



# BESTWAY CEMENT LIMITED

BCL/PSX/FORM-3  
July 22, 2026

The General Manager  
Pakistan Stock Exchange Ltd.  
Stock Exchange Building  
Stock Exchange Road  
Karachi.

## FINANCIAL RESULTS FOR THE YEAR ENDED JUNE 30, 2026

Dear Sir,

We wish to inform you that the Board of Directors of Bestway Cement Limited (BCL) in their meeting held on Wednesday, July 22, 2026 at 3:30 p.m. at Islamabad recommended the following:

- i) Cash Dividend      A final cash dividend of Rs. 10 per share i.e. 100%. for the year ended June 30, 2026. This is in addition to the interim dividend already paid at Rs. 30 per share i.e. 300%.

The above entitlement will be paid to the shareholders whose names will appear in the register of members on 24-08-2026.

- |                                            |     |
|--------------------------------------------|-----|
| ii) Bonus Shares                           | Nil |
| iii) Right Shares                          | Nil |
| iv) Any Other Entitlement/Corporate Action | Nil |
| v) Any Other Price Sensitive Information   |     |

In accordance with the requirements of the Rule Book of Pakistan Stock Exchange Limited and applicable provisions of the Securities Act, 2015, BCL hereby conveys the following information:

“The Board of Directors of Bestway Automotive (Private) Limited (BAL), a subsidiary of BCL has decided in its meeting held on July 22, 2026 at 12:00 p.m. to increase its Paid-up Capital by issuing further shares to its existing shareholders. Resultantly, BCL has been intimated by BAL for the subscription of 599,990,000 right shares for consideration and decision.

The Board of Directors of BCL considered the proposal received from BAL and unanimously decided to place the matter before the shareholders regarding the acceptance/rejection of the right offer in the scheduled Annual General Meeting, considering the projected enhanced capital requirements of BAL and any other opportunities and avenues that may be available to the Company.”

The financial results of the Company are enclosed with this letter.

The Annual General Meeting (AGM) of the Company will be held on August 31, 2026.

The Share Transfer Books of the Company will be closed from 25-08-2026 to 31-08-2026 (both days inclusive). Transfer(s) received at the office of the Share Registrar M/s THK Associates (Pvt.) Limited, Plot No. 32-C, Jami Commercial Street 2, D.H.A., Phase VII, Karachi-75500 at the close of business on 24-08-2026 will be treated in time for the purpose of above entitlement to the transferees.

Thanking you,

Yours faithfully,  
For **Bestway Cement Limited**

*H. Niazi*  
**Hassan Niazi**  
Company Secretary

Bestway Cement Limited  
Unconsolidated Statement of Financial Position  
As at 30 June 2026

|                                                         | Note | 2026<br>(Rupees '000) | 2025<br>(Rupees '000) |
|---------------------------------------------------------|------|-----------------------|-----------------------|
| <b>EQUITY</b>                                           |      |                       |                       |
| <b>Share capital and reserves</b>                       |      |                       |                       |
| Share capital                                           | 6    | 5,962,528             | 5,962,528             |
| Capital reserves                                        | 7    | 15,014,502            | 16,158,065            |
| Surplus on revaluation of property, plant and equipment | 8    | 54,992,081            | 54,026,198            |
| Revenue reserves                                        | 9    | 57,907,300            | 52,086,942            |
|                                                         |      | <u>133,876,411</u>    | <u>128,233,733</u>    |
| <b>LIABILITIES</b>                                      |      |                       |                       |
| <b>Non-current liabilities</b>                          |      |                       |                       |
| Long term financing                                     | 10   | 21,089,872            | 29,793,869            |
| Deferred income - Government grant                      | 11   | 977,566               | 1,338,838             |
| Deferred tax liability - net                            | 12   | 59,309,568            | 60,488,456            |
| Employee benefit obligations                            | 13   | 20,986                | 51,421                |
|                                                         |      | <u>81,397,992</u>     | <u>91,672,584</u>     |
| <b>Current liabilities</b>                              |      |                       |                       |
| Trade and other payables                                | 14   | 34,347,229            | 23,705,022            |
| Short-term borrowings                                   | 15   | 20,474,149            | 19,234,966            |
| Current portion of long term financing                  | 10   | 9,642,106             | 9,036,875             |
| Current portion of deferred income - Government grant   | 11   | 373,661               | 433,555               |
| Unclaimed dividend                                      |      | 72,350                | 80,166                |
| Unpaid dividend                                         | 16   | 10,511,714            | 3,093,797             |
|                                                         |      | <u>75,421,209</u>     | <u>55,584,381</u>     |
| <b>Total liabilities</b>                                |      | <u>156,819,201</u>    | <u>147,256,965</u>    |
| <b>CONTINGENCIES AND COMMITMENTS</b>                    |      |                       |                       |
|                                                         | 17   |                       |                       |
| <b>Total equity and liabilities</b>                     |      | <u>290,695,612</u>    | <u>275,490,698</u>    |

