



36th
ANNUAL REPORT
2025



Sugarcane is the world's largest crop by production in quantity. It is literally showing its strength through its transformation quality. Cultivated on about 26.0 million hectares, in more than 90 countries, with a worldwide harvest of 1.83 billion tons.

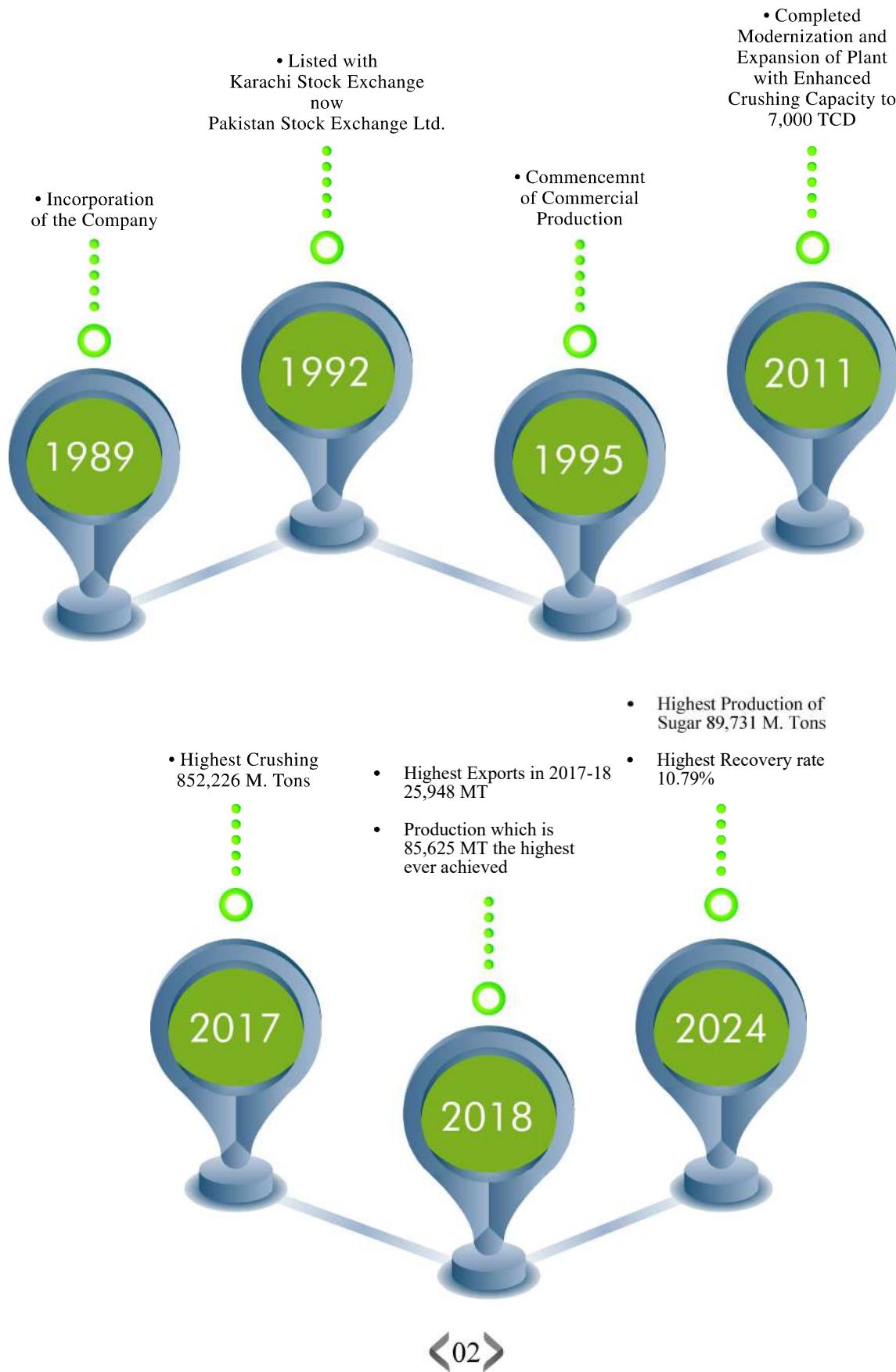
Pakistan is the fifth major producer of sugarcane in the world. There are many other things sugarcane gives, besides sugar. Let us share some of them, as part of our theme this year. Lets look at more that what meets the eye, more than just sugarcane.



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Major Milestones



Our Existence



Company Overview

Our History

Khairpur Sugar Mills Limited was incorporated in August 23, 1989 as a public limited company under Companies' Ordinance. It is located about 450 km from the port city of Karachi, in Naro Dhoro, District Khairpur and is listed on the Pakistan Stock Exchange.

Khairpur Sugar Mills Limited has been manufactured under license by Fives Cail Babcock (FCB) of France. The Company has capacity of 7,000 M. Tons per day. Khairpur Sugar Mills Limited also facilitates the local area Cane Grower in the form of Seeds and fertilizer subsidy.

Our Certifications



Company Information

DATE OF INCORPORATION

August 23, 1989

DATE OF COMMENCEMENT OF BUSINESS

September 13, 1989

BOARD OF DIRECTORS

Mr. Faraz Mubeen Jumani (Chief Executive Officer)
Mr. Muhammad Mubeen Jumani
Mr. Fahad Mubeen Jumani
Mrs. Qamar Mubeen Jumani (Chairperson)
Miss. Arisha Mubeen Jumani
Mr. Asif Khan Brohi
Mr. Ghulam Nabi Memon Morai

CHIEF FINANCIAL OFFICER

Mr. Mirza Muhammad Bilal Kamil

COMPANY SECRETARY

Mr. Mirza Muhammad Bilal Kamil

BANKERS

Allied Bank Limited
Bank Al Falah Limited
Bank AL Habib Limited
Dubai Islamic Bank Pakistan Limited
Habib Bank Limited
JS Bank Limited
MCB Bank Limited
MCB Islamic Bank Limited
Meezan Bank Limited
National Bank of Pakistan
Pair Investment Company Limited
Pak-Brunel Investment Company Limited
Parwaz Financial Services Limited
Sindh Bank Limited
Sindh Modarba
United Bank Limited

SHARES REGISTERAR

C & K Management Associates (Private) Limited
M-13, Mezzanine Floor, Progressive Plaza,
Plot No. 5 CL - 10, Civil Lines Quarter,
Beaumont Road, Near P.I.D.C., Karachi.

E-MAIL & WEBSITE

headoffice@jumanigroup.com
<http://khaipursugar.com.pk>

COST AUDITORS

M/s A. D. Akhawala & Co.
(Chartered Accountant)
321-UNI Centre, I. I. Chundrigar Road, Karachi.

AUDIT COMMITTEE

Mr. Asif Khan Brohi (Chairman)
Mr. Ghulam Nabi Memon Morai (Member)
Mrs. Qamar Mubeen Jumani (Member)

HR AND REMUNERATION COMMITTEE

Mr. Asif Khan Brohi (Chairman)
Mr. Ghulam Nabi Memon Morai (Member)
Mr. Fahad Mubeen Jumani (Member)

NOMINATION COMMITTEE

Mr. Asif Khan Brohi (Chairman)
Mrs. Qamar Mubeen Jumani (Member)
Mr. Fahad Mubeen Jumani (Member)

RISK MANAGEMENT COMMITTEE

Mr. Asif Khan Brohi (Chairman)
Mr. Muhammad Mubeen Jumani (Member)
Miss. Arisha Mubeen Jumani (Member)

SUSTAINABLE ESG COMMITTEE

Mr. Asif Khan Brohi (Chairman)
Mr. Muhammad Mubeen Jumani (Member)
Miss. Arisha Mubeen Jumani (Member)

LEGAL ADVISOR

Asad Ali Riar (Advocate)
Suite No 17-18, Farid Chambers, 2nd Floor,
Abdullah Haroon Road, Karachi.

STATUTORY AUDITORS

M/S. Reanda Haroon Zakaria Aamir Salman Rizwan
& Co. (Chartered Accountants)
M-1-M4, Mezzanine Floor, Progressive Plaza,
Plot No. 5 CL - 10, Civil Lines Quarter,
Beaumont Road, Near Dawood Centre,
Karachi - 75530.

REGISTERED OFFICE

51/II/IV, Khayaban-e-Janbaz,
Phase-V (Ext.), D.H.A., Karachi.
Ph: 021-35250131-35 | Fax: 021-35250136

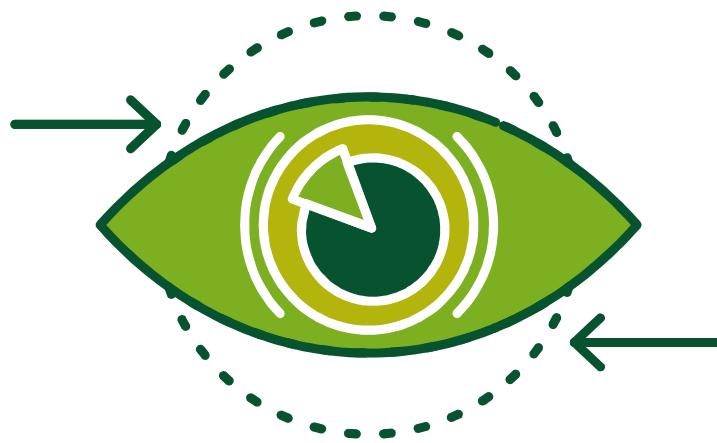
MILLS

Naroo Dhoro, Taluka Kot Diji, Khairpur.

STOCK EXCHANGE SYMBOL

KPUS

Vision



We aim to be a leading manufacturer of quality sugar, and other allied products and its supplier in local and international markets. We aspire to be known for the quality of our products and intend to play a pivotal role in the economic and social development of Pakistan.

Mission



As a prominent producer of sugar, and other allied products, we shall continue to strive to achieve excellence in performance and aim to exceed the expectations of all stakeholders. We target to achieve technological advancements to inculcate the most efficient, ethical and time-tested business practices in our management.

Our Values



Innovation is our passion



Superiority is our legacy



Respect is our way of life



Fairness is our way of work

Code of Conduct

Gender Equality

The Company shall strictly preserve and promote gender equality without regard to race, Religion, ancestry, familial situation, age, handicap, and so on Equal chances for professional progress shall be provided to all workers, regardless of gender or racial / religious prejudices.

Unethical Conduct

Employees are urged to report any unethical behavior, violation of laws, rules, regulations, Company policies and procedures, or breach of the code of conduct to the appropriate committee.

The informant is guaranteed no reprisal for reporting in good faith.

Health, Safety and Environmental Protection

We are concerned with all elements of workplace health and safety, as well as environmental preservation. In our operations and across the whole value chain of our goods and services, we identify and manage health, safety, and environmental risks. We conserve natural resources and reduce the environmental effect of our operations and products throughout their life cycles.

Compliance with the Law

The Company will not take, recommend, or initiate any action, contract, agreement, investment, spending, or transaction that is known or suspected to be in violation of any law, regulation, or corporate / Company policy.

Exercise of Authority

The Company will not use its respective positions/authority to force, entice, coerce, harass, intimidate, or otherwise influence any individual, including subordinates, to offer any favor, gift, or benefit, financial or otherwise, to ourselves or others.

Reputation

We will uphold the Company's reputation as a precious asset, and our words and actions will reflect this awareness.

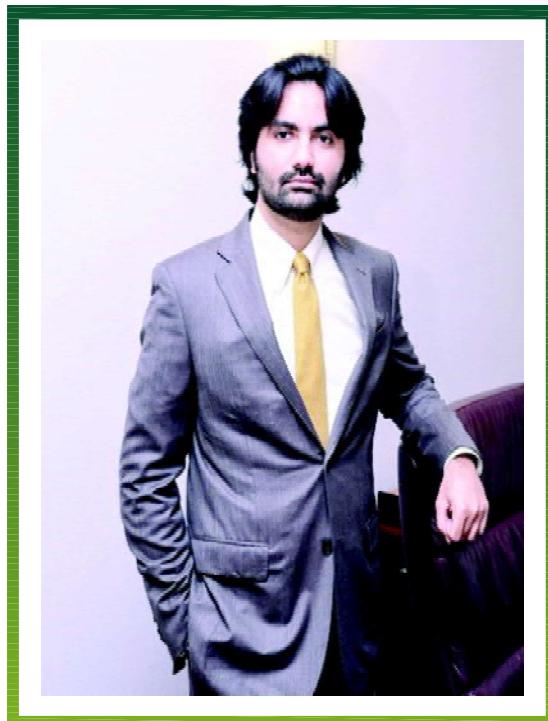
Confidentiality

It is our policy that no employee delegated with confidential information about the Company, its suppliers, customers, or other business partners may disclose such information to any third party or use such information for his or her personal benefit while employed with the Company or thereafter, unless prior written approval is obtained from a duly authorized person, or the disclosure of confidential information is required by law, any governmental agency, court, or tribunal.

Conflict of Interest

Employees are not permitted to engage in any activities, on or off the job, that are in contradiction with the Company's commercial interests, nor are they permitted to utilize their position with the Company for personal gain or the inappropriate advantage of others. Conflicts of interest, or the perception of such a conflict, must be avoided as a policy.

Chief Executive Officer's Profile

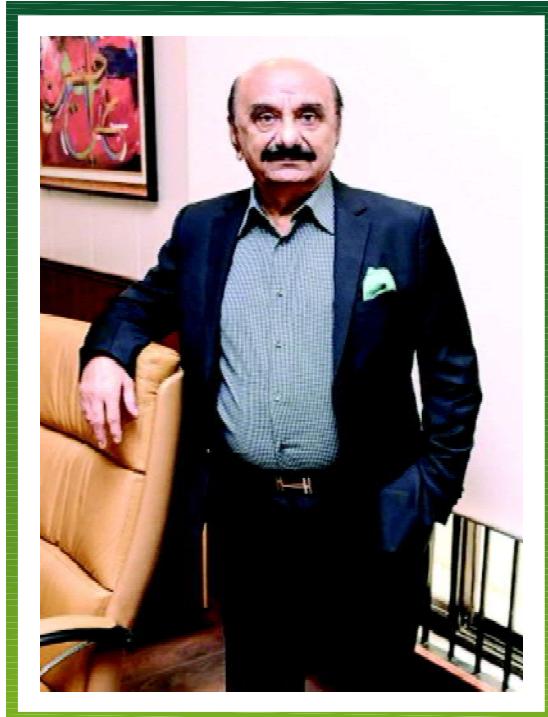


Faraz Mubeen Jumani

Mr. Faraz Mubeen Jumani completed his early education at BVS Parsi High School in Karachi. He pursued higher studies in the United States, earning a Bachelor of Business Administration from AIU South Florida and a Master of Business Administration from NOVA Southeastern University in 2011.

He officially joined Khairpur Sugar Mills Limited (KSML) in a full-time capacity as Deputy Managing Director in 2012. Recognized for his contributions, he was promoted to Managing Director by the Board of Directors in 2014. Mr. Faraz was re-appointed as the Chief Executive Officer of the company on May 8, 2024.

Director's Profile

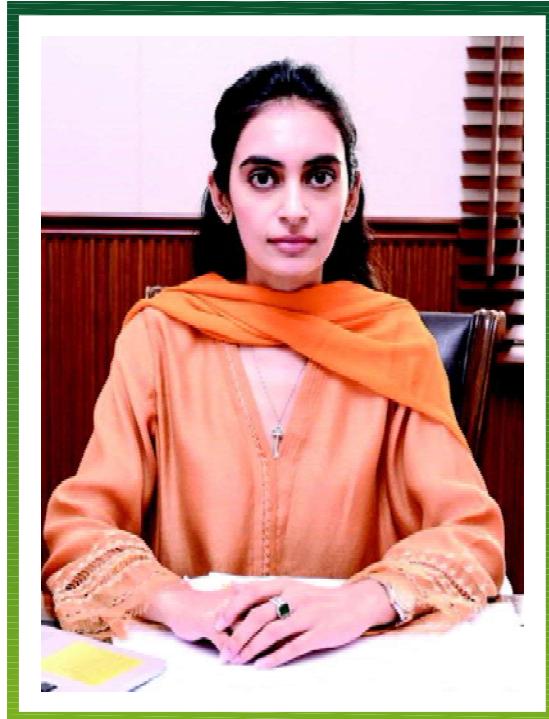


Muhammad Mubeen Jumani

Mr. Muhammad Mubeen Jumani is the Chairman of the Jumani Group of Companies. He graduated with a Bachelor of Commerce degree from the University of Karachi in 1972 and founded the Jumani Group in 1974, marking his entry into the construction industry. Under his leadership, the group has successfully completed over 25 high-rise projects and is currently developing two residential societies in the Gulshan-e-Iqbal area of Karachi.

He established Khairpur Sugar Mills Limited in 1989 in the Khairpur District of Sindh. The mill commenced operations with a crushing capacity of 4,000 TCD, which has since been expanded to 7,000 TCD. All long-term project loans for the mill have been fully repaid.

Director's Profile



Arisha Mubeen Jumani

Miss. Arisha Mubeen Jumani serves as a Director on the Boards of several organizations, including Khairpur Sugar Mills Limited, Jumani Group of Companies, Jumani Holdings (USA), and Jumani Hospitality (USA). She also chairs The Hidayat Jumani Welfare Trust.

She holds a B.Sc. in Business Management from the University of Central Florida, USA, and an MBA in Finance and International Business from Rollins College, Florida, USA.

Director's Profile



Fahad Mubeen Jumani

Mr. Fahad Mubeen Jumani graduated with a degree in Business Administration from the University of Newcastle. He also completed a licensing course from Cooke Real Estate School in Florida, USA. He is the Chief Executive Officer of Jumani Hospitality USA, managing residential hotel operations in the UAE and the USA.

Mr. Jumani possesses extensive experience in hotel management and has a proven capability to run hospitality businesses across diverse cultures and regulatory environments, establishing him as a versatile operator in the global hospitality industry.

Notice of Annual General Meeting

Notice is hereby given that the 36th Annual General Meeting of the members of **KHAIRPUR SUGAR MILLS LIMITED** (the "Company") will be held at Khairpur House 51/2/4, Khayaban-e-Janbaz, 26th Street, D.H.A., Phase-V, (Ext.), Karachi on Wednesday January 28th, 2026 at 03:00 p.m. to transact the following business;

Members are encouraged to attend the AGM through a video conference facility managed by the Company (please see the notes section for details).

A) Ordinary business

- (1) To confirm the minutes of Annual General Meeting of the Company held on January 28th, 2025.
- (2) To receive, consider and adopt the Annual Audited Financial Statements of the Company for the year ended September 30th, 2025, together with the Directors' and Auditor's Reports thereon and Chairperson's Review Report.

As required under section 223(6) of the Companies Act, 2017 (the "Act"), Financial Statements of the Company have been uploaded on the website of the Company which can be downloaded from the following link:

<https://khairpursugar.com.pk/investors-information-relations/investor/>



- (3) To appoint Auditors for the year 2026 and fix their remuneration. The Members are hereby notified that the Board Audit Committee and the Board of Directors have recommended the name of retiring Auditors M/s. Reanda Haroon Zakaria Aamir Salman Rizwan & Company, for re-appointment as Auditors of the Company.

B) Other business

- (4) To transact any other business as may be placed before meeting with the permission of the Chair.

By order of the Board

Dated: December 30, 2025
Karachi

MIRZA MUHAMMAD BILAL KAMIL
Company Secretary

Notes

(1) Closure of Share Transfer Books

The Share Transfer Book of the Company will be closed from Wednesday January 21st, 2026 to Wednesday January 28th, 2026 (both days inclusive). Transfers received in order at the office of our Registrar, M/s. C&K Management Associates (Private) Limited, M-13, Mezzanine Floor, Progressive Plaza, Plot No. 5 CL - 10, Civil Lines Quarter, Beaumont Road, Near P.I.D.C., Karachi. Phone 021-35810771-75 and email: zakir@cnk.com.pk by the close of business (03:00 p.m.) on Tuesday, January 20th, 2026 will be treated in time for purpose of determining entitlement to attend and vote at the meeting.

(2) Participation in the AGM proceeding via video conferencing facility

In pursuance of Circular No. 4 of 2021, dated February 15, 2021, issued by the SECP, members are encouraged to attend the AGM proceedings via video-conferencing facility, which shall be made available by the Company.

All Shareholders/Members interested in attending the AGM, either physically or through video-conferencing facility are requested to register their Name, Folio Number, Cell Number, CNIC/Passport number at <https://forms.office.com/r/7GFUQ8QNh6>. Confirmation email for physical meeting or video link and login credentials will be shared with only those Shareholders whose registration are received at least 48 hours before the time of AGM.

Shareholders can also provide their comments and questions for the agenda items of the AGM at the email address: agmkpus@jumanigroup.com.

(3) A Member entitled to attend and vote at the AGM shall be entitled to appoint another person, as his/her proxy to attend, speak and vote instead of him/her, and a proxy so appointed shall have all such rights in respect of attending, speaking and voting at the AGM as are available to a Member. Proxies, in order to be effective, must be received by the Company not less than 48 hours before the meeting. A proxy holder must be a member of the Company.

(4) Requirements for appointing Proxies

- a) In case of individuals, the account holder or sub-account holder whose registration details are uploaded as per the Central Depository Company of Pakistan Limited Regulations, shall submit the proxy form as per the above requirement.
- b) The proxy form shall be witnessed by two male persons whose names, addresses and CNIC numbers shall be mentioned on the form.
- c) Attested copies of the valid CNICs or the passports of the beneficial owner(s) and the proxy shall be furnished with the proxy form.
- d) The proxy shall produce his/her valid original CNIC or original passport at the time of the AGM.
- e) In case of a corporate entity, the Board of Directors' resolution/power of attorney, with specimen signature of the nominee, shall be submitted to the Company along with the proxy form unless the same has been provided earlier.

