 million and Rs. 22.500 million respectively. It carries mark-up at the rate of 1 months KIBOR + 2.5% and SBP rate + 1% p.a. The facility expired on November 31, 2022, however, the outstanding balance has not yet been settled by the Company and remains payable as at the reporting date. These facilities are secured as follows:

- 1st Pari passu charge of Rs. 474 million on all present and future current assets of the Company (Shared with HBL : Rs. 133.333 million & BOP: Rs. 201.000 million) to be registered with SECP.
- 1st Pari passu charge of Rs. 300.000 million over present and future fixed assets of the Company (Shared with HBL: 100.000 million & BOP:Rs. 100.000 million) to be registered with SECP.
- Equitable mortgage with TRM over a property owned by the the Company having a market value of Rs. 575.117 million.
- Equitable mortgage over a property owned by the Chairman of the Company having a market value of Rs. 147.119 million.
- Lien on the import and local documents. and
- Personal Guarantees of all sponsor directors of the Company.

- 12.04** This represents Musawamah (Local/Import) facility having limits of Rs. 78.000 million, for purchase of raw material and retirement of Sight LC's. It carries mark-up at rate of 3 month KIBOR + 2.5% p.a. The facility expired on July 31, 2023, however, the outstanding balance has not yet been settled by the Company and remains payable as at the reporting date.

These facilities are secured as follows:

- Ranking charge over all present and future current assets of the customer with 25% margin.
- Token registered Mortgaged of Rs. 0.100 Million and rest of EM over Commercial property owned by Mrs. Naseem maqsood (Director).
- Personal Guarantees of all sponsoring directors of the Company.

- 12.05** These represent overdrafts in current accounts of the Company due to unrepresented cheques outstanding at the reporting date.

	Note	2025	2024
		Rupees	
13 PROVISION FOR TAXATION			
Opening balance		4,478,474	10,371,171
Levy		-	-
Provision for current tax for the year		2,398	4,478,474
		2,398	4,478,474
Payments / adjustments against advance tax		-	(10,371,171)
		4,480,871	4,478,474

Income tax return up to and including tax year 2024 has been filed to the tax authorities under the provision of Income Tax Ordinance, 2001.

14 CONTINGENCIES AND COMMITMENTS

Contingencies

- 14.01** On behalf of the Company, Bank Alfalah Limited has issued guarantee amounted to Rs. 20.306 million (2024: Rs. 20.306 million) in favor of SNGPL.

- 14.02** The Company has challenged the recovery of Gas Infrastructure Development Cess and filed petition challenging the demand of GIDC in the High Court of Sindh at Karachi. The High Court of Sindh granted stay against charging of GIDC. Since, the issue is being faced by the industry at large, therefore management is of the view that there is no need to maintain any provision against the liability. The management is confident that the final decision of the case shall be in its favor.

Furthermore, it is difficult to determine the exact monetary estimate as the applicability of the Gas Infrastructure Development Cess is in litigation. However the amount may approximate Rs. 17.970 million.

Commitments

- 14.03** There are no known material commitments as at reporting date (2024: nil)

