

Welcome



Azgard Nine Limited

Corporate Briefing Session





Azgard Nine Limited

Corporate Briefing Session

For the Financial Year Ended June 30, 2025

Disclaimer

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- Future Outlook in this presentation is based on management's current expectations and assumptions. Actual outcomes may differ materially due to risks, uncertainties, and external factors.
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2025

Briefing Agenda

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Question & Answer Session

OVER 12 YEARS OF EXCELLENCE

OUR COMMITMENT

Our commitment to sustainability has been acknowledged by leading global accreditation bodies, proving our leadership in eco-friendly practices. This commitment is integral to our design principles, where our state-of-the-art technology guarantees that every product, we manufacture, is optimized for water efficiency, energy reduction and use of recycled materials. The impact of our efforts extends beyond environmental benefits, as we prioritize the well-being of planet, the quality of products and the welfare of people.

OUR MISSION

Our goal is to become a zero waste and carbon neutral company by 2030. We intend to recycle all our industrial waste and offset the total CO₂ emissions from the facility.

OUR CAPACITIES



YARN

15K ton/year

FABRIC

42 million meters/year

GARMENT

13 million pcs/year

TURNOVER

\$145 million

EMPLOYEES

8310

WE ARE A WORLD LEADING

MANUFACTURER

ESTABLISHING THE STANDARDS THAT OTHERS ASPIRE TO

REVIVETM

State-of-the-art process for recycling post-industrial and post-consumer cotton waste. We are producing high-quality materials that the industry could use to create new yarns and fabrics.

PRODUCT OFFERINGS



YARNS

Upto 60% recycled content



FABRICS

Upto 30% recycled content



GARMENTS

Upto 30% recycled material



RECYCLED POLYESTER

Through collaboration we offer recycled polyester with embedded translucent tracer

Company's Profile

The Company was incorporated in Pakistan on January 20, 1993 as a public limited company under the name 'Indigo Denim Mills Limited' and obtained a Certificate for Commencement of Business on January 27, 1994. The name was changed to 'Legler-Nafees Denim Mills Limited' on 28-02-1994 and subsequently to the present name i.e. 'Azgard Nine Limited' on April 07, 2004.

Following are addresses of the Registered Office and manufacturing units of the Company:

Registered/Head Office: Ismail Aiwan-e-Science, Off: Shahrah-e-Roomi, Lahore-54600, Pakistan.

Manufacturing Unit-I: 2.5 KM Off: Manga Raiwind Road, District Kasur, Pakistan.

Manufacturing Unit-II (Rented): Atta Buksh Road, 18-KM, Off: Ferozepur Road, Mouza Atari Saroba, Tehseel Cantt, Lahore, Pakistan.

Principle business

The Company is a composite spinning, weaving, dyeing, and stitching unit engaged in the manufacturing and sale of yarn, denim, and denim products.

Status of the company

Public Interest Company (Listed Company)

Company's Profile

Company Registration Number

CUIN 0029409 (L05903 of 1992-93 dated 20-01-1993)

National Tax Number

1319140-3

Website

www.azgard9.com

INTERNATIONAL CUSTOMERS

ZARA

PULL&BEAR

LANDS' END

Stradivarius

MUSTANG

ONLY

NEW YORKER

MANGO

LPP

next

ICHI

TALLY WEIJL

CALZEDONIA

FASHION NOVA

TAKKO
FASHION

LA HALLE

LIBERTO

GJ
GLORIA JEANS

AÉROPOSTALE

BLEND

Ernesting's family

MONITO

MEDICINE

TIFFOSI

fransa

RESERVED

GLOBAL ACCREDITATIONS

Our commitment to maintaining the highest levels of quality and excellence.



GLOBAL PARTNERSHIPS

PICANOL

YILMAK

KARL MAYER
WE CARE ABOUT YOUR FUTURE



DyStar

JUKI

Tonello
THE INSPIRING COMPANY



VIZOO



Jeanologia



CHT

BROWZWEAR



RUDOLF GROUP
BETTER CHEMISTRY

ACHIEVING EXCELLENCE AND DRIVING PROGRESS IN ALL THAT WE DO.



PSX Symbol: ANL

CEO MESSAGE



AHMED HUMAYUN SHAIKH

Chief Executive Officer – Azgard Nine Limited

This year, Azgard9 advanced its sustainability agenda by integrating cleaner technologies, optimizing resource use, and accelerating digitalization across operations. We strengthened focus on circularity, efficiency, and responsible innovation, ensuring competitiveness despite global and domestic challenges.

At the same time, we deepened our commitment to people by driving diversity, empowering women, and building a culture where performance and ideas thrive. This report shows these efforts reinforce our position as a future-ready leader in sustainable textiles, setting higher benchmarks for environmental stewardship, social responsibility, and product excellence.

A handwritten signature in black ink, likely of Ahmed Humayun Shaikh.