(5) Change of Address

Members are requested to immediately inform the Company's Share Registrar of any change in their mailing address.

(6) Submission of Computerized National Identity Card (CNIC) or National Tax Number (NTN) or Passport

Shareholders are hereby informed that, in accordance with the Companies (Distribution of Dividends) Regulations, 2017 and SECP directives, it is mandatory for the Company or its Share Registrar to have valid identification documents of all registered shareholders or their authorized representatives. Shareholders holding physical shares are therefore requested to submit a copy of their valid CNIC (in case of individuals), NTN (in case of non-individual entities), or Passport (in case of foreign individuals), along with their folio number, to the Share Registrar, M/s. C&K Management Associates (Private) Limited, through mail, courier, or email at the earliest (if not already provided).

Please note that as per SECP instructions, the dividend of shareholders whose valid CNICs are not available with the Share Registrar may be withheld until the required document is submitted.

(7) Electronic Transmission of Annual Audited Financial Statements / Annual Report and Notice of AGM

In compliance with section 223(6) of the Act, the Company has electronically transmitted the Annual Report 2025 through email to Shareholders whose email addresses are available with the Company's Share Registrar, M/s. C&K Management Associates (Private) Limited.

In those cases, where email addresses are not available with the Company's Share Registrar, printed notices of AGM along with the web link to download the said Annual Report have been dispatched. However, the Company will provide hard copies of the Annual Report to any member on their demand, at their registered address, free of cost, within one week of receiving such request.

Further, Shareholders are requested to kindly provide their valid email address (along with a copy of valid CNIC) to the Company's Share Registrar, M/s. C&K Management Associates (Private) Limited if the Member hold shares in physical form or, to the Member's respective Participant/Investor Account Services, if shares are held in book entry form.

(8) E-Voting

Pursuant to Companies (Postal Ballot) Regulations, 2018 and read with Sections 143 to 145 of the Act, Members will be allowed to exercise their right of vote through postal ballot, that is voting by post or through any electronic mode, in accordance with the requirements and procedure contained in the aforesaid Regulations.

(9) Conversion of Physical Shares into CDC Account

The SECP, through its letter No. CSD/ED/Misc/2016-639-640 dated March 26, 2021, has advised all listed companies to adhere to the provisions of Section 72 of the Act, which requires all companies to replace shares issued in physical form to book-entry form within four years of the promulgation of the Act.

Accordingly, all Shareholders of the Company having physical folios/share certificates are requested to convert their shares from physical form into book-entry form at the earliest. Shareholders may contact a PSX Member, CDC Participant, or CDC Investor Account Service Provider for assistance in opening a CDS Account and subsequent conversion of the physical shares into book-entry form. Maintaining shares in book-entry form has many advantages - safe custody of shares with the CDC, avoidance of formalities required for the issuance of duplicate shares etc. The Shareholders of the Company may contact the Share Registrar and Transfer Agent of the Company, namely C&K Management Associates (Private) Limited for the conversion of physical shares into book-entry form.

(10) Prohibition on grant of gifts to Shareholders

The Securities and Exchange Commission of Pakistan (the "SECP"), through its Circular 2 of 2018, dated February 9, 2018, and SRO 452 dated March 17, 2025 has strictly prohibited companies from providing gifts or incentives, in lieu of gifts (tokens/coupons/lunches/takeaway packages) in any form or manner, to Shareholders at or in connection with general meetings. Under Section 185 of the Act, any violation of this directive is considered an offense, and companies failing to comply may face penalties.

ایکٹ کے سیشن 223(6) کی قبیل میں، کمپنی نے سالانہ رپورٹ 2025 کو ای میل کے ذریعے ایکٹر انک طور پر ان تمام حصص یا فتحگان کو ارسال کر دیا ہے جن کے ای میل پتے کمپنی کے شیئر جسٹر ار سزی ایڈز کے میجنت ایسوی ایٹس (پرائیویٹ) لمیڈ کے پاس دستیاب ہیں۔

جن معاملات میں ای میل پتے دستیاب نہیں ہیں، وہاں پر نت شدہ سالانہ اجلاس عام نوٹ کے ساتھ مذکورہ سالانہ رپورٹ ڈاؤن لوڈ کرنے کے لیے دیب لٹک بھیج دیا گیا ہے۔ تاہم، کمپنی کسی بھی رکن کی درخواست پر سالانہ رپورٹ کی ہارڈ کاپی ان کے جسٹر ڈپٹے پر مفت میں، ایسی درخواست موصول ہونے کے ایک بخوبی کے اندر فراہم کرے گی۔

مزید بر آں، حصص یا فتحگان سے درخواست ہے کہ وہ اپنادرست ای میل پتے (ساتھ ہی درست ای ائی اسی کی ایک نقل) سزی ایڈز کے میجنت ایسوی ایٹس (پرائیویٹ) لمیڈ کو فراہم کریں اگر رکن کے حصص فریکل شکل میں ہیں، یا پھر رکن کے متعلقہ پارٹیسپنٹ/انویسٹر اکاؤنٹ سرویز کو اگر حصص بک اٹری شکل میں ہیں۔

(8) ای-و-ٹنگ

کمپنیز (پوٹل بیلت) ریگو لیشن، 2018 کے تحت اور ایکٹ کے سیشنز 145 اسے 143 کے ساتھ مل کر پڑھتے ہوئے، اسکیں کو پوٹل بیلت کے ذریعے، بخن ڈاک کے ذریعے یا کسی بھی ایکٹر و نک طریقے سے، اپنا وٹ ڈالنے کے حق کے استعمال کی اجازت ہو گی، جو نہ کورہ بالا ریگو لیشن میں موجود تقاضوں اور طریقہ کار کے مطابق ہو گا۔

(9) فریکل حص کو ڈی اسی اکاؤنٹ میں تبدیل کرنا

ایس ای سی پی نے اپنے خط نمبر 639-640/2016-CSD/ED/Misc/2021 کے ذریعے تمام اسٹنڈ کمپنیوں کو ایکٹ کے سیشن 72 کی دفعات پر عمل کرنے کی ہدایت کی ہے، جس کے تحت تمام کمپنیوں کو فریکل شکل میں جاری کردہ حص کو بک اٹری شکل میں تبدیل کرنے کی ضرورت ہے، اور یہ عمل ایکٹ کے نفاذ کے چار سال کے اندر مکمل ہونا چاہیے۔

اس کے مطابق، کمپنی کے تمام حصص یا فتحگان جن کے پاس فریکل فولیور/ حصہ سرٹیفیکیٹ ہیں، سے درخواست ہے کہ وہ اپنے حصص کو فریکل شکل سے بک اٹری شکل میں جلد از جلد تبدیل کروائیں۔ حصص یا فتحگان سی ڈی اسی اکاؤنٹ کھونے اور بعد ازاں فریکل حص کو بک اٹری شکل میں تبدیل کرنے میں معاونت کے لیے پی ایس ایکٹ کے کسی رکن، سی ڈی اسی پارٹیسپنٹ، یا سی ڈی اسی انویسٹر اکاؤنٹ سرویس پر دوائلر سے رابطہ کر سکتے ہیں۔ بک اٹری شکل میں حصہ رکھنے کے کمی فوائد ہیں۔ جیسے کہ سی ڈی اسی کے پاس حص کی محفوظ تجویل، ڈپلکیٹ حصہ جاری کرنے کے لیے درکار رکن کا روایوں سے مچا دو ٹیکر۔ کمپنی کے حصص یا فتحگان کمپنی کے شیئر جسٹر اور ٹرانسفر ایجنت، یعنی M/s. C & K Management Associates (Private) Limited سے فریکل حص کو بک اٹری شکل میں تبدیل کروانے کے لیے رابطہ کر سکتے ہیں۔

(10) حص یا فتحگان کو تھائف دینے پر پابندی

سیکیورٹیز ایڈز ایچیجن کمیشن آف پاکستان (ایس ای سی پی) نے اپنے سرکلر 2 of 2018 کے ذریعے کمپنیوں کو ختنی سے منع کیا ہے کہ وہ عمومی اجلاسوں کے دوران یا ان سے متعلقہ طور پر حصص یا فتحگان کو کسی بھی شکل یا طریقے سے تھائف یا مراجعتات (جیسے ٹوکن/کوپن/لیچ/ایک اوسے پسکھن) فراہم نہ کریں۔ ایکٹ کے سیشن 185 کے تحت، اس ہدایت کی کسی بھی خلاف ورزی کو جرم سمجھا جاتا ہے، اور اس پر عمل نہ کرنے والی کمپنیاں جرمانے کا سامنا کر سکتی ہیں۔

سیکورٹیز اینڈ ایجینچن کمیشن آف پاکستان (ایس ای سی پی) کے سرکر نمبر 4 of 2021 مورخ 15 فروری 2021 کے مطابق، ارکین کو سالانہ اجلاس عام کی کارروائی میں ویڈیو کانفرننس سہولت کے ذریعے شرکت کی ترغیب دی جاتی ہے، جو کمپنی کی جانب سے فراہم کی جائے گی۔

تمام حصص یافتگان/ ارکین جو سالانہ اجلاس عام میں جسمانی طور پر یا ویڈیو کانفرننس سہولت کے ذریعے شرکت کے خواہ شمید ہوں، ان سے درخواست ہے کہ وہ اپنام، فویو نمبر، موبائل نمبر، شناختی کارڈ/ پاسپورٹ نمبر درج ذیل لینک پر جسٹر کریں: <https://forms.office.com/r/7GFUQ8QNh6> جسمانی اجلاس کی تصدیق یا ویڈیو لینک اور لگ ان کی تفصیلات کی ای میل صرف ان حصص یافتگان کو سمجھی جائے گی جن کی رجسٹریشن سالانہ اجلاس عام کے وقت سے کم از کم 48 گھنٹے پہلے موصول ہو جائے گی۔

حصص یافتگان سالانہ اجلاس عام کے ایجینڈا آئندہ اپنے تہہرے اور سوالات درج ذیل ای میل ایڈریس پر تجھے کہتے ہیں: agmkpus@jumanigroup.com

(3) پر اکسی کے ذریعے شرکت کا حق

کوئی بھی رکن جو سالانہ اجلاس عام میں شرکت اور ووٹ دینے کا حق رکھتا ہو، وہ کسی دوسرے شخص کو اپنایا کسی مقرر کر سکتا ہے تاکہ وہ اس کی جگہ اجلاس میں شرکت کرے، گفتگو کرے اور ووٹ دے۔ اس طرح مقرر کردہ پر اکسی کو سالانہ اجلاس عام میں شرکت، گفتگو اور ووٹ دینے کے وہ تمام حقوق حاصل ہوں گے جو کسی رکن کو حاصل ہوتے ہیں۔ پر اکسی فارمز کو مؤثر ہونے کے لیے اجلاس سے کم از کم 48 گھنٹے پہلے کمپنی کو موصول ہونا ضروری ہے۔ پر اکسی دہنہ کمپنی کارکن ہونا چاہیے۔

(4) پر اکسی مقرر کرنے کے قاضے

- افراد کی صورت میں: وہ اکاؤنٹ ہو لڈر یا سب اکاؤنٹ ہو لڈر جس کی رجسٹریشن کی تفصیلات سینٹرل ڈپارٹمنٹ کمپنی آف پاکستان لمینڈ کے ضوابط کے مطابق اپ لوڈ کی گئی ہوں، پر اکسی فارم مذکورہ بالاتر اسے مطابق جمع کروائے گا۔
- گواہان: پر اکسی فارم کی گواہی دو مراد افراد کریں گے جن کے نام پہتے اور شناختی کارڈ نمبر فارم پر درج ہوں گے۔
- شناختی دستاویزات: پر اکسی فارم کے ساتھ قانوں اخانے والے مالک/ ایکین اور پر اکسی کے درست شناختی کارڈ یا پاسپورٹ کی تصدیق شدہ نقول فراہم کرنا ضروری ہے۔
- اصل دستاویز: پر اکسی دہنہ سالانہ اجلاس عام کے وقت اپنادرست اصل شناختی کارڈ یا اصل پاسپورٹ پیش کرے گا۔
- کارپوریٹ ادارے کی صورت میں: یورڈ آف ڈائریکٹریز کی قرارداد/ مختار نامہ، جس میں نامزد فرد کے دستخط کا نمونہ شامل ہو، پر اکسی فارم کے ساتھ کمپنی کو جمع کروایا جائے گا (سوائے اس کے کہ یہ پہلے ہی فراہم کر دی گئی ہو)۔

(5) پتے کی تبدیلی

ارکین سے گزارش ہے کہ وہ اپنے ڈاک کے پتے میں کوئی تبدیلی ہونے کی صورت میں فوری طور پر کمپنی کے شیئر رجسٹر ار کو مطلع کریں۔

(6) درست شناختی کارڈ (سی این آئی سی) یا یائیٹھل ٹیکس نمبر (این ٹی این) یا پاسپورٹ جمع کروانا

حصص یافتگان کو اس بات سے اگاہ کیا جاتا ہے کہ کمپنی (تیم منافع) ریگو لیشن، 2017 اور ایس ای سی پی کی بدایات کے مطابق، کمپنی یا اس کے شیئر رجسٹر ار کے لیے یہ لازی ہے کہ تمام رجسٹرڈ حصص یافتگان یا ان کے مجاز نمائندوں کے درست شناختی دستاویزات ان کے پاس موجود ہوں۔ لہذا، فریکل حصص رکھنے والے تمام حصص یافتگان سے درخواست ہے کہ وہ اپنے درست سی این آئی سی (افراد کی صورت میں)، این ٹی این (غیر افرادی اور اول کی صورت میں)، یا پاسپورٹ (غیر ملکی افراد کی صورت میں) کی ایک نقل، اپنے فویو نمبر کے ساتھ، S/M C&K Management Associates (Private) Limited کو ڈاک، کوئیر یا ای میل کے ذریعے جلد اس ارسال کریں (اگر پہلے سے فراہم نہیں کی گئی ہیں)۔

برہا کرم نوٹ کریں کہ ایس ای سی پی کی بدایات کے مطابق، ان حصص یافتگان کا منافع روکا جا سکتا ہے جن کے درست سی این آئی سی شیئر رجسٹر ار کے پاس دستیاب نہیں ہیں، یہاں تک کہ مطلوب دستاویز تجھے کرائی جائے۔

(7) سالانہ آٹھ شدہ مالیاتی گوشواروں/ سالانہ رپورٹ اور سالانہ اجلاس عام کے نوٹس کی الیکٹریکنک تریں

سالانہ اجلاس کا نوٹس

بذریعہ نوٹس بذا مطلع کیا جاتا ہے کہ خیر پور شوگر مل ملینڈ (کمپنی) کا 36وں سالانہ اجلاس عام خیر پور ہاؤس 4/2/51، خیابان جامباز، 26 ویں اسٹریٹ، ڈی ایچ اے، فیز V، (ایکٹیشن)، کراچی میں بروز بده 28 جنوری 2026 کو سہ 00:03 بجے منعقد ہو گا، جس میں درج ذیل کاروباری امور طے کیے جائیں گے۔

ارکین کو کمپنی کے زیر انتظام ویڈیو کافنر نوٹس کی سہولت کے ذریعے سالانہ اجلاس عام میں شرکت کی ترغیب دی جاتی ہے۔
(برائے مہر بانی تفصیلات کے لیے نوٹس کے حصے کاملاً اعے کریں)۔

الف) عام کاروبار

- کمپنی کے سالانہ اجلاس عام منعقدہ 28 جنوری 2025 کی کارروائی کی توثیق کرنا۔
- 30 ستمبر 2025 کو ختم ہونے والے سال کے لیے کمپنی کے سالانہ آڈٹ شدہ مالیاتی گوشواروں کو، ان پر ڈائریکٹر اور آڈیٹر کی رپورٹ اور چیئرمین کی جائزہ رپورٹ کے ساتھ، وصول کرنا، ان پر غور کرنا اور انہیں منظور کرنا۔

کمپنی ایک 2017 کے سیشن 223(6) کے تحت، کمپنی کے مالیاتی گوشوارے کمپنی کی ویب سائٹ پر اپ لوڈ کر دیے گئے ہیں، جنہیں درج ذیل لک سے ڈاؤن لوڈ کیا جاسکتا ہے:



<https://khairpursugar.com.pk/investors-information-relations/investor/>

- سال 2026 کے لیے آڈیٹر کا تقرر اور ان کے معاون کے تھیں کرنا۔ ارکین کو اس بات سے مطلع کیا جاتا ہے کہ بورڈ آڈٹ کمیٹی اور بورڈ آف ڈائریکٹر نے ریکارڈ ہونے والے آڈیٹر مسز ریانڈا ہارون زکریا عاصم سلمان رضوان ایڈ کمپنی کے نام کو دوبارہ کمپنی کے آڈیٹر کے طور پر تقرری کے لیے تجویز کیا ہے۔

ب) دیگر کاروبار

- چیئرمین کی اجازت سے اجلاس میں پیش کیے جانے والے کسی بھی دیگر کاروبار کو انجام دینا۔

بورڈ کے حکم سے،

تاریخ: 30 ستمبر 2025

مسر زاد محمد بلال کامل

کراچی

کمپنی سیکرٹری

نوٹس

- شیئر ٹرانسفر بک کی بندش کمپنی کی شیئر ٹرانسفر بک بده 21 جنوری 2026 سے بده 28 جنوری 2026 تک (دونوں تاریخیں شامل ہیں) بذریعہ ہے۔ تمام مستقلیات جو ہمارے رجسٹرار M/s. C&K Management Associates (Private) Limited کے ذریعہ 13، میرینین فلور، پر گریسو پیازہ، پلات نمبر 5 سی ایل-10، سول لائنز کوارٹر، بیو مونٹ روڈ، نزدیک آئی ڈی سی، کراچی) فون: 021-35810771، ای میل: zakir@cnk.com.pk پر مبلغ 20 جنوری 2026 کو کاروباری اوقات کی انتہائی (سہ 00:03:00 بجے) تک درست حالت میں موصول ہوں گی، انہیں بروقت شمار کیا جائے گا اکارہ اجلاس میں شرکت اور ووٹ دینے کے حق کا تھیں ہو سکے۔

- ویڈیو کافنر نسگ سہولت کے ذریعے سالانہ اجلاس عام کی کارروائی میں شرکت

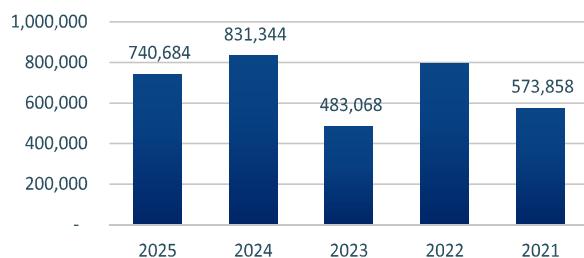
Six Years' Review Report at a Glance

	2025	2024	2023	2022	2021	2020
OPERATIONAL TRENDS						
Sugarcane crushed - M.Tons	740,684	831,344	483,068	791,716	573,858	524,253
Sugar produced - M.Tons	71,476	89,731	48,635	82,865	57,294	51,552
Average sucrose recovery - %	9.65	10.79	10.07	10.47	9.98	9.83
Crushing days	110	115	95	136	122.00	106.00
Average crushing per day - M.Tons	6,733	7,229	5,085	5,821	4,704	4,946
BALANCE SHEET						
	FIGURES IN MILLION					
Share capital	160.18	160.18	160.18	160.18	160.18	160.18
Shareholders' equity	5,002.66	4,064.93	4,005.10	2,673.16	1,563.08	957.46
Non current liabilities	1,718.09	1,186.53	1,317.62	327.02	1,234.78	901.97
Current liabilities	3,957.42	3,537.87	3,425.45	3,148.04	2,436.43	1,804.63
Total Equity & Liabilities	10,678.17	8,789.34	8,748.17	6,148.22	5,234.29	3,664.06
Fixed Assets	6,390.89	4,919.76	5,046.60	3,338.54	3,255.52	2,332.10
Other non current assets	76.67	31.15	20.70	21.79	9.22	10.29
Current assets	4,210.61	3,838.42	3,680.87	2,787.91	1,969.55	1,321.67
Total assets	10,678.17	8,789.34	8,748.17	6,148.22	5,234.29	3,664.06
FINANCIAL TRENDS						
	FIGURES IN MILLION					
Turnover	11,137.02	11,363.64	4,487.20	6,180.85	4,589.43	4,290.85
Gross profit	1,144.59	1,172.11	796.90	856.09	698.58	509.12
Operating profit	734.68	826.67	528.17	545.40	471.84	341.75
Pre-tax profit	265.91	258.20	113.46	219.33	178.74	5.35
After-tax profit	61.52	59.83	17.36	116.92	82.54	(33.97)
CASH FLOWS						
	FIGURES IN MILLION					
Operating activities	(323.29)	208.90	(373.18)	47.67	(179.35)	92.78
Investing activities	(248.80)	(152.84)	(164.73)	(202.16)	(218.60)	(111.74)
Financing activities	708.62	(2.11)	389.64	238.33	440.30	(11.16)
Cash and cash equivalents at the end of the year	218.77	82.25	28.30	176.57	92.72	50.37
PROFITABILITY INDICATIONS						
Gross profit margin (%)	10.28	10.31	17.76	13.85	15.22	11.87
Net profit margin (%)	0.55	0.53	0.39	1.89	1.80	(0.79)
LIQUIDITY RATIOS						
Current Ratio (Times)	1.06	1.08	1.07	0.89	0.81	0.73
Quick/Acid test ratio (Times)	0.66	0.45	0.42	0.39	0.42	0.50