15 PROPERTY, PLANT AND EQUIPMENT

PARTICULARS	COST			Rate %	DEPRECIATION				Written down value as at June 30, 2025
	As at July 01, 2024	Addition / Transfer	(Deletion)		As at July 01, 2024	Adjustment	For the year	As at June 30, 2025	
	Rupees	Rupees	Rupees		Rupees	Rupees	Rupees	Rupees	Rupees
OWNED ASSETS:									
Freehold land	7,544,681	-	-	-	-	-	-	-	7,544,681
Building on freehold land	302,029,672	-	-	5	89,040,292	-	10,649,469	99,689,761	202,339,911
-Transferred from CWIP	-	-	-		-	-			
Plant & Machinery	404,155,402	-	-	10	279,226,346	-	12,492,906	291,719,252	112,436,150
-Transferred from CWIP	-	-	-		-	-			
furniture & fixture	1,765,664	-	-	10	1,200,649	-	56,501	1,257,151	508,513
Motor Vehicles	58,757,306	-	-	20	49,349,607	-	1,881,540	51,231,146	7,526,160
Office Equipment	6,593,582	-	-	10	3,099,473	-	349,411	3,448,884	3,144,698
Loose Tools	145,757	-	-	10	123,220	-	2,254	125,474	20,283
Laboratory Equipment	366,921	-	-	10	333,298	-	3,362	336,661	30,260
Electric Installation	4,282,897	-	-	10	2,783,231	-	149,967	2,933,197	1,349,700
Fire Fighting Equipment	556,587	-	-	10	481,976	-	7,461	489,437	67,150
Telephone Installation	113,775	-	-	10	108,127	-	565	108,692	5,083
Gas Installation	1,310,000	-	-	10	1,115,027	-	19,497	1,134,525	175,475
Subtotal	787,622,244	-	-		426,861,247	-	25,612,933	452,474,180	335,148,064
RIGHT-OF-USE ASSETS:									
Motor Vehicles	-	-	(5,946,000)	20	13,109,447	(2,411,995)	3,122,600	13,880,052	16,246,068
Subtotal	36,072,120	-	(5,946,000)		13,109,447	(2,411,995)	3,122,600	13,880,052	16,246,068
TOTAL 2025	823,694,364	-	(5,946,000)		440,030,695	(2,411,995)	28,735,532	466,354,232	351,394,132

15.01 Depreciation is allocated as under:

	2025	2024
Cost of Sales	23,381,982	25,023,852
Administrative Expenses	5,353,550	8,465,827
	<u>28,735,532</u>	<u>33,489,679</u>

15.02 Land - freehold and building on freehold land

Particulars	Area	Location
Freehold land	112 Kanals and 12 Marlas	2 KM. Off Rawind Manga Road, Rawind, Lahore.
Building on freehold land is located in above mentioned freehold land.		

2024 (For comparison purpose)									
PARTICULARS	COST			Rate %	DEPRECIATION				Written down value as at June 30, 2024
	As at July 01, 2023	Addition / Transfer	(Deduction)		As at July 01, 2023	Adjustment	For the year	As at June 30, 2024	
	Rupees	Rupees	Rupees		Rupees	Rupees	Rupees	Rupees	Rupees
OWNED ASSETS:									
Freehold land	7,544,681	-	-	-	-	-	-	-	7,544,681
Building on freehold land	301,018,902	1,010,770	-	5	77,856,851	-	11,183,441	89,040,292	212,989,380
- Transferred from CWIP									
Plant & Machinery	398,617,373	5,538,029	-	10	265,652,166	-	13,574,181	279,226,346	124,929,056
- Transferred from CWIP									
furniture & fixture	1,765,664	-	-	10	1,137,870	-	62,779	1,200,649	565,015
Motor Vehicles	58,757,306	-	-	20	46,997,682	-	2,351,925	49,349,607	9,407,699
Office Equipment	6,593,582	-	-	10	2,711,239	-	388,234	3,099,473	3,494,109
Loose Tools	145,757	-	-	10	120,716	-	2,504	123,220	22,537
Laboratory Equipment	366,921	-	-	10	329,563	-	3,736	333,298	33,623
Electric Installation	4,282,897	-	-	10	2,616,601	-	166,630	2,783,231	1,499,666
Fire Fighting Equipment	556,587	-	-	10	473,686	-	8,290	481,976	74,611
Telephone Installation	113,775	-	-	10	107,500	-	628	108,127	5,648
Gas Installation	1,310,000	-	-	10	1,093,364	-	21,664	1,115,027	194,973
Subtotal	781,073,445	6,548,799	-		399,097,236	-	27,764,011	426,861,247	360,760,998
RIGHT-OF-USE ASSETS:									
Motor Vehicles	36,072,120	-	-	20	7,443,779	-	5,725,668	13,169,447	22,902,673
Subtotal	36,072,120	-	-		7,443,779	-	5,725,668	13,169,447	22,902,673
TOTAL 2024	817,145,565	6,548,799	-		406,541,015	-	33,489,679	440,030,695	383,663,671

