

REPORT
DECEMBER 2025



THATTA CEMENT
COMPANY LIMITED



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VISION

To transform the company into a modern and dynamic cement manufacturing unit fully equipped to play a meaningful role on sustainable basis in the economy of Pakistan

MISSION

- To provide quality products to customers at competitive prices; and
- To generate sufficient profit to add to the shareholders value

COMPANY INFORMATION

BOARD OF DIRECTORS

Mr. Khawaja Muhammad Salman Younis
Mr. Kamran Munir Ansari
Ms. Naheed Memon
Mr. Noor Muhammad
Mr. Saleem Zamindar
Mr. Alamuddin Bullo
Ms. Shaista Bano Gilani

Chairman
Chief Executive
Director
Director
Director
Director
Director

AUDIT COMMITTEE

Ms. Naheed Memon
Mr. Khawaja Muhammad Salman Younis
Mr. Saleem Zamindar

Chairperson
Member
Member

HR & REMUNERATION COMMITTEE

Mr. Khawaja Muhammad Salman Younis
Mr. Noor Muhammad
Mr. Kamran Munir Ansari

Member
Member
Member

IT STEERING COMMITTEE

Mr. Khawaja Muhammad Salman Younis
Mr. Kamran Munir Ansari
Mr. Muhammad Abid Khan

Chairman
Member
Member

CHIEF FINANCIAL OFFICER

Mr. Muhammad Owais

COMPANY SECRETARY

Mr. Muhammad Abid Khan

STATUTORY AUDITOR

M/s BDO Ebrahim & Co., Chartered Accountants

CORPORATE ADVISOR

M/s Sharjeel Ayub & Co., Chartered Accountants

LEGAL ADVISOR

M/s LEX FIRMA, Advocates, Barristers and Legal Consultants

BANKERS - CONVENTIONAL

National Bank of Pakistan
Sindh Bank Limited
Bank Makramah Limited
MCB Bank Limited
Bank Al Habib Limited
Allied Bank Limited
Bank Alfalah Limited

REGISTERED OFFICE

CL/5-4 State Life Building # 10, Abdullah Haroon Road, Karachi, Pakistan
UAN: 0092-21-111-842-882
Fax no.: 0092-21-35665976-77
Website: www.thattacement.com
E-mail: info@thattacement.com

FACTORY

Ghulamullah Road, Makli,
District Thatta, Sindh 73160

SHARE REGISTRAR

THK Associates (Pvt) Limited Plot # 32-C, Jami Commercial Street 2, Phase-VII, DHA, Karachi, Pakistan.
UAN: 021-111-000-322
Fax: 021-35655595
Website: www.thk.com.pk

DIRECTORS' REVIEW

The Board of Directors is pleased to present its review together with the un-audited condensed interim financial statements for the half year ended December 31, 2025.

OVERVIEW

Production and dispatch statistics for the half year ended December 31, 2025 are as follows:

Description	December 31, 2025	December 31, 2024	Variance	
	-----Metric Tons-----			%
<u>Production</u>				
Clinker	243,080	198,592	44,488	22.40
Cement	238,890	251,113	(12,223)	(4.87)
<u>Dispatches</u>				
Clinker	-	-	-	-
Cement	236,586	253,568	(16,982)	(6.70)

Pakistan's economy continued to demonstrate signs of stabilization during the first half of FY 2026, underpinned by steady external inflows and improved financial discipline. In recognition of these positive developments, the International Monetary Fund (IMF) revised its GDP growth projection for Pakistan upward to 3.2% for FY 2026 in December 2025.

Broad-based improvements across key economic sectors reflect a gradual strengthening of overall economic fundamentals. Contained inflation, enhanced fiscal management, and a recovery in industrial activity are supporting growth momentum. Nevertheless, sustained reform efforts remain imperative to preserve macroeconomic stability and ensure durable, long-term economic progress.

Consequently, the Company's performance improved considerably in the first half of fiscal year 2026. The Company achieved 90.03% overall clinker production capacity by producing 243,080 tons of clinker against 73.55% capacity utilization with clinker production of 198,592 tons in the same period of last year.

INDUSTRY REVIEW

During the first half of fiscal year 2026, Pakistan's cement industry demonstrated a notable recovery, with total cement dispatches rising by 9.67% to 25.783 million tons, compared to 23.510 million tons in the same period last year. The increase was largely supported by strong domestic demand, as domestic dispatches grew by 13.11% to 21.152 million tons from 18.7 million tons. In contrast, export dispatches recorded a slight decline of 3.73%, falling to 4.631 million tons from 4.81 million tons during the corresponding period of the previous year.

In north zone, the industry recorded a 12.68% increase in total dispatches to 18.723 million tons, supported by a 14.67% rise in domestic sales, although exports from the North fell by 18.53%. In South zone industry posted a modest 2.39% growth in total dispatches to 7.059 million tons, with domestic dispatches increasing by 5.22%, while exports remained almost unchanged compared to last year.

SALES REVIEW

During the period under review, the Company's local sales volume declined by 6.70%, while revenue decreased by 5.99% compared to the corresponding period of the previous year.

FINANCIAL REVIEW

A comparison of the financial results of the Company's performance for the half year ended December 31, 2025 with the same period last year is as under:

Particulars	December 31, 2025	December 31, 2024
	Rupees in thousands	
Sales – net	3,618,952	3,849,590
Gross Profit	963,910	1,201,302
Selling and Distribution Cost	24,677	30,918
Finance Cost	193,516	27,597
Profit before taxation	1,727,506	1,721,948
Profit after taxation	1,277,964	1,127,532
Earnings per share (Rupees)	3.02	2.66

During the period gross profit margin reduced, from 31.21% to 26.64% compared to the same period in the previous year. The Company earned a profit before tax of Rs. 1,727.506 million.

(i) Sales Performance

Sales revenue of the Company during the period, in value terms, decreased by 5.99%. This decline was primarily attributable to lower local cement sales, despite improved market penetration strategies.

(ii) Cost of Sales

The cost-to-sales ratio increased to 73.36% during the period, compared to 68.79% in the corresponding period of last year. The increase is primarily attributable to higher electricity tariffs during the period.

RENEWABLE ENERGY AND COST EFFICIENCY INITIATIVES

The Company has made substantial progress in the adoption of renewable energy technologies. It has successfully installed and commissioned a 5 MW solar power plant, generating clean electricity through solar energy.

Furthermore, the Company has completed and commissioned a 4.8 MW wind power project, which is now operational. In continuation of its commitment to sustainable energy, the Company has also initiated the development of an additional 7.5 MW wind power project, which is expected to be completed in the last quarter of the financial year 2025–26.

INVESTMENT IN PAKISTAN SERVICES LIMITED

During the period under review, the Company acquired 9,107,800 ordinary voting shares of Pakistan Services Limited, representing approximately 28% of its total issued voting share capital.

This strategic acquisition underscores the Company's commitment to expanding its investment portfolio and capitalizing on growth opportunities in established enterprises. The Board believes that this investment will generate sustainable returns and contribute positively to the Company's overall financial performance.

ISSUANCE OF LISTED AND PRIVATELY PLACED SUKUK CERTIFICATES

During the period under review, the Company successfully completed the issuance of a Rated, Secured, Listed, and Privately Placed Long-Term Islamic Sukuk aggregating to PKR 5,500 million. The Sukuk was structured in strict compliance with Shariah principles and was assigned a long-term credit rating of AA- by VIS Credit Rating Company Limited, which reflects the Company's strong financial standing, prudent risk management, and sound credit profile.

FUTURE OUTLOOK

Looking ahead, Pakistan's economic outlook appears increasingly positive, with macroeconomic stability gradually supporting recovery-led growth. Key indicators, including a more balanced external account, stable foreign exchange reserves, and disciplined fiscal management, suggest that the foundations for sustainable expansion are being strengthened. Easing inflation and a supportive interest rate environment are further enhancing business confidence and market liquidity.

PERFORMANCE OF THE GROUP

A brief of the financial position and performance of the Group for the half year ended December 31, 2025 are as follows.

	December 31, 2025	December 31, 2024
	------(Rupees in thousands)-----	
Statement of Financial Position		
Property, plant and equipment	5,184,050	4,216,180
Stock-in-Trade	463,626	166,057
Trade Debts	1,746,831	820,316
Total Equity - Holding Company	9,374,757	5,284,349
Trade and Other payables	1,955,408	1,433,889

December 31, 2025 **December 31, 2024**
-----**(Rupees in thousands)**-----

Statement of Profit or Loss

Sales - net	6,451,826	4,152,044
Gross Profit	2,209,018	1,250,331
Selling, Distribution cost & Administrative Expense	24,677	106,728
Profit before taxation	1,869,236	1,536,503
Profit after taxation	1,404,915	937,941
Earnings per share (in Rupees)	3.29	2.20

ACKNOWLEDGEMENT

The Directors are grateful to the Company's shareholders, financial institutions and customers for their continued cooperation, support and patronage. The Directors acknowledge and appreciate the relentless efforts and dedicated services, team work, loyalty and hard work of all the employees of the Company and hope their unrelenting dedication shall further consolidate the Company and keep it abreast to face future challenges, developments and demands.



Kamran Munir Ansari
Chief Executive Officer



Khawaja Muhammad Salman Younis
Chairman

Karachi: February 26, 2026

INDEPENDENT AUDITOR'S REPORT ON REVIEW OF UNCONSOLIDATED CONDENSED INTERIM FINANCIAL STATEMENTS TO THE MEMBERS

Introduction

We have reviewed the accompanying unconsolidated condensed interim statement of financial position of THATTA CEMENT COMPANY LIMITED ("the Company") as at December 31, 2025 and the related unconsolidated condensed interim statement of profit or loss, the unconsolidated condensed interim statement of comprehensive income, the unconsolidated condensed interim statement of cash flows, the unconsolidated condensed interim statement of changes in equity and notes to the unconsolidated condensed interim financial statements for the six-month period then ended (here-in-after referred as the "interim financial statements"). Management is responsible for the preparation and presentation of these unconsolidated condensed interim financial statements in accordance with accounting and reporting standards as applicable in Pakistan for interim financial reporting. Our responsibility is to express a conclusion on these unconsolidated uncondensed interim financial statements based on our review.

