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Company Information

Board of Directors

Dr. Sven Baumgarten Imran Ghani Asif Malik Dieter Antonius Pott Ayesha Aziz Hasan Aziz Bilgrami Shahid Mahmood Sheikh Asim Rafiq

Chairman Chief Executive Officer / MD

Audit Committee

Ayesha Aziz Chairperson Dieter Antonius Pott Member Shahid Mahmood Member

HR & R Committee

Asif Malik Chairman Imran Ghani Member Hasan Aziz Bilgrami Member

Company Secretary

Faisal Aman Khan

Management

Chief Executive Officer /MD Imran Ghani M. Imran Malik Chief Commercial Officer Imran Ahmed Chief Financial Officer Fida Hussain

Chief Manufacturing Officer

Auditors

KPMG Taseer Hadi & Co.

Chartered Accountants

Internal Auditors Tariq Abdul Ghani Maqbool & Co.

Chartered Accountants

Legal Advisors

Mandviwala & Zafar

Bankers

Allied Bank Limited BankIslami Pakistan Limited Bank Alfalah Limited Deutsche Bank AG Habib Bank Limited MCB Bank Limited National Bank of Pakistan United Bank Limited Meezan Bank Limited Bank Al Habib Limited The Bank of Punjab

Registered Office

16/2 Sir Aga Khan Road, Lahore - 54000. Ph: (042) 36304173, 36370969 Fax: (042) 36368878, 36366192 Email: info@ksb.com.pk

Manufacturing Facility

Hazara Road, Hassanabdal Ph: (057) 2520236 Fax: (057) 2520237 Email: info@ksb.com.pk

Share Registrar

CDC Share Registrar Services Limited CDC House, 99-B, Block B, SMCHS Shahra-e-Faisal, Karachi-74000 Tel: (021) 111-111-500

Fax: (021) 34326053

Sales Offices

Lahore

16/2 Sir Aga Khan Road, Lahore. Ph: (042) 111 572 786, 36304173 Fax: (042) 36366192, 36368878 Email: info@ksb.com.pk

Multan

Office # 15 & 16, 3rd Floor, Bomanji Square 84/2-Nusrat Road, Bomanji Chowk Multan Cantt Ph: (061) 111 572 786 Fax: (061) 4541784 Email: info@ksb.com.pk

Rawalpindi

Racecourse Landmark, 299-A, Main Peshawar Road, Rawalpindi Cantt. Tel: +92 51 5491481-82 Fax: +92 51 5491237 Email: info@ksb.com.pk

Karachi

Plot No. 6, Sector 24, Main Korangi Road, Korangi Industrial Area, Karachi Ph: (021) 111 572 786 Fax: (021) 34388302 Email: info@ksb.com.pk



DIRECTOR'S REVIEW

It is my privilege to present the financial statements of KSB Pumps Company Limited for the Q3 of 2025. This period reflects a strong operational and financial performance, reaffirming our strategic direction and commitment to delivering sustainable value to our shareholders.

During the first nine months of the year, the Company achieved an order intake of PKR 6,222 million, fully aligned with budgeted targets. Profitability improved because of a more favorable sales mix, with Earnings Before Interest and Tax rising to PKR 257 million, representing a margin of 5.4%, compared to PKR 180 million in the same period of 2024. This growth was driven primarily by strong sales momentum and a marked increase in export volumes.

Working capital efficiency also improved, with receivable days reduced to 98 through stronger collections and disciplined credit management. Inventory turnover increased to 188 days, reflecting a one-off impact from three major projects as well as a strategic inventory build-up designed to secure future order fulfillment and mitigate potential supply chain risks. With significant sales expected to materialize in the last quarter of the year, we anticipate inventory days returning to more typical levels.

Our commitment to sustainability and cost optimization has continued to yield measurable benefits. The additional 850 KW solar power plant installed at our production facility in 2024 generated savings of PKR 34 million during the nine months of 2025, helping to offset rising energy costs and strengthening our long-term cost-efficiency agenda.

Export sales reached PKR 1,394 million in the nine months of 2025, underscoring our strong growth trajectory in intercompany and international markets. We foresee continued opportunities in the Water and General Industry segments, supported by our technical expertise, brand reputation, and strategic positioning.

With the Company meeting its budgeted performance for Quarter 3, we are confident in achieving and potentially surpassing our full-year targets. The execution of the current order backlog, coupled with sustained improvement in gross margins, positions us to deliver stronger profitability and enhanced returns to our shareholders.