**ASSETS**

**Non-current assets**

|                                           |    |                    |                    |
|-------------------------------------------|----|--------------------|--------------------|
| Property, plant and equipment             | 18 | 185,903,069        | 190,365,168        |
| Intangible assets and goodwill            | 19 | 7,096,059          | 7,119,982          |
| Investment property                       | 20 | 4,229,321          | 4,267,775          |
| Long term investments                     |    |                    |                    |
| Investments in equity accounted investees |    | 53,749,200         | 44,571,582         |
| Other long term investments               |    | 100                | 112,787            |
|                                           | 21 | 53,749,300         | 44,684,369         |
| Long term loans and deposits              | 22 | 4,409,581          | 119,582            |
|                                           |    | <u>255,387,330</u> | <u>246,556,876</u> |

**Current assets**

|                                     |    |            |            |
|-------------------------------------|----|------------|------------|
| Stores, spare parts and loose tools | 23 | 12,218,542 | 12,326,890 |
| Stock in trade                      | 24 | 8,345,603  | 7,113,113  |
| Trade debts                         | 25 | 1,558,346  | 1,308,246  |
| Advances                            | 26 | 181,324    | 767,238    |
| Deposits and prepayments            | 27 | 78,844     | 75,517     |
| Other receivables                   | 28 | 180,084    | 38,681     |
| Short term investment               |    | 123,718    | -          |
| Advance tax - net                   |    | 10,830,025 | 6,116,579  |
| Cash and bank balances              | 29 | 1,791,796  | 1,187,558  |

35,308,282 28,933,822

290,695,612 275,490,698

The annexed notes 1 to 49 form an integral part of these unconsolidated financial statements.

465

CHIEF FINANCIAL OFFICER

DIRECTOR

CHIEF EXECUTIVE

Bestway Cement Limited  
Unconsolidated Statement of Profit or Loss  
For the year ended 30 June 2026

|                                                            | Note | 2026<br>(Rupees '000) | 2025<br>(Rupees '000) |
|------------------------------------------------------------|------|-----------------------|-----------------------|
| Gross turnover                                             | 30   | 172,339,288           | 168,486,554           |
| Less: rebates and discounts                                |      | (7,078,031)           | (6,006,662)           |
| Less: sales tax and excise duty                            |      | (56,979,085)          | (54,721,339)          |
| Net turnover                                               |      | 108,282,172           | 107,758,553           |
| Cost of sales                                              | 31   | (75,821,288)          | (70,480,291)          |
| <b>Gross profit</b>                                        |      | <b>32,460,884</b>     | <b>37,278,262</b>     |
| Selling and distribution expenses                          | 32   | (1,220,670)           | (1,602,427)           |
| Administrative expenses                                    | 33   | (3,149,118)           | (2,072,545)           |
| Other operating expenses                                   | 34   | (1,575,227)           | (1,763,748)           |
| <b>Operating profit</b>                                    |      | <b>26,515,869</b>     | <b>31,839,542</b>     |
| Finance and other income - net                             | 35   | 678,820               | 1,490,056             |
| Finance cost                                               | 36   | (5,359,057)           | (7,625,366)           |
| Share of profit of equity-accounted investees - net of tax | 37   | 14,548,419            | 10,745,913            |
| <b>Profit before tax</b>                                   |      | <b>36,384,051</b>     | <b>36,450,145</b>     |
| Income tax expense                                         | 38   | (10,627,402)          | (12,585,777)          |
| <b>Profit for the year</b>                                 |      | <b>25,756,649</b>     | <b>23,864,368</b>     |
| Earnings per share - basic and diluted (Rupees)            | 39   | 43.20                 | 40.02                 |

The annexed notes 1 to 49 form an integral part of these unconsolidated financial statements.

ABT

CHIEF FINANCIAL OFFICER

DIRECTOR

CHIEF EXECUTIVE

Bestway Cement Limited  
Unconsolidated Statement of Comprehensive Income  
For the year ended 30 June 2026