	Note	2025	2024
		Rupees	
16 CAPITAL WORK IN PROGRESS			
Building on freehold land:			
As at 01st July		-	6,548,799
Transferred to property plant & equipment		-	(6,548,799)
As at 30th June		-	-
17 LONG TERM DEPOSITS			
<i>Considered good</i>			
Sui northern gas pipeline ltd.- non interest bearing		1,351,071	1,351,071
Others - non interest bearing		643,520	643,520
		1,994,591	1,994,591
18 STORES, SPARES AND LOOSE TOOLS			
Stores, spares and loose tools		8,399,795	8,399,795
18.01 No identifiable store and spare are held for specific capitalization.			
19 STOCK IN TRADE			
Finished goods		19,748,888	19,748,888
Raw materials:			
- Fabric and accessories		-	-
- Chemicals		59,930,185	59,930,185
- Packing material		-	-
		79,679,073	79,679,073
19.01 No stock in trade has been pledged by any institution / party.			
20 TRADE DEBTS			
Considered good:			
Export - secured		44,970,690	44,970,690
Local - un-secured		247,131,741	273,149,349
		292,102,431	318,120,039
21 LOANS, ADVANCES AND OTHER RECEIVABLES			
Loans and advances - considered good	21.01	163,691,505	158,376,842
Rebate and DLTL receivable		2,200,000	2,200,000
		165,891,505	160,576,842
21.01 LOANS AND ADVANCES - CONSIDERED GOOD			
Unsecured:			
To suppliers for goods and services		153,771,505	148,456,842
To employees - Interest free		9,860,000	9,860,000
For local guarantee		60,000	60,000
		163,691,505	158,376,842
22 TAX REFUNDS/ REBATE DUE FROM THE GOVERNMENT			
Advance income tax		11,066,477	11,066,477
Sales tax refundable		18,708,061	17,880,682
		29,774,538	28,947,159
23 CASH AND BANK BALANCES			
Cash in hand		72,651	151,500
Cash at banks - <i>current accounts</i>		1,698,177	1,697,082
		1,770,828	1,848,582

	Note	2025	2024
		Rupees	
24 SALES - NET			
Sales:			
- Local	24.01	191,800	32,940,415
- Export		-	-
Local: Processing and coating	24.01	-	325,337,495
Rebate and DLT on export		-	-
		<u>191,800</u>	<u>358,277,910</u>
25 COST OF SALES			
Fabric and accessories consumed	25.01	-	31,185,482
Chemicals consumed	25.02	-	215,091,455
Packing material consumed	25.03	-	4,829,374
Stores and spares consumed	25.04	-	16,126,450
Salaries and other benefits		-	33,079,457
Fuel and power		2,235,076	122,140,816
Postage, telephone and telegram		-	860,754
Printing and stationary		-	99,945
Laboratory expenses		-	8,850
Insurance		-	123,331
Import expenses		-	-
Freight and octroi		-	55,750
Repair and maintenance - machinery/building		-	4,656,810
Processing Charges (CMT)		-	366,418
Depreciation	15	23,381,982	25,023,852
		<u>25,617,058</u>	<u>453,648,744</u>
Finished goods:			
Opening stock		19,748,888	172,575,362
Closing stock		(19,748,888)	(19,748,888)
		-	152,826,474
		<u>25,617,058</u>	<u>606,475,218</u>
25.01 Fabric and accessories consumed			
Opening stock		-	21,463,969
Add: Purchases		-	9,721,513
		-	31,185,482
Less: Closing stock		-	-
		-	31,185,482
25.02 Chemicals consumed			
Opening stock		59,930,185	85,819,467
Add: Purchases		-	189,202,173
		59,930,185	275,021,640
Less: Closing stock		(59,930,185)	(59,930,185)
		-	215,091,455