"Leading with purpose, forging a sustainable path"

AHMED HUMAYUN SHAIKH

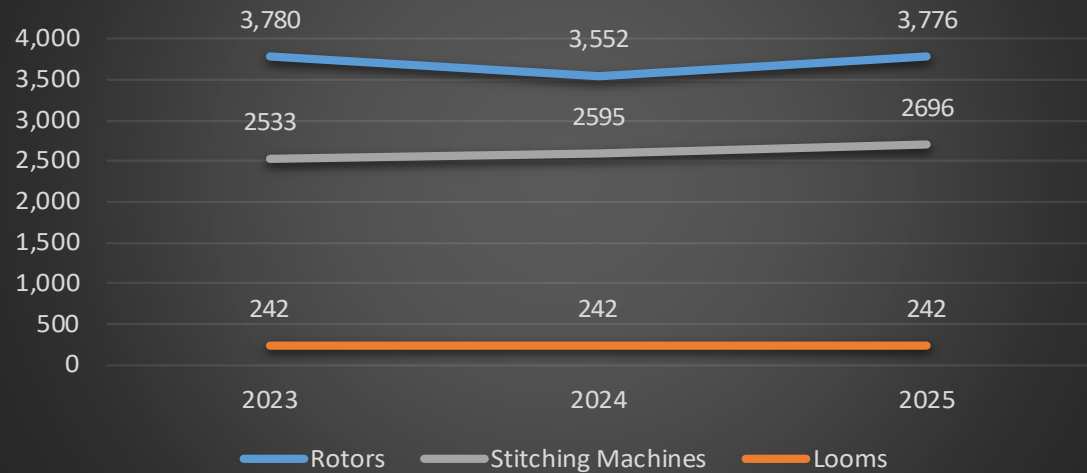
Company's Profile

Board of Directors:

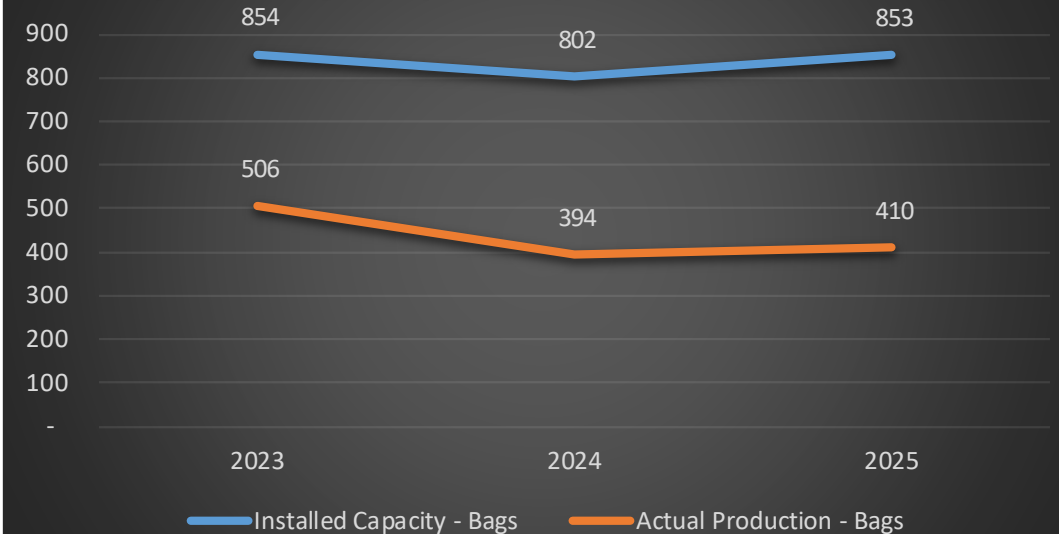
Mr. Zahid Mahmood	- Chairman (Non-Executive Director)
Mr. Ahmed Humayun Shaikh	- Chief Executive Officer
Mr. Abid Hussain	- Independent Director
Mr. Ihsan Ahmad	- Independent Director
Ms. Maliha Sarda Azam	- Non-Executive Director
Mr. Nasir Ali Khan Bhatti	- Non-Executive Director
Syed Hasan Akbar Kazmi	- Non-Executive Director
Mr. Usman Rasheed	- Non-Executive Director