|                                                                                          |        | 2026<br>(Rupees '000) | 2025<br>(Rupees '000) |
|------------------------------------------------------------------------------------------|--------|-----------------------|-----------------------|
|                                                                                          | Note   |                       |                       |
| Profit for the year                                                                      |        | 25,756,649            | 23,864,368            |
| <b>Other comprehensive income / (loss) (OCI):</b>                                        |        |                       |                       |
| <b>Items that will not be subsequently reclassified to profit or loss</b>                |        |                       |                       |
| Re-measurement of defined benefit liability                                              | 14.6.5 | 171,314               | (46,836)              |
| Related tax                                                                              |        | (109,108)             | 18,266                |
|                                                                                          |        | 62,206                | (28,570)              |
| Surplus on revaluation of property, plant and equipment                                  |        | -                     | 80,941,876            |
| Related tax                                                                              | 12.1   | 1,522,298             | (29,684,805)          |
|                                                                                          |        | 1,522,298             | 51,257,071            |
| <i>Company's share of equity-accounted investees' OCI</i>                                |        |                       |                       |
| Re-measurement of defined benefit liability                                              |        | 1,163,800             | 349,656               |
| Related tax                                                                              |        | (257,394)             | (87,414)              |
|                                                                                          |        | 906,406               | 262,242               |
| Surplus on revaluation of equity investments                                             |        | 357,939               | 554,734               |
| Related tax                                                                              |        | (69,483)              | (138,684)             |
|                                                                                          |        | 288,456               | 416,050               |
| Surplus on revaluation of property, plant and equipment                                  |        | 2,277,477             | 3,692,169             |
| Related tax                                                                              | 12.1   | (449,976)             | (923,042)             |
|                                                                                          |        | 1,827,501             | 2,769,127             |
|                                                                                          |        | 4,606,867             | 54,675,920            |
| <b>Items that may be reclassified subsequently to profit or loss</b>                     |        |                       |                       |
| <i>Company's share of equity-accounted investees' OCI</i>                                |        |                       |                       |
| Effect of translation of net investment in foreign branches and subsidiaries             |        | (275,126)             | (493,961)             |
| Gain from window takaful operations                                                      |        | (110)                 | 433                   |
| (Deficit) / surplus on revaluation of debt investment through FVOCI                      |        | (1,291,720)           | 8,164,600             |
| Movements in cash flow hedge reserve                                                     |        | 71,068                | -                     |
| Gain reclassified to profit or loss on dilution of interest in equity accounted investee |        | -                     | -                     |
| Exchange translation                                                                     |        | -                     | (132,961)             |
| Revaluation of Investments                                                               |        | -                     | (73,081)              |
| Related tax                                                                              |        | 601,771               | (1,866,257)           |
|                                                                                          |        | (894,117)             | 5,598,773             |
| Other comprehensive income - net of tax                                                  |        | 3,712,750             | 60,274,693            |
| <b>Total comprehensive income for the year</b>                                           |        | <b>29,469,399</b>     | <b>84,139,061</b>     |

The annexed notes 1 to 49 form an integral part of these unconsolidated financial statements.

AKS

CHIEF FINANCIAL OFFICER

DIRECTOR

CHIEF EXECUTIVE

Bestway Cement Limited  
Unconsolidated Statement of Changes in Equity  
For the year ended 30 June 2026

