A member of ASC AMIR S. CHINOY GROUP

INTERNATIONAL STEELS LIMITED

Taking Shape

Annual Report 2026

Progress Takes Shape

Potential, engineered into momentum.

Progress rarely arrives fully formed.

It begins as an idea, develops with intent, and takes shape through precision, discipline, and continuous refinement.

Every innovation, every capability, and every milestone starts as a possibility before gradually becoming something tangible and enduring.

Drawing inspiration from precision, structure, and engineered form, the report reflects the way progress takes shape at International Steels Limited.

Geometric compositions and evolving structures represent a business continuously building capability, advancing innovation, and expanding its possibilities. Together, they create a visual expression of an organisation shaped by expertise, ambition, and a constant drive to move forward.

More than a record of performance, this is a story of transformation in motion.
A reflection of how ideas become outcomes, potential becomes progress, and the future continues taking shape.

Contents

Innovation Takes Shape

Ideas, forged into future-ready solutions.

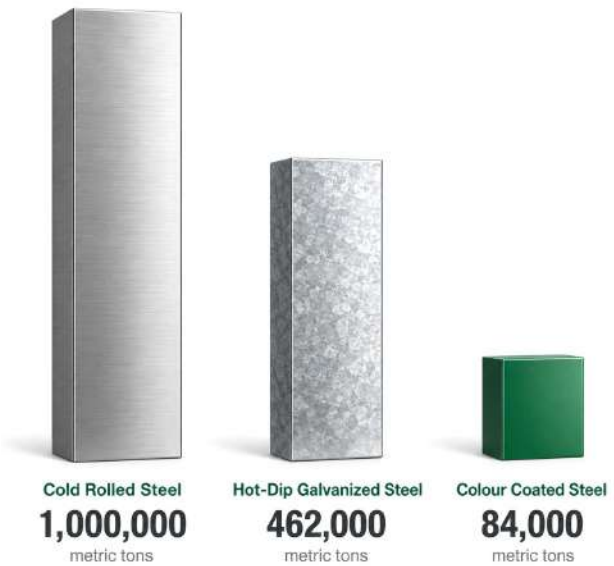
Shaping Pakistan's Industrial Future

International Steels Limited (ISL) is Pakistan's foremost flat steel manufacturer, setting benchmarks in quality, scale, and innovation. Established in 2007, ISL began production in 2010 — a milestone that marked the company's commitment to transforming the nation's industrial capabilities. Today, ISL is a recognised leader in **Cold Rolled, Galvanised, and Colour Coated Steel,** supplying diverse sectors with premium steel solutions for both domestic and international markets.

BUILT FOR SCALE AND PERFORMANCE

- **Total Investment to Date:** US$ 300 Million
- **Annual Production Capacity:** 1 Million Metric Tons
- **Manufacturing Footprint:** 47 Acres

ISL's main production facility is located on a sprawling 32-acre site in Karachi's industrial heartland, equipped with cutting-edge technology and managed under stringent quality control systems. Accompanied with this is a **dedicated 15-acre Service Centre,** offering value-added processing and finishing services to support industry-ready steel solutions in the most consumable forms.



Supported by advanced manufacturing technology and robust quality-control systems, ISL produces steel with consistent mechanical properties, surface quality and dimensional accuracy to meet the evolving requirements of modern industry.

BEYOND MANUFACTURING: APPLICATION-READY SOLUTIONS

ISL's dedicated Service Centre extends the Company's offering beyond conventional steel manufacturing through value-added processing and finishing capabilities.

Through services such as slitting, cut-to-length, profiling and structural forming, ISL supplies steel in application-ready formats that help customers improve operational efficiency, reduce in-house processing requirements and minimise material wastage.

CONNECTED TO MARKETS, CLOSE TO CUSTOMERS

ISL serves customers across Pakistan through its regional presence in **Lahore, Islamabad and Multan**, supported by an extensive nationwide supplier and distribution network. This geographic reach enables the Company to respond efficiently to customers across diverse industrial clusters and provide reliable supply in line with their evolving production requirements.

TAKING PAKISTAN'S STEEL TO THE WORLD

ISL exports its products to **more than 30 countries across six continents**, reinforcing Pakistan's presence in the international steel market.

The Company's global footprint contributes to foreign-exchange earnings, while its domestic production supports import substitution and strengthens the country's industrial self-reliance.

STEEL AT THE HEART OF INDUSTRY

ISL's products support a broad range of sectors, including:

- Automotive and transportation
- Home appliances and consumer durables
- Construction and infrastructure
- Engineering and fabrication
- Electrical equipment and cable management
- Pre-engineered buildings and light-gauge steel structures

By serving businesses ranging from small and medium-sized enterprises to large-scale manufacturers, ISL strengthens domestic value chains and enables the development of locally manufactured products.

EFFICIENCY WITH ENVIRONMENTAL RESPONSIBILITY

ISL's approach to operational excellence is guided by its **Clean, Lean and Green** philosophy. The Company continues to focus on responsible resource utilisation, energy optimisation, recycling, waste minimisation and the progressive reduction of its environmental footprint. Alongside its environmental priorities, ISL contributes to social development through initiatives in education, healthcare, community welfare and disaster relief.

POWERING OPERATIONS THROUGH RENEWABLE ENERGY

ISL's **6.4 MW solar power facility** represents an important step towards cleaner, more resilient and resource-efficient industrial operations.

The facility generates more than **eight million kilowatt-hours of renewable electricity annually**, reducing dependence on conventional energy sources and supporting the Company's long-term decarbonisation objectives.

The investment strengthens:

- **Energy security** through greater operational self-sufficiency
- **Operational resilience** against grid and energy cost
- **Environmental performance** through reduced carbon emissions
- **Long-term value creation** through sustainable energy infrastructure

The initiative supports ISL's alignment with

SDG 7: Affordable and Clean Energy
SDG 9: Industry, Innovation and Infrastructure
SDG 12: Responsible Consumption and Production
SDG 13: Climate Action

BUILDING THE FUTURE WITH STEEL

Through continued investment in manufacturing technology, value-added capabilities, market development, renewable energy and responsible business practices, ISL remains committed to strengthening Pakistan's industrial base and shaping a more competitive and sustainable future.

Company Information

CHAIRMAN (NON-EXECUTIVE)
Mr. Kamal A. Chinoy

INDEPENDENT DIRECTORS
Ms. Nausheen Ahmad
Ms. Nazafreen Saigol Lakhani
Mr. Nihal Cassim

NON-EXECUTIVE DIRECTORS
Mr. Haroun Rashid
Mr. Kenichi Hotta
Mr. Mustapha A. Chinoy
Mr. Yousuf H. Mirza

CHIEF EXECUTIVE OFFICER
Mr. Samir M. Chinoy

CHIEF FINANCIAL OFFICER
Mr. Usman Ahmed

COMPANY SECRETARY & HEAD OF LEGAL AFFAIRS
Mr. Zohaib Raza Merchant

CHIEF INTERNAL AUDITOR
Syed Zaib Zaman Shah

EXTERNAL AUDITORS
A. F. Ferguson & Co., Chartered Accountants

LEGAL ADVISOR(S)
Mrs. Sana Shaikh Fikree

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BANKERS
Allied Bank Limited
Askari Bank Limited
Bank Al Habib Limited
Bank Alfalah Limited
BankIslami Pakistan Limited
Dubai Islamic Bank Pakistan Limited
Faysal Bank Limited
Habib Bank Limited
Habib Metropolitan Bank Limited
Industrial and Commercial Bank of China Limited
MCB Bank Limited
MCB Islamic Bank Limited
Meezan Bank Limited
National Bank of Pakistan
Samba Bank Limited
Standard Chartered Bank (Pakistan) Limited
United Bank Limited

About the Group

Amir S. Chinoy Group

The Amir S. Chinoy group (ASC) has been at the forefront of Pakistan's industrial development since the founding of the country 79 years ago. Our founder, Mr. Amir S. Chinoy, a pioneer of industrialisation in Pakistan, laid the foundation of the ASC Group by setting up manufacturing concerns in heavy chemicals (Pak Chemicals Limited, 1951), steel, and galvanised pipes (International Industries Limited, 1948) and electrical wires and cables (Pakistan Cables Limited, 1953). His commercial interests also extended to trading, electrical contracting, and the representation of major European and international companies in South Asia. As flag bearers of determination and innovation, the group later invested in a green field project for the manufacturing of Cold Rolled, Galvanised and Colour Coated steel coils and sheet.

Today, the ASC group is one of the leading industrial groups in Pakistan with proven expertise in manufacturing, trading, and industrial services. The member companies enjoy a credible export pedigree with combined export revenues of Rs. 26 billion. The ASC Group's growing global footprint is further represented by an on-ground presence in Australia, Canada, and Ireland through its wholly owned subsidiaries IIL Australia Pty. Ltd., IIL Americas Inc. & INIL Europe Ltd., which collectively contribute Rs. 1.96 billion in export revenues. In addition, the Group operates IIL Trading Pvt. Ltd. in Pakistan, a premium trading company representing globally renowned brands such as Milwaukee, Fischer, Mapei, and Brenntag. In Pakistan, the ASC group has an extensive distribution network through 1,600+ outlets in 500 cities and towns.

The broad range of products manufactured by its member companies:

Cold Rolled Steel	Galvanised Steel	Colour Coated Steel	Steel Pipes (CR, HR, Galvanised, Stainless Steel)	Polymer Pipes (UPVC, PPRC, PE)
Hollow Structural Sections (Steel)	Scaffolding Systems and Formwork	Flat Steel Sheets, Profiles & Purlins	Electric Wires & Cables (LV & MV)	Electric Overhead Conductors of Aluminium & Copper
Special Cables	PVC Compound	Copper Rod	Aluminium Rod	Wiring Accessories

Member companies of the ASC group have attached international equity partners of repute, which have further enriched their technical expertise and best practices. Leading equity partners associated with member companies include:

- British Insulated Callender's Cable (BICC), UK.
- Doogood, Australia.
- General Cables, USA.
- JFE Steel Corporation, Japan.
- Sumitomo Corporation, Japan.
- International Finance Corporation (IFC), USA.

Group Highlights

156 (PKR IN BILLION)
SALES TURNOVER

33 (PKR IN BILLION)
CONTRIBUTION TO NATIONAL EXCHEQUER

612,000 MT
TOTAL METALS PRODUCED

2,000+
NUMBER OF EMPLOYEES

500
GEOGRAPHICAL FOOTPRINT IN PAKISTAN (CITIES & TOWNS)

70 (PKR IN BILLION)
MARKET CAPITALISATION

26 (PKR IN BILLION)
EXPORT SALES

73 YEARS
OF PRODUCTION

40
NUMBER OF EXPORT DESTINATIONS
(INCLUDING USA, CANADA, EUROPE)

1,600+
NUMBER OF DEALERS/DISTRIBUTORS

Member Companies

ASC AMIR S. CHINOY GROUP

international industries
built on trust

Incorporated in 1948
Listed on PSX since 1984
Credit Rating AA/A-1

PRODUCTS

Steel Pipes and Tubes
Polymer Pipes and Fittings
Stainless Steel Tubes
Engineering Solutions

29 PKR Billion Turnover (2025 - 2026)

PAKISTAN CABLES
TRUSTED NOT TO COMPROMISE

Incorporated in 1953
Listed on PSX since 1955
Credit Rating A/A-1

PRODUCTS

Wires and Cables
Conductors, Aluminium Rods, Wiring Accessories
Copper Rod
PVC Compounds

34 PKR Billion Turnover (2025 - 2026)

ISL International Steels Limited
Shaping Tomorrow

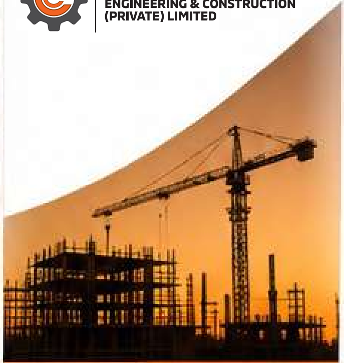
Incorporated in 2007
Listed on PSX since 2011
Credit Rating A+/A-1

PRODUCTS

Cold Rolled Steel
Hot Dip Galvanised Steel
Colour Coated Steel

93 PKR Billion Turnover (2025 - 2026)

CHINOY ENGINEERING & CONSTRUCTION (PRIVATE) LIMITED



Incorporated in 2024

SERVICES

Contracting services in the construction and engineering industry

GROUP TURNOVER

156 BILLION

Highlights of ASC Group Events

ADVANCING BREAST CANCER AWARENESS

As part of its commitment to employee well-being and preventive healthcare, the ASC Group organised a series of initiatives during Breast Cancer Awareness Month.

Member companies—International Industries Limited, Pakistan Cables Limited and International Steels Limited—jointly hosted an awareness session led by Dr. Sawera and Mr. Asad Fahim from Shaukat Khanum Memorial Cancer Hospital and Research Centre. The session emphasised the importance of breast cancer awareness, early detection and regular screening in improving health outcomes.

The Group also organised the Pinktober Padel Tournament, bringing together women employees, colleagues and senior leadership in a shared show of solidarity. The initiative combined engagement and advocacy to celebrate resilience, encourage open conversations around women's health and reinforce the importance of timely detection and preventive care.

INSPIRING YOUNG MINDS THROUGH VOLUNTEER ENGAGEMENT

Under the umbrella of the Amir Sultan Chinoy Foundation, employees volunteered at the TCF-IIL and Chinoy Campuses to engage with students through interactive learning and confidence-building activities. The initiative created meaningful opportunities for employees to share knowledge, encourage curiosity and inspire students in a supportive classroom environment. Through such engagements, the Foundation continues to promote education, personal development and stronger connections between employees and the communities it serves.

SUPPORTING EMERGING SPORTING TALENT

Under the umbrella of the Amir Sultan Chinoy Foundation, the ASC Group continued its support for emerging athletes and the development of sporting talent in Pakistan.

Sana Bahader, supported by the Foundation and ASC Group companies—International Industries Limited, Pakistan Cables Limited and International Steels Limited—was crowned the winner of the 36th National Punjab Juniors' and Women's Squash Championship 2025.

Despite being a differently-abled athlete, her achievement reflects the dedication, discipline and perseverance required to overcome barriers and succeed at the national level. Through such initiatives, the Amir Sultan Chinoy Foundation aims to empower promising athletes, promote excellence in sports and create opportunities for young talent to realise their potential.

CELEBRATING TEAMWORK AND SPORTING EXCELLENCE

The ASC Group Hardball Cricket Team secured the championship title at the 19th edition of the Super Challengers Premier League, marking its third victory in the tournament. The achievement reflects the team's sustained dedication, discipline, consistency and collaborative spirit. The tournament provided employees with an engaging platform to strengthen connections, promote healthy competition and demonstrate the values of teamwork and perseverance beyond the workplace.

The ASC Group also congratulated runners-up Smasher Cricket Club and acknowledged all participating teams and organisers for contributing to a competitive and memorable season.

PROMOTING WOMEN'S PARTICIPATION THROUGH SPORT

Steel Strikers, representing International Steels Limited, were crowned champions of the 3rd ASC Women's Cricket Tournament 2026.

Following a strong performance in the semi-finals, the team secured a closely contested seven-run victory over Electric Eagles in the final. The tournament brought together women employees from across the ASC Group, providing an inclusive platform to demonstrate teamwork, resilience, sporting excellence and healthy competition.

The achievement reflected the growing participation of women in employee-engagement initiatives and reinforced the Group's commitment to fostering confidence, collaboration and an active workplace culture.

CELEBRATING INTERNATIONAL WOMEN'S DAY

Under the theme "Give to Gain," the ASC Group marked International Women's Day through a thoughtfully curated programme focused on empowerment, awareness and well-being.

The initiative featured an awareness session in collaboration with the Legal Aid Society, providing participants with valuable insights into legal rights and access to support. The programme also included an engaging yoga session and a creative pottery experience facilitated by Pencil Shavings Co., offering employees opportunities for reflection, self-expression and meaningful connection.

By combining learning, wellness and creativity, the celebration reinforced the importance of shared experiences in building confidence, fostering inclusion and supporting the personal and professional growth of women across the Group.

3RD AMIR S. CHINOY WOMEN'S TAPEBALL CRICKET TOURNAMENT 2026

The 3rd Amir S. Chinoy Women's Tape ball Cricket Tournament, held in February 2026, yet another significant milestone in the ASC group's commitment to promote diversity, and collaboration across its member companies. The tournament featured over 40 enthusiastic players with Tectonic Titans (IIL), Electric Eagles (PCL), and Steel Strikers (ISL) teams embodying the spirit of sportsmanship. Steel Strikers (ISL) claimed the championship title in an electrifying final with Electric Eagles (PCL) as runners-up, capping off a successful two-day event that celebrated inclusion and unity on and off the field.

11TH AMIR S.CHINOY MEMORIAL CRICKET TOURNAMENT 2026

The final of 11th Amir S. Chinoy Memorial Tape Ball Tournament for Men – 2026 played in January 2026, at UBL Sports Complex between International Industries Limited – Royals and Pakistan Cables Limited – Spartans, with PCL Spartans emerging as the tournament champions. Their victory reflected the team's dedication, energy, and strong competitive spirit, making it a proud moment for Pakistan Cables and its supporters.

ASCF SPORTS COLLABORATION

Under a multi-year sponsorship agreement by the Amir S. Chinoy Foundation, the ASC group continues to proudly support Sana and Saif Bahader—two exceptionally talented squash athletes who continue to break barriers.

Sana and Saif Bahader continued to represent ASC group across tournaments both locally and internationally. With the ASC group support, the duo completed a 3 month tour in Australia participating in various tournaments.

Classified as Persons with Disabilities, their unwavering determination and remarkable skill embody the spirit of Pakistan's resilient youth. This collaboration reflects our commitment to inclusivity and aims to elevate their talent—and Pakistan's squash legacy—onto the global stage.

ASCF AND ZAMAN FOUNDATION

ASCF, in partnership with the Zaman Foundation, installed a water filtration plant in Dharasar village, Umerkot, continues to provide clean drinking water access to the local community. Dharasar is a remote desert village located 65km from Umerkot, home to over 600 residents across 350+ households. The predominantly Hindu community faces limited infrastructure and essential services access.

EMERGE INCUBATION CENTRE COMPLETED COHORT IV

ASCF in collaboration with The Hunar Foundation completed its COHORT IV pitch deck round in which 30 highly promising incubatees were meticulously selected, setting the stage for a dynamic and competitive cohort. Emerge is Pakistan's first TVET based incubation centre for the underprivileged youth, set up by the Foundation with the intent to promote entrepreneurial skills among them. Overall, post setting up Emerge, ASCF successfully supported six cohorts in two years imparting training on launching and sustaining small businesses covering 180 beneficiaries.

ASCF PARTNERS WITH STEAM – PAKISTAN

To promote Science, Technology, Engineering, Arts and Maths (STEAM) based subjects in government schools across Pakistan, ASCF signed an MoU with STEAM Pakistan. As part of the partnership, member companies' employees can conduct volunteering sessions on STEM based subjects empowering students aged between 12-16 years enrolled in the schools. Volunteering sessions conducted across Karachi and Pindi covering 220 direct beneficiaries.

Journey and Milestones

Journey and Milestones

2007

- Incorporated in September.
- Installation of 19 Megawatt Power Generation Plant.

2008-9

- Civil works and plant installation in process.

2010

- Cold Rolling and Galvanising complex is commissioned.

2011

- Commercial operations of Cold Rolling and Galvanising complex commence:
- Installed capacity 250,000 MT
- ISL gets listed on Pakistan Stock Exchange.
- Certifications acquired:
  ISO 9001 (Quality Management System)
  ISO 14001 (Environmental Management)
  ISO 18001 (Occupational Health and Safety Management Systems)

2012

- Commercial operations of Cold Rolling and Galvanising Complex commence with an installed capacity of 250,000 MT.

2013

- Production exceeds 166,000 MT.
- Sales exceed 161,000 MT.
- Net turnover exceeds PKR 13 Billion.

2014

- Production exceeds 220,000 MT.
- Sales exceed 217,000 MT.
- Net turnover exceeds PKR 17 Billion.

2015

- Production exceeds 280,000 MT.
- Sales exceed 257,000 MT.
- Net turnover exceeds PKR 21 Billion.

Journey and Milestones

2016

- Galvanising Plant-II is commissioned and starts commercial production:
- Galvanising capacity increases to 450,000 MT from 150,000 MT.
- Pakistan's first Colour Coating line is established at ISL with the capacity 84,000 MT.
- A new electrolysis plant is installed to produce Hydrogen
- A second strand on the 4-Hi Reversing Mill is commissioned, converting it into a Continuous Compact Mill "CCM".
- Production exceeds 238,000 MT.
- Sales volume exceeds 239,000 MT.
- Net turnover exceeds PKR 17.5 Billion.

2017

- Commercial production of the enhanced 4-Hi Continuous Compact Mill commences
- Cold Rolled capacity increases to 500,000 MT from 250,000 MT.
- Production exceeds 370,000 MT.
- Sales volume exceeds 364,000 MT.
- Net turnover exceeds PKR 20 Billion.

2018

- Debottlenecking of Push Pull Pickling Line.
- Pickling capacity enhances to 600,000 MT from 500,000 MT.
- Successful commissioning of additional annealing capacity.
- Annealing capacity enhances to 200,000 MT from 160,000 MT.
- Second Continuous Compact Mill "CCM-2" is commissioned.
- SNI certification of Indonesia is acquired.
- Production exceeds 465,000 MT.
- Sales volume exceeds 490,000 MT.
- Net turnover exceeds PKR 33 Billion.

2019

- Continuous Compact Mill "CCM-2" commences commercial production:
- Cold Rolling capacity increases to 1,000,000 MT from 500,000 MT. Annealing capacity is enhanced:
- Annealing capacity increases to 360,000 MT from 300,000 MT.
- A new continuous pickling line is commissioned and starts commercial production:
- Capacity of new continuous pickling line becomes 1,000,000 MT.
- Production exceeds 470,000 MT.
- Sales volume exceeds 539,000 MT.
- Sales value exceeds PKR 47 Billion.
- ISL wins Federation of Pakistan Chambers of Commerce and Industry (FPCCI) Export Award 2017 in the steel category.
- Pakistan Stock Exchange's status at Morgan Stanley Composite Index (MSCI) is upgraded to "Emerging Market" and ISL is listed in it.
- ISL wins Management Association of Pakistan (MAP) Corporate Excellence Award 2019.
- JCR-VIS credit rating company awards ISL the credit rating of "A+/A-1".

Journey and Milestones

2020

- ISL Service Centre commences operations. The state-of-the-art service centre is envisioned to provide value-added services to the customers.
- ISL bags 1st award at the “7th Employer of the Year Award” in the Medium National Category.
- ISL receives the 43rd FPCCI Best Export Performance Award 2018-19.
- International Steels Limited (ISL) wins the prestigious Top 25 Performing Companies award by the Pakistan Stock Exchange.
- ISL wins Management Association of Pakistan (MAP) Corporate Excellence Award 2020 for the second consecutive year.

2021

- ISL receives “Employers Federation of Pakistan’s (EFP) Exporters Recognition Award”, being acknowledged among the Top 45 largest exporters of Pakistan.
- ISL wins the “8th Employer of the Year Award” for the year 2019-2020.
- ISL wins three CSR Awards at the NFEH’s (National Forum for Environment and Health) 13th Corporate Social Responsibility Summit 2021 in the categories of: Education and Scholarships, Community Development and Services Waste Management, and Recycling.
- ISL received, 44th FPCCI Best Export Performance Award 2019-20.

2022

- Electrolytic Cleaning Line is commissioned at ISL. This new addition improves the surface quality of our products specifically for the automotive and appliances sectors by cleaning the remaining rolling emulsion and iron fines.
- ISL sponsored the Pakistan Pavilion at the internationally acclaimed, Dubai Expo 2021.
- ISL sponsored TEDx IBA powered by AIESEC.
- ISL participated in the 2nd Pakistan Africa Trade Development Conference, Nigeria, facilitated by TDAP.
- For the second time, ISL won three awards in the categories of Education and Scholarship, Community Development, Sports and Recreational Activities, at the 14th CSR Awards organised by the National Forum for Environment and Health (NFEH).
- ISL participated in the Management Association of Pakistan’s 22nd MAP Convention, under the banner of ASC Group.
- International Steels Limited participated in Project Qatar in Doha, meeting potential partners from across Qatar and from other countries.
- ISL exhibited in HVACR Expo, Lahore, the largest dedicated HVACR trade exhibition in Pakistan. Additionally, the company participated in IAPEX Building Materials Exhibition at Expo Centre, Karachi. This expo attracts and targets architects, builders and contractors, from all over Pakistan.
- ISL was listed in Trade Development Authority of Pakistan (TDAP) Top 50 exporters, second year in a row.
- ISL won Pakistan Stock Exchange (PSX) “Pakistan’s Top 25 Companies Award”
- ISL received "Export Performance Award" for the FY 2020-21, at FPCCI's 45th Export Awards.
- ISL won the "Corporate Excellence Award" in the "Engineering Category" for the fourth year in a row, in the 37th year of the Corporate Excellence Awards organised by the Management Association of Pakistan (MAP)
- ISL won 1st position in the Medium National Category at the "9th Employer of the Year Awards" for the year 2021

Journey and Milestones

2023

- ISL received the FPCCI 46th Best Export Performance Award for FY 2021-22.
- ISL was honoured with the KCCI Best Export Performance Award for FY 2019-20 and FY 2020-21.
- ISL clinched 1st Prize in the Engineering, Automobile Manufacturing & Spare Parts/Components Sector at the 17th EFP Best Practices Award Ceremony for OSHE 2022.
- ISL rolled out the ISL Customer Portal to ISL Dealers and select industrial customers from Q2 FY24. The portal was created to offer customers a convenient digital sales experience by streamlining business processes and providing real-time access to order and transaction information.
- ISL won its fifth consecutive award at the 38th Corporate Excellence Awards (CEA) hosted by MAP, recognising exceptional performance and management best practices.
- ISL was integrated in the internet banking system of 2 leading banks of Pakistan.
- ISL celebrated reaching "3 Million Metric Tons," achieved through collaboration with JFE and Sumitomo Corporation.
- ISL won the 11th FPCCI Achievement Award for 2022.
- ISL won three CSR awards at the NFEH's 15th CSR Summit – 2023, in the categories of Community Development and Services, Education and Scholarship, and Rehabilitation, for the third consecutive year.

2024

- International Steels Limited initiated a 6.4 MW solar power project at its Karachi manufacturing facility, reflecting a strategic investment of PKR 1 billion.
- In September 2024, ISL was honoured with the 7th CSR Award 2024, by The Intellects Club, Religion for Peace, and Rotary Club, reaffirming ISL's dedication to community and environmental impact.
- ISL secured the MAP Corporate Excellence Award in the Engineering Sector for the sixth consecutive year in October 2024. CEO Mr. Samir M. Chinoy accepted the honour at the 39th Corporate Excellence Awards, reaffirming ISL's legacy of innovation and industry leadership in Pakistan.
- ISL launched ISL Steel Uncovered – Season 1 on YouTube, a groundbreaking video series that takes viewers inside the world of steel manufacturing and its real-world applications.
- ASC Group Companies - ISL, IIL & PCL participated in the 3rd Engineering and Healthcare Show 2024 organised by TDAP.
- ISL participated in The Big 5 Construct Saudi, the largest construction event in Saudi Arabia, for the first time.
- ISL received three CSR awards during the NFEH's 16th CSR Summit & Awards 2024 for the fourth consecutive year in the categories of Community Development and Services, Education and Scholarship, and Public Health & Safety Programme.
- ISL received the "Diamond Recognition Award" at the 10th Employer of the Year Awards, underscoring our focus on fostering a vibrant organisational culture.
- In partnership with a leading bank, ISL rolled out virtual accounts with automatic receipt creation, complementing existing payment channels to enhance convenience and efficiency for customers.
- ISL secured vendor registration for Saudi Arabia's Giga-Projects - this recognition positions ISL as a trusted partner in the Kingdom's infrastructure development, aligning with Saudi Arabia's Vision 2030.

Journey and Milestones

2025

- International Steels Limited received the “Brand of the Year Award” and the “Brand Icon of Pakistan Award” at the Brand of the Year Awards 2025, recognising the Company’s sustained commitment to quality, customer trust and brand excellence.
- During the year, ISL also launched “Steel Uncovered Season 2”, a YouTube series highlighting the commercial and industrial applications of flat steel across key sectors. The initiative was developed to promote Pakistan’s flat steel industry, strengthen industry awareness and showcase the role of locally manufactured steel in supporting economic and industrial development.
- International Steels Limited participated in BIG 5 Global 2025, showcasing its products, capabilities and innovative flat steel solutions to an international audience. The exhibition provided a valuable platform to engage with industry leaders, explore emerging market opportunities and strengthen ISL’s visibility within the global construction and building materials ecosystem.
- International Steels Limited achieved approved-vendor status for major giga projects in Saudi Arabia, including NEOM, Qiddiya and The Red Sea development. This milestone strengthened ISL’s access to large-scale regional opportunities and reflected the Company’s product quality, technical capabilities and readiness to support landmark infrastructure and construction projects.
- International Steels Limited launched “Factory Tour: Where Work Meets Family,” an employee-engagement initiative designed to welcome employees’ families into the workplace and offer them a firsthand view of the Company’s operations. The experience enabled families to better understand the work environment, appreciate the contributions of their loved ones and share in the pride associated with their role at ISL. The initiative reinforced the Company’s commitment to building a connected, inclusive and family-oriented workplace culture.
- International Steels Limited received the “12th FPCCI Achievement Award 2023” in the Platinum Category for excellence in the manufacturing and export marketing of flat steel products. The recognition reflects ISL’s sustained commitment to manufacturing excellence, product quality, innovation, export development and its contribution to Pakistan’s industrial growth.

Highlights 2025-2026

Q1 Highlights: July – September 2025

ISL ANNOUNCES THE COMPLETION OF ITS 6.4 MW SOLAR POWER PROJECT

International Steels Limited successfully completed and announced its 6.4 MW solar power project, marking a major milestone in the Company's sustainability journey. Initiated in 2024 and completed within a year, the project now supplies clean, renewable energy to ISL's manufacturing complex and corporate offices, supporting the Company's commitment to responsible industrial growth and reduced reliance on conventional energy sources.

The milestone was also amplified through a broad digital PR campaign across leading Pakistani digital platforms, including ProPakistani, Startup Pakistan, Brandsynario and Times of Karachi, strengthening awareness of ISL's sustainability initiatives.