Strategic / Operational Information

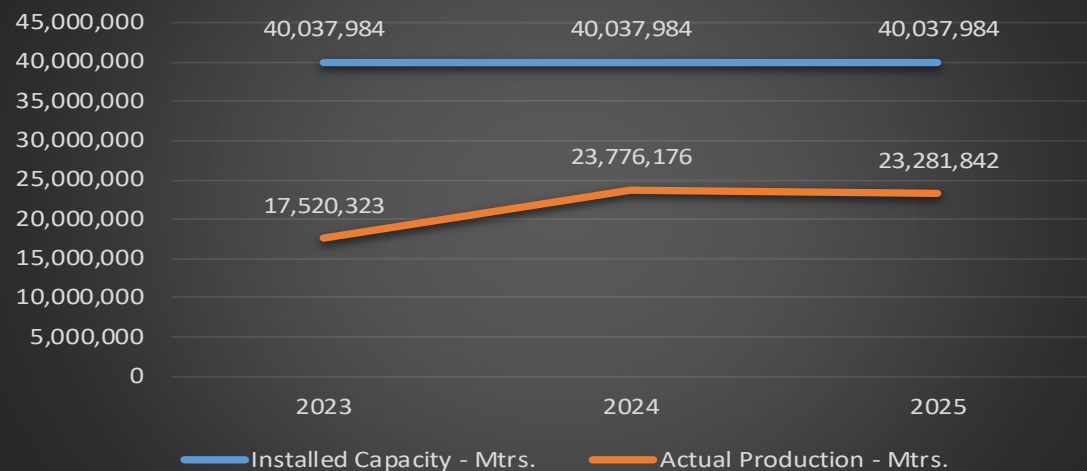
Total Rotors/Looms/Stitching Machines



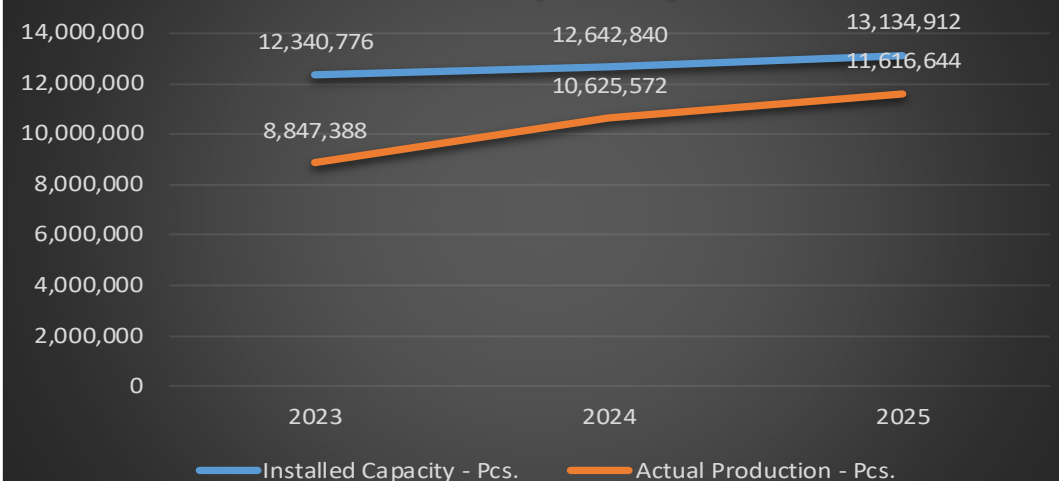
Spinning Capacity – Bags per Day



Denim Capacity - Meters



Garment Capacity – Pcs.



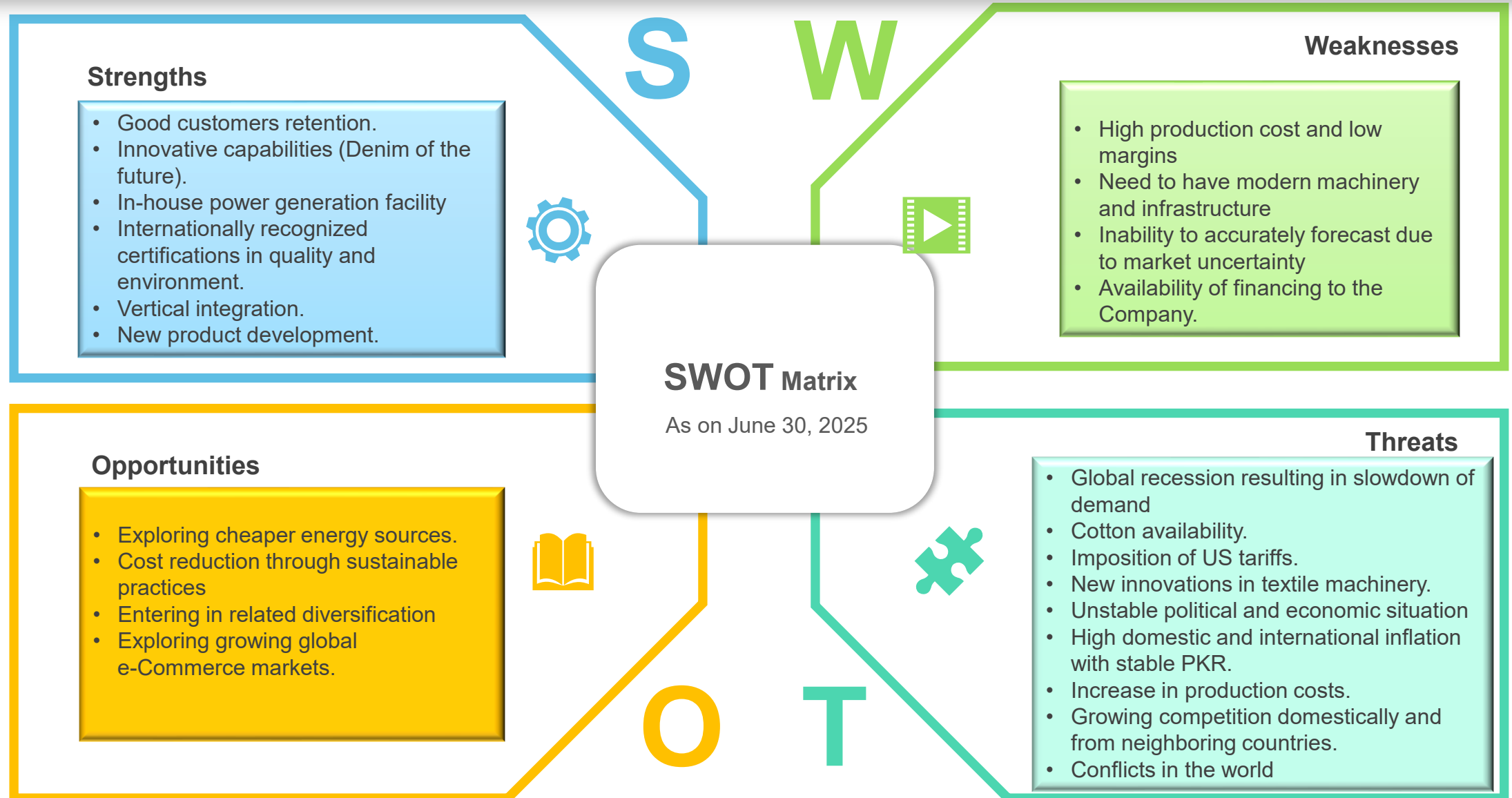
Strategic / Operational Information



Proceeds from the sale of **Muzaffargarh unit** under the Creditors' Scheme of Arrangement are being received. Agent banks have extended the timeline for completion of transaction till December 31, 2025.