|                                                                                                                                             | Share Capital                                |               | Capital reserves             |                                       |            |                                                         | Revenue reserves       |                   |                       |                        | Total equity |
|---------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|---------------|------------------------------|---------------------------------------|------------|---------------------------------------------------------|------------------------|-------------------|-----------------------|------------------------|--------------|
|                                                                                                                                             | Issued, subscribed and paid up share capital | Share premium | Exchange translation reserve | Surplus on revaluation of investments | Sub Total  | Surplus on revaluation of property, plant and equipment | Cashflow hedge reserve | Statutory reserve | Unappropriated profit | Total revenue reserves |              |
|                                                                                                                                             | (Rupees '000)                                |               |                              |                                       |            |                                                         |                        |                   |                       |                        |              |
| Balance at 01 July 2024                                                                                                                     | 5,962,528                                    | 5,381,821     | 4,699,860                    | 90,286                                | 10,171,967 | -                                                       | -                      | 3,635,836         | 43,289,647            | 46,925,483             | 63,059,978   |
| Total comprehensive income                                                                                                                  |                                              |               |                              |                                       |            |                                                         |                        |                   |                       |                        |              |
| Profit for the year                                                                                                                         | -                                            | -             | -                            | -                                     | -          | -                                                       | -                      | -                 | 23,864,368            | 23,864,368             | 23,864,368   |
| Other comprehensive income / (loss)                                                                                                         | -                                            | -             | (470,192)                    | 6,485,014                             | 6,014,822  | 54,026,198                                              | -                      | -                 | 233,672               | 233,672                | 60,274,692   |
| Total comprehensive income / (loss)                                                                                                         | -                                            | -             | (470,192)                    | 6,485,014                             | 6,014,822  | 54,026,198                                              | -                      | -                 | 24,098,040            | 24,098,040             | 84,139,060   |
| Effect of adoption of IFRS 09 - ECL by equity accounted investee - net of tax                                                               | -                                            | -             | -                            | -                                     | -          | -                                                       | -                      | -                 | 114,782               | 114,782                | 114,782      |
| Transfer of reserve on dilution of investment in equity accounted investees net of tax to the unappropriated profit                         | -                                            | -             | -                            | (13,549)                              | (13,549)   | -                                                       | -                      | (98,248)          | 111,797               | 13,549                 | -            |
| Transfer to statutory reserve by equity-accounted investee                                                                                  | -                                            | -             | -                            | -                                     | -          | -                                                       | -                      | 1,034,646         | (1,034,646)           | -                      | -            |
| Transfer of net gain on disposal of FVOCI equity investment from surplus to unappropriated profit by associate - net of tax                 | -                                            | -             | -                            | (15,176)                              | (15,176)   | -                                                       | -                      | -                 | 15,176                | 15,176                 | -            |
| Transactions with owners of the Company                                                                                                     |                                              |               |                              |                                       |            |                                                         |                        |                   |                       |                        |              |
| Distributions                                                                                                                               |                                              |               |                              |                                       |            |                                                         |                        |                   |                       |                        |              |
| Dividend - Final 2024 @ Rs. 8 per share                                                                                                     | -                                            | -             | -                            | -                                     | -          | -                                                       | -                      | -                 | (4,770,022)           | (4,770,022)            | (4,770,022)  |
| Dividend - Interim 2025 @ Rs. 8 per share                                                                                                   | -                                            | -             | -                            | -                                     | -          | -                                                       | -                      | -                 | (4,770,022)           | (4,770,022)            | (4,770,022)  |
| Dividend - Interim 2025 @ Rs. 8 per share                                                                                                   | -                                            | -             | -                            | -                                     | -          | -                                                       | -                      | -                 | (4,770,022)           | (4,770,022)            | (4,770,022)  |
| Dividend - Interim 2025 @ Rs. 8 per share                                                                                                   | -                                            | -             | -                            | -                                     | -          | -                                                       | -                      | -                 | (4,770,022)           | (4,770,022)            | (4,770,022)  |
| Total transactions with owners of the Company                                                                                               | -                                            | -             | -                            | -                                     | -          | -                                                       | -                      | -                 | (19,080,088)          | (19,080,088)           | (19,080,088) |
| Balance at 30 June 2025                                                                                                                     | 5,962,528                                    | 5,381,821     | 4,229,668                    | 6,546,575                             | 16,158,064 | 54,026,198                                              | -                      | 4,572,234         | 47,514,708            | 52,086,942             | 128,233,732  |
| Balance at 01 July 2025                                                                                                                     | 5,962,528                                    | 5,381,821     | 4,229,668                    | 6,546,575                             | 16,158,064 | 54,026,198                                              | -                      | 4,572,234         | 47,514,708            | 52,086,942             | 128,233,732  |
| Total comprehensive income                                                                                                                  |                                              |               |                              |                                       |            |                                                         |                        |                   |                       |                        |              |
| Profit for the year                                                                                                                         | -                                            | -             | -                            | -                                     | -          | -                                                       | -                      | -                 | 25,756,649            | 25,756,649             | 25,756,649   |
| Other comprehensive income / (loss)                                                                                                         | -                                            | -             | (121,527)                    | (538,856)                             | (660,383)  | 3,349,799                                               | 54,722                 | -                 | 968,612               | 1,023,334              | 3,712,750    |
| Total comprehensive income / (loss)                                                                                                         | -                                            | -             | (121,527)                    | (538,856)                             | (660,383)  | 3,349,799                                               | 54,722                 | -                 | 26,725,261            | 26,779,983             | 29,469,399   |
| Transfer of revaluation surplus on account of incremental depreciation to unappropriated profit (net of tax)- equity accounted investee     | -                                            | -             | -                            | -                                     | -          | (3,678)                                                 | -                      | -                 | 3,678                 | 3,678                  | -            |
| Transfer of revaluation surplus on account of incremental depreciation to unappropriated profit (net of tax)                                | -                                            | -             | -                            | -                                     | -          | (2,323,207)                                             | -                      | -                 | 2,323,207             | 2,323,207              | -            |
| Transfer from revaluation surplus upon disposal to unappropriated profit (net of tax)                                                       | -                                            | -             | -                            | -                                     | -          | (57,031)                                                | -                      | -                 | 57,031                | 57,031                 | -            |
| Effect of transition to EIR by equity accounted investee - net of tax                                                                       | -                                            | -             | -                            | -                                     | -          | -                                                       | -                      | -                 | 23,392                | 23,392                 | 23,392       |
| Transfer to statutory reserve by equity-accounted investee                                                                                  | -                                            | -             | -                            | -                                     | -          | -                                                       | -                      | 1,104,407         | (1,104,407)           | -                      | -            |
| Transfer of net gain on disposal of FVOCI equity investment from surplus to unappropriated profit by equity accounted investee - net of tax | -                                            | -             | -                            | (483,179)                             | (483,179)  | -                                                       | -                      | -                 | 483,179               | 483,179                | -            |
| Transactions with owners of the Company                                                                                                     |                                              |               |                              |                                       |            |                                                         |                        |                   |                       |                        |              |
| Distributions                                                                                                                               |                                              |               |                              |                                       |            |                                                         |                        |                   |                       |                        |              |
| Dividend - Final 2025 @ Rs. 10 per share                                                                                                    | -                                            | -             | -                            | -                                     | -          | -                                                       | -                      | -                 | (5,962,528)           | (5,962,528)            | (5,962,528)  |
| Dividend - Interim 2026 @ Rs. 10 per share                                                                                                  | -                                            | -             | -                            | -                                     | -          | -                                                       | -                      | -                 | (5,962,528)           | (5,962,528)            | (5,962,528)  |
| Dividend - Interim 2026 @ Rs. 10 per share                                                                                                  | -                                            | -             | -                            | -                                     | -          | -                                                       | -                      | -                 | (5,962,528)           | (5,962,528)            | (5,962,528)  |
| Dividend - Interim 2026 @ Rs. 10 per share                                                                                                  | -                                            | -             | -                            | -                                     | -          | -                                                       | -                      | -                 | (5,962,528)           | (5,962,528)            | (5,962,528)  |
| Total transactions with owners of the Company                                                                                               | -                                            | -             | -                            | -                                     | -          | -                                                       | -                      | -                 | (23,850,112)          | (23,850,112)           | (23,850,112) |
| Balance at 30 June 2026                                                                                                                     | 5,962,528                                    | 5,381,821     | 4,108,141                    | 5,524,540                             | 15,014,502 | 54,992,081                                              | 54,722                 | 5,676,641         | 52,175,937            | 57,907,300             | 133,876,411  |

The annexed notes 1 to 49 form an integral part of these unconsolidated financial statements.

