

# Emco Industries Limited

Manufacturers of High Tension Electrical Porcelain Insulators, High Voltage Switchgear



08.06.2026

**The General Manager,**  
Pakistan Stock Exchange Limited,  
Stock Exchange Building,  
Stock Exchange Road,  
**Karachi, Pakistan**

**TCS**

**SUBJECT: NOTICE OF EXTRA-ORDINARY GENERAL MEETING  
(Clause 5.6.9(b) of the PSX Rule Book)**


Dear Sir,

Please find attached copy of the Notice of Extra-Ordinary General Meeting of the Company EMCO Industries Limited to be held on Monday 29<sup>th</sup> June 2026 at 11:00 A.M., at ICC House, 2-Chamba House Lane, Golf Road, GOR-1, Lahore.

The Notice published in the newspapers “**Business Recorder**” and “**Nawa-e-Waqt**” dated 06.06.2026 is attached for circulation amongst all the concerned.

Please circulate among the TRE certificate holders.

Yours faithfully,  
For Emco Industries Limited

  
**(Ahsan Suhail Mannan)**  
Company Secretary/Director

Encl: a.a.

**Executive Director / HOD,**  
Offsite-II Department,  
Supervision Division,  
Securities & Exchange Commission of Pakistan,  
63, NIC Building, Jinnah Avenue, Blue Area,  
**Islamabad, Pakistan**



**HEAD OFFICE:** 4th Floor, National Tower, 28-Egerton Road, P.O. Box 36, Lahore - 54000, Pakistan  
**PABX:** (042) 3630 6545 - 46 **FAX :** (042) 3636 8119 **WEBSITE:** www.emco.com.pk **E-MAIL :** info@emco.com.pk  
**FACTORY :** 19-Km, Lahore - Shiekhupura Road, Lahore. **PABX:** (042) 3716 8922-28, **FAX :** (042) 3716 8932  
**E-MAIL :** insulator@emco.com.pk



# EMCO INDUSTRIES LIMITED

## NOTICE OF EXTRAORDINARY GENERAL MEETING

Notice is hereby given that an Extra-Ordinary General Meeting ("EGM") of the Shareholders of the Company EMCO Industries Limited ("EMCO", "Company") will be held on **Monday 29th June 2026 at 11.00 AM, at ICC HOUSE, 2-CHAMBA HOUSE LANE, GOLF ROAD, GOR-1, LAHORE**, as well as through Video Conferencing Facility to transact the following business:

### ORDINARY BUSINESS:

- To confirm the minutes of the last General Meeting held on **14th October 2025**.
- To elect **(09) Nine** Directors of the Company as fixed by the Board in their meeting held on **Wednesday 29th April 2026** in accordance with the provisions of Sections 154(1) & 159(1) of the Companies Act, 2017 (**the "Act"**), for a period of three (3) years commencing from 1st July 2026, in place of the following retiring Directors:

1. Tariq Rehman	2. Javaid Shafiq Siddiqi	3. Ch. Imran Ali	4. Syed Muhammad Mohsin
5. Mrs. Ayesha Mussadaque Hamid	6. Osman Hameed Chaudhri	7. Pervaiz Shafiq Siddiqi	8. Usman Haq
9. Salem Rehman	10. Ahsan Suhail Mannan	11. Umair Noorani	12. Salman Javaid Siddiqi

All retiring directors are eligible for re-election except Ch. Imran Ali, who has completed the maximum tenure to serve on the Board of the Company as an independent director and by virtue of clause (g) of the Provision to sub-sections (2) of section 166 of the Act, is ineligible for re-election as an independent Director for the next term. The Board, in terms of the provisions of section 159(1) of the Act, has fixed the number of directors to be elected at the ensuing EGM as (09) Nine, in their Board meeting held on 29th April 2026.

**Note:** The existing Board consists of 12 directors but in terms of the provisions of section 159(1) of the Act, the Board has fixed the number of directors to be elected at the ensuing EGM as (09) Nine, in their meeting held on 29th April 2026, and reduced the number of elected directors from 12 to 9 for the forthcoming term (1st July 2026 to 30th June 2029).