On behalf of the Board, I extend my sincere appreciation to the management team, employees, and all stakeholders for their dedication, resilience, and trust. Together, we will continue to strengthen KSB's market leadership and create long-term value for our shareholders.

On behalf of the Board

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Imran Ghani

MD/Chief Executive Officer

28th October, 2025 Lahore, Pakistan

Condensed Interim Statement of Financial Position As at September 30, 2025 (Un-audited)

Non Current Assets

	Note	September 30, 2025	December 31, 2024	
		(Rupees in thousand)		
EQUITY AND LIABILITIES				
SHARE CAPITAL AND RESERVES				
Authorised capital				
45,000,000 (2024: 45,000,000)		450,000	450,000	
ordinary shares of Rs 10 each				
lssued, subscribed and paid up capital		309,000	309,000	
Capital Reserve:				
Share premium account		1,728,921	1,728,921	
General Reserves		2,181,249	1,935,381	
		4,219,170	3,973,302	
NON CURRENT LIABILITIES				
Employees' retirement and other benefits		127,958	106,959	
		127,958	106,959	
CURRENT LIABILITIES				
Trade and other payables	5	3,449,771	2,469,042	
Contract Liability		856,637	670,030	
Unclaimed dividend		10,533	10,532	
Due to provident fund		8,664	13,380	
Provisions for other liabilities and charges		81,149	87,823	
Frovisions for other nabilities and charges				
riovisions for other nabilities and charges		4,406,754	3,250,807	
CONTINGENCIES AND COMMITMENTS	6	4,406,754	3,250,807	

The annexed notes 1 to 15 form an integral part of this condensed interim financial information.

Chief Executive Officer

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Chief Financial Officer

	Note	September 30, 2025	December 31, 2024
		(Rupees in thousand)	
ASSETS			
NON-CURRENT ASSETS			
Property, plant and equipment	7	908,345	994,474
Intangible assets		1,910	1,427
Capital work in progress		122,989	11,966
Long term loans and deposits		3,292	1,529
Deferred taxation		150,709	110,571
		1,187,245	1,119,967
CURRENT ASSETS			
Stores, spares and loose tools		243,020	221,420
Stock in trade		3,280,526	2,010,987
Trade debts	8	1,828,754	1,796,843
Contract Asset		446,030	446,030
Advances, deposits, prepayments and other receivables		984,368	745,423
Income tax recoverable		531,485	465,826
Cash and bank balances		252,454	524,573
		7,566,637	6,211,102
		8,753,882	7,331,069

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Chief Executive Officer

Chief Financial Officer

Condensed Interim Statement Of Profit Or Loss And Other Comprehensive Income

For the ended September 30, 2025 (Un-audited)

		Three mor	nths ended	Nine mon	ths ended
	Note	September 2025	September 2024	September 30, 2025	September 30, 2024
			(Rupees in	thousands)	
Sales	11	1,457,525	1,376,637	4,773,191	3,814,354
Cost of sales	12	(1,135,616)	(1,130,415)	(3,700,321)	(3,086,187)
Gross profit		321,909	246,222	1,072,870	728,167
Distribution and marketing expenses		(105,339)	(123,969)	(378,315)	(376,159)
Net impairment gain / (loss) on financial assets		(6,748)	35,355	(81,853)	5,255
Administration expenses	13	(100,866)	(82,613)	(296,762)	(240,709)
Other operating expenses		21,783	(12,138)	(95,974)	(13,263)
Operating profit		130,739	62,857	219,966	103,291
Finance costs		(3,803)	(70,620)	(11,422)	(284,857)
Other operating income		(19,171)	57,915	56,879	98,621
(Loss) / Profit before levy and taxation		107,765	50,152	265,423	(82,945)
Levy					
- Minimum Tax		(17,891)	(22,300)	(56,885)	(45,853)
- Final Tax		(1)	5,858	(27)	(99)
(Loss) / Profit before taxation		89,873	33,710	208,511	(128,897)
Income tax					
- Current Tax		(328)	(1,827)	(2,780)	(1,827)
- Deferred Tax		2,763	(2,196)	40,137	(9,117)
Profit / (Loss) for the period		92,308	29,687	245,868	(139,841)
Other comprehensive income/ (loss):					
Items not to be reclassified to profit or loss in subsequent periods:					
Remeasurement of defined benefit plans - net of tax		-	-	-	-
Total comprehensive income / (loss) for the year		92,308	29,687	245,868	(139,841)
Earnings / (Loss) per share - basic & diluted Rupees		2.99	0.96	7.96	(4.53)

The annexed notes 1 to 15 form an integral part of this condensed interim financial information.

