

#### THE PAKISTAN CREDIT RATING AGENCY LIMITED

#### **ELECTION OF DIRECTORS**

Pursuant to Section 159(4) of the Companies Act, 2017, the members are hereby notified that the following persons have filed notice of their intention with the Pakistan Credit Rating Agency Limited (the Company) to offer themselves for election of Directors as "Directors" of the Company at the forthcoming Extraordinary General Meeting of the Company, scheduled to be held on Monday, December 29, 2025 at 11:00 a.m. through the online link and at the Registered Office of the Company; FB 1 Awami Complex, Usman Block, New Garden Town, Lahore, at which eight (8) Directors are to be elected:

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		1 allq	oamm

3. Mr. Sikander Afzal Khan

5. Ms. Saniya Ali

7. Mr. Asif Nathani

9. Mr. Zafar Abbas

11. Mr. Khalid Aziz Mirza

13. Mr. Sheikh Muhammad Iqbal

2. Mr. Najaf Yawar Khan

4. Mr. Mumtaz Hussain

6. Mr. Muzaffar Ahmad Virk

8. Mr. Usman Haider

Ms. Murium Hadi

12. Mr. Amir Mahmood

14. Mr. Fayzan Hannan

As the number of persons who have offered themselves for election exceeds the number of directors fixed by the Board of Directors, i.e., eight (8) under Section 159(1) of the Companies Act, 2017, therefore, the Election of Directors shall be held in accordance with Section 159(5) of the Companies Act, 2017 at the forthcoming Extraordinary General Meeting of the Company.

The profiles of the above name candidates and justification for selecting the candidates for the appointment of independent directors have been placed on the website of the Company: <a href="www.pacra.com/">www.pacra.com/</a>.

Detailed procedure for the Ballot Papers, including Postal Balloting and e-voting are enclosed with this notice

By Order of the Board of Directors of PACRA

Iram Tahir

Company Secretary

December 22, 2025 Lahore.



#### **POSTAL BALLOT PAPER**

Postal Ballot Paper for voting through post for the Election of Director and Special Businesses at the Extraordinary General Meeting to be held on Monday, December 29, 2025 at 11:00 a.m. at FB-1 Awami Complex Usman Block New Garden Town, Lahore, the Registered Address of the Company.

Contact Details of the Chairman at which the duly filled in ballot paper may be sent:

Company's Address	The Pakistan Credit Rating Agency Limited FB -1 Awami Complex Usman Block New Garden Town, Lahore, Pakistan
E-mail address	tarig.jamil@pacra.com
Phone	+92-42-35869504-273
Website	https://www.pacra.com

Member(s) Information:	
Folio/CDS Account Number	
Name of Shareholder / Joint Holder	
Proxy Holder	
Registered Address	
Number of Shares Held	
CNIC / Passport No. (in case of foreigner)	
copy to be attached for both	

Additional information and enclosures (In case of representative of body corporate, corporation and Federal Government).

Name of Authorized Signatory	
CNIC / Passport No. (in case of foreigner) of	
Authorized Signatory (copy to be attached)	

#### **Instructions For Poll:**

- a) Please indicate your vote by ticking  $(\sqrt{})$  the relevant box.
- b) In case if both the boxes are marked as  $(\sqrt{})$ , your poll shall be treated as "**Rejected**".

#### Agenda No. 2 | Election of Director

I/ We hereby exercise my/our vote in respect of the Election of Directors through Postal Ballot as follows:

To elect eight (8) Directors of the Company, as fixed by the Board of Directors in accordance with the provisions of Section 159(1) of the Companies Act, 2017 (the "Act") for a term of three (3) years commencing from December 31, 2025.