CELEBRATING PAKISTAN'S INDEPENDENCE DAY

International Steels Limited commemorated Pakistan's Independence Day by bringing employees together to celebrate the country's heritage, reflect on the nation's journey and reaffirm a shared commitment to contributing towards Pakistan's industrial and economic progress.

ISL RECEIVES 12TH FPCCI ACHIEVEMENT AWARD

International Steels Limited received the 12th FPCCI Achievement Award 2023 in the Platinum Category for excellence in Manufacturing & Export Marketing of Flat Steel Products. The recognition reflects ISL's continued commitment to manufacturing excellence, export development, product quality and Pakistan's industrial growth.

FACTORY TOUR: WHERE WORK MEETS FAMILY

International Steels Limited continued to strengthen employee and family engagement through its "Factory Tour: Where Work Meets Family" initiative. Employees' families were welcomed to ISL's manufacturing facility, providing them with a firsthand view of the workplace, operations and the contributions of their loved ones.

The initiative helped build a stronger connection between employees, their families and the organisation, while creating a shared sense of pride in ISL's people and operations.

Q2 Highlights: October – December 2025

ISL SHOWCASES AUTOMOTIVE STEEL SOLUTIONS AT PAKISTAN AUTO SHOW 2025

International Steels Limited participated in the Pakistan Auto Show 2025 (PAPS) at the Karachi Expo Centre, showcasing its flat steel solutions and their applications across the automotive industry.

The exhibition provided ISL with a platform to engage with automotive manufacturers, industry professionals and other stakeholders while highlighting the role of locally manufactured steel in supporting performance, mobility and industrial progress.

ISL EXPANDS GLOBAL PRESENCE AT BIG 5 GLOBAL 2025

International Steels Limited participated in BIG 5 Global 2025 at the Dubai World Trade Centre, presenting its products, capabilities and flat steel solutions to an international audience.

The exhibition provided a valuable platform to engage with global industry leaders, customers and potential partners, while strengthening ISL's visibility in regional and international construction and building-material markets. The participation also supported the Company's efforts to explore new business opportunities and reinforce its position as a quality-driven Pakistani steel manufacturer.

ISL RECOGNISED AT THE 40TH MAP CORPORATE EXCELLENCE AWARDS

International Steels Limited received recognition at the 40th Corporate Excellence Awards, organised by the Management Association of Pakistan (MAP). The recognition reflects ISL's continued focus on organisational excellence, strong management practices, continuous improvement and the collective contribution of its people.

ISL PROMOTES LIGHT GAUGE STEEL STRUCTURES THROUGH INDUSTRY AWARENESS CAMPAIGN

International Steels Limited collaborated with renowned content creator Junaid Akram on a high-impact awareness programme focused on Light Gauge Steel Structures (LGSS) and the evolving role of steel in modern construction.

The campaign highlighted the advantages of steel-based construction, including faster execution, greater precision, reduced material waste and improved project efficiency, while introducing LGSS to a wider audience in an accessible and engaging format. The initiative formed part of ISL's broader effort to promote modern steel applications, build market awareness and encourage the adoption of efficient construction technologies in Pakistan.

Q3 Highlights: January – March 2026

ISL TEAM CHALLENGE 2026 STRENGTHENS COLLABORATION AND THE STEEL SPIRIT

International Steels Limited organised the ISL Team Challenge 2026, bringing employees together through a series of engaging team-based activities designed to strengthen collaboration, communication and workplace connections.

The initiative provided employees with an opportunity to engage beyond their day-to-day roles, build stronger relationships and reinforce the shared values of teamwork, camaraderie and the Steel Spirit that defines ISL's organisational culture.

ASC GROUP HARDBALL CRICKET TEAM CLINCHES THIRD CHAMPIONSHIP TITLE

The ASC Group Hardball Cricket Team secured the championship title at the 19th edition of the Super Challengers Premier League, marking its third tournament victory.

The achievement reflected the team's consistency, discipline and collaborative spirit, while reinforcing the importance of sports and healthy competition in strengthening employee engagement and camaraderie across the Group. Smasher CC finished as runners-up following a competitive season.

ISL CRICKET TOURNAMENT CELEBRATES TEAM SPIRIT AND LEADERSHIP

International Steels Limited organised the ISL Cricket Tournament, bringing employees together through an energetic sporting experience featuring competitive matches, memorable performances and strong team participation.

The event was enriched by the presence of Fatima Sana, Captain of the Pakistan Women's Cricket Team. Sharing insights from her sporting journey, she inspired employees through her perspective on leadership, resilience, discipline and the pursuit of excellence. The tournament reinforced ISL's focus on employee engagement, healthy competition and building stronger connections beyond the workplace.

ISL SHOWCASES STEEL SOLUTIONS AT PAKISTAN HVACR INTERNATIONAL EXPO 2026

International Steels Limited participated in the Pakistan HVACR International Expo 2026 at the Karachi Expo Centre, engaging with manufacturers, suppliers, engineers, contractors and other industry professionals from across the HVACR sector. Over three productive days, ISL showcased its steel solutions and highlighted their relevance to HVACR applications, while strengthening relationships with customers, partners and industry stakeholders, reinforcing ISL's commitment to product performance, technical capability and continued collaboration with key industrial sectors.

STEEL UNCOVERED SEASON 2 ADVANCES FLAT STEEL AWARENESS AND BRAND ADVOCACY

International Steels Limited launched Steel Uncovered Season 2, a digital content series developed to increase awareness of flat steel and its diverse commercial and industrial applications. The series combined industry education, customer testimonials and brand advocacy, offering audiences a closer look at how ISL's products contribute to manufacturing, engineering and everyday applications. Through conversations with customers and industry stakeholders, the initiative highlighted real-world product performance while strengthening awareness of Pakistan's flat steel industry.

The season also highlighted the Company's focus on customer service and after-sales efficiency, reflecting ISL's adherence to international quality standards and its expanding national and global presence.

ISL HONOURED AT BRAND OF THE YEAR AWARDS 2025

International Steels Limited received the Brand of the Year Award and the Brand Icon of Pakistan Award at the Brand of the Year Awards 2025. The dual recognition reflects the strength of ISL's brand equity, built on customer trust, consistent quality, market leadership and a sustained commitment to excellence. The achievement further reinforces ISL's position as a leading name in Pakistan's flat steel industry.

Q4 Highlights: April – June 2026

ISL SECURES 2ND POSITION AT EFP EMPLOYER OF THE YEAR AWARDS

International Steels Limited secured 2nd position in the National Medium Category at the 11th Employer of the Year Award, organised by the Employers' Federation of Pakistan (EFP).

The recognition reflects ISL's continued commitment to building a workplace culture centred on excellence, employee empowerment, people development and sustainable growth. It also recognises the collective dedication and contribution of ISL employees, whose performance and commitment remain integral to the Company's continued progress.

ISL'S MANGONESE FESTIVAL CELEBRATES TOGETHERNESS AND TEAM SPIRIT

International Steels Limited celebrated the summer season through its Mangonese Festival, bringing employees together for an afternoon of shared experiences, seasonal flavours and informal engagement.

The initiative created an opportunity for colleagues to connect beyond the workplace, strengthening camaraderie, employee engagement and the sense of community that forms an important part of ISL's culture.

Vision, Mission and Core Values

Vision

To be the premium manufacturer of flat steel products in Pakistan.

Mission

To establish our presence in the steel industry by providing superior quality products and reliable services, catering to the customers' needs, at competitive prices, while delivering value and fostering close partnerships.

We take pride in providing an environment that cultivates teamwork and leadership capabilities to manage our company as a model corporate citizen, complying with the highest standards of business ethics.

Core Values

We share a core set of values which incorporate:

Integrity

We are committed to maintain highest ethical standards and ensure a culture of trust and openness internally as well as externally.

Fairness

We are committed to implement such policies and procedures which translate into fair and equitable treatment of all stakeholders, including selection, hiring, rewarding and compensating all employees.

Diversity

We are an equal opportunity employer with zero bias against gender, race, ethnicity and religion and encourage openness, expression of opinions etc.

Respect for People

We are committed to foster a culture where people come first and we hire, develop and retain our people to work as synergised teams in line with our mission and vision.

Responsibility

We consider quality of life, health, safety, wellbeing, social uplift and environment as integral parts of our corporate culture and responsibility.

Strategic Objectives

Strategic Objectives

We aim at creating fair value for the stakeholders in these areas:

CREATING SHARED VALUE
We are committed to continually enhance the effectiveness of our quality, environment, occupational health and safety management systems. We aim at creating fair value for the stakeholders through teamwork, continual improvement in technology, waste reduction, protection of environment, care for health, safety of people and equipment and improvement in safety practices.

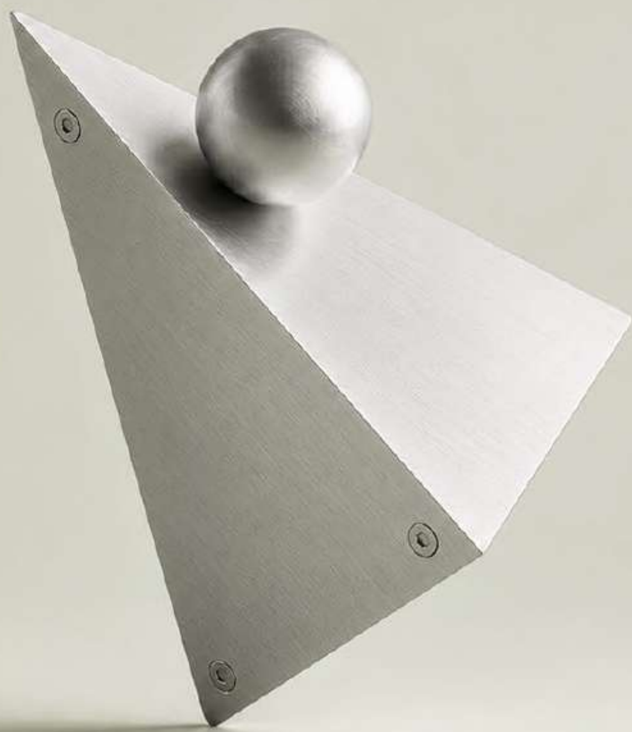
INVESTING IN HUMAN CAPITAL
The company attributes its success to its human capital and its quality. It strives to attract, develop and retain the best talent available, providing career growth opportunities through a system of skill development, motivation and rewards. Aspiring to be an "Employer of Choice", we are committed to providing a safe, collaborative and high performance workplace to our employees.

INVESTING IN TECHNOLOGY
ISL aims to become a technology driven company, one that fulfils its commitment to its customers by effectively anticipating customers' requirements. The company strives to exceed expectations by utilising and continuously enhancing its technical capabilities and service levels.

REDUCING WASTE
The company makes considerable efforts to reduce waste, thereby promoting efficient utilisation of resources and lowering waste levels, ultimately promoting efficiency throughout the value chain.

ENSURING SUSTAINABILITY
ISL regards sustainability of its operations as a key responsibility towards its stakeholders. ISL remains committed towards its causes of waste reduction, protection of environment, ensuring wellbeing, safety and welfare of people and incessant technological advancement.

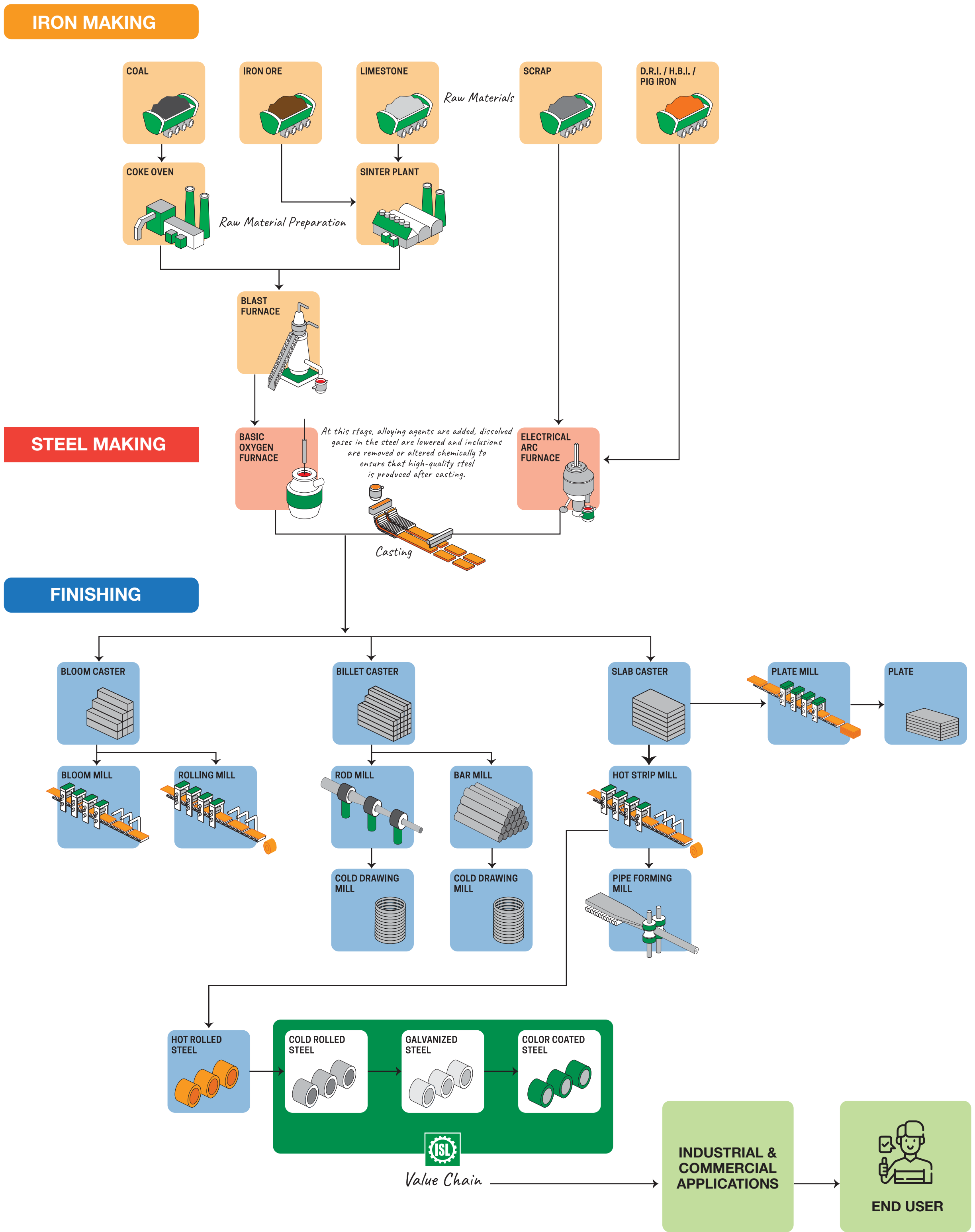
We are committed to continually enhance the effectiveness of our quality, environment, occupational health and safety management systems.



Steel Value Chain

Steel Value Chain

The Steel Pathway



Products and Services

Products & Services

COLD ROLLED STEEL

Manufactured as per the ASTM A1008, JIS G3141 and equivalent standards

ISL's CRC is offered in a range of product specifications, ranging from drawable, deep drawable, to commercial grades, and surface finishes from bright to dull, to meet commercial or industrial needs of customers. ISL's Cold Rolling Mill is a modern, advanced facility designed and supplied by SMS Siemag, Germany. With strict quality control processes and advanced technology, our product provides outstanding finish and workability, highly valued by customers in the automobile, home appliances, furniture, drum, tube, filter, tin plate and various other industrial segments.

Properties
- Annealed, skin passed
- Oiled / unoiled
- Bright or dull finish
- Tension levelled

Thickness Tolerance
1/2 of ASTM A568 and
1/2 of JIS G3141

Applications
Automotive components, tubes and sections, domestic appliances, electrical goods, oil filters, hardware, packaging drums, furniture and fixtures, gates, etc.

HOT-DIP GALVANISED STEEL

Manufactured as per the ASTM A653, JIS G3302 and equivalent standards

Galvanisation is the process of applying a protective zinc coating to steel to prevent rust and corrosion. ISL's Hot-Dip Galvanised Steel is produced on a state-of-the-art, fully automated Galvanising complex. Our manufacturing facility, a dynamic production team, and adherence to strict quality control measures, paired with the best available raw materials and processes, are applied under controlled conditions to produce premium quality zinc-coated steel.

Properties
- Regular / suppressed spangle
- Chromated and dried
- Skin passed / Non skin passed

Thickness Tolerance
1/2 of ASTM A924 and
1/2 of JIS G3302

Applications
HVACR and ducting, industrial and agricultural warehouses and sheds, domestic appliances, silos, door frames, roofing sheets, trunks and storage boxes, cable trays, razor wire, etc.

COLOUR COATED STEEL

Manufactured as per the ASTM A653, JIS G3302 and equivalent standards

With a coating capability of 84,000 MT, ISL's Colour Coating Line allows us to produce high-quality colour coated sheets on various substrates like Cold Rolled, Galvanised, Galvalume, Aluminium, and Stainless-Steel sheets, in a broad range of colours. ISL's high manufacturing standards ensure uniform coating with excellent durability and stain resistance. Colour Coated Steel is lightweight, possesses good anti-corrosion properties, and can be directly processed and utilised in several indoor and outdoor applications. Polyester (PE) and Polyvinylidene Difluoride (PVDF) paint mediums are used to coat galvanised and other substrates.

Properties
- Heat cured on GI substrate
- Single / double side painted
- Finish coat (Polyester / PVDF)
- Laminated coils

Thickness Tolerance
1/2 of ASTM A924 and
1/2 of JIS G3312

Applications
Temperature-controlled vehicles, industrial and agricultural warehouses, sheds (roofing and cladding), appliances, furniture and fixtures, false ceilings, trunks, storage boxes, etc.

ISL Service Centre

ISL Service Centre

ISL Service Centre shapes flat-rolled steel into various forms for a wide range of industrial and commercial applications, ranging from profiles that form exceptionally durable structures, to custom-cut sheets and slit coils that serve as ready-to-use input for various purposes.

SLITTING

Thickness Range
0.0059 in / 0.15 mm - 0.098 in / 2.50 mm

Width Range
0.98 in / 25 mm - 49.21 in / 1,250 mm

Width Tolerance
+/- 0.004 in / +/- 0.1 mm

Coil ID
20 in / 508 mm

CUT-TO-LENGTH

Thickness Range
0.0059 in / 0.15 mm - 0.098 in / 2.50 mm

Width Range
15.75 in / 400 mm - 49.21 in / 1,250 mm

Length of Sheet
15.75 in / 400 mm – 157.48 in / 4,000 mm

Length Tolerance
+ 0.118 in / + 3 mm

C CHANNELS FOR LGSS* WALL PARTITIONS

Input Material
Hot Dip Galvanised Steel

Thickness Range
0.75 – 1.15 mm

Grades
Commercial Quality
Structural Steel

Zinc Coating
11 - 38.5 microns

Web (W)
Size 89 mm

Flange (F)
Size 39 mm

Lip (L)
Size 10 mm

*Light Gauge Steel Structures

C AND Z PURLINS

Input Material
Hot Rolled Steel,
Cold Rolled Steel,
Hot Dip Galvanised Steel

Thickness Range
1.20 - 3.00 mm

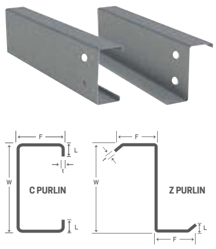
Grades
Commercial Quality
Structural Steel

Zinc Coating
11 - 38.5 microns

Web (W)
150 - 450 mm

Flange (F)
Size 40 - 100 mm

Lip (L)
Size 12 - 30 mm

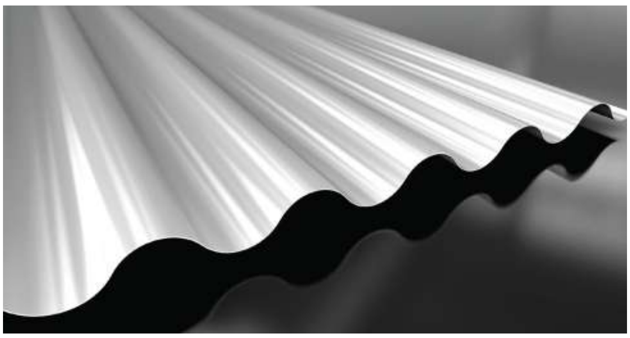


PROFILING

Sinusoidal
0.0118 in / 0.30 mm
0.0236 in / 0.60 mm

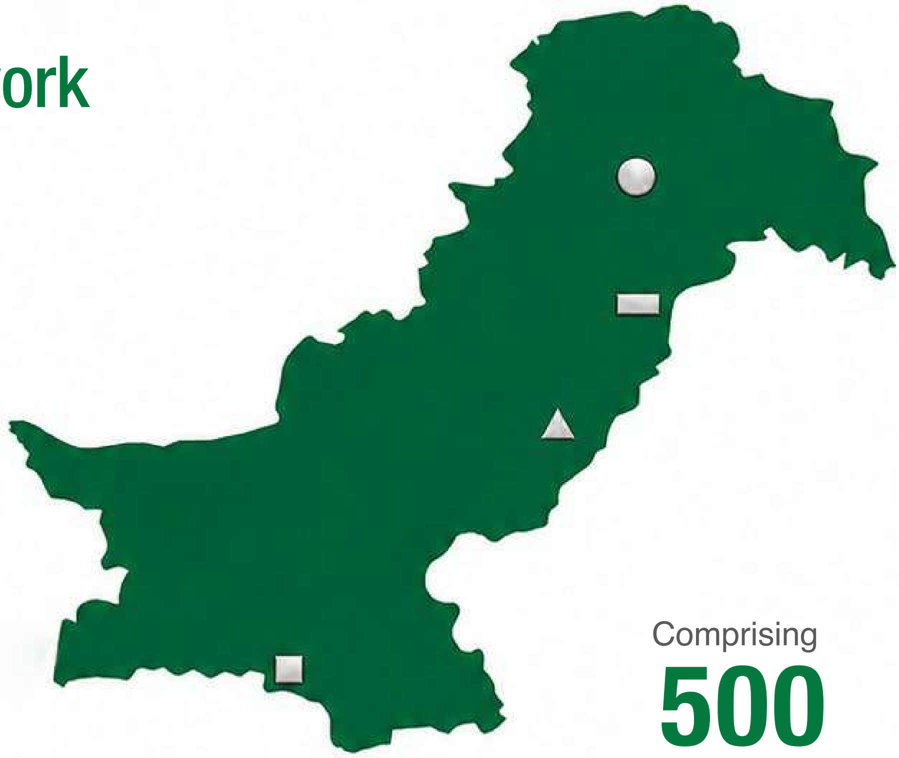
Clip Lock
0.0157 in / 0.40 mm
0.0236 in / 0.60 mm

Screw Down
0.0118 in / 0.30 mm
0.0275 in / 0.70 mm



Our flat steel products are easy, fast to erect, sturdy and lightweight. They are manufactured to suit almost any floor plan or construction style. Consistent quality and precision provide customers with assurance of strong, versatile, functional, and attractive designs that are engineered for life.

Regional Network



ISLAMABAD
Regional Office

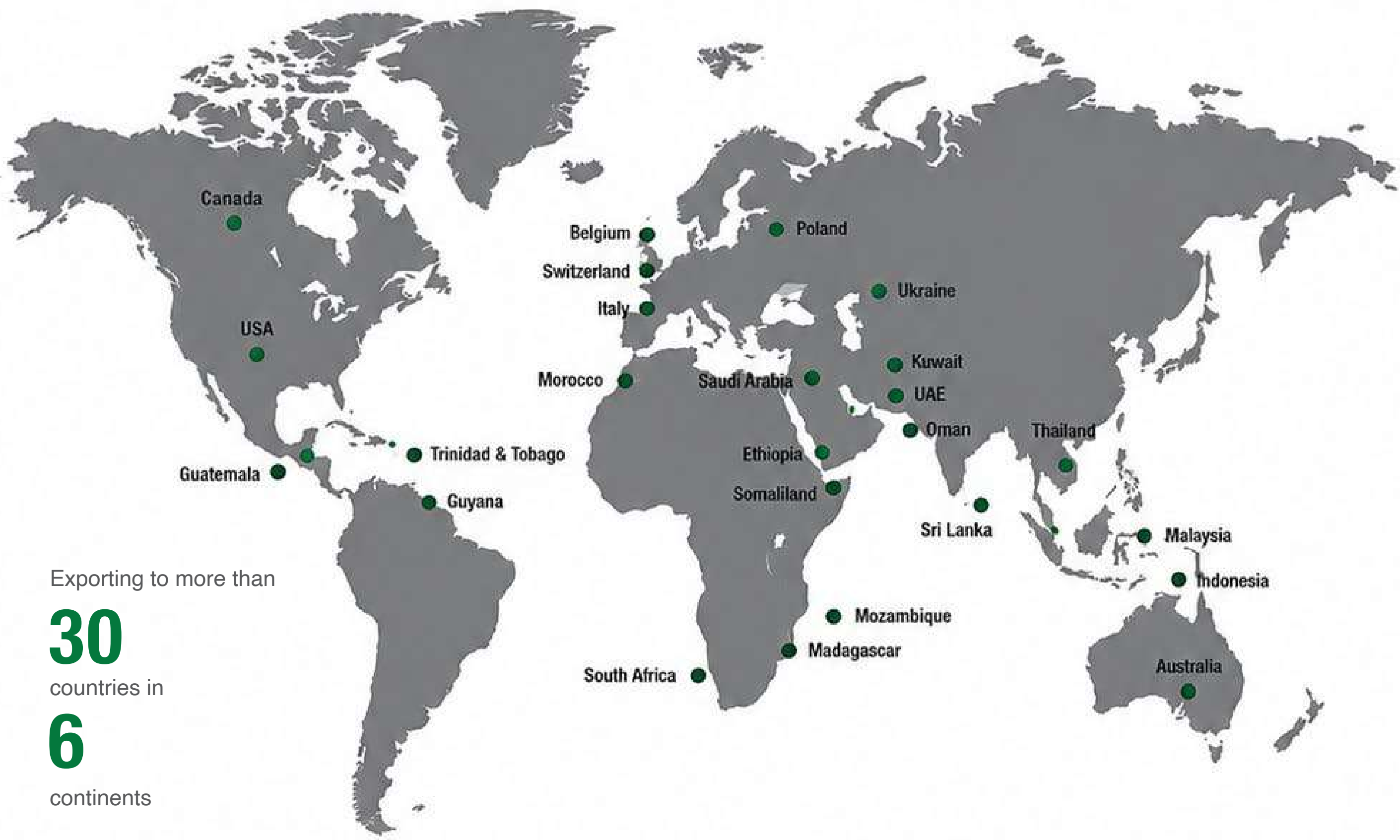
LAHORE
Regional Office

MULTAN
Regional Office

KARACHI
Head Office, Factory
and Service Centre

Comprising
500
Cities & Towns
in Pakistan

Geographical Presence



Exporting to more than
30
countries in
6
continents

Health and Safety Statistics

1.14 M

Safe Man Hours

1,833

HSE Training Hours

01

Lost Time Injury (LTI)

0.89

Total Recordable Incident Rate (TRIR)

Value Creation

Value Creation 2011-2026

CONTRIBUTION TO GOVT.

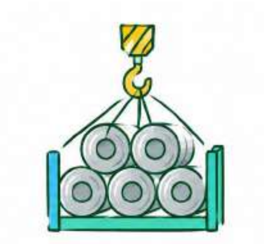
US$ 162 BN

Contributed to the national exchequer

SUBSTITUTING IMPORTS

US$ 465 M

Worth of foreign exchange outflow through localisation



EXPORT VALUE

US$ 663

Worth of foreign exchange by exporting flat steel

GLOBAL FOOTPRINT

30+ Countries

Worldwide, supplying cold rolled and coated steels

CSR CONTRIBUTION

1.5% Profit

(After Tax) Annually for social and community uplift

SKILL DEVELOPMENT

54,063

To train and develop human resources at ISL Factory and offices

CREDIT RATING

A+/A1 Rating

By VIS Credit Rating Company Limited

RECOGNITION OF EXCEPTIONAL PERFORMANCE

7 Times

In the Engineering Category at CEA, hosted by MAP

WORKPLACE EXCELLENCE

National Medium Category

11th Employer of the Year Awards by Employers Federation of Pakistan

ENVIRONMENTAL RESPONSIBILITY

Clean, Lean and Green

Manufacturing approach and sustainable practices

Code of Conduct

Code of Conduct

The Code of Conduct is equally applicable to the Board of Directors as well as all the employees of the Company. The Salient features of the Code of Conduct are as follows:

A. BUSINESS ETHICS

I. The Company's policy is to conduct its business with honesty and integrity and be ethical in its dealings, showing respect for the interest of all stakeholders including its shareholders, employees, customers, suppliers and society at large.

II. The Company is dedicated to providing a safe and non-discriminatory working environment for all employees.

III. The Company does not support any political party or contribute funds to groups whose activities promote political interests.

IV. The Company is committed to provide products which consistently offer value in terms of price and quality and are safe for their intended use, to satisfy customer needs and expectations.

V. The Board of Directors and the management are both committed to ensuring that the Company is a responsible corporate entity, and that business shall be carried out in a sustainable manner.

VI. Operations shall be carried out with minimum adverse effect on the environment and producing quality products in a healthy and safe working environment.

VII. The Company, as a responsible corporate entity, shall play its part in the betterment of society in health and education sectors as a part of our Corporate Social Responsibility.

VIII. The Board of Directors and the Employees shall not indulge in insider trading and unfair market practices.

B. CONFLICTS OF INTEREST

I. Every employee should conduct his or her personal and business affairs in a manner such that neither a conflict, nor the appearance of a conflict, arises between those interests and the interests of the Company.

II. An employee should avoid any situation in which he or she, or a family member, might profit personally (either directly or indirectly) from the Company's facilities, its products, or relationships with its vendors or customers.

III. An employee should not permit himself / herself (or members of his/her family) to be obligated (other than in the course of normal banking relationships) to any organisation or individual with whom the Company has a business relationship. However, business lunches, dinners or social invitations, nominal giveaways and attendance at conferences and seminars would not be considered a violation of this Code.

IV. Conflicts of interest shall be avoided and promptly disclosed where they exist, and guidance should be sought from supervisors.

C. ACCOUNTING RECORDS, CONTROLS & STATEMENTS

I. All books, records, accounts and statements should conform to generally accepted and applicable accounting principles and to all applicable laws and regulations and should be maintained accurately.