485

CHIEF FINANCIAL OFFICER

DIRECTOR

CHIEF EXECUTIVE

Bestway Cement Limited  
Unconsolidated Statement of Cash Flows  
For the year ended 30 June 2026

|                                                            | Note   | 2026<br>(Rupees '000) | 2025<br>(Rupees '000) |
|------------------------------------------------------------|--------|-----------------------|-----------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                |        |                       |                       |
| Profit before tax                                          |        | 36,384,051            | 36,450,145            |
| Adjustments for:                                           |        |                       |                       |
| Gain / (loss) on disposal of property, plant and equipment | 35     | (11,933)              | 11,432                |
| Depreciation                                               | 18.1.8 | 7,972,025             | 5,963,664             |
| Amortization                                               | 19.4   | 25,011                | 113,138               |
| Provision for obsolete stores                              | 23.1   | 14,489                | 84,908                |
| Reversal of provision for slow moving stock                | 24.1   | (2,735)               | (506)                 |
| Rental income                                              | 35     | (37,054)              | (42,876)              |
| Mark up on loan to subsidiary                              | 35     | (127,781)             | -                     |
| Profit on deposit accounts                                 | 35     | (33,697)              | (32,212)              |
| Share of profit of equity-accounted investees, net of tax  | 37     | (14,548,419)          | (10,745,913)          |
| Write off of fixed assets                                  |        | 45,336                | 37,138                |
| Fair value gain on remeasurement of investment property    | 35     | (30,742)              | (14,898)              |
| Interest expense on land compensation                      | 34     | 14,030                | 13,683                |
| Finance cost                                               | 36     | 5,359,057             | 7,625,366             |
| Income on short term and other investments                 | 35     | (14,126)              | (950,662)             |
| Provision for employee retirement benefits                 |        | 222,008               | 226,465               |
|                                                            |        | (1,154,531)           | 2,288,727             |
|                                                            |        | 35,229,520            | 38,738,872            |
| Changes in working capital:                                |        |                       |                       |
| Decrease in stores, spare parts, and loose tools           |        | 93,859                | 104,188               |
| (Increase) in stock in trade                               |        | (1,229,755)           | (1,465,572)           |
| (Increase) / decrease in trade debts                       |        | (250,100)             | 662,641               |
| Decrease in advances                                       |        | 585,914               | 116,076               |
| (Increase) / decrease in deposits and prepayments          |        | (3,327)               | 5,560                 |
| (Increase) / decrease in other receivables                 |        | (13,622)              | 23,219                |
| Increase in trade and other payables                       |        | 10,561,700            | 8,389,399             |
|                                                            |        | 9,744,669             | 7,835,511             |
| Cash generated from operating activities                   |        | 44,974,189            | 46,574,383            |
| Long term deposits                                         |        | (59)                  | (3,699)               |
| Finance cost paid                                          |        | (5,186,287)           | (9,900,845)           |
| Contributions paid to gratuity fund                        | 14.6.3 | (338,768)             | (330,000)             |
| Income tax paid                                            |        | (15,288,615)          | (10,886,299)          |
| Net cash generated from operating activities               |        | 24,160,460            | 25,453,540            |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                |        |                       |                       |
| Acquisition of property, plant and equipment               |        | (3,641,726)           | (2,045,121)           |
| Acquisition of investment property                         |        | -                     | (4,027,276)           |
| Proceeds from sale of property, plant and equipment        |        | 98,397                | 93,249                |
| Rent received from investment property                     |        | 30,407                | 41,797                |
| Acquisition of intangible assets                           |        | (1,088)               | -                     |
| Investment in Pakistan Investment Bonds                    |        | 14,126                | 950,275               |
| Profit received on deposit accounts                        |        | 33,697                | 32,212                |
| Loan to subsidiary                                         |        | (4,289,940)           | -                     |
| Investment in subsidiary                                   |        | (100)                 | -                     |
| Short term investments                                     |        | (10,931)              | (108,260)             |
| Increase in investment in associate                        |        | -                     | (6,550,677)           |
| Dividends received                                         |        | 7,704,507             | 4,964,188             |
| Net cash (used in) investing activities                    |        | (62,651)              | (6,649,613)           |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>                |        |                       |                       |
| Repayments of financing                                    |        | (15,893,326)          | (56,365,463)          |
| Proceeds from financing                                    |        | 600,000               | 51,094,000            |
| Dividends paid                                             |        | (16,440,011)          | (16,381,761)          |
| Net cash (used in) financing activities                    |        | (31,733,337)          | (21,653,224)          |
| Net decrease in cash and cash equivalents                  |        | (7,635,528)           | (2,849,297)           |
| Cash and cash equivalents at beginning of the year         |        | (11,046,825)          | (8,197,528)           |
| Cash and cash equivalents at end of the year               | 40     | (18,682,353)          | (11,046,825)          |

The annexed notes 1 to 49 form an integral part of these unconsolidated financial statements.

