



Al-Noor Sugar Mills Ltd.

ANS / SHRS / 04

January 6, 2026

The General Manager
Pakistan Stock Exchange Ltd.,
Stock Exchange Building
Stock Exchange Road
KARACHI

Subject :- NOTICE OF ANNUAL GENERAL MEETING

Dear Sir,

Enclosed please find copies of the Notice of our Annual General Meeting to be held on January 28, 2026. The notice has been published in **The Nation** (English) and **Nawa-e-Waqt** (Urdu) newspaper dated January 6, 2026 for circulation amongst the **TRE Certificate Holders** of the Exchange.

Yours faithfully
for AL-NOOR SUGAR MILLS LIMITED

M. YASIN MUGHAL
COMPANY SECRETARY

NOTICE OF MEETING
AKHQ/****



AL-NOOR SUGAR MILLS LIMITED

NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that 56th Annual General Meeting of AL-NOOR SUGAR MILLS LIMITED will be held at the Registered Office of the Company at 96-A, Sindhi Muslim Society, Karachi on Wednesday, January 28, 2026 at 11.30 a.m. to transact the following business:

ORDINARY BUSINESS

1. To confirm the minutes of the 55th Annual General Meeting held on January 28, 2025.
2. To receive, consider and adopt the Audited Financial Statements of the Company for the year ended September 30, 2025 together with the Directors' and Auditors' Reports thereon.

In accordance with Section 223 of the Companies Act, 2017, and pursuant to SRO. 389(i)2023 dated March 21, 2023 the financial statements of the Company have been uploaded on the website of the Company which can be downloaded from the following web link:



<https://www.alnoorsugar.co/financial-statements.html>

3. To approve payment of Final Cash Dividend @ 40% i.e. Rs.4.00 per ordinary share of Rs.10/= each for the year ended September 30, 2025 as recommended by the Board of Directors.
4. To appoint Auditors and to fix their remuneration for the year 2025-26. The present Auditors M/s. Kreston Hyder Bhimji & Co., Chartered Accountants, retire and offer themselves for re-appointment.

SPECIAL BUSINESS

5. To ratify and approve transactions conducted with Related Parties in normal course of business for the year ended September 30, 2025, and authorize the Board of Directors of the Company to approve the related parties transactions by passing the following special resolution with or without modifications:
 - a) "RESOLVED that the transactions carried out in normal course of business with related parties as disclosed in Note No.36 of the audited financial statements for the year ended September 30, 2025, be and are hereby ratified and approved."
 - b) "FURTHER RESOLVED that the Board of Directors of the Company be and is hereby authorized to approve all related party transactions to be carried out during the financial year ending September 30, 2026. These transactions shall be deemed to have been approved by the shareholders and shall be placed before the shareholders in the next AGM for their formal ratification/approval."

OTHER BUSINESS

6. To transact any other business with permission of the Chair.

Attached to this notice is a statement of Material Facts covering the above mentioned Special Business, as required under section 134(3) of the Companies Act, 2017

By Order of the Board

Karachi
December 31, 2025

M. Yasin Mughal
Company Secretary

NOTES:

1. Closure of Share Transfer Books:

The Register of the Members of the Company will remain closed from January 21, 2026 to January 28, 2026 (Both days inclusive) for the purpose of attending the Annual General Meeting /Transfer of shares.

2. Participation in Annual General Meeting and appointing proxies:

A member of the Company entitled to attend and vote may appoint another member as his/her proxy to attend and vote on his/her behalf. PROXIES MUST BE RECEIVED AT THE REGISTERED OFFICE OF THE COMPANY NOT LESS THAN 48 HOURS BEFORE THE MEETING.

In pursuance of Circular No.1 of SECP dated January 26, 2000 the CDC Account holders/subaccount holders are requested to bring with them their original CNICs or Passports alongwith Participant(s) ID Number and CDC account numbers at the time of attending the Annual General Meeting for identification purpose. If proxies are granted by such shareholders the same must be accompanied with attested copies of the CNICs or the Passports of the beneficial owners. In case of corporate entity, the Board of Directors' resolution/power of attorney with specimen signatures of the nominee shall be submitted along with Proxy form to the Company. The nominee shall produced his original CNIC at the time of attending the meeting for identification.

3. Participation in the Annual General Meeting Electronically.

In Pursuance of Circular No. SMD/SL/2(20)/2021/117 dated 15-02-2021 issued by SECP to ensure the participant Members may attend the Meeting Electronically. To attend the Meeting Electronically a Member is required to send an e-mail to agm.alnrs@alnoorgroup.co with e-mail address, name, folio number, CNIC Number, Cell Number and number of shares held in his / her name with subject "Registration for AGM of ALNRS". A video link to join the Meeting will be shared with Members whose e-mails, containing all the required particulars, are received not later than 48 (forty-eight) hours before the time of the Meeting.

4. Submission of copies of CNIC

Individual Shareholders are once again reminded to submit a copy of their valid CNIC, if not provided earlier, to the Company's Share Registrar. In case of non-availability of a valid copy of the Shareholders' CNIC in the records of the Company, the company shall be constrained to withhold the Dividend, under the provisions of Section 243 of the Companies Act 2017.

5. Deduction of Withholding Tax from Dividend U/S 150 of the Income Tax Ordinance, 2001:

- (i) The rates of deduction of income tax under Section 150 of the Income Tax Ordinance, 2001 for payment of dividend are as follows:

Rate of tax deduction for the filer(s) of income tax return 15%.

Rate of tax deduction for the non-filer(s) of income tax return 30%.

- (ii) To enable the company to make tax deduction on the amount of cash dividend @ 15% instead of 30%, shareholders whose names are not entered into the Active Tax-payers list (ATL) provided on the website of FBR, despite the fact that they are filers, are advised to immediately make sure that their names are entered in ATL, otherwise tax on their cash dividend will be deducted @ 30% instead of 15%.