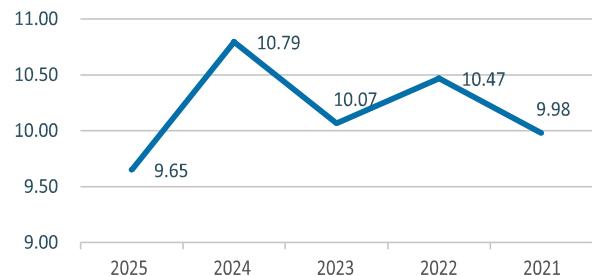
Key Operating Highlights

Production Highlights

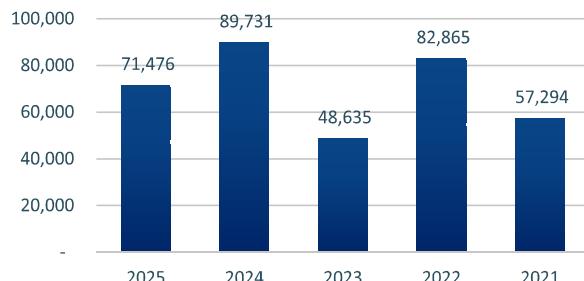
Sugarcane crushed- M. Tons



Average sucrose recovery - %



Sugar produced- M. Tons

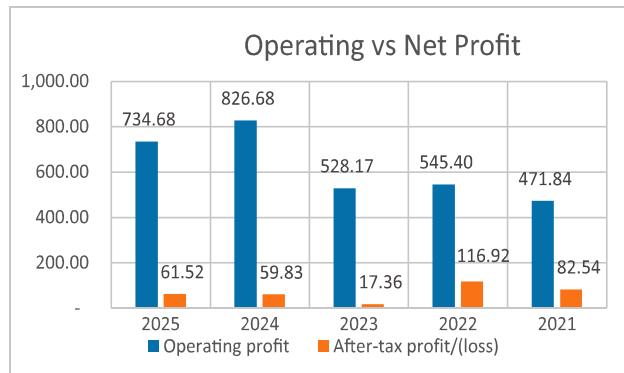
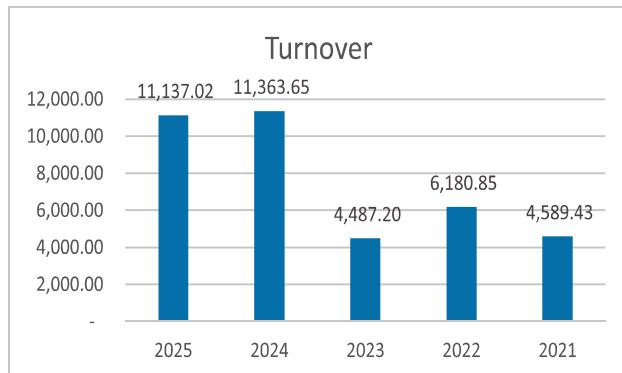
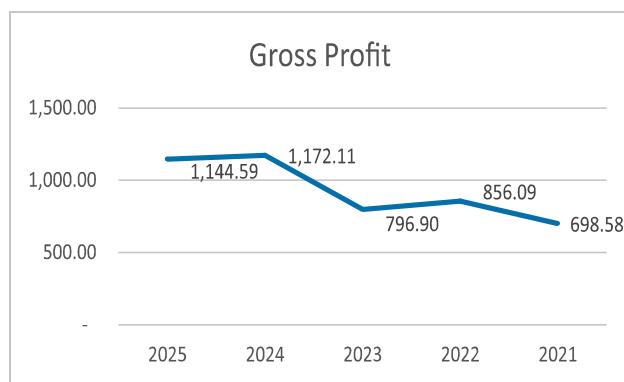
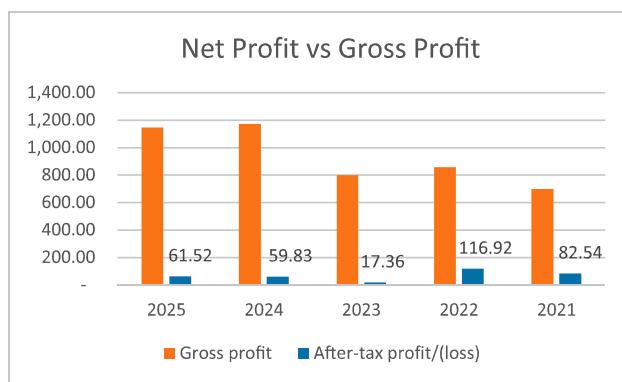


Average crushing per day- M.Tons



Key Operating Highlights

Financial Highlights



DuPont Analysis

	2025	2024	2023	2022	2021	2020
Operating Margin (%)	6.60	7.27	11.77	8.82	10.28	7.96
Asset Turnover (Times)	1.14	1.30	0.60	1.09	1.03	1.12
Interest burden/ efficiency (%)	23.14	23.17	15.30	53.31	46.18	(634.95)
Tax burden /efficiency (%)	36.19	31.23	21.48	40.21	37.88	1.57
Leverage (Equity Multiplier)	2.13	2.16	2.18	2.30	3.35	3.83
Return on Equity (%)	1.23	1.47	0.43	4.37	5.28	(3.55)

Horizontal Analysis - Last Six Years

	2025		2024		2023		2022		2021		2020	
	(Rupees in Million)	%	(Rupees in Million)	%	(Rupees in Million)	%	(Rupees in Million)	%	(Rupees in Million)	%	(Rupees in Million)	%
Statement of Financial Position												
Assets												
Non-Current Assets	4,287.28	(15)	4,950.91	(2)	5,067.30	51	3,360.33	3	3,264.74	39	2,342.39	1
Current Assets	4,210.61	14	3,838.42	4	3,680.87	32	2,787.91	42	1,969.55	49	1,321.67	(20)
Total Assets	8,497.88	-2.86	8,789.33	0	8,748.17	42	6,148.23	17	5,234.29	43	3,664.06	(8)
Equity & Liabilities												
Shareholders' Equity	5,002.66	25	4,064.93	1	4,005.10	50	2,673.16	71	1,563.08	63	957.46	(3)
Non-Current Liabilities	1,718.09	30	1,186.53	(10)	1,317.62	303	327.02	(74)	1,234.78	37	901.97	11
Current Liabilities	3,957.42	16	3,537.87	3	3,425.45	9	3,148.04	29	2,436.43	35	1,804.63	(17)
Equity & Liabilities	10,678.17	22.06	8,789.33	0	8,748.17	42	6,148.22	17	5,234.29	43	3,664.06	(8)

Statement of Financial Position

Asstes

Non-Current Assets
Current Assets

23

Vertical Analysis - Last Six Years

	2025		2024		2023		2022		2021		2020	
	(Rupees in Million)	%										
Statement of Financial Position												
Assets												
Non-Current Assets	6,467.56	61	4,950.91	56	5,067.30	58	3,360.33	55	3,264.74	62	2,342.39	64
Current Assets	4,210.61	39	3,838.42	44	3,680.87	42	2,787.91	45	1,969.55	38	1,321.67	36
Total Assets	10,678.17	100	8,789.33	100	8,748.17	100	6,148.23	100	5,234.29	100	3,664.06	100
Equity & Liabilities												
Shareholders' Equity	5,002.66	47	4,064.93	46	4,005.10	46	2,673.16	43	1,563.08	30	957.46	26
Non-Current Liabilities	1,718.09	16	1,186.53	13	1,317.62	15	327.02	5	1,234.78	24	901.97	25
Current Liabilities	3,957.42	37	3,537.87	40	3,425.45	39	3,148.04	51	2,436.43	47	1,804.63	49
Equity & Liabilities	10,678.17	100	8,789.33	100	8,748.17	100	6,148.22	100	5,234.29	100	3,664.06	100
Turnover & Profit												
Turnover-Net	11,137.02		11,363.64		4,487.20		6,180.85		4,589.43		4,290.85	
Gross Profit	1,144.59		1,172.11		796.90		856.09		698.58		509.12	
Operating Profit	734.68		826.67		528.17		545.40		471.84		341.75	
Pre-tax Profit	265.91		258.20		113.46		219.33		178.74		5.35	
After-tax Profit	61.52		59.83		17.36		116.92		82.54		(33.97)	

Summary of Cash Flow-Last Six Years

	2025	2024	2023	2022	2021	2020
----- (Rupees in Thousand) -----						
Net Cash (used in)/generated from operating activities	(323,289)	208,904	(373,181)	47,671	(179,354)	92,780
Net Cash (used in)/generated from investing activities	(248,803)	(152,844)	(164,725)	(202,157)	(218,597)	(111,742)
Net Cash (used in)/generated from financing activities	708,615	(2,114)	389,641	238,327	440,302	(11,168)
Changes in cash and cash equivalents	136,523	53,946	(148,265)	83,841	42,351	(30,130)
Cash and cash equivalents -beginning of the year	82,246	28,300	176,565	92,724	50,373	80,503
Cash and cash equivalents -Year end	218,769	82,246	28,300	176,565	92,724	50,373

Directors' Report to Members

Respected Members

Assalam-o-Alaikoom

On behalf of the Board of Directors, it is our privilege to present to you the 36th Annual Report of your Company, along with the audited financial statements for the year ended September 30, 2025.

1. Financial Performance Summary

Particulars	2025	2024
Rupees in '000'		
Profit Before Taxation	265,911	258,198
Taxation	(204,390)	(198,365)
Profit After Taxation	61,521	59,832
Earnings Per Share (Basic & Diluted)	3.84	3.74

2. Performance Review

The operating results for the crushing season comparative to previous season is mentioned here under:

Particulars	2024-25	2023-24
Season		
Season Started	21-11-2024	16-11-2023
Season Closed On	10-03-2025	09-03-2024
Number of Days Worked	110	115
Sugarcane Crushing (MT)	740,684	831,344
Production - Sugar (MT)	71,476	89,731.00
Production - Molasses (MT)	37,346	34,685.00
Recovery (%) Sugar	9.650	10.794
Recovery (%) Molasses	5.042	4.172

The crushing season 2024-25 started on November 21st, 2024, and ended on March 10th, 2025, after crushing 740,684 MT of sugarcane, producing 71,476.00 MT of sugar with an average recovery of 9.650% in 110 days. This compares to the crushing of 831,344.075 MT of sugarcane and producing 89,731.00 MT of sugar with an average recovery of 10.794% in 115 days in the corresponding last year/season (2023-24).

The Government of Sindh (Agriculture Supply & Prices Department) has not notified any official sugarcane procurement prices. Due to lower sucrose content in sugarcane, the average recovery has declined, leading to an increase in the per MT cost of sugar production. However, the selling price of sugar was expected to cover all variable and fixed costs. However, the cane price hike were only such that allowed the company to earn profit on lower side.

3. Dividend

As the accumulated profits are on the lower side and the profit for the year is also not substantial, the directors have decided not to distribute any dividend.

4. Earnings Per Share

The Earnings per share for the year comparative to the previous year is given hereunder:

Particulars	2024-25	2023-24
Rupees in '000'		
Basic and diluted	3.84	3.74

5. Environment

For the improvement of environmental hazards, Khairpur Sugar Mills Limited has taken care on priority. As per the Sindh Environmental Policy Act 2013, proven care has been taken. On implementing this policy, the use of water and drainage has been reduced. After approval from the Sindh Environmental Protection Agency (SEPA) and with foreign expert consultants' services for wastewater, a treatment plant has been installed with a capacity of 3000 cubic meters/day. This will make water useful again for the agriculture sector to end water scarcity and pollution.

6. Corporate Social Responsibility

Responding to the needs of local communities, civil society organizations, and government bodies includes social welfare, education, healthcare, infrastructural development, and livelihood generation, which are the priorities of your company since its establishment.

7. Contribution to the National Exchequer

The Company contributed a total amount of Rs. 2,091.92 million (2024: 2,081.52 million) to the Government Treasury in the shape of taxes, levies, excise duty, and sales tax.

8. Corporate Governance

The Directors are pleased to state that your Company has complied with the provisions of the Code of Corporate Governance as required by SECP, which forms part of the rule book of the Pakistan Stock Exchange.

Statement of Corporate and Financial Reporting Framework:

- The Financial statements, prepared by the Management of your Company, present its state of affairs, the result of its operations, cash flows, and changes in equity.
- Proper books of account of the Company have been maintained.
- Appropriate accounting policies have been consistently applied in the preparation of financial statements and accounting estimates are based on reasonable and prudent judgment.
- International Accounting Standards (IFRS) as applicable in Pakistan have been followed in the preparation of these financial statements and any departure therefrom has been effectively implemented and monitored.
- A summary of key operations and financial data for the last 6 (six) years is annexed.
- There has been no material departure from the best practices of Corporate Governance, as detailed in the listing regulations.
- Information about taxes and levies is given in the notes forming part of the financial statements.
- There is no doubt about the Company's ability to continue as a going concern.

Significant progress has been made during the year regarding previously noted areas of improvement:

1. Policy Development and Publication:

In line with regulatory requirements, the Company has successfully developed and finalized key policies including the Anti-Harassment Policy, The Communication & Disclosure Policy and Risk Management Policy and Whistleblowing Policy. These policies have been uploaded on the Company's website.

2. Committee Formation:

In response to the SECP notification dated June 12, 2024, the Company has established a dedicated Sustainability (ESG) Committee during the year, which includes at least one female director.

3. Segregation of Duties:

Considering the nature and volume of the Company's transactions, the roles of Chief Financial Officer and Company Secretary continue to be performed by the same individual. The Board will keep this arrangement under review and will consider segregation, if deemed necessary in the future.

The Company has established Board committees including the Audit Committee, Human Resource & Remuneration Committee, Nomination Committee, Risk Management Committee, and Sustainability Committee. These committees operate under their defined terms of reference.

9. Future Outlook

- (1) The sugarcane crushing season 2024-25 started on 02-12-2025, and by the date of this report, your mill has produced 9,695 MT of sugar (compared to 17,072 MT in 2023-24) with an average recovery of 9.16% (compared to 8.88% in 2023-24).
- (2) Sugar prices have started to show stability, with a decrease in KIBOR, and finance costs would help to maintain profitability for the upcoming year.
- (3) The management holds a positive outlook for the remaining fiscal year. Stability in sugar prices, coupled with a downward trend in finance costs (due to a decline in KIBOR), is expected to support profitability. The Company continues to monitor market dynamics and cost efficiency closely.

10. Industrial Relations

A harmonious working environment and cordial industrial relations atmosphere prevailed within the Company.

11. Board Meetings

Sr. No	Name of Director	Number of meeting attended
01.	Mr. Muhammad Mubeen Jumani	04
02.	Mr. Faraz Mubeen Jumani	04
03.	Mr. Fahad Mubeen Jumani	04
04.	Mrs. Qamar Mubeen Jumani	04
05.	Miss. Arisha Mubeen Jumani	04
06.	Mr. Asif Khan Brohi	04
07.	Mr. Ghulam Nabi Memon Morai	04

12. Audit Committee

The Company has established an Independent Audit Committee as required in the Code of Corporate Governance. The Audit Committee comprises three members (two of whom are Independent Non-Executive Directors and one is a Non-Executive Director). **The Audit Committee met 4 (four) times during the year;** attendance at the meetings is as follows:

Sr. No	Name of Director	Number of meeting attended
01.	Mr. Ghulam Nabi Memon Morai	04
02.	Mr. Asif Khan Brohi	04
03.	Mrs. Qamar Mubeen Jumani	04

13. Meetings of Other Board Committees

In compliance with the Code of Corporate Governance, the Company has established the following committees, each of which **held one meeting during the year** to discharge their respective responsibilities:

a) Human Resource & Remuneration Committee

Sr. No.	Name of Director	Number of meeting attended
01.	Mr. Ghulam Nabi Memon Morai	01
02.	Mr. Asif Khan Brohi	01
03.	Mr. Muhammad Mubeen Jumani	01

b) Nomination Committee

Sr. No.	Name of Director	Number of meeting attended
01.	Mr. Ghulam Nabi Memon Morai	01
02.	Mr. Asif Khan Brohi	01
03.	Mr. Muhammad Mubeen Jumani	01

c) Risk Management Committee

Sr. No.	Name of Director	Number of meeting attended
01.	Mr. Asif Khan Brohi	01
02.	Mr. Muhammad Mubeen Jumani	01
03.	Miss. Arisha Mubeen Jumani	01

d) Sustainability (ESG) Committee Members:

Sr. No.	Name of Director	Number of meeting attended
01	Mr. Asif Khan Brohi (Chairman/Member)	01
02	Mr. Muhammad Mubeen Jumani (Member)	01
03	Miss. Arisha Mubeen Jumani (Member)	01

14. Auditors

The Auditors - M/s Reanda Haroon Zakaria Aamir Salman Rizwan & Co., Chartered Accountants, retire and offer themselves for re-appointment.

The Audit Committee has recommended considering the re-appointment of M/s Reanda Haroon Zakaria Aamir Salman Rizwan & Co., Chartered Accountants as Auditors of the Company for the next year ending September 30, 2026.

15. Pattern of Shareholding

The pattern of shareholding as on September 30, 2025, in accordance with the requirements of the Code of Corporate Governance and a statement reflecting the distribution of shareholding is separately annexed to this report.

16. Acknowledgement

We take pleasure in thanking the members of the management, other employees, and staff for their continued commitment to the success of the Company. We also value the support and cooperation of our customers, suppliers, bankers, and all stakeholders and wish to record our thanks and gratitude. May Almighty Allah bless us in our efforts, Aameen!

**For and on behalf of
the Board of Directors of
KHAIRPUR SUGAR MILLS LIMITED**



(Faraz Mubeen Jumani)
Chief Executive Officer



(Muhammad Mubeen Jumani)
Director

Dated: December 30, 2025
Place: Karachi

ت. رسمی میجنت کمپنی

سیریل نمبر	ڈائریکٹر زکا نام	اجلاس میں شرکت کی تعداد
1.	جناب آصف خان بروہی	01
2.	جناب محمد سعین جمالی	01
3.	محترمہ عربیشہ سعین	01

ث. پائیداری (ESG) کمیٹی

ارکان:

سیریل نمبر	ڈائریکٹر زکا نام	اجلاس میں شرکت کی تعداد
1.	جناب آصف خان بروہی (چیئرمین/رکن)	01
2.	جناب محمد سعین جمالی (رکن)	01
3.	محترمہ عربیشہ سعین (رکن)	01

پائیداری (ESG) کمیٹی ریگولیٹری تقاضوں کے جواب میں سال کے دوران قائم کی گئی تھی۔

(14) آڈیٹر

آڈیٹر— میسرز ریانداہارون زکریا عاصم سلمان رضوان ایڈٹر کمپنی، چارٹرڈ اکاؤنٹنٹس، ریٹائرڈ ہو رہے ہیں اور دوبارہ آنکری کے لیے پیش کرتے ہیں۔

آڈیٹ کمپنی نے 30 ستمبر 2026 کو ختم ہونے والے اگلے سال کے لیے کمپنی کے آڈیٹر کے طور پر میسرز ریانداہارون زکریا عاصم سلمان رضوان ایڈٹر کمپنی، چارٹرڈ اکاؤنٹنٹس کی دوبارہ آنکری پر غور کرنے کی سفارش کی ہے۔

(15) حصہ داری کا نمونہ

30 ستمبر 2025 تک کے حصہ داری کے نمونے کے مطابق، کوڈ آف کارپوریٹ گورننس کے تقاضوں کے مطابق اور حصہ داری کی تقسیم کی عکاسی کرنے والا بیان اس رپورٹ کے ساتھ عینہ مسلسل ہے۔

(16) ٹکریہ

هم انتظامیہ کے اراکین، دیگر ملازمین اور عاملی کامیابی میں ان کے مسلسل عزم کا شکریہ ادا کرتے ہیں۔ ہم اپنے گاہوں، سپاٹرز، شکریوں اور تمام اسیکیب ہولڈرز کی تعاون اور حمیت کو بھی سراہتے ہیں اور اپنے شکریہ اور امتحان کو ریکارڈ کرنا چاہتے ہیں۔ اللہ تعالیٰ ہماری کوششوں میں برکت عطا فرمائے، آمین!