	Note	2025	2024
		Rupees	
25.03 Packing material consumed			
Opening stock		-	325,511
Add: Purchases		-	4,503,863
		-	4,829,374
Less: Closing stock		-	-
		-	4,829,374
25.04 Stores and spares consumed			
Opening stock		8,399,795	24,526,245
Add: Purchases		-	-
		8,399,795	24,526,245
Less: Closing stock		(8,399,795)	(8,399,795)
		-	16,126,450
26 SELLING AND DISTRIBUTION COST			
Export expenses		-	-
27 ADMINISTRATIVE EXPENSES			
Director's remuneration		-	7,164,000
Salaries and other benefits	27.01	2,502,000	13,974,120
Postage and telegram		-	77,208
Printing and stationary		-	30,489
Vehicle running and maintenance		-	336,660
Fee and subscription		-	579,688
Entertainment		-	205,400
Auditor's remuneration	27.02	800,000	820,000
Sales tax refundable irrecoverable		-	26,698,045
Misc Expenses		-	3,040,630
Legal and professional		906,447	-
Depreciation	15	5,353,550	8,465,827
		9,561,997	61,392,067
27.01	Salaries and other benefits include staff retirement benefits amounting to Nil (2024: Rs. 1.993 million).		
27.02 AUDITOR'S REMUNERATION			
Audit fee		700,000	700,000
Half yearly review		50,000	50,000
Other certification charges		50,000	50,000
Out of pocket expenses		-	20,000
		800,000	820,000
28 FINANCE COST			
Interest / mark-up on:			
Short-term borrowings		-	3,398,593
Long term loan		-	-
Finance lease		1,641,232	3,134,238
Bank charges		22,759	248,046
		1,663,991	6,780,877

	Note	2025	2024
		Rupees	
29 OTHER EXPENSES			
Exchange loss		-	-
30 LEVY AND TAXATION			
Levy		-	-
Current tax - for the year		2,398	4,478,474
- prior years		-	-
Deferred tax - net		3,762,390	15,962,437
		3,764,787	20,440,911
30.01	Income tax return has been filed to income tax authorities up to and including tax year 2024 under the provisions of the Income tax Ordinance, 2001.		
30.02	Numerical reconciliation between the average effective tax rate and the applicable tax rate is not given due to application of minimum tax @ 1.25% (2024: 1.25%) on local sales for the calculation of provision of tax for the year and application of tax credits.		
31 LOSS PER SHARE - Basic and diluted			
Loss after taxation for the year	Rupees	(40,416,033)	(336,811,163)
Outstanding weighted average ordinary shares	No. of shares	10,457,890	10,457,890
Loss per share - Basic and diluted	Rupees	(3.86)	(32.21)
There is no dilutive effect on the basic earnings per share of the Company .			
32 FINANCIAL INSTRUMENTS BY CATEGORY			
Financial assets as per statement of financial position - at amortized cost			
Long term deposits		1,994,591	1,994,591
Trade debts		292,102,431	318,120,039
Loans and advances		9,920,000	9,920,000
Cash and bank balances		1,770,828	1,848,582
		305,787,850	331,883,212
Financial liabilities as per statement of financial position			
- At cost			
Directors' loan - unsecured		101,364,748	97,058,538
- At amortized cost			
Long term loan		6,006,540	6,006,540
Trade and other payables		280,527,956	290,424,162
Accrued interest / mark-up		7,926,512	7,926,512
Short term finance		676,279,769	676,379,342
		970,740,777	997,287,318
33 FINANCIAL INSTRUMENTS			
33.01 Financial risk factors			
The Company's activities expose it to a variety of financial risks: market risk (including currency risk, interest rate risk and other price risk), credit risk and liquidity risk. The Company's overall risk management program focuses on having cost effective funding as well as to manage financial risk to minimize earnings volatility and provide maximum return to shareholders.			
Risk management is carried out by the Company's finance department under policies approved by the Board of Directors.			
(a) Market risk			
(i) Currency risk			
Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company imports some items of garment accessories and chemicals such as HDP and also exports goods that are exposed to currency risk, primarily with respect to liabilities and foreign currency debts denominated in US Dollars. In current year under report, the Company has imported some raw material denominated in Dollars. The Company's exposure to foreign currency risk in US Dollars is as follows:			

	2025	2024
	Rupees	
Foreign trade debts	44,970,690	44,970,690
Foreign payables	-	-
Net exposure	44,970,690	44,970,690

The following significant exchange rates have been applied at the reporting dates:

USD to PKR	282.02	278.04
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The Company manages its currency risk by close monitoring of currency markets. However, the Company does not hedge its currency risk exposure.

At June 30, 2025, if the Rupee had weakened / strengthened by 1% against the US dollar with all other variables held constant, pre-tax profit for the year would have been Rs. 449,707/- (2024: Rs. 449,707/-) lower / higher, mainly as a result of foreign exchange losses / gains on translation of US dollar-denominated financial assets and liabilities.