Scope of review

We conducted our review in accordance with International Standard on Review Engagements 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity." A review of unconsolidated condensed interim financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying unconsolidated condensed interim financial statements as at and for the six-month period ended December 31, 2025 are not prepared, in all material respects, in accordance with accounting and reporting standards as applicable in Pakistan for interim financial reporting.

Emphasis of Matter

We draw attention to note 8.3 of the unconsolidated condensed interim financial statements, which describes the status of Company's investment in Pakistan Services Limited (an associated Company) and details of law suit filed against the Company which is pending adjudication. Our conclusion is not modified in respect of this matter.

Other matter

Pursuant to the requirement of Section 237 (1) (b) of the Companies Act, 2017, only cumulative figures for the half year, presented in the second quarter accounts are subject to a limited scope review by the statutory auditors of the Company. Accordingly, the figures of the unconsolidated condensed interim statement of profit or loss and unconsolidated condensed interim statement of comprehensive income for the three months period ended December 31, 2025 have not been reviewed by us.



The engagement partner on the review resulting in this independent auditor's report is Tariq Feroz Khan.

KARACHI

DATED: 27 FEB 2026

UDIN: RR20251016603ZA8tKpj

Bno Sherali S
BDO EBRAHIM & Co
CHARTERED ACCOUNTANTS

THATTA CEMENT COMPANY LIMITED

UNCONSOLIDATED FINANCIAL STATEMENTS

FOR THE HALF YEAR ENDED DECEMBER 31, 2025

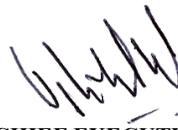
THATTA CEMENT COMPANY LIMITED
UNCONSOLIDATED CONDENSED INTERIM STATEMENT OF FINANCIAL POSITION
AS AT DECEMBER 31, 2025

	December 31, 2025 (Un-audited)	June 30, 2025 Audited	
Note	(Rupees in thousands)		
ASSETS			
NON - CURRENT ASSETS			
Property, plant and equipment	6	3,354,400	3,425,606
Intangibles	7	1,170	1,755
Long term investment	8	7,412,896	936,658
Long term deposits		5,150	5,125
		<u>10,773,616</u>	<u>4,369,144</u>
CURRENT ASSETS			
Stores, spare parts and loose tools	9	422,310	358,337
Stock-in-trade	10	259,414	62,238
Trade debts	11	215,190	166,366
Advances		143,533	162,050
Receivable from gratuity fund		123,100	123,100
Deposits and prepayments		30,593	11,317
Loan to subsidiaries	12	1,130,000	-
Short term investment	13	305,428	-
Other receivables and accrued mark-up	14	125,815	192,810
Cash and bank balances	15	2,598,999	4,069,729
		<u>5,354,382</u>	<u>5,145,947</u>
		<u>16,127,998</u>	<u>9,515,091</u>
TOTAL ASSETS			
EQUITY AND LIABILITIES			
SHARE CAPITAL AND RESERVES			
Authorized share capital	16	2,000,000	2,000,000
Issued, subscribed and paid-up capital	16	847,181	847,181
Capital reserve		99,718	99,718
Revenue reserve		7,029,516	5,751,552
		<u>7,976,415</u>	<u>6,698,451</u>
NON - CURRENT LIABILITIES			
Long term financing	17	2,919,451	-
Long term deposits		3,787	3,787
Deferred taxation		661,887	680,109
		<u>3,585,125</u>	<u>683,896</u>
CURRENT LIABILITIES			
Trade and other payables	18	1,183,305	1,349,140
Short term borrowings		197,856	197,856
Accrued mark-up		177,351	8,937
Unclaimed dividend		1,933	1,933
Unpaid dividend		8,623	8,623
Taxation - net		485,624	566,255
Current maturity of long-term financing	17	2,511,766	-
		<u>4,566,458</u>	<u>2,132,744</u>
		<u>16,127,998</u>	<u>9,515,091</u>
TOTAL EQUITY AND LIABILITIES			
CONTINGENCIES AND COMMITMENTS			
	19		

The annexed notes from 1 to 29 form an integral part of these unconsolidated condensed interim financial statements.



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE OFFICER



DIRECTOR

THATTA CEMENT COMPANY LIMITED
UNCONSOLIDATED CONDENSED INTERIM STATEMENT OF PROFIT OR LOSS
FOR THE HALF YEAR AND QUARTER ENDED DECEMBER 31, 2025

	Note	Half year ended		Quarter ended	
		December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
		(Un-audited) (Rupees in thousands)	(Un-audited) (Rupees in thousands)	(Un-audited) (Rupees in thousands)	(Un-audited) (Rupees in thousands)
Sales - gross		5,372,069	5,599,802	3,203,918	3,088,865
Sales tax and federal excise duty		(1,753,117)	(1,750,212)	(1,051,110)	(960,489)
Sales - net		3,618,952	3,849,590	2,152,808	2,128,376
Cost of sales	20	(2,655,042)	(2,648,288)	(1,471,924)	(1,663,433)
Gross profit		963,910	1,201,302	680,884	464,943
Selling and distribution cost		(24,677)	(30,918)	(17,260)	(19,193)
Administrative expenses	21	(134,813)	(73,549)	(62,810)	(37,466)
Other operating expenses		804,420	1,096,835	600,814	408,284
Other income		(137,394)	(127,624)	(74,325)	(56,678)
Operating profit		1,253,996	780,334	537,231	422,496
Finance cost		1,921,022	1,749,545	1,063,720	774,102
Profit before taxation		(193,516)	(27,597)	(186,866)	(9,409)
Taxation		1,727,506	1,721,948	876,854	764,693
Current		(467,763)	(666,163)	(291,741)	(301,840)
Prior		-	63,382	-	63,382
Deferred		18,221	8,365	10,404	4,446
Profit for the period		(449,542)	(594,416)	(281,337)	(234,012)
Earnings per share - basic and diluted (Rupee)	22	1,277,964	1,127,532	595,517	530,681
		3.02	2.66	1.41	1.25

The annexed notes from 1 to 29 form an integral part of these unconsolidated condensed interim financial statements.



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE OFFICER



DIRECTOR

THATTA CEMENT COMPANY LIMITED
UNCONSOLIDATED CONDENSED INTERIM STATEMENT OF COMPREHENSIVE INCOME
FOR THE HALF YEAR AND QUARTER ENDED DECEMBER 31, 2025

	Half year ended		Quarter ended	
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
	(Un-audited) (Rupees in thousands)	(Un-audited) (Rupees in thousands)	(Un-audited) (Rupees in thousands)	(Un-audited) (Rupees in thousands)
Profit for the period	1,277,964	1,127,532	595,517	530,681
Other comprehensive income	-	-	-	-
Total comprehensive income for the period	<u>1,277,964</u>	<u>1,127,532</u>	<u>595,517</u>	<u>530,681</u>

The annexed notes from 1 to 29 form an integral part of these unconsolidated condensed interim financial statements.



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE OFFICER



DIRECTOR

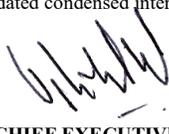
THATTA CEMENT COMPANY LIMITED
UNCONSOLIDATED CONDENSED INTERIM STATEMENT OF CASH FLOWS
FOR THE HALF YEAR ENDED DECEMBER 31, 2025

Note	Half year ended	
	December 31, 2025	December 31, 2024
	(Un-audited)	(Un-audited)
	------(Rupees in thousands)-----	
CASH FLOWS FROM OPERATING ACTIVITIES		
	1,727,506	1,721,948
	Adjustment for:	
6.1	116,879	75,909
	585	585
	193,516	27,597
	35,437	35,142
	93,254	92,479
	(279)	-
	-	6,539
	-	(25,060)
	8,502	(15,013)
	-	(1,800)
	447,894	196,378
	2,175,400	1,918,326
Operating cash flows before working capital changes		
(Increase) / decrease in current assets		
	(62,963)	(87,370)
	(197,176)	83,529
	(48,824)	(142,708)
	18,517	(15,298)
	(19,276)	(14,359)
	66,995	3,122
	(242,727)	(173,084)
(Decrease) / increase in current liabilities		
	(24,787)	(552,758)
	1,907,886	1,192,484
Cash generated from operations		
	(25,102)	(30,272)
	(74,276)	(50,473)
	(195,463)	(80,111)
	-	(10,000)
	(25)	-
	(548,395)	(549,394)
	1,064,625	472,234
Net cash generated from operating activities		
CASH FLOWS FROM INVESTING ACTIVITIES		
	(46,404)	(288,424)
	(314)	(635,407)
	-	390,514
	-	50,825
	(6,476,238)	(637,500)
	(1,130,000)	-
	-	1,800
	(7,652,956)	(1,118,192)
Net cash (used in) investing activities		
CASH FLOWS FROM FINANCING ACTIVITIES		
	-	(34,379)
	5,431,217	-
	5,431,217	(34,379)
	(1,157,114)	(680,337)
	3,871,873	2,755,967
	2,714,759	2,075,630
CASH AND CASH EQUIVALENTS		
	2,598,999	2,273,283
	(197,856)	(197,653)
	2,401,143	2,075,630

The annexed notes from 1 to 29 form an integral part of these unconsolidated condensed interim financial statements.



