

September 07, 2026

The General Manager,
Pakistan Stock Exchange Limited,
Stock Exchange Building,
Stock Exchange Road
Karachi.

Subject: Notice of Annual General Meeting (Post Publication)

Dear Sir,

In accordance with Clause 5.6.9(b) of the PSX Rule Book, please find enclosed herewith a copy of the captioned notice to the shareholders of Indus Motor Company Limited, subsequent to its publication in the newspapers.

The appended notice was published today, i.e., Monday, September 07, 2026, in the following newspapers:

1. **Business Recorder** – English
2. **Nawa-i-Waqt** – Urdu

Thanking you.

Yours faithfully,

For and on behalf of Indus Motor Company Limited



Muhammad Arif Anzer
Company Secretary

CC: Head of Operation
Central Depository Company of Pakistan Limited
99-B, Block-B, S.M.C.H.S.,
Main Shahrah-e-Faisal, Karachi-74000.

The Director / HOD
Office-II Department, Supervision Division,
Securities & Exchange Commission of Pakistan
NIC Building, 63, Jinnah Avenue, Blue Area, Islamabad.



07-September-2026

TOYOTA	
NOTICE OF THE 37 TH ANNUAL GENERAL MEETING	
Notice is hereby given that the 37th Annual General Meeting ("AGM") of Indus Motor Company Limited ("the Company") will be held on Monday, September 28, 2026, at 9:00 a.m. at the Avari Towers, Fatima Jinnah Road, Karachi, to transact the following business: The shareholders may also participate in the AGM through a video-link facility. ORDINARY BUSINESS - To receive, consider and adopt the audited financial statements of the Company for the year ended June 30, 2026, together with the Directors' Report, Auditors' Report and the Chairman's Review Report thereon. In accordance with Section 223(7) of the Companies Act, 2017, the audited financial statements of the Company have been made available on the Company's website and may be accessed through the web link provided in the Notes to this Notice. - To approve final cash dividend for the year ended June 30, 2026, as recommended by the Board of Directors at the rate of 470%, i.e., Rs. 47 per ordinary share. This is in addition to the contained interim cash dividends aggregating 1480%, i.e., Rs. 148 per ordinary share, already paid during the year. Consequently, the total cash dividend for the year 2025-26 shall amount to 1950%, i.e., Rs. 195 per ordinary share. - To appoint the external auditors of the Company for the financial year ending June 30, 2027, and to fix their remuneration. The present auditors, M/s. A.F. Ferguson & Co., Chartered Accountants, retire and, being eligible, have offered themselves for re-appointment. - To transact any other ordinary business with the permission of the Chair. By order of the Board Muhammad Araf Anzar Company Secretary Karachi, August 29, 2026 Notes: Circulation of Annual Report through QR Code and Web Link Pursuant to Section 223(6) of the Companies Act, 2017 and SECP S.R.O. 389(I)/2023 dated March 21, 2023, the annual audited financial statements of the Company have been uploaded on the Company's website and may be accessed through the following QR code and web link:  Web Link: https://www.toyota-indus.com/financial-results Participation in the AGM through Video-Link Facility Shareholders intending to participate in the AGM through video link are requested to send an email to imc.corporate@toyota-indus.com with the subject line Registration for "37th Annual General Meeting", along with a valid copy of their CNIC. The email should contain the shareholder's particulars, including Name, Folio Number, CNIC/NTN Number. The registration request must be received from the shareholder's registered email address at least 48 hours before the AGM. Video link details and login credentials will be provided only to those members whose complete registration requests are received within the prescribed time. Shareholders may also submit comments and questions relating to the agenda items along with their registration request. Closure of Register of Members and Share Transfer Books The Share Transfer Books and Register of Members of the Company will remain closed from September 22, 2026 to September 28, 2026 (both days inclusive) for the purpose of determining entitlement to attend the AGM and receive the final cash dividend. Transfers received by CDC Share Registrar Services Limited, CDC House, 99-B, Block "B", S.M.C.H.S., Main Shahrah-e-Faisal, Karachi-74400 (Tel: 0800-23275, UAN: 111-111-500, Email: info@cdcsl.com) at the close of business on September 21, 2026 shall be treated as having been received in time for determining entitlement to attend the AGM and receive the final cash dividend. Attendance at the Meeting In the case of individuals, account holders, sub-account holders and/or persons whose securities are registered in group accounts and whose registration details are uploaded in accordance with applicable regulations shall authenticate their identity by presenting their original CNIC or original passport at the time of attending the meeting. In the case of corporate entities, a certified copy of the Board Resolution or Power of Attorney authorizing the nominee to represent the corporate entity, together with the specimen signature of the nominee, shall be produced at the time of attending the meeting, unless previously submitted to the Company. Appointment of Proxy A member entitled to attend, participate and vote at the AGM may appoint another person as his/her proxy to attend, participate, speak and vote on his/her behalf. The duly completed Proxy Form, together with a copy of the CNIC of the proxy, must be deposited at the registered office