II. Employees are expected to sign only documents or records which they believe to be accurate and truthful.

D. ENVIRONMENT, SOCIAL & GOVERNANCE

I. The Company is committed to carry its business in an environmentally sound and sustainable manner and promoting preservation and sustainability of the environment.

II. All employees are required to adhere strictly to all applicable environmental laws and regulations that impact on the Company's operations.

III. The Company promotes environmental, social and governance (ESG) compliances including but not limited to health and safety aspects in its business strategies.

E. REGULATORY COMPLIANCE

I. The Company is committed to make prompt public disclosure of 'material information' regarding the company as prescribed by the Pakistan Stock Exchange Regulations, if required.

II. Where an employee is privy to the information which is generally referred to as 'material inside information', the same must be held in strict confidence by the employee involved until it is publicly released.

III. The Employees shall abide by the appropriate competition laws and shall not enter into understandings, arrangements or agreements with competitors which have the effect of fixing or controlling prices, dividing and allocating markets or territories or boycotting suppliers or customers.

F. ANTI-BRIBERY - ANTI-MONEY LAUNDERING

I. Employees shall not engage in any kind of bribery, extortion and all other forms of corruption. In case an employee is offered or receives any gift, payments or favours or something of value from suppliers or any business associates, which he/she believes may be questionable under this Code, he/she should disclose the matter to the relevant person of the Company.

II. Employees are strictly prohibited from participating in money laundering, financing of terrorism, or engaging in transactions with individuals or entities involved in such activities.

G. PERSONAL CONDUCT

I. All employees should conduct themselves with the highest degree of integrity and professionalism in the workplace or any other location while on company business.

II. Employees shall be careful while dealing with personal or business associates and not disclose, divulge or provide any information regarding the Company to anyone except where the same is used as a part of his/her official obligations and as required for official purpose and shall abide by the Closed Period announced by the Company from time to time and also sign a Non-Disclosure Agreement if the need arises.

III. Employees should always be cognizant of the need to adhere strictly to all safety policies and regulations.

IV. Any legally prohibited or controlled substances, if found in the possession of any employee, will be confiscated and, where appropriate, turned over to the authorities.

V. Employees must ensure no instances of personal deliveries using the Company's resources, tax number and/or business name.

H. HARASSMENT-FREE WORKPLACE

I. The Company is committed to providing and maintaining a work environment free from harassment of any kind, whether physical, verbal, psychological or otherwise. Employees are encouraged to report any incidents of harassment promptly to the relevant person of the Company.

II. The Company will take immediate and appropriate action to investigate and address any reported incidents of harassment.

I. MISCELLANEOUS

I. All Employees are required to comply with this Code of Conduct and are personally responsible for doing so. Employees must comply with any rules set out in this Code of Conduct. Breach of any principles within the code may result in disciplinary action and a serious breach – such as if any employee is found to be in wanton abuse of the Code and their action can cause reputational risk or damage or financial loss to the Company, may amount to gross misconduct, which may result in dismissal. Further, the Company reserves the right to seek redress and damages from such individuals.

II. Employees at all levels will be required to certify annually that they understand the Code and that they are in full compliance with this code. The Board monitors the findings of this certification on an annual basis.

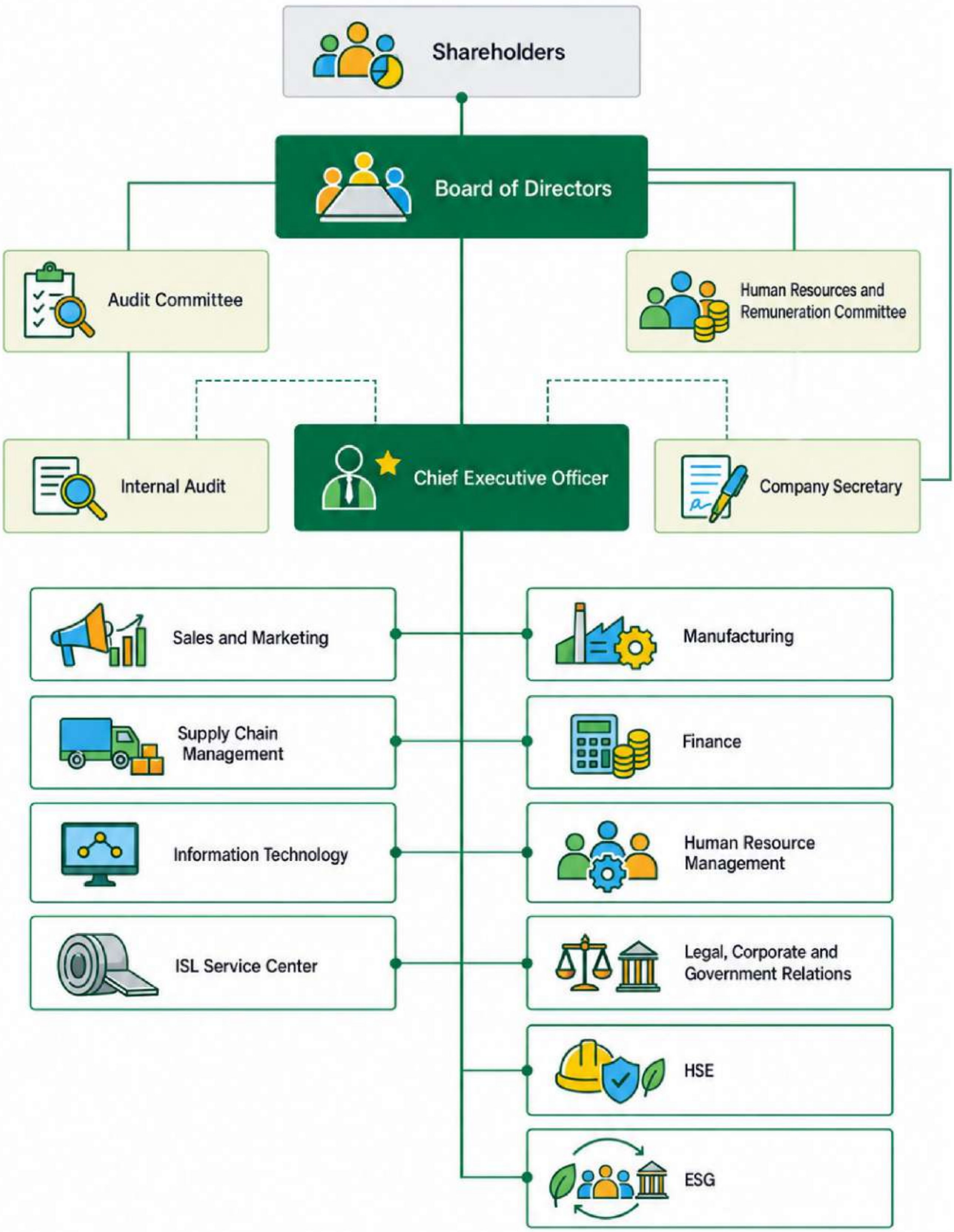
III. The Company has in place a confidential 'Whistleblowing Policy' as a mechanism and process to encourage the reporting of any non-compliance with the Code of Conduct.

IV. Employees agree that all right, title and interest in and to all work product resulting during the course of their employment with the Company, whether created, generated or produced by the Employees or others or under the supervision of Employees, including, without limiting the generality of the foregoing, all ideas, designs, concepts, information, data, inventions, improvements, works, discoveries, know-how and all intellectual property, including but not limited to patent, copyright, trade secrets and other related rights, belong to the Company exclusively and shall be the exclusive property of the Company and may be used by the Company at any time without any obligation to pay the Employees any compensation whatsoever, and to the extent that ownership of such work product may not automatically vest in the Company by operation of law or otherwise.

V. Employee hereby assign, and upon the future creation thereof shall assign, all right, title and interest in and to the work product to the Company without any obligation on the part of the Company to pay the Employees any compensation whatsoever, and the Employees shall not use the same for any purpose other than for the benefit of the Company nor will the Employees pass it on to any other person or institution other than to those approved by the Board and the Employees will not take the same with them when the Employees cease to be an employee of the Company for any reason whatsoever (and shall return such work product to the Company).

VI. Employee shall take all steps and shall execute all such documents as may be necessary or reasonably required by the Company, at the expense of the Company, to procure and ensure that the Company obtains and retains complete and exclusive legal title to any such invention or improvement, and the Employees shall assist the Company in obtaining, securing, enforcing and retaining the abovementioned intellectual property rights as is needed by the Company.

Organisation Chart



Strategy and Resource Allocation

Strategic direction: ISL's strategic focus is to strengthen the competitiveness and resilience of its core flat-steel business by growing market participation, improving operating and cost efficiency, strengthening supply and working-capital discipline, developing value-added products and services, and investing in people, technology and sustainable operations.

Alignment with purpose: These priorities support the Company's vision to be the premium manufacturer of flat-steel products in Pakistan and its mission of providing superior-quality products and reliable services at competitive prices while creating value, developing people and operating to high standards of business ethics.

PRIORITIES FOR SUSTAINABLE VALUE CREATION

Strategic priority	Execution focus	FY26 progress	Capitals
Market leadership & customer growth	Grow domestic participation through stronger execution, product availability and regional reach, maintain exports as a source of market diversification and capacity utilisation.	FY26 total sales were 434.5 KMT, 62% above FY25, exports reached 90.5 KMT.	Financial, Manufactured, Social & Relationship
Operational & cost excellence	Improve utilisation, fixed-cost absorption, energy efficiency, reliability, quality, yield and waste control while preserving product consistency.	Production reached 447 KMT, gross margin increased to 11.49% from 8.58%. The 6.4 MW solar facility supports the energy mix.	Manufactured, Natural, Human, Financial
Supply chain & cash resilience	Balance raw-material availability with exposure to international prices, FX and funding costs through disciplined inventory, procurement planning and broader qualified sourcing.	Year-end short-term borrowings were PKR 11.0 Bn, down PKR 5.0 Bn QoQ, Finance cost remains a key focus for FY27.	Financial, Manufactured, Social & Relationship

RESOURCE ALLOCATION ACROSS THE CAPITALS

ISL deploys financial and non-financial resources to support current operations, protect resilience and enable sustainable growth. The allocation framework below follows the capital approach:

Capital	Resources	Allocation / strategic use	Monitoring
Financial	Equity, retained earnings, operating cash generation and access to working-capital facilities.	Working-capital discipline, business-critical HSE, reliability and productivity expenditure, efficiency and technology initiatives.	Cash generation, finance cost, inventory / borrowing indicators, returns.
Manufactured	Flat-steel manufacturing facilities, downstream Service Centre capability, energy infrastructure and distribution assets.	Plant reliability and utilisation, maintenance and productivity, value-added processing, energy optimisation.	Production / utilisation, reliability, conversion efficiency.
Human	724 employees, technical and commercial capability, leadership pipeline and HSE competence.	Training and succession, technical, commercial, digital and leadership capability, employee well-being and HSE.	Training, turnover; HSE / LTI indicators, succession and capability measures.
Intellectual	Manufacturing know-how, quality systems, process-improvement capability, ERP / digital workflows, planning tools and product-development capability.	Forecasting and supply-chain planning, process improvement; analytics and automation.	Planning accuracy, quality / yield, digital adoption.
Social & relationship	Customers, export relationships, suppliers, banks, regulators and communities.	Customer service, supplier collaboration and qualification, export-market development, regulatory engagement, community initiatives.	Market share, exports, customer / supplier measures, compliance and stakeholder outcomes.
Natural	Raw materials, electricity / fuel, water and other resources used in steel processing.	Energy-efficiency measures, solar generation, resource-efficiency and environmental management.	kWh/MT, renewable contribution, environmental / resource-efficiency indicators.

CAPABILITIES SUPPORTING SUSTAINABLE COMPETITIVE ADVANTAGE

- Integrated manufacturing and downstream processing capability enables ISL to serve Cold Rolled, Galvanised, Colour Coated and value-added applications.
- An established market position, customer relationships and export presence support market access.
- Technical teams, quality systems and manufacturing know-how support product consistency, process improvement and product development.
- A broader qualified sourcing base, supplier collaboration and disciplined inventory planning support continuity of imported raw-material supply.
- Existing operating infrastructure and financial capacity provide a platform for selective investment in reliability, productivity, efficiency and market access.

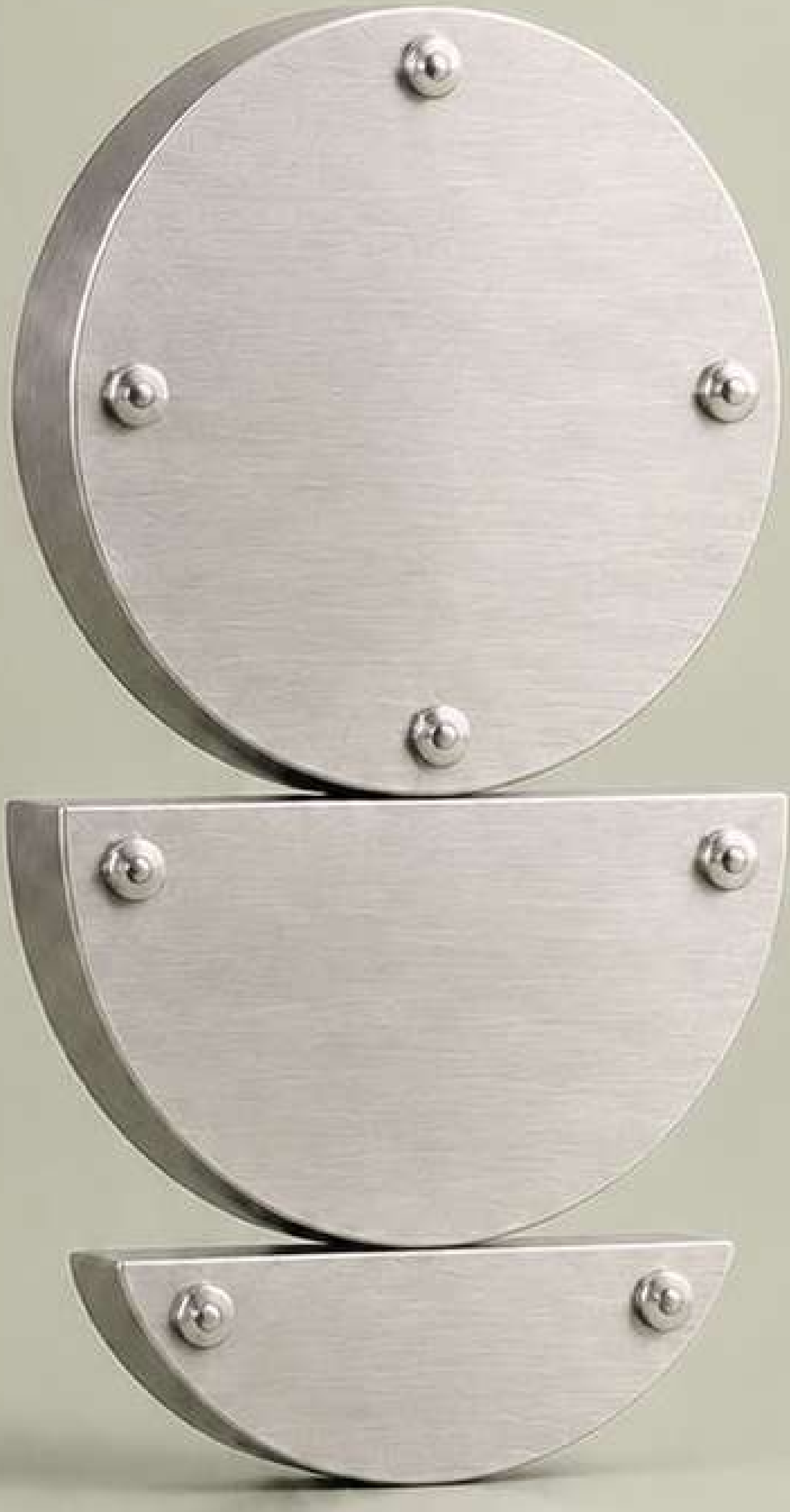
PERFORMANCE INDICATORS AND FY26 PROGRESS

434.5 KMT
FY26 sales | +62% YoY

447 KMT
FY26 production | +69% YoY

Leadership Takes Shape

Vision, formed into direction.



Chairman's Review

On behalf of the Board of Directors, I am pleased to present the Annual Report of International Steels Limited for the financial year ended 30 June 2026.

FY 2025-26 marked further macroeconomic stabilisation. Pakistan's economy recorded provisional GDP growth of 3.7%, with average inflation moderating to 7.1% and the policy rate standing at 11.5% at year-end. Greater exchange-rate stability and lower borrowing costs supported business confidence, although energy affordability, external financing requirements and regional geopolitical developments remained material risks.

Domestic flat steel demand increased by 25% to 1,250 KMT as industrial and commercial activity recovered. Domestic producers captured most of the incremental demand, yet imports, including estimated misdeclared volumes, represented 52% of the market. Import-related market distortions, diversion through the FATA/PATA regime and stays against anti-dumping duty collection continued to constrain the formal steel industry.

In this operating environment, ISL delivered a strong operating recovery. Total sales reached 435 KMT, 62% higher than the previous year. The Company's domestic market share rose from 23% to 28%, while export sales more than doubled to 91 KMT, led by Europe and North America. Production increased to 447 KMT, improving capacity utilisation and fixed-cost absorption.

The improved operating scale translated into stronger financial performance. Net sales revenue increased by 50% to PKR 93.4 billion and gross profit margin improved to 11.5% from 8.9% in the previous year. Consolidated profit after tax increased by approximately 135% to PKR 3.67 billion, while earnings per share rose to PKR 8.44 from PKR 3.58. The stronger result reflected higher volumes, improved export margins, disciplined procurement, better energy efficiency and effective cost management.

“As part of the Board's disciplined approach to capital allocation and portfolio optimisation, the Company has agreed in principle, subject to the requisite corporate and regulatory approvals, to exit its investment in Chinoy Engineering & Construction (Private) Limited (CECL) through the buyback of its entire shareholding. Against an initial investment of PKR 48 million, ISL has received dividends of PKR 163 million and expects to receive buyback proceeds of PKR 350 million, representing an aggregate cash return of PKR 513 million, approximately 10.6 times the original investment. For financial reporting purposes, the carrying value was aligned with the proposed consideration through recognition of an impairment loss of PKR 61 million for the year ended 30 June 2026. The proposed transaction will crystallise the value created from this investment while enabling the Company to maintain its strategic focus on its core steel business.”

We welcome the extension of anti-dumping duty coverage to address circumvention through alternative coated-product classifications and the phased alignment of the sales tax rate applicable to imports into FATA/PATA with the standard rate. Realising the full benefit of these measures will require consistent implementation, effective traceability and timely enforcement. A transparent and level playing field is essential to sustain domestic investment, employment and industrial capacity.

The Board maintained active oversight of strategy, risk, financial reporting, internal controls and regulatory compliance. Its deliberations remained grounded in integrity, transparency and constructive challenge. The Board will continue to guide and support management while ensuring that growth is pursued with financial discipline, prudent capital allocation and high standards of corporate governance.

The outlook for FY 2026-27 is cautiously optimistic but requires vigilance. Improving industrial activity and lower financing costs should support flat steel demand, while ISL's operating scale and wider market reach provide a sound platform for growth. However, import pressures, energy and raw-material costs, exchange-rate movements, trade restrictions and regulatory enforcement challenges remain material risks. The Company's priorities will be to strengthen domestic market leadership, expand exports selectively and profitably, increase the share of value-added products, improve working-capital efficiency and advance energy efficiency, operational excellence and digital transformation.

On behalf of the Board, I extend sincere appreciation to our shareholders, employees, customers, suppliers, bankers and other stakeholders for their trust and support. I also acknowledge the commitment of management and employees whose discipline and resilience contributed to the Company's performance during the year.

We pray to Almighty Allah for the continued success and prosperity of your Company.

Kamal A. Chinoy

August 19, 2026

چیئرمین کی جائزہ رپورٹ

بورڈ آف ڈائریکٹرز کی جانب سے، مجھے انٹرنیشنل اسٹیلز لمیٹڈ کی 30 جون 2026 کو اختتام پذیر ہونے والے مالی سال کی سالانہ رپورٹ پیش کرتے ہوئے خوشی محسوس ہو رہی ہے۔

مالی سال 2025-26 کے دوران ملک میں معاشی استحکام کا عمل مزید آگے بڑھا۔ پاکستان کی معیشت میں عبوری طور پر 3.7 فی صد مجموعی قومی پیداوار کی نمو ریکارڈ کی گئی، جبکہ اوسط افراطِ زر کم ہو کر 7.1 فی صد رہا اور مالی سال کے اختتام پر پالیسی ریٹ 11.5 فی صد کی سطح پر تھا۔ شرحِ مبادلہ میں نسبتاً استحکام اور قرض لینے کی لاگت میں کمی سے کاروباری اعتماد کو تقویت ملی، تاہم توانائی کی استطاعت، بیرونی مالی ضروریات اور خطے میں جغرافیائی و سیاسی پیش رفت بدستور اہم خطرات رہے۔

مقامی فلیٹ اسٹیل کی طلب میں 25 فی صد اضافہ ہوا اور یہ بڑھ کر 12 لاکھ 50 ہزار میٹرک ٹن تک پہنچ گئی، جس کی وجہ صنعتی اور تجارتی سرگرمیوں میں بحالی تھی۔ اضافی طلب کا بڑا حصہ مقامی تیار کنندہ نے پورا کیا، تاہم درآمدات، جن میں غیر ظاہر شدہ حجم کا تخمینی مقدار بھی شامل ہے جو مجموعی مارکیٹ کا 52 فی صد رہیں۔ درآمدات سے پیدا ہونے والی مارکیٹ کی بے قاعدگیاں، فاٹا/پاٹا نظام کے ذریعے مصنوعات کی منتقلی اور اینٹی ڈمپنگ ڈیوٹی کی وصولی کے خلاف عدالتی حکمِ امتناع، رسمی اسٹیل صنعت کی ترقی میں بدستور رکاوٹ بنے رہے۔

اس کاروباری ماحول میں انٹرنیشنل اسٹیلز لمیٹڈ نے آپریشنل کارکردگی میں نمایاں بحالی کا مظاہرہ کیا۔ مجموعی فروخت 4 لاکھ 35 ہزار میٹرک ٹن تک پہنچ گئی، جو گزشتہ سال کے مقابلے میں 62 فی صد زیادہ ہے۔ کمپنی کا مقامی مارکیٹ شیئر 23 فی صد سے بڑھ کر 28 فی صد ہو گیا، جبکہ برآمدی فروخت دوگنا سے بھی زیادہ بڑھ کر 91 ہزار میٹرک ٹن تک پہنچ گئی، جس میں یورپ اور شمالی امریکا نمایاں رہے۔ پیداوار بڑھ کر 4 لاکھ 47 ہزار میٹرک ٹن ہو گئی، جس کے نتیجے میں پیداواری صلاحیت کے استعمال اور مستقل اخراجات کو جذب کرنے کی استعداد میں بہتری آئی۔

آپریشنز کے بڑھتے ہوئے حجم نے مالی کارکردگی کو بھی مضبوط کیا۔ خالص فروخت کی آمدنی 50 فی صد اضافے کے ساتھ 93.4 ارب روپے تک پہنچ گئی، جبکہ مجموعی منافع کا مارجن گزشتہ سال کے 8.9 فی صد سے بڑھ کر 11.5 فی صد ہو گیا۔ مجموعی بعد از ٹیکس منافع تقریباً 135 فی صد اضافے کے ساتھ 3.67 ارب روپے تک پہنچا، جبکہ فی حصص آمدنی 3.58 روپے سے بڑھ کر 8.44 روپے ہو گئی۔ بہتر نتائج کی بنیادی وجوہات میں زیادہ فروخت، برآمدات پر بہتر مارجن، نظم و ضبط کے ساتھ خریداری، توانائی کی بہتر کارکردگی اور لاگت کا موثر انتظام شامل رہیں۔

بورڈ کی جانب سے سرمایہ کے مؤثر استعمال اور سرمایہ کاری کے پورٹ فولیو کو بہتر بنانے کی پالیسی کے تحت، کمپنی نے مطلوبہ کارپوریٹ اور ضابطہ جاتی منظوریوں سے مشروط طور پر اصولی فیصلہ کیا ہے کہ چنوئے انجینئرنگ اینڈ کنسٹرکشن پرائیویٹ لمیٹڈ میں اپنی مکمل حصص ملکیت کے بائی بیک کے ذریعے اس سرمایہ کاری سے اخراج کیا جائے۔
48 ملین روپے کی ابتدائی سرمایہ کاری کے مقابلے میں انٹرنیشنل اسٹیلز لمیٹڈ اب تک 163 ملین روپے کے منافع منقسمہ وصول کر چکی ہے اور بائی بیک کے نتیجے میں مزید 350 ملین روپے حاصل ہونے کی توقع ہے۔ اس طرح مجموعی نقد واپسی 513 ملین روپے بنتی ہے، جو ابتدائی سرمایہ کاری کا تقریباً 10.6 گنا ہے۔

مالیاتی رپورٹنگ کے مقاصد کے لیے، مجوزہ قیمت کے مطابق سرمایہ کاری کی دفتری مالیت کو ایڈجسٹ کرتے ہوئے 30 جون 2026 کو ختم ہونے والے مالی سال میں 61 ملین روپے کا قدر میں کمی کا نقصان تسلیم کیا گیا۔ یہ مجوزہ لین دین اس سرمایہ کاری سے پیدا ہونے والی قدر کو حقیقتاً حاصل کرنے کے ساتھ کمپنی کو اپنے بنیادی اسٹیل کاروبار پر اپنی تزویراتی توجہ برقرار رکھنے میں معاون ہوگا۔

ہم اینٹی ڈمپنگ ڈیوٹی کے دائرہ کار میں توسیع کا خیر مقدم کرتے ہیں، جس کا مقصد ملمع شدہ مصنوعات کی متبادل درجہ بندی کے ذریعے ڈیوٹی سے بچنے کے طریقوں کی روک تھام ہے۔ اسی طرح فاٹا/پاٹا میں درآمدات پر لاگو سیلز ٹیکس کی شرح کو مرحلہ وار معیاری شرح کے برابر لانے کا اقدام بھی مثبت ہے۔ ان اقدامات کے مکمل فوائد حاصل کرنے کے لیے مستقل عملدرآمد، مؤثر سراغ رسانی اور بروقت نفاذ ناگزیر ہوگا۔ مقامی سرمایہ کاری، روزگار اور صنعتی صلاحیت کے تسلسل کے لیے ایک شفاف اور مساوی کاروباری ماحول نہایت ضروری ہے۔

بورڈ نے حکمتِ عملی، خطرات کے انتظام، مالیاتی رپورٹنگ، داخلی کنٹرولز اور ضابطہ جاتی تعمیل پر فعال نگرانی برقرار رکھی۔ بورڈ کی مشاورت دیانت داری، شفافیت اور تعمیری انداز میں معاملات کے جائزے کے اصولوں پر قائم رہی۔ بورڈ انتظامیہ کی رہنمائی اور معاونت جاری رکھے گا اور اس بات کو یقینی بنائے گا کہ ترقی کے اہداف مالی نظم و ضبط، محتاط سرمایہ کاری اور کارپوریٹ گورننس کے اعلیٰ معیارات کے مطابق حاصل کیے جائیں۔

مالی سال 2026-27 کے لیے ہمارا نقطۂ نظر محتاط طور پر پُرامید ہے، تاہم مسلسل نگرانی ناگزیر رہے گی۔ صنعتی سرگرمیوں میں بہتری اور مالیاتی لاگت میں کمی سے فلیٹ اسٹیل کی طلب کو سہارا ملنے کی توقع ہے، جبکہ انٹرنیشنل اسٹیلز لمیٹڈ کا وسیع آپریشنل حجم اور بڑھتی ہوئی مارکیٹ رسائی ترقی کے لیے مضبوط بنیاد فراہم کرتے ہیں۔

اس کے باوجود درآمدی دباؤ، توانائی اور خام مال کی لاگت، شرحِ مبادلہ میں اتار چڑھاؤ، تجارتی پابندیاں اور ضابطہ جاتی نفاذ سے متعلق چیلنجز اہم خطرات کے طور پر موجود رہیں گے۔ کمپنی کی ترجیحات میں مقامی مارکیٹ میں اپنی قائدانہ حیثیت کو مزید مضبوط کرنا، منتخب اور منافع بخش منڈیوں میں برآمدات بڑھانا، قدر افزا مصنوعات کا حصہ بڑھانا، گردشی سرمائے کی کارکردگی بہتر بنانا، اور توانائی کی بچت، عملیاتی عمدگی اور ڈیجیٹل تبدیلی کے عمل کو مزید آگے بڑھانا شامل ہوگا۔

بورڈ کی جانب سے، میں اپنے حصص یافتگان، ملازمین، صارفین، سپلائرز، بینکاروں اور دیگر تمام متعلقہ فریقین کا ان کے اعتماد اور تعاون پر تہہ دل سے شکریہ ادا کرتا ہوں۔ میں انتظامیہ اور ملازمین کے عزم اور وابستگی کو بھی سراہتا ہوں، جن کے نظم و ضبط اور ثابت قدمی نے سال کے دوران کمپنی کی کارکردگی میں اہم کردار ادا کیا۔
ہم اللہ تعالیٰ سے آپ کی کمپنی کی مسلسل کامیابی اور خوشحالی کے لیے دعا گو ہیں۔

کمال اے چنائے
19 اگست 2026

Performance Takes Shape

Strategy, translated into results.

Director's Report

The Directors of International Steels Limited are pleased to present the 19th Annual Report accompanied by the audited financial statements for the year ended June 30, 2026.

EXECUTIVE OVERVIEW

FY2025-26 marked a strong operational and financial recovery for the Company. Higher domestic and export volumes increased net sales revenue by 50% to PKR 93.4 billion. Improved capacity utilisation and fixed-cost absorption, disciplined procurement and energy optimisation increased gross profit margin to 11.5%, while profit after taxation rose to PKR 3.67 billion from PKR 1.56 billion. Throughout the year, management balanced growth with disciplined working-capital management while addressing import-related market distortions, raw material volatility and energy costs. Operational reliability, workplace safety and product development remained key priorities.

GLOBAL STEEL SCENARIO

Global steel conditions remained subdued during FY2025-26 amid persistent overcapacity, trade tensions and uneven regional demand. Global crude steel production remained broadly stable, with China maintaining its position as the largest steel producer, maintaining pressure on regional prices and increasing the use of trade-remedy measures across major markets. In response to these conditions, steel producers focused on cost competitiveness, market diversification and the transition towards lower-carbon production.

