



# **SALMAN NOMAN ENTERPRISES LTD.**

**41-L Gulberg III, Lahore.**

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Ref.# SNEL/050126/PSX

Jan 05, 2026

Mr. Hafiz Maqsood Munshi  
Senior Manager  
Companies & Securities Compliance-RAD  
Pakistan Stock Exchange Limited  
Stock Exchange Building,  
Stock Exchange Road,  
Karachi-74000

**SUB: SUBMISSION OF QUARTERLY PROGRESS REPORT FOR THE QUARTER ENDED DEC, 2025  
AS REQUIRED UNDER PSX REGULATION 5.11.2 (b)**

Sir,

During the quarter under review, the overall market conditions continued to remain challenging, which adversely impacted the business environment and the Company's operational performance. The status of legal litigations with the banks remained unchanged during the period.

Notwithstanding these circumstances, the management continued to evaluate available options aimed at improving liquidity and enhancing operational efficiency. The Company also maintained ongoing engagement with its stakeholders to ensure transparency and to explore potential opportunities for business continuity and sustainability.

The Company will continue to apprise shareholders and stakeholders of any material developments through its future quarterly progress reports.

Yours truly,  
For Salman Noman Enterprises Ltd.

Noman Almas  
(Chief Executive)