The overdue preference shares are being paid as per the approved settlement plan.

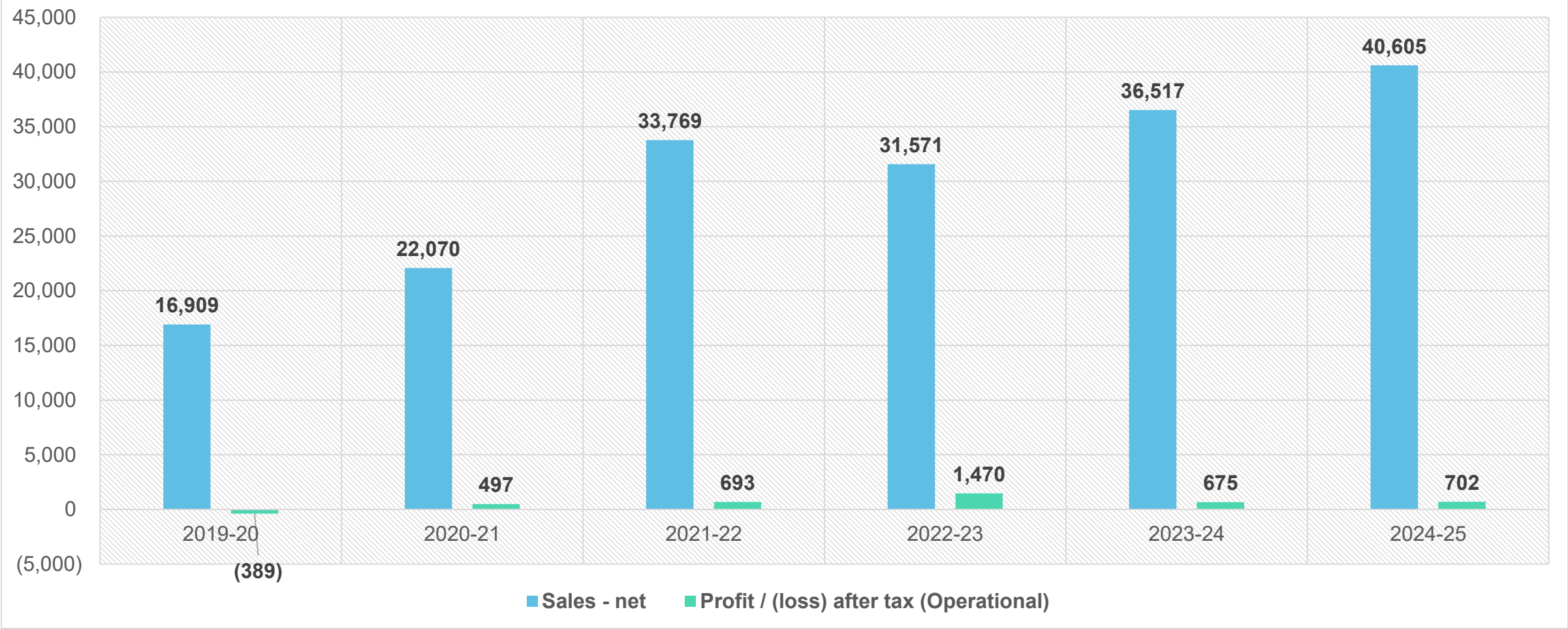
Strategic / Operational Information



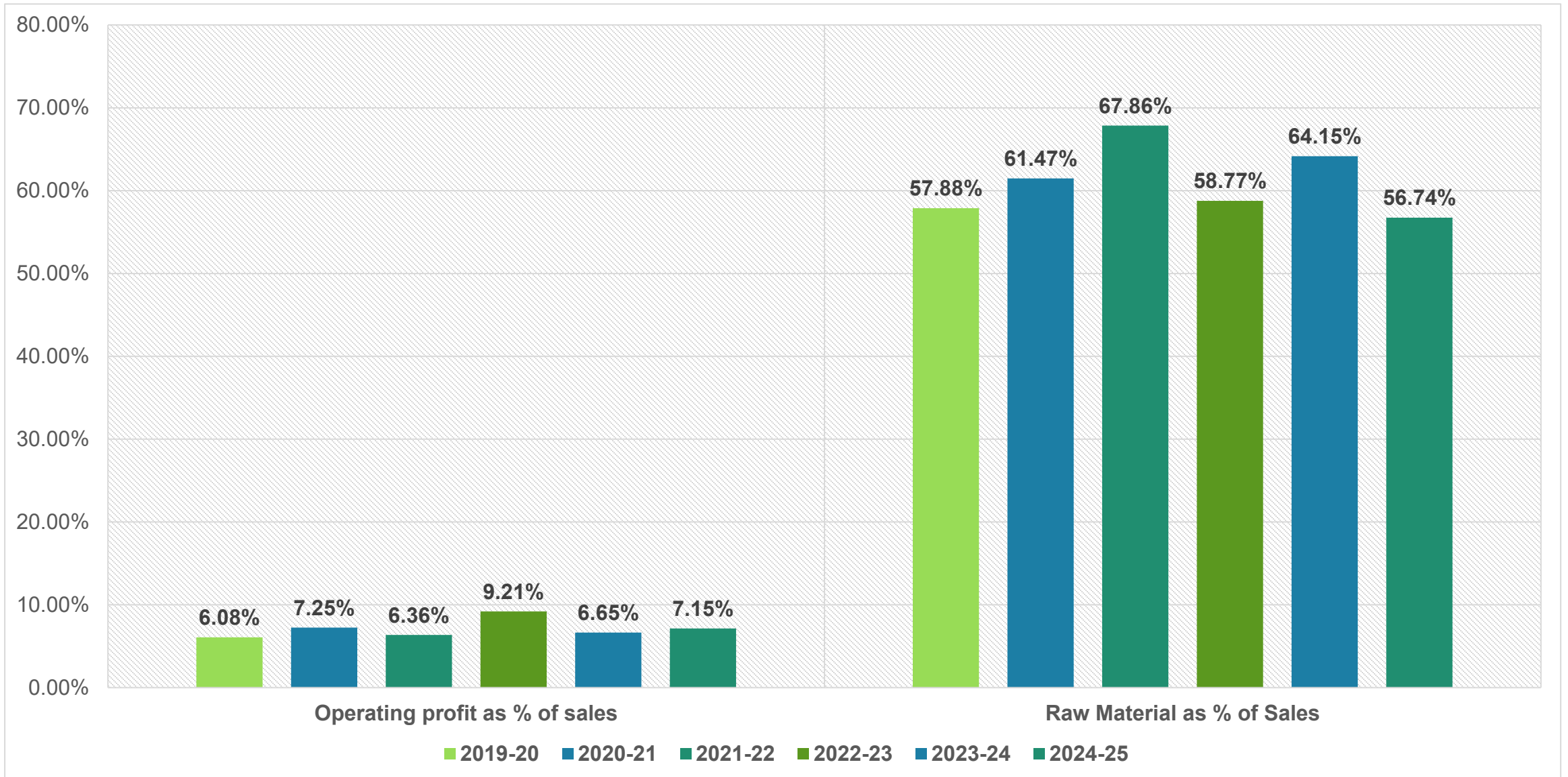
Financial Information

Six Years at a glance – Rs. Million

Sales versus Net Profit