NATIONAL ECONOMY

Pakistan's economy continued to stabilise during FY2025-26, supported by improved macroeconomic discipline, greater exchange-rate stability and continued reforms under the IMF programme. Provisional GDP growth was estimated at 3.70%, compared with revised growth of 3.18% in FY2024-25. Agriculture, industry and services grew by 2.89%, 3.51% and 4.09%, respectively. Lower financing costs and improved industrial activity contributed to demand in several steel-consuming sectors. However, the sustainability of recovery remains dependent on macroeconomic stability, energy affordability and effective enforcement of trade and tax regulations.

BUSINESS REVIEW

The Company operated in a challenging business environment marked by import pressures, elevated energy costs and evolving macroeconomic conditions. Management responded through coordinated commercial and operational measures and increased policy dialogue aimed at preserving competitiveness and shareholder value.

The Company continued to engage with government institutions and regulatory authorities to promote fair competition in the domestic steel industry and address the adverse impact of unfairly traded imports on local investment, employment and industrial capacity.

A significant development during the year was the anti-circumvention determination effective 28 June 2025, under which the applicable anti-dumping duties were extended to include Galvalume products. This measure helped address circumvention of existing trade remedies and supported fair market conditions. The Company is also pursuing trade-remedy proceedings with respect to Cold Rolled and Colour-coated steel imports, which remain under consideration by the relevant authorities. Together, these measures strengthened the Company's resilience during the year.

SALES

During the year under review, the Company recorded significant growth in domestic and export sales volumes. Domestic market share increased from 23% to 28%, reflecting stronger market penetration and customer demand.

Export sales volume increased by 108% over last year, broadening the Company's international reach and diversifying its sales base. Consistent product quality and reliable delivery performance remained central to customer retention in export markets.

Management refined the product mix, maintained disciplined pricing and strengthened product quality and customer service. Focused market development contributed to commercial growth while maintaining profitability.

MANUFACTURING OPERATIONS

The Company continued to apply Lean Manufacturing and Six Sigma practices to improve operational efficiency, product quality and process control. Production during the year reached 447,000 metric tons, reflecting higher capacity utilisation in line with market demand and contributing to improved fixed-cost absorption.

Manufacturing improvement efforts focused on process control, waste reduction and plant efficiency, with particular emphasis on lower energy consumption, higher production yields, improved asset utilisation, process automation and maintenance reliability.

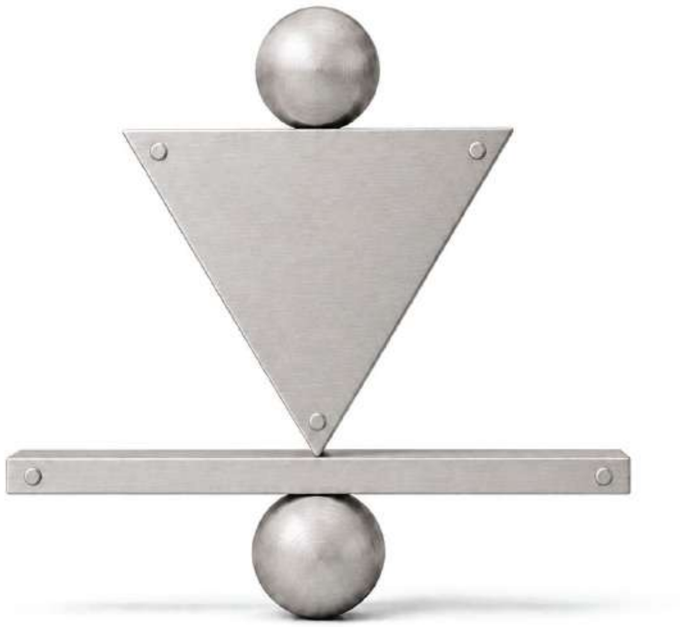
These measures enhanced plant efficiency and manufacturing cost competitiveness during the year.

HEALTH, SAFETY & ENVIRONMENT

The Company maintained high standards of Health, Safety and Environment (HSE) and strengthened safety awareness across its operations. As at 30 June 2026, the Company had completed 288 consecutive days without a Lost Time Injury, with no LTI recorded since September 2025.

To reinforce safety accountability and encourage proactive reporting, the Company launched an HSE Reward Programme in October 2025, recognising employees for positive safety behaviours and HSE observations. The Company also completed its QHSE recertification audit conducted by M/s LRQA, confirming continued compliance with ISO 9001:2015, ISO 14001:2015 and ISO 45001:2018. Environmental monitoring and emergency-preparedness activities, including fire drills, were conducted across major locations during the year.

HSE training programmes covering workplace, home and road safety reinforced safe practices across the organisation. World HSE Day 2026 was observed at all locations, with emphasis on physical safety and employee well-being. Together, these activities strengthened safety awareness, regulatory compliance and operational discipline.



ENERGY MANAGEMENT

Energy remains a significant cost component of the steel manufacturing process. The Company therefore maintains a diversified energy portfolio comprising a 19 MW captive power plant, a 6.4 MW solar power system and grid-supplied electricity.

Management continuously evaluates the relative cost, availability and reliability of each energy source and optimises the dispatch mix accordingly. This flexible approach enables the Company to select the most cost-effective energy combination while maintaining operational continuity.

A higher contribution from solar generation, together with consumption-efficiency measures, contributed to lower per-unit energy costs and reduced the Company's carbon emissions.

FINANCIALS

The financial results reflected the translation of higher sales volumes and improved operating leverage into stronger earnings.

Net sales revenue increased by 50% to Rs. 93.4 billion, compared with Rs. 62.3 billion in the previous year, reflecting higher domestic and export volumes and increased market penetration.

Gross profit margin increased to 11.5% from 8.9% in the previous year. The margin expansion was primarily attributable to higher capacity utilisation and fixed-cost absorption, disciplined procurement, manufacturing efficiencies and effective management of energy and other operating costs.

The Company's initial investment of PKR 48 million in Chinoy Engineering & Construction (Private) Limited (CECL) has generated dividends of PKR 163 million and is expected to realise further proceeds of PKR 350 million through the proposed buyback of ISL's entire shareholding. The aggregate cash return of PKR 513 million represents approximately 10.6 times the initial investment and a cumulative economic gain of approximately PKR 465 million, before taxes and transaction costs. For financial reporting purposes, the investment has been written down to the proposed buyback consideration, resulting in recognition of an impairment loss of PKR 61 million for the year ended 30 June 2026. The proposed transaction remains subject to the requisite corporate and regulatory approvals. Profit after taxation increased by approximately 135% to Rs. 3.67 billion, compared with Rs. 1.56 billion in the previous year. Higher gross profits and improved operating performance were the principal drivers of earnings growth.

EARNINGS PER SHARE

Earnings per share for the year ending June 30, 2026, were Rs. 8.44 compared with Rs. 3.58 per share last year.

VIS CREDIT RATING

VIS Credit Rating Company Limited maintained the entity ratings of the Company at 'A+/A-1' (Single A Plus/A-One), reviewed in November 2025, with a Stable outlook.

HUMAN RESOURCES

The Company promoted industrial harmony through transparent, fair and merit-based human resource practices. Talent development remained a key priority, underpinned by structured succession planning, the Stride 365 Management Trainee Officer Programme and more than 9,000 training man-hours across technical, behavioural and leadership competencies.

Employee engagement and well-being initiatives included team-building and family-oriented activities, health and life insurance coverage, paid maternity and paternity leave and on-site fitness facilities. The Company employed 724 people and recorded an employee turnover rate of 5.88%, while investing in organisational capability for future growth.

Diversity and inclusion remained an important area of focus, with female representation in the workforce increasing by approximately 60% over the past three years.

CORPORATE SOCIAL RESPONSIBILITY

The Company's Corporate Social Responsibility agenda focused on education, healthcare, environmental responsibility and community development.

In healthcare, support was provided to Karwan-e-Hayat and Al Rehmat Benevolent Trust, helping expand access to medical services for underserved communities.

In education, the Company provided scholarships to deserving students at NED University of Engineering and Technology and supported The Citizens Foundation in expanding educational opportunities for underprivileged children.

Environmental responsibility remained embedded in the Company's energy-efficiency and renewable-energy programmes. Community development initiatives were also undertaken through organisations including the Amir Sultan Chinoy Foundation.

Collectively, these programmes contributed to social development and community well-being.

RISK MANAGEMENT

The Company maintains an Enterprise Risk Management framework for the identification, assessment, monitoring and mitigation of strategic, operational, financial, regulatory and compliance risks. Principal risks include fluctuations in steel and raw-material prices, energy costs, foreign exchange movements, unfair import competition, supply-chain disruptions, working-capital and liquidity pressures, operational disruptions and changes in the regulatory environment.

A formal risk register is maintained, setting out the principal risks, their potential impact, existing controls and agreed mitigation actions. The risk register and management's response to key exposures are reviewed periodically by the Board Audit Committee, including through a dedicated risk review conducted during the year.

The Company also maintains a system of internal controls designed to safeguard assets, support reliable financial reporting and promote compliance with applicable laws, regulations and internal policies. The Internal Audit function independently evaluates the design and operating effectiveness of these controls and reports its findings and recommendations to the Board Audit Committee.

BOARD COMPOSITION & REMUNERATION

The composition of the Board and the names of Members of Board Sub-committees are detailed on Pages 108 & 110.

The Company has formulated a transparent policy and procedures for the remuneration of its directors.

RECOMMENDATION OF THE BOARD AUDIT COMMITTEE FOR APPOINTMENT OF AUDITOR

The Audit Committee's recommendation for auditor appointment is referred to on Page 111.

DIVIDEND

Given the financial results of the Company for the year 2025-26, the Board of Directors of the Company has recommended a final cash dividend of 30% i.e., Rs. 3.00 per share for the financial year ended June 30, 2026.

APPROPRIATIONS

	2026	2025
Appropriations	**Rupees in '000**	
Profit after tax for the year	3,673,234	1,559,261
Interim Dividend 2026 Rs.2.00; (2025 Nil)	(870,000)	-
Final Dividend 2026 Rs 3.00. per share; (2025 Rs. 2.50 per share)	(1,305,000)	(1,087,500)

CONTRIBUTION TO THE NATIONAL EXCHEQUER AND THE ECONOMY

The Company contributed Rs. 19,432 million to the National Exchequer during the year through income tax, super tax, sales tax, customs duties and other levies, reflecting its continued contribution to the national economy.

PROVIDENT FUND & GRATUITY SCHEME

The Company provides retirement benefits to its employees through a non-contributory defined benefit gratuity scheme and a contributory provident fund. The gratuity scheme remained fully funded at year-end, with a net plan surplus of Rs. 42 million compared with Rs. 102 million in 2025. Both plans are funded schemes recognised by the tax authorities.

RECOGNITION

During the year, the Company received national recognition for its brand, workplace practices, manufacturing capabilities and corporate governance.

- Brand of the Year Award 2025 – for trust, excellence and commitment to quality.
- Brand Icon of Pakistan Award 2025 – for market leadership and brand strength.
- Second Position, 11th Employer of the Year Award (National Medium Category), Employers' Federation of Pakistan – for workplace culture, employee empowerment and sustainable growth.
- Recognition at the 40th Corporate Excellence Awards, Management Association of Pakistan – for continuous improvement and organisational excellence.
- 12th FPCCI Achievement Award 2023 (Platinum Category) – for Manufacturing and Export Marketing of Flat Steel Products.

The Company also supported sports development through the sponsorship of talented athletes. During the year, ISL-sponsored squash player Sana Bahader won titles at national-level tournaments.

FUTURE OUTLOOK

The outlook for flat steel demand is expected to benefit from improving macroeconomic stability, lower financing costs and a gradual recovery in industrial and infrastructure activity. Nevertheless, the pace and durability of recovery will depend on broader economic conditions and effective enforcement of trade and regulatory measures.

The Company's priorities for FY2026-27 include strengthening its domestic market position, expanding exports, increasing the contribution of value-added products and improving operating efficiency. Management will maintain focus on cost discipline, energy management, digital transformation, working-capital efficiency and prudent capital allocation. Regulatory engagement will remain directed towards fair competition and effective enforcement of applicable trade remedies.

Key external risks include import pressures, energy-tariff volatility, exchange-rate movements, fluctuations in global steel and raw-material prices and regulatory enforcement challenges. The Board believes that the Company's operational capabilities, financial discipline and experienced workforce provide a sound platform to manage these risks and create sustainable long-term shareholder value.

ACKNOWLEDGEMENTS

The Board would like to thank the Company's employees, customers, suppliers, shareholders and bankers for their continued support. Their confidence and goodwill contributed to the Company's progress during the year.

We continue to pray to Allah for the success of the Company and the benefit of all stakeholders and the country in general.

Samir M. Chinoy
Chief Executive Officer

Kamal A. Chinoy
Chairman

کمپنی نے باصلاحیت کھلاڑیوں کی سرپرستی کے ذریعے کھیلوں کے فروغ میں بھی اپنا کردار ادا کیا۔ سال کے دوران انٹرنیشنل اسٹیلز لمیٹڈ کی سرپرستی حاصل کرنے والی اسکواش کھلاڑی ثنا بہادر نے قومی سطح کے مقابلوں میں اعزازات حاصل کیے۔

مستقبل کا منظرنامہ

فلیٹ اسٹیل کی طلب کے مستقبل کے امکانات کو بہتر معاشی استحکام، مالیاتی لاگت میں کمی اور صنعتی و بنیادی ڈھانچے کی سرگرمیوں میں بتدریج بحالی سے تقویت ملنے کی توقع ہے۔ تاہم، بحالی کی رفتار اور اس کا تسلسل وسیع تر معاشی حالات اور تجارتی و ضابطہ جاتی اقدامات کے مؤثر نفاذ پر منحصر رہے گا۔

مالی سال 2026-27 کے لیے کمپنی کی ترجیحات میں مقامی مارکیٹ میں اپنی پوزیشن کو مزید مضبوط کرنا، برآمدات میں اضافہ، قدر افزا مصنوعات کے حصے کو بڑھانا اور آپریشنل کارکردگی میں مزید بہتری شامل ہیں۔ انتظامیہ لاگت کے نظم و ضبط، توانائی کے مؤثر انتظام، ڈیجیٹل تبدیلی، گردشی سرمائے کی کارکردگی اور محتاط سرمایہ مختص کرنے پر اپنی توجہ برقرار رکھے گی۔ ضابطہ جاتی اداروں کے ساتھ کمپنی کا رابطہ منصفانہ مسابقت اور قابلِ اطلاق تجارتی تدارکی اقدامات کے مؤثر نفاذ کو یقینی بنانے پر مرکوز رہے گا۔

اہم بیرونی خطرات میں درآمدی دباؤ، توانائی کے نرخوں میں اتار چڑھاؤ، شرحِ مبادلہ میں تبدیلی، عالمی اسٹیل اور خام مال کی قیمتوں میں اتار چڑھاؤ، اور ضابطہ جاتی نفاذ سے متعلق چیلنجز شامل ہیں۔ بورڈ کا ماننا ہے کہ کمپنی کی مضبوط آپریشنل صلاحیتیں، مالی نظم و ضبط اور تجربہ کار افرادی قوت ان خطرات سے مؤثر طور پر نمٹنے اور حصص یافتگان کے لیے پائیدار طویل مدتی قدر پیدا کرنے کے لیے ایک مضبوط بنیاد فراہم کرتی ہیں۔

اظہارِ تشکر

بورڈ کمپنی کے ملازمین، صارفین، سپلائرز، حصص یافتگان اور بینکاروں کا مسلسل تعاون فراہم کرنے پر شکریہ ادا کرتا ہے۔ ان کے اعتماد اور خیرسگالی نے سال کے دوران کمپنی کی پیش رفت میں اہم کردار ادا کیا۔ ہم کمپنی کی کامیابی، تمام متعلقہ فریقین کی بھلائی اور مجموعی طور پر ملک کی خوشحالی کے لیے اللہ تعالیٰ سے دعا گو ہیں۔

Samir M. Chinoy
Chief Executive Officer

Kamal A. Chinoy
Chairman

رجسٹر اور اہم خطرات سے متعلق انتظامیہ کے اقدامات کا بورڈ آڈٹ کمیٹی وقتاً فوقتاً جائزہ لیتی ہے، جس میں سال کے دوران منعقد ہونے والا ایک مخصوص رسک ریویو بھی شامل ہے۔

کمپنی اپنے اثاثوں کے تحفظ، قابلِ اعتماد مالیاتی رپورٹنگ کی معاونت اور قابلِ اطلاق قوانین، ضوابط اور داخلی پالیسیوں کی تعمیل یقینی بنانے کے لیے داخلی کنٹرولز کا ایک مربوط نظام بھی برقرار رکھتی ہے۔ داخلی آڈٹ کا شعبہ ان کنٹرولز کے ڈیزائن اور عملی مؤثریت کا آزادانہ جائزہ لیتا ہے اور اپنی سفارشات اور نتائج بورڈ آڈٹ کمیٹی کو پیش کرتا ہے۔

بورڈ کی تشکیل اور معاوضہ

بورڈ کی تشکیل اور بورڈ کی ذیلی کمیٹیوں کے اراکین کے نام اور تفصیلات صفحات _ اور _ پر درج ہیں۔

کمپنی نے اپنے ڈائریکٹرز کے معاوضے کے تعین کے لیے ایک شفاف پالیسی اور واضح طریقہ کار وضع کر رکھا ہے۔

آڈیٹر کی تقرری کے لیے بورڈ آڈٹ کمیٹی کی سفارش

آڈیٹر کی تقرری کے حوالے سے آڈٹ کمیٹی کی سفارش صفحہ _ پر ملاحظہ کی جا سکتی ہے۔

منافع منقسمہ

مالی سال 2025-26 کے لیے کمپنی کے مالیاتی نتائج کو مدنظر رکھتے ہوئے، بورڈ آف ڈائریکٹرز نے 30 جون 2026 کو اختتام پذیر ہونے والے مالی سال کے لیے 30 فی صد یعنی 3.00 روپے فی حصص حتمی نقد منافع منقسمہ کی سفارش کی ہے۔

منافع کی تخصیص

مالی سال 2025-26 کے لیے کمپنی کے مالیاتی نتائج کو مدنظر رکھتے ہوئے، بورڈ آف ڈائریکٹرز نے 30 جون 2026 کو اختتام پذیر ہونے والے مالی سال کے لیے 30 فی صد یعنی 3.00 روپے فی حصص حتمی نقد منافع منقسمہ کی سفارش کی ہے۔

تخصیص	2026 روپے ہزار میں	2025
سال کا بعد از ٹیکس منافع	3,673,234	1,559,261
عبوری منافع منقسمہ 2026، 2.00 روپے فی حصص؛ (2025 میں کوئی نہیں)	(870,000)	-
حتمی منافع منقسمہ 2026، 3.00 روپے فی حصص؛ (2025 میں 2.50 روپے فی حصص)	(1,305,000)	(1,087,500)

قومی خزانے اور معیشت میں شراکت

کمپنی نے سال کے دوران انکم ٹیکس، سپر ٹیکس، سیلز ٹیکس، کسٹمز ڈیوٹیز اور دیگر محصولات کی مد میں 19,432 ملین روپے قومی خزانے میں جمع کرائے، جو قومی معیشت میں کمپنی کی مسلسل شراکت کی عکاسی کرتا ہے۔

پراویڈنٹ فنڈ اور گریجویٹی اسکیم

کمپنی اپنے ملازمین کو ریٹائرمنٹ فوائد فراہم کرتی ہے، جن میں ایک غیر شراکتی متعین فائدہ گریجویٹی اسکیم اور ایک شراکتی پراویڈنٹ فنڈ شامل ہیں۔ سال کے اختتام پر گریجویٹی اسکیم مکمل طور پر فنڈ شدہ تھی، جبکہ اس میں 42 ملین روپے کا خالص پلان سرپلس موجود تھا، جو 2025 میں 102 ملین روپے تھا۔ دونوں منصوبے ٹیکس حکام سے منظور شدہ فنڈڈ اسکیمیں ہیں۔

اعزازات اور پذیرائی

سال کے دوران کمپنی نے اپنی برانڈنگ، کام کی جگہ کے مؤثر طریقوں، مینوفیکچرنگ صلاحیتوں اور کارپوریٹ گورننس کے اعتراف میں قومی سطح پر متعدد اعزازات حاصل کیے:

- برانڈ آف دی ایئر ایوارڈ 2025 — اعتماد، عمدگی اور معیار سے وابستگی کے اعتراف میں۔
- برانڈ آئیکون آف پاکستان ایوارڈ 2025 — مارکیٹ میں قائدانہ حیثیت اور برانڈ کی مضبوطی کے اعتراف میں۔
- 11ویں ایمپلائر آف دی ایئر ایوارڈ میں نیشنل میڈیم کیٹیگری میں دوسری پوزیشن، ایمپلائرز فیڈریشن آف پاکستان کی جانب سے — کام کی جگہ کی ثقافت، ملازمین کو بااختیار بنانے اور پائیدار ترقی کے اعتراف میں۔
- 40ویں کارپوریٹ ایکسیلنس ایوارڈز، مینجمنٹ ایسوسی ایشن آف پاکستان میں پذیرائی — مسلسل بہتری اور ادارہ جاتی عمدگی کے اعتراف میں۔
- 12واں ایف پی سی سی آئی اچیومنٹ ایوارڈ 2023، پلاٹینم کیٹیگری — فلیٹ اسٹیل مصنوعات کی مینوفیکچرنگ اور برآمدی مارکیٹنگ کے لیے۔

کمپنی کی چناۓ انجینئرنگ اینڈ کنسٹرکشن (پرائیویٹ) لمیٹڈ میں ابتدائی سرمایہ کاری 48 ملین روپے تھی۔ اس سرمایہ کاری کے مقابلے میں کمپنی اب تک 163 ملین روپے کے منافع منقسمہ حاصل کر چکی ہے، جبکہ انٹرنیشنل اسٹیلز لمیٹڈ کی مکمل حصص ملکیت کے مجوزہ بائی بیک کے ذریعے مزید 350 ملین روپے حاصل ہونے کی توقع ہے۔ مجموعی نقد واپسی 513 ملین روپے بنتی ہے، جو ابتدائی سرمایہ کاری کا تقریباً 10.6 گنا ہے، جبکہ ٹیکس اور لین دین سے متعلق اخراجات سے قبل مجموعی معاشی منفعت تقریباً 465 ملین روپے بنتی ہے۔

مالیاتی رپورٹنگ کے مقاصد کے لیے سرمایہ کاری کی دفتری مالیت کو مجوزہ بائی بیک قیمت تک کم کر دیا گیا ہے، جس کے نتیجے میں 30 جون 2026 کو اختتام پذیر ہونے والے مالی سال کے لیے 61 ملین روپے کا قدر میں کمی کا نقصان تسلیم کیا گیا۔ مجوزہ لین دین مطلوبہ کارپوریٹ اور ضابطہ جاتی منظوریوں سے مشروط ہے۔

بعد از ٹیکس منافع تقریباً 135 فی صد اضافے کے ساتھ 3.67 ارب روپے تک پہنچ گیا، جو گزشتہ سال 1.56 ارب روپے تھا۔ مجموعی منافع میں بہتری اور بہتر آپریٹنگ کارکردگی آمدنی میں اضافے کے بنیادی محرکات رہے۔

فی حصص آمدنی

30 جون 2026 کو اختتام پذیر ہونے والے مالی سال کے لیے فی حصص آمدنی 8.44 روپے رہی، جو گزشتہ سال 3.58 روپے فی حصص تھی۔

وی آئی ایس کریڈٹ ریٹنگ

وی آئی ایس کریڈٹ ریٹنگ کمپنی لمیٹڈ نے کمپنی کی ادارہ جاتی ریٹنگ اے پلس/اے ون برقرار رکھی، جس کا جائزہ نومبر 2025 میں لیا گیا، جبکہ مستقبل کا منظر نامہ مستحکم قرار دیا گیا۔

انسانی وسائل

کمپنی نے شفاف، منصفانہ اور میرٹ پر مبنی انسانی وسائل کے طریقہ کار کے ذریعے صنعتی ہم آہنگی کو فروغ دیا۔ ٹیلنٹ کی ترقی ایک اہم ترجیح رہی، جیسے منظم جانشینی منصوبہ بندی، اسٹرائیڈ 365 مینجمنٹ ٹرینی آفیسر پروگرام اور تکنیکی، رویہ جاتی اور قائدانہ صلاحیتوں سے متعلق 9,000 سے زائد تربیتی افرادی گھنٹوں کے ذریعے تقویت دی گئی۔

ملازمین کی شمولیت اور فلاح و بہبود کے اقدامات میں ٹیم سازی اور خاندانوں پر مبنی سرگرمیاں، صحت اور زندگی کی انشورنس، تنخواہ کے ساتھ زچگی اور والدیت کی رخصت، اور ادارے میں موجود فٹنس سہولیات شامل رہیں۔ کمپنی میں مجموعی طور پر 724 افراد ملازم تھے اور ملازمین کے اخراج کی شرح 5.88 فی صد رہی، جبکہ مستقبل کی ترقی کے لیے ادارہ جاتی صلاحیتوں میں سرمایہ کاری کا سلسلہ جاری رکھا گیا۔

تنوع اور شمولیت بھی توجہ کا ایک اہم شعبہ رہا، اور گزشتہ تین سالوں کے دوران افرادی قوت میں خواتین کی نمائندگی میں تقریباً 60 فی صد اضافہ ہوا۔

کارپوریٹ سماجی ذمہ داری

کمپنی کی کارپوریٹ سماجی ذمہ داری کی حکمتِ عملی تعلیم، صحت، ماحولیاتی ذمہ داری اور کمیونٹی کی ترقی پر مرکوز رہی۔

صحت کے شعبے میں کاروانِ حیات اور الرحمت بینیوولنٹ ٹرسٹ کو معاونت فراہم کی گئی، جس کے ذریعے کم سہولیات رکھنے والی آبادیوں تک طبی خدمات کی رسائی بڑھانے میں مدد دی گئی۔

تعلیم کے شعبے میں کمپنی نے این ای ڈی یونیورسٹی آف انجینئرنگ اینڈ ٹیکنالوجی کے مستحق طلبہ کو وظائف فراہم کیے اور محروم بچوں کے لیے تعلیمی مواقع بڑھانے میں دی سٹیزنز فاؤنڈیشن کی معاونت جاری رکھی۔ ماحولیاتی ذمہ داری کمپنی کے توانائی کی بچت اور قابلِ تجدید توانائی سے متعلق پروگراموں کا لازمی جزو رہی۔ کمیونٹی کی ترقی سے متعلق اقدامات بھی امیر سلطان چنوئے فاؤنڈیشن سمیت مختلف اداروں کے ذریعے انجام دیے گئے۔

مجموعی طور پر ان پروگراموں نے سماجی ترقی اور کمیونٹیز کی فلاح و بہبود میں اپنا کردار ادا کیا۔

خطرات کا انتظام

کمپنی تزویراتی، آپریشنل، مالیاتی، ضابطہ جاتی اور تعمیلی خطرات کی شناخت، جائزے، نگرانی اور ان کے تدارک کے لیے ایک جامع انٹرپرائز رسک مینجمنٹ فریم ورک برقرار رکھتی ہے۔ اہم خطرات میں اسٹیل اور خام مال کی قیمتوں میں اتار چڑھاؤ، توانائی کے اخراجات، شرحِ مبادلہ میں تبدیلی، غیر منصفانہ درآمدی مسابقت، سپلائی چین میں خلل، گردشی سرمائے اور نقدی سے متعلق دباؤ، آپریشنل تعطل اور ضابطہ جاتی ماحول میں تبدیلیاں شامل ہیں۔

اہم خطرات، ان کے ممکنہ اثرات، موجودہ کنٹرولز اور طے شدہ تدارکی اقدامات پر مشتمل ایک باضابطہ رسک رجسٹر برقرار رکھا جاتا ہے۔ رسک

انتظامیہ نے مصنوعات کے امتزاج کو مزید بہتر کیا، قیمتوں کے تعین میں نظم و ضبط برقرار رکھا اور مصنوعات کے معیار اور کسٹمر سروس کو مزید مستحکم کیا۔ منافع بخش تجارتی نمو کے حصول کے ساتھ ساتھ مخصوص منڈیوں میں ترقی پر توجہ مرکوز رکھی گئی۔

مینوفیکچرنگ آپریشنز

کمپنی نے آپریشنل کارکردگی، مصنوعات کے معیار اور عمل کے کنٹرول کو مزید بہتر بنانے کے لیے لین مینوفیکچرنگ اور سکس سگما کے اصولوں کا مسلسل اطلاق جاری رکھا۔ سال کے دوران پیداوار 447,000 میٹرک ٹن تک پہنچ گئی، جو پیداواری صلاحیت کے بہتر استعمال اور منڈی کی بڑھتی ہوئی طلب کی عکاسی کرتی ہے اور جس کے نتیجے میں مستقل اخراجات کو جذب کرنے کی صلاحیت میں بھی بہتری آئی۔

مینوفیکچرنگ میں بہتری کی کوششیں پراسیس کنٹرول، ضیاع میں کمی اور پلانٹ کی کارکردگی پر مرکوز رہیں، جن میں بالخصوص توانائی کے کم استعمال، بہتر پیداواری حصول، اثاثوں کے مؤثر استعمال، پراسیس آٹومیشن اور مرمت و دیکھ بھال کے نظام کی قابلِ اعتماد کارکردگی پر توجہ دی گئی۔ ان اقدامات کے نتیجے میں پلانٹ کی کارکردگی میں اضافہ ہوا اور سال کے دوران پیداواری لاگت کے اعتبار سے کمپنی کی مسابقتی صلاحیت مزید بہتر ہوئی۔

صحت، تحفظ اور ماحولیات

کمپنی نے اپنے تمام آپریشنز میں صحت، تحفظ اور ماحولیات کے اعلیٰ معیارات برقرار رکھے اور تحفظ سے متعلق آگاہی کے نظام کو مزید مضبوط کیا۔ 30 جون 2026 تک کمپنی نے 288 مسلسل دن کسی بھی کام کے دوران وقت ضائع ہونے والے حادثے کے بغیر مکمل کیے، جبکہ ستمبر 2025 سے کوئی ایسا حادثہ ریکارڈ نہیں کیا گیا۔