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE OFFICER



DIRECTOR

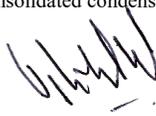
THATTA CEMENT COMPANY LIMITED
UNCONSOLIDATED CONDENSED INTERIM STATEMENT OF CHANGES IN EQUITY
FOR THE HALF YEAR ENDED DECEMBER 31, 2025

	Issued, subscribed and paid-up capital	Capital reserves	Revenue reserve	Total
		Share premium	Accumulated profit	
----- (Rupees in thousands) -----				
Balance as at July 1, 2024 (audited)	847,181	99,718	3,262,289	4,209,188
Total comprehensive income for the period ended December 31, 2024				
Profit for the period	-	-	1,127,532	1,127,532
Other comprehensive income	-	-	-	-
	-	-	1,127,532	1,127,532
Transactions with shareholders				
Final cash dividend @ Rs. 1 per share for the year ended June 30, 2024	-	-	(33,660)	(33,660)
Interim cash dividend @ Rs. 0.5 per share for the quarter ended September 30, 2024	-	-	(16,830)	(16,830)
			(50,490)	(50,490)
Balance as at December 31, 2024 (unaudited)	847,181	99,718	4,339,331	5,286,230
Balance as at July 1, 2025 (audited)	847,181	99,718	5,751,552	6,698,451
Total comprehensive income for the period ended December 31, 2025				
Profit for the period	-	-	1,277,964	1,277,964
Other comprehensive income	-	-	-	-
	-	-	1,277,964	1,277,964
Balance as at December 31, 2025 (unaudited)	847,181	99,718	7,029,516	7,976,415

The annexed notes from 1 to 29 form an integral part of these unconsolidated condensed interim financial statements.



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE OFFICER



DIRECTOR

THATTA CEMENT COMPANY LIMITED
NOTES TO THE UNCONSOLIDATED CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE PERIOD ENDED DECEMBER 31, 2025

1 STATUS AND NATURE OF BUSINESS

Thatta Cement Company Limited ("the Company") was incorporated in Pakistan in 1980 as a public limited company under the repealed Companies Act, 1913 (repealed companies ordinance, 1984 and now the Companies Act, 2017) and is listed on Pakistan Stock Exchange. The Company's main business activity is manufacturing and marketing of cement.

These unconsolidated condensed interim financial statements are separate financial statements of the Company in which investment in subsidiary has been accounted for at cost less accumulated impairment losses, if any.

2 GEOGRAPHICAL LOCATION AND ADDRESSES OF BUSINESS UNITS

The registered office of the Company is situated at CL 5/4, State Life Building-10, Main Abdullah Haroon Road Karachi, Pakistan. The production facility of the Company is located at Ghulamullah Road, Makli, District Thatta, Sindh, Pakistan.

3 BASIS OF PREPARATION

3.1 Statement of compliance

These unconsolidated condensed interim financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable in Pakistan for interim financial reporting comprise of;

- International Accounting Standard (IAS) 34, "Interim Financial Reporting", issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
- Provisions of, directives and notifications issued under the Companies Act, 2017.

Where the provisions of, directives and notifications issued under the Companies Act, 2017 differ with the requirements of IAS 34, the provisions of, directives and notification issued under the Companies Act, 2017 have been followed.

These unconsolidated condensed interim financial statements do not include all the information and disclosures required in unconsolidated annual financial statements and should be read in conjunction with the unconsolidated annual audited financial statements of the Company as at and for the year ended June 30, 2025. However selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Company's financial position and performance since the last unconsolidated annual financial statements

3.2 Basis of measurement

These unconsolidated condensed interim financial statements have been prepared under the historical cost convention unless stated otherwise.

3.3 Functional and presentation currency

These unconsolidated condensed interim financial statements have been presented in Pakistani Rupee, which is the functional and presentation currency of the Company.

4 MATERIAL ACCOUNTING POLICY INFORMATION

The accounting policies adopted and methods of computation in the preparation of these unconsolidated condensed interim financial statements are consistent with those applied in the preparation of the unconsolidated annual audited financial statements for the year ended June 30, 2025 except for:

INVESTMENT IN ASSOCIATE

Associates are all entities over which the Company has significant influence but not control. Investment in all associates where the Company has significant influence are accounted for using cost less impairment model in the separate financial statements as permitted under IAS 27. Investment in associates are recognized initially at the transaction price net of transaction cost. At each reporting date, the Company reviews the carrying amount of the investment to assess whether there is any indication that such investments have incurred an impairment loss. If any such indication exists, the recoverable amount is estimated in order to determine the extent of the impairment loss, if any.

4.1 Changes in accounting standards, interpretations and evaluation of accounting and reporting standards

a) Standards, amendments and interpretations to approved accounting standards that are effective during the period ended December 31, 2025

Certain standards, amendments and interpretations to approved accounting standards are effective for annual accounting periods beginning on January 01, 2025, but are considered not to be relevant or did not have any significant effect on the Company's operations and are, therefore, not detailed in these unconsolidated condensed interim financial statements.

b) Standards, amendments and interpretations to existing approved accounting standards that are not yet effective and have not been early adopted by the Company

There are certain standards, amendments and interpretation to the approved accounting standards that are mandatory for the Company's annual accounting periods beginning on or after January 01, 2026, but are considered not to be relevant or expected to have any significant effect on the Company's operations and are, therefore, not detailed in these unconsolidated condensed interim financial statements.

5 SIGNIFICANT ESTIMATES, ASSUMPTION AND JUDGEMENTS

The preparation of unconsolidated condensed interim financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts. Actual results may differ from these judgement, estimates and assumptions. The accounting, estimates and judgements made by the management in the preparation of unconsolidated condensed interim financial statements are the same as those applied in the unconsolidated annual audited financial statements of the company for the year ended June 30, 2025.

	Note	December 31, 2025 (Un-audited) (Rupees in thousands)	June 30, 2025 (Audited)
6 PROPERTY, PLANT AND EQUIPMENT			
Operating fixed assets	6.1	3,076,241	3,154,342
Capital stores and spares	6.2	52,436	45,541
Capital work in progress	6.3	225,723	225,723
		<u>3,354,400</u>	<u>3,425,606</u>
6.1 Operating fixed assets			
Opening net book value		3,154,342	1,946,349
Additions during the period / year (at cost)	6.1.1	38,778	1,383,979
		<u>3,193,120</u>	<u>3,330,328</u>
Depreciation charge for the period / year		<u>(116,879)</u>	<u>(175,986)</u>
Closing net book value		<u>3,076,241</u>	<u>3,154,342</u>
6.1.1 Detail of additions (at cost) during the period are as follows:			
Plant and machinery		25,024	45,974
Electrical installations		1,680	1,326,417
Office equipment		2,558	340
Laboratory equipment		9,068	5,564
Computers		448	195
Vehicles		-	5,489
		<u>38,778</u>	<u>1,383,979</u>

	December 31, 2025 (Un-audited)	June 30, 2025 (Audited)
6.2 Capital stores and spares		
Cost		
Opening balance	95,286	86,329
Additions during the period / year	39,520	127,045
Transferred during the period / year	(31,894)	(118,088)
Closing balance	102,912	95,286
Accumulated impairment		
Opening balance	(49,745)	(52,744)
(Charge) / reverse during the period	(731)	2,999
Closing balance	(50,476)	(49,745)
Net book value	52,436	45,541
6.3 Capital work in progress		
Work in progress	225,723	225,723
6.3.1 Movement in capital work in progress:		
Opening balance	225,723	239,884
Additions during the period / year	-	1,309,006
Transfers during the period / year	-	(1,323,167)
Closing balance	225,723	225,723
7 INTANGIBLES		
Net carrying value basis		
Opening net book value	1,755	2,925
Amortization during the period / year	(585)	(1,170)
Closing net book value	1,170	1,755
Gross carrying value basis		
Cost	5,850	5,850
Accumulated amortization	(4,680)	(4,095)
Net book value	1,170	1,755
Amortization rate (in %) per annum	20	20

7.1 Amortization expense on ERP software has been charged to administrative expenses amounting to Rs. 0.585 million (June 30, 2025: Rs. 1.170 million).

		December 31, 2025 (Un-audited) (Rupees in thousands)	June 30, 2025 (Audited)
8	LONG TERM INVESTMENTS - AT COST		
	Subsidiaries		
	Thatta Power (Private) Limited (TPPL)	436,658	436,658
	Minsk Work Tractor and Assembling (Private) Limited (MWTAPL)	500,000	500,000
		936,658	936,658
	Associate		
	Pakistan Services Limited (PSL)	6,476,238	-
		<u>7,412,896</u>	<u>936,658</u>

- 8.1 The Company owns 88.52% shareholding of TPPL as at December 31, 2025 (June 30, 2025: 88.52%). The principal business of the subsidiary company is generation and sale of electric power. At December 31, 2025, TPPL has authorized and issued share capital of Rs.500 million (June 30, 2025: Rs.500 million).

These shares are pledged in favor of National Bank of Pakistan (NBP) as the security trustee against Syndicate Term Finance facility extended by NBP and other syndicated banks of TPPL.

- 8.2 The Company owns 100% shareholding of MWTAPL as at December 31, 2025 (June 30, 2025: 100%). The principal business of the subsidiary company is assembling and selling tractors, starting with Completely Built Unit (CBUs) units, progressing to Semi Knocked Down (SKD) units, and eventually transitioning to assembly of Completely Knocked Down Units (CKD) " Belarus" models in collaboration with Minsk Tractor Works (MTZ).

- 8.3 The Company acquired 9,107,800 shares in Pakistan Services Limited (PSL) representing 28% shareholding, at an aggregate consideration of Rs. 6,476.238 million. These shares were acquired at a price of Rs. 710 per share by open market on October 14, 2025. The estimated fair value of PSL as at reporting period is approximates to Rs. 1,240 per share.

Subsequent to the acquisition of above securities, a petition has been filed under Section 126 of the Companies Act, 2017 by the previous shareholders in Honorable Islamabad High Court (The Court) which, inter alia, alleges that the such transfer of securities was expressly prohibited from being sold, assigned or disposed off to any third party.

The Court issued order inter alia to the Company to appear and answer all mentioned questions relating to the case which is pending adjudication as at reporting date.

The management, based on legal advisor's view, concluded that the Company lawfully possesses and holds the title of these securities. Therefore, subject to any contrary interpretation by any court of law, prima facie, the investments made by Company being duly recorded with CDC enjoys statutory protection. Accordingly, the interim order does not invalidate the share transfers but merely places a restraint on certain consequences of the sale / purchase of shares.