AKT

CHIEF FINANCIAL OFFICER

DIRECTOR

CHIEF EXECUTIVE

Bestway Cement Limited  
Consolidated Statement of Financial Position  
As at 30 June 2026

|                                                         | Note | 2026<br>(Rupees '000) | 2025<br>(Rupees '000) |
|---------------------------------------------------------|------|-----------------------|-----------------------|
| <b>EQUITY</b>                                           |      |                       |                       |
| <b>Share capital and reserves</b>                       |      |                       |                       |
| Share capital                                           | 6    | 5,962,528             | 5,962,528             |
| Capital reserves                                        | 7    | 15,014,502            | 16,158,065            |
| Surplus on revaluation of property, plant and equipment | 8    | 56,259,412            | 54,026,198            |
| Revenue reserves                                        | 9    | 57,719,128            | 52,086,942            |
|                                                         |      | <u>134,955,570</u>    | <u>128,233,733</u>    |
| <b>LIABILITIES</b>                                      |      |                       |                       |
| <b>Non-current liabilities</b>                          |      |                       |                       |
| Long term financing                                     | 10   | 25,289,872            | 29,793,869            |
| Deferred income - Government grant                      | 11   | 977,566               | 1,338,838             |
| Deferred tax liability - net                            | 12   | 59,989,377            | 60,488,456            |
| Employee benefit obligations                            | 13   | 20,986                | 51,421                |
|                                                         |      | <u>86,277,801</u>     | <u>91,672,584</u>     |
| <b>Current liabilities</b>                              |      |                       |                       |
| Trade and other payables                                | 14   | 37,964,514            | 23,705,022            |
| Short-term borrowings                                   | 15   | 20,474,149            | 19,234,966            |
| Current portion of long term financing                  | 10   | 9,740,278             | 9,036,875             |
| Current portion of deferred income - Government grant   | 11   | 373,661               | 433,555               |
| Unclaimed dividend                                      |      | 72,350                | 80,166                |
| Unpaid dividend                                         | 16   | 10,511,714            | 3,093,797             |
|                                                         |      | <u>79,136,666</u>     | <u>55,584,381</u>     |
| <b>Total liabilities</b>                                |      | <u>165,414,467</u>    | <u>147,256,965</u>    |
| <b>CONTINGENCIES AND COMMITMENTS</b>                    |      |                       |                       |
|                                                         | 17   |                       |                       |
| <b>Total equity and liabilities</b>                     |      | <u>300,370,037</u>    | <u>275,490,698</u>    |

|                                           | Note | 2026<br>(Rupees '000) | 2025<br>(Rupees '000) |
|-------------------------------------------|------|-----------------------|-----------------------|
| <b>ASSETS</b>                             |      |                       |                       |
| <b>Non-current assets</b>                 |      |                       |                       |
| Property, plant and equipment             | 18   | 199,522,024           | 190,365,168           |
| Intangible assets and goodwill            | 19   | 7,096,059             | 7,119,982             |
| Investment property                       | 20   | 4,229,321             | 4,267,775             |
| Long term investments                     |      |                       |                       |
| Investments in equity accounted investees |      | 53,749,200            | 44,571,582            |
| Other long term investments               |      | -                     | 112,787               |
|                                           | 21   | 53,749,200            | 44,684,369            |
| Long term loans and deposits              | 22   | 126,577               | 119,582               |
|                                           |      | <u>264,723,181</u>    | <u>246,556,876</u>    |
| <b>Current assets</b>                     |      |                       |                       |
| Stores, spare parts and loose tools       | 23   | 12,218,542            | 12,326,890            |
| Stock in trade                            | 24   | 8,603,754             | 7,113,113             |
| Trade debts                               | 25   | 1,558,346             | 1,308,246             |
| Advances                                  | 26   | 315,841               | 767,238               |
| Deposits and prepayments                  | 27   | 78,844                | 75,517                |
| Other receivables                         | 28   | 53,732                | 38,681                |
| Short term investment                     |      | 123,718               | -                     |
| Advance tax - net                         |      | 10,878,733            | 6,116,579             |
| Cash and bank balances                    | 29   | 1,815,346             | 1,187,558             |
|                                           |      | <u>35,646,856</u>     | <u>28,933,822</u>     |
|                                           |      | <u>300,370,037</u>    | <u>275,490,698</u>    |

The annexed notes 1 to 50 form an integral part of these consolidated financial statements.