Chief Executive Officer

Chief Financial Officer

Condensed Interim Statement of Changes In Equity For the period ended September 30, 2025 (Un-audited)

	Capita	al Reserve Revenu		ital Reserve Revenue Reserve		ue Reserve	
	Share capital	Share Premium	General reserves	Unappropriated profit	Total		
			(Rupees in 1	thousand)			
Balance as at January 1, 2024	132,000	-	1,879,100	3,273	2,014,373		
Final dividend for the year ended December 31, 2023 Rs 0.0 per share	-	-	-	-	-		
Transfer to general reserve	-	-	36,000	(36,000)	-		
Total comprehensive income/(loss) for the period	-	-	-	(139,841)	(139,841)		
Balance as at September 30, 2024	132,000	-	1,915,100	(172,568)	1,874,532		
Total comprehensive income/(loss) for the period	-	-	-	192,849	192,849		
Transactions with owners in their capacity as owners:							
Right Issue of Ordinary Shares	177,000	1,770,000	-	-	-		
Share Issuance cost	-	(41,079)	-	-	-		
Balance as at December 31,2024	309,000	1,728,921	1,915,100	20,281	3,973,302		
Final dividend for the year ended December 31, 2024 Rs 0.00 per share	-	-	-	-	-		
Transfer to general reserve	-	-	-	-	-		
Total comprehensive income / (Loss) for the period	-	-	-	245,868	245,868		
Balance as at September 30, 2025	309,000	1,728,921	1,915,100	266,149	4,219,170		

The annexed notes 1 to 15 form an integral part of this condensed interim financial information.

Chief Executive Officer

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Chief Financial Officer

Condensed Interim Statement of Cash Flows For the period ended September 30, 2025 (Un-audited)

	Note	September 30, 2025	September 30, 2024
		(Rupees in t	housand)
Cash flows from operating activities			
Cash generated from operations	9	29,004	296,097
Finance costs paid		(11,422)	(329,164)
Taxes paid		(125,352)	(69,597)
Employees' retirement and other benefits paid		(16,283)	(20,867)
Net decrease / (increase) in long term loans and deposits		(1,763)	2,419
Net cash used in operating activities		(125,816)	(121,112)
Cash flows from investing activities			
Fixed capital expenditure		(175,801)	(64,497)
Proceeds from sale of property, plant and equipment		29,499	6,006
Net cash (used in) / generated from investing activities		(146,302)	(58,491)
Cash flows from Financing activities			
Proceeds from issuance of right share		-	1,947,000
Share premium account		-	-
Dividend paid		1	(104)
Net cash (used in) / generated from financing activities		1	1,946,896
Net (decrease)/increase in cash and cash equivalents		(272,117)	1,767,293
Cash and cash equivalents at the beginning of the period		524,572	(1,517,626)
Cash and cash equivalents at the end of the period	10	252,455	249,667

The annexed notes 1 to 15 form an integral part of this condensed interim financial information.

Chief Executive Officer

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Chief Financial Officer

Notes to the Condensed Interim Financial Statements For the period ended September 30, 2025 (Un-audited)

1. Legal status and nature of business

KSB Pumps Company Limited (a KSB group company) 'the Company' was incorporated in Pakistan on July 18, 1959 under the Companies Act, 1913 (now Companies Act, 2017) and is listed on the Pakistan Stock Exchange Limited. The Company is a subsidiary of KSB SE & Co. KGaA and principally engaged in the manufacture and sale of industrial pumps, valves, castings and related parts and after market services. The registered office of the Company is situated at KSB Building, 16/2 Sir Agha Khan road, Lahore. The factory of the Company is situated at Hazara Road, Hassanabdal. The Company also has regional offices located in Lahore, Rawalpindi, Karachi and Multan.

2. Statement of Compliance

- **2.1** These financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards applicable in Pakistan comprise of:
 - International Accounting Standards (IAS) 34 issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
 - Provisions of and directives issued under the Companies Act, 2017.

Where the provisions of and directives issued under the Companies Act, 2017 differ from the requirements of IAS 34, the provisions of and directives issued under the Companies Act, 2017 have been followed.

2.2 These Condensed interim financial statements do not include all the information and disclosures as required in the annual financial statements and should be read in conjuction with the Company's annual audited financial statements for the year ended 31 December, 2024.