بوروڈ آف ڈائریکٹرز کی طرف سے،

خیر پور شوگر مولیمیند

۱۱۔

(محمد سعین جمالی)



(فراز سعین جمالی)

ڈائریکٹر

تاریخ: 30 ستمبر 2025

مقام: کراچی

چیف ایگزیکیو ٹیفیسر

(11) پورڈ میمبر

سیریل نمبر	ڈائریکٹر کا نام	بورڈ کے اجلاس میں شرکت کی تعداد
.1	جناب محمد سعین جمانی	04
.2	فراز سعین جمانی صاحب	04
.3	جناب فہد سعین جمانی	04
.4	محترمہ قمر سعین جمانی	04
.5	مس اریش سعین جمانی	04
.6	جناب آصف خان بروہی	04
.7	جناب غلام نبی سعین موراںی	04

(12) آٹ کمیٹی

کمپنی نے کوڈ آف کارپوریٹ گورننس کے مطابق ایک آڑا آٹ کمیٹی قائم کی ہے۔ آٹ کمیٹی تین اراکین پر مشتمل ہے (جن میں سے دو آڑا غیر ایگزیکٹو ڈائریکٹر ہیں اور ایک غیر ایگزیکٹو ڈائریکٹر ہے)۔ آٹ کمیٹی نے سال کے دوران 6 (چھ) میٹنگیں کیں؛ میٹنگوں میں حاضری درج ذیل ہے:

سیریل نمبر	ڈائریکٹر کا نام	اجلاس میں شرکت کی تعداد
.1	جناب آصف خان بروہی	04
.2	محترمہ قمر سعین جمانی	04
.3	جناب غلام نبی سعین موراںی	04

(13) دیگر پورڈ کمیٹیوں کی میٹنگیں

کوڈ آف کارپوریٹ گورننس کی تعییں میں، کمپنی نے درج ذیل کمیٹیاں قائم کی ہیں، جن میں سے ہر ایک نے سال کے دوران اپنی ذمہ داریوں کو انجام دینے کے لیے ایک میٹنگ کی:

ا۔ ہاؤمن ریسورس (HR) اور معاوضہ کمیٹی کی اجلاس

سیریل نمبر	ڈائریکٹر کا نام	اجلاس میں شرکت کی تعداد
.1	جناب آصف خان بروہی	01
.2	جناب محمد سعین جمانی	01
.3	جناب غلام نبی سعین موراںی	01

ب۔ نامزدگی کمیٹی

سیریل نمبر	ڈائریکٹر کا نام	اجلاس میں شرکت کی تعداد
.1	جناب آصف خان بروہی	01
.2	جناب فہد سعین جمانی	01
.3	محترمہ قمر سعین جمانی	01

- پچھلے 6 (چھ) سالوں کے اہم آپریشن اور مالی اعداد و شمار کا خلاصہ ملکہ ہے۔
- لستگ ریگولیشنز میں درج کارپورٹ گورننس کے بہترین طریقوں سے کوئی قابل ذکر انحراف نہیں ہوا ہے۔
- مالی بیانات کا حصہ بننے والی نوٹس میں نیکسٹ اور لیویز کی معلومات دی گئی ہے۔
- کمپنی کے بطور جاری اوارہ جاری رہنے کی صلاحیت پر کوئی شکر نہیں ہے۔

پچھلے سالوں میں نوٹ کیے گئے بہتری کے شعبوں میں اس سال قابل ذکر پیش رفت ہوئی ہے:

1. پالیسی تکمیل اور اشاعت:

ریگولیشنزی تقاضوں کے مطابق، کمپنی نے کلیدی پالیسیوں بھول ہر اسٹنٹ کے خلاف پالیسی، کمپنیکیشن اینڈ سکھوزر پالیسی، رسک میجنت پالیسی اور وحصل بلوگ پالیسی کو کامیابی سے تیار اور جتنی تکمیل دے دی ہے۔ یہ پالیسیاں کمپنی کی ویب سائٹ پر اپ لوڈ کر دی گئی ہیں۔

2. کمیٹیوں کی تکمیل:

12 جون 2024 کے SECP نوٹیفیکیشن کے جواب میں، کمپنی نے اس سال کے دوران ایک خصوصی پائیوری (ESG) کمیٹی قائم کی ہے، جس میں کم از کم ایک خاتون ڈائریکٹر شامل ہے۔

3. ذمہ داریوں کی علیحدگی:

کمپنی کے لیے دین کی نوعیت اور جنم کو مد نظر رکھتے ہوئے، چیف فانشل آفیسر اور کمپنی سیکرٹری کے عہدے اب بھی ایک ہی شخص کے ذریعے انجام دیے جا رہے ہیں۔ بورڈ اس انتظام کا جائزہ لیتا رہے گا اور اگر مستقبل میں ضروری تجویزیں کمیٹی، نامزدگی کمیٹی، اور پائیوری کمیٹی سمیت بورڈ کمیٹیاں قائم کی جائیں۔ یہ کمیٹیاں اپنے متعینہ دائرہ کارکرکے تھنکت کام کرتی ہیں۔

(9) مستقبل کا جائزہ

(1) 2024-25 کا گناہکریٹ ہیزین 02-12-2025 کو شروع ہوا، اور اس رپورٹ کی تاریخ تک، آپ کی مل نے 9,695 میٹر کٹن چینی پیدا کی ہے (جس کا موازنہ 2023-24 میں 17,072 میٹر کٹن سے ہے) جس کی اوسط بازیابی 9.16% ہے (جس کا موازنہ 2023-24 میں 8.88% سے ہے)۔

(2) چینی کی قیمتوں میں استحکام نظر آنے لگا ہے، KIBOR میں کمی کے ساتھ، اور فانسٹگ لاگت آنے والے سال کے لیے منافع داری برقرار رکھنے میں مدد گار ہو گی۔

(3) انتظامیہ باقی مالی سال کے لیے ثابت نقطہ نظر رکھتی ہے۔ چینی کی قیمتوں میں استحکام، فانسٹگ لاگت (KIBOR) میں کمی کی وجہ سے (میں کمی کے رجحان کے ساتھ، منافع داری کو برقرار رکھنے میں معاون متومع ہے۔ کمپنی مسلسل مارکیٹ کے تاریخی چڑھاؤ اور لائکت کی کارکردگی کی تکرانی کرتی رہے گی۔

(10) صنعتی تعلقات

کمپنی کے اندر ہم آہنگ کام کرنے کا ماحول اور دوستانہ صنعتی تعلقات کا ماحول قائم رہا۔

سندھ حکومت (وزارت، سپاٹی اور قیمتوں کے مکمل) نے گنائی سرکاری خریداری قیمتوں کا نویں یونیکیشن جاری نہیں کیا ہے۔ گنائیں سوکروز کی مقدار کم ہونے کی وجہ سے اس طریقہ کی میں کمی واقع ہوئی ہے، جس سے چینی کی فی میٹر کی قیمت میں اضافہ ہوا ہے۔ تاہم، اتفاق ہے کہ چینی کی فروخت قیمت تمام تحریک اور مستقل اخراجات کو پورا کرے گی۔ البتہ، گنی کی قیمتوں میں اضافہ صرف اتنا تھا کہ کمپنی کو معمولی منافع حاصل ہو سکے۔

(3) ڈویڈنڈ

پونکہ کمپنی کے جمع شدہ منافع کی سطح کم ہے اور موجودہ سال کا منافع بھی خاصہ زیادہ نہیں ہے، لذا اگر کیفرز نے فیصلہ کیا ہے کہ اس سال کوئی ڈویڈنڈ تحریک نہیں کیا جائے گا۔

(4) فی شیئر آمنی

گزشتہ سال کے مقابلے میں اس سال فی شیئر آمنی کی تفصیل درج ذیل ہے:

2023-24	2024-25	تفصیلات
3.74	3.84	بیادی اور قیمتی حصہ

(5) ماحولیات

ماحولیاتی نظرات کو بہتر بنانے کے لیے، خیر پور شوگر مال میڈیا نے ترجمی بیادوں پر توجہ دی ہے۔ سندھ ماحولیاتی پالیسی ایکٹ 2013 کے مطابق، ثابت شدہ احتیاط برتنی گئی ہے۔ اس پالیسی کے نفاذ سے پانی کے استعمال اور بنا سی آب میں کمی واقع ہوئی ہے۔ سندھ ماحولیاتی تحریک ایجنسی (SEPA) کی منظوری کے بعد اور فضائل پانی کے لیے غیر ملکی ہاں کنٹسٹیشنس کی خدمات کے ساتھ، 3000 گیوں کی میٹر/دن کی صلاحیت کا ایک ترمیمیٹ پلانٹ نصب کیا گیا ہے۔ جو پھر سے زرعی شعبے کے استعمال کے لیے مفید ہو گا تاکہ پانی کی تلفت اور آبوجگی کا خاتمه کیا جاسکے۔

(6) کارپوریٹ سماجی ذمہ داری

مقامی برادریوں، سول سوسائٹی کے اداروں اور حکومتی اداروں کی ضروریات کے جواب میں سماجی ہبہو، تعلیم، صحت کی دیکھ بھال، بیادی ذھانچے کی ترقی اور روزگار کے موقع پیدا کرنا، آپ کی کمپنی کے قیام کے بعد سے اس کی ترجیحات میں شامل ہیں۔

(7) قوی خزانے میں شرکت

کمپنی نے ٹیکس، بیوین، ایکسائزڈ بیوینی اور سلیکٹر ٹیکس کی شکل میں کل 2,091.92 ملین روپے (2024: 2,081.52 ملین روپے) کی رقم حکومت کے خزانے میں جمع کرائی ہے۔

(8) کارپوریٹ گورننس

ڈائریکٹریز یہ بیان کرتے ہوئے خوشی محسوس کرتے ہیں کہ آپ کی کمپنی نے SECP کے مطلوبہ کوڈ آف کارپوریٹ گورننس کے دفعات کی پابندی کی ہے، جو پاکستان شاک ایکچینج کے رول کا حصہ ہے۔

کارپوریٹ اور مالی رپورٹنگ فریم ورک کا بیان:

- آپ کی کمپنی کی انتظامیہ کے تاریکہ مالی بیانات، اس کی مالی حالت، اس کے آپریشنز کے نتائج، کیش فلو اور ایکوئیٹی میں تہذیبوں کو پیش کرتے ہیں۔
- کمپنی کی مناسب اکاؤنٹنگ کی کتابوں کو برقرار رکھا گیا ہے۔
- مالی بیانات کی تیاری میں مناسب اکاؤنٹنگ پالیسیوں کو مسلسل لاگو کیا گیا ہے اور اکاؤنٹنگ تجھے معقول اور پراحتیاط فوٹیلے پر من ہیں۔
- پاکستان میں لاگو ہیں الاتو ایکاؤنٹنگ شیڈرڈز (IFRS) کی ان مالی بیانات کی تیاری میں پیر وی کی گئی ہے اور اس سے کسی بھی انحراف کو موثر طریقے سے نافذ اور مانیٹر کیا گیا ہے۔

ڈائریکٹر زرپورٹ برائے ممبران

معزز ارکین

السلام علیکم

ہم بورڈ آف ڈائریکٹرز کی طرف سے آپ کے سامنے اپنی کمپنی کی 36 دیس سالانہ رپورٹ اور 30 ستمبر 2025 کو ختم ہونے والے سال کے لیے آئٹ شدہ مالیاتی بیانات پیش کرنے کا اعزاز رکھتے ہیں۔

(1) مالی کارکردگی کا ملکا

2024	2025	تفصیلات
(روپے ہزار میں)		
258,198	265,911	تین اریکس منافع
(198,365)	(204,390)	نیکس
59,832	61,521	بعد از نیکس منافع
3.74	3.84	نی حصہ (شیئرز) منافع / (نفصال) - بنیادی ورقہ

(2) کارکردگی کا چارہ

کریٹیکل سیزن کے مقابلی آپریشن میانگ درج ذیل ہیں:

2023-24	2024-25	تفصیلات
سیزن		
16-11-2023	21-11-2024	سیزن کا آغاز
09-03-2024	10-03-2025	سیزن کا اختتام
115	110	کام کا دورانیہ
831,344	740,684	چین کریش کیا گیا (میٹر کٹ)
10.794	71,476	پیداوار شو گر کی ریکوری (نیصد)
4.172	37,346	مولاسیس کی ریکوری (نیصد)
89,731.00	9,650	چینی کی پیداوار (میٹر کٹ)
34,685.00	5.042	مولاسیس کی پیداوار (میٹر کٹ)

2024-25 کا کریٹیکل سیزن 21 نومبر 2024 کو شروع ہوا اور 10 دسمبر 2025 کو اختتام پذیر ہوا، جس میں 110 دنوں میں 740,684 میٹر کٹ ٹن چین کریش کر کے 9.650% کی اوسط ہزیابی کے ساتھ 71,476.00 میٹر کٹ ٹن چینی تیار کی گئی۔ یہ گر شش سال / سیزن (24-2023) کے مقابلے میں ہے جس میں 115 دنوں میں 831,344.075 میٹر کٹ ٹن چین کریش کر کے 10.794% کی اوسط ہزیابی کے ساتھ 89,731.00 میٹر کٹ ٹن چینی تیار کی گئی ہے۔

Chairman's Review Report

Dear Shareholders,

Assalam-o-Alaikum,

It is with great pride and responsibility that I present the Chairperson's Review for Khairpur Sugar Mills Limited for the financial year ended September 30, 2025, in terms of Section 192 of the Companies Act, 2017. Despite the challenges faced during the year, our commitment to excellence and sustainability has allowed us to achieve commendable progress in our operations and financial performance.

Financial Highlights

During the year under review, Khairpur Sugar Mills achieved a profit before taxation of Rs. 265.911 million, reflecting an improvement from Rs. 258.198 million in the previous year. Profit after taxation stood at Rs. 61.521 million, translating to earnings per share of Rs. 3.84, compared to Rs. 3.74 in the prior year.

Operational Achievements

The crushing season 2024-25 began on November 21, 2024, and concluded on March 10, 2025, lasting 110 days. We crushed 740,684 metric tons of sugarcane, producing 71,476 metric tons of sugar with an average recovery rate of 9.650%. While crushing volume, production, and recovery were lower than the previous season (2023-24), during which we crushed 831,344 metric tons and produced 89,731 metric tons of sugar with a recovery rate of 10.794%, our operational efficiency and strategic decision-making helped mitigate the impact.

Despite increased competition for sugarcane procurement and rising sugarcane prices, we maintained profitability. The cost of sugarcane procurement increased significantly due to a substantial rise in the per-maund base price, which affected overall profitability. Additionally, persistently high policy rates (which declined marginally toward the year-end) led to a significant increase in finance costs.

Sustainability and Environmental Commitment

Khairpur Sugar Mills is dedicated to minimizing its environmental footprint. In alignment with the Sindh Environmental Policy Act, 2013, we have installed a wastewater treatment facility with a capacity of 3,000 cubic meters per day, enabling treated water reuse for agriculture. This initiative not only addresses water scarcity but also reduces pollution.

Corporate Social Responsibility (CSR)

Supporting the local community remains a cornerstone of our operations. We have undertaken several initiatives in education, healthcare, and infrastructure development, reflecting our unwavering commitment to social welfare.

Governance and Board Performance

The composition of the Board of Directors reflects a mix of varied backgrounds with rich experience in the field of business, providing strategic guidance and inputs regularly to the company's management. The Board is effectively assisted by its dedicated committees, which play a crucial role in governance and oversight:

Audit Committee: It reviews financial statements, ensuring that they fairly represent the company's true financial position. The committee also ensures the effectiveness of internal controls and oversees the internal and external audit processes.

Human Resource & Remuneration Committee: It oversees the HR policy framework, recommends the selection and compensation of senior management, and keeps continuous watch on succession planning.

Nomination Committee: This committee is responsible for assessing the composition, balance, and skills of the Board and makes recommendations for the appointment and re-election of Directors.

Risk Management Committee: It is tasked with identifying, evaluating, and monitoring key business risks and ensuring that appropriate risk mitigation strategies are in place.

Sustainability (ESG) Committee: Recently constituted, this committee is responsible for guiding the Company's sustainability strategy, environmental stewardship, social responsibility, and governance practices related to ESG matters.

The Board's focus remains on increasing shareholder value through efficiency enhancement, diversification initiatives, and enduring contributions toward the development of the farming community. All committees operate under defined terms of reference and have been active during the year, with the Sustainability Committee scheduled to hold its inaugural meeting in the next financial year.

Challenges and Market Context

The year presented several challenges, including prevailing political instability, inconsistent economic policies of the Federal Government, and an economic downturn. These factors significantly impacted profitability. However, the upward trend in domestic sugar prices partially offset these challenges, enabling the company to end the financial year 2025 with profitability-a promising sign for future growth.

Acknowledgments

I extend my heartfelt gratitude to our shareholders, Board of Directors, management, and employees for their unwavering support and dedication. I would also like to thank our valued customers, suppliers, and government authorities for their trust and cooperation.

As we move forward, we remain focused on innovation, operational excellence, and sustainable growth. Together, we aim to enhance our value proposition for all stakeholders while contributing to the economic and social progress of Pakistan.

Warm regards,



Mrs. Qamar Mubeen Jumani
Chairperson

Dated: December 30, 2025
Place: Karachi

انسانی و سائل اور معاوضہ کمیٹی: یہ ایچ آر پالیسی کے فریم ورک کی گرفتاری کرتی ہے، سینئر انتظامیہ کی انتخاب اور معاوضہ کی سفارش کرتی ہے، اور جانشینی کی منصوبہ بندی پر مسلسل نظر رکھتی ہے۔

نامزدگی کمیٹی: یہ کمیٹی بورڈ کی ساخت، توازن اور مہار توں کا جائزہ لینے کی ذمہ دار ہے اور ڈائریکٹر زکی تقری اور دو ہدایہ انتخاب کے لیے سفارشات پیش کرتی ہے۔

خطرات کے انتظام کی کمیٹی: اس کا کام اہم کاروباری خطرات کی نشاندہی، تشخیص اور گرفتاری کرتا اور یہ یقینی بناتا ہے کہ خطرات کو کم کرنے کی مناسب حکمت عملیاں موجود ہیں۔

پائیداری (ESG) کمیٹی: حال ہی میں تکمیل دی گئی، یہ کمیٹی کمپنی کی پائیداری کی حکمت عملی، محالیاتی تحفظ، سماجی ذمہ داری، اور ESG معاملات سے متعلق گرفتاری کے طریقوں کی رہنمائی کرنے کی ذمہ دار ہے۔

بورڈ کی توجہ کارکردگی میں بہتری، متنوع اقدامات، اور کاشنکاری برادری کی ترقی کی طرف پائیدار شرکت کے ذریعے شرکاء کی قدر میں اضافے پر مرکوز ہے۔ تمام کمیٹیاں متعینہ دائرہ کارکرکے تحت کام کرتی ہیں اور سال کے دوران فعال رہتی ہیں، جبکہ پائیداری کمیٹی کی انتظامی میٹنگ اگلے ماں سال میں منعقد ہونے کا پروگرام ہے۔

چیلنج اور مارکیٹ کا سیاق و سبق

سال کے دوران کی چیلنج در پیش رہے، جن میں سیاسی عدم استحکام، وفاقی حکومت کی معاشری پالیسیوں میں عدم تسلیم، اور معاشری گروہ شاہل ہیں۔ ان عوامل کا منافع داری پر نمایاں اثر پڑا۔ تاہم، ملکی چینی کی قیتوں میں اور پر کی جانب رہنمایان نے ان چیلنجوں کو جزوی طور پر متوازن کیا، جس سے کمپنی بالی سال 2025 کو منافع کے ساتھ ختم کرنے میں کامیاب رہی۔ جو مستقبل کی ترقی کے لیے ایک پر امید علامت ہے۔

ٹکری

میں اپنے شرکاء، بورڈ آف ڈائریکٹرز، انتظامیہ، اور ملازمین کا ان کی بے لوث حملیت اور گلن کے لیے دلی ٹکریہ ادا کرتی ہوں۔ میں ہمارے مہرزاگاں کوں، سپلائرز، اور حکومتی اداروں کا بھی ان کے اعتبار اور تعاون پر ٹکریہ ادا کرنا چاہتی ہوں۔

جیسا کہ ہم آگے بڑھتے ہیں، ہم جدت، آپریشنل عمدگی، اور پائیدار ترقی پر اپنی توجہ مرکوز رکھیں گے۔ مل کر، ہمارا مقصد تمام اسٹیک ہولڈر کے لیے اپنی قدر میں اضافہ کرتے ہوئے پاکستان کی معاشری اور سماجی ترقی میں شرکت کرنا ہے۔

خلوص کے ساتھ،



مختار میر میمن جمیں

چیئرمین

موئیں: 30 دسمبر 2025

جگہ: کراچی

چیئر مین کی جائزہ رپورٹ

مسکرمی شیئر ہولڈرز،

السلام علیکم،

میں کمپنی ایک 2017 کی دفعہ 192 کے تحت 30 ستمبر 2025 کو اختتام پذیر مالی سال کے لیے خیر پور شو گرملینڈ کی چیئر پر سن کا جائزہ پیش کرتے ہوئے خیر اور ذمہ داری محسوس کرتی ہوں۔ اگرچہ سال کے دوران متعدد چیلنجز کا سامنا تھا، لیکن عمدگی اور پائیداری کے لیے ہماری وابستگی نے ہمیں اپنے آپریشنز اور مالی کارکردگی میں قابل تعریف پیش رفت کرنے کا موقع دیا۔

مالی جھلکیاں

زیر نظر سال کے دوران، خیر پور شو گرملنے 265.911 ملین روپے کا ٹیکس سے پہلے منافع حاصل کیا، جو گزشتہ سال کے مقابلے میں ہفتہ کی عکاسی کرتا ہے۔ ٹیکس کے بعد منافع 61.521 ملین روپے رہا، جو فی شیئر آمدنی 3.84 روپے کے برابر ہے، جبکہ گزشتہ سال یہ 3.74 روپے تھی۔

آپریشنل کامپیمیٹیاں

25-2024 کا کریٹنگ سیزن 21 نومبر 2024 کو شروع ہوا اور 10 مارچ 2025 کو اختتام پذیر ہوا، جو 110 دنوں پر محيط تھا۔ ہم نے 740,684 میٹر کٹن گناہ کر شکی، جس سے 71,476 میٹر کٹن چینی کی پیداوار حاصل ہوئی، جس کی اوسط بازیابی کی شرح 9.650% رہی۔ اگرچہ گزشتہ سیزن (24-2023) کے مقابلے میں کریٹنگ، پیداوار اور بازیابی میں کمی واقع ہوئی، جب ہم نے 831,344 میٹر کٹن گناہ کر شکی، جس کے ساتھ تیاری تھی، تاہم ہماری آپریشنل کیفیت اور حکمت عملی سے فیصلہ سازی نے اس اثر کو متوازن کرنے میں مدد و دلیل فراہم کی۔

گناہ کی خریداری میں مسابقت اور گناہ کی سرکاری قیمتیوں میں اضافے کے باوجود، ہم منافع داری برقرار رکھنے میں کامیاب رہے۔ گناہ کی فی منڈنیا دی قیمت میں نمایاں اضافے کی وجہ سے خریداری کی لaggت میں اضافہ ہوا، جس کا اثر جمیعی منافع داری پر پڑا۔ نیز، انتہائی بلند پالیسی ریٹیں (جن میں سال کے اختتام سے پہلے تھوڑی کمی آئی) کی وجہ سے فانسٹگ لaggت کافی حد تک بڑھی۔

پائیداری اور محالیاتی عزم

خیر پور شو گرملن پس ماحولیاتی اثرات کو کم سے کم کرنے کے لیے پر عزم ہے۔ مندھ ماحولیاتی پالیسی ایک 2013 کے مطابق، ہم نے 3,000 کیوب میٹر/دن کی صلاحیت کے ساتھ ایک ویسٹ وائز ٹریئننگ ستم نصب کیا ہے، جس سے زراعت کے لیے ٹریڈنگ پالی کے دوبارہ استعمال کو ممکن بنایا گیا ہے۔ یہ اقدام نہ صرف پالی کی قلت کو دور کرتا ہے بلکہ آؤڈگی میں بھی کمی لاتا ہے۔

کارپوریٹ سماجی ذمہ داری (CSR)

مقلاتی برادری کی مدد کرنا ہمارے آپریشنز کی بنیاد رہا ہے۔ ہم نے تعلیم، صحت کی دیکھ بھال اور بنیادی ڈھانچے کی ترقی کے شعبوں میں کمی اقدامات کیے ہیں، جو سماجی بہبود کے لیے ہماری غیر مترکز ایجادی کو ظاہر کرتے ہیں۔

حکمرانی اور بورڈ کی کارکردگی

بورڈ آف ڈائریکٹرز کی تشکیل کا رو بدل کے شبے میں وسیع تجربے کے ساتھ مختلف پس منظر رکھنے والے اداکاریں پر مشتمل ہے، جو کمپنی کی انتظامیہ کو باقاعدگی سے حکمت عملی کی رہنمائی اور مشورے فراہم کرتے ہیں۔ بورڈ کو اس کی مخصوص کمیٹیوں کی طرف سے موثر طریقے سے مدد فراہم کی جاتی ہے، جو حکمرانی اور گلگرانی میں اہم کردار ادا کرتی ہیں:

اکٹ کمیٹی: یہ مالی بیانات کا جائزہ لیتی ہے، یہ تینی بناتی ہے کہ وہ کمپنی کی حقیقی مالی حالت کی منصفانہ عکاسی کرتے ہیں۔ کمیٹی اندر وینی آئزو ایکسپریس کو بھی تینی بناتی ہے اور اندر وینی ویروینی آئٹ کے عمل کی گلگرانی کرتی ہے۔

Independent Auditor's Review Report

To the members of Khairpur Sugar Mills Limited

Review Report on the Statement of Compliance contained in listed companies (Code of Corporate Governance) Regulations, 2019

We have reviewed the enclosed Statement of Compliance with the Listed companies (Code of Corporate Governance) Regulations, 2019 (the Regulations) prepared by the Board of Directors of **Khairpur Sugar Mills Limited** ("the Company") for the year ended September 30, 2025 in accordance with the requirement of regulation 36 of the Regulation.

