

23 February 2026

The Secretary,
Pakistan Stock Exchange Limited
Stock Exchange Building,
Stock Exchange Road,
Karachi.

SUBJECT: BOARD OF DIRECTORS MEETING AND CLOSED PERIOD – HALEON

Dear Sir / Madam,

We are pleased to inform you that the meeting of the Board of Directors of Haleon Pakistan Limited, will be held on Monday, 2 March 2026 at 2:00 p.m. at Karachi and via video link, to *inter alia* review the financial statements for the year ended 31 December 2025.

As per clause 5.6.4 of the PSX Limited Regulations, the closed period is effective from 24 February 2026 to 2 March 2026 (both days inclusive).

Hence, no Director, CEO or Executive shall, directly / indirectly, deal in the shares of the Company in any manner during the closed period or until the financial information is made public and communications in this regard have been made accordingly.

You are requested to circulate this amongst your TRE certificate holders.

Thank you.

Yours faithfully,
For and on behalf of Haleon Pakistan Limited



Ms. Mashal Mohammad
Barrister-at-Law
Company Secretary



CC: Head of Operations
Central Depository Company of Pakistan Limited
CDC House, 99-B, Block B, S.M.C.H.S,
Shahrah-e-Faisal, Karachi.