Sr No.	Name of Directors	No. of Ordinary Shares Used for Voting in Favor of the Director	Number of Votes (Number of Voting Shares X Number of Directors to be Elected)
1	Mr. Tariq Jamil		
2	Mr. Najaf Yawar Khan		
3	Mr. Sikander Afzal Khan		
4	Mr. Mumtaz Hussain		
5	Ms. Saniya Ali		
6	Mr. Muzaffar Ahmad Virk		
7	Mr. Asif Nathani		
8	Mr. Usman Haider		
9	Mr. Zafar Abbas		
10	Ms. Murium Hadi		
11	Mr. Khalid Aziz Mirza		
12	Mr. Amir Mahmood		
13	Mr. Sheikh Muhammad Iqbal		
14	Mr. Fayzan Hannan		·
	Total		

### **Special Business**

I/we hereby exercise my/our vote in respect of the following resolution through ballot by conveying my/our assent or dissent to the resolution by placing tick ( $\sqrt{}$ ) mark in the appropriate box below:

Sr. #	Nature and Description of Resolution(s)	I/We assent to the Resolution(s) (FOR)	I/We dissent to the Resolution(s) (AGAINST)
1	Agenda No. 3 To consider and if deemed fit pass the, where applicable, ratify and approve transactions conducted with the Related Parties for the year ended June 30, 2025 by passing the following resolution with or without modification.		
	"Resolved that the transactions conducted with the Related Parties, as disclosed in Note 36 to the unconsolidated financial statements for the year ended June 30, 2025, to the extent requiring ratification and approval under the applicable laws be and are hereby ratified and approved."		
2	Agenda No. 4 To authorize the Board of Directors of the Company to approve transactions with the related parties for the financial year ending on June 30, 2026, by passing the following resolution with or without modification.		
	"Resolved that the Board of Directors of the Company be and is hereby authorized to approve the transactions to be conducted with the Related Parties, as per respective policy, for the financial year ending on June 30, 2026."		
	"Resolved further that these transactions by the Board shall be deemed to have been approved by the shareholders and shall be placed before the shareholders in the next Annual General Meeting for their formal ratification/approval."		



#### **Notes:**

- 1. Every Shareholder(s) shall have the number of votes which is equivalent to the product of the number of voting share(s) held by him/her and the number of Directors to be elected.
- 2. A Shareholder / Proxy holder may give all his/her votes to a single candidate or divide them between more than one of the candidates in such a manner as he/she may choose. However, the number of votes cast must not exceed the number of votes available to the Shareholder.
- 3. If a shareholder cast votes more than the number of votes available to him/her than the entire votes shall be considered rejected and shall not be counted for the purpose of the election of directors.
- 4. The candidate who gets the highest number of votes shall be declared elected as director and then the candidate who gets the next highest number of votes shall be so declared and so on until the total number of directors to be elected has been so elected.

#### **Procedure for Postal Ballot Voting**

- 5. Dully filled ballot paper should be sent to the Chairman, Tariq Jamil, at FB-1 Awami complex Usman Block New Garden Town, Lahore or email at tariq.jamil@pacra.com.
- 6. Copy of CNIC/ Passport (in case of foreigner) should be enclosed with the postal ballot form.
- 7. Ballot paper should reach the Chairman one day before EOGM i.e. on December 28, 2025. Any postal ballot received after this date, will not be considered for voting.
- 8. In case of any dispute on voting, the Chairman of the meeting shall be the final authority to decide the matter, based on consultation with the share registrar and appointed scrutinizer.
- 9. Signature on ballot paper should match with signature on CNIC/Passport (In case of foreigner).
- 10. Incomplete, unsigned, incorrect, defaced, torn, mutilated, over written poll paper will be rejected.
- 11. In case of a representative of a body corporate, corporation or Federal Government, the Ballot Paper Form must be accompanied by a copy of the CNIC of an authorized person, an attested copy of Board Resolution / Power of Attorney/Authorization Letter etc., in accordance with Section(s) 138 or 139 of the Companies Act, 2017 as applicable.
- 12. Ballot Paper form has also been placed on the website of the Company at https://www.pacra.com. Members may download the ballot paper from the website or use an original / photocopy published in newspaper.