(ii) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. As the Company has no significant interest-bearing assets, the Company's income and operating cash inflows are substantially independent of changes in market interest rates.

At the reporting date, the interest rate profile of the company's significant interest bearing financial instruments was as follows:

Financial liabilities - variable rate instruments:

Finance lease	6,668,718	16,550,762
Long term loan	6,006,540	6,006,540
Short term borrowings	676,279,769	676,379,342
	688,955,027	698,936,644
Financial assets	-	-
	688,955,027	698,936,644

Fair value sensitivity analysis for fixed rate instruments:

The company does not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore, a change in interest rates at the reporting date would not affect profit or loss.

Cash flow sensitivity analysis for variable rate instruments:

A change of 1% in interest rates at the reporting date would have decreased / (increased) profit for the year by the amount shown below. This analysis assumes that all other variables, in particular foreign currency rates, remains constants. This analysis is performed on the same basis as for 2023.

	Profit and Loss 1% rate	
	Increase	Decrease
As at June 30, 2025		
Cash flow sensitivity - variable rate financial liabilities	6,889,550	(6,889,550)
As at June 30, 2024		
Cash flow sensitivity - variable rate financial liabilities	6,989,366	(6,989,366)

(iii) Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from currency risk or interest rate risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Company is not exposed to equity securities price risk as its investment is not in any securities.

(b) Credit risk

Credit risk represents the risk of financial loss being caused if counter parties fail to discharge an obligation.

Credit risk arises from deposits with banks, trade debts, loans and advances, deposits and other receivables. The Company seeks to minimize the credit risk exposure through having exposures only to customers considered credit worthy and obtaining securities, where applicable.

The maximum exposure to credit risk for trade debts at the balance sheet date by geographic region is as follows:

	2025	2024
	Rupees	
Local debts	247,131,741	273,149,349
Foreign debts	44,970,690	44,970,690
	292,102,431	318,120,039

The majority of foreign debtors of the company are situated in Europe.

The aging of loans and receivables at the reporting date was:

Past due upto 12 months	66,034	71,916
More than one year	292,036,397	318,048,123
	292,102,431	318,120,039

For trade debts, management determines the credit quality of the customer, taking into account its financial position, past experience and other factors. Individual risk limits are fixed by the management based on internal or external ratings. The utilisation of credit limits is regularly monitored. Accordingly the credit risk is minimal and the Company also believes that it is not exposed to major concentration of credit risk. The carrying values of financial assets which are neither past due nor impaired are as under:

	2025	2024
	Rupees	
Long term deposits	1,994,591	1,994,591
Trade debts	292,102,431	318,120,039
Loans and advances	9,920,000	9,920,000
Cash and bank balances	1,698,177	1,697,082
	305,715,199	331,731,712

The credit quality of receivables can be assessed with reference to their historical performance with no or some defaults in recent history, however, no losses. The credit quality of Company's bank balances can be assessed with reference to external credit ratings as follows:

Banks	Rating Agency	Rating	
		Long term	Short term
Bank Al-Habib Limited	PACRA	AAA	A-1+
The Bank of Punjab	PACRA	AA+	A-1+
Meezan Bank	JCR-VIS	AAA	A-1+
Habib Bank Limited	JCR-VIS	AAA	A-1+
JS Bank Limited	PACRA	AA	A-1+
Bank Al-Falah Limited	PACRA	AAA	A-1+
Faysal Bank Limited	PACRA	AA	A-1+
Standard Chartered Bank (Pakistan) Limited	PACRA	AAA	A-1+

(c) Liquidity risk

Liquidity risk represents the risk that the Company will encounter difficulties in meeting obligations associated with financial liabilities. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities. Due to growing nature of the business the Company maintains flexibility in funding by maintaining committed credit lines available.