AKS

CHIEF FINANCIAL OFFICER

DIRECTOR

CHIEF EXECUTIVE

**Bestway Cement Limited**  
**Consolidated Statement of Profit or Loss**  
For the year ended 30 June 2026

|                                                            | Note | 2026<br>(Rupees '000) | 2025<br>(Rupees '000) |
|------------------------------------------------------------|------|-----------------------|-----------------------|
| Gross turnover                                             | 30   | 172,339,288           | 168,486,554           |
| Less: rebates and discounts                                |      | (7,078,031)           | (6,006,662)           |
| Less: sales tax and excise duty                            |      | (56,979,085)          | (54,721,339)          |
| Net turnover                                               |      | 108,282,172           | 107,758,553           |
| Cost of sales                                              | 31   | (75,821,288)          | (70,480,291)          |
| <b>Gross profit</b>                                        |      | <b>32,460,884</b>     | <b>37,278,262</b>     |
| Selling and distribution expenses                          | 32   | (1,220,670)           | (1,602,427)           |
| Administrative expenses                                    | 33   | (3,272,713)           | (2,072,545)           |
| Other operating expenses                                   | 34   | (1,575,227)           | (1,763,748)           |
| <b>Operating profit</b>                                    |      | <b>26,392,274</b>     | <b>31,839,542</b>     |
| Finance and other income - net                             | 35   | 551,039               | 1,490,056             |
| Finance cost                                               | 36   | (5,360,349)           | (7,625,366)           |
| Share of profit of equity-accounted investees - net of tax | 37   | 14,548,419            | 10,745,913            |
| <b>Profit before tax</b>                                   |      | <b>36,131,383</b>     | <b>36,450,145</b>     |
| Income tax expense                                         | 38   | (10,562,906)          | (12,585,777)          |
| <b>Profit for the year</b>                                 |      | <b>25,568,477</b>     | <b>23,864,368</b>     |
| <b>Earnings per share - basic and diluted (Rupees)</b>     | 39   | <b>42.88</b>          | <b>40.02</b>          |

The annexed notes 1 to 50 form an integral part of these consolidated financial statements.

AKG

CHIEF FINANCIAL OFFICER

DIRECTOR

CHIEF EXECUTIVE

Bestway Cement Limited  
Consolidated Statement of Comprehensive Income  
For the year ended 30 June 2026

|                                                                                                 |        | 2026<br>(Rupees '000) | 2025<br>(Rupees '000) |
|-------------------------------------------------------------------------------------------------|--------|-----------------------|-----------------------|
| <b>Profit for the year</b>                                                                      |        | <b>25,568,477</b>     | <b>23,864,368</b>     |
| <b>Other comprehensive income / (loss) (OCI):</b>                                               |        |                       |                       |
| <b>Items that will not be subsequently reclassified to profit or loss</b>                       |        |                       |                       |
| Re-measurement of defined benefit liability                                                     | 14.6.5 | 171,314               | (46,836)              |
| Related tax                                                                                     |        | (109,108)             | 18,266                |
|                                                                                                 |        | 62,206                | (28,570)              |
| Surplus on revaluation of property, plant and equipment                                         |        | 2,011,636             | 80,941,876            |
| Related tax                                                                                     | 12.1   | 777,993               | (29,684,805)          |
|                                                                                                 |        | 2,789,629             | 51,257,071            |
| <i>Company's share of equity-accounted investees' OCI</i>                                       |        |                       |                       |
| Re-measurement of defined benefit liability                                                     |        | 1,163,800             | 349,656               |
| Related tax                                                                                     |        | (257,394)             | (87,414)              |
|                                                                                                 |        | 906,406               | 262,242               |
| Surplus on revaluation of equity investments                                                    |        | 357,939               | 554,734               |
| Related tax                                                                                     |        | (69,483)              | (138,684)             |
|                                                                                                 |        | 288,456               | 416,050               |
| Surplus on revaluation of property, plant and equipment                                         |        | 2,277,477             | 3,692,169             |
| Related tax                                                                                     | 12.1   | (449,976)             | (923,042)             |
|                                                                                                 |        | 1,827,501             | 2,769,127             |
|                                                                                                 |        | 5,874,198             | 54,675,920            |
| <b>Items that may be reclassified subsequently to profit or loss</b>                            |        |                       |                       |
| <i>Company's share of equity-accounted investees' OCI</i>                                       |        |                       |                       |
| Effect of translation of net investment in foreign branches and subsidiaries                    |        | (275,126)             | (493,961)             |
| Gain from window takaful operations                                                             |        | (110)                 | 433                   |
| (Deficit) / surplus on revaluation of debt investment through FVOCI                             |        | (1,291,720)           | 8,164,600             |
| Movements in cash flow hedge reserve                                                            |        | 71,068                | -                     |
| <i>Gain reclassified to profit or loss on dilution of interest in equity accounted investee</i> |        |                       |                       |
| Exchange translation                                                                            |        | -                     | (132,961)             |
| Revaluation of Investments                                                                      |        | -                     | (73,081)              |
| Related tax                                                                                     |        | 601,771               | (1,866,257)           |
|                                                                                                 |        | (894,117)             | 5,598,773             |
| Other comprehensive income - net of tax                                                         |        | 4,980,081             | 60,274,693            |
| <b>Total comprehensive income for the year</b>                                                  |        | <b>30,548,558</b>     | <b>84,139,061</b>     |

The annexed notes 1 to 50 form an integral part of these consolidated financial statements.