	December 31, 2025 (Un-audited)	June 30, 2025 (Audited)
Note	(Rupees in thousands)	
9 STORES, SPARE PARTS AND LOOSE TOOLS		
Coal and other fuels	68,064	42,008
Stores and spare parts	400,497	364,063
Loose tools	535	62
	<u>469,096</u>	<u>406,133</u>
Provision for obsolete stores	(12,239)	(12,239)
Provision for slow moving stores and spares	(34,547)	(35,557)
	<u>(46,786)</u>	<u>(47,796)</u>
	<u>422,310</u>	<u>358,337</u>
10 STOCK-IN-TRADE		
Raw material	43,426	29,086
Packing material	26,520	26,281
Work-in-process	167,665	6,783
Finished goods	21,803	88
	<u>259,414</u>	<u>62,238</u>
11 TRADE DEBTS		
Unsecured - local		
Considered good	215,610	166,786
Considered doubtful	75,340	75,340
	<u>290,950</u>	<u>242,126</u>
Less: Allowance for expected credit loss	11.1 (75,760)	(75,760)
	<u>215,190</u>	<u>166,366</u>
11.1 Allowance for expected credit losses		
Balance at beginning of the period	75,760	75,340
Less: Allowance for expected credit losses	-	420
Balance at end of the period	<u>75,760</u>	<u>75,760</u>

		December 31, 2025 (Un-audited) (Rupees in thousands)	June 30, 2025 (Audited)
		Note	
12	LOAN TO SUBSIDIARIES		
	Thatta Power (Private) Limited	12.1	425,000
	Minsk Works Tractor & Assembling (Private) Limited	12.2	-
			<u>705,000</u>
			<u><u>1,130,000</u></u>

12.1 This represents unsecured short term loan provided to Thatta Power (Private) Limited to meet the working capital requirements. The loan is provided for the period of one year which can be renewed further with mutual consent of both parties. The loan carries mark-up at rate of 3 months KIBOR plus 2.62% payable quarterly in arrears. The limit of the loan is 750 million out of which 425 million has been utilized.

12.2 This represents unsecured short term loan provided to Minsk Works Tractor & Assembling (Private) Limited to meet the working capital requirements. The loan is provided for the period of one year which can be renewed further with mutual consent of both parties. The loan carries mark-up at rate of 3 months KIBOR plus 2.62% payable quarterly in arrears. The limit of the loan is 750 million out of which 705 million has been utilized.

13 SHORT TERM INVESTMENT

Investment in listed equity securities	13.1	<u>305,428</u>	-
		<u><u>305,428</u></u>	-

Particulars	Purchase date	Number of shares				Carrying value as at December 31, 2025	Market value as at December 31, 2025	Unrealized (diminution) / appreciation as at December 31, 2025	Realized (diminution) / appreciation as at December 31, 2025
		As at July 1, 2025	Purchased during the period	Sold during the period	As at December 31, 2025				
------(Rs in 000)-----									

Investment in shares

Pakistan Stock Exchange	October 13, 2025	-	25,000	-	25,000	1,000	1,175	175	-
Mari Energies Limited	December 31, 2025	-	425,000	-	425,000	312,929	304,253	(8,676)	-
Total as at December 31, 2025 (Un-Audited)		-	450,000	-	450,000	313,929	305,438	(8,501)	-

	Note	December 31, 2025 (Un-audited) (Rupees in thousands)	June 30, 2025 (Audited)
14 OTHER RECEIVABLES			
Receivable from subsidiaries	14.1	103,896	191,104
Others		21,919	1,706
		<u>125,815</u>	<u>192,810</u>

14.1 These includes markup receivable from subsidiaries amounting to Rs. 4.695 million (June 30, 2025: Nil) against loan provided during the period. (refer note 12).

15 CASH AND BANK BALANCES

Cash in hand		3,030	3,476
Cash at bank			
- in current account		11,173	10,225
- in profit and loss sharing (PLS) accounts	15.1	2,584,796	4,056,028
		<u>2,595,969</u>	<u>4,066,253</u>
		<u>2,598,999</u>	<u>4,069,729</u>

15.1 These carry profit at rates from 6.9% to 9.5% (June 30, 2025: 9.5% - 19.5%) per annum.

16 SHARE CAPITAL

December 31, 2025	June 30, 2025	December 31, 2025	June 30, 2025
Number of shares			
Authorised share capital			
1,000,000,000	200,000,000	2,000,000	2,000,000

Ordinary shares of Rs. 2/- each (2025: Rs. 10/- each)

Issued, subscribed and paid-up capital

447,090,625	447,090,625	894,181	894,181
51,500,000	51,500,000	103,000	103,000
(75,000,000)	(75,000,000)	(150,000)	(150,000)
<u>423,590,625</u>	<u>423,590,625</u>	<u>847,181</u>	<u>847,181</u>

Ordinary shares of Rs. 2/- each allotted for consideration paid in cash

Ordinary shares of Rs. 2/- each allotted for consideration other than cash

Treasury shares

- 16.1 The Company has only one class of ordinary shares which carries no right to fixed income. The shareholders are entitled to receive dividend as declared from time to time and are entitled to one vote per share at Annual General Meetings (AGM) of the Company. All shares rank equally with regard to the Company's residual assets.
- 16.2 The shareholders of the Company, in the Extraordinary General Meeting held on May 29, 2025, resolved that the existing capital of the company, including authorized, issued and paid-up capital, is hereby altered in a manner that each ordinary share of the Company having face value of PKR 10/- be and is hereby subdivided into five ordinary shares of PKR 2/- each. Accordingly, in accordance with the financial reporting framework the weighted average number of ordinary shares outstanding during the period and for all periods presented have been adjusted in the ratio of 5-for-1.

17 LONG TERM FINANCING

			December 31, 2025	June 30, 2025
			(Un-audited)	(Audited)
			(Rupees in thousands)	
	Markup rate per annum	Installments		
		Number	Commenc e from	
Sukuks	6 month KIBOR +2.5% p.a	8 half yearly	Apr-26	
				5,431,217
Less: Current maturity				(2,511,766)
				2,919,451
				-

- 17.1 During the period, the Company has issued Sukuks bonds of Rs. 5,500 million (including green shoe option of Rs. 500 million) to eligible institutions and other investors by way of private placement. These are repayable over a period of 4 years in eight equal semi-annual installments including profit based on KIBOR + 2.5% on the outstanding amount. These are secured by way of Pari Passu charge on the present and future current and fixed asset of the Company with a 35% margin from the issue date.

Subsequent to the period end, these sukuks has been listed on Pakistan Stock Exchange (PSX).

	December 31, 2025 (Un-audited) (Rupees in thousands)	June 30, 2025 (Audited)
18	TRADE AND OTHER PAYABLES	
	Trade creditors	560,057
	Accrued liabilities	604,592
	Royalty payable	201,759
	Contract liability	92,837
	Excise duty and sales tax payable	32,188
	Workers' Profit Participation Fund	137,674
	Workers' Welfare Fund	93,245
	Other liabilities	35,433
		74,272
		18,057
	1,183,305	1,349,140

19 CONTINGENCIES AND COMMITMENTS

19.1 Contingencies

The status of contingencies are same as disclosed in annual audited unconsolidated financial statements for the year ended June 30, 2025 are same as at December 31, 2025.

19.2 Commitments

19.2.1 Guarantee given by a commercial bank to Sui Southern Gas Company Limited on behalf of the Company amounts to Rs. 45 million (June 30, 2025: Rs. 45 million).

19.2.2 Irrevocable letter of credit under capital expenditure as at reporting date against wind mill is amounting to Rs. 949.776 million (2025: Rs. Nil million) and against import of stores and spares is amounting to Rs. 181.885 (2025: 76.635) million

19.2.3 Other outstanding guarantees given on behalf of the Company by banks amount to Rs. 1.5 million (June 30 , 2025: Rs. 1.5 million).

Half year ended		Quarter ended	
December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
(Un-audited)	(Un-audited)	(Un-audited)	(Un-audited)
(Rupees in thousands)		(Rupees in thousands)	

20 COST OF SALES

Raw material consumed	197,288	453,388	104,177	531,082
Manufacturing expenses:				
Fuel and power	1,978,173	1,540,833	1,120,472	861,145
Salaries, wages and other benefits	158,071	147,923	80,613	73,818
Depreciation	112,217	71,266	61,662	38,522
Packing material consumed	141,360	199,478	82,178	109,363
Stores, spare parts and loose tools consumed	186,627	115,528	29,409	78,409
Vehicle hire, running and maintenance	9,180	9,544	4,671	4,805
Repairs and maintenance	36,356	5,715	15,253	5,054
Insurance	11,149	10,013	5,504	5,131
Other production overheads	4,366	4,300	3,064	3,448
Communication	1,534	1,015	990	501
Entertainment	1,597	1,008	828	689
(Reversal) of provision for slow moving and obsolete stores and spares	(279)	-	(279)	-
	<u>2,640,351</u>	<u>2,106,623</u>	<u>1,404,365</u>	<u>1,180,885</u>
Cost of production	<u>2,837,639</u>	<u>2,560,011</u>	<u>1,508,542</u>	<u>1,711,967</u>
Work-in-process				
Opening balance	6,784	146,166	121,024	18,237
Closing balance	(167,665)	(92,541)	(167,665)	(92,541)
	<u>(160,881)</u>	<u>53,625</u>	<u>(46,641)</u>	<u>(74,304)</u>
Cost of goods manufactured	<u>2,676,758</u>	<u>2,613,636</u>	<u>1,461,901</u>	<u>1,637,663</u>
Finished goods				
Opening balance	87	63,494	31,826	54,612
Closing balance	(21,803)	(28,842)	(21,803)	(28,842)
	<u>(21,716)</u>	<u>34,652</u>	<u>10,023</u>	<u>25,770</u>
	<u><u>2,655,042</u></u>	<u><u>2,648,288</u></u>	<u><u>1,471,924</u></u>	<u><u>1,663,433</u></u>

21 ADMINISTRATIVE EXPENSE

This includes Rs. 27.556 million (2025: Nil) paid to Ziauddin Patient Welfare Society as donation and there were no relationship with the donee.