of the Company not later than 48 hours before the time fixed for the meeting. In the case of a corporate entity, a certified copy of the Board Resolution or Power of Attorney authorizing the nominee, together with the specimen signature and CNIC copy of the nominee, must also be submitted at least 48 hours before the meeting. The Proxy Form, in both English and Urdu, is enclosed with the Annual Report and must be witnessed by two persons whose names, addresses and CNIC numbers should be specified therein. The Proxy Form is also available on the Company's website. Update of Shareholder Particulars and CNIC Shareholders are requested to promptly notify any change in their address or other particulars to the Company's Share Registrar, Corporate shareholders are also requested to notify any change in the particulars of their authorized representatives. Individual shareholders who have not yet submitted a copy of their valid CNIC to the Company's Share Registrar are requested to do so at the earliest. In accordance with Section 243 of the Companies Act, 2017, the Company shall withhold dividend payments where a valid CNIC copy is not available in its records. Unclaimed shares and dividends The members who have not yet claimed their shares and cash dividends, which are either kept with the members themselves or returned as undelivered to the Share Registrar or Company, are requested to make a claim for such unpaid/unclaimed dividends and/or shares with the Company. Dividend forms are available on the Company's website. Dividend form must be submitted to the Company's Share Registrar, M/s. CDC Share Registrar Services Limited (CDCSRL), for receipt of dividend / shares. Withholding Tax on Dividend Under Section 150 of the Income Tax Ordinance, 2001, withholding tax on dividend payments is currently deductible at the following rates: Persons appearing on the Active Taxpayers List (ATL): 15% Persons not appearing on the Active Taxpayers List (ATL): 30% Shareholders who have filed their income tax returns are advised to ensure that their names appear on the latest ATL available on the website of the Federal Board of Revenue (FBR) at the time of dividend payment. Otherwise, tax will be deducted at the higher applicable rate. To enable the Company to comply with regulatory requirements relating to the determination of shareholding ratios among joint account holders for withholding tax purposes, shareholders are requested to provide details of the respective shareholding proportions of the principal shareholder and joint holder(s) to the Company's Share Registrar. Such information should reach the Share Registrar not later than September 21, 2026. In the absence of such information, the shareholding shall be assumed to be held in equal proportions, and withholding tax shall be deducted accordingly. Electronic Payment of Cash Dividend (E-Mandate) In accordance with the provisions of section 242 of the Companies Act, 2017 and Companies (Distribution of Dividend) Regulations, 2017, it is mandatory that dividend payable in cash, shall only be paid through electronic mode directly into the bank account designated by the entitled shareholder. In compliance with the above provisions, the Company hereby again requests the shareholders to provide details of their active bank mandate specifying: (i) title of account, (ii) account number, (iii) IBAN number (iv) bank name and (v) branch name, code & address; to Company's Share Registrar, CDC Share Registrar Services Limited. Shareholders who hold shares with Participants / Central Depository Company of Pakistan (CDC) are advised to provide the mandate to the concerned Broker / CDC. In absence of the complete bank details, including IBAN mentioned above or inactive bank account, the company shall withhold the Dividend under the provision of section 243 of the Companies Act, 2017. The "Electronic Dividend Mandate Form" in English and Urdu is attached in the Annual Report and the same is also available on the Company's website (www.toyota-indus.com). Conversion of Physical Shares into Book-Entry Form Section 72 of the Companies Act, 2017 requires shareholders holding physical share certificates to convert their holdings into book-entry form maintained within the Central Depository System. Pursuant to SECP Letter No. CS/ED/Misc/2016-639-640 dated March 26, 2021, the Company continues to follow up with shareholders holding shares in physical form and requests them to convert their holdings into book-entry form (CDC Account) at the earliest. Shareholders are advised to contact the Company's Share Registrar for assistance in completing the conversion process. Electronic Transmission of Annual Report 2026 In compliance with section 223(6) of the Act, the Company has electronically transmitted the Annual Report 2026 through email to Shareholders whose email addresses are available with the Company's Share Registrar, M/s. CDC Share Registrar Services Limited. In those cases, where email addresses are not available with the Company's Share Registrar, printed notices of AGM along with the web link and QR enabled code to download the said Annual Report have been dispatched. However, the Company will provide hard copies of the Annual Report to any member on their demand, at the registered address, free of cost, within one week of receiving such request. The Annual Report of the Company for the year ended June 30, 2026 is also available on the Company's website (www.toyota-indus.com).	

INDUS MOTOR COMPANY LIMITED
www.toyota-indus.com

INDUS MOTOR COMPANY LIMITED
www.toyota-indus.com