AKS

CHIEF FINANCIAL OFFICER

DIRECTOR

CHIEF EXECUTIVE

CHIEF FINANCIAL OFFICER

**CHIEF EXECUTIVE**

Bestway Cement Limited  
Consolidated Statement of Cash Flows  
For the year ended 30 June 2026

|                                                            | Note   | 2026<br>(Rupees '000) | 2025<br>(Rupees '000) |
|------------------------------------------------------------|--------|-----------------------|-----------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                |        |                       |                       |
| Profit before tax                                          |        | 36,131,383            | 36,450,145            |
| Adjustments for:                                           |        |                       |                       |
| Gain / (loss) on disposal of property, plant and equipment | 35     | (11,933)              | 11,432                |
| Depreciation                                               | 18.1.8 | 7,972,025             | 5,963,664             |
| Amortization                                               | 19.4   | 25,011                | 113,138               |
| Provision for obsolete stores                              | 23.1   | 14,489                | 84,908                |
| Reversal of provision for slow moving stock                | 24.1   | (2,735)               | (506)                 |
| Rental income                                              | 35     | (37,054)              | (42,876)              |
| Profit on deposit accounts                                 | 35     | (33,697)              | (32,212)              |
| Share of profit of equity-accounted investees, net of tax  | 37     | (14,548,419)          | (10,745,913)          |
| Write off of fixed assets                                  |        | 45,336                | 37,138                |
| Fair value gain on remeasurement of investment property    | 35     | (30,742)              | (14,898)              |
| Interest expense on land compensation                      | 34     | 14,030                | 13,683                |
| Finance cost                                               | 36     | 5,360,349             | 7,625,366             |
| Income on short term and other investments                 | 35     | (14,126)              | (950,662)             |
| Provision for employee retirement benefits                 |        | 222,008               | 226,465               |
|                                                            |        | (1,025,458)           | 2,288,727             |
|                                                            |        | 35,105,925            | 38,738,872            |
| Changes in working capital:                                |        |                       |                       |
| Decrease in stores, spare parts, and loose tools           |        | 93,859                | 104,188               |
| (Increase) in stock in trade                               |        | (1,487,906)           | (1,465,572)           |
| (Increase) / decrease in trade debts                       |        | (250,100)             | 662,641               |
| Decrease in advances                                       |        | 451,397               | 116,076               |
| (Increase) / decrease in deposits and prepayments          |        | (3,327)               | 5,560                 |
| (Increase) / decrease in other receivables                 |        | (15,051)              | 23,219                |
| Increase in trade and other payables                       |        | 10,603,307            | 8,389,399             |
|                                                            |        | 9,392,179             | 7,835,511             |
| Cash generated from operating activities                   |        | 44,498,104            | 46,574,383            |
| Long term deposits                                         |        | (6,995)               | (3,699)               |
| Finance cost paid                                          |        | (5,186,287)           | (9,900,845)           |
| Contributions paid to gratuity fund                        | 14.6.3 | (338,768)             | (330,000)             |
| Income tax paid                                            |        | (15,337,323)          | (10,886,299)          |
| Net cash generated from operating activities               |        | 23,628,731            | 25,453,540            |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                |        |                       |                       |
| Acquisition of property, plant and equipment               |        | (11,576,487)          | (2,045,121)           |
| Acquisition of investment property                         |        | -                     | (4,027,276)           |
| Proceeds from sale of property, plant and equipment        |        | 98,397                | 93,249                |
| Rent received from investment property                     |        | 30,407                | 41,797                |
| Acquisition of intangible assets                           |        | (1,088)               | -                     |
| Investment in Pakistan Investment Bonds                    |        | 14,126                | 950,275               |
| Profit received on deposit accounts                        |        | 33,697                | 32,212                |
| Short term investments                                     |        | (10,931)              | (108,260)             |
| Increase in investment in associate                        |        | -                     | (6,550,677)           |
| Dividends received                                         |        | 7,704,507             | 4,964,188             |
| Net cash (used in) investing activities                    |        | (3,707,372)           | (6,649,613)           |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>                |        |                       |                       |
| Repayments of financing                                    |        | (15,893,326)          | (56,365,463)          |
| Proceeds from financing                                    |        | 4,800,000             | 51,094,000            |
| Dividends paid                                             |        | (16,440,011)          | (16,381,761)          |
| Net cash (used in) financing activities                    |        | (27,533,337)          | (21,653,224)          |
| Net decrease in cash and cash equivalents                  |        | (7,611,978)           | (2,849,297)           |
| Cash and cash equivalents at beginning of the year         |        | (11,046,825)          | (8,197,528)           |
| Cash and cash equivalents at end of the year               | 40     | (18,658,803)          | (11,046,825)          |

The annexed notes 1 to 50 form an integral part of these consolidated financial statements.

165

CHIEF FINANCIAL OFFICER

DIRECTOR

CHIEF EXECUTIVE