22 EARNINGS PER SHARE - BASIC AND DILUTED

	Half year ended		Quarter ended	
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
	(Un-audited)	(Un-audited)	(Un-audited)	(Un-audited)
Profit for the period	1,277,964	1,127,532	595,517	530,681
Weighted average number of ordinary shares	423,590,625	423,590,625	423,590,625	423,590,625
Basic earnings per share (Rupee in thousands)	<u>3.02</u>	<u>2.66</u>	<u>1.41</u>	<u>1.25</u>

There is no dilutive effect on the basic earnings / (loss) per shares of the Company during the reporting period.

23 RELATED PARTY TRANSACTIONS AND BALANCES

The related parties comprises of associated companies and undertakings, directors, key management personnel and staff retirement funds. The Company continues to have a policy whereby all transactions with related parties are entered into at commercial terms and conditions except for Service Level Agreement for business support services with a subsidiary companies for which the basis are approved by the Board of Directors. Further, contribution to defined contribution plan (provident fund) is made as per the terms of employment and trust deed. Detail of transactions during the period ended December 31, 2025 and outstanding balances as at December 31, 2025 with related parties are as follows:

23.1 Transactions with related parties

Subsidiary Company	Half year ended		Quarter ended	
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
	(Un-audited)	(Un-audited)	(Un-audited)	(Un-audited)
Thatta Power (Private) Limited	(Rupees in thousands)		(Rupees in thousands)	
Common shared expenses	2,983	2,944	1,343	1,412
Receipts for common shared expenses	12,302	-	2,611	-
Sale of store items - net	-	91	-	59
Payment of store items - net	462	-	-	-
Purchase of electricity (inclusive of GST)	18,130	952,995	-	529,325
Payment for electricity (inclusive of GST)	52,350	1,576,222	18,132	1,066,222
Management fee claimed (inclusive of SST)	21,655	19,686	10,827	9,843

	Half year ended		Quarter ended	
	December 31, 2025	December 31, 2024	December 31, 2025	December 31, 2024
	(Un-audited)	(Un-audited)	(Un-audited)	(Un-audited)
	(Rupees in thousands)		(Rupees in thousands)	
Management fee received (inclusive of SST)	83,797	-	18,046	-
Receipt against LC	63,663	-	63,663	-
Sale / (adjustment) of waste heat	218,523	163,669	139,100	85,465
Receipt for sale of waste heat	170,145	406,222	118,607	406,222
Further investment in shares	-	137,500	-	137,500
Loan provided	425,000	-	425,000	-
Key management personnel				
Salaries and benefits	54,876	41,360	27,181	21,374
Other related parties				
Contribution to provident fund	5,285	5,820	2,638	2,841
Education expense - Model Tarbiat School	1,222	244	1,130	133
Minsk Work Tractors and Assembling Private Limited (investment in shares).	-	500,000	-	500,000
Minsk Work Tractors and Assembling Private Limited (loan provided).	705,000	-	705,000	-
			December 31, 2025	June 30, 2025
			(Un-audited)	(Audited)
			(Rupees in thousands)	

23.2 Balances with related parties

Subsidiary company

Thatta Power (Private) Limited

Payable against purchase of electricity (inclusive of GST)	-	34,220
Receivable against management fee (inclusive of SST)	3,608	65,750
Receivable against common shared expenses	369	9,688
Receivable against LC	-	63,663
Receivable against sale of store items - net	-	462
Receivable against sale of waste heat (inclusive of GST)	99,915	51,537
Receivable against loan to Thatta Power (Private) Limited	425,000	-
Assembling Private Limited	705,000	-

Other related parties

Receivable from Gratuity Fund	123,100	123,100
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23.3 There are no transactions with key management personnel other than under their terms of employment.

24 FINANCIAL RISK MANAGEMENT

The Company's financial risk management objective and policies are consistent with that disclosed in the unconsolidated annual audited financial statements for the year ended June 30, 2025.

25 FAIR VALUE MEASUREMENT - FINANCIAL INSTRUMENTS

The carrying values of all financial assets and liabilities reflected in the unconsolidated condensed interim financial statements approximate their fair values. Fair value is the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The Company uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: inputs other than quoted prices included within level 1 that are observable for the asset either directly or derived from prices.

Level 3: inputs for the asset or liability that are not based on observable market data (unadjusted) inputs.

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy:

	Level 1	Level 2	Level 3	Total
	----- (Rupees in '000) -----			
December 31, 2025				
- Listed equity securities	305	-	-	305
- Sukuks	-	5,431,217	-	5,431,217
	<u>305</u>	<u>5,431,217</u>	<u>-</u>	<u>5,431,522</u>

	Level 1	Level 2	Level 3	Total
	----- (Rupees in '000) -----			
December 31, 2024				
- Listed equity securities	-	-	-	-
- Sukuks	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

As of the reporting date, none of the financial instruments of the Company are carried at fair value, except for short term investments in shares which are carried at level-1.

The carrying values of all financial assets and liabilities reflected in these unconsolidated condensed interim financial statements approximate their fair values.

Transfers during the period

During the period, there were no transfers assuming the levels.

26 SHARIAH COMPLIANT COMPANIES DISCLOSURE

	Note	Conventional	Shariah Compliant	Total
		----- Rs. in 000' -----		
Statement of financial position				
Cash and bank balances	15	729,509	1,869,490	2,598,999
Short-term investments	13	-	304	304
Long term financing	17	-	(5,431,217)	(5,431,217)
Accrued markup		-	(165,242)	(165,242)
Statement of profit or loss				
Profit on saving account		37,323	31,761	69,084
Finance cost		-	172,099	172,099

27 CORRESPONDING FIGURES

Certain corresponding figures have been rearranged and reclassified, wherever necessary for the purpose of comparison and better presentation. the effect of which is not material.

28 GENERAL

Amounts have been rounded off to the nearest thousands of rupees unless otherwise stated.

29 DATE OF AUTHORIZATION FOR ISSUE

These unconsolidated condensed interim financial statements have been authorized for issue on **February 26, 2026** by the Board of Directors of the Company.



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE OFFICER



DIRECTOR

THATTA CEMENT COMPANY LIMITED

CONSOLIDATED FINANCIAL STATEMENTS

FOR THE HALF YEAR ENDED DECEMBER 31, 2025

Thatta Cement Company Limited
Condensed Interim Consolidated Statement of Financial Position
As at December 31, 2025

		(Un-audited)	(Audited)
		December 31,	June 30,
		2025	2025
	Note	---- Rupees in thousands ----	
ASSETS			
NON-CURRENT ASSETS			
Property, plant and equipment	5	5,184,050	5,290,120
Intangible Assets	6	1,170	1,755
Long term investment	7	6,476,238	-
Long term deposits		5,150	5,125
		11,666,608	5,297,000
CURRENT ASSETS			
Stores, spare parts and loose tools	8	464,053	394,222
Stock-in-trade	9	463,626	558,533
Trade debts	10	1,746,831	1,226,288
Advances		1,117,295	167,086
Receivable from gratuity fund		123,100	123,100
Deposits and prepayments		246,565	217,840
Short term investment		305,428	-
Other receivables and accrued mark-up		33,030	38,040
Sales tax refundable		99,056	134,644
Short term loan		-	250,000
Cash and bank balances		3,143,750	4,229,291
		7,742,734	7,339,044
TOTAL ASSETS		19,409,342	12,636,044
EQUITY AND LIABILITIES			
SHAREHOLDERS' EQUITY			
Share capital	11	847,181	847,181
Share premium		99,718	99,718
Accumulated profit		8,427,858	7,034,854
Equity attributable to the owners of the Holding Company		9,374,757	7,981,753
Non-controlling interests		64,260	178,613
		9,439,017	8,160,366
NON-CURRENT LIABILITIES			
Long term financing		2,919,451	-
Long term deposits		3,787	3,787
Deferred taxation		661,887	680,109
		3,585,125	683,896
CURRENT LIABILITIES			
Trade and other payables	12	1,955,408	1,864,508
Unclaimed dividend		1,933	1,933
Unpaid dividend		8,623	8,623
Accrued mark-up		688,145	478,827
Current maturity of long term financing		3,113,095	751,329
Taxation - net		420,140	488,706
Short term borrowings		197,856	197,856
		6,385,200	3,791,782
TOTAL EQUITY AND LIABILITIES		19,409,342	12,636,044

CONTINGENCIES AND COMMITMENTS

13

The annexed notes from 1 to 22 form an integral part of these condensed interim consolidated financial statements.



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE



DIRECTOR

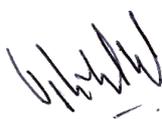
Thatta Cement Company Limited
Condensed Interim Consolidated Statement of Profit or Loss (Un-audited)
For the half year ended December 31, 2025

	Note	Half year ended		Quarter ended	
		December 31,		December 31,	
		2025	2024	2025	2024
---- Rupees in thousands ----					
Sales - gross		8,701,766	5,956,697	4,798,516	3,237,997
Sales tax and federal excise duty		(2,249,940)	(1,804,654)	(1,289,577)	(983,238)
Sales - net		6,451,826	4,152,043	3,508,939	2,254,759
Cost of sales	14	(4,242,808)	(2,901,713)	(2,209,136)	(1,765,838)
Gross profit		2,209,018	1,250,331	1,299,803	488,922
Selling and distribution cost		(24,677)	(30,918)	(17,260)	(19,193)
Administrative expenses		(144,752)	(75,810)	(68,165)	(37,093)
		2,039,589	1,143,603	1,214,378	432,636
Other operating expenses		(137,394)	(127,624)	(74,325)	(56,678)
Other income		200,060	635,731	113,569	352,233
Operating profit		2,102,255	1,651,710	1,253,622	728,191
Finance cost		(233,019)	(115,207)	(200,179)	(53,695)
Profit before taxation		1,869,236	1,536,503	1,053,443	674,496
Taxation					
Current		(482,542)	(670,309)	(297,728)	(305,347)
Prior		-	63,382	-	63,382
Deferred		18,221	8,365	10,404	4,446
		(464,321)	(598,562)	(287,324)	(237,519)
Profit for the quarter		1,404,915	937,941	766,119	436,977
Profit / (loss) for the period attributable to:					
Equity holders of the Holding Company		1,393,004	1,006,751	747,556	469,762
Non-controlling interests		11,911	(68,810)	18,563	(32,785)
		1,404,915	937,941	766,119	436,977
Earnings per share - basic and diluted (Rupee)	15	3.29	2.38	1.76	1.11

The annexed notes from 1 to 22 form an integral part of these condensed interim consolidated financial statements.