تحفظ سے متعلق جواب دہی کو مزید مضبوط بنانے اور پیشگی رپورٹنگ کی حوصلہ افزائی کے لیے کمپنی نے اکتوبر 2025 میں صحت، تحفظ اور ماحولیات انعامی پروگرام متعارف کرایا، جس کے تحت تحفظ سے متعلق مثبت طرزِ عمل اور مشاہدات رپورٹ کرنے والے ملازمین کی حوصلہ افزائی کی گئی۔
کمپنی نے ایل آر کیو اے کے ذریعے اپنی کیو ایچ ایس ای تجدیدی سرٹیفکیشن آڈٹ بھی کامیابی سے مکمل کی، جس میں آئی ایس او 9001:2015، آئی ایس او 14001:2015 اور آئی ایس او 45001:2018 کے تقاضوں کی مسلسل تعمیل کی تصدیق کی گئی۔ سال کے دوران اہم مقامات پر ماحولیاتی نگرانی اور ہنگامی صورتحال سے نمٹنے کی تیاریوں سے متعلق سرگرمیاں، بشمول آگ سے بچاؤ کی مشقیں، بھی انجام دی گئیں۔

کام کی جگہ، گھر اور سڑک پر تحفظ سے متعلق تربیتی پروگراموں کے ذریعے ادارے بھر میں محفوظ طرزِ عمل کو مزید مضبوط کیا گیا۔ تمام مقامات پر عالمی یومِ صحت، تحفظ اور ماحولیات 2026 منایا گیا، جس میں جسمانی تحفظ اور ملازمین کی فلاح و بہبود پر خصوصی توجہ دی گئی۔ مجموعی طور پر ان اقدامات سے تحفظ سے متعلق آگاہی، ضابطہ جاتی تعمیل اور آپریشنل نظم و ضبط مزید مستحکم ہوا۔

توانائی کا انتظام

توانائی اسٹیل مینوفیکچرنگ کے پیداواری عمل میں لاگت کا ایک اہم جزو ہے۔ اسی لیے کمپنی ایک متنوع توانائی پورٹ فولیو برقرار رکھتی ہے، جس میں 19 میگاواٹ کا کیپٹو پاور پلانٹ، 6.4 میگاواٹ کا شمسی توانائی کا نظام اور گرڈ سے حاصل ہونے والی بجلی شامل ہیں۔

انتظامیہ ہر توانائی ذریعے کی نسبتی لاگت، دستیابی اور قابلِ اعتماد فراہمی کا مسلسل جائزہ لیتی ہے اور اسی کے مطابق بجلی کے استعمال کے امتزاج کو بہتر بناتی ہے۔ اس لچکدار حکمتِ عملی سے کمپنی کو آپریشنز کے تسلسل کو برقرار رکھتے ہوئے توانائی کے سب سے زیادہ کم لاگت امتزاج کا انتخاب کرنے میں مدد ملتی ہے۔

شمسی توانائی کی زیادہ شمولیت اور توانائی کے مؤثر استعمال کے اقدامات کے نتیجے میں فی یونٹ توانائی لاگت میں کمی آئی اور کمپنی کے کاربن اخراج کو کم کرنے میں بھی مدد ملی۔

مالیاتی نتائج

مالیاتی نتائج میں فروخت کے زیادہ حجم اور بہتر آپریٹنگ لیوریج کا مثبت اثر نمایاں رہا۔

خالص فروخت کی آمدنی 50 فی صد اضافے کے ساتھ 93.4 ارب روپے تک پہنچ گئی، جو گزشتہ سال 62.3 ارب روپے تھی۔ یہ اضافہ مقامی اور برآمدی فروخت کے زیادہ حجم اور مارکیٹ میں بہتر رسائی کا عکاس ہے۔
مجموعی منافع کا مارجن گزشتہ سال کے 8.9 فی صد سے بڑھ کر 11.5 فی صد ہو گیا۔ مارجن میں اس بہتری کی بنیادی وجوہات میں پیداواری صلاحیت کا زیادہ استعمال اور مستقل اخراجات کا بہتر جذب، منظم خریداری، مینوفیکچرنگ کی بہتر کارکردگی اور توانائی سمیت دیگر آپریٹنگ اخراجات کا مؤثر انتظام شامل تھے۔

ڈائریکٹرز کی رپورٹ

انٹرنیشنل اسٹیلز لمیٹڈ کے ڈائریکٹرز کو 30 جون 2026 کو اختتام پذیر ہونے والے مالی سال کے لیے کمپنی کی 19ویں سالانہ رپورٹ، آڈٹ شدہ مالیاتی گوشواروں کے ہمراہ، پیش کرتے ہوئے خوشی محسوس ہو رہی ہے۔

انتظامی خلاصہ

مالی سال 2025-26 کمپنی کے لیے آپریشنل اور مالیاتی کارکردگی میں مضبوط بحالی کا سال ثابت ہوا۔ مقامی اور برآمدی فروخت کے زیادہ حجم کے نتیجے میں خالص فروخت کی آمدنی 50 فی صد اضافے کے ساتھ 93.4 ارب روپے تک پہنچ گئی۔پیداواری صلاحیت کے بہتر استعمال اور مستقل اخراجات کو مؤثر طور پر جذب کرنے، نظم و ضبط کے ساتھ خریداری اور توانائی کے بہتر انتظام کے باعث مجموعی منافع کا مارجن بڑھ کر 11.5 فی صد ہو گیا، جبکہ بعد از ٹیکس منافع 1.56 ارب روپے سے بڑھ کر 3.67 ارب روپے تک پہنچ گیا۔ سال بھر انتظامیہ نے ترقی کے حصول کو گردشی سرمائے کے نظم و ضبط کے ساتھ متوازن رکھا، جبکہ درآمدات سے متعلق مارکیٹ کی بے قاعدگیوں، خام مال کی قیمتوں میں اتار چڑھاؤ اور توانائی کی لاگت سے پیدا ہونے والے چیلنجز سے بھی مؤثر انداز میں نمٹا گیا۔ آپریشنز کا قابلِ اعتماد تسلسل، کام کی جگہ پر تحفظ اور مصنوعات کی ترقی اہم ترجیحات رہیں۔

عالمی اسٹیل کا منظرنامہ

مالی سال 2025-26 کے دوران عالمی اسٹیل کی صورتحال مسلسل زائد پیداواری صلاحیت، تجارتی کشیدگی اور مختلف خطوں میں طلب کی غیر مساوی صورتحال کے باعث دباؤ کا شکار رہی۔ عالمی خام اسٹیل کی پیداوار عمومی طور پر مستحکم رہی، جبکہ چین نے دنیا کے سب سے بڑے اسٹیل پیدا کرنے والے ملک کی حیثیت برقرار رکھی۔ علاقائی قیمتوں پر دباؤ اور بڑی منڈیوں میں تجارتی تدارکی اقدامات کے بڑھتے ہوئے استعمال کا سلسلہ بھی جاری رہا۔ ان حالات کے جواب میں اسٹیل پیدا کرنے والے اداروں نے لاگت میں مسابقت، منڈیوں میں تنوع اور کم کاربن اخراج پر مبنی پیداواری طریقوں کی جانب منتقلی پر زیادہ توجہ مرکوز کی۔

قومی معیشت

مالی سال 2025-26 کے دوران پاکستان کی معیشت میں استحکام کا عمل جاری رہا، جسے بہتر معاشی نظم و ضبط، شرحِ مبادلہ میں زیادہ استحکام اور بین الاقوامی مالیاتی فنڈ پروگرام کے تحت جاری اصلاحات سے تقویت ملی۔ عبوری مجموعی قومی پیداوار کی شرح نمو 3.70 فی صد رہنے کا تخمینہ لگایا گیا، جبکہ مالی سال 2024-25 کی نظرِ ثانی شدہ شرح نمو 3.18 فی صد تھی۔ زراعت، صنعت اور خدمات کے شعبوں میں بالترتیب 2.89 فی صد، 3.51 فی صد اور 4.09 فی صد نمو ریکارڈ کی گئی۔

مالیاتی لاگت میں کمی اور صنعتی سرگرمیوں میں بہتری نے اسٹیل استعمال کرنے والے متعدد شعبوں میں طلب کی بحالی میں کردار ادا کیا۔ تاہم، معاشی بحالی کے تسلسل کا انحصار وسیع تر معاشی استحکام، قابلِ برداشت توانائی، اور تجارتی و ٹیکس ضوابط کے مؤثر نفاذ پر رہے گا۔

کاروباری جائزہ

کمپنی نے ایک ایسے چیلنجنگ کاروباری ماحول میں کام کیا جس میں درآمدی دباؤ، بلند توانائی لاگت اور بدلتی ہوئی معاشی صورتحال نمایاں عوامل رہے۔ انتظامیہ نے مسابقتی صلاحیت اور حصص یافتگان کی قدر کے تحفظ کے لیے مربوط تجارتی اور آپریشنل اقدامات کیے اور قیمتوں کے تعین سے متعلق نظم و ضبط برقرار رکھا۔

کمپنی نے مقامی اسٹیل صنعت میں منصفانہ مسابقت کے فروغ اور غیر منصفانہ تجارت پر مبنی درآمدات کے مقامی سرمایہ کاری، روزگار اور صنعتی صلاحیت پر منفی اثرات سے نمٹنے کے لیے حکومتی اداروں اور ضابطہ جاتی حکام کے ساتھ مسلسل رابطہ برقرار رکھا۔

سال کے دوران ایک اہم پیش رفت 28 جون 2025 سے مؤثر ہونے والا اینٹی سرکم وینشن فیصلہ تھا، جس کے تحت قابلِ اطلاق اینٹی ڈمپنگ ڈیوٹیز کا دائرہ کیلوالیوم مصنوعات تک بڑھا دیا گیا۔ اس اقدام نے موجودہ تجارتی تدارکی اقدامات سے بچنے کے طریقوں کی روک تھام میں مدد دی اور مارکیٹ میں منصفانہ حالات کے قیام کو تقویت پہنچائی۔ کمپنی کولڈ رولڈ اور کلر کوٹڈ اسٹیل کی درآمدات کے حوالے سے بھی تجارتی تدارکی کارروائیوں کو آگے بڑھا رہی ہے، جو متعلقہ حکام کے زیرِ غور ہیں۔ مجموعی طور پر ان اقدامات نے سال کے دوران کمپنی کی کاروباری استقامت کو مزید مضبوط کیا۔

فروخت

زیرِ جائزہ سال کے دوران کمپنی نے مقامی اور برآمدی فروخت کے حجم میں نمایاں اضافہ ریکارڈ کیا۔ مقامی مارکیٹ میں کمپنی کا حصہ 23 فی صد سے بڑھ کر 28 فی صد ہو گیا، جو مارکیٹ میں مضبوط رسائی اور صارفین کی بڑھتی ہوئی طلب کی عکاسی کرتا ہے۔
برآمدی فروخت کا حجم گزشتہ سال کے مقابلے میں 108 فی صد بڑھا، جس سے کمپنی کی بین الاقوامی رسائی مزید وسیع ہوئی اور فروخت کی بنیاد میں تنوع پیدا ہوا۔ مصنوعات کا مستقل معیار اور قابلِ اعتماد ترسیل برآمدی منڈیوں میں صارفین کو برقرار رکھنے کے لیے بنیادی اہمیت کے حامل رہے۔

Responsibility Takes Shape

Purpose, expressed through lasting impact.

Our Commitment to Society and Community

At International Steels Limited, sustainability is integral to how we operate, grow and create long-term value. As one of Pakistan's leading flat steel manufacturers, we recognise that our responsibility extends beyond business performance to the impact we create for our people, our communities, our environment and the industries we serve.

Our approach to responsible growth is anchored in operational excellence, resource efficiency, resilience and environmental stewardship. We continuously seek opportunities to improve the efficiency of our manufacturing operations through better production planning, responsible energy management, tighter control over process wastage and inventories, and the adoption of cleaner and more efficient technologies.

Renewable energy remains an important part of this journey. Through increased utilisation of solar power and continued efforts to optimise energy consumption, we aim to reduce our dependence on conventional energy sources, improve operational efficiency and progressively lower the environmental footprint of our operations.

We believe that sustainable manufacturing also requires the ability to remain resilient and adaptable. Disciplined cost management, prudent use of resources, operational agility and continuous improvement enable us to strengthen the long-term competitiveness of our business while creating enduring value for our stakeholders.

For us, sustainability is equally about people. We remain committed to providing a safe, inclusive and enabling workplace where employees can develop, contribute and succeed. Health and safety remain fundamental to our operating philosophy, supported by continuous awareness, capability building and the strengthening of systems and practices across the organisation.

Our responsibility extends beyond the workplace to the communities around us. Through social investment, partnerships and community-focused initiatives, we seek to contribute meaningfully in areas including education, healthcare, social welfare, youth development and empowerment. We believe that sustainable businesses thrive when the communities around them are given opportunities to progress alongside them.

As a domestic manufacturer, ISL also contributes to Pakistan's broader industrial development by supporting downstream industries with reliable, high-quality flat steel solutions. Through local manufacturing, product innovation, customer partnerships and market development, we aim to strengthen domestic value chains, support import substitution and enhance the competitiveness of Pakistan's industrial base.

Strong governance remains essential to sustainable value creation. We remain committed to maintaining high standards of integrity, transparency, accountability and risk management, supported by robust internal controls and responsible decision-making across the organisation.

Sustainability is an evolving journey that requires continuous improvement and collaboration with all our stakeholders. Looking ahead, we will continue to integrate environmental and social considerations into our business priorities, invest in people and technology, strengthen operational resilience and pursue growth that balances economic progress with our responsibilities towards society and future generations.

Our ambition remains clear: to create enduring value through responsible manufacturing, empowered people, stronger communities and sustainable industrial progress.

Samir M. Chinoy
Chief Executive Officer

Our Value System

Our values shape how we conduct business, make decisions and engage with our stakeholders. They provide the foundation for responsible growth and guide our commitment to ethical conduct, inclusion, accountability and sustainable value creation.

Together, these values underpin our approach to sustainable business and guide us as we create enduring value for our employees, customers, shareholders, communities and other stakeholders.

Integrity

We conduct our business with honesty, transparency and the highest standards of ethical conduct. Integrity guides our decisions, strengthens trust with our stakeholders and reinforces accountability across every level of the organisation.

Fairness

We believe in treating people and stakeholders equitably, consistently and with respect. Fairness guides our approach to employment, development, recognition, business relationships and decision-making, helping us build lasting relationships based on trust.

Diversity

We value the diversity of backgrounds, experiences, ideas and perspectives that strengthen our organisation. We are committed to fostering an inclusive workplace where individuals are respected, encouraged to contribute and provided equal opportunities to grow and succeed.

Respect for People

People are at the heart of our success. We are committed to creating a safe, supportive and empowering environment where employees can develop their capabilities, contribute meaningfully and realise their potential. Through collaboration, learning and mutual respect, we build stronger teams and a stronger organisation.

Responsibility

We take responsibility for the impact of our operations and decisions. Quality, health and safety, environmental stewardship, resource efficiency and responsible business practices remain integral to how we operate. We continuously seek to create long-term value while safeguarding people, communities and the environment.

10 UN GC Principles

International Steels Limited remains committed to conducting business responsibly and in alignment with the principles of the United Nations Global Compact (UNGC).

The ten principles provide an important framework for responsible corporate conduct across human rights, labour practices, environmental responsibility and anti-corruption. These principles complement ISL's own values and guide our approach to ethical business practices, responsible employment, environmental stewardship and transparent governance.

We continue to integrate these considerations into our policies, operating practices and stakeholder relationships, recognising that sustainable value creation requires responsible conduct across every dimension of the business.

Through these principles, ISL reinforces its commitment to operating with integrity, responsibility and respect for people and the environment, while supporting sustainable industrial and economic progress.

Human Rights

Principle 1
Support and respect the protection of internationally recognised human rights.

Principle 2
Ensure that business activities are not complicit in human rights abuses.

Labour

Principle 3
Uphold freedom of association and recognise the right to collective bargaining.

Principle 4
Support the elimination of all forms of forced and compulsory labour.

Principle 5
Support the effective abolition of child labour.

Principle 6
Promote equality and eliminate discrimination in employment and occupation.

Environment

Principle 7
Adopt a precautionary approach to environmental challenges.

Principle 8
Undertake initiatives that promote greater environmental responsibility.

Principle 9
Encourage the development and adoption of environmentally responsible technologies.

Anti-Corruption

Principle 10
Work against corruption in all its forms, including bribery and extortion.

Our Stakeholders

At International Steels Limited, sustainable value creation depends on strong, transparent and mutually beneficial relationships with our stakeholders. We seek to understand their expectations, respond responsibly to their needs and create value through continuous engagement, ethical conduct and long-term partnerships.

Shareholders

- Create sustainable long-term value through responsible growth, disciplined financial management and sound business practices.
- Maintain transparency, accountability and high standards of corporate governance.
- Provide timely and meaningful information to support informed decision-making and strengthen investor confidence.

Employees

- Provide sustainable employment and opportunities for learning, development and career progression.
- Foster a diverse, inclusive and respectful workplace where employees are empowered to contribute and grow.
- Safeguard employee health, safety and well-being through robust systems, awareness and a strong safety culture.
- Maintain zero tolerance for harassment, discrimination and misconduct.

Government

- Contribute responsibly to the national exchequer and support Pakistan's economic and industrial development.
- Promote local manufacturing, import substitution and the development of domestic value chains.
- Maintain constructive engagement with regulatory authorities and comply with applicable laws, regulations and standards.
- Support initiatives that contribute to broader economic and social development.

Society & Communities

- Create positive social impact through initiatives focused on education, healthcare, empowerment, community welfare and human development.
- Collaborate with credible social and development organisations to extend the reach and effectiveness of our community investments.
- Support underserved communities and contribute towards building greater opportunity, inclusion and resilience.
- Encourage employee participation and volunteering to strengthen connections with the communities around us.

Customers

- Deliver reliable, high-quality flat steel products that meet evolving customer and industry requirements.
- Maintain fair and transparent business practices supported by responsive and efficient customer service.
- Provide a dependable supply of essential raw materials to downstream industries.
- Expand our product and service offerings to support diverse industrial applications and evolving market needs.
- Build enduring customer relationships through technical support, continuous engagement and a commitment to quality.

Suppliers & Business Partners

- Build long-term relationships founded on integrity, transparency, mutual respect and shared value creation.
- Engage with suppliers and service providers through fair, ethical and responsible procurement practices.
- Encourage adherence to quality, safety, environmental and regulatory standards across the supply chain.
- Work collaboratively with business partners to improve efficiency, reliability, innovation and continuity of supply.
- Promote responsible sourcing and strengthen local supply-chain capabilities wherever commercially and operationally viable.

Stakeholders' Communication

At International Steels Limited, meaningful stakeholder engagement supports informed decision-making, strengthens relationships and enables us to respond effectively to evolving expectations. We maintain regular communication with our key stakeholders through appropriate engagement channels, promoting transparency, collaboration and mutual value creation. Through these channels, ISL seeks to maintain open and constructive dialogue with its stakeholders, incorporate relevant feedback into business decisions and continually strengthen the relationships that contribute to the Company's sustainable growth.

STAKEHOLDER	FREQUENCY	ACTIVITIES	VALUE CREATION
Employees	Ongoing	Town halls, employee feedback, surveys, training and development programmes, internal communications, emails, newsletters and employee engagement activities	Career growth, learning and development, health and safety, well-being, diversity and inclusion, recognition, organisational culture and employee engagement
Customers	Ongoing	Customer visits and meetings, technical and commercial interactions, exhibitions and trade shows, customer events, digital platforms and direct feedback	Product quality, fair and transparent pricing, timely delivery, product development, technical support, service excellence and long-term partnerships
Shareholders & Investors	Quarterly / Periodic	Annual and quarterly reports, Annual General Meetings, Extraordinary General Meetings, corporate briefing sessions, regulatory disclosures and corporate website	Sustainable economic returns, business performance, governance, strategic direction, risk management, transparency and long-term value creation
Government & Industry Bodies	Ongoing / As required	Meetings and consultations with regulators, government authorities, trade bodies and industry associations; statutory reporting and regulatory submissions	Regulatory compliance, industrial development, policy dialogue, local manufacturing, import substitution, responsible business practices and economic contribution
Society & Communities	Ongoing	CSR programmes, community partnerships, donations, employee volunteering, social initiatives and engagement with development organisations	Education, healthcare, empowerment, community welfare, access to opportunities, social development and support for underserved communities
Suppliers & Business Partners	Ongoing / As required	Procurement interactions, business meetings, contractual communication, performance discussions and coordination on quality, safety and operational requirements	Fair and ethical business practices, quality and reliability, timely fulfilment, responsible sourcing, operational continuity, compliance and long-term mutually beneficial partnerships

External Associations 2025-26

ISL engages with various government and non-government associations to present our social and environmental impact and remain in coordination for further improvement.

NAME OF THE AGENCY
Sindh Environment Protection Agency (SEPA)
Civil Defence
Labour Directorate
Employers Federation of Pakistan
National Forum for Environment and Health
Federal Board of Revenue

Sustainability and CSR
Advancing in Responsible Practices

SUSTAINABLE DEVELOPMENT GOALS

At International Steels Limited, sustainability is embedded in the way we operate, engage with stakeholders and create long-term value. Our approach extends beyond regulatory compliance to encompass responsible manufacturing, environmental stewardship, employee well-being, ethical business conduct and meaningful contributions to society.

We continuously seek to improve the environmental and social performance of our operations through greater resource efficiency, energy optimisation, waste reduction, responsible use of materials and the adoption of cleaner technologies. Our increasing utilisation of renewable energy, particularly solar power, represents an important part of our efforts to enhance operational efficiency while progressively reducing our environmental footprint.

Our social responsibility agenda focuses on areas where we believe we can create lasting impact. Through partnerships, community initiatives and employee participation, we support programmes in education, healthcare, empowerment, sports, social welfare and community development, with particular emphasis on creating opportunities for underserved communities.

Within the organisation, we remain committed to providing a safe, inclusive and enabling workplace. Investments in learning and development, employee well-being, diversity, engagement and occupational health and safety help strengthen our people and support a resilient organisational culture.

We also recognise that responsible business requires strong governance and transparent stakeholder engagement. Ethical conduct, regulatory compliance, accountability, risk management and continuous dialogue with our stakeholders remain integral to our sustainability approach.

By integrating environmental, social and governance considerations into our business decisions, ISL seeks to create shared value—supporting the long-term success of the Company while contributing positively to Pakistan's industrial, economic and social development.

COMMITMENT TO THE SUSTAINABLE DEVELOPMENT GOALS

The United Nations Sustainable Development Goals (SDGs) provide a globally recognised framework for addressing some of the most significant environmental, social and economic challenges facing society.

ISL draws guidance from the SDGs in shaping its sustainability priorities and identifying areas where its business activities and social investments can contribute meaningfully to sustainable development. Our initiatives particularly support areas related to health and well-being, quality education, gender equality, clean energy, decent work and economic growth, responsible production, climate action and partnerships for sustainable development.

By progressively integrating these considerations into our operations, stakeholder relationships and community initiatives, we aim to contribute to measurable and lasting impact while supporting sustainable industrial growth.

Employees

EMPOWERING PEOPLE. BUILDING CAPABILITY. GROWING TOGETHER.

At International Steels Limited, our people are central to our performance, resilience and long-term growth. We are committed to creating sustainable employment opportunities, developing capabilities, enabling career progression and providing a workplace where employees feel safe, respected, valued and empowered to contribute.

Our people practices are aligned with the strategic priorities of the business while remaining firmly grounded in merit, fairness, inclusion and continuous development. Through structured recruitment, performance management, learning opportunities, competitive rewards and meaningful engagement, we aim to build a capable and future-ready workforce that reflects ISL's values and ambitions.

MERIT-BASED RECRUITMENT

Our recruitment philosophy is rooted in meritocracy and equal opportunity. Candidates are assessed against clearly defined role requirements through competency-based evaluations, structured interviews and panel assessments.

Selection decisions consider relevant experience, technical and behavioural capabilities, potential for growth and alignment with ISL's values, enabling us to attract talent that can contribute to both immediate business requirements and the Company's long-term objectives.

TALENT ACQUISITION, ONBOARDING AND PROFESSIONAL GROWTH

We recognise that attracting talent is only the beginning of the employee journey. New employees undergo a structured orientation and onboarding process designed to familiarise them with ISL's culture, operations, customers, policies and business processes.

Beyond onboarding, employees are encouraged to continuously strengthen their capabilities through on-the-job learning, technical and behavioural training, functional exposure and developmental opportunities.

Our aim is to develop well-rounded professionals who possess the knowledge, skills and mindset required to perform effectively today while preparing for the evolving requirements of tomorrow.

SUCCESSION PLANNING AND LEADERSHIP CONTINUITY

A structured succession planning process supports organisational resilience and continuity in critical roles. High-potential employees are identified through performance and potential assessments and supported through individualised development plans, leadership programmes, broader responsibilities and targeted learning opportunities.

Human Resources works closely with functional leadership to identify critical positions, assess talent readiness and develop internal successors. Regular talent reviews help maintain a strong leadership pipeline and reduce organisational dependency on individual roles.

PERFORMANCE MANAGEMENT

ISL's annual performance appraisal process promotes clarity, accountability and alignment between individual objectives and organisational priorities.

Performance is assessed through a calibrated process designed to encourage consistency, fairness and transparency. Outcomes inform employee development plans, career progression, recognition and reward decisions.

By connecting individual contribution with business outcomes, our performance management framework encourages employees to take ownership of results while continuously strengthening their capabilities.

PROMOTION, RECOGNITION AND REWARD

Career progression and recognition at ISL are driven by performance, capability, potential and demonstrated contribution.

High-performing employees are recognised through performance-linked rewards and opportunities for advancement, while transparent career and development mechanisms encourage employees across the organisation to continuously enhance their performance.

Our approach is designed to promote a culture where achievement is recognised, capability is developed and contribution is rewarded.

COMPENSATION AND BENEFITS

ISL seeks to provide competitive and comprehensive compensation and benefits that help attract, motivate and retain talent.

Compensation practices are periodically benchmarked against the market to maintain competitiveness and internal equity. Employee benefits include, where applicable:

- Annual performance-linked bonuses
- Workers' Profit Participation Fund (WPPF)
- Provident Fund
- Gratuity Fund
- Health and life insurance
- Mobile and communication benefits
- Company-maintained vehicles and fuel allowances
- Annual, casual and sick leave
- Maternity and parental leave

These benefits form part of our broader commitment to employee security, well-being and work-life balance.

EMPLOYEE WELL-BEING

We recognise that sustainable performance depends on the physical, mental and emotional well-being of our people.

ISL seeks to foster an environment that enables employees to perform effectively while maintaining a healthy balance between their professional and personal responsibilities. Wellness, recreation, employee engagement and supportive workplace policies collectively contribute to a more resilient and motivated workforce.

GYM AND WELLNESS FACILITIES

A dedicated gym facility at ISL's manufacturing complex provides employees access to modern fitness equipment and amenities. Professional trainers are available to maintain the facility and provide guidance, supporting employees in incorporating physical activity and wellness into their routines.

DIVERSITY, EQUITY AND INCLUSION

ISL is committed to building a workplace where individuals have equitable opportunities to contribute, develop and progress.

Our approach to Diversity, Equity and Inclusion (DE&I) promotes fair representation, unbiased employment practices and an environment in which differences in gender, background, experience and perspective are respected.

Gender-inclusive recruitment, equitable performance evaluation and access to learning and development opportunities continue to support broader participation across the organisation.

We believe that a diverse workforce strengthens decision making, enhances organisational capability and helps us remain responsive to an evolving business environment.

ADVANCING GENDER EQUALITY

Increasing female participation remains an important component of ISL's people agenda.

Women contribute across an expanding range of functions, including human resources, finance, sales, marketing, information technology, supply chain, procurement, planning, engineering and production.

As an industrial manufacturing organisation with operations located away from the city centre, we recognise that accessibility and transportation can influence women's participation in the workforce. ISL therefore provides safe transportation facilities to female employees working at its manufacturing and service-centre locations, while eligible female employees at the Head Office are supported through conveyance arrangements.

These measures are designed to reduce practical barriers to participation and enable more women to build careers within the industrial sector.

SUPPORTING WORKING PARENTS

ISL recognises the importance of supporting employees as they balance professional responsibilities with parenthood.

Our childcare and parental support provisions are designed to assist employees during the formative years of their children's lives.

PATERNAL LEAVE

Male employees are entitled to one week of paid paternal leave following the birth of a child, enabling them to support their families during this important period.

MATERNITY LEAVE

Female employees are entitled to four months of paid maternity leave, providing appropriate time for recovery, childcare and bonding.

CHILDCARE SUPPORT

Eligible new mothers receive a monthly childcare allowance until their child reaches the age of five, providing additional support during the early years of parenthood.

CONVEYANCE ALLOWANCE AND TRANSPORTATION FACILITY FOR FEMALE EMPLOYEES

Female employees working at ISL's Head Office receive a conveyance allowance, while those working at our manufacturing facility and service centres are provided with safe, reliable transportation to and from the workplace. This ensures convenience, security, and peace of mind for our workforce.

RESPECTFUL AND HARASSMENT-FREE WORKPLACE

ISL is committed to maintaining a workplace founded on dignity, respect and professional conduct. Provisions addressing workplace harassment are incorporated within the Company's Gender Diversity Procedure, complemented by annual awareness sessions on the Code of Conduct.

Through continued awareness and institutional safeguards, we seek to maintain an environment where employees can work without discrimination, harassment or inappropriate conduct.

LEARNING AND DEVELOPMENT

Continuous learning remains essential to maintaining technical excellence, strengthening leadership capability and preparing employees for evolving business requirements.

ISL allocates a dedicated annual training budget encompassing technical, operational, functional and behavioural development. Training needs are identified in consultation with departments to ensure that development programmes remain role-specific, relevant and aligned with future capability requirements.

Learning initiatives include internal and external programmes, technical training, leadership development, functional capability building and continuous improvement methodologies such as Kaizen.

Through these investments, we aim to build a knowledgeable, agile and increasingly self-reliant workforce capable of supporting ISL's long-term growth.

TRAINING TITLE	SESSIONS	TARGET AUDIENCE	TOTAL PARTICIPANTS	TRAINING MAN HOURS
Electrical Safety Awareness	3	Non-Management Staff	48	72
General Safety Awareness for Contractor Workers	5	Contractor Workers	211	312
HSE Reward System	2	Management + Workers	146	522
Safety Awareness for Packing Contractors	1	Contractor Workers	14	14
Biker Safety Awareness Session	9	Management + Workers	376	564
HSE Day - Psychosocial Working Environment	2	Management + Workers	219	219
Home Safety	2	Management + Workers	130	130
Total	24		1,144	1,833

EMPLOYEE ENGAGEMENT AND FEEDBACK

Open communication and employee participation remain important elements of ISL's culture.