### SPECIAL BUSINESS:

To consider and if deemed fit to approve / pass the following resolution(s) as Special Business:

#### 3. Dissemination of Annual Audited Financial Through QR Code:

To approve the dissemination of Annual Audited Financial Statements along with auditor's report, director's report, chairman's review report through **QR enabled code** and weblink instead of transmitting the same in the form of CD/DVD/USB, in accordance with Section 223(6) of the Act, read with S.R.O. 389(1) 2023 dated 21st March 2023, subject to the approval of the shareholders in the general meeting.

**"RESOLVED THAT** the dissemination of information regarding Annual Audited Financial Statements to the shareholders through **QR enabled code** and weblink as notified by the Securities and Exchange Commission of Pakistan ("SECP", "Commission") vide its SRO 389(1)/2023 dated 21st March 2023, be and is hereby approved while considering technological advancements and old technology becoming obsolete, the circulation of Annual Financial Statements through CD/DVD/USB to be discontinued."

#### 4. Approval from the Shareholders For Authorization of Two Executive Directors to approve the Related Party transaction:

The Board has authorized that any two Executive Directors of the Company to approve all the transactions carried out during the financial year 2025-2026 and to be carried out in future years, in normal course of business with associated companies/related parties subject to subsequent review by the Audit Committee and Board of Directors in accordance with applicable regulations and to take any and all necessary actions and sign / execute any and all such documents / indentures as may be required in this regard on behalf of the Company, subject to the approval of shareholders in the general meeting.

**Resolved that** Authorization of any two Executive Directors of the Company to approve all the transactions carried out during the financial year 2025-2026 and to be carried out in future years, in normal course of business with associated companies / related parties subject to subsequent review by the Audit Committee and Board of Directors in accordance with applicable regulations, and to take any and all necessary actions and sign/ execute any and all such documents / indentures as may be required in this regard on behalf of the Company.

**"Further Resolved** that the Chief Executive Officer and Company Secretary of the Company be and are hereby authorized **singly** to do all act, deeds and things, take or cause to be taken all necessary steps, to fulfill all the legal, corporate and procedural formalities and requirements and file all necessary documents as may be incidental for the purpose of implementing these resolutions."

### OTHER BUSINESS:

To transact any other business with the permission of the Chair.

Place: Lahore

Dated: **29-04-2026**

By Order of the Board

(Ahsan Suhail Mannan)  
Company Secretary/Director

### NOTES:-

- Share Transfer Books of the Company shall remain closed from **22nd June 2026 to 29th June 2026** (both days inclusive). No transfers of shares to be accepted for the registration from **22nd June 2026 to 29th June 2026 (both days inclusive)**. The Shares received for the transfer at the Company's Share Registrar Office i.e., **CORPLINK (PVT.) LTD., Wings Arcade, 1-K Commercial, Model Town, Lahore** by the close of business on or before **19th June 2026** will be considered in order for registration in the name of the transferees. Only persons, whose name appears in the register of the members of the Company as on **19th June 2026**, are entitled to attend, participate in and vote, at the meeting.
- Members who have physical shareholding of the Company are requested to immediately notify the change of address, if any, to the Share Registrar Office i.e., **CORPLINK (PVT) LTD, Wings Arcade, 1-K Commercial Building, Model Town, Lahore**. Whereas, Members having Shareholding of the Company in Book Entry form are requested to their respective CDC Participant/Broker/Investor Account Services.
- A member of the Company entitled to attend and vote at this Meeting may appoint another member as his/her proxy to attend and vote instead of him/her. Proxies must be deposited at the Company's Registered Office situated at 4th Floor, National Tower, 28-Egerton Road, Lahore, Pakistan, not less than forty-eight (48) hours before the time of holding the meeting.
- Any person who seeks to contest election to the office of Director shall file with the Company, not later than fourteen (14) days his/her intention to offer himself/herself for the election of directors in terms of Section 159(3) of the Companies Act, 2017 and his consent to act as a Director.
- The Members whose shares are maintained in CDC, entitled to attend and vote at this meeting, must bring his/her NIC or passport to prove his/her identity and in case of Proxy, must enclose an attested copy of his/her CNIC or Passport. Representatives of Corporate members should bring the usual documents required for such purpose.
- Members are requested to promptly notify the change in their address, if any, to the Company's Share Registrar M/S. Corplink (Pvt) Limited, Wings Arcade, 1-K Commercial, Model Town, Lahore.
- To Attend General Meeting Through Video-Conferencing Facility:** The General Meeting is being conducted as per guidelines circulated by SECP following arrangements have also been made by the Company to facilitate the maximum participation of the shareholders in the meeting through video link facility, either in-person or through appointed proxies: The shareholders are encouraged to participate in the meeting through electronic facility with **MS Teams** Software organized by the Company. To attend the EGM through video-conferencing facility, the Members are requested to register themselves by providing the following information through email ID: [egm26@emco.com.pk](mailto:egm26@emco.com.pk) at least forty-eight (48) hours before the meeting.