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE



DIRECTOR

Thatta Cement Company Limited
Condensed Interim Consolidated Statement of Comprehensive Income (Un-audited)
For the half year ended December 31, 2025

	Half year ended		Quarter ended	
	December 31,		December 31,	
	2025	2024	2025	2024
	---- Rupees in thousands ----			
Profit for the period	1,404,915	937,941	766,119	436,977
Other comprehensive income	-	-	-	-
Total comprehensive income for the quarter	1,404,915	937,941	766,119	436,977
Total comprehensive income / (loss) for the period attributable to:				
Equity holders of the Holding Company	1,393,004	1,006,751	747,556	469,762
Non-controlling interests	11,911	(68,810)	18,563	(32,785)
	1,404,915	937,941	766,119	436,977

The annexed notes from 1 to 22 form an integral part of these condensed interim consolidated financial statements.



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE



DIRECTOR

Thatta Cement Company Limited
Condensed Interim Consolidated Statement of Changes in Equity (Un-audited)
For the half year ended December 31, 2025

	Equity attributable to owners of the Holding Company				Non-controlling interests	Total equity
	Share capital	Share premium	Accumulated profit	Total		
----- Rupees in thousands -----						
Balance as at July 1, 2024 (audited)	847,181	99,718	4,325,669	5,272,568	821,280	6,093,848
Total comprehensive profit for the period ended December 31, 2024						
Profit / (loss) for the period	-	-	1,006,751	1,006,751	(68,810)	937,941
Further investment in Subsidiary	-	-	385,788	385,788	(523,288)	(137,500)
Final cash dividend @ Rs. 1 per share for the year ended June 30, 2024	-	-	(33,660)	(33,660)	-	(33,660)
Interim cash dividend @ Rs. 0.5 per share for the quarter ended September 30, 2024	-	-	(16,830)	(16,830)	-	(16,830)
	-	-	(50,490)	(50,490)	-	(50,490)
Balance as at December 31, 2024 (un-audited)	<u>847,181</u>	<u>99,718</u>	<u>5,667,718</u>	<u>6,614,617</u>	<u>229,182</u>	<u>6,843,799</u>
Balance as at July 1, 2025 (audited)	847,181	99,718	7,034,854	7,981,753	178,613	8,160,366
Total comprehensive profit for the period ended December 31, 2025						
Profit for the period	-	-	1,393,004	1,393,004	11,911	1,404,915
Interim cash dividend for the quarter ended September 30, 2025	-	-	-	-	(80,350)	(80,350)
Interim cash dividend for the quarter ended December 31, 2025	-	-	-	-	(45,914)	(45,914)
Balance as at December 31, 2025 (un-audited)	<u>847,181</u>	<u>99,718</u>	<u>8,427,858</u>	<u>9,374,757</u>	<u>64,260</u>	<u>9,439,017</u>

The annexed notes from 1 to 22 form an integral part of these condensed interim consolidated financial statements.



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE



DIRECTOR

Thatta Cement Company Limited
Condensed Interim Consolidated Statement of Cash Flows (Un-audited)
For the half year ended December 31, 2025

	Half year ended	
	December 31,	
	2025	2024
	---- Rupees in thousands ----	
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit before taxation	1,869,236	1,536,503
Adjustment for:		
Depreciation on property, plant and equipment	165,681	145,354
Amortization	585	585
Finance cost	233,019	115,207
Workers' Welfare Fund	35,437	35,142
Workers' Profit Participation Fund	93,254	92,479
Other charge	(279)	6,539
Realized gain on investment in shares of listed companies	-	(25,060)
Unrealized gain on investment in shares of listed companies	8,502	(15,013)
Gain on disposal of property, plant and equipment	-	(1,800)
	536,199	353,433
Operating cash flows before working capital changes	2,405,435	1,889,936
(Increase) / decrease in current assets		
Stores, spare parts and loose tools	(68,821)	(78,604)
Stock-in-trade	94,907	84,645
Trade debts	(520,543)	(75,291)
Advances	(950,209)	(98,564)
Trade deposits and prepayments	(28,725)	(21,967)
Sales tax refundable	35,588	(61,298)
Short term loan	250,000	(250,000)
Other receivables and accrued mark-up	5,010	(233,556)
	(1,182,793)	(734,635)
Increase / (decrease) in current liabilities		
Trade and other payables	231,948	30,229
Cash generated from operations	1,454,590	1,185,530
Finance cost paid	(23,701)	(38,903)
Workers' Welfare Fund	(74,276)	(50,473)
Workers' Profit Participation Fund paid	(195,463)	(80,111)
Leave encashment paid	-	-
Income tax paid - net	(551,109)	(549,765)
Net cash generated from operating activities	610,040	466,278
CASH FLOWS FROM INVESTING ACTIVITIES		
Fixed capital expenditure	(60,342)	(297,597)
Investment in shares of listed companies	(313,930)	(635,407)
Disposal of investment in shares of listed companies	-	390,514
Disposal of / (addition in) investment in TDRs	-	50,825
Investment in associate and subsidiary	(6,476,238)	(637,500)
Proceeds from sale of property, plant and equipment	-	1,800
Long term deposit - assets	(25)	-
Long term deposit - liabilities	-	(10,000)
Net cash used in investing activities	(6,850,535)	(1,137,365)

Thatta Cement Company Limited
Condensed Interim Consolidated Statement of Cash Flows (Un-audited)
For the half year ended December 31, 2025

	Half year ended	
	December 31,	
	2025	2024
CASH FLOWS FROM FINANCING ACTIVITIES		
Issuance of Long term financing	5,431,217	-
Repayment of Long term financing	(150,000)	-
Dividend paid	(126,264)	(34,379)
Net cash used in financing activities	5,154,953	(34,379)
Net (decrease) / increase in cash and cash equivalents	(1,085,541)	(705,466)
Cash and cash equivalents at beginning of the quarter	4,031,435	2,795,267
Cash and cash equivalents at end of the quarter	2,945,894	2,089,801
CASH AND CASH EQUIVALENTS		
Cash and bank balances	3,143,750	2,287,454
Short term borrowings	(197,856)	(197,653)
	2,945,894	2,089,801

The annexed notes from 1 to 22 form an integral part of these condensed interim consolidated financial statements.



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE



Thatta Cement Company Limited
Notes to the Condensed Interim Consolidated Financial Statements (Un-audited)
For the half year ended December 31, 2025

1 THE GROUP AND ITS OPERATIONS

- 1.1** The Group consists of Thatta Cement Company Limited (TCCL), Thatta Power (Private) Limited (TPPL) and Minsk Work Tractors and Assembling (Private) Limited (MWTAPL) (together referred as "the Group").
- 1.2** Thatta Cement Company Limited (the Holding Company) was incorporated in Pakistan in 1980 as a public limited company. The shares of the Holding Company are quoted at the Pakistan Stock Exchange. The Holding Company's main business activity is manufacturing and marketing of cement. The registered office of the Holding Company is situated at CL/5-4, State Life Building No. 10, Abdullah Haroon Road, Karachi, Pakistan. The production facility of the Holding Company is located at Ghulamullah Road, Makli, District Thatta, Sindh.
- 1.3** Thatta Power (Private) Limited (the Subsidiary Company) is a 88.52% owned subsidiary of the Holding Company as at December 31, 2025 (June 30, 2025: 88.52%). The principal business activity of the Subsidiary Company is generation and sale of electric power. As at December 31, 2025 TPPL has authorized and issued capital of Rs. 500 million and Rs. 479.16 million divided into 50,000,000 (June 30, 2025: 50,000,000) ordinary shares and 47,915,830 (June 30, 2025: 47,915,830) ordinary shares respectively. The registered office and generation facility of the Subsidiary Company is situated at Ghulamullah Road, Makli, District Thatta, Sindh.
- 1.4** The Holding Company has made investment in shares of Minsk Work Tractors and Assembling (Private) Limited "Wholly owned Subsidiary". The principal business of the Subsidiary Company is to import, assemble, and sale of completely built-up (CBU) units of tractors. As at December 31, 2025, MWTAPL has authorized and issued share capital of Rs. 501 million and Rs. 500 million divided into 50,100,000 and 50,000,000 ordinary shares respectively. The registered office of MWTAPL is located at Plot No. A1-150, Nazar Chowrangi, Hub Industrial Trading Estate (HITE), Hub District Lasbela, Balochistan.

2 BASIS OF PREPARATION

2.1 Statement of compliance

These condensed interim consolidated financial statements for the half year ended December 31, 2025 have been prepared in accordance with the requirements of the International Accounting Standard (IAS) 34, 'Interim Financial Reporting' and provisions of and directives issued under the Companies Act, 2017. In case the requirements differ, the provisions of and directives issued under the Companies Act, 2017 shall prevail. The disclosures in these condensed interim consolidated financial statements do not include all of the information required in the annual audited consolidated financial statements and should be read in conjunction with the annual audited consolidated financial statements of the Group as at and for the year ended June 30, 2025.

These condensed interim consolidated financial statements are unaudited and are being submitted to the shareholders as required under section 228 and 237 of the Companies Act, 2017 and the Pakistan Stock Exchange Regulations.

These condensed interim consolidated financial statements comprise of the condensed interim consolidated statement of financial position as at June 30, 2025 and condensed interim consolidated statement of profit or loss, condensed interim consolidated statement of comprehensive income, condensed interim consolidated statement of cash flows and condensed interim consolidated statement of changes in equity for the half year ended December 31, 2025.

2.2 Basis of consolidation

These condensed interim consolidated financial statements include the condensed interim financial statements of the Holding Company and the Subsidiary Company.