The Company encourages continuous dialogue through an open-door approach, employee feedback mechanisms, engagement surveys, town halls, internal communications and employee-focused activities.
Insights gathered through these channels help Human Resources and management identify opportunities to strengthen policies, workplace practices and employee experience.

During FY2025–26, a range of initiatives created opportunities for employees to engage, collaborate and connect beyond their day-to-day responsibilities.

- The ISL Team Challenge 2025 brought colleagues together through team-based activities designed to encourage collaboration, camaraderie and the shared Steel Spirit.
- Through "Factory Tour: Where Work Meets Family," employees' families were invited to experience the workplace firsthand, strengthening their connection with the organisation and creating greater appreciation for the contributions of their family members.
- Sports continued to play an important role in employee engagement. The ISL Cricket Tournaments brought employees together through healthy competition and teamwork and featured Fatima Sana, Captain of the Pakistan Women's Cricket Team, as guest speaker, sharing perspectives on resilience, leadership and sporting excellence.
- Women employees also participated in the 3rd ASC Women's Cricket Tournament 2026, where ISL's Steel Strikers emerged as champions following a closely contested final, reflecting confidence, teamwork and the growing participation of women in sporting and engagement initiatives across the Group.
- International Women's Day was marked through a programme built around empowerment, awareness and well-being, incorporating an awareness session with the Legal Aid Society, wellness activities and creative engagement.

Together, these initiatives strengthen relationships across functions, encourage collaboration and reinforce the sense of belonging that underpins ISL's organisational culture.

HEALTH, SAFETY AND WORKPLACE PRACTICES

The health and safety of our employees, contractors and visitors remains a fundamental operating priority.

ISL maintains an Occupational Health, Safety and Environment (OHS&E) management system, supported by a dedicated HSE function responsible for strengthening safety practices, identifying workplace hazards and building employee awareness.

Defined reporting and escalation mechanisms enable unsafe acts and conditions to be identified and addressed proactively. Safety protocols, cautionary signage, emergency routes and visual instructions are prominently displayed across operating locations.

Appropriate personal protective equipment, including gloves, goggles, hearing protection and other task-specific equipment, is mandatory in designated operating areas.

Clearly demarcated safety pathways also support secure movement within manufacturing facilities.

Training and practical preparedness remain central to our safety culture. Employees participate in programmes covering areas including:

- First aid
- Fire prevention and response
- Emergency preparedness
- Workplace hazard identification
- Safe operating procedures
- Specialised high-risk activities

High-risk activities, including work at height, are subject to formal Permit-to-Work and safety-clearance requirements.

Our safety philosophy emphasises shared responsibility: every employee has a role in identifying risks, following procedures and helping create a workplace where safe behaviour becomes part of everyday operations.

RECOGNITION OF OUR PEOPLE PRACTICES

During the year, International Steels Limited secured 2^{nd} Position in the National Medium Category at the 11^{th} Employer of the Year Award, organised by the Employers' Federation of Pakistan.

The recognition reflects ISL's continued focus on employee empowerment, workplace excellence, people development and sustainable organisational growth and, most importantly, the collective contribution of employees across the Company.

At ISL, our ambition is not simply to employ people, but to create an environment in which people can learn, contribute, grow and build meaningful careers while shaping the future of the organisation.

Customers

PUTTING CUSTOMERS AT THE CENTRE

At International Steels Limited, customer relationships extend beyond individual transactions. Our customers are long-term partners whose trust, feedback and collaboration continue to shape the way we develop products, improve services and expand our capabilities.

Serving a diverse portfolio of domestic and international customers across multiple industrial and commercial sectors, we remain focused on understanding evolving market requirements and delivering reliable, high-quality flat steel solutions supported by responsive service.

Our customer-centric approach is built around quality, accessibility, technical understanding, transparency, timely delivery and continuous engagement.

CUSTOMER SERVICE EXCELLENCE

Delivering an exceptional customer experience requires coordinated execution across the organisation.

Teams across sales and marketing, planning, production, quality assurance, supply chain, service centre and information technology work collaboratively to ensure that customer requirements are understood and translated into dependable products and services.

By developing a deeper understanding of customers' operations, applications and technical requirements, ISL is able to provide more relevant solutions and value-added support.

Our objective is not simply to fulfil an order, but to remain a trusted and responsive partner throughout the customer relationship.

UNDERSTANDING AND RESPONDING TO CUSTOMER NEEDS

Regular interaction with customers enables us to remain connected with changing market requirements and identify opportunities to continuously improve our products and services.

Our sales teams maintain close relationships through:

- Regular customer visits and meetings
- Technical and commercial discussions
- Industry seminars and forums
- Exhibitions and trade shows
- Customer events and networking sessions
- Digital and direct communication channels
- Feedback and after-sales interactions

These engagements provide valuable market intelligence while enabling ISL to communicate new products, services, applications and capabilities to customers across different segments.

BUILDING MARKET AND PRODUCT AWARENESS

Customer education remains an important component of our market-development approach.
ISL continues to communicate the versatility and commercial relevance of flat steel through industry engagement, digital platforms, exhibitions and application-focused content.

During FY2025–26, Steel Uncovered Season 2 expanded this approach through a digital content series highlighting the commercial and industrial applications of flat steel. Featuring industry perspectives, customer testimonials and brand advocacy, the series helped make technical product applications more accessible while demonstrating how ISL steel supports industries across Pakistan and international markets.

The initiative also showcased ISL's expanding global footprint and commitment to international quality standards, supporting greater awareness of Pakistan's flat steel manufacturing capabilities.

ENGAGING INDUSTRIES THROUGH EXHIBITIONS

Trade exhibitions provide ISL with an important platform for direct engagement with customers, industry professionals and potential business partners.

During the year, ISL participated in major industry platforms including the Pakistan Auto Show 2025, BIG 5 Global 2025 in Dubai and the Pakistan HVACR International Expo 2026.

These exhibitions enabled the Company to showcase its flat steel solutions across automotive, construction, engineering and HVACR applications while facilitating direct conversations with manufacturers, engineers, contractors, suppliers and other industry stakeholders.

Such platforms strengthen market intelligence, provide opportunities to understand emerging requirements and enable ISL to identify new applications and business opportunities.

DEVELOPING NEW APPLICATIONS AND MARKETS

ISL continues to support greater adoption of modern steel-based applications through market education and collaboration.

During the year, the Company undertook an awareness initiative focused on Light Gauge Steel Structures (LGSS), highlighting the benefits of steel-based construction, including faster execution, precision, reduced material wastage and improved construction efficiency.

Through collaborations, industry engagement and application-focused communication, ISL seeks to expand awareness of new uses for flat steel and contribute to the development of modern construction practices in Pakistan.

Internationally, ISL continues to strengthen its market presence and pursue opportunities across key export markets. Approved-vendor status for major development projects in Saudi Arabia further reflects the Company's capability to meet demanding technical and quality requirements associated with large-scale international projects.

AFTER-SALES SUPPORT

Our relationship with customers continues beyond product delivery.

Dedicated domestic and international sales teams maintain regular communication with customers to provide timely support, address concerns and coordinate solutions across relevant functions.

ISL's Quality Management System and structured complaint-handling mechanisms enable customer concerns to be formally recorded, investigated and resolved. Relevant teams collaborate to identify root causes, implement corrective measures and minimise recurrence.

This systematic approach supports continuous improvement while reinforcing customer confidence in ISL's products and services.

CUSTOMER ENGAGEMENT

Personal interaction remains an important part of building enduring customer relationships.

ISL regularly creates opportunities for customers, dealers, fabricators and end-users to engage with Company representatives and management through customer meetings, industry gatherings, networking events, seminars and informal relationship-building forums.

Such interactions create an environment for open dialogue, allowing customers to share market insights and operational requirements while providing ISL with an opportunity to communicate developments across its products, services and capabilities.

Corporate presentations, videos and digital content also provide customers with greater visibility into ISL's manufacturing operations, quality systems and technical capabilities.

STRENGTHENING RETAIL PRESENCE

ISL continues to support its market presence through an extensive retail and dealer network across Pakistan. Retail branding initiatives include the identification and mapping of relevant market locations, installation and maintenance of branded shop fascia, and in-store visibility programmes.

These activities strengthen customer access to ISL products, enhance brand visibility at the point of purchase and help maintain consistent representation across key markets.

ISL CUSTOMER PORTAL

Digitalisation remains an important enabler of customer convenience and transparency.

The ISL Customer Portal provides customers with a secure digital interface to access key account and transactional information through computers and mobile devices.

Through authenticated access, customers can conveniently review information including:
- Orders
- Ledger details
- Account activity
- Transactional information
- Relevant product and customer records

The portal provides greater transparency and accessibility while reducing dependence on manual communication for routine account information.

Following its initial rollout to ISL dealers and selected industrial customers, the platform continues to support ISL's broader journey towards increasingly efficient and digitally enabled customer interactions.

FACILITATING PAYMENTS

ISL continues to improve the ease and efficiency of customer payments through banking and digital integration. The Company has integrated its systems with leading banking partners to provide customers with additional electronic payment channels. Virtual-account functionality enables automated identification and recording of customer receipts, supporting faster reconciliation and greater transaction efficiency.

These solutions complement existing payment mechanisms and provide customers with greater flexibility, convenience and transparency in managing their transactions with ISL.

BUILDING RELATIONSHIPS FOR THE LONG TERM

Our customer philosophy is grounded in listening, responding and continuously improving.

Through reliable products, responsive service, digital accessibility, technical engagement and closer market collaboration, we seek to build relationships that generate value for our customers and for the industries they serve.

As customer requirements continue to evolve, ISL remains committed to developing its products, services and engagement platforms to deliver an increasingly seamless, informed and value-driven customer experience.

ISL Steel Uncovered: Season 2

Season 2 of International Steels Limited's (ISL) web series Steel Uncovered ran in 2026, with 13 episodes unveiling how ISL's flat steel is transformed into everyday industrial products. The season featured topics from agricultural machinery (tractors, silos) to consumer goods (refrigerators) and industrial components (transformers, HVAC). Each episode received substantial online reach – several garnered over a million views on YouTube – supported by an integrated PR and social media campaign. Key themes include ISL's steel quality, manufacturing innovation, and the critical role of steel in Pakistan's industries. The series was promoted via teasers, social posts (LinkedIn, Instagram, Facebook), and industry media: for example a sponsored ProPakistani article highlighted Season 2's focus on products like tractor fenders, oil filters, fuel tanks, and grain silos. An executive timeline (below) charts episode releases and PR events.

EPISODE 1: TRACTOR FENDERS

In this season opener ISL highlights the design and durability of tractor fenders, a key component of agricultural machinery. The episode shows how ISL's flat steel enables tractors to "withstand the toughest conditions" in farming. It emphasises ISL steel's strength and precision in heavy equipment, illustrating the product's role in boosting agriculture. This introduction set the tone for the series by showcasing steel's foundation of modern farming machinery.

EPISODE 2: TRANSFORMERS

It goes behind the scenes of electrical transformer manufacturing. Episode 2 explains that transformers – "the heart of energy distribution" – rely on ISL's high-grade steel for strength and durability. The episode details the precision steel fabrication and lamination processes that yield robust transformers. Viewers learn how ISL steel's quality contributes to electrical infrastructure reliability, underscoring the company's role in Pakistan's power sector.

EPISODE 3: FUEL TANKS

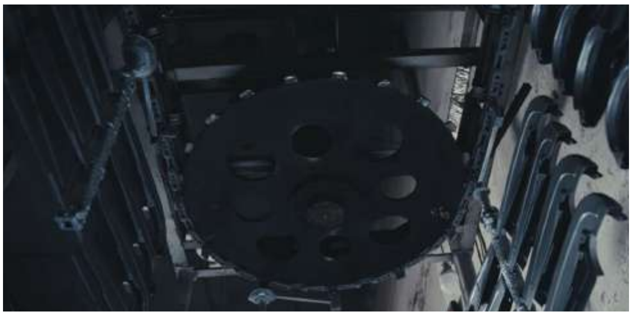
This episode "goes inside the making of fuel tanks" using ISL's cold-rolled steel. It documents each manufacturing step, from steel sheet preparation to welding, emphasising quality control at every stage. The narrative highlights how ISL's precision-engineered steel ensures each fuel tank is a "testament to strength" and leak-resistance. Key themes include fuel-tank safety, material testing, and the importance of steel integrity in vehicles.

EPISODE 4: OIL FILTERS

It covers engine oil filter production, showing how ISL's deep-draw cold-rolled steel is used to make filter cans. The episode explains that these filters must handle high pressures and temperatures, so ISL steel's precision engineering is vital. By "keeping your engine running at peak performance", the filters demonstrate steel's role in engine reliability. The segment highlights stamping, pleating, and assembly processes, underscoring efficiency gains from using domestic steel.

EPISODE 5: CHAIN COVERS

Focused on machinery chain covers, Episode 5 reveals the precision engineering of protective components. It notes that "Chain Covers are key to machinery protection" and shows how ISL's durable steel makes them "built to last". Footage traces the fabrication of covers for industrial conveyors and engines, stressing corrosion resistance and fit. Viewers see stamping and welding processes, and learn how these covers prevent wear and improve equipment safety.



EPISODE 6: DOOR FRAME GRIDS

This episode explores steel door frames and security grids for construction. It highlights ISL's hot-dipped galvanized flat steel, ensuring "strength, durability, and precision" in the final structures. The narrative follows door-frame production, from roll-forming to assembly. Key points include anti-corrosion zinc-coating and architectural quality, illustrating how ISL steel supports building longevity and safety.

EPISODE 7: GRAIN SILOS

In Episode 7, agricultural grain silos take center stage. The episode "explores the process behind creating robust Grain Silos," where ISL's premium galvanized steel is used at every stage. Scenes show precise cutting, shaping, and assembling of silo panels, emphasising that each component is engineered for "unmatched strength and reliability". Themes include food storage security and how high-quality steel construction protects farmers' harvests.

EPISODE 8: REFRIGERATORS

Episode 8 highlights home refrigerators made at Pakistan Engineering Limited (PEL). It explains how ISL flat steel is used to manufacture durable, energy-efficient fridge panels and cases. The episode notes ISL steel enables "energy-efficient fridges that keep your food fresh", combining strength with lightweight design. It showcases stamping and cooling tests, illustrating how steel contributes to long-lasting, high-performance appliances.

EPISODE 9: SILOS

Featuring Mr. Mujtaba Shah, Owner of Mujtaba Brothers, this episode highlights the longstanding partnership with ISL since 2014 and the role of reliability in supporting business growth. Mr. Shah shares how consistent product availability and stable pricing have enabled Mujtaba Brothers to maintain smooth operations, meet customer requirements efficiently and offer competitive market rates. The episode also brings a customer perspective to Steel Uncovered, demonstrating how ISL's dependable supply and consistent service contribute to stronger business relationships and greater customer confidence. It reinforces the value of long-term partnerships built on trust, continuity and shared growth.

EPISODE 10: TRUNKS

Episode 10 covers handmade steel trunks and chests used in heavy industries. It follows craftsmen at Zulfiqar Industrial, showing welding and finishing of large storage trunks. The narration emphasises ISL's hot-dipped galvanized steel provides "strength, durability, and reliability" for heavy-duty use. Viewers hear how each trunk is built to last, and how local industry is supported by domestic steel.

EPISODE 11: CABLE TRAYS

Episode 11 delves into electrical cable tray manufacturing. It explains that high-quality steel trays are critical for safely organising wiring in buildings and infrastructure. The episode's message is: "Keep your wiring organised and safe with high-quality Cable Trays. Designed for strength and reliability, ISL's steel ensures that your cables stay secure and tidy, ready for any challenge." Processes shown include roll-forming and finish-painting of trays, highlighting the precision engineering and load-bearing tests that ensure compliance with safety standards.

EPISODE 12: SOLAR STRUCTURES

Episode 12 examines solar panel mounting structures, an element of Pakistan's growing solar energy sector. It "dives into the creation of Solar Structures engineered for strength and longevity". The episode highlights ISL steel's high quality, which "ensures efficient and durable solutions for clean energy". Manufacturing steps (bending, bolting) are shown, along with discussions of how sturdy steel frames support solar panels through weather and time.

EPISODE 13: HVAC COMPONENTS

The finale goes into HVAC system manufacturing at Zulfiqar Enterprise. It features an interview with the CEO, Malik Zulfiqar Awan, who praises ISL steel's quality: ISL's steel allows "precise bending and formation without slipping," outperforming imports. The episode shows forming steel sheets into air-conditioner ducts and furnace panels, emphasising how domestic steel improves product quality. This customer perspective underscores the business impact of ISL's steel.

Episodes and Engagement Metrics

EPISODE	TITLE	VIEWS (YOUTUBE)	LIKES	COMMENTS
S2E01	Tractor Fenders	850K (est.)	5.8K	120
S2E02	Transformers	1.8M	10K	250
S2E03	Fuel Tanks	1.6M (est.)	9K	180
S2E04	Oil Filters	1.0M (est.)	6K	90
S2E05	Chain Covers	950K (est.)	5.5K	80
S2E06	Door Frames Grid	900K (est.)	5K	70
S2E07	Grain Silos	1.1M (est.)	7K	95
S2E08	Refrigerators	1.2M (est.)	8K	110
S2E09	Silos	1.2M	7K	100
S2E10	Trunks	0.8M (est.)	4.5K	65
S2E11	Cable Trays	0.9M (est.)	5K	75
S2E12	Solar Structures	187K	1.5K	20
S2E13	HVAC (Zulfiqar Ent.)	706K	3.8K	55
Season Total		~11.5M	~72K	~1,110

Notes: The above metrics are drawn from ISL's YouTube channel (as of Aug 2026). However, the season as a whole has reached over 11 million views and tens of thousands of interactions (likes/comments). Episode 2 ("Transformers") led with roughly 1.8 million views, followed by Episodes 3, 8, and 9 in the 1–1.6 million range. Later episodes (11–13) averaged several hundred thousand. These figures demonstrate strong audience interest but note that view counts have likely increased since.

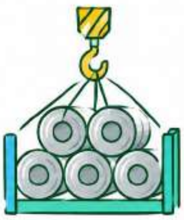
To view complete campaign visit the below mentioned link
https://www.youtube.com/@internationalsteelslimited4885/videos

Expanding Pakistan's Flat Steel Footprint Across Global Markets

TAKING PAKISTANI STEEL FURTHER

International Steels Limited continued to strengthen its international presence during FY2025–26, achieving important milestones across some of the world's most demanding steel markets and demonstrating its ability to compete globally through quality, consistency, technical compliance, supply reliability and customer service, while reinforcing the Company's role in expanding Pakistan's manufactured exports.

ISL's export strategy remains focused on building sustainable positions in international markets rather than pursuing volume alone. This requires maintaining internationally benchmarked quality standards, understanding individual market requirements, developing long-term customer relationships and continuously strengthening operational and supply-chain capabilities. With products reaching markets across North America, Europe, the Middle East and other regions, ISL continues to expand the international footprint of Pakistani-manufactured flat steel.



EXPORT VALUE

US$ 663

Worth of foreign exchange by exporting flat steel

GLOBAL FOOTPRINT

30+ Countries

Worldwide, supplying cold rolled and coated steels

Exhibitions and Expos

BIG 5 GLOBAL 2025 - DUBAI

EXPANDING ISL'S PRESENCE ON THE GLOBAL CONSTRUCTION STAGE

International Steels Limited participated in BIG 5 Global 2025, held from 24–27 November 2025 at the Dubai World Trade Centre, strengthening the Company's visibility within the international construction and building materials industry.

The exhibition provided ISL with a valuable platform to showcase its flat steel products, value-added processing capabilities and construction-oriented solutions to a diverse audience of contractors, developers, consultants, distributors and industry professionals from across global markets.

Through direct interaction with existing and prospective customers, the ISL team explored emerging market requirements, identified potential business opportunities and strengthened relationships with key stakeholders across the construction value chain.

Participation in BIG 5 Global also reinforced ISL's positioning as a quality-driven Pakistani manufacturer with growing international reach, supporting the Company's broader objective of expanding exports, developing new markets and building long-term partnerships across the global construction sector.

DOMESTIC EXHIBITIONS AND EXPOS

PAKISTAN AUTO SHOW 2025

STRENGTHENING ENGAGEMENT WITH PAKISTAN'S AUTOMOTIVE INDUSTRY

International Steels Limited participated in the Pakistan Auto Show 2025 (PAPS), held from 14–16 November 2025 at the Karachi Expo Centre, reinforcing its engagement with Pakistan's automotive and allied manufacturing sectors. As one of the country's leading platforms for the automotive industry, PAPS brought together manufacturers, assemblers, component producers, suppliers and other industry stakeholders, providing ISL with an important opportunity to showcase its range of high-quality flat steel products and their applications across the automotive value chain.

ISL's participation enabled the Company to engage directly with existing and prospective customers, understand evolving material and application requirements, and demonstrate its capability to support the industry through locally manufactured Cold Rolled and Galvanised steel solutions. These interactions also provided valuable market insights and helped strengthen relationships across the automotive ecosystem.

Through its presence at PAPS, ISL continued to promote the availability and adoption of quality locally manufactured flat steel, reinforcing its role in supporting domestic manufacturing, import substitution and the development of Pakistan's industrial value chain.

PAKISTAN HVACR INTERNATIONAL EXPO 2026

CONNECTING WITH PAKISTAN'S HVACR AND ENGINEERING SECTOR

International Steels Limited participated in the Pakistan HVACR International Expo 2026, held from 12–14 February 2026 at the Karachi Expo Centre, engaging with manufacturers, suppliers, engineers, contractors and other professionals from across the HVACR industry.

The exhibition provided ISL with an important platform to showcase its flat steel products and value-added solutions relevant to HVACR, fabrication and engineering applications, while enabling direct interaction with customers and industry stakeholders.

Through these engagements, the Company gained deeper insight into evolving market requirements, explored potential applications and business opportunities, and strengthened relationships across the HVACR value chain.

ISL's participation reinforced its commitment to supporting Pakistan's industrial ecosystem through reliable, high-quality locally manufactured steel solutions and closer collaboration with downstream industries.

Shareholders

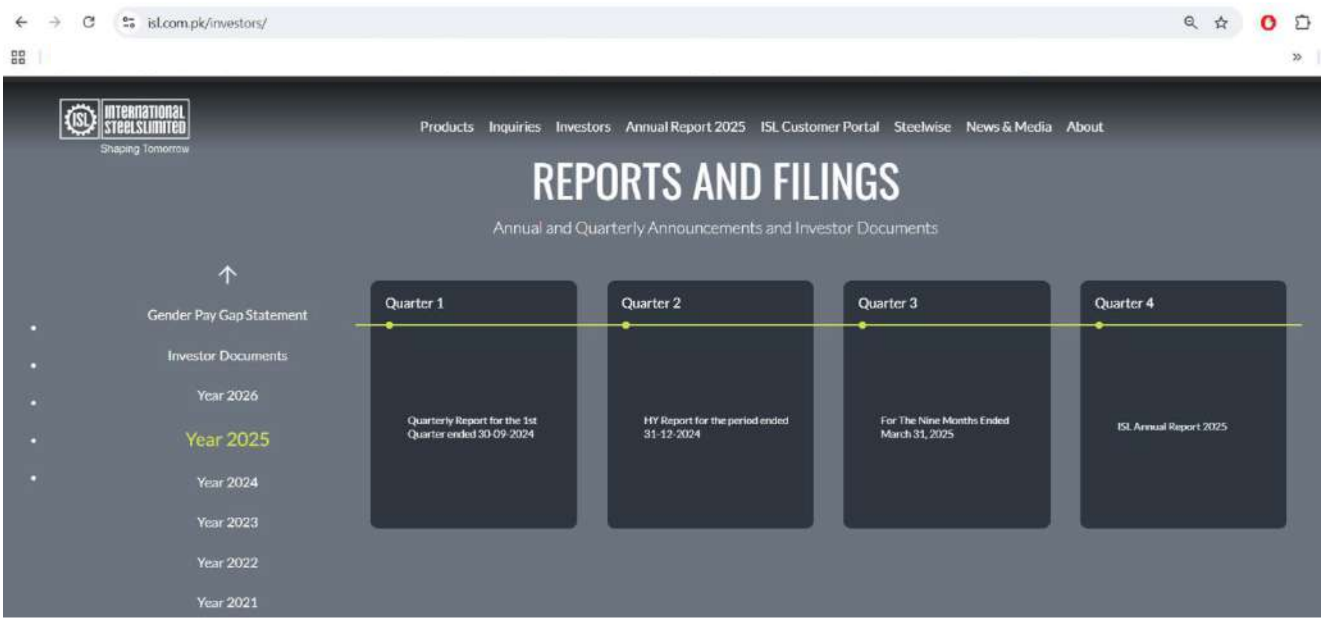
At International Steels Limited, our goal has remained to be a model corporate citizen by upholding and creating substantial value for our shareholders. We have been dedicated to ensuring fair returns and maximising shareholder value through diligent and strategic efforts across all teams and functions of the Company.

QUARTERLY AND ANNUAL REPORTS

In line with statutory requirements, ISL prepared and distributed periodic performance reports during the year. These reports provided shareholders with a comprehensive and transparent view of the Company's financial performance, challenges, and future outlook. To ensure accessibility, reports were made available electronically and could also be accessed through the Company's official website: www.isl.com.pk.

BOARD OF DIRECTORS

Elected in 2025, the Board of Directors at International Steels Limited comprised accomplished professionals from diverse backgrounds. Their collective expertise and strategic direction continued to play a pivotal role in guiding management and driving long-term value creation for shareholders.



Society and Community

COMMITMENT TO SOCIETY

At International Steels Limited, we recognise that our responsibility extends beyond industrial and economic contribution to the well-being and development of the communities around us.

Through direct initiatives, partnerships and institutional support, ISL seeks to contribute meaningfully to education, healthcare, social welfare and community development, with particular emphasis on creating opportunities and improving access for underserved segments of society.

Our approach to community engagement reflects the values and philanthropic legacy of Mr. Amir Sultan Chinoy, whose commitment to social development continues to influence the wider Amir S. Chinoy Group.

THE AMIR SULTAN CHINOY FOUNDATION

The Amir Sultan Chinoy Foundation (ASCF) serves as an important platform for the Group's social-development initiatives.

Established in 1968 by Mr. Amir Sultan Chinoy as The Friendship Foundation, in accordance with the philanthropic vision of his father, Sir Sultan Meherally Chinoy, the Foundation was subsequently renamed the Amir Sultan Chinoy Foundation in 1980.

Over the decades, ASCF has continued to support initiatives focused primarily on:

- Education
- Healthcare
- Social Welfare and Community Development

Through partnerships with credible institutions and targeted community programmes, the Foundation seeks to create sustainable social impact and improve access to opportunities for individuals and communities in need.

CORPORATE GIVING AND COMMUNITY INVESTMENT

ISL contributes to charitable and social-development initiatives both directly and through the Amir Sultan Chinoy Foundation. Our approach extends beyond financial contributions to include partnerships, employee participation and support for initiatives that address meaningful social needs. These interventions are designed to create lasting value in areas where structured support can improve quality of life, expand access to education and healthcare, and contribute to broader human development.

Through these efforts, ISL continues to extend the impact of its business beyond manufacturing, supporting communities, creating opportunity and contributing to a more inclusive and sustainable society

Policy	Donation
Donation Policy	ISL donates at least 1.5% of its profit after tax, towards social uplift and community welfare activities every year.
Total Amount of Donations in FY 2025-26	**Rs. 57 Million**

Environmental Responsibility

At International Steels Limited, environmental responsibility is integral to our approach to sustainable manufacturing. We recognise that industrial operations have an impact on natural resources and the surrounding environment, and we remain committed to continually improving the efficiency with which we use energy, water and raw materials, while reducing waste and managing emissions and effluents responsibly.

Environmental considerations are incorporated into operational and investment decisions, including project evaluation, technology selection and procurement. New projects and significant investments are assessed for their environmental implications, helping ensure that growth is pursued responsibly and in accordance with applicable regulatory and environmental requirements.

Guided by our “Clean, Lean and Green” philosophy, ISL continues to invest in technologies and operating practices that promote resource efficiency, reuse and recycling, renewable energy and responsible waste management.

Our approach focuses on reducing environmental impact at source while progressively improving the efficiency and resilience of our manufacturing operations.

WATER STEWARDSHIP

Every Drop Matters
Water scarcity remains an important environmental challenge for Pakistan and responsible water management therefore forms a key component of ISL’s sustainability approach.

Across our manufacturing operations, we seek to treat, recover, recycle and reuse water wherever technically feasible, reducing dependence on external water resources while ensuring responsible management of industrial and domestic wastewater.

EFFLUENT TREATMENT PLANT

ISL operates an Effluent Treatment Plant (ETP) with a treatment capacity of 600 m³ per day.

The facility collects and treats industrial effluent generated during manufacturing through appropriate neutralization and filtration processes. Treated effluent is managed in accordance with applicable National Environmental Quality Standards (NEQS), supporting responsible discharge and environmental protection.

SEWAGE TREATMENT PLANT

Our 90 m³ per day Sewage Treatment Plant (STP) treats wastewater generated across the facility.

Treated water is subsequently reused for suitable non-potable applications including:

Landscape irrigation, Toilet flushing, Groundwater recharge.

This circular approach enables ISL to reduce freshwater consumption while maximising the productive reuse of treated water.

REVERSE OSMOSIS SYSTEMS

ISL's Reverse Osmosis systems further support water conservation and reuse.
RO plants with a combined capacity of 54 m³ per day treat well water for reuse within the facility. An additional 16 m³ per day RO system treats reject water, enabling further recovery and reducing overall water wastage.

Together, these systems help reduce reliance on municipal water supplies while improving the efficiency of water use across operations.

RAINWATER HARVESTING

ISL's Rainwater Harvesting Programme complements its wider water-management initiatives by capturing rainfall and supporting groundwater recharge.

The programme reflects the Company's commitment to conserving natural resources and strengthening long-term water resilience through practical, locally relevant solutions.

Through wastewater treatment, reuse, recycling and rainwater harvesting, ISL continues to advance responsible water stewardship in alignment with the principles of SDG 6 – Clean Water and Sanitation.

RESOURCE EFFICIENCY AND CIRCULARITY

Responsible manufacturing requires more than efficient consumption—it requires extracting greater value from resources already in use.