Financial Liabilities in accordance with their contractual maturities are presented as follows:

FINANCIAL LIABILITIES	Interest / mark up bearing		Non interest bearing		Total	
	Maturity up to one year	Maturity after one year	Sub-total	Maturity up to one year		Maturity after one year
RUPEES						
June 30, 2025:						
Directors' loan - unsecured	-	-	-	-	101,364,748	101,364,748
Long term loan	6,006,540	-	6,006,540	-	-	6,006,540
Lease liabilities	6,033,754	634,964	6,668,718	-	-	6,668,718
Trade and other payables	-	-	-	285,052,502	-	285,052,502
Accrued mark up	-	-	-	7,926,512	-	7,926,512
Unclaimed dividend	-	-	-	2,290,218	-	2,290,218
Short-term finance	676,279,769	-	676,279,769	-	-	676,279,769
	688,320,063	634,964	688,955,027	295,269,232	101,364,748	396,633,980
June 30, 2024:						
Directors' loan - unsecured	-	-	-	-	97,058,538	97,058,538
Long term loan	6,006,540	-	6,006,540	-	-	6,006,540
Lease liabilities	8,543,630	8,007,132	16,550,762	-	-	16,550,762
Trade and other payables	-	-	-	265,769,984	-	265,769,984
Accrued mark up	-	-	-	7,926,512	-	7,926,512
Unclaimed dividend	-	-	-	2,290,218	-	2,290,218
Short-term finance	676,379,342	-	676,379,342	-	-	676,379,342
	690,929,512	8,007,132	698,936,644	275,986,714	97,058,538	373,045,252
						1,071,981,896

33.02 Capital risk management

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern in order to provide returns for shareholders and benefit for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. The Company is not subject to any externally imposed Capital requirements.

The Company manages its capital structure and makes adjustment to it in the light of changes in economic conditions. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders or issue new shares.

During the year, the Company's strategy was to maintain leveraged gearing. The gearing ratios as at June 30, 2025 and 2024 were as follows:

	Note	2025	2024
		Rupees	
Long term financing		12,675,258	22,557,302
Short term finance		676,279,769	676,379,342
Total debt		688,955,027	698,936,644
Total Equity		(110,123,686)	(74,013,863)
Total Capital		578,831,341	624,922,781
Gearing Ratio		119.03%	111.84%

The Company finances its operations through equity, borrowings and management of working capital with a view to maintaining an appropriate mix between various sources of finance to minimize risk.

34 CHIEF EXECUTIVE, DIRECTORS' AND EXECUTIVES' REMUNERATION

	Chief Executive		Directors	
	2025	2024	2025	2024
	RUPEES		RUPEES	
Remuneration	-	3,924,000	-	3,240,000
Total	-	3,924,000	-	3,240,000
Number of persons	1	1	1	1

34.01 The Chief Executive and Directors are also provided with free use of the Company maintained cars and residential phones. Further, the Chief Executive and Directors have not drawn any salary or other remuneration from the Company during the year, and no payments have been made to them by the Company in this respect.

34.02 No meeting fee has been paid to any director of the Company.

35 AGGREGATE TRANSACTIONS WITH RELATED PARTIES

The Company may in the normal course of business carry out transactions with related parties. Amounts due from related parties, transaction with related parties and relationship with related parties are shown under respective notes, if any. Remuneration of Chief Executive Officer, Directors and Executive is disclosed in note 35 and loan from directors is disclosed in note 7 of these financial statements.

		2025	2024
Name and Nature of related Party		Rupees	
Dr. Naseem Maqsood	Director	-	3,000,000
Durray Zara Butt	Director	4,306,210	-
Mr. Ali Maqssod Butt	Director	-	(250,000)
Loans received during the year - net		4,306,210	2,750,000

36 PLANT CAPACITY AND ACTUAL PRODUCTION

36.1	Processing capacity	Meters	
	Annual capacity	24,540,000	24,540,000
	Actual production	-	2,430,330
36.2	Garments capacity	Pieces	
	Annual capacity	1,650,000	1,650,000
	Actual production	-	563,458
36.3	The plant remained non-operational during the year and no production activities were carried out. Hence, installed capacity and actual production figures have not been disclosed.		

37 ENTITY-WIDE INFORMATION

The Company constitutes of a single reportable segment, the principal classes of products are Fusible Interlining, Dying / Bleaching / Processing, Stitching of Fabric and other related products.

Information about geographical areas

The Company does not hold non-current assets in any foreign country.

Information about major customers

The Company have transactions with one (2024: one) external customers each of which amounts to almost 10 percent of its revenues.

38 NUMBER OF EMPLOYEES

Average during the year

As at June 30

2025	2024
------	------

No of employees

3	79
---	----

3	60
---	----

39 DATE OF AUTHORIZATION FOR ISSUE

These financial statements were authorized for issue by the board of directors in their meeting held on November 06, 2025.