The condensed interim financial statements of the Subsidiary Company are included in the condensed interim consolidated financial statements from the date on which more than 50% voting rights are transferred to the Holding Company or power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. Upon loss of control, the Holding Company derecognises the assets and liabilities of the Subsidiary Company, any non-controlling interests and other components of equity related to the Subsidiary Company. Any surplus or deficit arising on the loss of control is recognised in profit and loss account.

The financial statements of the Subsidiary Company are prepared for the same reporting period as of the Holding Company, using accounting policies that are generally consistent with those of the Holding Company.

The assets and liabilities of the Subsidiary Company have been consolidated on a line-by-line basis. The carrying value of investment held by the Holding Company is eliminated against the Subsidiary Company's shareholders' equity in the condensed interim consolidated financial statements. Intra-group balances and transactions are eliminated.

2.3 Functional and presentation currency

These condensed interim consolidated financial statements have been prepared and presented in Pakistani Rupee which is the Group's functional and presentation currency.

Thatta Cement Company Limited
Notes to the Condensed Interim Consolidated Financial Statements (Un-audited)
For the half year ended December 31, 2025

3 SIGNIFICANT ACCOUNTING POLICIES

The accounting policies and methods of computation adopted in the preparation of these condensed interim consolidated financial statements are the same as those applied in preparation of the annual audited consolidated financial statements as at and for the year ended June 30, 2025.

4 ESTIMATES AND JUDGEMENTS

The preparation of these condensed interim consolidated financial statements require management to make certain judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

The significant judgments made by management in applying the group's accounting policies and key sources of estimation of uncertainty are the same as those that were applied to the financial statements for the year ended June 30, 2025.

		(Un-audited)	(Audited)
		December 31,	June 30,
		2025	2025
	Note	---- Rupees in thousands ----	
5 PROPERTY, PLANT AND EQUIPMENT			
Operating fixed assets	5.1	4,905,891	5,018,856
Major stores and spares	5.2	52,436	45,541
Capital work in progress	5.3	225,723	225,723
		5,184,050	5,290,120
5.1 Operating fixed assets			
Opening net book value (NBV)		5,018,856	3,790,468
Additions during the quarter / year at cost	5.1.1	52,716	1,526,573
		5,071,572	5,317,041
WDV of disposals during the quarter / year		-	-
Depreciation charge for the quarter / year		(165,681)	(298,185)
		(165,681)	(298,185)
Closing net book value (NBV)		4,905,891	5,018,856
5.1.1 Detail of additions (at cost) during the period / year are as follows:			
Factory building on freehold land		-	-
Electrical installations		1,680	1,326,417
Plant and machinery		35,949	186,188
Cooling towers		2,853	1,910
Vehicles		-	5,489
Office equipment		2,718	810
Laboratory equipment		9,068	5,564
Computer equipment		448	195
		52,716	1,526,573
5.2 Major stores and spares			
Cost			
Opening balance		98,230	89,273
Additions during the quarter / year		39,520	127,045
Transferred during the quarter / year		(31,894)	(118,088)
Closing balance		105,856	98,230
Accumulated impairment			
Opening balance		(52,689)	(55,688)
Impairment charge for the quarter / year		(731)	2,999
Closing balance		(53,420)	(52,689)
Net book value		52,436	45,541
5.3 Capital work-in-progress			
Opening Balance		225,723	239,884
Additions during the quarter / year		-	1,309,006
Transfers during the quarter / year		-	(1,323,167)
Closing Balance		225,723	225,723

Thatta Cement Company Limited
Notes to the Condensed Interim Consolidated Financial Statements (Un-audited)
For the half year ended December 31, 2025

		(Un-audited)	(Audited)
		December 31,	June 30,
		2025	2025
	Note	---- Rupees in thousands ----	
6	INTANGIBLE ASSETS		
	Cost	5,850	5,850
	Amortization on intangibles		
	Opening balance	(4,095)	(2,925)
	Charge for the quarter / year	(585)	(1,170)
	Closing balance	(4,680)	(4,095)
	Net book value	<u>1,170</u>	<u>1,755</u>
7	LONG TERM INVESTMENT IN ASSOCIATE - AT COST		
	Pakistan Services Limited (PSL)	<u>6,476,238</u>	<u>-</u>
7.1	During the period, the Holding Company acquired 9,107,800 shares in Pakistan Services Limited (PSL) representing 28% shareholding, at an aggregate consideration of Rs. 6,476.238 million. These shares were acquired at a price of Rs. 710 per share by open market on October 14, 2025. The estimated fair value of PSL as at reporting period is approximately to Rs. 1,240 per share.		
	Subsequent to the acquisition of above securities, the petition has been filed under Section 126 of the Companies Act, 2017 by the previous shareholders in Honorable Islamabad High Court (The Court) Which, inter alia, alleges that the such transfer of securities was expressly prohibited from being sold, assigned or disposed off to any third party.		
	The Court issued order inter alia to the Company to appear and answer all mentioned questions relating to the case which is pending adjudication as at reporting date.		
	The management, based on legal advisor's view, concluded that the Company lawfully possesses and hold the title of these securities. Therefore, subject to any contrary interpretation by any court of law, prima facie, the investments made by Company being duly recorded with CDC enjoys statutory protection. Accordingly, the interim order does not invalidate the share transfers but merely places a restraint on certain consequences of the sale / purchase of shares.		
8	STORES, SPARE PARTS AND LOOSE TOOLS		
	Coal and other fuels	68,064	42,008
	Stores & spare parts	444,333	402,041
	Loose tools	535	62
		<u>512,932</u>	<u>444,111</u>
	Provision for obsolete stores	(12,239)	(12,239)
	Provision for slow moving stores and spares	(36,640)	(37,650)
		<u>(48,879)</u>	<u>(49,889)</u>
		<u>464,053</u>	<u>394,222</u>
9	STOCK-IN-TRADE		
	Raw material	43,426	29,086
	Packing material	26,520	26,281
	Work-in-process	167,774	6,627
	Finished goods	225,906	496,539
		<u>463,626</u>	<u>558,533</u>
10	TRADE DEBTS		
	Considered good		
	Local - unsecured	10.1	1,747,251
			1,226,708
	Considered doubtful		
	Local - unsecured		75,340
			75,340
	Allowance for expected credit losses		(75,760)
			(75,760)
		<u>1,746,831</u>	<u>1,226,288</u>
10.1	It includes receivable from HESCO by the Subsidiary Company is secured against Standby Letter of Credit (SBLC) issued by National Bank of Pakistan to the extent of Rs. 286.71 million.		

Thatta Cement Company Limited
Notes to the Condensed Interim Consolidated Financial Statements (Un-audited)
For the half year ended December 31, 2025

11 SHARE CAPITAL

(Un-audited)	(Audited)		(Un-audited)	(Audited)
December 31,	June 30,		December 31,	June 30,
2025	2025		2025	2025
--- Number of shares ---			---- Rupees in thousands ----	
Authorized share capital				
<u>1,000,000,000</u>	<u>200,000,000</u>	Ordinary shares of Rs. 2/- each (2025: Rs. 10/- each)	<u>2,000,000</u>	<u>2,000,000</u>
Issued, subscribed and paid-up share capital				
447,090,625	447,090,625	Ordinary shares of Rs. 2/- each - shares allotted for consideration fully paid in cash	894,181	894,181
51,500,000	51,500,000	Ordinary shares of Rs. 2/- each - shares allotted for consideration other than cash	103,000	103,000
(75,000,000)	(75,000,000)	Treasury shares	(150,000)	(150,000)
<u>423,590,625</u>	<u>423,590,625</u>		<u>847,181</u>	<u>847,181</u>

11.1 The shareholders of the Holding Company, in the Extraordinary General Meeting held on May 29, 2025, resolved that the existing capital of the Holding Company, including authorized, issued and paid-up capital, is hereby altered in a manner that each ordinary share of the Holding Company having face value of PKR 10/- be and is hereby subdivided into five ordinary shares of PKR 2/- each. Accordingly, in accordance with the financial reporting framework the weighted average number of ordinary shares outstanding during the period and for all periods presented have been adjusted in the ratio of 5-for-1.

12 TRADE AND OTHER PAYABLES

Trade creditors	961,134	625,647
Accrued liabilities	468,055	492,381
Contract liability	67,338	333,872
Excise duty and sales tax payable	137,674	69,925
Workers' Profit Participation Fund (WPPF)	132,901	235,110
Workers' Welfare Fund (WWF)	50,502	89,341
Other liabilities	137,804	18,233
	<u>1,955,408</u>	<u>1,864,508</u>

13 CONTINGENCIES AND COMMITMENTS

13.1 Contingencies

The status of contingencies as disclosed in annual audited consolidated financial statements for the year ended June 30, 2025 are same as at December 31, 2025.

13.2 Commitments

13.2.1 Guarantee given by a commercial bank to Sui Southern Gas Company Limited on behalf of the Holding Company amounts to Rs. 45 million (June 30, 2025: Rs. 45 million).

13.2.2 Irrevocable letter of credit under capital expenditure as at reporting date against wind mill is amounting to Rs. 949.776 million (2025: Rs. Nil million) and against import of stores and spares is amounting to Rs. 181.885 (2025: 76.635) million

13.2.3 Other outstanding guarantees given on behalf of the Company by banks amount to Rs. 1.5 million (June 30, 2025: Rs. 1.5 million).