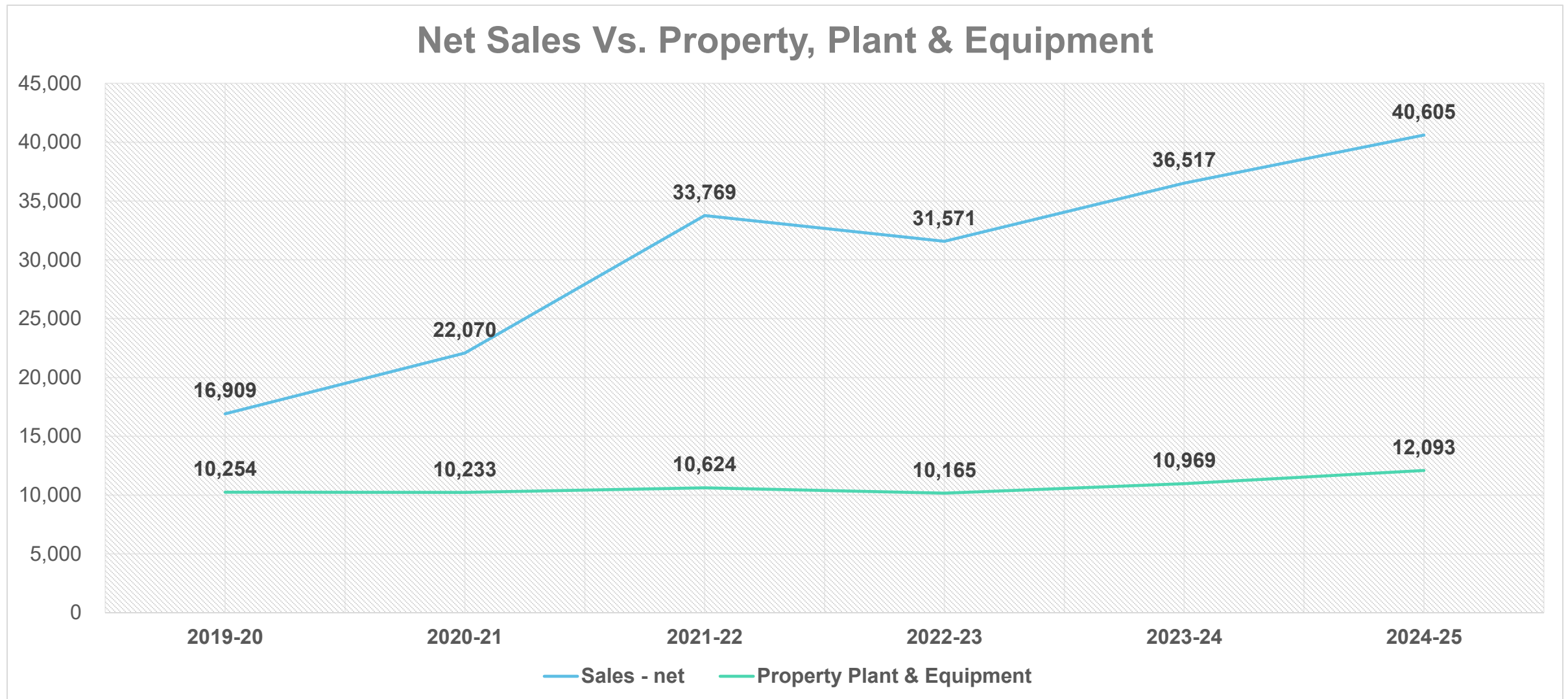


Ratio Analysis



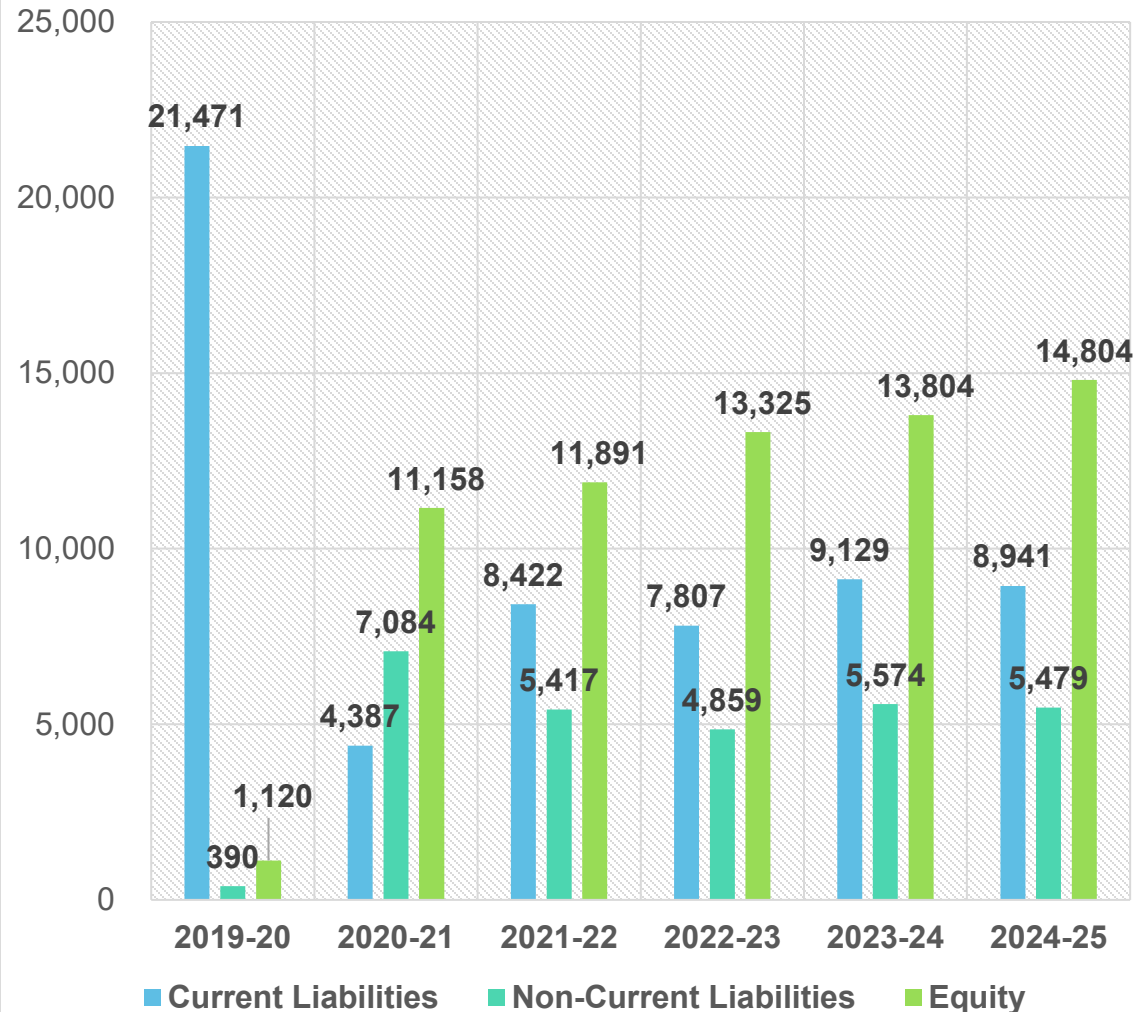
Sales Versus Assets

Rs. Million

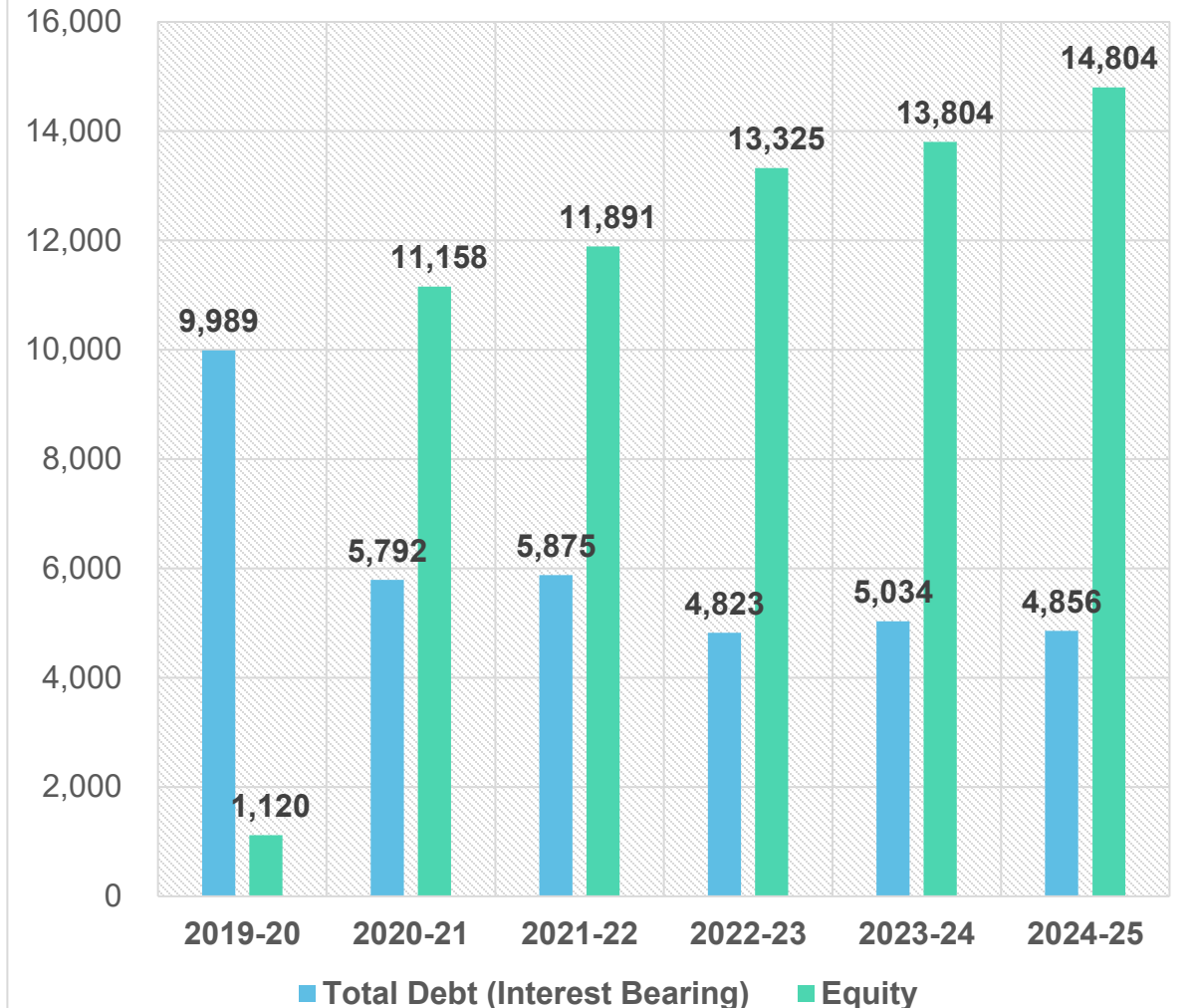


Financial Position – Rs. Million

Equity Vs. Current Liab. Vs. Non-current Liability

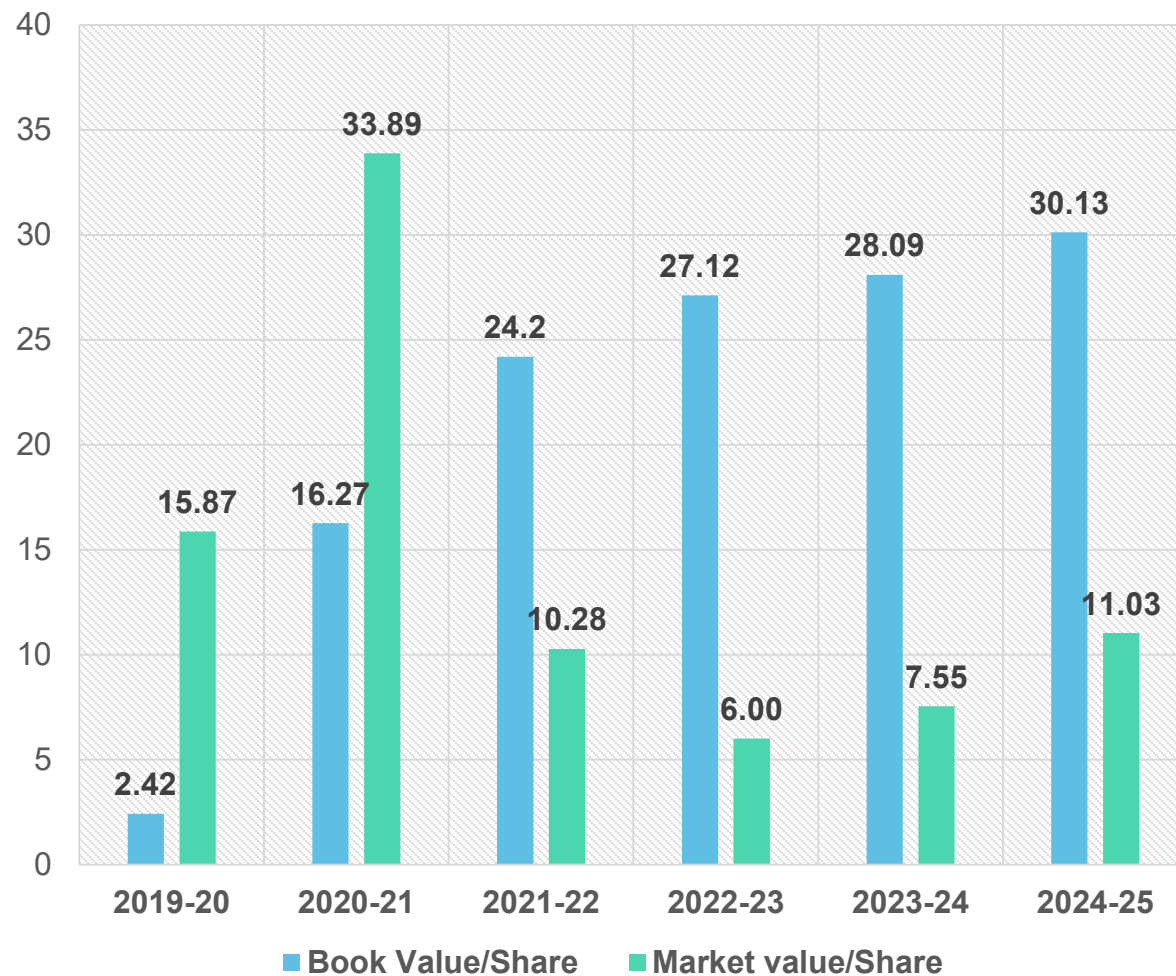