#### **Procedure for E-Voting**

- 1. Details of the e-voting facility will be communicated by CDC Share Registrar Services Limited to those members of the Company who have their valid CNIC numbers, cell numbers and e-mail addresses available in the register of members of the Company by the close of business on December 22, 2025.
- 2. The web address, login details, and password, will be communicated to members via email. The security codes will be communicated to members through SMS from the web portal of CDC Share Registrar Services Limited (being the e-voting service provider).
- 3. Identity of the Members intending to cast vote through e-voting shall be authenticated through electronic signature or authentication for login.
- 4. E-Voting lines will start from December 25, 2025, 09:00 a.m. and shall close on December 28, 2025, at 5:00 p.m. Members can cast their votes any time during this period. Once the vote is cast by Members, he / she shall not be allowed to change the cast vote(s) subsequently.

Place:	Date:
Shareholder / Proxy Holder Signatu	re / Authorized Signatory
(In case of corporate entity, please a	affix company stamp)



## The Pakistan Credit Rating Agency Limited

Mr. Naiaf Yawar Khan

Mr Mumtaz Hussain

Mr Usman Haidr

Ms. Murium Hadi

Mr Amir Mahmood

Mr. Favzan Hannan

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Mr Muzaffar Ahmad Virk

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- Mr. Tariq Jamil
- 3 Mr. Sikander Afzal Khan
- 5 Ms. Saniya Ali7 Mr. Asif Nathani
- 9 Mr. Zafar Abbas
- 9 IVII. Zaidi ADDAS
- 11 Mr. Khalid Aziz Mirza
  13 Mr. Sheikh Muhammad Igbal

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Detailed procedure for the Ballot Papers, including Postal Balloting and e-voting are enclosed with this notice

By Order of the Board of Directors of PACRA

December 22, 2025 Lahore

Iram Tahir
Company Secretary



Folio/CDS Account Number

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Agenda No. 2 | Election of Director

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Ballot Paper form has also been placed on the website of the Compa

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Shareholder / Proxy Holder Signature / Authorized Signatory

(In case of corporate entity, please affix company star

Share Registrar Services Limited (being the e-voting service provider)

Agenda No. 3

modification.

ratified and approved." Agenda No. 4

30, 2026.

directors.

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rejected.

ratification/approval.

Proxy Holder Registered Address Number of Shares Held CNIC/Passport No. (in case of foreigner) copy to be attached for both

follows:

Sr. No.

14 Total Special Busin

box b

1

holder/Joint Holder

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The Pakistan Credit Rating Agency Limited

Contact Details of the Chairman at which the duly filled in ballot paper may be sent:

Company's Address The Pakistan Credit Rating Agency Limited

FB -1 Awami Complex Usman Block New Garden Town, Lahore, Pakistan E-mail address

mil@pacra.com

tariq.ja Phone +92-42-35869504-273

Website https://www.pacra.com

Member(s) Information:

Additional information and enclosures (In case of representative of body corporate, corporation

a) Please indicate your vote by ticking ( $\sqrt{}$ ) the relevant box. b) In case if both the boxes are marked as ( $\sqrt{}$ ), your poll shall be treated as "Rejected".

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Dully filled ballot paper should be sent to the Chairman, Tarig Jamil, at FB-1 Awami complex Usman Block New Garden Town, Lahore or email at tariq.jamil@pacra.com. Copy of CNIC/ Passport (in case of foreigner) should be enclosed with the postal ballot form.

In case of any dispute on voting, the Chairman of the meeting shall be the final authority to decide the matter, based on consultation with the share registrar and appointed scrutinizer. Signature on CNIC/Passport (In case of foreigner).

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Shares X Number of

Directors to be Elected)

I/We dissent to

(AGAINST)



# يا كىتان كريدْك رىيْنگ انجىنى لمديندْ

## انتخاب ڈائر یکٹرز

کمپنیزا یکٹ 2017 کی دفعہ159(4) کے تحت معززارا کین کومطلع کیاجاتا ہے کہ مندرجہ ذیل افراد نے یا کستان کریڈٹ ریٹنگ

ایجنی لمیٹڈ ( سمپنی ) کے پاس بطور'' ڈائر بکٹر'' آئندہ غیرمعمولی جزل اجلاس میں ڈائر بکٹرز کے انتخاب کے لیےاپنی امید داری کی