The responsibility for compliance with the Regulations is that of the Board of Directors of the Company. Our responsibility is to review whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Regulations and report if it does not and to highlight any non-compliance with the requirements of the Regulations. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Regulations.

As a part of our audit of the financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Regulation require the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval its related party transactions. We are only required and have ensured compliance of this requirement to the extent of the approval of the Related party transaction by the board of directors upon recommendations of the Audit committee.

Based on our review, nothing has come to our attention which causes us to believe that the 'Statement of Compliance' does not appropriately reflect the Company's compliance, in all material respects, with the requirements contained in the Regulations as applicable to the Company for the year ended September 30, 2025.

The company has explained in the statement of compliance, the non-compliance of the Regulation 19 and 24.

Reanda Haroon Zakaria Aamir Salman Rizwan & Co
Reanda Haroon Zakaria Aamir Salman Rizwan & Company
Chartered Accountants

Place: Karachi
Dated: December 30, 2025
UDIN: CR2025101275NHWqYtui

Statement of Compliance with Listed Companies

(CODE OF CORPORATE GOVERNANCE) REGULATIONS, 2019

Khairpur Sugar Mills Limited (the Company) has complied with the requirements of listed Companies (Code of Corporate Governance) Regulations 2019, in the following manner:

Name of Company : **KHAIRPUR SUGAR MILLS LIMITED**

For the Year ended : **SEPTEMBER 30, 2025**

1. The total number of Directors are seven as per the following:

Sr. No.	Category	Number
a)	Male:	Five (5)
b)	Female:	Two (2)

2. The composition of the Board is as follows:

Sr. No.	Category	Number
(i)	Independent Directors	Mr. Asif Khan Brohi Mr. Ghulam Nabi Memon Morai
(ii)	Non-Executive Directors	Mr. Fahad Mubeen Jumani Mrs. Qamar Mubeen Jumani Miss. Arisha Mubeen Jumani
(iii)	Executive Directors	Mr. Muhammad Mubeen Jumani Mr. Faraz Mubeen Jumani
(iv)	Female Directors	Mrs. Qamar Mubeen Jumani Miss. Arisha Mubeen Jumani

Fraction (0.33) related to the requirement for number of independent Director is less than 0.5 and therefore, has not been rounded up as one.

3. The Directors have confirmed that none of them is serving as a director on more than seven listed companies, including this, Company.
4. The Company has prepared a "Code of Conduct" and has ensured that appropriate steps have been taken to Disseminate it throughout the Company along with its supporting policies and procedures.
5. The Board has developed a vision / mission statement, overall corporate strategy and significant policies of the Company. The Board has ensured that a complete record of particulars of the significant policies along with their date of approval or updating is maintained by the company.
6. All the powers of the Board have been duly exercised and decisions on relevant matters have been taken by the Board / shareholders as empowered by the relevant provisions of The Companies Act 2017 (the Act) and the Regulations.
7. The meetings of the Board were presided over by the Chairperson and, in her absence, by a director elected by the Board for this purpose. The Board has complied with the requirements of the Act and the Regulations with respect to frequency, recording and circulating minutes of meeting of Board.

8. The Board has a formal policy and transparent procedures for remuneration of Directors in accordance with the Act and the Regulations.
9. All directors are exempted from the Director Training Program (DTP) as they meet the exemption requirements except one director. The company is planning to arrange DTP for one director and at least one head of department in next year. Additionally, the two (2) independent directors, have been registered with the Pakistan Institute of Corporate Governance (PICG) as per the regulations.
10. There were no new appointments of the Chief Financial Officer during the year. The Board acknowledged the resignation of Mr. Irfan Ali, who was serving as the Internal Auditor of the Company, effective from January 31, 2025. Subsequently, the Board approved the appointment of Mr. Ali Kazmi as the new Head of Internal Audit, based on the recommendation of the Audit Committee in its meeting held on February 10, 2025, with effect from February 15, 2025. All appointments, including their remuneration and terms and conditions of employment, are in compliance with the relevant requirements of the Regulations.
11. Chief Financial Officer and Chief Executive Officer duly endorsed the financial statements before approval of the Board.
12. The Board had formed committees comprising of members given below:

Sr. No.	Name of Committee	Composition	
		Name	Designation
(i)	Audit Committee	Mr. Asif Khan Brohi	Chairman/Member
		Mr. Ghulam Nabi Memon Morai	Member
		Mrs. Qamar Mubeen Jumani	
(ii)	Human Resource and Remuneration Committee	Mr. Asif Khan Brohi	Chairman/Member
		Mr. Ghulam Nabi Memon Morai	Member
		Mrs. Qamar Mubeen Jumani	
(iii)	Nomination Committee	Mr. Asif Khan Brohi	Chairman/Member
		Mr. Fahad Mubeen Jumani	Member
		Mrs. Qamar Mubeen Jumani	
(iv)	Risk Management Committee	Mr. Asif Khan Brohi	Chairman/Member
		Mr. Muhammad Mubeen Jumani	Member
		Miss. Arisha Mubeen Jumani	
(v)	Sustainability (ESG) Committee	Mr. Asif Khan Brohi	Chairman/Member
		Mr. Muhammad Mubeen Jumani	Member
		Miss. Arisha Mubeen Jumani	

13. The terms of reference of the aforesaid committees have been formed, documented, and advised to the committees for compliance.
14. The frequency of meetings (quarterly/half yearly/yearly) were during the financial year as per following:

Sr. No.	Name of Committee	Number of meetings held during the Financial Year ended September 30, 2025
01.	Audit Committee:	Four (04)
02.	Human Resource and Remuneration Committee	One (01)
03.	Nomination Committee	One (01)
04.	Risk Management Committee	One (01)
05.	Sustainability (ESG) Committee	One (01)

15. The Board has set up an effective internal audit function who are considered suitably qualified and experienced for the purpose and are conversant with the policies and procedures of the company.
16. The statutory auditors of the Company have confirmed that they have been given a satisfactory rating under the Quality control review program of the Institute of Chartered Accountants of Pakistan (ICAP) and registered with Audit Oversight Board of Pakistan, that they and all their partners are in compliance with International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by the Institute of Chartered Accountants of Pakistan (ICAP) and that they and the partners of the firm involved in the audit are not a close relative (spouse, parents, dependent and non-dependent children) of the Chief Executive Officer, Chief Financial Officer, head of Internal Audit, Company Secretary or Director of the company.
17. The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the Act, these Regulations or any other regulatory requirement and the auditors have confirmed that they have observed IFAC guidelines in this regard;
18. We confirm that all requirements of regulations 3, 6, 7, 8, 27, 32, 33 and 36 of the Regulations have been complied.
19. Explanation for non-compliance with requirements, other than Regulations 3, 6, 7, 8, 27, 32, 33 and 36 are given below:

Sr. No.	Requirement	Regulation Number	Explanation of Non - Compliance
01.	<p>Director's Training:</p> <p>The directors on their board are encouraged have acquired the prescribed certification under any director training program offered by institutions, local or foreign, that meet the criteria specific by commission and approved by it.</p> <p>Head of department DTP training. It is encouraged that the company makes an arrangement of training for:</p> <p>a) At least one head of department every year, Under the Director's Training programs.</p>	19	Six out of seven directors are in compliance with director training program, and for the remaining director, the company has planned to arrange DTP over the next year for one director and at least one head of department.
02.	<p>Simultaneously holding office by the same person officer and the company secretary by same person</p> <p>Office of holding of chief financial officer and the company secretary by same person</p>	24	Considering the volume and nature of transactions and corporate structure of the Company, positions of CFO and Company Secretary are not segregated. However, we may segregate duties of two offices if situation needed.



Mrs. Qamar Mubeen Jumani
Chairperson

Dated: December 30, 2025
Place: Karachi

Independent Auditor's Report

To the members of Khairpur Sugar Mills Limited
on the Audit of the Financial Statements

Opinion

We have audited the annexed financial statements of **Khairpur Sugar Mills Limited** which comprise the statement of financial position as at September 30, 2025, and the statement of profit or loss and other comprehensive income, the statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the statement of financial position, the statement of profit or loss and other comprehensive income, the statement of changes in equity, and the statement of cash flows together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at September 30, 2025 and of the profit and other comprehensive income, the changes in equity and its cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants* as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matter

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Following is the key audit matter:

<i>Key Audit Matter</i>	<i>How the matter was addressed in our audit</i>
<p>1. Revaluation of Property, Plant & Equipment</p> <p>The company follows revaluation model for its property, plant, and equipment.</p> <p>As at September 30, 2025, the carrying value of property, plant and equipment after revaluation was Rs. 5,910/- million which included an amount of Rs. 480/- million relating to land, an amount of Rs. 692/- million relating to buildings and an amount of Rs. 4,738/- million relating to plant and machinery.</p> <p>The fair value of the company's property, plant and equipment was assessed by management based on independent valuation performed by an external valuation expert as of September 30, 2025.</p> <p>We identified valuation of property, plant, and equipment as key audit matter due significant carrying value and significant management judgement.</p>	<p>Our procedures included the following:</p> <ul style="list-style-type: none"> • Obtained valuation report of external valuation expert. • Evaluated the qualification, independence, experience, and competency of external valuation expert engaged by the company as valuation expert. • Obtained understanding of valuation processes and techniques adopted by valuation expert to assess whether they are in line with company's norms. • Assessed the adequacy of related disclosures in the annexed financial statements.

Information Other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report for the year ended September 30, 2025 but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Board of directors are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the board of directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the board of directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

Based on our audit, we further report that in our opinion:

- a) proper books of account have been kept by the Company as required by the Companies Act, 2017 (XIX of 2017);
- b) the statement of financial position, the statement of profit or loss and other comprehensive income, the statement of changes in equity, and the statement of cash flows together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;
- c) investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business; and
- d) no zakat was deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980).

The engagement partner on the audit resulting in this independent auditor's report is **Muhammad Farooq**.

Reanda Haroon Zakaria Aamir Salman Rizwan & Co

Reanda Haroon Zakaria Aamir Salman Rizwan & Company
Chartered Accountants

Place: Karachi
Date: December 30, 2025
UDIN: AR20251012765jdHJtyv

Statement of Financial Position

As at September 30, 2025

		Note	2025	2024
			Rupees in '000'	
ASSETS				
Non-Current Assets				
Property, plant and equipment	4		6,390,892	4,919,764
Intangible assets	5		7,104	7,478
Long term deposits	6		69,565	23,671
			6,467,562	4,950,913
Current Assets				
Stock in trade	7		1,608,514	2,204,746
Stores, spares and loose tools	8		218,215	275,158
Short term investment			-	61,948
Trade debts	9		585,954	-
Advances	10		1,429,534	924,183
Deposits, prepayments and other receivables	11		141,809	290,147
Tax refund due from government	12		7,811	-
Cash and bank balances	13		218,769	82,246
			4,210,606	3,838,428
Total Assets			10,678,167	8,789,341
EQUITY AND LIABILITIES				
Authorized Capital				
20,000,000 Ordinary shares of Rs. 10 each			200,000	200,000
Share capital and reserves				
Issued, subscribed and paid up capital	14		160,175	160,175
Revenue reserves - accumulated profit			557,541	395,911
Surplus on revaluation of property, plant and equipment - net	15		3,144,289	2,368,193
Subordinated loan	16		1,140,657	1,140,657
			5,002,662	4,064,936
Non-Current Liabilities				
Long term financing	17		224,065	294,362
Deferred liabilities	18		1,246,664	843,203
Lease liabilities	19		247,356	48,966
			1,718,085	1,186,531
Current Liabilities				
Current portion of lease liabilities	19		53,187	13,194
Trade and other payables	20		761,615	1,050,004
Short term borrowings	21		2,944,832	2,146,747
Accrued markup			197,786	293,364
Provision for taxation	22		-	34,565
			3,957,420	3,537,874
Contingencies and Commitment	23			
Total Equity and Liabilities			10,678,167	8,789,341

The annexed notes 1 to 44 form an integral part of these financial statements.



Faraz Mubeen Jumani
Chief Executive Officer



Mirza Muhammad Bilal Kamil
Chief Financial Officer



Muhammad Mubeen Jumani
Director

Place: Karachi, Dated: December 30, 2025

Statement of Profit or Loss and Other Comprehensive Income

For the year ended September 30, 2025

	Note	2025	2024
		Rupees in '000'	
Sales - net	24	11,137,024	11,363,646
Cost of sales	25	(9,992,436)	(10,191,532)
Gross profit		1,144,588	1,172,114
Administrative expenses	26	(370,280)	(300,544)
Distribution cost	27	(34,861)	(32,713)
Other income	28	43,170	14,355
Other operating expenses	29	(47,933)	(26,535)
		(409,904)	(345,437)
Operating profit		734,684	826,677
Finance cost	30	(468,773)	(568,479)
Profit before income tax and final taxes		265,911	258,198
Minimum tax differential/ Final Taxes		(53,960)	(14,959)
Profit before income tax		211,951	243,239
Income tax	31	(150,430)	(183,406)
Profit after income tax		61,521	59,833
Other comprehensive income for the year			
(a) Items that will be reclassified subsequently to the statement of profit or loss.		-	-
(b) Items that will not be reclassified subsequently to the statement of profit or loss.		-	-
		-	-
Total comprehensive income for the year		61,521	59,833
Earning per share - basic and diluted (Rupees)	32	3.84	3.74

The annexed notes 1 to 44 form an integral part of these financial statements.



Faraz Mubeen Jumani
Chief Executive Officer



Mirza Muhammad Bilal Kamil
Chief Financial Officer



Muhammad Mubeen Jumani
Director

Place: Karachi, Dated: December 30, 2025

Statement of Changes in Equity

For the year ended September 30, 2025

	<i>Issued, subscribed & paid-up capital</i>	<i>Revenue reserves - Accumulated profit</i>	<i>Revaluation surplus on property, plant and equipment</i>	<i>Subordinated Loan</i>	<i>Total</i>
<i>Note</i>	<i>Rupees in '000'</i>				
Balance as at September 30, 2023	160,175	234,411	2,469,860	1,140,657	4,005,103
Profit for the year	-	59,833	-	-	59,833
Total comprehensive income					
Transfer of incremental depreciation from revaluation surplus on property, plant and equipment - net of tax	-	101,667	(101,667)	-	-
	-	161,500	(101,667)	-	59,833
Balance as at September 30, 2024	160,175	395,911	2,368,193	1,140,657	4,064,936
Profit for the year	-	61,521	-	-	61,521
Total comprehensive income					
Revaluation surplus arises during the year - net of tax	15	-	876,205	-	876,205
Transfer of incremental depreciation from revaluation surplus on property, plant and equipment - net of tax	-	100,109	(100,109)	-	-
Balance as at September 30, 2025	160,175	557,541	3,144,289	1,140,657	5,002,662

The annexed notes 1 to 44 form an integral part of these financial statements.



Faraz Mubeen Jumani
Chief Executive Officer



Mirza Muhammad Bilal Kamil
Chief Financial Officer



Muhammad Mubeen Jumani
Director

Place: Karachi, Dated: December 30, 2025

Statement of Cash Flows

For the year ended September 30, 2025

	Note	2025	2024
		Rupees in '000'	
A. CASH FLOWS FROM OPERATING ACTIVITIES			
Profit before income tax and final taxes		265,911	258,198
Adjustment for non-cash charges and other items:			
Depreciation & Amortization	4	270,209	250,066
Provision for Doubtful debts	9	-	
Provision for Workers' Welfare & Worker's Profit Participation Funds	29	19,875	17,876
Finance cost	30	468,773	568,479
Gain on disposal of PPE	28	(9,294)	(9,640)
Working capital changes	33.1	(598,056)	(158,490)
Cash generated from operations		417,418	926,489
Finance cost paid		(555,281)	(478,118)
Workers' Profit Participation paid		-	(35,662)
Workers' Welfare Fund		-	(6,689)
Income tax paid		(188,938)	(186,277)
Long term deposits		3,512	(10,839)
Net cash (used in) / generated from operating activities		(323,289)	208,904
B. CASH FLOWS FROM INVESTING ACTIVITIES			
Capital expenditure	4	(298,304)	(121,586)
Capital work-in-progress - net	4.2	(24,397)	(3,010)
Short term investment		61,948	(39,648)
Proceeds from disposal of property, plant & equipment	4	11,950	11,400
Net cash used in investing activities		(248,803)	(152,844)
C. CASH FLOWS FROM FINANCING ACTIVITIES			
Market Committee fee paid	18	-	(2,009)
Long term loans received	17	(70,297)	(188,177)
Lease rental - paid	19	(19,173)	22,573
Short term finance - net	21	798,085	165,499
Net cash generated from / (used in) financing activities		708,615	(2,114)
Net increase in cash and cash equivalents		136,523	53,946
Cash and cash equivalents at the beginning of the year		82,246	28,300
Cash and cash equivalents at the end of the year		218,769	82,246

The annexed notes 1 to 44 form an integral part of these financial statements.



Faraz Mubeen Jumani
Chief Executive Officer



Mirza Muhammad Bilal Kamil
Chief Financial Officer



Muhammad Mubeen Jumani
Director

Place: Karachi, Dated: December 30, 2025

Notes to the Financial Statements

For the year ended September 30, 2025

1 **LEGAL STATUS AND NATURE OF BUSINESS**

Khairpur Sugar Mills Limited (the Company) was incorporated in Pakistan on August 23, 1989 as a public limited company under the repealed Companies Ordinance, 1984 (Now Companies Act, 2017). The Company is listed on Pakistan Stock Exchange Limited. The company is principally engaged in the manufacture and sale of sugar and by-products.

The geographical location and address of the Company's business units, including plant is as under:

- The head office of the Company is situated at 51/2/4, 26th Street, khayaban-e-Janbaz, DHA, Karachi, Sindh.
- The manufacturing facilities of the company are situated at Naroo Dhoro, Tando Masti road, Taluka Kot Diji, Khairpur in the province of Sindh.

2 **BASIS OF PREPARATION**

2.1 **Statement of Compliance**

The Financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for financial reporting. The accounting and reporting standards as applicable in Pakistan comprise of:

- International Financial reporting standards (IFRS standards) issued by international Accounting standards Board (IASB) as notified under Companies Act, 2017; and
- Provisions of and directives issued under the Companies Act, 2017.

Where the provisions of and directives issued under the Companies Act, 2017 differ from IFRS standards, the provisions of and directives issued under the companies Act, 2017 have been followed.

2.2 **Basis of Measurement**

These financial statements have been prepared under the historical cost convention, except as otherwise disclosed hereafter.

2.3 **Functional and presentation currency**

These financial statements are presented in Pakistani rupees which is the functional currency of the company. Figures are rounded off to the nearest thousand rupee, unless otherwise stated.