Further, according to clarification received from Federal Board of Revenue (FBR), withholding tax will be determined separately on 'Filer/Non-Filer' status of Principal shareholder as well as joint-holder(s) based on their shareholding proportions, in case of joint accounts.

In this regard, all shareholders who hold such shares jointly, are requested to provide shareholding proportions of Principal shareholder and Joint-holder(s) in respect of shares held by them to our Share Registrar in writing as follow:

Company Name	Folio/CDS Account #	Total Shares	Principal shareholder		Joint Shareholders		Signature
			Name and CNIC #	Proportion (No. of shares)	Name and CNIC #	Proportion (No. of shares)	

6. Requirement of Valid Tax Exemption Certificate for Claiming Exemption from Withholding Tax:

As per FBR Circulars No.1(29) WHT/2006 dated June 30, 2010 and No.1(43) DG (WHT) 2008 - Vol. - II-66417-R dated May 12, 2015 the valid exemption certificate is mandatory to claim exemption of withholding tax U/S 150 of the Income Tax Ordinance 2001 (tax on dividend amount) where the statutory exemption under clause 47B of Part-IV of Second Schedule is available. The shareholders who fall in the category mentioned in the above clause and want to avail exemption U/S 150 of the Income Tax Ordinance, must provide Valid Tax Exemption Certificate to our Share Registrar.

In case of those shareholders who are non-residents are requested to please provide their respective detail including residence status /country of residence with copy of their NICOP to our Share Registrars before book closure. In case of non availability of status in their respective portfolio, the respective tax on dividends would be applicable.

7. Payment of Cash Dividend Electronically:

As per provision of Section 242 of Companies Act, 2017 any dividend payable in cash 'shall only be paid through electronic mode directly in to the bank account designated by the entitled shareholders. A notice of the foregoing seeking information from shareholders for payment of dividend through electronic mode was sent earlier. The shareholders are now once again requested to provide their folio number, name and details of bank account including bank name, branch name, branch code and address, Account number, Title of Account and IBAN/swift code in which they desire their dividend to be credited, failing which the Company will be unable to pay the dividend through any other mode. Standard request form has also been placed on website of the Company. The members are requested to send the information on the same at the earliest possible.

In case shares are held in CDC then the form must be submitted directly to shareholder's broker /participant CDC Investor account services.

8. Unclaimed Dividend / Shares :

Shareholders who could not collect their dividend/physical shares are advised to contact our Share Registrar to collect/enquire about their unclaimed dividend or shares, if any.

9. Consent For Video Conference Facility:

Pursuant to Section 134(1)(b) of the Act, if the Company receives consent from shareholders holding aggregate 10% or more shareholding residing at a geographical location to participate in the meeting through video conference at least seven days before the date of the meeting, the Company will arrange video conference facility in that city subject to availability of such facility in that city

10. Transmission of Audited Financial Statements / Notices Through Email

Under the provisions of section 223(6) of the Act, all listed companies are permitted to circulate their annual financial statements, along with the Auditor's Report, Directors' Report, Chairman Review Report along with notice of Annual General Meetings ("Annual Report"), to its shareholders through email subject to the written consent of the shareholders. The printed copy of the financial statement can be provided to the member upon request.

11. Deposit of Physical Shares into CDC Accounts.

As per Section 72 of the Companies Act, 2017 every existing company shall be required to replace its physical shares with book-entry form in a manner as may be specified and from the date notified by the Commission, within a period not exceeding four years from commencement of the Companies Act, 2017.

The shareholders having physical shareholding may open CDC sub-account with any of the brokers or investor's account directly with the CDC to place their physical shares into scrip less form. This will facilitate them in many ways including safe custody and sale of shares, anytime they want as the trading of physical shares is not permitted as per existing Regulations of Pakistan Stock Exchange.

12. Financial Statements and relevant reports have been placed on the website of the company which can be seen on www.alnoorsugar.co

13. E-Voting /Postal Ballot

Members may exercise their right to vote by means of postal ballot i.e. by post or through electronic mode subject to the requirements of section 143 and 144 of the Companies Act, 2017. Pursuant to Companies (Postal Ballot) Regulations, 2018, for the purposes of Special Business members will be allowed to exercise their right to vote through postal ballot /electronic mode in accordance with the requirement and procedures contained in the aforesaid Regulations. The schedule and procedure of postal ballot/electronic voting shall be placed on the Company's website i.e. www.alnoorsugar.co seven (7) days before the meeting.

14. Change of Address and Non-Deduction of Zakat Declaration Form:

Shareholders are requested to inform the Company's Share Registrar, M/s. C & K Management Associates (Pvt.) Limited, **M13, Progressive Plaza**, Civil Lines Quarter, Near P.I.D.C., Beaumont Road, Karachi – 75530, of any change in their addresses and provide their non-deduction of zakat declaration Form immediately.

15.No Gift at AGM

In Accordance with the directives of SECP, no gift will be distributed at the general meeting

Statement under Section 134(3) of the Companies Act, 2017 Regarding Special Business

Agenda No. 5

- a. All transactions carried out by the company with related parties during the year ended September 30, 2025, given in the related parties note No. 36 of the Annual Financial Statement of the Company

The Company carried out transactions with related parties as per the approved Related Party Transactions Policy and approved by the Board as recommended by the Audit Committee on a quarterly basis pursuant to Section 208 of the Companies Act 2017 and clause 15 of the Listed Companies Code of Corporate Governance Regulations 2019.

The transactions with related parties have been approved by the Board in Quarterly and annual financial statements during the financial year ended September 30, 2025. However, the Board decided to place the related party transactions before the shareholders in the AGM for ratification and approval, considering the interest/concerns of the majority directors due to common directorship.

