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May 22, 2026

The General Manager
Pakistan Stock Exchange Limited
Stock Exchange Building
Stock Exchange Road
Karachi.

Subject: **Material Information – Consolidation of Production Units**

Dear Sir,

In compliance with the applicable provisions of the Securities Act, 2015 and the Pakistan Stock Exchange Regulations relating to disclosure of material information, we hereby convey the following material information:

The Board of Directors of Bata Pakistan Limited (“the **Company**”), in its 528th emergent board meeting held on May 22, 2026, has approved the consolidation of the Company’s production operations of Batapur Factory, G.T. Road, Lahore (“the **Batapur Factory**”) and Maraka Factory, 26-km, Multan Road, Lahore (“the **Maraka Factory**”) into a single integrated production facility situated at Batapur, G.T. Road, Lahore.

As part of Bata Global’s broader strategic initiative to optimize manufacturing operations worldwide and align with lean manufacturing practices, the organization is progressively restructuring its production footprint globally. In line with this strategic direction, Bata Pakistan Limited is also integrating the operations of its Maraka Manufacturing Facility into the Batapur Manufacturing Facility.

This initiative is aimed at improving operational efficiency, enhancing productivity, achieving economies of scale, and supporting sustainable future growth, including expansion into export markets, while remaining responsive to evolving business and economic conditions.

Following the consolidation, production activities of Maraka Factory shall gradually be shifted to Batapur Factory in a phased manner. The management expects that the consolidation process will be completed by July 30, 2026, subject to operational requirements and regulatory compliance, where applicable.

The Company does not expect any material adverse impact on its ability to meet customer demand and supply commitments during the transition period. However, the management anticipates that the initiative will positively contribute towards operational efficiencies and cost optimization in the long term.





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The Company shall keep the Exchange informed of any further material developments in this regard, as and when required.

Yours truly,

for Bata Pakistan Limited




(Muhammad Shahid)
Company Secretary




BATA PAKISTAN LIMITED
DISCLOSURE FORM
(Securities Act, 2015)

May 22, 2026

Name of Company	Bata Pakistan Limited
Registered address of the Company	G.T. Road, P.O. Batapur, Lahore.
Contact Information	Mr. Muhammad Shahid Company Secretary
Nature of Information	The Company hereby informs that the Board of Directors of the Company, in its emergent meeting held on May 22, 2026, has approved the consolidation of the manufacturing operations of the Company's production facilities situated at Batapur Factory, G.T. Road, Lahore and Maraka Factory, 26-Km Multan Road, Lahore, into a single integrated production facility located at Batapur Factory, G.T. Road, Lahore.
Reasons for Consolidation	<p>As part of Bata Global's broader strategic initiative to optimize manufacturing operations worldwide and align with lean manufacturing practices, the organization is progressively restructuring its production footprint globally. In line with this direction, Bata Pakistan is also repositioning its Maraka Manufacturing Facility into its Batapur manufacturing operations.</p> <p>This initiative is aimed at improving operational efficiency, enhancing productivity, achieving economies of scale, and ensuring sustainable future growth through exports to global markets, while remaining responsive to evolving business and economic conditions.</p>
Effective Date / Timeline	The consolidation process is expected to commence from June 01, 2026 and is anticipated to be completed by July 15, 2026, subject to operational and regulatory requirements.
Operational Impact	<p>The management expects that the consolidation will result in operational synergies and cost efficiencies in the long term. The Company does not anticipate any material disruption to its production activities or customer supply commitments during the transition period.</p> <p></p>

Impact on Employees	Employees of the affected production unit(s) shall be managed in accordance with the Company's HR policies and applicable labor laws.
Statement of directors regarding consolidation	The Board confirms that the decision regarding consolidation of the production facilities has been taken in the best interest of the Company with the objective of improving operational efficiencies, optimizing resource utilization, and enhancing the long-term sustainability and profitability of the Company. The Company shall continue to comply with all applicable requirements of the Securities Act, 2015, the Companies Act, 2017, and the regulations of the Pakistan Stock Exchange Limited in relation to this matter.
Any Other Material Information	The Company shall keep the Exchange informed regarding any further material developments concerning this matter in accordance with applicable legal and regulatory requirements.


Muhammad Shahid
Company Secretary