2.4 **Significant accounting estimates and judgments**

The preparation of financial statements in conformity with approved accounting and reporting standards standards requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Company's accounting policies. Estimates and judgments are continually evaluated and are based on historic experience and other factors, including expectation of future events that are believed to be reasonable under the circumstances. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future period affected.

In the process of applying the accounting polices, management has made the following estimates and judgments which are significant to the financial statements:

- a) Determining the residual values and useful lives of property, plant and equipments (Note 3.1),
- b) Impairment / adjustments of inventories and stores to their net realizable value (Note 3.4 & 3.5),
- c) Recognition of taxation, levy and deferred tax (Note 3.10), and;
- d) Impairment of assets (Note 3.16.5 & 3.18).
- e) Trade Debts (Note 3.6).

Notes to the Financial Statements

For the year ended September 30, 2025

2.5 Standards, interpretations and amendments to approved accounting standards

2.5.1 Amendments to published accounting and reporting standards which are effective for the year ended September 30, 2025

There were certain amendments to accounting and reporting standards which became effective for the Company for the current year. However, these are considered not to be relevant or to have any significant impact on the Company's financial reporting and, therefore, have not been disclosed in these financial statements.

2.5.2 Standards, interpretations and amendments to the existing standards that are not yet effective and have not been early adopted by the company

Effective date (annual reporting periods beginning on or after)

- IAS 21	The Effects of changes in Foreign Exchange Rates (Amendments)	January 1, 2025
- IFRS 07	Financial Instruments (Amendments regarding disclosures)	January 1, 2026
- IFRS 17	Insurance Contracts	January 1, 2026
- IFRS 9	Financial Instruments (Amendments regarding the classification and measurement of financial instruments)	January 1, 2026
	Annual improvements to IFRS 7, IFRS 9, IFRS 10 (Consolidated Financial Statements) and IAS 7 (Statement of Cash Flows)	January 1, 2026
- IFRS 18	Presentation and disclosure in financial statement	January 1, 2027

3 MATERIAL ACCOUNTING POLICY INFORMATION

3.1 Property, plant and equipment

Fixed assets - Owned

These are stated at cost less accumulated depreciation and impairment losses, if any, except for freehold land, building, plant and machinery. Land is stated at revalued amount less impairment losses, if any. Building and plant & machinery are stated at revalued amount less accumulated depreciation and impairment losses, if any. Depreciation on fixed assets is charged to statement of profit or loss and other comprehensive income by applying reducing balance method at the rates specified in the relevant note.

Depreciation is charged when the asset is put to use till the asset is disposed.

Normal repairs and maintenance are charged to statement of profit or loss as and when incurred. Major renewals and improvements are capitalized.

The carrying values of tangible fixed assets are reviewed for impairment when event or changes in circumstances indicate that the carrying value may not be recoverable. If any such indication exists and where the carrying values exceed the estimated recoverable amount, the assets or cash-generating units are written down to their recoverable amount.

Gain/ loss on disposal of fixed assets are recognized in the statement of profit or loss and other comprehensive income.

Notes to the Financial Statements

For the year ended September 30, 2025

Right of use asset

A contract is, or contains a lease if the contract conveys a right to control the use of an identified asset for a period of time in exchange for consideration. The entity recognizes a right-of-use asset and lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, and subsequently at cost less accumulated depreciation and impairment losses if any, and adjusted for certain remeasurements of the lease liability. The right-of-use asset is depreciated at the rates and basis applied to the company's owned assets over the shorter of the lease term and the asset's useful life. The estimated useful lives of assets are determined on the same basis as that for owned assets. In addition, the right-of-use asset is periodically reduced by impairment losses, if any.

Lease Liabilities

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the entity's incremental borrowing rate. The lease liability is subsequently increased by the interest cost on the lease liability and decreased by lease payments made. It is re-measured when there is a change in future lease payments arising from a change in an index or rate, a change in assessment of whether extension option is reasonably certain to be exercised or a termination option is reasonably certain not to be exercised.

3.2 Capital work in progress

Capital work-in-progress is stated at cost accumulated up to the reporting date less impairment if any. Transfer are made to relevant property, plant and equipment category as and when assets are available for their intended use.

3.3 Intangible Assets

An intangible asset is recognized as an assets if it is probable that economic benefits attributable to the assets will flow to the company and cost of the assets can be measured reliably.

Intangible assets having finite useful lives are stated at cost less accumulated amortization and accumulated impairment losses, if any. Amortization is charged by applying reducing balance method, at the rate specified in relevant note, from the date the asset is available for use while in the case of assets disposed of, it is charged till the date of disposal. The useful lives and amortization method are reviewed and adjusted, if appropriate, at each reporting date.

Intangible assets having an indefinite useful life are stated at cost less accumulated impairment losses, if any. An intangible asset is regarded as having an indefinite useful life, when, based on an analysis of all the relevant factors, there is no foreseeable limit to the period over which asset is expected to generate net cash inflows for the Company.

An intangible asset with an indefinite useful life is not amortized. However, the carrying amount is reviewed at each reporting date or whenever there is an indication that the asset may be impaired, to assess whether it is in excess of its recoverable amount, and where the carrying value exceeds the estimated recoverable amount, it is written down to its estimated recoverable amount.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in statement of profit or loss and other comprehensive income when the asset is derecognized.

3.4 Stores and Spares

These are valued at lower of the moving average cost and net realizable value. Net realizable value comprise of estimated selling price in the ordinary course of the business less estimated cost necessary to make the sale. Provision is made for items considered obsolete and slow moving. Items in transit are valued at cost comprising invoice price and other charges paid thereon.

Major stores and spare parts qualify for recognition as property, plant and equipment when the Company expects to use these for more than one year. Transfer are made to relevant operating fixed assets category as and when such items are issued for use.

Notes to the Financial Statements

For the year ended September 30, 2025

Major stores and spare parts are valued at cost less accumulated impairment, if any.

3.5 *Stock in trade*

These are valued at lower of weighted average cost and net realizable value. Cost is determined as follows:-

- Work in process Prime cost plus proportionate allocation of manufacturing overheads based on stage of completion.
- Finished goods Prime cost plus an appropriate allocation of manufacturing overheads.
- By product Net realizable value.

Net realizable value comprises of estimated selling price in the ordinary course of the business less estimated cost necessary to make the sale.

3.6 *Trade debts*

These are classified at amortized cost and are initially recognised when they are originated and measured at fair value of consideration receivable. These assets are written off when there is no reasonable expectation of recovery. Actual credit loss experience over past years is used to base the calculation of expected credit loss (ECL).

3.7 *Loans, advances, deposits and prepayments*

These are stated at their amortized cost net of allowance for uncollectable amounts (if any).

3.8 *Trade and other payables*

Liabilities for trade and other amounts payable are carried at cost which is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to the Company.

3.9 *Employee benefits*

Defined contribution plan

The Company operates a recognised provident fund for all its eligible employees. Equal contributions are made, both by the Company and the employees, to the fund at the rate of 8.33% of the basic salary. The Company has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. The contributions are recognised as employee benefit expense when they are due.

3.10 *Taxation*

Current

Provision for current taxation is determined in accordance with provision of Income Tax Ordinance, 2001.

Levy

Tax charged under Income Tax Ordinance, 2001 which is not based on taxable income or any amount paid / payable in excess of the calculation based on taxable income or any minimum tax which is not adjustable against future income tax liability is classified as levy in the statement of profit or loss and other comprehensive income as these levies fall under the scope of IFRIC 12/IAS 37.

Notes to the Financial Statements

For the year ended September 30, 2025

Deferred

Deferred tax is recognized using the liability method, on all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts appearing in the financial statements. Deferred tax liabilities are recognized for all taxable temporary differences. Deferred tax assets are recognized for all deductible temporary differences to the extent that it is probable that the temporary differences will reverse in the future and taxable income will be available against which the temporary differences can be utilized.

The carrying amount of all deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilized.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the assets is realised or the liability is settled, based on tax rates that have been enacted or substantially enacted by the reporting date.

3.11 Provisions

A provision is recognized when the Company has an obligation (legal or constructive), as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

3.12 Revenue recognition

Revenue is recognized to the extent it is probable that the economic benefits will flow to the Company and the revenue can be measured reliably. Revenue is measured at the fair value of the consideration received or receivable, and is reduced for the allowances such as taxes, duties, commissions, sales returns and trade discounts. The following recognition criteria must be met before revenue is recognized:

- Revenue from sale of goods is recognized when or as control of goods has been transferred to buyer and performance obligation is met.
- Return on bank deposits is recognized on accrual basis.
- Other income is recognized when performance obligation is met.

3.13 Cash and cash equivalents

For the purpose of cash flow statement, these include cash in hand and balances at bank.

3.14 Borrowing Cost

These are incurred on short term borrowings and are charged to statement of profit or loss and other comprehensive income in the year in which it is incurred except to the extend of borrowing costs that are directly attributable to the acquisition, contribution and commissioning of a qualify asset which are capitalized.

3.15 Related party transactions

All transactions with related parties are carried out by the Company at arms' length basis, except for Loans from Directors which are interest free.

3.16 Financial Instruments

3.16.1 Initial Recognition

All financial assets and liabilities are initially measured at cost which is the fair value of the consideration given or received. These are subsequently measured at fair value, amortized cost as the case may be.

Notes to the Financial Statements

For the year ended September 30, 2025

3.16.2 Classification of financial assets

The Company classifies its financial instruments in the following categories:

- at amortized cost.
- at fair value through other comprehensive income (“FVOCI”), or
- at fair value through profit and loss (“FVTPL”).

The Company determines the classification of financial assets at initial recognition. The classification of instruments (other than equity instruments) is driven by the Company’s business model for managing the financial assets and their contractual cash flow characteristics.

Financial assets at amortized cost

Financial assets that meet the following conditions are subsequently measured at amortized cost:

- a) the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- b) the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at fair value through OCI

Financial assets that meet the following conditions are subsequently measured at FVOCI:

- a) the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- b) the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

However, Company may make an irrevocable election at initial recognition for particular investments in equity instruments that would otherwise be measured at fair value through profit or loss to present subsequent changes in fair value in other comprehensive income.

Financial assets at fair value through P&L

A financial asset is measured at fair value through P&L unless it is measured at amortized or at fair value through OCI.

3.16.3 Financial liabilities

The Company classifies its financial liabilities in the following categories:

- at fair value through profit and loss (“FVTPL”), or
- at amortized cost.

Financial liabilities are measured at amortized cost, unless they are required to be measured at FVTPL (such as instruments held for trading or derivatives) or the Company has opted to measure them at FVTPL.

3.16.4 Subsequent measurement

Financial assets at FVOCI

Elected investments in equity instruments at FVOCI are initially recognized at fair value plus transaction costs. Subsequently, they are measured at fair value, with gains or losses arising from changes in fair value recognized in OCI.

Notes to the Financial Statements

For the year ended September 30, 2025

Investments in un-quoted equity instruments at FVOCI are initially recognized at fair value plus transaction costs. Subsequently, they are measured at fair value. However, in limited circumstances, where there is insufficient recent information is available or where there is wide range of possible fair value measurements, the cost may be an appropriate estimate of fair value.

Financial assets and liabilities at amortized cost

Financial assets and liabilities at amortized cost are initially recognized at fair value plus or minus transaction costs, and subsequently carried at amortized cost, and in the case of financial assets, less any impairment.

Financial assets and liabilities at FVTPL

Financial assets and liabilities carried at FVTPL are initially recorded at fair value and transaction costs are expensed in the statement of profit or loss and other comprehensive income. Realized and unrealized gains and losses arising from changes in the fair value of the financial assets and liabilities held at FVTPL are included in the statement of profit or loss and other comprehensive income in the period in which they arise. Where management has opted to recognize a financial liability at FVTPL, any changes associated with the Company's own credit risk will be recognized in other comprehensive income/(loss). Currently, there are no financial liabilities designated at FVTPL.

3.16.5 Impairment of financial assets at amortized cost

The Company recognizes a loss allowance for expected credit losses (ECLs) on financial assets (i.e. trade debts) that are measured at amortized cost. For trade debts, the company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk but instead recognizes a loss allowance based on lifetime ECLs at each reporting date. As per IFRS 9 the simplified approach, a provision matrix is applied on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment. A financial asset is written off when there is no reasonable expectation of recovering the contractual cashflows. However, the Company assess no impact of ECL in these financial statements.

3.16.6 Derecognition

Financial assets

The Company derecognizes financial assets only when the contractual rights to cash flows from the financial assets expire or when it transfers the financial assets and substantially all the associated risks and rewards of ownership to another entity.

On derecognition of a financial asset measured at amortized cost, the difference between the asset's carrying value and the sum of the consideration received and receivable is recognized in profit or loss.

In addition, on derecognition of an investment in a debt instrument classified as at FVTOCI, the cumulative gain or loss previously accumulated in the investments revaluation reserve is reclassified to profit or loss.

In contrast, on derecognition of an investment in equity instrument which the Company has elected on initial recognition to measure at FVOCI, the cumulative gain or loss previously accumulated in the investments revaluation reserve is not reclassified to profit or loss, but is transferred to revenue reserve.

Financial liabilities

The Company derecognizes financial liabilities only when its obligations under the financial liabilities are discharged, cancelled or expired. The difference between the carrying amount of the financial liability derecognized and the consideration paid and payable, including any non-cash assets transferred or liabilities assumed, is recognized in the statement of profit or loss and other comprehensive income.

Notes to the Financial Statements

For the year ended September 30, 2025

3.16.7 *Offsetting of financial assets and financial liabilities*

Financial assets and financial liabilities are offset and the net amount is reported in the financial statements only when there is a legally enforceable right to set-off the recognized amounts and the Company intends either to settle on a net basis or to realize the assets and to settle the liabilities simultaneously.

3.17 *Foreign currencies*

Transaction in foreign currencies are recorded into rupees at the rates approximating those prevailing on the date of each transaction. Monetary assets and liabilities in foreign currencies are reported in rupees using the exchange rates approximating those prevailing on the reporting date. Exchange differences are included in statement of profit or loss and other comprehensive income currently.

3.18 *Impairment*

Non-financial assets

The Company assesses at each statement of financial position date whether there is any indication that assets, may be impaired. If such indication exists, the carrying amounts of such assets are reviewed to assess whether they are recorded in excess of their recoverable amount. Where carrying values exceed the respective recoverable amount, assets are written down to their recoverable amounts and the resulting impairment loss is recognized in profit or loss account. The recoverable amount is the higher of an asset's 'fair value less costs to sell' and 'value in use'.

When impairment loss is subsequently reversed, the carrying amount of the asset is increased to the revised recoverable amount but limited to the extent of the carrying amount that would have been determined (net of amortization or depreciation) had no impairment loss been recognized. Reversal of impairment loss is recognized as income.

3.19 *Earnings per share*

The Company presents basic and diluted earnings per share (EPS) for its ordinary shares. Basic EPS is calculated by dividing the profit and loss attributable to ordinary share holders of the Company by the weighted average number of ordinary shares. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary share holders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares.

3.20 *Revaluation surplus*

Surplus on revaluation of land, building and plant & machinery is credited to the surplus on revaluation account net of deferred tax. Revaluation is carried out with sufficient regularity to ensure that the carrying amount of assets does not differ materially from the estimated fair value.

		2025	2024
	Note	<i>Rupees in '000'</i>	
4 PROPERTY, PLANT AND EQUIPMENT			
Operating fixed assets - tangible	4.1	6,307,605	4,860,874
Capital work in progress	4.2	83,287	58,890
		6,390,892	4,919,764

Notes to the Financial Statements

For the year ended September 30, 2025

4.1 Operating fixed assets - tangible

	Owned							Right to use			
	Freehold land	Building on freehold land	Plant and machinery	Furniture and fittings	Office equipment	Factory equipment	Vehicles	Plant and machinery	Vehicles	Total	
	Rupees in '000'										
Net book values	450,000	632,147	3,766,813	13,922	26,375	9,367	58,906	-	33,190	4,990,720	
<i>For the year ended September 30, 2024</i>											
Additions during the year	-	-	82,552	-	1,228	-	6,838	-	30,968	121,586	
Disposal											
Cost	-	-	-	-	-	-	(8,630)	-	-	(8,630)	
Accumulated Depreciation	-	-	-	-	-	-	6,870	-	-	6,870	
	-	-	-	-	-	-	(1,760)	-	-	(1,760)	
Depreciation for the year	-	(31,607)	(189,972)	(1,392)	(2,708)	(936)	(12,290)	-	(10,767)	(249,672)	
Net book values	450,000	600,540	3,659,393	12,530	24,895	8,431	51,694	-	53,391	4,860,874	
<i>For the year ended September 30, 2025</i>											
Additions during the year	-	-	202,050	-	45	-	96,209	199,081	-	497,385	
Transfer from ROUA											
Cost	-	-	-	-	-	-	7,900	-	(7,900)	-	
Accumulated Depreciation	-	-	-	-	-	-	(7,900)	-	7,900	-	
	-	-	-	-	-	-	-	-	-	-	
Revaluation surplus during the year	30,000	121,995	1,069,843	-	-	-	-	-	-	1,221,838	
Disposal											
Cost	-	-	-	-	-	-	(9,825)	-	-	(9,825)	
Accumulated Depreciation	-	-	-	-	-	-	7,168	-	-	7,168	
	-	-	-	-	-	-	(2,657)	-	-	(2,657)	
Depreciation for the year	-	(30,421)	(193,595)	(1,253)	(2,493)	(843)	(23,862)	(6,690)	(10,678)	(269,835)	
Net book values	480,000	692,114	4,737,691	11,277	22,447	7,588	121,384	192,391	42,713	6,307,605	
As at September 30, 2024											
Cost or revaluation	450,000	749,779	4,581,974	20,387	45,542	17,304	114,629	-	79,658	6,059,274	
Accumulated depreciation	-	(149,239)	(922,581)	(7,857)	(20,647)	(8,873)	(62,935)	-	(26,267)	(1,198,399)	
Net book values	450,000	600,540	3,659,393	12,530	24,895	8,431	51,694	-	53,391	4,860,874	
As at September 30, 2025											
Cost or revaluation	480,000	871,774	5,853,867	20,387	45,587	17,304	201,013	199,081	79,658	7,764,573	
Accumulated depreciation	-	(179,660)	(1,116,176)	(9,110)	(23,140)	(9,716)	(79,629)	(6,690)	(36,945)	(1,456,968)	
Net book values	480,000	692,114	4,737,691	11,277	22,447	7,588	121,384	192,391	42,713	6,307,605	
Rate of depreciation	0%	5%	5%	10%	10%	10%	20%	5%	20%		

Details of operating fixed assets disposed off during the year are as follows:

Particulars of Asset	Cost	Accumulated depreciation	Net Book Value	Sale proceeds	Gain/(loss)	Mode of disposal	Particulars of Buyers	Nature of relationship	Rupees in '000'	
									Rupees in '000'	
Vehicles										
Hinobus JB-9779	9,250	6,623	2,627	11,500	8,873	Negotiation	Abdur Rehman	Third Party		
Mehran-AYQ 201	575	545	30	450	420	Negotiation	Faiza Zahid	Third Party		
	9,825	7,168	2,657	11,950	9,294					

Notes to the Financial Statements

For the year ended September 30, 2025

		2025	2024
	Note	<i>Rupees in '000'</i>	
4.1.1 Depreciation charge for the year has been allocated as follows:			
Cost of sales	25	218,169	222,516
Administration expense	26	51,666	27,156
		<hr/> 269,835	<hr/> 249,672

4.1.2 Had the Free hold land, Factory building on free hold land, and plant and machinery not been revalued, the total carrying values as at September 30, 2025 would have been as follows;

Free hold land	11,831	11,831
Factory building on free hold land	154,107	162,218
Plant and machinery	1,504,176	1,377,030
	1,670,114	1,551,079

4.1.3 The forced sale value of Free Hold Land, Factory Building, and Plant and Machinery had assessed at **Rs.432.00 million** (2024: Rs. 405.00 million), **Rs.590.76 million** (2024: Rs. 555.85 million) and **Rs.3,795.82 million** (2024: Rs. 3,062.78 million) respectively.

2025 **2024**
Rupees in '000'

4.2 *Capital work in progress*

Plant & Machinery

Opening balance	58,890	55,880
Add: Additions during the year	24,397	3,199
Less: Transferred to property, plant and equipment	-	(189)
	83,287	58,890

5 INTANGIBLE ASSETS

Software

Opening	7,478	7,872
Amortization	(374)	(394)
	7,104	7,478

Rate of amortization

LONG TERM DEPOSITS		
Deposits against right of use asset	69,222	19,816
Other deposits	343	3,855
	69,565	23,671

Notes to the Financial Statements

For the year ended September 30, 2025

		2025	2024
	Note	<i>Rupees in '000'</i>	
7 STOCK IN TRADE			
<i>Finished goods</i>			
- Sugar		1,486,047	2,137,137
- Bagasse		118,744	65,576
- Molasses		1,826	354
	7.1	<u>1,606,617</u>	<u>2,203,067</u>
Work in process		1,897	1,679
		<u>1,608,514</u>	<u>2,204,746</u>

7.1 Inventory having carrying value of Rs.1,081.49 million (2024 : Rs. 667.86 million) has been pledged against bank financing.

		2025	2024
		<i>Rupees in '000'</i>	
8 STORES, SPARES AND LOOSE TOOLS			
Stores, spares and loose tools		228,994	285,937
Provision for obsolescence and slow moving items		<u>(10,779)</u>	<u>(10,779)</u>
		<u>218,215</u>	<u>275,158</u>

8.1 Most items of the stores and spares are interchangeable in nature and can be used as machine spares or consumed as stores.