- b. Authorization to the Board of Directors for all transactions to be carried out with related parties during the ensuing year ending September 30, 2026. The Company is expected to be conducting transactions with related parties as per the approved Related Party Transactions Policy. All transactions entered into or to be entered with related parties require the recommendation of the Audit Committee and such transactions shall be placed before the Board of Directors for approval. In order to promote transparent business practices, the shareholders are recommended to authorize the Board of Directors of the Company to approve transactions with the related parties for the year ending September 30, 2026, which transactions shall be deemed to be approved by the shareholders. These transactions shall be placed before the shareholders in the next AGM for their formal ratification/approval.

The Directors are interested in the resolution only to the extent of their common directorships and their shareholding in the associated companies.



Ballot Paper for Voting Through Post
AL-NOOR SUGAR MILLS LIMITED

Registered Office: Al-Noor Sugar Mills Limited. 96-A, Sindhi Muslim Housing Society, Karachi, Pakistan
Contact: +92 21 34550161-3; Website: <https://www.alnoorsugar.co>

For poll to be held at the Annual General Meeting of Al-Noor Sugar Mills Limited on Wednesday, 28 January 2026, at 11:30 a.m. at Company's Registered Office at 96-A, Sindhi Muslim Housing Society, Karachi as well as through video-link facility to transact the following business.

Contact Details of Chairman, where ballot paper may be sent:
Business Address: The Chairman, Al-Noor Sugar Mills Limited at Company's at 96-A, Sindhi Muslim Housing Society, Karachi, Pakistan.
Designated Email Address: chairman.alnrs@alnoorgroup.co

Name of shareholder/joint shareholders	
Registered address of shareholder(s)	
Number of shares held	
Folio number / CDC Account No.	
CNIC No./Passport No in case of foreigner (copy to be attached)	
Additional information and enclosures (In case of representative of body corporate, corporation and Federal Government.)	

INSTRUCTION FOR POLL
1. Please indicate your Vote by ticking (✓) the relevant box.
2. In case both the boxes are marked as (✓), your ballot paper shall be treated as "Rejected".
I/we hereby exercise my/our vote in respect of the below resolutions through ballot by conveying my/our assent or dissent to the resolution(s) by placing tick (✓) mark in the appropriate box below.

S. No.	Nature and description of Resolutions	I/We assent to the Resolution (FOR)	I/We dissent to the Resolution (AGAINST)
2	<p>Special Resolution Under Agenda No.5 Of Notice Of AGM.</p> <p>1. To ratify and approve transactions conducted with Related Parties in normal course of business for the year ended September 30, 2025, and authorize the Board of Directors of the Company to approve the related parties transactions by passing the following special resolution with or without modifications:</p> <p>a) "RESOLVED that the transactions carried out in normal course of business with related parties as disclosed in Note No. 36 of the audited financial statements for the year ended September 30, 2025, be and are hereby ratified and approved."</p> <p>b) "FURTHER RESOLVED that the Board of Directors of the Company be and is hereby authorized to approve all related party transactions to be carried out during the financial year ending September 30, 2026. These transactions shall be deemed to have been approved by the shareholders and shall be placed before the shareholders in the next AGM for their formal ratification/approval.</p>		

Signature of shareholder(s)

Place

Date

NOTES / PROCEDURES FOR SUBMISSION OF BALLOT PAPER:

1. Duly filled and signed original postal ballot should be sent to the Chairman, at above-mentioned business or email address.
2. Copy of CNIC/Passport (in case of foreigner) should be enclosed with the postal ballot form.
3. Postal ballot forms should reach chairman of the meeting on or before January 27, 2026 during working hours (i.e. by 5:00 p.m.). Any postal ballot received after this date and time, will not be considered for voting.
4. Signature on postal ballot should match the signature on CNIC/Passport (in case of foreigner).
5. Incomplete, unsigned, incorrect, defaced, torn, mutilated, over written ballot papers will be rejected.
6. In case of representative of body corporate and corporation, postal ballot must be accompanied with copy of CNIC of authorized person, along with a duly attested copy of Board Resolution, Power of Attorney, or Authorization Letter in accordance with Section(s) 138 or 139 of the Companies Act, 2017, as applicable, unless these have already been submitted alongwith the Proxy Form. In case of foreign body corporate etc. all documents must be attested from the Counsel General of Pakistan having jurisdiction over the member.
7. Ballot paper has also been placed on the website of the Company <https://www.alnoorsugar.co>. Members may download the ballot paper from the website or use original/photocopy published in newspapers.

TUESDAY,
January 06, 2026



AL-NOOR SUGAR MILLS LIMITED NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that 56th Annual General Meeting of AL-NOOR SUGAR MILLS LIMITED will be held at the Registered Office of the Company at 96-A, Sindhi Muslim Society, Karachi on Wednesday, January 28, 2026 at 11.30 a.m. to transact the following business:

ORDINARY BUSINESS

- To confirm the minutes of the 55th Annual General Meeting held on January 28, 2025.
 - To receive, consider and adopt the Audited Financial Statements of the Company for the year ended September 30, 2025 together with the Directors' and Auditors' Reports thereon.
- In accordance with Section 223 of the Companies Act, 2017, and pursuant to SRO. 389(I)2023 dated March 21, 2023 the financial statements of the Company have been uploaded on the website of the Company which can be downloaded from the following web link:



<https://www.alnoorsugar.co/financial-statements.html>

- To approve payment of Final Cash Dividend @ 40% i.e. Rs.4.00 per ordinary share of Rs.10/- each for the year ended September 30, 2025 as recommended by the Board of Directors.
- To appoint Auditors and to fix their remuneration for the year 2025-26. The present Auditors M/s. Kreston Hyder Bhimji & Co., Chartered Accountants, retire and offer themselves for re-appointment.