اطلاع جمع كرادي ہے۔ بياجلاس بروز يير،29 دمبر2025 كون 11:00 بج آن لائن لنك كي ذريعے اور كمپنى كر جبار ؤ آفس ٦-FB، عوامي كميكيكس، عثمان بلاك، نيوگارؤن ثاكان، لا بهوريش منعقد بهوگا، جس مين آشد (8) ۋائر يكثر ز كاامتخاب كياجانا ب

4 متازحين 3 سكندرافضل خان

8 عثان حيدر 6 مظفراحدورك 7 آصف ناتهاني 10 مریم بادی 11 خالد عزیز مرزا 12 امیرمحمود

چونکہ ڈائز یکٹرز کےانتخاب کے لیے پیش ہونے والےافراد کی تعداد، بورڈ آف ڈائز یکٹرز کی جانب سے پینیز ایک 2017 کی دفعہ

1)159 كِتْحة مقرر كرده دُائر كِيكُرز كي تعداد لعِني آخُد (8) سيزياده ب،البذا دُائر كيكُرز كا تتخاب كينيز ا يك ،2017 كي دفعه

159(5) كے مطابق تميني كے آئندہ غير معمولي جزل اجلاس ميں عمل ميں لايا جائے گا۔

و سمبر 22, 2025

مندرجہ بالاامیدواروں کے پروفائلزاور آزادڈائر یکٹرز کی تقرری کے لیےامیدواروں کےانتخاب کی وجوہات/ جواز کمپنی کی ویب سائٹ www.pacra.com/پردستیاب ہیں۔ بیان پیرز مے تعلق تفصیلی طریقه کار بشول پوشل بیلنگ اورای ووننگ،اس نوٹس کے ساتھ فسلک ہے۔

2 نجف ياورخان

14 فيضان حنان

بورڈ آف ڈائز یکٹرز آف یاکرائے عمے Zund.

1 طارق جميل 5 ثانىيلى

9 ظفرعباس

13 شخ محمدا قبال

اریم طاہر تمپنی سکٹری



ولى جزل اجلاس (ting Extraordinary General Me ) مِن وَارْ يَكُثْرُ زِ كِ انْتَحَا ے لیے پوشل بیل پیر بیا جلاس بروز پیر،29 دعمر 2025 کوچ 11:00 بیج ، کیٹن کر دھر ڈا عوامی کمپلیکس،عثان بلاک، نیوگارڈن ٹاؤن،لا ہور میں منعقد ہوگا۔

ين، لا مور، پا كستان	دى پاكستان كريْد ك ريْنْگ انجىنى لمەينى 1-FB موامى كمپلىكس، عنان بلاك، نيوگاردْن نادَ	كمپنى كاپية
	tariq.jamil@pacra.com	ای میل
	+92-42-35869504-273	فون
	https://www.pacra.com	يبرائك
		مات
		3

شير مولدرامشتر كشيئر مولدركانام

شاختی کارڈ/ پاسپورٹ نمبر(غیرمکی ک

(دونون صورتون مين كالي مسلك كي جائے)

ت طور پر پُر کیا گیا ہیك پیرار سال کیا جاسکتا ہے) اضافی معلومات ومنسلكات جيئر مين كرابطه كي تفصيلات (جهال در

( كارپوريٺ باڙي، كارپوريش ياوفاقي حكوم

ڈائر کیٹر کے حق میں ووٹک کے لیے استعمال شدہ عام تصص کی تعداد ووٹس کی تعداد

وين

(FOR)

تعلقه فریقین کے

یع منظور شده بدلین دین شیئر مولڈرز کی منظور شدہ تصور کی جائمیں گی اور با ضابطہ تو شخی منظوری کے لیے انگلے سالانہ جزل اجلام

کے دوش کی تعداد، اس کے پاس موجود ووثنگ صف کی تعداد اور منتخب کیے جانے دالے ڈائر یکٹرز کی تعداد کے