Name of shareholder	CNIC/NTN No.	Folio No/CDC	Cell Number	Email Address
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Members will be registered after necessary verification as per the above requirement and will be provided with a video link by the Company via email. The login facility will remain open from 10:50 A.M. (PST) till the end of EGM.

Pursuant to Section 132(2) of the Companies Act, 2017, Members may avail video conference facility for this General Meeting provided, the Company receives consent from the members holding aggregate **10%** or more shareholding at least 7 days prior to the date of meeting. The requisite form for availing the facility is provided at the website of the Company [www.emco.com.pk](http://www.emco.com.pk)

- Postal Ballot/E-Voting:** In accordance with the Companies (Postal Ballot) Regulations, 2018, Section 143 and 144 of the Companies Act 2017 and under Postal Ballot Regulation, 2018 latest amendments circulated through SRO dated December 05, 2022, SECP has directed all listed companies for the purpose of Polling on Special Business / election of directors, if the number of persons who offer themselves to be elected is more than the number of directors fixed under Section 159 (1) of the Companies Act, 2017, shareholders will be allowed to exercise their right to vote through postal ballot i.e. by post or e-voting, in the manner and subject to the conditions contained in the aforesaid regulations. Details will be circulated in due course.
- Unclaimed Dividend and Share Certificates:** Members, whose dividend and share certificates are still un-claimed/undelivered, are hereby once again requested to approach the Company to claim their outstanding dividend amounts and / or undelivered share certificates.
- Deposit of Physical Shares into CDC Account:-** As per Section 72 of the Companies Act, 2017, every existing listed Company is required to replace its physical shares with book-entry form in a manner as specified by the Commission. The Members having physical shareholding are encouraged to open Investor Account directly with CDC to place their physical shares into scrip-less form. This will facilitate them in many ways, including safe custody and sale of shares any time they want, as the trading of physical shares is not permitted as per existing regulations of the Pakistan Stock Exchange.
- Provision of International Bank Account Number (IBAN Detail):-** Under the provision of Section 242 of the Companies Act, 2017 and Circular No. 421(1) dated 19th March 2021 issued by SECP, Listed Company deposit cash dividend directly into shareholder's designated bank accounts. Shareholders are required to provide their International Bank Account Number (IBAN) details as directed by SECP.
- Prohibition of Distribution of Gifts:-** Considering S.R.O.452(1)/2025 dated 17th March 2025, No gifts will be distributed to the shareholders of the Company at the General Meeting being prohibited under Section 185 of the Companies Act, 2017.

### ELECTION OF DIRECTORS.

#### STATEMENT OF MATERIAL FACTS UNDER SECTION 166(3) OF THE COMPANIES ACT, 2017:

##### AGENDA ITEM NO.2:

Section 166 (3) of the Companies Act, 2017 provides that a statement of material facts is annexed to the notice of the general meeting called for the purpose of election of directors which indicates the justification for choosing the appointee for appointment as an independent director. The Company is required to have at least two or one third of the members of the Board, whichever is higher, as independent directors on its Board in accordance with the Listed Companies (Code of Corporate Governance) Regulations, 2019. The person to be elected as independent director shall meet the criteria set out for independent director under section 166 (2) of the Companies Act, 2017 and are listed on the databank of independent directors maintained by Pakistan Institute of Corporate Governance duly authorized by Securities and Exchange Commission of Pakistan. Further, their selection shall be made based on their respective competencies, requisite skill, knowledge and experience and will be elected as per section 159 of the Companies Act, 2017.