3. Significant accounting policies

The accounting policies and methods of computations adopted for the preparation of these condensed interim financial statements are the same as applied in the preparation of the preceding audited annual published financial statements of the Company for the year ended 31 December 2024.

4. Significant accounting judgments, estimates and assumptions

'The preparation of these condensed interim financial statements in conformity with the approved accounting standards require the use of certain critical accounting estimates. It also requires the management to exercise its judgment in the process of applying the Company's accounting policies. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

During preparation of these condensed interim financial statements, the significant judgments made by the management in applying the Company's accounting policies and the key sources of estimation and uncertainty were the same as those that applied in the preceding audited annual financial statements of the Company for the year ended 31 December 2024.

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5. Trade and other payables

5.1 Trade creditors include amount due to holding company of Rs:1,552.71 million (December 2024: Rs 1057.44 million) and associated undertakings of Rs: 293.49 million (December 2024: Rs. 256.42 million).

6. Contingencies and commitments

6.1 Contingencies

The Company has obtained bank guarantees amounting to Rs 1239.87 million (December 2024: Rs 1,334.95 million) against the performance of various contracts.

6.2 Commitments in respect of

'Letters of credit other than for capital expenditure approximately Rs. 364.71 million (December 2024: Rs. 340.98 million).

7. Property, plant and equipment

		Note	September 30, 2025 Unaudited	December 31, 2024 Audited
			(Rupees in t	housand)
	Opening book value		994,473	947,121
Add:	Additions during the period	7.1	63,553	226,142
			1,058,026	1,173,263
Less:	Disposal during the period (at book value)		(4,688)	(5,297)
	Depreciation charged during the period		(144,993)	(173,493)
			(149,681)	(178,790)
			908,345	994,473

7.1 Additions

	Note _	September 30, 2025 Unaudited	December 31, 2024 Audited	
		(Rupees in thousand)		
Buildings on freehold land		-	-	
Plant and machinery		23,459	48,520	
Tools, jigs and attachments		237	-	
Patterns		810	31,764	
Other equipment		10,820	109,234	
Furniture and fixtures		1,559	2,613	
Office machines and appliances		19,884	28,013	
Vehicles		6,784	5,998	
		63,553	226,142	

8. Trade debts

	Note	September 30, 2025 Unaudited	December 31, 2024 Audited	
		(Rupees in thousand)		
Trade debts		2,081,990	1,974,348	
Less: Provision for doubtful debts		(253,236)	(177,505)	
		1,828,754	1,796,843	

9. Cash generated from operations

		Nine mon	ths ended	
	Note	September 30, 2025	September 30, 2024	
		(Un-au (Rupees in	,	
Profit before taxation		265,423	(82,945)	
Adjustment of non-cash items:				
Depreciation on property, plant and equipment		144,993	126,897	
Depreciation on investment property		-	-	
Amortization on intangible assets		743	281	
Profit on sale of property, plant and equipment		(24,811)	(820)	
Amortization of deferred government grant		-	-	
Employees' retirement and other benefits		37,282	33,086	
Provision for doubtful debts and receivables		-	(5,255)	
Provision for slow moving stock		-	-	
Finance cost		11,422	284,857	
Provisions no longer considered necessary and unclaimed balances written back		-	-	
Exchange gain		95,974	13,263	
Profit before working capital changes		531,026	369,364	
Effect on cash flow due to working capital changes				
(Increase) / decrease in current assets:				
Stores, spares and loose tools		(21,600)	(65,451)	
Stock-in-trade		(1,269,539)	(623,510)	
Trade debts		18,118	66,618	
Contract asset			146	
Advances, deposits, prepayments and other receivables		(238,945)	(280,384)	
		(1,511,966)	(902,581)	
Increase / (decrease) in current liabilities:				
Trade and other payables		834,727	708,362	
Contract liability		186,607	139,166	
Due to provident fund		(4,716)	2,331	
Provisions for other liabilities and charges		(6,674)	(20,545)	
		1,009,944	829,314	
		29,004	296,097	