40 GENERAL

- Figure have been rounded off to the nearest Pakistani rupee.
- Corresponding figures have been rearranged and reclassified, wherever necessary for the purpose of comparison and for better presentation. However, no significant reclassification / rearrangements have been made in these financial statements.

CHIEF EXECUTIVE OFFICER

DIRECTOR

CHIEF FINANCIAL OFFICER

FORM 20

**THE COMPANIES ACT, 2017
(Section 227(2)(f))
PATTERN OF SHAREHOLDING**

1.1 Name of the Company **ARUJ INDUSTRIES LIMITED**

2.1. Pattern of holding of the shares held by the shareholders as at

30-06-2025

-----Shareholdings-----			
2.2 No. of Shareholders	From	To	Total Shares Held
135	1	100	5,090
421	101	500	190,854
99	501	1,000	89,232
143	1,001	5,000	397,679
66	5,001	10,000	540,884
25	10,001	15,000	325,910
12	15,001	20,000	216,107
8	20,001	25,000	180,313
6	25,001	30,000	168,175
2	30,001	35,000	61,999
5	35,001	40,000	186,304
4	40,001	45,000	172,340
4	45,001	50,000	195,888
3	50,001	55,000	157,300
1	60,001	65,000	63,090
1	65,001	70,000	67,377
1	70,001	75,000	71,006
2	75,001	80,000	158,201
1	80,001	85,000	83,854
1	90,001	95,000	92,150
1	105,001	110,000	105,574
1	415,001	420,000	419,994
1	505,001	510,000	509,871
2	895,001	900,000	1,799,650
1	1,885,001	1,890,000	1,889,527
1	2,305,001	2,310,000	2,309,521
947			10,457,890

2.3 Categories of Shareholders	Shares Held	Percentage
2.3.1 Directors, Chief Executive Officer, and their spouse and minor children	6,928,563	66.2520%
2.3.2 Associated Companies, undertakings and related parties. (Parent Company)	0	0.0000%
2.3.3 NIT and ICP	0	0.0000%
2.3.4 Banks Development Financial Institutions, Non Banking Financial Institutions.	38	0.0004%
2.3.5 Insurance Companies	0	0.0000%
2.3.6 Modarabas and Mutual Funds	0	0.0000%
2.3.7 Shareholders holding 10% or more	4,199,048	40.1520%
2.3.8 General Public		
a. Local	3,412,300	32.6290%
b. Foreign	0	0.0000%
2.3.9 Others (to be specified)		
- Joint Stock Companies	110,575	1.0573%
- Pension Funds	6,197	0.0593%
- Others	217	0.0021%

ARUJ INDUSTRIES LIMITED
Categories of Shareholding required under Code of Corporate Governance (CCG)
As on June 30, 2025

Sr. No.	Name	No. of Shares Held	Percentage
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Associated Companies, Undertakings and Related Parties (Name Wise Detail):

- -

Mutual Funds (Name Wise Detail)

- -

Directors and their Spouse and Minor Children (Name Wise Detail):

1	MRS. DURRAY ZARA BUTT	1,889,527	18.0680%
2	MR. ALI MAQSOOD BUTT	509,871	4.8755%
3	MRS. DR. ARUJ BUTT	2,309,521	22.0840%
4	MR. FAISAL KHAN	419,994	4.0160%
5	MR. MURAD ALI BUTT (THROUGH GUARDIAN MR. ALI MAQSOOD BUTT	899,825	8.6043%
6	MISS. INSHA ALI BUTT (THROUGH GUARDIAN MR. ALI MAQSOOD BUTT	899,825	8.6043%

Executives:

- -

Public Sector Companies & Corporations:

- -

Banks, Development Finance Institutions, Non Banking Finance Companies, Insurance Companies, Takaful, Modarabas and Pension Funds:

6,235 0.0596%

Shareholders holding five percent or more voting interest in the listed company (Name Wise Detail)