##### Documents / Information required to contest Election of Directors:

Any person who seeks to contest the election of Directors shall, whether he / she is a retiring or otherwise, file with the Company the following documents and information at its registered office **situated at 4th-Floor, National Tower, 28-Egerton Road, Lahore, Pakistan** not later than **(14) fourteen days** before the day of the meeting:

- His / Her Folio Number / CDC Investor Account Number / CDC Sub-Account Number;
- Notice of his / her intention to offer himself / herself for the election of Directors in terms of section 159(3) of the Companies Act, 2017;
- Consent to act as Director under Companies Act, 2017; and Listed Companies (Code of Corporate Governance) Regulations, 2019;
- Profile along with his / her address to be placed on the website of the Company.
- An attested copy of CNIC or Passport (in case of foreigner);
- A declaration that he / she is eligible to become a director under Companies Act, 2017; Listed Companies (Code of Corporate Governance) Regulations, 2019; and PSX Regulations;
- He / She is aware of the duties and powers of a director under: Companies Act, 2017; Securities Act, 2015; Listed Companies (Code of Corporate Governance) Regulations, 2019; Listing of Companies and Securities Regulations of Pakistan Stock Exchange; Memorandum and Articles of Association of the Company; and any other applicable laws / rules / regulations / codes etc.,
- Any other documents / information he / she may think necessary.
- Independent Director(s) will be elected through the process of election of director in terms of section 159 of the Act and they shall meet the criteria laid down in Section 166 of the Act, and the Companies (Manner and Selection of Independent Directors) Regulations, 2018, accordingly the following additional documents are to be submitted by the candidates intending to contest election of directors as an independent director;
  - Declaration by Independent Director(s) under Clause 6(3) of the Listed Companies (Code of Corporate Governance) Regulations, 2019;
  - Undertaking on non-judicial stamp paper that he / she meets the requirement of sub-regulation (1) of Regulation 4 of the Companies (Manner and Selection of Independent Directors) Regulation, 2018.

#### STATEMENT OF MATERIAL FACTS UNDER SECTION 134(3) OF THE COMPANIES ACT, 2017 RELATING TO THE SPECIAL BUSINESS:

##### AGENDA ITEM NO. 3: Approval From The Shareholders For Dissemination of Annual Audited Financial Through QR Code:

The SECP, through its S.R.O 389(1) 2023 dated 21st March 2023, has allowed companies to circulate the Annual Financial Statements to its members QR enabled code and weblink.

The Company shall seek the approval of the shareholders to circulate the Annual Financial Statements to its members through QR enabled code and weblink as required u/section 233(7) of the Companies Act and SECP Notification S.R.O 389 (1) / 2023 dated 21st March 2023.

Shareholders have the right to request for the hard copy of the Annual Financial Statements, which the Company shall provide free of cost within one week of receiving a written request.

None of the directors of the Company have a direct or indirect interest in this special business, other than in their capacity as members and directors of the Company.

##### AGENDA ITEM NO. 4: Approval From The Shareholders For Authorization of Two Executive Directors To Approve Related Party Transactions:

The transactions carried out in normal course of business with associated companies/related parties were being approved by the Board as recommended by the Audit Committee on periodically basis pursuant to Clause 15 of Listed Companies (Code of Corporate Governance) Regulations, 2019.

The Company would be conducting transactions with associated companies /related parties in the normal course of business. In some cases, majority of the Directors might be interested in these transactions, therefore , such transactions with associated companies /related parties have to be approved by the Shareholders.

In order to comply with the provisions of Clause 15 of Listed Companies (Code of Corporate Governance) Regulations, 2019 the Shareholders may authorized any two Executive Directors of the Company to approve all transactions carried out during the financial year 2025-2026 and to be carried out in future years, in normal course of business with associated companies /related parties subject to subsequent review by the Audit Committee and Board of Directors in accordance with applicable regulations, and to take any and all necessary actions and sign / execute any and all such documents / indentures as may be required in this regard on behalf of the Company, subject to the approval of shareholders in the general meeting.