۔ اگر کوئی غیز روفذر اپنے دستار و ڈس نے زیادوو ٹی ڈالے کا گراؤ اس کے تمام وڈس ستز د تسور کیے جا کیں گاروڈ از کیشنرز ک انتخا چھر انتھا ہے جا کیں گئے۔ جس اس پیروار کوب سے زیادووو ٹس حاصل ہوں گے اے ڈائز کیشنز تشتر آراد یاجائے کا ماس کے بعدا گئے زیاد دوو ٹس حاصل یا یں ہے۔ ب سے زیاد دووٹس حاصل ہوں گے اے ڈائر بکمٹر فقت قرار دیا جائے گا ،اس کے بعد الگے زیاد دووٹس حا<sup>م</sup> میدوار کو، اور ای طرح اس وقت تک جب تک مطلوبہ تعداد میں ڈائر کیٹر زمنتی نہ ہوجا کیں۔

بیك بیر چیز مین EOGM عا يك دن قبل التي 28 د مبر 2025 مك موصول موجانا جا بيدات استاري كر بعدموص

وونگ ہے متعلق کی بھی تنازع کی صورت میں بثیر رجمر اراور مقررہ اسکر بٹیا ئزرے مشاورت کے بعد، اجلاس کے چیئر مین کا

کار پوریٹ باڈی، کار پوریشن یاد فاقی حکومت کے نمائند کے کصورت میں، بیلٹ بیچے فارم کے ساتھ بجاڑ شخص کے شانتی کارڈ کی کا پی اور بدر دورش اپاور آف اٹارنی/ اقرارائزیشن لیٹر کی تصدیق شدہ کیا یکیٹیزا کیٹ 2017 کی وفعہ 88 ایا 139

بیلٹ پیرِفار ممینی کی ویب سائٹ https://www.pacra.com ربھی دستیاب ہے۔ارا کین ویب سائٹ۔

ای وونگ مہولت کی تفصیلات CDC شیئر رجشر ارسروسر المیشڈ کی جانب سے ان اراکین کوفر اہم کی جائیں گی جن کے درس شاختی کارڈنمبرز،موبائل نمبرزاورای میل ایڈرلیس کمپنی کے رجٹر آف ممبرز میں 22 دمبر2025 تک درج ہول گے۔ ویب ایڈرلس، لاگ اِن اِقصیلات اور پاس ورڈ ارا کین کوائ میل کے ذریعے ارسال کیے جائیں گے، جبکہ سیکیو رٹی کوڈ ز CDC

ای ووٹنگ کے ذریعے ووٹ ڈالنے والے اراکین کی شاخت الیکٹرا تک د حظ یالاگ اِن کی توثیق کے ذریعے کی جائے گی۔ اى دونككا آغاز 25 رئمير 2025 بروز بدھ 9:00 جيج او گاوريد 28 دئمبر 2025 كوشام 500 بج بند ہوجائى اس ، کے دوران اراکین کمی بھی وقت اپنی ووٹ ڈال سکتے ہیں۔ایک بار ووٹ ڈالنے کے بعد اس میں تبدیلی کی اجازت نہیں

شير بولدرا براكى بولدرا مجاز و تخط كنده (كار پوريك ادار كاصورت يس كميني كى مهر شيت كري)

300

شیر ہولڈرا پرائس ہولڈراپے تمام ووٹس کسی ایک امیدوار کودے سیکا اعتی ہے یاا پی مرضی ہے ایک

طور پريُر كيا گيا بيكن پيپرچيز مين ،مشرطارق جيل ،FB-1عوا مي كمپليكس ،عثان بلاك باای میل (tariq.jamil@pacra.com)ارسال کیاجاتے۔

شاختی کارڈ/ پاسپورٹ (غیرمکلی ک صورت میں) کی کائی پوشل بیلٹ فارم کے ساتھ مسلک کی جا۔

۔ بیلٹ پیر پرد خط شاختی کارڈ/ پاسپورٹ ( غیر مکنی کی صورت میں ) پرموجودو تخطوں سے مطابقت ناتكمل، بغير دستخط،غلط، منح شده، پيشا بوا،خراب، يااوور دائث شده پيلٹ پيپرمستر دكر ديا جائے گا۔