SPECIAL BUSINESS

- To ratify and approve transactions conducted with Related Parties in normal course of business for the year ended September 30, 2025, and authorize the Board of Directors of the Company to approve the related parties transactions by passing the following special resolution with or without modifications:
 - "RESOLVED that the transactions carried out in normal course of business with related parties as disclosed in Note No. 36 of the audited financial statements for the year ended September 30, 2025, be and are hereby ratified and approved."
 - "FURTHER RESOLVED that the Board of Directors of the Company be and is hereby authorized to approve all related party transactions to be carried out during the financial year ending September 30, 2026. These transactions shall be deemed to have been approved by the shareholders and shall be placed before the shareholders in the next AGM for their formal ratification/approval."

OTHER BUSINESS

- To transact any other business with permission of the Chair.
- Attached to this notice is a statement of Material Facts covering the above mentioned Special Business, as required under section 134(3) of the Companies Act, 2017

By Order of the Board

M. Yasin Mughal
Company Secretary

Karachi
December 31, 2025

NOTES:

- Closure of Share Transfer Books:**

The Register of the Members of the Company will remain closed from January 21, 2026 to January 28, 2026 (Both days inclusive) for the purpose of attending the Annual General Meeting/Transfer of shares.
- Participation in Annual General Meeting and appointing proxies:**

A member of the Company entitled to attend and vote may appoint another member as his/her proxy to attend and vote on his/her behalf. PROXIES MUST BE RECEIVED AT THE REGISTERED OFFICE OF THE COMPANY NOT LESS THAN 48 HOURS BEFORE THE MEETING.

In pursuance of Circular No.1 of SECP dated January 26, 2000 the CDC Account holders / subaccount holders are requested to bring with them their original CNICs or Passports alongwith Participant(s) ID Number and CDC account numbers at the time of attending the Annual General Meeting for identification purpose. If proxies are granted by such shareholders the same must be accompanied with attested copies of the CNICs or the Passports of the beneficial owners. In case of corporate entity, the Board of Directors' resolution/power of attorney with specimen signatures of the nominee shall be submitted along with Proxy form to the Company. The nominee shall produce his original CNIC at the time of attending the meeting for identification.
- Participation in the Annual General Meeting Electronically.**

In Pursuance of Circular No. SMD/SL/2(20)/2021/117 dated 15-02-2021 issued by SECP to ensure the participant Members may attend the Meeting Electronically. To attend the Meeting Electronically a Member is required to send an e-mail to agm.alnrs@alnoorgroup.co with e-mail address, name, folio number, CNIC Number, Cell Number and number of shares held in his / her name with subject "Registration for AGM of ALNRS". A video link to join the Meeting will be shared with Members whose e-mails, containing all the required particulars, are received not later than 48 (forty-eight) hours before the time of the Meeting.
- Submission of copies of CNIC**

Individual Shareholders are once again reminded to submit a copy of their valid CNIC, if not provided earlier, to the Company's Share Registrar. In case of non-availability of a valid copy of the Shareholders' CNIC in the records of the Company, the company shall be constrained to withhold the Dividend, under the provisions of Section 243 of the Companies Act 2017.
- Deduction of Withholding Tax from Dividend U/S 150 of the Income Tax Ordinance, 2001:**
 - The rates of deduction of Income tax under Section 150 of the Income Tax Ordinance, 2001 for payment of dividend are as follows:

Rate of tax deduction for the filer(s) of income tax return 15%.

Rate of tax deduction for the non-filer(s) of income tax return 30%.
 - To enable the company to make tax deduction on the amount of cash dividend @ 15% instead of 30%, shareholders whose names are not entered into the Active Tax-payers list (ATL) provided on the website of FBR, despite the fact that they are filers, are advised to immediately make sure that their names are entered in ATL, otherwise tax on their cash dividend will be deducted @ 30% instead of 15%.

Further, according to clarification received from Federal Board of Revenue (FBR), withholding tax will be determined separately on 'Filer/Non-Filer' status of Principal shareholder as well as joint-holder(s) based on their shareholding proportions, in case of joint accounts.

In this regard, all shareholders who hold such shares jointly, are requested to provide shareholding proportions of Principal shareholder and Joint-holder(s) in respect of shares held by them to our Share Registrar in writing as follow:

Company Name	Folio/CDS	Total Shares	Principal shareholder	Joint Shareholders
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- 2
6. **Requirement of Valid Tax Exemption Certificate for Claiming Exemption from Withholding Tax:**
As per FBR Circulars No.1(29) WHT/2006 dated June 30, 2010 and No.1(43) DG (WHT) 2008 - Vol. - II-66417-R dated May 12, 2015 the valid exemption certificate is mandatory to claim exemption of withholding tax U/S 150 of the Income Tax Ordinance 2001 (tax on dividend amount) where the statutory exemption under clause 47B of Part-IV of Second Schedule is available. The shareholders who fall in the category mentioned in the above clause and want to avail exemption U/S 150 of the Income Tax Ordinance, must provide Valid Tax Exemption Certificate to our Share Registrar.
In case of those shareholders who are non-residents are requested to please provide their respective detail including residence status /country of residence with copy of their NICOP to our Share Registrars before book closure. In case of non availability of status in their respective portfolio, the respective tax on dividends would be applicable.
 7. **Payment of Cash Dividend Electronically:**
As per provision of Section 242 of Companies Act, 2017 any dividend payable in cash 'shall only be paid through electronic mode directly in to the bank account designated by the entitled shareholders. A notice of the foregoing seeking information from shareholders for payment of dividend through electronic mode was sent earlier. The shareholders are now once again requested to provide their folio number, name and details of bank account including bank name, branch name, branch code and address, Account number, Title of Account and IBAN/swift code in which they desire their dividend to be credited, failing which the Company will be unable to pay the dividend through any other mode. Standard request form has also been placed on website of the Company. The members are requested to send the information on the same at the earliest possible.
In case shares are held in CDC then the form must be submitted directly to shareholder's broker /participant CDC Investor account services.
 8. **Unclaimed Dividend / Shares :**
Shareholders who could not collect their dividend/physical shares are advised to contact our Share Registrar to collect/enquire about their unclaimed dividend or shares, if any.
 9. **Consent For Video Conference Facility:**
Pursuant to Section 134(1)(b) of the Act, if the Company receives consent from shareholders holding aggregate 10% or more shareholding residing at a geographical location to participate in the meeting through video conference at least seven days before the date of the meeting, the Company will arrange video conference facility in that city subject to availability of such facility in that city.
 10. **Transmission of Audited Financial Statements / Notices Through Email**
Under the provisions of section 223(6) of the Act, all listed companies are permitted to circulate their annual financial statements, along with the Auditor's Report, Directors' Report, Chairman Review Report along with notice of Annual General Meetings ("Annual Report"), to its shareholders through email subject to the written consent of the shareholders. The printed copy of the financial statement can be provided to the member upon request.
 11. **Deposit of Physical Shares into CDC Accounts.**
As per Section 72 of the Companies Act, 2017 every existing company shall be required to replace its physical shares with book-entry form in a manner as may be specified and from the date notified by the Commission, within a period not exceeding four years from commencement of the Companies Act, 2017.
The shareholders having physical shareholding may open CDC sub-account with any of the brokers or investor's account directly with the CDC to place their physical shares into scrip less form. This will facilitate them in many ways including safe custody and sale of shares, anytime they want as the trading of physical shares is not permitted as per existing Regulations of Pakistan Stock Exchange.
 12. **Financial Statements and relevant reports have been placed on the website of the company which can be seen on www.alnoorsugar.co**
 13. **E-Voting /Postal Ballot**
Members may exercise their right to vote by means of postal ballot i.e. by post or through electronic mode subject to the requirements of section 143 and 144 of the Companies Act, 2017. Pursuant to Companies (Postal Ballot) Regulations, 2018, for the purposes of Special Business members will be allowed to exercise their right to vote through postal ballot /electronic mode in accordance with the requirement and procedures contained in the aforesaid Regulations. The schedule and procedure of postal ballot/electronic voting shall be placed on the Company's website i.e. www.alnoorsugar.co seven (7) days before the meeting.
 14. **Change of Address and Non-Deduction of Zakat Declaration Form:**
Shareholders are requested to inform the Company's Share Registrar, M/s. C & K Management Associates (Pvt.) Limited, M13, Progressive Plaza, Civil Lines Quarter, Near P.I.D.C., Beaumont Road, Karachi - 75530, of any change in their addresses and provide their non-deduction of zakat declaration Form immediately.
 15. **No Gift at AGM**
In Accordance with the directives of SECP, no gift will be distributed at the general meeting

Statement under Section 134(3) of the Companies Act, 2017 Regarding Special Business
Agenda No. 5

- a. All transactions carried out by the company with related parties during the year ended September 30, 2025, given in the related parties note No. 36 of the Annual Financial Statement of the Company
The Company carried out transactions with related parties as per the approved Related Party Transactions Policy and approved by the Board as recommended by the Audit Committee on a quarterly basis pursuant to Section 208 of the Companies Act 2017 and clause 15 of the Listed Companies Code of Corporate Governance Regulations 2019.
The transactions with related parties have been approved by the Board in Quarterly and annual financial statements during the financial year ended September 30, 2025. However, the Board decided to place the related party transactions before the shareholders in the AGM for ratification and approval, considering the interest/concerns of the majority directors due to common directorship.
- b. Authorization to the Board of Directors for all transactions to be carried out with related parties during the ensuing year ending September 30, 2026. The Company is expected to be conducting transactions with related parties as per the approved Related Party Transactions Policy. All transactions entered into or to be entered with related parties require the recommendation of the Audit Committee and such transactions shall be placed before the Board of Directors for approval. In order to promote transparent business practices, the shareholders are recommended to authorize the Board of Directors of the Company to approve transactions with the related parties for the year ending September 30, 2026, which transactions shall be deemed to be approved by the shareholders. These transactions shall be placed before the shareholders in the next AGM for their formal ratification/approval.

The Directors are interested in the resolution only to the extent of their common directorships and their shareholding in the associated companies.

TUESDAY,
January 06, 2026



BALLOT PAPER FOR VOTING THROUGH POST AL-NOOR SUGAR MILLS LIMITED

Registered Office: Al-Noor Sugar Mills Limited, 96-A, Sindhi Muslim Housing Society, Karachi, Pakistan. Contact: +92 21 34550161-3; Website: <https://www.alnoorsugar.co>

For poll to be held at the Annual General Meeting of Al-Noor Sugar Mills Limited on Wednesday, 28 January 2026, at 11:30 a.m. at Company's Registered Office at 96-A, Sindhi Muslim Housing Society, Karachi as well as through video-link facility to transact the following business.

Contact Details of Chairman, where ballot paper may be sent:

Business Address: The Chairman, Al-Noor Sugar Mills Limited at Company's at 96-A, Sindhi Muslim Housing Society, Karachi, Pakistan.

Designated Email Address: chairman.alnrs@alnoorgroup.co

Name of shareholder / joint shareholders	
Registered address of shareholders	
Number of shares held	
Folio Number / CDC Account No.	
CNIC No./Passport No. in case of foreigner (copy to be attached)	
Additional information and enclosures (In case of representative of body corporate, corporation and Federal Government.)	

INSTRUCTION FOR POLL

1. Please indicate your Vote by ticking (✓) the relevant box.

2. In case both the boxes are marked as (✓), your ballot paper shall be treated as "Rejected".

I/we hereby exercise my/our vote in respect of the below resolutions through ballot by conveying my/our assent or dissent to the resolution(s) by placing tick (✓) mark in the appropriate box below.