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	Cash and cash equivalents	Note	Septer 30, 2 Unaud	025	September 30, 2024 Audited
			(Ru	ipees in thous	and)
	Cash and cash equivalents comprise the following items:				
	Cash and bank balances		252,	454	249,667
	Short term finances			<u>-</u>	-
			252,	454	249,667
		Three mor	nths ended	Nine mon	ths ended
	Sales	September 30, 2025	September 30, 2024	September 30, 2025	Septemb 30, 202
			(Un-au		
	Local sales	1,151,857	1,016,169	3,985,923	3,236,08
	Export Sales	481,504	530,027	1,393,605	1,083,48
		1,633,361	1,546,196	5,379,528	4,319,57
	Less: Sales tax	(175,836)	(169,559)	(606,337)	(505,22
		1,457,525	1,376,637	4,773,191	3,814,35
		Three mor	nths ended	Nine mon	ths ended
	Cost of goods sold	September 30, 2025	September 30, 2024	September 30, 2025	Septemb 30, 202
		(Un-audited) (Rupees in thousand)			
	Raw material consumed	699,164	694,101	2,423,390	1,828,98
	Salaries, wages, amenities and staff welfare	123,947	110,951	376,484	334,1
	Staff training	106	490	1,427	49
	Electricity and power	41,519	53,162	131,238	170,8
	Stores and spares consumed	122,674	109,782	354,744	306,7
	Insurance	1,828	5,944	6,957	18,6
	Travelling and conveyance	21,561	20,099	61,754	55,6
	Postage and telephone	1,167	1,272	4,035	4,5
	Printing and stationery	1,280	586	3,483	2,1
	Rent, rates and taxes	2,230	1,968	4,458	5,5
	Repairs and maintenance	6,921	18,250	29,645	41,8
	Legal and professional charges	-	-	1,386	9,3
	SAP user license fee and other IT services	29,947	17,057	67,770	51,6
	Packing expenses	9,831	9,995	38,281	30,12
•	Outside services	117,591	111,304	423,026	301,25
•	Depreciation on property, plant and equipment	42,505	36,934	126,675	110,39
•	Amortization of Intangible assets	47	-	140	
•	Provision for obsolete stores and stocks	-	-	-	
•	Warranties	269	2,486	15,087	19,93
•	Other expenses	3,190	1,167	8,339	3,78
	•				

1,225,777

1,195,548

4,078,319

3,296,125

Opening work-in-process	846,018	626,120	622,469	510,027
Less: Closing work-in-process	1,042,419	645,260	1,042,419	645,260
(Increase)/ decrease in work in process	(196,401)	(19,140)	(419,950)	(135,233)
Cost of goods manufactured	1,029,376	1,176,408	3,658,369	3,160,892
Opening stock of finished goods	210,320	106,935	146,032	78,223
Less: Closing stock of finished goods	104,080	152,928	104,080	152,928
Increase in finished goods	106,240	(45,993)	41,952	(74,705)
	1,135,616	1,130,415	3,700,321	3,086,187

13. Administrative expenses

Included in administrative expenses is the Regional service cost amounting to Rs 7.591 Mio (Sep 2024: Nil).

		Three months ended		Nine months ended	
Transaction with related parties		September 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024
			(Un-audited) (Rupees in thousand)		
Relationship with the Company	Nature of transaction				
i. Holding Company	Purchase of goods and services	183,551	108,314	974,881	404,771
	Sale of goods and services	28,200	59,746	105,154	113,089
	Commission income	105	85	506	5,308
	Royalty and trademark	10,843	6,549	18,969	22,309
	SAP user license fee	51,544	29,358	116,644	88,949
ii. Associated Undertaking	Purchase of goods and services	45,385	69,890	240,430	250,236
	Sale of goods and services	441,648	469,725	1,276,795	969,787
	Commission income	-	1,413	2,221	4,641
ii. Post retirement					
benefit plans	Expense charged	12,427	10,298	37,282	33,086
iii. Key management					
personnel	Compensation	25,005	21,190	75,014	63,571
		Note	September 30, 2025 (Unaudited) (Rupees in tho		September 31, 2024 (Audited)
					ısand)
Period end Balances					
Receivable from related parties			705	,912	504,864
Payable to related parties			1,983	,543	1,292,189

15. Date of authorization for issue

These condensed interim financial statements were authorized for issue on 28th October, 2025 by the Board of Directors of the Company.