		2025	2024
		<i>Rupees in '000'</i>	
9 TRADE DEBTS			
Considered Good - Unsecured		585,954	-
		<u>585,954</u>	<u>-</u>

10 ADVANCES

Advances - Unsecured

- to growers	10.1	446,318	97,462
- to suppliers	10.2	518,456	515,309
- for expenses		436,332	293,050
- to staff	10.3	21,019	18,362
- against services		7,409	-
		<u>1,429,534</u>	<u>924,183</u>

10.1 Advances to growers

Considered good	446,318	97,462
Considered doubtful	1,428	1,428
Provision for doubtful advances	447,746	98,890
	<u>(1,428)</u>	<u>(1,428)</u>
	<u>446,318</u>	<u>97,462</u>

Notes to the Financial Statements

For the year ended September 30, 2025

	Note	2025	2024
		Rupees in '000'	
10.2 Advances to suppliers			
Considered good		518,456	515,309
Considered doubtful		6,294	6,294
		524,750	521,603
Provision for doubtful advances		(6,294)	(6,294)
		518,456	515,309
10.3 Advances to staff			
Considered good		21,019	18,362
Considered doubtful		367	367
		21,386	18,729
Provision for doubtful advances		(367)	(367)
		21,019	18,362
11 DEPOSITS, PREPAYMENTS AND OTHER RECEIVABLES			
Deposits	11.1 & 11.2	34,708	55,320
Prepayments		967	5,025
Other receivables	11.3	28,432	27,606
Freight subsidy	11.4	77,702	202,196
		141,809	290,147

11.1 In the year ended September 30, 2008, the company has paid Rs.5.22 million as performance money in relation to its agreement with Trading Corporation of Pakistan (TCP) for the purchase of 5,000 M. Tons sugar the season 2007-2008 at a price of Rs. 20,880 per metric ton. Due to non-performance of obligation by Trading Corporation of Pakistan, the company has withdrawn from the agreement but performance money is not refunded by TCP. The case has been decided in favour of TCP and company has filed review appeal in the Honorable Sindh High Court.

11.2 During the year ended September 30, 2024, the Cane Commissioner Sindh allocated a sugar export quota of MT 1,000 to each mill, contested in Sindh High Court (SHC) by some mills. The SHC permitted sugar export and directed mills to deposit Rs. 96.10 per kg of disputed quantity of MT 493, refundable along with accrued profit upon a favorable case conclusion. The company complied, depositing Rs. 47.38 million, expressing confidence in a positive outcome and recovery of the deposit and accrued profit post-case resolution. During the year ended September 30, 2025 the company has received Rs. 20.66 million.

11.3 In the year ended September 30, 2022, an amount of Rs. 16.34 million which was directly withdrawn from company's bank account by Competition Commission of Pakistan (CCP). Ref Note 23.1.3.

11.4 This is receivable against the cash freight subsidy related to sugar exports made during the financial year 2018 from Federal Government and the Government of Sindh.

During the current period Rs. 124.49 million received from Government of Sindh and the remaining balance shows amount receivable against cash freight subsidy and additional freight subsidy from Federal Government and Government of Sindh related to sugar export during the financial year 2018.

Notes to the Financial Statements

For the year ended September 30, 2025

The company with other sugar mills of Sindh have filed the petition before Honorable Sindh High Court regarding the outstanding portion of freight support subsidy payable by the Government of Sindh (GOS). The company's lawyer is optimistic about the outcome of suit in favor of company. Ref Note 23.1.7.

	2025	2024
	<i>Note</i>	<i>Rupees in '000'</i>
12 TAX REFUND DUE FROM GOVERNMENT		
Opening balance (Payable)/Refundable	(34,565)	-
Provision for the year	(146,562)	-
	<hr/>	<hr/>
Income tax paid / deducted during the year	(181,127)	-
Tax refundable	188,938	-
	<hr/>	<hr/>
	7,811	-
	<hr/>	<hr/>
13 CASH AND BANK BALANCES		
Cash in hand	70	1,787
Balances with banks in:		
- Current accounts	19,480	18,546
- Savings account	199,219	61,913
	<hr/>	<hr/>
	218,769	82,246
	<hr/>	<hr/>

13.1 Savings account carries a markup of 7.8% (2024: 5.2% per annum).

14 ISSUED, SUBSCRIBED AND PAID UP CAPITAL

2025	2024		
		<i>Number of Shares</i>	
16,017,500	16,017,500	Ordinary shares of Rs.10 each fully paid in cash	14.1

14.1 This include **13.02 million** (2024 : 12.06 million) ordinary shares of Rs. 10 each held by the directors and related parties.

14.2 The Shareholders' rights and privileges are governed through Company's Memorandum and Articles of Association. Voting rights, Board Selection, right of first refusal and block voting are in proportion to the shareholding.

Notes to the Financial Statements

For the year ended September 30, 2025

15	SURPLUS ON REVALUATION OF PROPERTY, PLANT AND EQUIPMENT - NET	<i>Note</i>	2025	2024
			<i>Rupees in '000'</i>	
	Revaluation surplus			
	Balance as at October 01		3,158,854	3,302,048
	Add: Surplus arises during the year		1,221,839	-
	Less : Transferred to unappropriated profit in respect of incremental depreciation charged during the year		(141,001)	(143,194)
			4,239,692	3,158,854
	Related deferred tax liability			
	Balance as at October 01		(790,662)	(832,188)
	Increase in revaluation surplus during the year		(345,633)	-
	Deferred tax on incremental depreciation charged during the year		40,892	41,526
			(1,095,403)	(790,662)
			3,144,289	2,368,193

15.1 The company had carried out revaluation of its freehold land, building and plant and machinery, the details of such revaluation are as under:

<i>Date of Revaluation</i>	<i>Revaluer Name</i>	<i>Revaluation surplus/(deficit) in million</i>
August 22, 2025	M/s. Oceanic Surveyors (Pvt.) Limited	1,221.84
January 31, 2023	M/s. Oceanic Surveyors (Pvt.) Limited	1,790.26
September 30, 2021	M/s. Oceanic Surveyors (Pvt.) Limited	820.061

16	SUBORDINATED LOAN		2025	2024
			<i>Rupees in '000'</i>	
	Loan from related parties		1,140,657	1,140,657
16.1	These are unsecured interest free loan and payable at the discretion of the company.			
17	LONG TERM FINANCING			
	Loan from associates	17.1	178,299	294,362
	Finance facility from DFI	17.2	45,766	-
			224,065	294,362

17.1 This represents loan from associates which is unsecured and carries markup at 1 Year KIBOR.

17.2 This represents loan from financial institution upto 76.27 million which carries markup at 3 Month KIBOR plus 2.5% and is payable quarterly in arrears for 12 quarters/3 years including a grace period of six months. The facility is secured against leased assets, personal guarantee of the directors and security deposit.

Notes to the Financial Statements

For the year ended September 30, 2025

		2025	2024
	Note	<i>Rupees in '000'</i>	
18 DEFERRED LIABILITIES			
Deferred tax liability	18.1	1,246,664	843,203
Market Committee fee	18.2	-	2,009
Less: Current portion		-	(2,009)
		1,246,664	843,203

18.1 Deferred tax liability

Taxable temporary differences:

Accelerated depreciation	381,935	316,988
Right of Use of Asset	68,180	13,470
Surplus on revaluation	1,095,403	790,662
	1,545,518	1,121,120

Deductible temporary differences:

Tax losses	(192,006)	(192,006)
Minimum tax credit	-	(65,477)
Provision for stores, loans and advances	(19,691)	(4,752)
Lease liability	(87,157)	(15,682)
	(298,854)	(277,917)
Deferred tax liability	1,246,664	843,203

18.2 Market committee fee payable

In the year ended 30 September 2015, the Company has settled the petition filed before the Honorable High Court of Sindh against Market Committee for payment of Market Committee fee for pending years from 2003-2004 to 2014-2015. As per agreed terms, the Company is liable to pay Rs. 40.19 million in 20 installments. During the year ended September 30, 2025 the company has settled entire outstanding liability.

19 LEASE LIABILITIES

The Company had entered into lease agreement with a commercial bank to acquire vehicles and a development finance institution to acquire Plant & Machinery. The purchase option is available to the Company after payment of the last installment and on surrender of deposit at the end of the lease period. Taxes, repairs and maintenance, insurance and other costs relating to the leased assets are to be borne by the Company. The implicit rate of return on lease finance ranges from **13.8% to 22.6% per annum** (2024 : 15.2% to 22.6% per annum).

Set out below the carrying amount of lease liabilities and the movements during the year:

Notes to the Financial Statements

For the year ended September 30, 2025

	Note	2025	2024
		Rupees in '000'	
As at October 01		62,160	39,587
Additions		248,847	30,968
Interest expense		8,709	9,270
Payments		(19,173)	(17,665)
As at September 30		300,543	62,160
Current		(53,187)	(13,194)
Non-current		247,356	48,966

19.1 Lease liabilities are payable as follows:

Minimum lease payment

Upto one year	84,667	20,656
More than one year but less than five years	278,187	58,144
	362,854	78,800

Financial charges

Upto one year	31,480	7,462
More than one year but less than five years	30,831	9,178
	62,311	16,640

Present value of minimum lease payments

Upto one year	53,187	13,194
More than one year but less than five years	247,356	48,966
Current maturity shown under current liabilities	300,543	62,160
	(53,187)	(13,194)
	247,356	48,966

20 TRADE AND OTHER PAYABLES

Creditors		289,229	269,262
Accrued liabilities		27,779	30,010
Market committee fee payable		792	10,567
Advance from customers	20.1	19,591	527,207
Unclaimed gratuity		14,341	14,341
Sales tax payables		297,317	114,835
Workers' Profit Participation Fund	20.2	29,966	13,804
Workers' Welfare Fund	20.3	19,070	13,484
Payable to provident fund	18.4	46,899	44,898
Withholding tax payable		16,631	11,596
		761,615	1,050,004

20.1 Advance from customers

Revenue recognised during the year from amounts included in advance from customers at beginning of the year amounting to Rs.527.21 million (2024: Rs. 802.66 million).

Notes to the Financial Statements

For the year ended September 30, 2025

	2025	2024
	<i>Note</i>	<i>Rupees in '000'</i>

20.2 Workers' Profit Participation Fund

Balance at 01 October	13,804	35,662
Interest on funds utilized in the Company's business	1,873	-
Charge for the year	14,289	13,804
	29,966	13,804

The Company retains the allocation to this fund for its business operations till the amounts are paid together with interest at prescribed rate under the Act.

	2025	2024
	<i>Note</i>	<i>Rupees in '000'</i>

20.3 Workers' Welfare Fund

Balance at 01 October	13,484	16,100
Paid during the year	-	(6,689)
Charge for the year	5,586	4,073
	19,070	13,484

21 SHORT TERM BORROWINGS

- From Banking Companies

Secured

Cash finance	21.1	1,799,959	1,652,028
Running finance	21.2	150,000	-
Diminishing Musharaka	21.3	266,020	-
Temporary overdraft		12,656	831
		2,228,635	1,652,859

- From Related parties

Unsecured

from directors	21.4	716,197	493,888
		2,944,832	2,146,747

21.1 This represents roll over secured cash financing facilities from banking companies. These facilities carries mark-up at **3 Month KIBOR + 2.5%** to 2.75% (2024 : 3 Month KIBOR + 2.5% to 4%) per annum respectively. The facilities are secured against pledge of sugar stock of the Company, first passu charge over current and future assets, ranking charge over current assets, first hypothecation charge over current and fixed assets, mortgage and equitable mortgage over land and property of the company, it's associated company and personal guarantees of all directors of the Company and subordination.

21.2 This represents Running finance facility for payment to growers against sugarcane procurement from Parwaz Financial Services. This facility carries mark-up at **3 Month KIBOR + 2.5%** per annum respectively. The facility is secured against pari passu charge over current and future assets, personal guarantees of all directors of the Company and subordination.

Notes to the Financial Statements

For the year ended September 30, 2025

21.3 This represents secured diminishing musharaka facilities from islamic financing institution. These facilities carries mark-up at **3 Month KIBOR + 2.75%** per annum respectively. The facilities are secured against lien on vehicle, charge over financed assets, personal guarantees of all directors of the Company and postdated cheque for entire period of facility.

Nature of Facility	Available Limits		Unavailed Limits	
	2025	2024	2025	2024
	----- Rupees in '000' -----			
Cash Finance	2,800,000	2,100,628	1,000,041	448,600
Running finance	150,000	-	-	-
Diminishing Musharaka	298,000	-	31,980	-

21.4 This represents loan from directors which is unsecured and interest free and payable on demand.

	2025	2024
	<i>Note</i>	<i>Rupees in '000'</i>

22 Provision for Taxation

Opening balance	-	65,453
Provision for the year	-	140,301
Prior year	-	15,089
Income tax paid / deducted during the year	-	220,843
Tax payable	-	(186,278)
	-	34,565

23 CONTINGENCIES AND COMMITMENT

23.1 Contingencies

23.1.1 The Company has filed three petitions against the impugned contribution amount of totaling Rs.8.37 million against Social Security, Sukkur Directorate and Sindh Employees Social Security Institution, Karachi. If these cases are allowed against the company, then the company has to pay a sum of Rs.8.37 million.

The Company expects favourable outcome of these cases, hence no provision has been made in these financial statements.

23.1.2 The case in respect of shareholding of 2,669,600 shares of the Company is pending in High Court of Sindh in respect of rescheduled loan of Bankers Equity Limited. The Bankers Equity Limited has a claim on these shares. Matter is pending in the court and the next hearing is fixed on January 15, 2025.

23.1.3 The Competition Commission of Pakistan (CCP) has passed a consolidated order on August 6, 2021 and August 13, 2021 whereby penalties have been levied on 84 sugar mills. The penalty of Rs.212 million has been levied on the Company.

The Company along with other sugar mills has filed a suit against the above-referred order through its legal counsel before the Sindh High Court who has suspended the operation of above impugned order.

However, the CCP in contravention of the above restraining order of the High Court has issued a show-cause notice under section 30 of the Competition Act, 2010 on October 08, 2021, wherein identical issues are involved. The Company along with other sugar mills has filed a suit against the above show-cause notice and the Sindh High Court has suspended the operation of the above show-cause notice. The next date of hearing in the matter is fixed on January 22, 2025.

In the year ended September 30, 2022, Competition Commission of Pakistan has withdrawn an amount from company's account as disclosed in Note 11.3.

Notes to the Financial Statements

For the year ended September 30, 2025

The legal counsel of the Company is of the view that penalty has been imposed on the Company along with other sugar mills is irrational and unlawful and is expected to be annulled and withheld amount will be returned back. On the basis of the advice of the legal counsel, the Company expects a favourable outcome and has not made any provision in these financial statements in respect of the penalty levied by CCP.

23.1.4 A show cause notice has been served by the Collectorate of Customs, Sales Tax and Central Excise regarding non-payment / charging of further tax to unregistered persons on sales made in the month of December 2000, January 2001 and May 2001 amounting to Rs.2.31 million and order against the company has been obtained by the Collectorate. The company has challenged that Order dated December 25, 2008 in the High Court of Sindh. In previous years, The Hon'ble High Court of Sindh has decided the case in favour of company, the department has filed the appeal in the Hon'ble Supreme Court of Pakistan.

23.1.5 During the year 2009-10, the Company along with other sugar mills filed a Constitutional petition before the Honorable High Court of Sindh against Pakistan Standards and Quality Controls Authority - PSQCA challenging the notification issued in respect of registration of the standard mark for refined sugar manufactured and sold by the Company and levy of marking fee at the rate of 0.1% of ex-factory price of sugar sold with effect from January 01, 2009.

The Honorable High Court of Sindh decided the case in favour of Company. Against the said order, PSQCA filed an appeal before the Honorable Supreme Court of Pakistan. The Honorable Supreme Court of Pakistan passed the interim order against PSQCA restraining from demanding any marks or licensing fee from the sugar mills till further order.

The Company is of the view that the demand raised is without any lawful authority and is in violation of the Constitution, hence, no provision is made in this regard.

23.1.6 In financial year 2019, various growers have filed constitutional petition in Sindh High Court (SHC) against sugar mills in the province of Sindh for non-compliance of the judgment of the Supreme Court relating to quality premium to sugarcane growers. Subsequent to the year end, the SHC has directed the provincial cane commissioner to determine the sucrose recovery rate for the crushing seasons of the last 20 years to determine quality premium payable by sugar mills in the province. Since the matter is subject to determination of sucrose recovery rate by the cane commissioner, the expected liability in respect of quality premium (if any) can not be determined at this stage as the rate is not yet determined by the cane commissioner till the date of the authorization of these financial statements. Therefore, no provision has been made in the financial statements.

23.1.7 During the year ended September 30, 2018, the company had exported 25,948 MT of sugar, against which freight subsidy of Rs.188.27 million is receivable from Federal Government and the Government of Sindh. The company with other sugar mills of Sindh have filed the petition before Honorable Sindh High Court regarding the outstanding portion of freight support subsidy payable by the Government of Sindh (GOS). During the year dated September 30, 2025 Government of Sindh released funds of the freight subsidy through order to State bank of Pakistan and Sindh bank amounting to 124.49 million to the company after proper verification of the claims.

	2025	2024
	<i>Rupees in '000'</i>	
<i>Note</i>	<i>Rupees in '000'</i>	

21.2 Commitments

Commitment in respect of CWIP	100,000	163,000
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24 SALES - NET

Sugar - local	10,860,596	11,709,376
Sugar - export	740,233	183,703
Sale of by-products	1,387,886	1,312,182
	12,988,715	13,205,261
Sales tax	(1,851,691)	(1,841,615)
	11,137,024	11,363,646

Notes to the Financial Statements

For the year ended September 30, 2025

		Note	2025	2024
			Rupees in '000'	
25 COST OF SALES				
Raw material consumed			8,471,843	9,276,314
Stores and spares consumed			85,559	69,223
Packing material consumed			67,302	88,329
Salaries, wages & other benefits	25.1		290,432	261,085
Power and fuel			80,209	79,753
Freight and handling			8,214	4,552
Wastage removing and cane feeding			12,761	13,328
Repair and maintenance			85,973	72,317
Printing and stationery			6,253	5,129
Vehicle running expenses			26,669	22,240
Insurance expenses			33,684	23,761
Other manufacturing expenses			9,136	8,253
Depreciation	4.1.1		218,169	222,516
Manufacturing expenses			9,396,204	10,146,800
Opening stock of work in process			1,679	1,183
Closing stock of work in process			(1,897)	(1,679)
Cost of goods manufactured			(218)	(496)
Opening stock of finished goods			9,395,986	10,146,304
Closing stock of finished goods			2,203,067	2,248,295
			(1,606,617)	(2,203,067)
			596,450	45,228
			9,992,436	10,191,532

25.1 These include an amount of **Rs.9.58 million** (2024 : Rs.9.33 million) in respect of staff retirement benefits.

		Note	2025	2024
			Rupees in '000'	
26 ADMINISTRATIVE EXPENSES				
Salaries allowances and other benefits	26.1		176,528	172,289
Communication expenses			3,900	3,775
Repair & maintenance			13,777	11,633
Traveling and conveyance			47,579	34,074
Utilities			20,613	23,873
Legal and professional charges			12,354	6,365
Fees and subscription			10,800	5,017
Rent, rates and taxes			1,084	1,998
Printing & stationery			567	473
Entertainment expenses			5,586	5,240
Insurance			5,984	5,107
Auditors' remuneration	26.2		2,398	1,580
Security expenses			2,183	1,009
General expenses			14,887	561
Amortization			374	394
Depreciation	4.1.1		51,666	27,156
			370,280	300,544

Notes to the Financial Statements

For the year ended September 30, 2025

26.1 These include an amount of **Rs.2.55 million** (2024 : Rs.2.33 million) in respect of staff retirement benefits.

	2025	2024
	<i>Note</i>	<i>Rupees in '000'</i>
26.2 Auditors' remuneration		
Statutory audit	1,364	1,156
Half yearly review	234	214
Review report on code of corporate governance	128	117
Other certifications	582	58
Out of pocket expenses	90	35
	2,398	1,580
	=====	=====

27 DISTRIBUTION COST

Loading and unloading	10,059	25,378
Transportation	14,983	-
Advertisement and publicity	166	90
Export expenses	2,240	-
Miscellaneous	7,413	7,245
	34,861	32,713
	=====	=====

28 OTHER INCOME

Income from financial assets		
Return on term deposit receipt	694	3,915
Profit on bank deposit	2,411	317
	=====	=====
Income from other than financial assets		
Gain on disposal of asset	9,294	9,640
Scrap sales	22,650	482
	=====	=====
Others		
	31,944	10,122
	8,121	-
	43,170	14,355
	=====	=====

29 OTHER OPERATING EXPENSES

Workers' Profit Participation Fund	14,289	13,804
Workers' Welfare Fund	5,586	4,072
Charity and donation	28,058	8,659
	47,933	26,535
	=====	=====

29.1 Charity and donations amounting to Rs. 15.32 million were made to a related party.

Notes to the Financial Statements

For the year ended September 30, 2025

	2025	2024
	<i>Rupees in '000'</i>	
30 FINANCE COST		
Mark-up on cash finance	406,921	462,827
Lease finance charges	8,709	9,269
Markup on long term finance - RP	22,823	89,940
Markup on long term finance - Pair Investment Company Ltd	26,175	-
Markup on Provident fund	1,072	4,935
Interest on Workers' Profit Participation Fund	1,873	-
Bank charges	1,200	1,508
	<u>468,773</u>	<u>568,479</u>

31 INCOME TAX		
Current tax	92,602	125,342
Prior year tax	-	15,089
	<u>92,602</u>	<u>140,431</u>
Deferred tax	57,828	42,976
	<u>150,430</u>	<u>183,407</u>

Reconciliation of tax charge for the year

Profit before taxation	265,911	-
Tax on profit before taxation at 29%	77,114	-
Super tax	7,349	-
Effect of disallowed expenses	84,389	-
Effect of allowed expenses	(76,251)	-
	<u>92,602</u>	<u>-</u>

31.1 In previous year, provision for income tax was based on section 113 of the Income Tax Ordinance, 2001. Accordingly tax expense reconciliation with the accounting profit is not reported.