ISL continues to identify opportunities to reduce process wastage, recover materials, reuse resources and improve operational efficiency across its manufacturing processes.

ACID REGENERATION PLANT

Our Acid Regeneration Plant (ARP) enables approximately 98% of the hydrochloric acid used in the pickling process to be regenerated and reused.

By recovering and reconditioning acid that would otherwise require replacement and disposal, the system:

- Reduces consumption of fresh hydrochloric acid
- Minimises waste generation
- Supports safer chemical management
- Improves resource efficiency within the manufacturing process

The ARP is an important example of circular resource utilisation within ISL's operations and contributes to our broader commitment to responsible consumption and production.

ENERGY EFFICIENCY

Energy efficiency remains central to ISL's efforts to improve both environmental and operational performance.

Rather than allowing recoverable thermal energy to go unused, the Company employs technologies that capture and repurpose waste heat generated during operations.

HEAT ABSORPTION CHILLER

ISL's heat absorption chiller utilises recovered process heat to produce chilled water for air-conditioning requirements.

By converting otherwise unused thermal energy into a productive resource, the system reduces the energy required for conventional cooling and improves the overall efficiency of our operations.

WASTE HEAT RECOVERY, STEAM BOILER AND TURBINE

ISL further utilises waste heat through a steam-generation system that converts recovered exhaust heat into steam for use across relevant manufacturing processes.

The recovered steam also powers a 1.2 MW steam turbine, enabling electricity generation from energy that would otherwise be lost.

Together, these technologies support improved energy efficiency, lower reliance on externally generated power and more responsible utilisation of resources.

AFFORDABLE AND CLEAN ENERGY

ADVANCING SUSTAINABLE MANUFACTURING THROUGH SOLAR POWER

A major milestone in ISL's environmental journey during FY2025–26 was the successful commissioning of the Company's 6.4 MW solar power project.

Initiated in 2024 and completed within approximately 12 months, the project began supplying renewable electricity to ISL's manufacturing operations and corporate facilities, increasing the contribution of clean energy within the Company's overall energy mix.

The installation is designed to generate more than 8 million kWh of renewable electricity annually, reducing dependence on conventional energy sources while supporting greater operational resilience and long-term energy efficiency.

The project represents an important investment in ISL's transition towards cleaner manufacturing and demonstrates how environmental responsibility can support both sustainable operations and long-term business competitiveness.

"This project reflected our approach to responsible business. It aligned with our long-term vision of embedding sustainability into our operations while creating shared value for stakeholders and the wider community." Samir M. Chinoy (CEO-ISL)

SUPPORTING GLOBAL SUSTAINABILITY GOALS

The solar initiative supports ISL's contribution towards several United Nations Sustainable Development Goals, particularly:

SDG 7 – AFFORDABLE AND CLEAN ENERGY
Increasing the use of renewable energy across operations.

SDG 9 – INDUSTRY, INNOVATION AND INFRASTRUCTURE
Investing in cleaner and more efficient industrial infrastructure.

SDG 12 – RESPONSIBLE CONSUMPTION AND PRODUCTION
Improving resource and energy efficiency across manufacturing processes.

SDG 13 – CLIMATE ACTION
Supporting the transition towards lower-carbon energy sources.

The project forms part of ISL's broader sustainability agenda, alongside investments in water recovery, waste-heat utilisation, resource efficiency and environmentally responsible manufacturing technologies.

RESPONSIBLE CONSUMPTION AND PRODUCTION

ISL continues to embed responsible production principles across its operations through resource optimisation, waste reduction, environmental management, occupational safety and compliance with recognised international standards.

Our approach emphasises continuous improvement throughout the manufacturing cycle—from responsible procurement and production planning to product quality, safe handling and customer delivery.

ENVIRONMENTAL AND MANAGEMENT SYSTEMS

ISL's management systems provide a structured framework for maintaining quality, environmental performance and occupational health and safety across its operations.

The Company maintains certifications including:

ISO 9001:2015 – Quality Management System
ISO 14001:2015 – Environmental Management System
ISO 45001:2018 – Occupational Health and Safety Management System

These systems support consistent processes, regulatory compliance, risk management and continuous improvement across the organisation.

ISL also maintains relevant international product and compliance credentials, including CE, RoHS and REACH, supporting access to international markets and compliance with applicable product, safety and environmental requirements.

RESPONSIBLE CHEMICAL MANAGEMENT

Compliance with applicable RoHS and REACH requirements reinforces ISL's commitment to responsible material and chemical management in markets where these frameworks apply.

These requirements support the controlled use of regulated substances and promote greater transparency and responsibility across products and manufacturing inputs.

Together with ISL's environmental-management systems, they strengthen our ability to provide customers with reliable, compliant and responsibly manufactured flat steel solutions.

ENVIRONMENTAL RESPONSIBILITY IN PRACTICE

ISL's environmental approach brings together a range of complementary initiatives:

6.4 MW solar power
Increasing renewable electricity across operations.

600 m³/day Effluent Treatment Plant
Supporting responsible industrial wastewater management.

90 m³/day Sewage Treatment Plant
Enabling wastewater treatment and reuse.

54 + 16 m³/day RO capacity
Improving water recovery and reducing wastage.

98% acid regeneration
Reducing fresh chemical consumption through circular reuse.

1.2 MW steam turbine
Generating electricity through recovered process heat.

Rainwater harvesting
Supporting water conservation and groundwater recharge.

Together, these initiatives demonstrate ISL's Clean, Lean and Green approach in practice, combining technological investment, operational discipline and responsible resource management to progressively reduce the environmental intensity of our operations.

Awards & Recognition

RECOGNISED FOR EXCELLENCE ACROSS BUSINESS, BRAND AND PEOPLE

During FY2025–26, International Steels Limited continued to receive recognition from leading industry and professional institutions for its corporate excellence, brand leadership, people practices and contribution to Pakistan's manufacturing sector.

These accolades reflect the collective efforts of our people and reinforce ISL's commitment to operating with excellence, strengthening stakeholder value and continually raising standards across the organisation.

40TH MAP CORPORATE EXCELLENCE AWARDS

Continuing a Legacy of Corporate Excellence

International Steels Limited was once again recognised at the 40th Corporate Excellence Awards, organised by the Management Association of Pakistan (MAP).

The recognition reinforces ISL's established track record of sound management practices, corporate governance, operational discipline and continuous improvement.

Having received repeated recognition from MAP over the years, ISL continues to demonstrate its commitment to building an organisation defined by professional excellence, responsible leadership and sustainable performance.

BRAND OF THE YEAR AWARDS 2025

Celebrating Brand Leadership

ISL was recognised at the Brand of the Year Awards 2025, receiving the Brand of the Year Award as well as the Brand Icon of Pakistan Award.

The accolades reflect the strength of ISL's brand, the trust it has built across its customer and stakeholder base, and its sustained efforts to strengthen awareness and understanding of Pakistan's flat steel industry.

The recognition also reflects ISL's continued evolution from an industrial manufacturer into a brand that actively engages its markets through customer education, digital communication, application awareness and industry advocacy.

11TH EMPLOYER OF THE YEAR AWARDS

Recognised for Workplace Excellence

International Steels Limited secured 2nd Position in the National Medium Category at the 11th Employer of the Year Awards, organised by the Employers' Federation of Pakistan (EFP).

The recognition reflects ISL's continued investment in employee development, workplace well-being, diversity and inclusion, engagement and performance-led people practices.

It reinforces the Company's ambition to create an environment where employees are empowered to learn, contribute and develop meaningful careers.

12TH FPCCI ACHIEVEMENT AWARD

Recognising Manufacturing and Export Excellence

International Steels Limited received the 12th FPCCI Achievement Award 2023 – Platinum Category for its contribution to the manufacturing and export marketing of flat steel products.

The recognition highlights ISL's contribution to Pakistan's industrial development through local manufacturing, quality excellence, export development and the expansion of Pakistani-manufactured flat steel into international markets.

Balance Takes Shape

Ambition, anchored by accountability.

Board of Directors' Profile

MR. KAMAL A. CHINOY
Non-Executive Director
Since: September 3, 2007

Mr. Kamal A. Chinoy is a graduate of the Wharton School, University of Pennsylvania, USA. He is the Honorary Consul General of the Republic of Cyprus. Currently, he is Chairman of International Industries Limited, International Steels Limited, IIL Americas Inc., and a Director of Pakistan Cables Ltd., IIL Australia Pty Ltd, and Chinoy Engineering & Construction (Pvt) Ltd.

He has served as Chairman of the Aga Khan Foundation (Pakistan) and Jubilee Life Insurance Co., and also as a Director of Pakistan Centre for Philanthropy, Atlas Insurance Limited, Pakistan Security Printing Corporation, NBP Fullerton Asset Management Limited, Atlas Battery Ltd, ICI Pakistan Limited, Askari Bank Limited, First International Investment Bank, Atlas Power Limited and Pakistan Business Council.

He also served as CEO of Pakistan Cables Ltd. for 27 years. He was an instrumental part of the team that negotiated the exit of BICC from the ownership of the Company in the early 1990s. Then in 2010 he led the effort to attract General Cable, a Fortune 500 company, as an equity investor in PCL.

Mr. Kamal A. Chinoy is a member of the executive committee of the International Chamber of Commerce, Pakistan and is also a past President of the Management Association of Pakistan (MAP). He has also served on the Admissions Committee of Aga Khan University and the Alumni Admissions Committee for the University of Pennsylvania. He has also been a member of the Board of Governors of Army Burn Hall Institutions.

He has been a member of the Pakistan-UK Forum for Investment and Technology (under the Board of Investment, GoP) and the Experts Advisory Group for Engineering Goods for the Fifth Five-Year Plan for the Government of Pakistan. He was also on the Advisory Committee of the Financial Innovation Challenge Fund of the State Bank of Pakistan, which was tasked with encouraging innovative solutions related to financial inclusion in Pakistan.

MR. HAROUN RASHID
Non-Executive Director
Since: April 5, 2021

Mr. Rashid is a Fellow Member of The Institute of Chartered Accountants in England and Wales, London. Besides holding this office, Mr. Rashid has also served in senior positions in several prestigious organisations. He has vast international and local experience in banking, investments and industrial ventures to his credit. His extensive portfolio includes being Managing Director for ANZ Securities Asia Limited, Hong Kong and Kashmir Edible Oils Limited, Pakistan as well as Assistant Director at Grindlays Brandts Limited, London.

He has held the position of Director at Financial Executives Institute, Hong Kong, Union Bank Limited, Pakistan and was a Director of Pakistan Cables Limited for nearly three decades. He has also served as the Chairman of All Pakistan Solvent Extractors Association, Governor of Lahore General Hospital and on the Board of Public Procurement Regulatory Authority (PPRA). Currently he is also serving as the Chairman of MCB Investment Management Ltd, one of Pakistan's leading asset management companies.

MR. KENICHI HOTTA
Non-Executive Director
Since: April 10, 2025

Mr. Kenichi Hotta is presently the General Manager of the Global Steel Sheet Trade Business Department at Sumitomo Corporation Global Metals, Japan. He completed his education at Keio University, Japan, and brings over 29 years of diversified experience working across global metal divisions.

MR. MUSTAPHA A. CHINOY
Non-Executive Director
Since: August 15, 2018

Mr. Mustapha A. Chinoy holds a B.Sc. in Economics from the Wharton School of Finance, University of Pennsylvania, USA, with majors in Industrial Management and Marketing. Upon returning to Pakistan, he began his career as Marketing Manager at International Industries Ltd.

Currently, he serves as Chairman of Pakistan Cables Ltd. and Chief Executive of Intermark (Pvt.) Ltd. He is also a Director on the boards of International Industries Ltd., Chinoy Engineering & Construction (Pvt) Ltd., Bridge Vue Solutions DMCC, Trav-Tech Solutions, and IBEX Enterprise Singapore Pte Ltd. He has previously served on the Boards of Union Bank Ltd and Security Papers Ltd.

MS. NAUSHEEN AHMAD
Independent Director
Since: September 25, 2019

Nausheen Ahmad is a Barrister at Law and an Advocate of the Sindh High Court. She practises corporate and commercial law in Karachi. She retired as General Counsel of ICI Pakistan Limited. Having spent over three decades in the corporate sector, Nausheen brings with her a tremendous amount of experience and expertise in the legal field, as well as proven leadership skills. She held the position of Legal Counsel at Pakistan Petroleum Ltd, Unilever Pakistan Ltd, and spent 12 years at HBL as the Company Secretary and Head of Legal.

Nausheen has an LLM degree from the University of London, an LLB from King's College London, and a degree in the Philosophy of Religion from King's College London. She was called to the Bar from the Honourable Society of Gray's Inn, London and is registered as an Advocate of the Sindh High Court. Nausheen was also accredited as a mediator and master trainer by the Centre for Effective Dispute Resolution, UK, and recently completed a certificate in Negotiation and Conflict Resolution from Harvard Law School. Currently, she serves as a Director on the boards of Crescent Steel and Allied Products Limited, Descon Engineering Limited, and Meezan Bank Limited.

MS. NAZAFREEN SAIGOL LAKHANI
Independent Director
Since: September 29, 2025

Ms. Nazafreen Saigol Lakhani is the Chief Executive Officer of Pakistan Herald Publications (Pvt.) Ltd., publisher of DAWN, where she provides strategic leadership for one of Pakistan’s most influential media groups. With over two decades of experience across print, television, radio, and digital platforms, she has played a pivotal role in driving transformation, innovation, and sustainable growth in the media sector.

She serves as a Director on the boards of Pakistan Herald Limited, Herald Entertainment (Pvt.) Ltd., Dawn Media (Pvt.) Ltd., Aurora Broadcasting Services (Pvt.) Ltd. (DawnNews TV), 89 Productions (Pvt.) Ltd., Teeli (Pvt.) Ltd., DNA Services (Pvt.) Ltd., and Pyramid Media (Pvt.) Ltd. She has held senior elected positions at the All Pakistan Newspaper Society (APNS), including serving as its first female President, and is a member of the Board of the Pakistan Broadcasters Association (PBA).

Ms. Lakhani is a Barrister-at-Law by training. She holds an LLB from the London School of Economics and Political Science (LSE) and a Postgraduate Diploma in Legal Practice from BPP University, London.

MR. NIHAL CASSIM
Independent Director
Since: September 25, 2019

Nihal is an MBA (Finance & MIS) from McGill University. He takes particular interest in facilitating the development of the capital market, governance of public companies and building shareholder value. Currently, he serves as a Director on the boards of Pakistan Stock Exchange Limited, Crescent Steel & Allied Products Limited, The Organic Meat Company Limited, National Clearing Company of Pakistan Limited, National Institutional Facilitation Technologies (Private) Limited (NIFT), Ubiquity Trading Limited, and serves as a Trustee for Jinnah Foundation Limited.

He has previously served on the boards of Pakistan Oilfields Limited (for 9 years), Ferozsons Laboratories Limited (for 15 years), and completed two terms as a Director on the Board of the Mutual Funds Association of Pakistan (MUFAP). Additionally, he actively contributes to philanthropic initiatives as a donor and trustee/member of The Citizens Foundation, the Patients' Aid Foundation, and The Jinnah Foundation.

MR. YOUSUF H. MIRZA
Non-Executive Director
Since: October 16, 2024

Mr. Yousuf H. Mirza is the Chief Executive Officer of International Industries Limited (IIL) with over two decades of extensive experience in executive leadership, business strategy, and operational excellence within the steel and manufacturing industries. Prior to joining IIL as CEO, Mr. Mirza served as the Chief Executive Officer of International Steels Limited (ISL) from 2015 to 2023, having previously served as its Chief Operating Officer from 2013.

Mr. Mirza's career spans senior management roles at Linde Pakistan Limited and its subsidiaries across the Philippines, Malaysia, and Southeast Asia, where he led initiatives to enhance performance across complex, multinational operations. He holds a bachelor's degree in Mechanical Engineering from NED University of Engineering and Technology and an MBA from the Institute of Business Administration (IBA), Karachi. He has also completed executive leadership programmes at Saïd Business School (University of Oxford), INSEAD, and Nanyang Technological University, Singapore.

In addition to serving as CEO of International Industries Limited, he is a Director on the boards of IIL Americas Inc., IIL Trading (Pvt) Limited, Chinoy Engineering & Construction (Pvt) Ltd., Employers Federation of Pakistan, and CFS Minerals (Private) Limited.

MR. SAMIR M. CHINOY
Chief Executive Officer
Since: October 1, 2024

Mr. Samir M. Chinoy was appointed Chief Executive Officer of International Steels Limited on October 1, 2024. Prior to this role, he served in various key positions at International Steels Limited since September 7, 2009, most recently as Chief Operating Officer and Director on the Board. Prior to joining International Steels Limited, Mr. Chinoy worked at Pakistan Cables, Deloitte & Touche (New York), and Foothill Capital (A Wells Fargo Company, Boston).

He holds a Bachelor of Science in Finance and Entrepreneurship with a minor in Human Communication from Babson College, USA. He is also a certified Director from the Pakistan Institute of Corporate Governance (PICG).

Currently, Mr. Chinoy serves as Chairman of the Amir Sultan Chinoy Foundation and Beaumont Plaza Owners/Occupants Welfare Association. He is also a Director on the boards of Pakistan Business Council, Chinoy Engineering & Construction (Private) Limited, Pakgen Power Limited, Intermark (Pvt) Ltd., Haball (Pvt) Ltd., IIL Australia Pty Ltd., CFS Minerals (Private) Limited, Binary Vibes (Pvt) Ltd., Global e-Commerce Services (Pvt) Ltd., Global Reservation (Pvt) Ltd. and TSL (Pvt) Ltd.

List of Other Directorships

As at June 30, 2026

Name	Other Business Occupations and Directorships
Mr. Kamal A. Chinoy	1. Chinoy Engineering & Construction (Private) Limited 2. IIL Americas Inc. 3. IIL Australia Pty Ltd. 4. International Industries Limited 5. Pakistan Cables Ltd.
Mr. Haroun Rashid	1. MCB Investment Management Ltd.
Mr. Mustapha A. Chinoy	1. Bridge Vue Solutions DMCC 2. Chinoy Engineering & Construction (Private) Limited 3. Intermark (Pvt) Ltd. 4. International Industries Ltd. 5. Pakistan Cables Ltd. 6. Trav-Tech Solutions 7. IBEX Enterprise Singapore Pte Ltd.
Ms. Nausheen Ahmad	1. Crescent Steel and Allied Products Limited 2. Descon Engineering Limited 3. Meezan Bank Limited
Ms. Nazafreen Saigol Lakhani	1. Pakistan Herald Publications (Private) Limited 2. Pakistan Herald Limited 3. Herald Entertainment (Private) Limited 4. Dawn Media (Private) Limited 5. Aurora Broadcasting Services (Private) Limited 6. 89 Productions (Private) Limited 7. Teeli (Private) Limited 8. DNA Services (Private) Limited 9. Pyramid Media (Pvt) Ltd
Mr. Nihal Cassim	1. The Organic Meat Company Limited 2. National Institutional Facilitation Technologies (Private) Limited 3. Ubiquity Trading Limited 4. Jinnah Foundation Limited (Trustee) 5. Crescent Steel & Allied Products Limited 6. National Clearing Company of Pakistan Limited 7. Pakistan Stock Exchange Limited
Mr. Samir M. Chinoy	1. Amir Sultan Chinoy Foundation 2. Beaumont Plaza Owners/Occupants Welfare Association 3. Binary Vibes (Pvt) Ltd. 4. Chinoy Engineering & Construction (Private) Limited 5. Global e-Commerce Services (Pvt) Ltd. 6. Global Reservation (Pvt) Ltd. 7. Haball (Pvt) Ltd. 8. IIL Australia Pty Ltd. 9. Intermark (Pvt) Ltd 10. Pakgen Power Limited 11. Pakistan Business Council 12. TSL (Pvt) Ltd. 13. CFS Minerals (Private) Limited

Name	Other Business Occupations and Directorships
Mr. Kenichi Hotta	-
Mr. Yousuf H. Mirza	1. IIL Americas Inc. 2. IIL Trading (Pvt) Limited 3. International Industries Limited 4. Chinoy Engineering & Construction (Private) Limited 5. Employers Federation of Pakistan 6. CFS Minerals (Private) Limited

GOVERNANCE FRAMEWORK

The main philosophy of business followed by the sponsors of International Steels Limited for the last many decades has been to create value for all stakeholders through fair and sound business practices, which translates into policies approved by the Board and implemented throughout the company to enhance the economic and social values of all stakeholders of the company.

Our governance strategy is to ensure that the Company follows the direction defined by its core values, current regulatory framework, and best global practices. Our approach towards corporate governance ensures ethical behaviour, transparency and accountability in all that we do and to attain a fair value for the shareholders.

COMPLIANCE STATEMENT

The Board of Directors has, throughout the year 2025-26, complied with the Companies Act, 2017, Code of Corporate Governance Regulation 2019, Rule Book of the Pakistan Stock Exchange Limited, and the Corporate Financial Reporting Framework of Securities and Exchange Commission of Pakistan (SECP).

The Directors confirm that the following has been complied with:

a) Financial statements have been prepared which fairly represent the state of affairs of the company, the result of its operations, cash flows and changes in equity.

b) Proper books of accounts of the company have been maintained.

c) Appropriate accounting policies have been consistently applied in the preparation of financial statements and accounting estimates are based on reasonable and prudent business judgement.

d) International Financial Reporting Standards (IFRS), as applicable in Pakistan, have been followed in the preparation of financial statements and any departures therefrom have been adequately disclosed and explained.

e) The system of internal control is sound in design and has been effectively implemented and monitored. The Internal Audit function is led by the Chief Internal Auditor supported by in-house staff.

f) There are no significant doubts about the company's ability to continue as a going concern.

g) There is no material departure from the best practices of Corporate Governance as per regulations.

THE BOARD OF DIRECTORS

The Board of Directors consists of qualified individuals possessing knowledge, experience, and skills in various professions, with leadership and vision to provide oversight to the company.

The Board is headed by Mr. Kamal A. Chinoy, a non-executive Chairman and out of the 8 elected Directors, 3 are Independent Directors including 2 female Directors. The current Board composition reflects a good mix of experience and diversity in backgrounds, skills and qualifications. All Directors have years of experience and are fully aware of their duties and responsibilities under the Code of Corporate Governance. At present five (5) Directors have attended the formal Directors Training Certificate programmes while other Directors possess sufficient skills and experience of the boardroom as described in the Code of Corporate Governance.

In compliance with Regulation 7 of the Companies (Code of Corporate Governance) Regulations, 2019, two female Directors were elected at the last election of the Board of Directors at the 18th Annual General Meeting in September 2025.

A digital interface is being used to update the Board of Directors by providing the Companies Act, 2017, Companies (Code of Corporate Governance) Regulations, 2019, relevant portions of the PSX Rule Book, the Company's Memorandum & Articles of Association and various policies and procedures.

To further its role in providing oversight and strategic guidelines to the company, the Board has formulated a Board Charter to define its role of strategic leadership and provide oversight to the management. The Board has formed an Audit Committee and Human Resources & Remuneration Committee. The composition, role and responsibilities of the Committees are clearly defined in their respective Terms of Reference.

ANNUAL CALENDAR AND AGENDA FOR MEETINGS

A meeting calendar is issued annually to reflect the dates planned for the Board, Audit and HR&R Committees. All the Board members are given appropriate documents through Diligent Board application in advance of each meeting which normally includes a detailed analysis of business and matters, where the Board will be required to make a decision or give its approval

During the year 2025-26, the Board had five (5) meetings, out of which four (4) were held to review and approve the financial results, one (1) meeting was held to approve the budget for the ensuing year. The average attendance of the Directors in Board meetings during the year was 97%.

CHANGES IN THE BOARD

At the 18th Annual General Meeting of the Company on September 24, 2025, eight (8) Directors were elected for a term of three (3) years. No casual vacancies occurred in the Board during the year 2025-26.

BOARD MEETINGS OUTSIDE PAKISTAN

During the year 2025-26, no Board meetings were held outside Pakistan.

ROLES AND RESPONSIBILITIES OF THE CHAIRMAN AND CHIEF EXECUTIVE

The Board of Directors provides the overall direction for the Company operations and provides oversight of various policies and monitors the management in the light of operational and financial plans. The roles of the Board and the Chief Executive Officer have been clearly defined where the Board is responsible for strategic guidance and providing directions for sustainable business.

The Chairman and the Chief Executive have separate and distinct roles. The Chairman has all the powers vested in him under the Listed Companies (Code of Corporate Governance) Regulations, 2019 and presides over all Board Meetings. The Chief Executive performs his duties under the powers vested by law and the Board. He recommends and implements the business plans and is responsible for the overall control and operation of the Company.

BUSINESS PHILOSOPHY & BEST CORPORATE PRACTICES

We believe in ethical practices, sustainable manufacturing processes, transparent reporting to the shareholders, and the best practices of Corporate Governance to ensure success and better results for all stakeholders.

The Board Charter defines the scope of the Board's activities in setting the tone at the top, formulating strategies, and providing oversight to the management for sustainable growth of the business. The Board members actively participate in the meetings to guide the company's business activities, operational plans, review corporate operations and formulate and review all significant policies. The Board firmly adheres to the best ethical practices and fully recognises its responsibilities for the protection and efficient utilisation of company assets for legitimate business objectives and compliance with laws and regulations. The Chairman ensures that the discussions held during the Board meetings and the consequent decisions arising are duly recorded and circulated to all the Directors within fourteen (14) days. The CFO and the Company Secretary attended meetings of the Board as required by the Code of Corporate Governance.

All periodic financial statements and other working papers for the consideration of the Board/Committees are circulated to the Directors well in advance of meetings to allow them sufficient time to make informed decisions. This year, the Board held five (5) meetings, the agendas of which were duly circulated through the Diligent Board application at least one week in advance of the meetings.

TIMELY COMMUNICATION OF FINANCIAL RESULTS

The quarterly unaudited financial statements and the half yearly financial statements (with limited review by the Auditors) were duly circulated within thirty (30) days and sixty (60) days respectively along with the Directors' Report. Annual financial statements were authorized by the Board of Directors and communicated to the Pakistan Stock Exchange within fifty-one (51) days from the close of the financial year. Additionally, all important disclosures, including the financial statements, were also made available on the Company's website to keep the stakeholders duly informed.

BOARD EVALUATION

The Board of Directors has formulated a policy to evaluate its own performance. The salient features of which are as follows:

1. The Board Evaluation Methodology to be adopted as a self-evaluation of the Board as a whole through an agreed questionnaire.

2. The evaluation exercise is to be carried out every year.

3. The evaluation system is designed to address areas of critical importance and should include, but not limited to, the following:

a. Appraising the basic organisation of the Board of Directors.

b. The effectiveness and efficiency of the operation of the Board and its sub-committees.

c. Assess the Board's overall scope of responsibilities.

d. Evaluate the flow of information; and

e. Validate the support and information provided by management.

4. The Board would review the results and suggest measures to improve the areas identified for improvement. The Board is continuing its self-evaluation since many years and has identified areas for further improvement in line with global best practices. The focus remained on strategic growth, business opportunities, risk management, Board composition and providing oversight to the management.

DIRECTORS REMUNERATION POLICY

A formal policy to review and approve the remuneration of non-executive directors is well in place. The Company believes in remunerating its non-executive directors and Chairman adequately to justify their continued quality guidance and contributions to the Company's objectives, good corporate governance, and sustained long-term value creation for shareholders while maintaining their independent status.

RISK MANAGEMENT

Risk management is critical to any business, which includes identification and assessment of various risks and their mitigation to control and minimise the impact of such risks and maximise the realisation of opportunities. The management has developed a dynamic risk register covering financial and operational risks and their mitigation plans which are subject to periodical review. A dedicated Board Audit Committee meeting was held during the year for a detailed discussion on business, financial and operational risks.

INTERNAL CONTROL FRAMEWORK

The Company maintains an established control framework comprising clear structures, authority limits, accountabilities, well understood policies and procedures. All policies and control procedures are documented in manuals. The Board establishes corporate strategy and the Company's business objectives.

The Board Audit Committee has been entrusted with the main responsibility of Internal Controls. The Audit Committee reviews the audit reports from the Internal and External Auditors, and after detailed deliberations, these periodic reports are submitted to the Board of Directors. The Company places a high value on transparency, both internally and externally, in its corporate management. It continually focuses on the implementation of efficient management practices.

The Head of Internal Audit is being assisted by in-house executives. The Management has placed an explicit internal control framework with clear structures, authority limits, accountabilities, well defined policies, and detailed procedures, enabling the Audit Committee and the Board to have a clear understanding of risk areas and to place effective controls to mitigate these risks.

ANTI-HARASSMENT POLICY

The Company is committed to maintaining a safe, professional, respectful, and inclusive work environment where all employees are treated with dignity and equality. A comprehensive Anti-Harassment Policy is in place, formulated in compliance with the Protection Against Harassment of Women at the Workplace Act, 2010, and the SECP Code of Corporate Governance. The Policy applies zero tolerance towards any form of harassment, discrimination, or intimidation across all physical and digital operational touchpoints. It outlines a transparent framework comprising informal resolution, formal complaint procedures, strict anti-retaliation protections, and a clear Competent Authority and Inquiry Committee structure to handle investigations with absolute impartiality and confidentiality.

INSIDER TRADING & DISCLOSURE POLICY

To ensure compliance with applicable securities laws and safeguard market integrity, the Company maintains a formal Insider Trading & Disclosure Policy applicable to all key management personnel and executives. The policy prohibits directors, executives, and management staff possessing material, unpublished price-sensitive information from trading in Company securities or disclosing such information to third parties prior to public dissemination. It explicitly defines and enforces "Closed Periods" surrounding Board meetings, mandates the prompt reporting of transactions in line with SECP and PSX regulations, and requires the tendering of short-term trading gains as prescribed by law.

DISCLOSURE OF CONFLICT OF INTEREST

The Company has taken measures to prevent conflict of interest between directors, employees, and the Company. In this regard, a clear policy on conflict of interests is contained in the Code of Conduct duly approved by the Board of Directors which is placed on Page No. 39.

As per the Code of Corporate Governance, the Company annually circulates the Code of Conduct and takes appropriate steps to disseminate it across all ranks in the Company. Further, the Directors and key employees are reminded to abstain from insider trading of shares and to refrain from dealing with shares during the closed period.

Every director is required to bring to the attention of the Board complete details regarding any material transaction which has a conflict of interest, with prior approval of the Board. The interested Directors neither participate in discussions nor vote on such matters.