Chief Executive Officer

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Chief Financial Officer

مجلس نظماء كاجائزه

مالی سال 2025 کی تیسری سہ ماہی کے لیے KSB پمپس کمپنی لمیٹڈ کے مالی گوشوارے پیش کرنا میرے لیے باعثِ فخر ہے۔ یہ مت ایک مضبوط آپریشنل اور مالیاتی کارکردگی کی عکاسی کرتی ہے، جو ہمارے قصص یافتگان کو پائیدار قدر کی فراہمی کے لیے ہماری اسٹر یخبگ سمت اور عزم کی تقدر بق کرتی ہے۔

سال کے پہلے نوم ہینوں کے دوران ، کمپنی نے 222,6 ملین روپے کا آرڈ رحاصل کیا ، جو بجٹ کے اہداف کے ساتھ مکمل طور پر ہم آہنگہے۔ زیادہ سازگار سیزمکس کی وجہ سے منافع میں بہتری آئی ، سوداور ٹیکس سے پہلے کی آمدنی 257 ملین روپے تک بڑھ گئی ، جو کہ 2024 کی اسی مدت میں 180 ملین روپے کے مقابلے میں % 4.5 مارجن کی نمائندگی کرتی ہے۔ رینمو بنیا دی طور پر فروخت کی مضبوط رفتار اور برآمدی تجم میں نمایاں اضافہ کے ماعث ہوئی۔

ور کنگ کیپیٹل کی کارکردگی میں بھی بہتری آئی ہے، مضبوط وصولیوں اور منظم کریڈٹ میٹجنٹ کے ذریعے قابلِ وصولی دن کم ہوکر 98 ہو گئے ہیں۔انوینٹریٹرن اوور بڑھکر 188 دن ہوگیا، جو تین بڑے پر جیکٹس کے یک طرفہ اثرات کے ساتھ ساتھ ستقتل کے آرڈر کی بخیل کومخفوظ بنانے اور سپلائی چین کے مکنہ خطرات کو کم کرنے کے لیے ڈیزائن کردہ اسٹر پیجگ انوینٹری کی تعمیر کوظا ہر کرتا ہے۔سال کی آخری سہ ماہی میں نمایاں فروخت ہونے کی توقع کے ساتھ، ہم انوینٹری کے دن زیادہ عام سطح پرواپس آنے کی توقع کرتے ہیں۔

پائیداری اور لاگت کی بچت کے لیے ہماری وابستگی قابل پیائش فوائد حاصل کرتی رہی ہے۔2024 میں ہماری پیداواری سہولت پر نصب مزید 850 KW شمسی توانائی کے پلانٹ نے 2025 کے نوم ہینوں کے دوران 34 ملین روپے کی بچت کی ،جس سے توانائی کے بڑھتے ہوئے اخراجات کو پوراکرنے اور ہمارے طویل مدتی لاگت کی بچت کے ایجنڈے کو مضبوط بنانے میں مدد کمی۔

2025 کے نومہینوں میں برآ مدی فروخت 1,394 ملین روپے تک پہنچ گئی،جس نے انٹر کمپنی اور بین الاقوامی منڈیوں میں ہماری نموکی مضبوط رفتار کو واضح کیا۔ہم پانی اور عمومی صنعت کے شعبول میں جاری مواقع کی پیشین گوئی کرتے ہیں، جو ہماری تکنیکی مہارت، برانڈ کی ساکھ، اور اسٹر پیچُک یوزیشننگ کوسہارادیتے ہیں۔

کمپنی کی تیسری سہ ماہی کے لیے اپنی ہدف کارکردگی کو پورا کرنے کے ساتھ ،ہم اپنے پورے سال کے اہداف کو حاصل کرنے اور مکنہ طور پر عبور کرنے میں پُراعتاد ہیں۔ مجموعی مارجن میں مسلسل بہتری کے ساتھ موجودہ آرڈ رکے بیک لاگ کا نفاذ ،ہمیں اپنے شیئر ہولڈرز کو مضبوط منافع اور بہتر ریٹر زفر اہم کرنے کی پوزیشن میں رکھتا ہے۔

بورڈ کی جانب ہے، میں انتظامیہ کی ٹیم ، ملاز مین ، اور تمام اسٹیک ہولڈرز کو اُن کی گئن ، کچک اور ہم پراعتماد کے لیے تہددل سے خراج محسین پیش کرتا ہوں۔اس کے ساتھ ہی ، ہم KSB کی مارکیٹ لیڈرشپ کو مضبوط اور اپنے شیئر ہولڈرز کے لیے طویل مدتی قدر پیدا کرتے رہیں گے۔

> منجانب بورڈ نہسد سمال کے مرسد کا کم عمران غنی ایم ڈی/ چیف ایگزیکٹوآ فیسر 28 اکتوبر 2025ء لاہور، پاکستان

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