31.2 Minimum tax differential/Final Taxes	<u>53,960</u>	<u>14,959</u>
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Reconciliation of current tax charge charged as per tax laws for the year, with current tax recognised in the profit and loss account, is as follows:

- Current tax liability for the year as per applicable tax laws	146,562	140,301
- Portion of current tax liability as per tax laws, representing income tax under IAS 12	(92,602)	(125,342)
- Portion of current tax computed as per tax laws, representing levy in terms of requirements of IFRIC 21/IAS 37	(53,960)	(14,959)
Difference	<u>-</u>	<u>-</u>

The current tax amounting to **Rs. 146.56 million** (2024 : Rs.140.30 million) represents tax liability of the Company calculated under the relevant provisions of the Income Tax

Notes to the Financial Statements

For the year ended September 30, 2025

31.3 The income tax assessments of the Company have been finalised up to and including the tax year 2025. Tax returns which are submitted with Federal Board of Revenue are deemed to be assessed under provisions of the Income Tax Ordinance, 2001 ("the Ordinance") unless selected for an audit by the taxation authorities. The Commissioner of Income Tax may, at any time during a period of five years from date of filing of return, select the deemed assessment order for audit.

31.4 The provision for current year tax represents tax on annual turnover at the rate of 1.25% (2024 : 1.25%). The computed current tax expense based on the generally accepted interpretation of tax laws to ensure that the sufficient provision for the purpose of taxation is available. According to management, the tax provision made in the financial statement is sufficient. A comparison of last three years of income tax provision with tax assessed is presented below:

	<i>Tax Year</i>		
	2026	2025	2024
	<i>----- Rupees in '000' -----</i>		
Income tax provision for the year	146,562	140,301	42,305
Income tax as per tax assessment	31.4.1	- 140,301	68,261

31.4.1 Income tax assessment for the tax year 2026 is not yet due and finalized.

32 PROFIT PER SHARE

- Basic and diluted

Profit after tax - Rupees in '000	61,521	59,833
Weighted average number of ordinary shares	16,017,500	16,017,500
Earning per share - basic and diluted - Rupees	3.84	3.74

33 CASH GENERATED FROM OPERATIONS

33.1 Working capital changes

(Increase) / decrease in current assets

- Stock-in-trade	596,232	44,732
- Stores and spares	56,943	(5,165)
- Trade debts	(585,954)	12,210
- Advances	(505,351)	(119,621)
- Trade deposits and short term prepayments	148,338	3,880
	(289,792)	(63,964)

Decrease in current liabilities

- Trade and other payables	(308,264)	(94,526)
	(598,056)	(158,490)

Notes to the Financial Statements

For the year ended September 30, 2025

34 REMUNERATION OF CHIEF EXECUTIVE OFFICER, DIRECTOR AND OTHER EXECUTIVES

The aggregate amount charged in the accounts for remuneration, including certain benefits to Chief Executive Officer, Director and Other Executives of the company as follows:

	2025			
	Chief Executive Officer	Director	Other Executives	Total
	----- Rupees in '000' -----			
Managerial remuneration	9,000	16,200	30,811	56,011
Utilities	1,800	3,240	14,006	19,046
Perquisites and other benefits	7,200	12,960	14,005	34,165
	18,000	32,400	58,822	109,222
Number of persons	1	1	12	14

	2024			
	Chief Executive Officer	Director	Other Executives	Total
	----- Rupees in '000' -----			
Managerial remuneration	9,000	16,200	28,010	53,210
Utilities	1,800	3,240	14,006	19,046
Perquisites and other benefits	7,200	12,960	14,005	34,165
	18,000	32,400	56,021	106,421
Number of persons	1	1	12	14

34.1 The Chief Executive Officer and executive directors are also entitled for company maintained vehicles in accordance with Company's policy.

34.2 During the year, there was no payment (2024: Nil) made to non-executive director for attending meetings.

35 PROVIDENT FUND

The investment out of provident fund have been made in accordance with the provision of Section 218 of the Companies Act, 2017 and the rules formulated for this purpose.

	2025		2024	
	Head Office	Factory	Head Office	Factory
36 NUMBER OF EMPLOYEES				
Number of employees including contractual employees at the end of year	61	570	63	508
Average number of employees including contractual employees during the year	62	539	66	598

Notes to the Financial Statements

For the year ended September 30, 2025

37 TRANSACTIONS WITH RELATED PARTIES

Parties are considered to be related if one party has the ability to control the other party and exercise significant influence over other party in making financial and operating decisions.

The related parties comprise of major shareholders, directors of the company and key management personnel and staff / workers funds. Remuneration and benefits to executives of the company are in accordance with the terms of the employment while contribution to the provident fund is made in accordance with staff service rules. Details of transactions with related parties other than disclosed elsewhere in financial statements are as follows:

Name of Related party	Relationship	Percentage of Shareholding	Transaction during the year	2025 -- Rupees in '000' --	2024
Muhammad Mubeen Jumani	Director	1.00%	Receipts of loan Repayment of loan	21,128 10,006	17,689 5,345
Faraz Mubeen Jumani	Director	9.99%	Receipts of loan Repayment of loan	241,362 60,574	113,174 10,271
Qamar Mubeen Jumani	Director	31.82%	Receipts of loan Repayment of loan	10,400 -	-
Arisha Mubeen Jumani	Director	14.53%	Receipts of loan Repayment of loan	20,000 -	-
Centex (Pvt.) Ltd	Common Directorship	0.00%	Receipts of loan Repayment of loan	- 133,324	52,900 215,633
Jumani Group of Companies	Common Directorship	0.00%	Receipts of loan Repayment of loan	27,500 74,489	133,900 158,202
Khairpur Foods (Private) Limited	Common Directorship	0.00%	Receipts of loan Repayment of loan	- 37,934	-
KSML Employees Provident Fund	Provident fund		Contribution to provident fund	12,138	11,661

38 PRODUCTION CAPACITY

	2025 M. Tons	2024 M. Tons
Crushing capacity (per day)	7,000	7,000
Crushing capacity based on actual days	770,000	805,000
Actual cane crushed	740,685	831,344
Production - sugar	71,476	89,731
Sucrose recovery	9.65%	10.79%

	2025 Days	2024 Days
Duration of season	110	115

38.1 Cane crushed is less than installed capacity due to the seasonal availability of sugarcane.

Notes to the Financial Statements

For the year ended September 30, 2025

	2025	2024
	<i>Rupees in '000'</i>	
39 FINANCIAL INSTRUMENTS		
39.1 Financial assets and liabilities		
Financial assets-At Amortized Cost		
Long Term Deposits	69,565	23,671
Short term investment	-	61,948
Trade debts	585,954	-
Advances	21,019	18,362
Deposits and other receivables	141,185	308,792
Cash and bank balances	218,769	82,246
	1,036,492	495,019
Financial liabilities-At Amortized Cost		
Long term financing	224,065	294,362
Lease liabilities	300,543	62,160
Trade and other payables	664,153	451,962
Short term borrowings	2,944,832	2,146,747
Accrued markup	197,786	293,364
	4,331,379	3,248,595

39.2 Financial risk management objectives and policies

The Company has exposures to the following risks from its use of financial instruments:

- Credit risk
- Liquidity risk
- Market risk

The Company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the financial performance. Overall, risks arising from the Company's financial assets and liabilities are limited. The Company consistently manages its exposure to financial risk without any material change from previous period in the manner described in notes below.

The Board of Directors has overall responsibility for the establishment and oversight of Company's risk management framework. All treasury related transactions are carried out within the parameters of these policies.

39.2.1 Credit risk

Credit risk is the risk which assess with a possibility that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss, without taking into account the fair value of any collateral. Concentration of credit risk arises when a number of counter parties are engaged in similar business activities or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economics, political or other conditions. Concentrations of credit risk indicate the relative sensitivity of the Company's performance to developments affecting a particular industry.

Exposure to credit risk

Credit risk arises when changes in economic or industry factors similarly affects Company's of counter parties whose aggregate credit exposure is significant in relation the Company's total credit exposure. Out of the total financial assets of **Rs. 1,036.50 million** (2024 : Rs. 495.02 million), the financial assets which are subject to credit risk amounted to **Rs. 1,036.42 million** (2024: Rs. 493.23 million).

Notes to the Financial Statements

For the year ended September 30, 2025

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to the credit risk at the reporting date is:

	2025	2024
	<i>Rupees in '000'</i>	
Long Term Deposits	69,565	23,671
Short term investment	-	61,948
Trade debts	585,954	-
Advances	21,019	18,362
Deposits and other receivables	141,185	308,792
Bank balances	<u>218,699</u>	<u>80,459</u>
	<u>1,036,422</u>	<u>493,232</u>

Quality of financial assets

The credit quality of financial assets that are neither past due nor impaired can be assessed by reference to external long term credit ratings or the historical information about counter party default rates as shown below:

	2025	2024
	<i>Rupees in '000'</i>	
Trade debts		
Customers with no default in past one year	-	-
Bank Balances		
AAA	17,261	77,130
AA+	28	2,529
A+ and below	<u>201,410</u>	<u>800</u>

39.2.2 Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. Liquidity risk arises because of the possibility that the Company could be required to pay its liabilities earlier than expected or difficulty in raising funds to meet commitments associated with financial liabilities as they fall due. The Company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation. The Company ensures that it has sufficient cash on demand to meet expected working capital requirements. The company's exposure to liquidity risk along with expected maturities is as follows:

	<i>2025</i>			
	<i>Carrying amount</i>	<i>Contractual cash flows</i>	<i>Up to one year</i>	<i>More than one year</i>
	<i>Rupees in '000'</i>			
Non-derivative financial liabilities				
Long term financing	224,065	(224,065)	-	(224,065)
Lease liability	300,543	(300,543)	(53,187)	(247,356)
Trade and other payables	761,615	(761,615)	(761,615)	-
Short term borrowings	2,944,832	(2,944,832)	(2,944,832)	-
Accrued markup	197,786	(197,786)	(197,786)	-
	<u>4,428,841</u>	<u>(4,428,841)</u>	<u>(3,957,420)</u>	<u>(471,421)</u>

Notes to the Financial Statements

For the year ended September 30, 2025

	2024			
	Carrying amount	Contractual cash flows	Up to one year	More than one year
	Rupees in '000'			
<i>Non-derivative financial liabilities</i>				
Long term financing	294,362	(294,362)	-	(294,362)
Lease liability	62,160	(62,160)	(13,194)	(48,966)
Trade and other payables	1,050,004	(1,050,004)	(1,050,004)	-
Short term borrowings	2,146,747	(2,146,747)	(2,146,747)	-
Accrued markup	293,364	(293,364)	(293,364)	-
	<u>3,846,637</u>	<u>(3,846,637)</u>	<u>(3,503,309)</u>	<u>(343,328)</u>

39.2.3 Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

a) *Currency risk*

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. At year end, the Company is not exposed to foreign exchange currency risk.

b) *Interest rate risk*

Interest rate risk represents the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

At the reporting date the interest rate profile of the Company's interest-bearing financial instruments was as follows:

	Carrying Amount	
	2025	2024
	Rupees in '000'	
<i>Financial assets</i>		
- Bank Balances	199,219	61,913
	<u>199,219</u>	<u>61,913</u>
<i>Financial liabilities</i>		
- Long term financing	224,065	294,362
- Lease liabilities	300,543	62,160
- Short term borrowings	2,215,979	1,652,028
	<u>2,740,587</u>	<u>2,008,550</u>

Notes to the Financial Statements

For the year ended September 30, 2025

	2025	2024
	<i>Effective Interest Rate (In Percent)</i>	
Variable Rate Instruments		
Financial liabilities		
- Short term borrowings	<u>17.03%</u>	<u>19.01%</u>

Cash flow sensitivity analysis for variable rate instruments

A change of 100 basis points in interest rates at the reporting date would have increased / (decreased) loss/profit and equity for the year by the amounts shown below. The analysis assumes that all other variables remain constant.

	2025	2024
	<i>Rupees in '000'</i>	
Cash flow Sensitivity - Variable Rate Instruments		
- Increase	<u>25,414</u>	<u>19,466</u>
- Decrease	<u>(25,414)</u>	<u>(19,466)</u>

The sensitivity analysis prepared is not necessarily indicative of the effects on loss / profit for the year and assets of the Company.

c) Price risk

Price risk is the risk that the fair value of future cash flows from a financial instrument will fluctuate due to changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments. At reporting date, the company is not exposed to price risk as the company has no investment and interest bearing financial instruments.

39.3 Capital risk management

The Company's objective when managing capital are to safeguard the Company's ability to continue as a going concern in order to maximise shareholder's value and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. The company finances its operations through equity and by managing working capital.

Consistent with others in the industry, the company monitors capital on the basis of its gearing ratio. This is calculated as net debt divided by total capital which is equal to net debt and share holders' equity. Net debt is calculated as total borrowings from financial institutions and directors less cash and bank balances. Total capital is calculated as equity as shown in the statement of financial position plus sponsors' loan, if any, subordinate to equity and net debt.

Notes to the Financial Statements

For the year ended September 30, 2025

	2025	2024
	<i>Rupees in '000'</i>	
Long term financing	224,065	294,362
Lease liabilities	300,543	62,160
Short term borrowings	2,944,832	2,146,747
Total debt	3,469,440	2,503,269
Less: Cash and bank balances	(218,769)	(82,246)
Net Debt	3,250,671	2,421,023
Total Capital	1,858,373	1,696,743
Net Debt and Capital	5,109,044	4,117,766
 Gearing Ratio (%)	 63.63%	 58.79%

40 FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES

The carrying amounts of the financial assets and financial liabilities as at the reporting date approximate their fair values. Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in arm's length transaction.

40.1 Fair value hierarchy

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows: -

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable).

	Level 1	Level 2	Level 3
	----- Rupees in '000' -----		
<i>September 30, 2025</i>			
Investments at fair value through profit or loss	-	-	-
<i>September 30, 2024</i>			
Investments at fair value through profit or loss	-	-	-

41 OPERATING SEGMENT

41.1 These financial statements have been prepared on the basis of a single reportable segment.

41.2 Revenue from sale of sugar represents 89% (2024 : 90%) of the gross sales of the Company.

41.3 94% (2024 : 99%) of the gross sales of the Company are made to customers located in Pakistan.

41.4 All non-current assets of the Company at September 30, 2025 are located in Pakistan.

Notes to the Financial Statements

For the year ended September 30, 2025

42 SHARIAH COMPLIANCE DISCLOSURE

As per the requirements of the fourth schedule to the Companies Act, 2017, companies listed on the Islamic Index shall disclose the following:

	-----2025-----	-----2024-----
	<i>Conventional</i> <i>Shariah Compliant</i>	<i>Conventional</i> <i>Shariah Compliant</i>
	----- Rupees in "000" -----	
Short term investment	-	61,948
Bank balances	19,327	18,546
Long term financing	224,065	294,362
Lease liabilities	300,543	62,160
Short term borrowing	1,478,573	652,859
Accrued markup	197,181	292,759
Revenue	-	11,363,646
Return on term deposit receipt	694	3,915
Return on savings account	-	317.43
Finance cost	198,616	298,183
	270,157	270,297

43 SUBSEQUENT EVENTS

There are no subsequent events after the reporting date that require provision of disclosure in financial statements other than those disclosed in respective notes of these financial statements.

44 DATE OF AUTHORIZATION FOR ISSUE

These financial statements were authorized for issue on December 30, 2025 by the Board of Directors of the Company.



Faraz Mubeen Jumani
Chief Executive Officer



Mirza Muhammad Bilal Kamil
Chief Financial Officer



Muhammad Mubeen Jumani
Director

Place: Karachi, Dated: December 30, 2025

Pattern of Shareholding

As at September 30, 2025

No. of Shareholders		Size of Shareholding				Total Number of Shares Held
195	from	1	to	5	shares	307
43	from	6	to	10	shares	400
28	from	11	to	20	shares	443
32	from	21	to	50	shares	1,105
28	from	51	to	100	shares	2,367
96	from	101	to	500	shares	39,059
18	from	501	to	1,000	shares	15,260
16	from	1,001	to	5,000	shares	32,109
1	from	5,001	to	10,000	shares	8,000
1	from	10,001	to	100,000	shares	60,000
2	from	100,001	to	200,000	shares	330,458
3	from	2,000,001	to	3,000,000	shares	7,330,647
1	from	3,000,001	to	5,000,000	shares	3,100,000
1	from	5,000,001	to	5,100,000	shares	5,097,345
465					TOTAL	16,017,500

Pattern of Shareholding (Additional Information)

As at September 30, 2025

		No. of Shareholders	Shares held	Percentage %
Associated Cos., Undertaking and Related Parties		-	-	0.00
Director, CEO and their spouses and Minor Children				
Mr. Muhammad Mubeen Jumani	Director	1	160,225	1.00
Mrs. Qamar Mubeen Jumani	Chairperson	1	5,097,345	31.82
Mr. Fahad Mubeen Jumani	Director	1	3,100,000	19.35
Mr. Faraz Mubeen Jumani	Chief Executive Officer	1	2,334,200	14.57
Miss. Arisha Mubeen Jumani	Director	1	2,326,847	14.53
Mr. Asif Khan Brohi	Director	1	500	0.00
Mr. Ghulam Nabi Memon Morai	Director	1	100	0.00
Banks, DFIs, Insurance Companies, Modarabas and Mutual Funds.				
Bankers Equity Limited		1	2,669,600	16.67
E.F.U. General insurance Ltd.		1	500	0.00
MRA Securities Limited - MF		1	1,000	0.01
Sarfraz Mahmood (Pvt.) Limited		1	500	0.00
Bawany Securities (Pvt.) Ltd. -Mf		1	600	0.00
Shareholder's five percent or more interest				
Mrs. Qamar Mubeen Jumani	Chairperson	1	5,097,345	31.82
Mr. Faraz Mubeen Jumani	Chief Executive Officer	1	2,334,200	14.57
Mr. Fahad Mubeen Jumani	Director	1	3,100,000	19.35
Miss. Arisha Mubeen Jumani	Director	1	2,326,847	14.53

Form of Proxy

I/We _____
of _____ being a member of **KHAIRPUR SUGAR MILLS LIMITED** and holder of _____

(Number of Shares)

Ordinary Shares as per share Register Folio No. _____

and/or CDC Participant I.D. No. _____ and Sub Account No., _____
hereby appoint _____ of _____ or failing him /her _____
of _____

as my proxy to vote for me/us and on my/our behalf at the Annual General Meeting of the Company to be held on the 28th day of January, 2026 and at any adjournment thereof.

Signed this _____ day of _____ 2026.

WITNESSES:

1) Signature: _____
Name: _____
Address: _____

CNIC No: _____
Or Passport No: _____

2) Signature: _____
Name: _____
Address: _____
CNIC No: _____
Or Passport No: _____

Signature

Signature should agree with the specimen
registered with the Company

Note:

Proxies in order to be effective must be received by the Company not less than 48 hours before the meeting. A proxy holder must be a member of the Company.

CDC Shareholders and their proxies are each requested to attach an attested photocopy of their Computerized National Identity Card or Passport with this proxy form before submission to the Company.



AFFIX
CORRECT
POSTAGE

The Company Secretary
Khairpur Sugar Mills Limited
51/II/IV, Khayaban-e-Janbaz,
Phase-V Ext., D.H.A., Karachi - 75500.

پرائیسی فارم

کی طرف سے

میں اہم

عوی حصص یا فنڈ جن کی مالیت فی حصہ

بھیٹیت خیز پور شو گر طولیڈ کے رکن، اور

(شیئر کی اعداد)

رجسٹر فلیو

نمبر

اور ذیلی اکاؤنٹ نمبر

اور/ یا ذی سی پڈ ٹیکسٹ آئی ذی نمبر

کو بطور پر اسی تعیات کرتا ہوں، میری/ ہماری طرف سے سالانہ

کی طرف سے

لبندا نسٹ میں

اجلاس عام میں شرکت کریں اور دوٹ دیں جو ہماری 28 جنوری 2026 کو منعقد کیا جائے گا۔

-2025

مورخہ/ہاتھ

دستخط:

گواہان

دستخط:

1)

نام:

پختہ:

کپیوٹرائزڈ قوی ٹھاٹھی کارڈ نمبر:

پاپرٹ نمبر:

دستخط حصہ یا نشان (شیئر ہولڈر)

دستخط کمپنی میں کئے جانے والے دستخط سے مماثلت رکھتے ہوں

دستخط:

2)

نام:

پختہ:

کپیوٹرائزڈ قوی ٹھاٹھی کارڈ نمبر:

پاپرٹ نمبر:

نوت:

پر اسی فارم اجلاس عام کے انعقاد سے کم از کم 48 گھنٹے قل کمپنی کو موصول ہو نا ضروری ہے۔ منتخب پر اسی کو کمپنی کا ممبر ہونا چاہیے۔

سی ذی سی حصہ یا نشان (شیئر ہولڈر) اور ان کے پر اسی ہولڈر سے گزارش ہے کہ پر اسی فارم جمع کرنے سے پہلے اپنے کپیوٹرائزڈ قوی ٹھاٹھی کا ذیلی پاپرٹ کی تصدیق شدہ فوٹو کا پی فارم کے ساتھ ملک کریں۔



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