S. No.	Nature and Description of resolutions	I /We assent to the Resolutions (FOR)	I /We dissent to the Resolutions (AGAINST)
2	<p>Special Resolution Under Agenda No.5 Of Notice Of AGM.</p> <p>1. To ratify and approve transactions conducted with Related Parties in normal course of business for the year ended September 30, 2025, and authorize the Board of Directors of the Company to approve the related parties transactions by passing the following special resolution with or without modifications:</p> <p>a. "RESOLVED that the transactions carried out in normal course of business with related parties as disclosed in Note No. 36 of the audited financial statements for the year ended September 30, 2025, be and are hereby ratified and approved."</p> <p>b. "FURTHER RESOLVED that the Board of Directors of the Company be and is hereby authorized to approve all related party transactions to be carried out during the financial year ending September 30, 2026. These transactions shall be deemed to have been approved by the shareholders and shall be placed before the shareholders in the next AGM for their formal ratification/approval.</p>		

Signature of Shareholder(s)

Place

Date

NOTES / PROCEDURE FOR SUBMISSION OF BALLOT PAPER:

- Duly filled and signed original postal ballot should be sent to the Chairman, at above-mentioned business or email address.
- Copy of CNIC/Passport (in case of foreigner) should be enclosed with the postal ballot form.
- Postal ballot forms should reach chairman of the meeting on or before January 27, 2026 during working hours (i.e. by 5:00 p.m.). Any postal ballot received after this date and time, will not be considered for voting.
- Signature on postal ballot should match the signature on CNIC/Passport (in case of foreigner).
- Incomplete, unsigned, incorrect, defaced, torn, mutilated, over written ballot papers will be rejected.
- In case of representative of body corporate and corporation, postal ballot must be accompanied with copy of CNIC of authorized person, along with a duly attested copy of Board Resolution, Power of Attorney, or Authorization Letter in accordance with Section(s) 138 or 139 of the Companies Act, 2017, as applicable, unless these have already been submitted alongwith the Proxy Form. In case of foreign body corporate etc. all documents must be attested from the Counsel General of Pakistan having jurisdiction over the member.
- Ballot paper has also been placed on the website of the Company <https://www.alnoorsugar.co>. Members may download the ballot paper from the website or use original/photocopy published in newspapers.

النور شوگر ملز لمیٹڈ

اطلاع برائے سالانہ اجلاس عام

بزرگ چہ پڑا مطلق کیا جاتا ہے کہ انور شوگر ملز کیلئے جسے انور داران کا 56 واں سالہ شادی کا عام ہر دو بدھ مورخہ 28 جنوری 2026 کو پوریت میں 11:30 بجے کھپائی کے رجسٹر دفتر 96-A مندرجہ مسلم سوسائٹی، کراچی میں مندرجہ ہوگا جس میں سورج ذیل امور نمائندہ جائے بیٹھنے:

عام امور

1۔ 25 جنوری 2025ء کو منعقدہ گھنٹی کے 55 ویں سالانہ اجلاس عام کی کارروائی کی توثیق کرتا۔

[illegible]

<http://www.alnoorsugar.co/financial-statements.html>

ن۔ 30 ستمبر 2025 کو ختم ہونے والے سال کیلئے پورڈ آف ڈائریکٹرز کی سفارش کے مطابق 10 روپے مالیت کے ہر عمومی حصص پر 40 فیصد یعنی 4.00 روپے کی شرح سے حتمی نقد منافع کی ادائیگی کی منظوری دی جائے۔

سال 2025-2026 کے لیے آئندہ کی تقرری اور ان کے معاوضے کا تعین کرنا۔ موجودہ آؤٹریچ میسرز کے سٹین حیدر مجسم جی اینڈ کمپنی، چارٹرڈ اکاؤنٹنٹس، ریٹائر ہو گئے ہیں اور خود کو بارہ تقرری کے لیے پیش کرتے ہیں۔

مخصوصی امور

30- ستمبر 2025 کو تمام اگلے سال کے لیے مختلف فرقوں کے ساتھ کاروبار کے عادی دائرہ کار میں کیے گئے لیکن ان کی توثیق اور منظوری دینے کے لیے اور کئی کے آراء فراہم کرنا ضروری ہے۔ یہ خصوصاً قرآن اور کتب اہل بیت (ع) پر مختلف فرقوں کی فراہم کیں کو منظور کرنا اہم ہے۔

”قرار پایا کہ مختلف فرقوں کے ساتھ کاروبار کے معمول کے مطابق کیے گئے ہیں دین جیسا کہ 30 ستمبر 2025 کو ختم ہونے والے سال کے لیے آڈٹ شدہ مالیاتی گوشواروں کے نوٹ نمبر 36 میں انکشاف کیا گیا اور ان کی توثیق اور منظوری دی گئی ہے۔“

”مزیقہ ادا کیا کہ مٹھی کا کڑا آک 30 ستمبر 2026 کو ختم ہونے والے مالی سال کے دوران تمام محتلف فریق لین دین کی منظوری کرنے کا جائز ہے۔ نہ کہ وہ مزید بیشتر بیشتر ہولڈرز کے درمیان منظور شدہ سمجھا جائے گا اور AGM میں بیشتر ہولڈرز کے درمیان کی یا ضابطہ پیش کی منظوری کے لیے پیش کیا جائے گا۔“

ایگر امور

صدر فقہین کی اجازت سے کوئی دیگر امور سرانجام دیتا۔

کنیڈا ایکٹ، 2017 کے سیکشن (3) 134 کے تحت ورکار، مادی حقائق کا بیان ٹیوش ہذا کے ساتھ منسلک ہے جس میں مذکورہ خصوصی امور کا احاطہ کیا گیا ہے۔

32

ایم پی این مفصل

پہنی سکر پڑی

مراجعه

2025/31

٥٢

شیخ و مسافر کی بندش:

جنسی کے ارکان کا رجسٹر 21 جنوری 2026 سے 28 جنوری 2026 تک (دونوں دن شامل) اسلام آباد اجلاس میں شرکت کرنے والے مضمین کی منتقلی کے تعین کیلئے بند رہے گی۔