ب، تا ہم ڈالے گئے دوش دستیاب دوش سے زیادہ نہیں ہونے جاہئیں۔

ہونے والا کوئی بھی پوشل بیلٹ ووٹنگ کے لیے قابلی قبول نہیں ہوگا۔

(حب اطلاق) كے مطابق مسلك كرنالازم بـ

مقام: وستخط:

واؤن لووشده ما خبار مين شائع شده اصل/فو نو كاني استعال كريحة بير-

شیئر رجر ارمر ومز لمیٹڈ کے دیب پورٹل سے بذرابعدایس ایم ایس فراہم کیے جائیں گے۔

مخالفت مل

(AGAINST)

ےزائدامیدواروں میں تقسیم کرسکتا/سکتی

ت كفائد مجاز دستخط كننده كانام

ياز دستخط كننده كاشناختى كارثأ/ پاسپورث نمبر (غیرمکی کی صورت میں ، کا پی نسلک کی جائے)

b) اگر دونوں خانوں میں (۷) کا نشان لگادیا گیا تو آپ کی دوث مستر دتصور کی جائے گی۔

ر المرابع بالمرابع المرابع الم المرابع ال لي جو31 د تمبر2025 سوئر جو كي.

E ..

پراکسی ہولڈ رجشرڈ پیند 25

متعلق مدايات:

ايجنذانمبر2 إذائر يكثرز كالتخار

لياب، تين (3) سال كامت وْارْ يَكْرُكَانَام

3

4 5

6

8

9 10

11

13

يريل نبر

يورو كية ،

، ووثنك كاطريقه كار

6

اى دوننگ كاطريقه كار

مدت کے ہوگی۔

بذريعةاك

میں شیئر ہولڈرز کے سامنے پیش کی جائیں گ۔"

a)براوكرم متعلقه خانے ميں (٧) كانشان لگائيں.

طارق جميل نجف ياورخان سكندرافضل خان

متازحين

مظفرا حمدورك

آصف ناتفانی

عثان حيدر ظفرعباس

مريم بإدى فالدعزيزمرذا

امرمحود شخ محما قبال

فيضال حتاك

قرار داد کی نوعیت و تفصیل

ی توثیق و منظوری کے لیے قرار دا قرار داد:

ايجند المبر3 30 جون 2025 كوفتم موفي وال

ر) ہم درج ذیل قرار داد اُقرار دادوں کے حق یا مخالفت ش (v) کا نشان لگا کر بذر لیوبیلٹ اپنی/ ہماری را۔

ساتھا نجام دی گئی لین دین، جیسا کہ غیر مجتمع مالی بیانات کے نوٹ 36 میں طاہر كيا كياب، جهال قابل اطلاق قوانين كتحت توثيق اورمنظوري دركار موءاس

''فيملا كياجا تا ہے كرمتعلقہ فريقين كے ساتھ انجام دى گئ لين و ين ،جيما كـ 30 جون 2025 كوشم ہونے والے سال كے فير جيش مالى بيانات كے نوش 26 ش یون کا حاص و ۱۱ مرسیزین ظاہر کیا گیا ہے، جہال قامل اطلاق او انتمن ہے۔'' سے تحت توشش اور منظوری درکار ہو، اس کی بیال توشش اور منظوری دی جاتی ا پچینڈا نمبر 4 بورڈ آف ڈائز یکٹرز کو 30جون 2026 کوشتم ہونے والے مالی سال کے۔ علقہ فریقین کے ساتھ لین دین کی منظوری کا اختیار دیئے کے لیے قرار داد۔ "فيصله كياجاتا بكمينى ك بورد آف دائر يكثر ذكوبيا فتيارد ياجاتا بكدوه تعلقہ پالیسی کےمطابق 30 جون 2026 کوختم ہونے والے مالی سال کے لیے متعلقه فریقین کے ساتھ انجام دی جانے والی لین دین کی منظوری دیں۔" ووتك