Equity Vs. Total Debt (Interest Bearing)

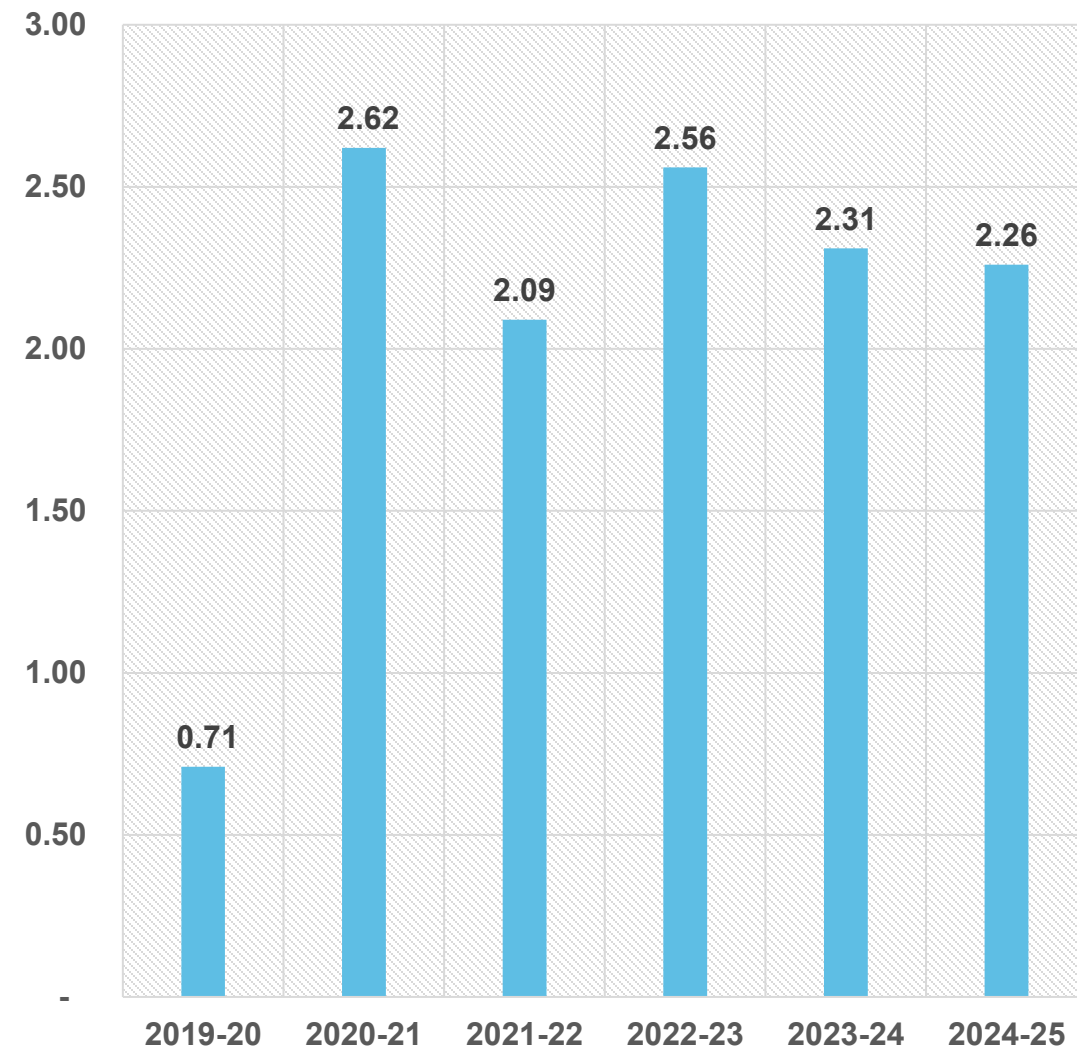


Ratio Analysis

Book Value versus Market value per share



Current ratio (times)*



Future Outlook – Business

- High cost of Inputs such as raw materials, shipping and power have eroded the margins.
- Monsoon floods in August and September 2025 impacted cotton crops.
- Minimum wage increased from Rs. 32,000 to Rs. 37,000 for the year ending June 30, 2025 and subsequently to Rs. 40,000 .
- Shipping costs escalated due to the Middle East conflict causing supply chain disruptions.
- Super tax and elimination of presumptive tax regime for exports further increased financial burdens on the Company
- Focus on higher-margin products, reduction in lead times and strong customer relationship.

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Thank You

Questions & Answers