13.2.4 Guarantees given by banks on behalf of the Subsidiary Company

<u>232,238</u>	<u>232,238</u>
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Thatta Cement Company Limited
Notes to the Condensed Interim Consolidated Financial Statements (Un-audited)
For the half year ended December 31, 2025

Half year ended		Quarter ended	
December 31,		December 31,	
2025	2024	2025	2024

----- Rupees in thousands -----

14 COST OF SALES

Raw material consumed	197,288	453,388	104,177	531,082
Manufacturing expenses:				
Fuel and power	3,167,467	1,658,859	1,687,075	902,180
Cost of tractors imported	292,357	-	126,189	-
Salaries, wages and other benefits	158,071	147,923	80,613	73,818
Depreciation	161,020	140,712	81,859	73,295
Packing material consumed	141,360	199,478	82,178	109,363
Stores, spare parts and loose tools consumed	222,319	160,037	43,283	95,942
Vehicle hire, running and maintenance	9,180	9,544	4,671	4,805
Repairs and maintenance	48,641	18,040	21,246	11,155
Insurance	20,755	17,746	10,307	8,997
Other production overheads	4,369	4,570	3,064	3,592
Communication	1,534	1,015	990	501
Entertainment	1,597	1,008	828	689
Provision for slow moving and obsolete stores and spares	(279)	-	(279)	-
	4,228,391	2,358,932	2,142,024	1,284,337
Cost of production	4,425,679	2,812,320	2,246,201	1,815,419
Work-in-process				
Opening balance	6,628	151,865	120,737	21,081
Closing balance	(167,774)	(97,352)	(167,774)	(97,352)
	(161,146)	54,513	(47,037)	(76,271)
Cost of goods manufactured	4,264,533	2,866,833	2,199,164	1,739,148
Finished goods				
Opening balance	86	64,556	31,783	56,366
Closing balance	(21,811)	(29,676)	(21,811)	(29,676)
	(21,725)	34,880	9,972	26,690
	4,242,808	2,901,713	2,209,136	1,765,838

Thatta Cement Company Limited
Notes to the Condensed Interim Consolidated Financial Statements (Un-audited)
For the half year ended December 31, 2025

	Half year ended		Quarter ended	
	December 31,		December 31,	
	2025	2024	2025	2024
	----- Rupees in thousands -----			
15 EARNINGS PER SHARE - BASIC AND DILUTED				
Profit for the period attributable to the equity holders of the Holding Company (Rupees in thousands)	1,393,004	1,006,751	747,556	469,762
Weighted average number of ordinary shares	423,590,625	423,590,625	423,590,625	423,590,625
Earnings per share - basic and diluted (Rupees)	3.29	2.38	1.76	1.11

16 RELATED PARTY TRANSACTIONS & BALANCES

Related parties comprise of associated undertakings, directors of the Group, key management personnel and staff retirement funds. The Group continues to have a policy whereby all transactions with related parties are entered into at commercial terms and conditions. Further, contribution to the defined contribution plan (provident fund) is made as per the terms of employment and trust deed. Details of transactions during the period ended / outstanding balances as at December 31, 2025 with related parties are as follows:

	Half year ended		Quarter ended	
	December 31,		December 31,	
	2025	2024	2025	2024
	----- Rupees in thousands -----			
16.1 Transactions with related parties				
16.1.1 Key management personnel				
Salaries and benefits	54,876	41,360	27,181	21,374
16.1.2 Other related parties				
Contribution to employees' Provident Fund	5,285	5,820	2,638	2,841
Education expenses - Model Terbiat School	1,222	244	1,130	133
			(Un-audited)	(Audited)
			December 31,	June 30,
			2025	2025
			---- Rupees in thousands ----	
16.2 Balances with related parties				
16.2.1 Other related parties				
Receivable from Gratuity Fund			123,100	123,100
16.3	There are no transactions with key management personnel other than under their terms of employment.			

17 OPERATING SEGMENTS

For management purposes the Group is organized into following major business segments.

Cement Engaged in manufacturing and marketing of cement.
Power Engaged in generation and sale of electric power.

17.1 Revenues

	Cement		Power		Tractor		Intra group adjustment		Consolidated	
	December 31, 2025	December 31, 2024	December 2025	December 31, 2024	December 2025	December 31, 2024	December 2025	December 31, 2024	December 31, 2025	December 31, 2024
Un-audited										
Rupees in thousands										
Sales - net	3,618,952	3,849,590	2,520,412	1,071,619	327,325	-	(14,863)	(769,165)	6,451,826	4,152,044
Cost of sales	(2,655,042)	(2,648,288)	(1,496,667)	(1,161,025)	(292,357)	-	201,258	907,600	(4,242,808)	(2,901,713)
Gross profit	963,910	1,201,302	1,023,745	(89,406)	34,968	-	186,395	138,435	2,209,018	1,250,331
Selling and distribution cost	(24,677)	(30,918)	-	-	-	-	-	-	(24,677)	(30,918)
Administrative expenses	(134,813)	(73,549)	(22,979)	(21,947)	(5,791)	-	18,831	19,686	(144,752)	(75,810)
	804,420	1,096,835	1,000,766	(111,353)	29,177	-	205,226	158,121	2,039,589	1,143,603
Other operating expenses	(137,394)	(127,624)	-	-	-	-	-	-	(137,394)	(127,624)
Expected credit loss allowance	-	-	-	-	-	-	-	-	-	-
Other income	1,253,996	780,334	123,165	14,634	6,283	-	(1,183,384)	(159,237)	200,060	635,731
Operating profit	1,921,022	1,749,545	1,123,931	(96,719)	35,460	-	(978,158)	(1,116)	2,102,255	1,651,710
Finance cost	(193,516)	(27,597)	(41,410)	(87,610)	(2,789)	-	4,696	-	(233,019)	(115,207)
Segment results	1,727,506	1,721,948	1,082,521	(184,329)	32,671	-	(973,462)	(1,116)	1,869,236	1,536,503
Unallocated expenditures	-	-	-	-	-	-	-	-	-	-
Profit / (loss) before taxation	1,727,506	1,721,948	1,082,521	(184,329)	32,671	-	(973,462)	(1,116)	1,869,236	1,536,503
Taxation										
Current	(467,763)	(666,163)	(5,305)	(4,146)	(9,474)	-	-	-	(482,542)	(670,309.0)
Prior	-	63,382	-	-	-	-	-	-	-	63,382.0
Deferred	18,221	8,365	-	-	-	-	-	-	18,221	8,365.0
	(449,542)	(594,416)	(5,305)	(4,146)	(9,474)	-	-	-	(464,321)	(598,562)
Profit / (loss) for the period	1,277,964	1,127,532	1,077,216	(188,475)	23,197	-	(973,462)	(1,116)	1,404,915	937,941

17.2 Other information

	Cement		Power		Tractor		Intra group adjustment		Consolidated	
	December 31, 2025	June 2025	December 2025	June 2025	December 2025	June 2025	December 2025	June 2025	December 31, 2025	June 2025
	(Un-audited)	(Audited)	(Un-audited)	(Audited)	(Un-audited)	(Audited)	(Un-audited)	(Audited)	(Un-audited)	(Audited)
	Rupees in thousands									
Segment assets	16,127,998	9,515,091	3,743,575	3,619,829	1,709,809	664,865	(2,172,040)	(1,163,741)	19,409,342	12,636,044
Unallocated corporate assets	-	-	-	-	-	-	-	-	-	-
Total assets	16,127,998	9,515,091	3,743,575	3,619,829	1,709,809	664,865	(2,172,040)	(1,163,741)	19,409,342	12,636,044
Segment liabilities	8,151,583	2,816,640	1,869,888	1,723,360	52,704	160,998	(103,850)	(225,320)	9,970,325	4,475,678
Unallocated corporate liabilities	-	-	-	-	-	-	-	-	-	-
Total liabilities	8,151,583	2,816,640	1,869,888	1,723,360	52,704	160,998	(103,850)	(225,320)	9,970,325	4,475,678
Capital expenditure	46,404	1,378,775	13,939	142,595	-	-	-	-	60,343	1,521,370
Depreciation	116,879	175,986	48,803	122,199	-	-	-	-	165,682	298,185
Non-cash expenses other than depreciation	306	5,699	-	462	-	-	-	-	306	6,161

17.3 Reconciliation of reportable segment revenues, profit and loss, assets and liabilities:

	Consolidated	
	December 31,	
	2025	2024
-- Rupees in thousands --		
17.3.1 Operating revenues		
Total revenue of reportable segments	6,466,689	4,921,209
Elimination of intra group revenue	(14,863)	(769,165)
Consolidated revenue	6,451,826	4,152,044
17.3.2 Profit or loss		
Total profit before tax of reportable segments	2,842,698	1,537,619
Adjustment of unrealized profit and intra group transactions	(973,462)	(1,116)
Consolidated (loss) / profit before taxation	1,869,236	1,536,503

17.3.3 Assets

Total assets of reportable segments
Elimination of intra group balances and unrealised profit
Reclassification for consolidation purposes
Consolidated assets

Consolidated	
(Un-audited)	(Audited)
December 31,	June 30,
2025	2025
-- Rupees in thousands --	
21,581,382	13,799,785
(2,170,437)	(1,162,138)
(1,603)	(1,603)
<u>19,409,342</u>	<u>12,636,044</u>

17.3.4 Liabilities

Total liabilities of reportable segments
Elimination of intra group balances
Consolidated liabilities

10,074,175	4,700,998
(103,850)	(225,320)
<u>9,970,325</u>	<u>4,475,678</u>

17.4 Information about major customers

Major customers for cement segment are various individual dealers, builders & developers whereas major customer for power segment is Hyderabad Electric Supply Company Limited (HESCO).

18 FAIR VALUE MEASUREMENTS

The carrying values of all financial assets and liabilities reflected in the condensed interim consolidated financial statements approximate their fair values. Fair value is the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The Group uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: inputs other than quoted prices included within level 1 that are observable for the asset either directly or derived from prices.

Level 3: inputs for the asset or liability that are not based on observable market data (unadjusted) inputs.

The fair value of all other assets and liabilities is estimated to approximate their carrying value.

19 CORRESPONDING FIGURES

Corresponding figures have been rearranged and reclassified, wherever necessary for the purpose of comparison and better presentation. However, no significant reclassification has been made during the period.

20 NUMBER OF EMPLOYEES

The number of employees as at December 31, 2025 was 400 (June 30, 2025: 408) and average number of employees during the period was 405 (June 30, 2025: 401).

21 DATE OF AUTHORIZATION FOR ISSUE

These condensed interim consolidated financial statements have been authorized for issue on **February 26, 2026** by the Board of Directors of the Holding Company.

22 GENERAL

Amounts have been rounded off to the nearest thousands of rupees unless otherwise stated.



CHIEF FINANCIAL OFFICER



CHIEF EXECUTIVE



DIRECTOR