سالہ اجلاس عام شرکت اور پراس کی تقرری
 کے بعد ان کے اجلاس میں شرکت کرنے اور دوت دینے کے لئے کسی دیگر ملک کو جانے کی ضرورت نہیں تھی۔ پراس کی کابینہ کے جنرل آفس میں اجلاس کے انعقاد سے
 کم از کم 48 گھنٹے قبل موصول ہونا لازمی ہے۔

[illegible]

سالانہ اجلاس عام میں الیکٹرانک طور پر شرکت:

[illegible]

CNIC کی کاپیاں جمع کروانا:

منظرِ اُردو میں شہرِ بلند نور کو ایک بار پھر یاد دہانی کرائی جاتی ہے کہ وہ اپنے منوثر CNIC کی ایک کاپی، اگر چیلہ فراہم نہ کی گئی ہو، پہنچی ہے شہرِ بلند اور کونجہ کرائیں۔ کھینچی سے پکا کر میں شہرِ بلند اور کے CNIC کی منوثر کاپی کی عدم دستیابی کی صورت میں، کھینچی اپنی ایکٹ 2017 کے سیکشن 243 کے تحت ایک ریٹرن کوڈ کو رجسٹر ہوگی۔

المجلس آمرؤیتس، 2001 دفعہ 150 کے تحت ڈیویڈ ریڈ سے دو ہولڈنگ ٹیکس کی کٹوتی:

ایونیڈ کی ادائیگی کے لیے اٹم ٹیکس آرڈیننس 2001 کے سیکشن 15D کے تحت اٹم ٹیکس کی کٹوتی کی شرحیں درج ذیل ہیں۔

15% انکم ٹیکس ریٹرن فائل کرنے والوں کے لیے ٹیکس کوتاہی کی شرح

۳۰%

میں کوئی خوش خبری ملتی ہے تو میری عمر 30% کے بجائے 15% کوئی کرنے کے قابل ہوتا ہے کہ اسے ایک شہر پہنچاؤ اور جن کے تمام انٹرنیٹ کی ویب سائٹ پر فراہم کردہ نیکوکن کنٹرولسٹ (ATL) میں درج نہیں ہیں اس حقیقت کے باوجود کہ فلائرز پر انٹرنیشنل فورسز کو یہ خبر دی جا چکی ہے کہ وہ سائٹ کو ہیک کیا ہے۔ تاہم اس کے تمام ATL میں درج ہیں، بصورت دیگر ان کے پیش ذریعہ میری عمر 15% کے بجائے 30% نہیں کا جائے گا۔

لیٹر دل پورہ آکر ریوینڈ (ایب بی آر) سے موصول ہونے والی وضاحت کے مطابق، مشترکہ کھیتوں کی صورت میں، ہولڈنگس گیس کا تعین پر نسل شیئر ہولڈر کے ساتھ
تھوچہ جو اخراجات ہولڈر کے فائلنگز میں ان کے شیئر ہولڈنگس کے تناسب کی بنیاد پر کیا جائے گا۔

اس طرح کے قصص رکھتے ہیں، ان سے درخواست کی جاتی ہے کہ وہ پرنسپل شیئر ہولڈر اور جو انٹ ہولڈرز کے شیئر ہولڈنگ کا اس ہمارے شیئر رجسٹر انٹوگریٹی کی طور پر فراہم کریں۔

	پرنسپل شیخ ہودہ	رائہ شیخ ہودہ		
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7۔ نقدیوں کی ایسٹریکٹ اور ایملی:

اگرسی ڈی سی میں حصص رکھے گئے ہیں تو فارم کو برادراست شیئر ہولڈر کے برادر/شریک سی ڈی سی انویسٹر اکاؤنٹ سرورسز میں جمع کرنا چاہیے۔

۹۔ ویڈیو کا ٹرنس کی سہولت کیلئے رضا مندی:

1۔ ای میل کے ذریعے سالانہ رپورٹ انویسٹر

1- CDC اکاؤنٹس میں فریکل شیئر کا معیج آوری:

۔ مالی گوشوارے اور مختلف رپورٹس کمپنی کی ویب سائٹ پر کھول کر مہنی ہیں جو www.alnoorgroup.co پر مل چکی ہیں۔

۔۔۔ جتنے کی تعداد ملی اور وہ کون کون کی عدم کثرتی کا

سالانہ اجلاس عامہ میں قرارداد کا اظہار کیا گیا۔

خصوصی امور سے حلقہ کیخبر ایکٹ 2017 کی دفعہ (3) 134 کے تحت جانچ

ایکھڑا نمبر 5:

[illegible]

پیش رو ہوں۔

روزنامہ نوائے وقت 6 جنوری 2026ء

ڈاک کے ذریعے ووٹ ڈالنے کے لیے بلیٹ بھیجیں

النور شوگر ملز لمیٹڈ

رجسٹرڈ آفس: النور شوگر ملز لمیٹڈ، 98-99، سید علی مسلم ہاؤسنگ سوسائٹی، کراچی، پاکستان
رابطہ: 3-161-34550182+، ویب سائٹ: <https://www.alnoorsugar.co>

النور شوگر ملز لمیٹڈ کے سالانہ اجلاس عام بدھ 28 جنوری 2026 کو صبح 11:30 بجے کمپنی کے رجسٹرڈ آفس 98-99 سید علی مسلم ہاؤسنگ سوسائٹی، کراچی میں ہونے والی پول کے ساتھ ساتھ دیگر پلاننگ کی سہولت کے ذریعے درج ذیل کاروبار کو پیش دین کی اجازت دینی کیلئے منعقد کیا جائے گا۔
چیز مین کے رابطہ کی تفصیلات، جہاں بلیٹ بھیجیں جاسکتا ہے:

کاروباری پتہ: چیز مین، النور شوگر ملز لمیٹڈ، کمپنی کے 98-99، سید علی مسلم ہاؤسنگ سوسائٹی، کراچی، پاکستان۔

