

Quarterly Progress Report

Quarter Ended September 30, 2025

Gammon Pakistan Limited

Quarter Ended: September 30, 2025

Disclosure under: PSX Regulation 5.11.3(b)

This quarterly progress report is being submitted in compliance with the requirements of PSX Regulation 5.11.3(b) for dissemination to shareholders and market participants. The report provides an update on the measures taken by the Company towards commencement and resumption of business operations during the quarter ended September 30, 2025.

1. Current Status of Business Operations

During the quarter under review, the Company did not undertake any new project and commercial operations remained suspended. This position is consistent with disclosures made in the Directors' Reports of preceding quarters.

The non-commencement of a project during the period was primarily due to prevailing market conditions, increased cost of inputs, tight liquidity environment, and limited availability of commercially viable opportunities that meet the Company's risk, return, and compliance thresholds. Management remains cautious to avoid undertaking projects that may expose the Company and its shareholders to undue financial or operational risk.

2. Measures Taken During the Quarter

Notwithstanding the absence of an active project, the Company continued its efforts towards identifying suitable business opportunities. During the quarter, management remained engaged in:

- Reviewing potential projects and business proposals received from various sources;
- Evaluating the feasibility, financial viability, and risk profile of identified opportunities;
- Assessing alternative business models and sectors aligned with the Company's objectives and available resources;

These measures are aimed at ensuring that any future project undertaken is sustainable, compliant with applicable laws and regulations, and in the long-term interest of shareholders.

3. Reasons for Delay in Project Commencement

The Board and management are of the view that the delay in commencement of a project is attributable to external economic conditions and the absence of bankable opportunities rather than any lack of effort or intent. Given the current economic uncertainty, rising financing costs, and sector-specific challenges, management has adopted a prudent and selective approach in evaluating potential projects.

The Company believes that exercising caution at this stage is necessary to safeguard shareholders' value and to avoid exposure to projects that may not generate adequate returns or may involve elevated execution risks. Any material development in this regard shall be promptly disclosed to shareholders in accordance with PSX and SECP regulations.

4. Commitment to Compliance

The Company reaffirms its commitment to full compliance with the requirements of the Pakistan Stock Exchange, the Securities and Exchange Commission of Pakistan, and all other applicable laws and regulations. Quarterly progress reports shall continue to be submitted and disseminated in a timely manner until commencement or resumption of business operations.

Yours Sincerely,

For and on behalf of

Gammon Pakistan Limited



Ghulam Murtaza Khurshid

Chief Financial Officer