1	MRS. DR. ARUJ BUTT	2,309,521	22.0840%
2	MRS. DURRAY ZARA BUTT	1,889,527	18.0680%
3	MR. MURAD ALI BUTT (THROUGH GUARDIAN MR. ALI MAQSOOD BUTT	899,825	8.6043%
4	MISS. INSHA ALI BUTT (THROUGH GUARDIAN MR. ALI MAQSOOD BUTT	899,825	8.6043%

All trades in the shares of the listed company, carried out by its Directors, Executives and their spouses and minor children shall also be disclosed:

S. No.	NAME	SALE	PURCHASE
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پراکسی فارم
(33 ویں سالانہ عام اجلاس)

میں ہم _____ بیٹا/بیٹی/بیوی _____

کی _____ کی _____ رکن ہونا

کی عروج انڈسٹریز لمیٹڈ کے حاملین _____

کمپنی کے عام حصص، فوئیونمبر/شرکا کی ID/ CDC ذیلی اکاؤنٹ نمبر کے تحت _____

اس طرح مقدر کریں _____ کی _____ اسے ناکام کرنا _____

کی _____ کے کون ہیں/رکن ہیں۔ عروج انڈسٹریز لمیٹڈ

فوئیونمبر/شرکا کی ID/ CDC ذیلی اکاؤنٹ نمبر کے تحت _____ بالترتیب، میرے/ہمارے پراکس کے طور پر

میری/ہماری غیر موجودگی میں مجھے/ہمارے لیے اور میری/ہماری طرف سے 33 ویں سالانہ جنرل میں شرکت کرنے اور ووٹ دینے کے لیے

کمپنی کی میٹنگ 27 نومبر 2025 کو ہونی ہے اور/یا اس کا کوئی بھی التوا۔

جیسا کہ میرا/ہمارا ہاتھ گواہ ہے۔ _____ نومبر 2025 کا دن

کی موجودگی میں دستخط کئے۔

کے دستخط
شیر بولڈرز (زبانیں) پر
ریونیوسٹیمپ
مالیت - 5 روپے

دستخط کمپنی کے ساتھ رجسٹرڈ نمونے سے متفق ہونا چاہیے

گواہ _____

نام _____

پیشہ _____

پتہ _____

اہم:

- پراکسیز، متاثر کن ہونے کے لیے، میٹنگ کے انعقاد کے وقت سے کم از کم 48 گھنٹے پہلے کمپنی کے رجسٹرڈ آفس میں موصول ہونے چاہیں اور ان پر دستخط اور گواہ ہونا ضروری ہے۔
- کوئی شخص پراکسی کے طور پر کام نہیں کرے گا جب تک کہ وہ کمپنی کا رکن نہ ہو۔
- شیر بولڈرز سے درخواست ہے کہ وہ اپنے پتے میں تبدیلی کی اطلاع دیں، اگر کوئی ہو۔

PROXY FORM

(33rd ANNUAL GENERAL MEETING)

I/We _____ son/daughter/wife

of _____ of _____ being member (s)

of **ARUJ INDUSTRIES LIMITED**, holder of _____

ordinary shares of the Company, under Folio No. / Participant's ID/CDC sub account No. _____

hereby appoint _____ of _____ failing him/her _____

of _____ who is/are member(s) of **ARUJ INDUSTRIES LIMITED**,

under Folio No. / Participant's ID/CDC sub-account No. _____ respectively, as my/our proxy

in my/our absence to attend and vote for me/us and on my/our behalf at the 33rd Annual General Meeting of the Company to be held on November 27, 2025 and/or any adjournment thereof.

As witness my/our hand this _____ day of November, 2025

Signed in the presence of.

Witness _____

Name _____

Occupation _____

Address _____

Signature of
shareholder (s) on
revenue stamp
worth Rupees 5/-

The signature should agree with the
specimen registered with the Company.

IMPORTANT:

1. Proxies, in order to be affective, must be received at the Company's Registered Office not less than 48 hours before the time of holding the meeting and must be signed and witnessed.
2. No person shall act as proxy unless he/she is a member of the Company.
3. Shareholders are requested to notify change in their address, if any.



ARUJ INDUSTRIES LTD.

📍 **Corporate Office:** 2-Km off Raiwind Manga Road,
Raiwind, Lahore, Pakistan.

☎ +92 42 38102800

💻 +92 42 35393127 ✉ info@aruj.com

🌐 www.aruj.com