ناشر کی ای میل ایڈریس چیز مین: chairman.alnrs@alnoorgroup.co

شیئر ہولڈر/پرائیویٹ ہولڈر کا نام	
شیئر ہولڈر کا رجسٹرڈ پتہ	
مالی حوص کی تعداد	
فولیو نمبر ڈی ایس اے ڈیٹ نمبر	
CNIC / پاسپورٹ نمبر (غیر ملکی کی صورت میں) (کاپی منسلک کی جائے)	
اضافی معلومات اور انکوائریز (ہاؤسنگ کارپوریشن، کارپوریشن، اور وفاقی حکومت کے نام سے کی صورت میں)	
پول کے لیے ہدایات	

1۔ براہ کرم متعلقہ پاس (V) پر نشان لگا کر اپنے ووٹ کی نشاندہی کریں۔

2۔ اگر دونوں قانون کو (V) کے بطور نشان زد کیا گیا ہے تو آپ کے پول کو "مسترد" سمجھا جائے گا۔

میں، ہم، مندرجہ بالا قرارداد کے سلسلے میں اپنا ووٹ بلیٹ کے ذریعے استعمال کرتے ہیں اور مجھے بے گئے مناسب فائدے میں تک (V) کا نشان لگا کر اپنی رضامندی یا اختلاف رائے سے آگاہ کرتے ہیں۔

نمبر شمار	قرارداد کی نوعیت اور تفصیل	میں/ہم قرارداد پر متفق ہیں (منظور)	میں/ہم قرارداد سے اختلاف کرتے ہیں (مخالف)
2	AGM کے نوٹس کے مطابق نمبر 5 کے تحت خصوصی قرارداد۔ 1۔ 30 ستمبر 2025 کو ختم ہونے والے سال کے لیے متعلقہ فریقوں کے ساتھ کاروبار کے معمولی دائرہ کار میں کیے گئے لین دین کی توثیق اور منظوری دینے کے لیے اور کمپنی کے بورڈ آف ڈائریکٹرز کو مندرجہ ذیل خصوصی قرارداد کو ترمیم یا باطل کریم منظور کر کے متعلقہ فریقین کی فراڈ ٹیکشن کو منظور کرنے کا اختیار دینا: a۔ "قرارداد کہ متعلقہ فریقوں کے ساتھ کاروبار کے معمول کے مطابق کیے گئے لین دین جیسا کہ 30 ستمبر 2025 کو ختم ہونے والے سال کے لیے آڈٹ شدہ مالیاتی گوشواروں کے نوٹ نمبر 36 میں آشکار کیا گیا اور ان کی توثیق اور منظوری دی گئی ہے۔" b۔ "مزید قرارداد کہ کمپنی کا بورڈ آف ڈائریکٹرز 30 ستمبر 2026 کو ختم ہونے والے مالی سال کے دوران تمام متعلقہ فریق لین دین کو منظور کرنے کا مجاز ہے۔ مذکورہ فراڈ ٹیکشن کو شیئر ہولڈرز کے ذریعے منظور شدہ سمجھا جائے گا اور آئندہ AGM میں شیئر ہولڈرز کے رویہ و اس کی باضابطہ توثیق کی منظوری کے لیے پیش کیا جائے گا۔"		

تاریخ	مقام	شیئر ہولڈر کے دستخط
بلیٹ بھیج کرانے کے لیے نوٹس کی طرف توجہ:		
1۔ باقاعدہ و مجراہ و بلیٹ بھیجے گا اور ہالہ پتہ ای میل پر بھیجا جائے گا۔		
2۔ پرنس بلیٹ فارم کے ساتھ CNIC / پاسپورٹ کی کاپی (غیر ملکی کی صورت میں) منسلک کی جانی چاہیے۔		
3۔ پرنس بلیٹ فارم 27 جنوری 2026 کو یا اس سے قبل کام کے اوقات میں (یعنی شام 5:00 بجے تک) اجلاس کے چیز مین تک پہنچ جائیں۔ اس تاریخ اور وقت کے بعد موصول ہونے والا کوئی بھی پرنس بلیٹ دو ٹوک کے لیے بروقت نہیں سمجھا جائے گا۔		
4۔ بلیٹ بھیجے گا CNIC / پاسپورٹ پر دستخط سے مراد ہونے چاہئیں۔ (غیر ملکی کی صورت میں)۔		
5۔ ہیکمل، غیر دستخط شدہ، خطا، خراب، پھٹا، مسخ شدہ، اور راسخ پول بھی مسترد کر دیا جائے گا۔		
6۔ ہاؤسنگ کارپوریشن، کارپوریشن یا وفاقی حکومت کے پیش کرنے کی صورت میں، بلیٹ بھیجے گا فارم کے ساتھ کسی چارٹریٹس کے CNIC کی کاپی، بورڈ کی قرارداد کی تصدیق شدہ کاپی، یا پار آف انٹرنی، آئین، انٹرنیشنل لیٹر وغیرہ ہونا ضروری ہے۔ جیسا کہ کنٹریکٹ ایکٹ 2017 کے سیکشن 138 یا 139 کے مطابق قابل اطلاق ہے۔ فارن ہاؤسنگ کارپوریشن وغیرہ کی صورت میں، تمام دستاویزات کو کنسل جنرل آف پاکستان سے تصدیق شدہ ہونا ضروری ہے جو نمبر پر دائرہ اختیار رکھتا ہو۔		
7۔ بلیٹ بھیجے گا فارم کمپنی کی ویب سائٹ https://www.alnoorsugar.co پر بھی دستیاب ہے۔ اراکین ویب سائٹ سے بلیٹ بھیجے گا اور نوٹ کر سکتے ہیں یا اخبارات میں شائع ہونے والی اصل/فٹو کاپی استعمال کر سکتے ہیں۔		