The complete details of all transactions with related parties are submitted to the Audit Committee which recommends them to the Board for approval in each quarter. These transactions are also fully disclosed in the published financial statements of the Company.

CORPORATE SOCIAL RESPONSIBILITY

The Company has implemented comprehensive policies on "Occupational Health, Safety & Environment" and "Corporate Social Responsibility and Sustainable Development" to meet its Corporate Social Responsibilities. Social and environmental responsibility reflects the company's recognition that there is a strong positive correlation between financial performance and corporate, social, and environmental responsibility. Social and environmental responsibility include the following:

1. Community investment and welfare schemes
2. Environmental protection measures
3. Occupational health and safety
4. Business ethics and anti-corruption measures
5. Energy conservation
6. Industrial relations
7. National cause donations

Our role as a corporate citizen is as important to us as the satisfaction of our customers and earning a fair return for our shareholders. We are committed to working for the betterment and prosperity of our stakeholders. Management has endeavoured to provide a safe and healthy work atmosphere by adopting practices and creating working conditions that are safe and healthy for our employees, vendors, contractors, suppliers, and customers. We are committed to providing better education and health facilities to the less fortunate people, especially to our stakeholders.

In line with our philosophy of CSR, we regularly maintain and support TCF school - Amir Sultan Chinoy Campus in the vicinity of Landhi along with offering need-based scholarships to NED University students for a better tomorrow of our younger generation. We also support NGOs like Karwan-e-Hayat, Al Rehmat Benevolent Trust and Amir Sultan Chinoy Foundation to help deserving patients for their treatment.

SUSTAINABILITY MEASURES

All aspects of sustainability including efficient operational procedures, effective internal controls, ethical behaviour, and energy conservation are an integral part of our business model. We also believe that employees are most critical in the progress, growth, and sustainability of any organisation.

For more details, please refer to our “Sustainability Report” which is available on our website (www.isl.com.pk).

ENGAGING STAKEHOLDERS & TRANSPARENCY

The development of stakeholders’ relationships is of significant importance for the company. Building “stakeholders‘ engagement” and compliance with regulatory requirements and terms and conditions are some of the main business principles by which we abide.

To bring an accurate understanding of the company’s management policies and business activities to all its stakeholders, it strives to make full disclosure of all material information to all stakeholders through various announcements on its website, to the Stock Exchange, and other sources available to help investors to make informed decisions. It encourages full participation of the members in the General Meetings by sending corporate results and sufficient information following the prescribed timeline to enable the shareholders to participate on an informed basis.

While increasing management transparency, it aims to strengthen its relationships and trust with shareholders and investors. Our stakeholders include but are not limited to customers, employees, government, shareholders, suppliers, local communities, and bankers.

CORPORATE BRIEFING SESSION

In compliance with the listing regulations of the Pakistan Stock Exchange, Company arranges corporate briefing session(s) annually to answer queries of the various stakeholders including investors and financial analysts. A Corporate Briefing Session of the Company was held on Wednesday, September 24, 2025, at 3:00 P.M through video conferencing to brief the investors/analysts/shareholders about the financial performance and future outlook of the Company.

POLICY FOR INVESTOR GRIEVANCES

The Company has an “Investor Relations Policy” that sets out the principles in providing the shareholders and prospective investors with the necessary information to make well-informed investment decisions and to ensure a level playing field. Investor grievances and complaints are very important and are properly reviewed to minimise the recurrence of similar issues in the future. The following principles are adhered to with regard to investor grievances:

1. Investors are always treated fairly.
2. Complaints raised are dealt with in a courteous and timely manner.
3. Various modes of communication like email, telephone, meetings, and raising matters at the Annual General Meeting are available to investors to raise grievances.
4. Queries and complaints are treated fairly and efficiently.
5. Employees work in good faith and without prejudice towards the interests of the creditors.
6. Detailed company information regarding financial highlights, investor information, and other requisite information specified under the relevant regulations has been placed on the corporate website of the company which is updated on a regular basis.

SAFETY OF COMPANY RECORDS

The company has a firm "Document & Record Control Policy" for establishing, approving, reviewing, changing, maintaining, replacing, retrieving, retaining, distributing, and administering control of all documents and data that relate to the Company and has taken the following concrete measures to ensure safety/security of the records and creating a paperless environment.

- All important documents such as minutes and proceedings of the Board & its sub-committees, Annual General Meetings, statutory certificates, title documents of the Company's properties and all other important communications and records are digitally scanned and archived on secured Company servers.
- All important original documents are placed in a neutral, secured, and well-known vault.
- Record keeping of accounting books is at a separate secured location.

HUMAN RESOURCES MANAGEMENT POLICIES AND SUCCESSION PLANNING

A comprehensive set of policies has been well implemented to cover all aspects related to HR. The policies focus on training, motivating, and retaining valuable human assets for the future growth of the company. To maintain the continuity of business operations, particularly at senior management and key managerial levels, a well-defined succession planning framework is in place.

INFORMATION TECHNOLOGY POLICY

A comprehensive Information Technology (IT) Policy is in place to ensure the effective and efficient use of IT resources. It provides strategic direction, sets priorities, enhances productivity, and ensures delivery of the right services to users across the organisation.

The IT Steering Committee, comprising the CEO, COO, CFO, CIO, Heads of Manufacturing, Sales & Marketing, and HR & Admin, is responsible for all major IT-related decisions. The CIO is also accountable for communicating IT security policies to all users. The Internal Audit department independently monitors compliance with these policies.

The IT Policy focuses on information security, access control, system acquisition, development, and maintenance, as well as business continuity, incident management, the company's website, and the ERP system.

WHISTLEBLOWING POLICY

We are committed to creating an atmosphere in which our people can freely communicate their concerns to their supervisors and functional Heads. The Company also has a Whistleblowing Policy in place which provides an additional avenue to employees to report any corrupt or unethical behaviour.

THE POLICY OF SECURITY CLEARANCE OF FOREIGN DIRECTORS

Committed to the well-being of our Board, the Company has in place various protocols and procedures to ensure the safety and security of its Board including foreign Directors.

ISSUES RAISED AT LAST AGM

In the 18th Annual General Meeting of the Company held on September 24, 2025, general clarifications were sought by shareholders on the Company's published financial statements, and no significant issues were raised.

DIVIDEND TO SHAREHOLDERS

The Board of Directors has recommended a final dividend of 30% per share, making a total of 50% in respect of the financial year ended June 30, 2026 which is subject to shareholders' approval.

PATTERN OF SHAREHOLDING

A statement on the pattern of shareholding along with categories of shareholders, where disclosure is required under the reporting framework and the statement of shares held by the directors and executives as of June 30, 2026, is placed on Page No. 202.

Samir M. Chinoy
Chief Executive Officer

Kamal A. Chinoy
Chairman

IT Governance & Cybersecurity

As digital technologies become increasingly integral to ISL's operations, effective IT governance and cybersecurity remain essential to maintaining business continuity, information integrity, regulatory compliance and stakeholder confidence.

The Company continues to strengthen its technology environment through a structured governance framework encompassing enterprise systems, cybersecurity controls, risk management, incident response, business continuity, digital transformation and employee awareness.

BOARD OVERSIGHT OF CYBERSECURITY

The Board of Directors recognises cybersecurity and information technology risks as key enterprise risks that may affect operational continuity, financial reporting, regulatory compliance, reputation and stakeholder confidence.

Through its governance framework and delegated committees, the Board oversees the Company's approach to cybersecurity risk management and ensures that appropriate policies, controls, monitoring mechanisms and response procedures are established and maintained.

Oversight of IT governance and cybersecurity is exercised through the Board Audit Committee, which periodically reviews significant technology risks, cybersecurity controls, audit observations and management's mitigation plans.

The Board Audit Committee receives updates on matters including:

- Cybersecurity risk posture and emerging threats;
- Information-security initiatives and controls;
- Significant technology and cybersecurity incidents;
- Audit findings and remediation progress;
- Digital-transformation initiatives; and
- Business continuity and disaster-recovery preparedness.

In the event of a material cybersecurity breach, the Board oversees management's response, including containment, recovery, applicable legal and regulatory obligations, stakeholder communication and corrective actions.

This governance structure enables technology and cybersecurity risks to be assessed and managed within ISL's broader enterprise risk-management framework.

IT GOVERNANCE AND CYBERSECURITY FRAMEWORK

ISL maintains a comprehensive IT Governance and Cybersecurity Framework designed to support business objectives while safeguarding the Company's information assets, technology infrastructure and operational environments.

The framework incorporates policies, procedures and controls covering key areas including:

- Information Security Management;
- User Access Management;
- Password and Authentication Controls;
- Change Management;
- Backup and Recovery Management;
- Incident Management and Response;
- IT Asset Management;
- Network Security;
- Endpoint Protection;
- Third-Party Access Control; and
- Business Continuity and Disaster Recovery.

The IT function periodically reviews and updates these controls in response to evolving cybersecurity threats, regulatory requirements, technological developments and changing business needs.

The Company also maintains defined incident-management procedures and reporting protocols to ensure that potential information-security events are appropriately identified, assessed, escalated and addressed.

This builds on the structured cybersecurity framework and incident-management procedures already established within ISL's IT governance environment.

ENTERPRISE SYSTEMS AND ERP GOVERNANCE

ISL utilises an industry-standard Enterprise Resource Planning (ERP) platform to integrate key business processes, including finance, sales, production, supply chain and inventory management, within a unified technology environment.

The ERP architecture uses an integrated data model to promote consistency and accuracy across interconnected modules while supporting centralised reporting and improved visibility across business functions. Automated workflows for routine activities also help reduce manual intervention and improve process efficiency.

MANAGEMENT SUPPORT AND CONTINUOUS IMPROVEMENT

Management supports the effective implementation and continuous enhancement of the ERP environment through appropriate resource allocation, regular system reviews, user support and training.

Technology requirements are periodically evaluated to ensure alignment between the ERP environment, evolving operational needs and the Company's strategic objectives.

ERP USER TRAINING

New ERP users receive role-specific training and guidance to familiarize them with relevant system functionality and controls. This is supplemented through refresher training, user support and continued knowledge-sharing to encourage effective and responsible use of enterprise systems.

ISL's established ERP training framework includes role-specific learning, hands-on support and ongoing refresher programmes.

ERP RISK AND ACCESS MANAGEMENT

ERP-related risks are addressed through structured project governance, system testing, security controls, change management, backup and recovery procedures and ongoing monitoring.

Role-based access controls restrict users to information and functionality appropriate to their responsibilities. Periodic reviews of access rights support segregation of duties and protection of sensitive information.

CYBERSECURITY EARLY WARNING AND INCIDENT MANAGEMENT

ISL has established an early-warning and incident management framework designed to enable timely identification, assessment, escalation and response to cybersecurity risks and incidents.
The framework incorporates:

- Security monitoring controls;
- Email threat-protection mechanisms;
- Endpoint-security solutions;
- Vulnerability-management processes;
- Employee reporting channels;
- Incident classification and escalation procedures;
- Centralised incident recording; and
- Management and Board reporting protocols.

Cybersecurity incidents are assessed according to defined risk and impact criteria and escalated to appropriate management levels for timely action.

The Information Technology function maintains records of reported cybersecurity incidents and established procedures support timely detection, investigation and response.

Where an incident is considered significant, it is escalated to senior management and the appropriate governance forum, including the Board Audit Committee and/or Board where warranted, to enable timely oversight, decision-making and disclosure in accordance with applicable requirements.

The early-warning framework builds on ISL's existing incident-management arrangements, which include centralised incident logging, defined detection procedures and formal reporting standards.

INDEPENDENT SECURITY ASSESSMENTS AND THIRD-PARTY RISK

ISL maintains a policy of periodically assessing its technology and cybersecurity environment through a combination of internal reviews, external audits, vulnerability assessments and penetration-testing exercises.

Security assessments encompass relevant infrastructure, business-critical applications, network environments and cybersecurity controls. Observations arising from these reviews are documented through formal remediation plans and monitored through to closure.

The Company also evaluates cybersecurity risks associated with third-party service providers and technology vendors through appropriate contractual provisions, access restrictions, security requirements and periodic reviews.

A risk register is maintained to assist in identifying and monitoring significant IT and cybersecurity risks and to incorporate relevant risk events, regulatory requirements and audit observations into the risk-management process. ISL's previous framework similarly provided for independent technology assessments and third-party risk evaluation.

The latest independent cybersecurity review was conducted during FY2025–26, with corrective and improvement actions arising from the assessment being monitored through established management-review mechanisms.

BUSINESS CONTINUITY AND DISASTER RECOVERY

ISL maintains Business Continuity and Disaster Recovery (BCDR) arrangements to support operational resilience in the event of technology disruptions, infrastructure failures, cybersecurity incidents or other unforeseen events.

Key elements include:

- Data backup and retention;
- Disaster-recovery procedures;
- Recovery of critical systems and information;
- Alternate recovery arrangements;
- Periodic backup verification;
- Recovery-testing exercises;
- Defined responsibilities and escalation protocols; and
- Communication procedures for crisis and recovery situations.

These arrangements are designed to minimise disruption to critical business activities and support timely recovery of technology services and manufacturing-support systems.

The Disaster Recovery framework also establishes designated responsibilities for crisis management and documentation of recovery activities.

CYBER INSURANCE

The Company does not currently maintain a dedicated cyber insurance policy. Cybersecurity risks are mitigated through a comprehensive security framework that includes continuous real-time monitoring of the Company's internet-facing assets using External Attack Surface Management (EASM) capabilities, along with preventive security controls, incident response procedures, business continuity arrangements, and disaster recovery capabilities. These measures support the Company's ongoing efforts to identify, assess, and manage cyber risks effectively.

ADVANCING DIGITAL TRANSFORMATION

During FY2025–26, ISL continued to advance its digital-transformation agenda through the adoption of Microsoft 365, SharePoint, Power Automate, AI-enabled productivity tools, cloud technologies and digital workflow solutions.

The Company continued to digitise and streamline business processes through:

- Workflow and approval automation;
- Centralised document management;
- Digital collaboration platforms;

- Improved project and asset tracking;
- Enhanced management reporting; and
- AI-enabled productivity and analytical tools.

These technologies have contributed to greater process transparency, reduced manual intervention, improved auditability and more timely access to information for decision-making.

ISL's digital transformation builds on its continuing adoption of process automation, cloud computing, analytics and advanced security technologies to improve governance and operational efficiency.

Going forward, the Company will continue to assess emerging technologies and their relevance to operational efficiency, reporting, governance and data-driven decision-making.

CYBERSECURITY AWARENESS AND TRAINING

ISL recognises that technology alone cannot provide effective cybersecurity protection and that employee awareness remains a critical component of cyber resilience.

The Company therefore undertakes ongoing cybersecurity education and awareness initiatives across corporate and operational locations.

- During FY2025–26, initiatives included:
- Cybersecurity awareness sessions;
- Phishing-awareness campaigns;
- Security advisories and alerts;
- Safe email-usage guidance;
- Password and authentication awareness;
- Social-engineering awareness;
- Responsible use of Company information assets; and
- Cybersecurity incident-reporting awareness.

New employees receive appropriate cybersecurity guidance as part of their induction, while existing employees are supported through periodic awareness sessions, updates and refresher communications.

These initiatives reinforce individual responsibility for protecting organisational information and help build a stronger cybersecurity culture across ISL. The Company's existing approach already provides for initial and recurring cybersecurity education for employees.

Board Committees

The Board is assisted by the following two committees to support its decision-making in their respective domains:

A. Board Audit Committee (BAC) and

B. Human Resource & Remuneration Committee (HR&RC):

A. BOARD AUDIT COMMITTEE

The Board Audit Committee comprises of the following:

1) Mr. Nihal Cassim	**Chairman**	**Independent Director**
2) Mr. Haroun Rashid	**Member**	**Non-Executive Director**
3) Mr. Mustapha A. Chinoy	**Member**	**Non-Executive Director**
4) Mr. Zaib Zaman	**Secretary**	**Chief Internal Auditor**

The BAC comprises of three (3) Directors including one (1) Independent Director. The Chief Financial Officer and the Chief Internal Auditor attend the BAC meetings, while the Chief Executive Officer is invited to attend the meetings.

The BAC also separately meets the Internal Audit team and external auditors at least once a year without the presence of the Management. Meetings of the BAC are held at least once every quarter. During the year 2025-26, the BAC held five (5) meetings. The BAC held four meetings to review and recommend to the Board the quarterly, half yearly and annual financial statements. There was one meeting held in June 2026 specifically to review in detail the risks associated with the business and the mitigating steps that the Management has taken to address them. The Chief Internal Auditor is the Secretary of the BAC. The minutes of the meetings of the BAC were circulated to all Directors, and the Chief Financial Officer. The Chairman of Board Audit Committee attended the Annual General Meeting dated September 24, 2025, to answer any queries pertaining to the Board Audit Committee's activities.

TERMS OF REFERENCE OF THE BOARD AUDIT COMMITTEE

The BAC is mainly responsible for reviewing financial statements, ensuring adequacy of internal controls to align operations in accordance with the mission, vision & business plans, and monitoring compliance with all applicable laws and accounting / financial reporting standards.

The salient features of terms of reference of the BAC are as follows:

1. Recommending to the Board the appointment of external auditors.

2. Consideration of questions regarding resignation or removal of external auditors, audit fees and provision by the external auditors of any services to the Company in addition to the audit of financial statements.

3. Determination of appropriate measures to safeguard the Company's assets.

4. Review the Enterprise Risk Management system and assess the adequacy and monitoring by the Management.

5. Review of quarterly, half-yearly and annual financial statements of the Company, prior to their approval by the Board, focusing on major judgement areas, significant adjustments resulting from the audit, any changes in accounting policies and practices, and compliance with applicable accounting standards, listing regulations and other statutory requirements.

6. Facilitating the external audit and discussion with external auditors on major observations arising from audit and any matter that the auditors may wish to highlight (in the absence of the Management, where necessary).

7. Review of the Management Letter issued by external auditors and the Management's response thereto.

8. Review of the scope and extent of Internal Audit and ensuring that the Internal Audit function is adequately resourced and placed within the organisation.

9. Consideration of major findings of internal investigations and the Management's response thereto.

10. Ascertaining that the internal control system including financial and operational controls, accounting system and reporting structure are adequate and effective.

11. Review of Company's statement on internal control systems prior to endorsement by the Board.

12. Monitoring compliance with statutory requirements relating to financial reporting.

B) HUMAN RESOURCES & REMUNERATION COMMITTEE

1)	**Ms. Nausheen Ahmad**	**Chairperson**	**Independent Director**
2)	**Mr. Kamal A. Chinoy**	**Member**	**Non-Executive Director**
3)	**Mr. Mustapha A. Chinoy**	**Member**	**Non-Executive Director**
4)	**Mr. Samir M. Chinoy**	**Ex-Officio-Member**	**Chief Executive Officer**
5)	**Mr. Muhammad Bilal**	**Secretary**	**HOD Human Resources**

The Committee comprises four (4) members. The Chairperson is an independent director. Meetings are conducted at least twice a year or at such other frequency as the Chairperson may determine. Head of Human Resources is the Secretary of the Committee. The minutes of the HR&RC meetings are provided to all members and Directors. The Committee held two (2) meetings during the year.

TERMS OF REFERENCE OF HUMAN RESOURCES & REMUNERATION COMMITTEE

The Committee defines the HR policy framework and makes recommendations to the Board in the evaluation and approval of employee benefit plans and succession planning.

The salient features of the Terms of Reference for HR&RC are as follows:

1. Major HR Policy / frameworks including compensation.

2. Overall organisational structure.

3. Organisation model and periodically seek the assessment of the same.

4. Succession planning for key executives, including the CEO.

5. Recommend to the Board, the selection, remuneration, development and evaluation of the CEO, CFO, Chief Internal Auditor, and the Company Secretary.

6. Consider and approve, on recommendations of the CEO, the evaluation, development and compensation of key management positions who report directly to the CEO.

7. The CEO, being a member of the HR&RC shall not be a part of Committee meetings if his/her compensation / performance is being discussed / evaluated.

8. Compensation of the non-executive directors.

9. Board Remuneration Policy & Procedure.

10. Board Evaluation Policy and Procedure for the Board as a whole and for the Individual Directors

Directors' Participation in Board and Sub-committee Meetings

Board/Sub-committee	Board Meetings	Board Audit Committee Meetings	Human Resource & Remuneration Committee meetings
Meetings held during 2025-2026	5	5	2
Mr. Kamal A. Chinoy	5/5	-	2/2
Mr. Haroun Rashid	5/5	4	-
Mr. Kenichi Hotta	4/5	-	-
Dr. Amjad Waheed	1/5*	1/5*	1/2*
Mr. Mustapha A. Chinoy	5/5	5	2/2
Ms. Nausheen Ahmad	5/5	-	2/2
Mr. Nihal Cassim	5/5	5	-
Ms. Nazafreen Saigol Lakhani	4/5**	-	-
Mr. Yousuf H. Mirza	5/5	-	-
Mr. Samir M. Chinoy	5/5	-	2/2

* Dr. Amjad Waheed ceased to be a Director following the Election of Directors held in September 2025, prior to which he attended 1 Board Meeting and 1 BAC meeting during the current year.

** Ms. Nazafreen Saigol Lakhani was elected to the Board of Directors in September 2025 in place of Dr. Amjad Waheed. She attended all 4 Board meetings held during her tenure in the current year.

Management Team

Good corporate governance is the basis of our decision making & control process. The management's decision making is based on long-term strategic objectives in which the Board provides strategic oversight and guidance to the management and monitors the performance of the Company regarding business objectives, shareholders' interests and regulatory compliance.

The management committee is headed by the Chief Executive Officer, and the committee members are:

1) Mr. Samir M. Chinoy	Chief Executive Officer
2) Mr. Usman Ahmed	Chief Financial Officer
3) Mr. Muhammad Bilal	Head of Human Resources
4) Mr. Zafar Majeed	Head of Manufacturing
5) Mr. Ibrahim Memon	Head of Information Technology
6) Mr. Mustafa Khan	Head of Sales & Marketing
7) Mr. Yasir Sohail	General Manager Production
8) Mr. M. Faheem	General Manager Service Centre
9) Mr. Zohaib Raza Merchant	Company Secretary & Head of Legal

Report of the Audit Committee

INTRODUCTION

The Audit Committee ("Committee") of International Steels Limited ("Company"), appointed by the Board of Directors ("Board"), comprises of three (3) Directors including one (1) Independent Director. The Chairman of the Committee, Mr. Nihal Cassim, is an Independent Director. The Committee collectively possesses significant expertise in economic, finance, and business operations.

During the financial year, five (5) meetings of the Committee were held. The Chief Executive Officer ("CEO"), and Chief Financial Officer ("CFO") attended these meetings by invitation. The Committee held four meetings to review and recommend to the Board the quarterly, half yearly and annual financial statements. There was one meeting held in June 2026 specifically to review in detail the risks associated with the business and the mitigating steps that the Management has taken to address them. The Chief Internal Auditor is the Secretary of the Committee. The minutes of the meetings of the Committee were circulated to all Directors, and the Chief Financial Officer. The external auditors were present in two (2) meetings where financial statements and audit-related matters were discussed.

GOVERNANCE & REGULATORY COMPLIANCE

1. The Committee confirms that the Company has fully complied, without any material departures, with:

    - Mandatory and voluntary provisions of the Pakistan Stock Exchange's listing regulations;
    - Listed Companies (Code of Corporate Governance) Regulations, 2019;
    - International best practices of governance.

2. The Company issued a Statement of Compliance with the Code of Corporate Governance which was reviewed and certified by the external auditors.

FINANCIAL REPORTING & DISCLOSURES

1. The Committee reviewed the quarterly, half-yearly and annual financial statements and recommended them for approval by the Board.
2. Appropriate accounting policies have been consistently applied. Applicable accounting standards were followed in the preparation of the financial statements of the Company on a going concern basis for the year ended June 30, 2026, which fairly present the state of affairs, results of operations, profits, cash flows, and changes in equity of the Company for the year under review.
3. Accounting estimates are based on reasonable and prudent judgement. Proper, accurate, and adequate accounting records have been maintained by the Company in accordance with the Companies Act, 2017.
4. The Chief Executive Officer and the Chief Financial Officer have endorsed the financial statements of the Company along with Chairman and Directors' Reports. They acknowledge their responsibility for a true and fair presentation of the financial statements, the accuracy of reporting, compliance with regulations & applicable accounting standards and establishment & maintenance of internal control system of the Company.

RELATED PARTY TRANSACTIONS

1. The Committee reviewed all related party transactions, recommended them for approval of the shareholders in the Annual General Meeting after ratification from the Board.

INTERNAL AUDIT OVERSIGHT

1. The Company's Internal Audit function is being led by the Chief Internal Auditor in compliance with the Code of Corporate Governance, who is assisted by in-house staff. The Chief Internal Auditor reports directly to the Chairman of the Committee.
2. The Company's system of internal control is sound in design and has been continually evaluated for effectiveness.
3. The Board Audit Committee has ensured the achievement of operational, compliance & financial reporting objectives, safeguarding the assets of the Company and shareholders' wealth through effective controls and risk management at all levels within the Company.

4. The internal audit department carried out independent audits in accordance with an internal audit plan which was approved by the Committee. Further, the Committee has reviewed material internal audit findings and management's response thereto, taking appropriate action or escalating the matters to the Board where necessary.

5. Coordination between the external and internal auditors was facilitated to ensure efficiency and contribution to the Company's objectives, including a reliable financial reporting system and compliance with laws and regulations.

EXTERNAL AUDIT OVERSIGHT

1. The statutory auditors of the Company, A.F. Ferguson & Co., Chartered Accountants, have completed their audit of the Company's financial statements and the Statement of Compliance with the Code of Corporate Governance for the year ended June 30, 2026 and shall retire at the conclusion of the 19th Annual General Meeting.

2. The Management Letter is required to be submitted within forty-five (45) days of the date of the Auditors' Report on the financial statements under the Listing Regulations & the Listed Companies (Code of Corporate Governance) Regulations 2019 and shall therefore accordingly be discussed in the next Committee meeting.

3. The audit firm has been given a satisfactory rating under the Quality Control Review Programme of the Institute of Chartered Accountants of Pakistan (ICAP) and the firm is fully compliant with the International Federation of Accountants (IFAC) Guidelines on Code of Ethics, as adopted by ICAP. The auditors have indicated their willingness to continue as auditors.

4. Being eligible for reappointment under the Listing Regulations & the Listed Companies (Code of Corporate Governance) Regulations 2019, the Board Audit Committee recommends their reappointment for the year ended June 30, 2027 on terms and conditions to be negotiated by the Chief Executive Officer.

COMMITTEE EVALUATION & CONCLUSION

The Committee confirms that all statutory and regulatory obligations, as well as best governance practices, were met during the year.

Nihal Cassim
Chairman- Board Audit Committee

Karachi
August 17, 2026

pwc

A·F·FERGUSON&CO.

INDEPENDENT AUDITOR'S REVIEW REPORT

TO THE MEMBERS OF INTERNATIONAL STEELS LIMITED

Review Report on the Statement of Compliance Contained in Listed Companies (Code of Corporate Governance) Regulations, 2019

We have reviewed the enclosed Statement of Compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2019 (the Regulations) prepared by the Board of Directors of International Steels Limited (the Company) for the year ended June 30, 2026 in accordance with the requirements of regulation 36 of the Regulations.

The responsibility for compliance with the Regulations is that of the Board of Directors of the Company. Our responsibility is to review whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Regulations and report if it does not and to highlight any non-compliance with the requirements of the Regulations. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Regulations.

As a part of our audit of the financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Regulations require the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval, its related party transactions. We are only required and have ensured compliance of this requirement to the extent of the approval of the related party transactions by the Board of Directors upon recommendation of the Audit Committee.

Based on our review, nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the requirements contained in the Regulations as applicable to the Company for the year ended

June 30, 2026.

A.F. Ferguson & Co.
Chartered Accountants
Karachi

Dated: September 14, 2026
UDIN: CR202610059OHAKfgsBD

Statement of Compliance

With Listed Companies (Code of Corporate Governance) Regulations, 2019

INTERNATIONAL STEELS LIMITED FOR THE YEAR ENDED JUNE 30, 2026

The Company has complied with the requirements of the Regulations in the following manner:

1. The total number of directors is nine (9) as per the following:

A	Male	Seven (7)
B	Female	Two (2)

2. The composition of the Board is as follow:

Category	Name(s)
Independent Directors	Mr. Nihal Cassim
Female Director (Independent Director)	Ms. Nausheen Ahmad Ms. Nazafreen Saigol Lakhani
Non-Executive Directors	Mr. Kamal A. Chinoy Mr. Mustapha A. Chinoy Mr. Haroun Rashid Mr. Kenichi Hotta Mr. Yousuf H. Mirza
Executive Directors	*Mr. Samir M. Chinoy

*Mr. Samir M. Chinoy, the Chief Executive Officer of the Company, a deemed director as defined in Section 188(3) of the Companies Act, 2017.

3. The directors have confirmed that none of them are serving as a director in more than seven listed companies, including this Company;

4. The Company has prepared a Code of Conduct and has ensured that appropriate steps have been taken to disseminate it throughout the Company along with its supporting policies and procedures;

5. The Board has developed a vision / mission statement, overall corporate strategy and significant policies of the Company. The Board has ensured that a complete record of particulars of the significant policies along with their date of approval or updating is maintained by the Company;

6. All the powers of the Board have been duly exercised and decisions on relevant matters have been taken by the Board/shareholders as empowered by the relevant provisions of the Companies Act 2017, ("Act") and these Regulations;

7. The meetings of the Board were presided over by the Chairman. The Board has complied with the requirements of Act and the Regulations with respect to frequency, recording and circulating minutes of meeting of the Board;

8. The Board has a formal policy and transparent procedures for the remuneration of directors in accordance with the Act and these Regulations;

9. The directors were apprised of their duties and responsibilities from time to time. The directors either have already attended directors' training as required in previous years or are exempted from the requirements of the Directors' Training Programme. In case of one foreign director, the Company is in the process of obtaining

confirmation from Securities and Exchange Commission of Pakistan regarding the equivalency of his training from institution outside Pakistan. Additionally, for one director elected in September 2025, the standard one-year timeframe to complete the Directors' Training Programme under the Listed Companies (Code of Corporate Governance) Regulations, 2019 applies, and the certification will be obtained within the prescribed statutory period.

10. The Board has approved the appointment of the Chief Financial Officer, Company Secretary and Head of Internal Audit, including their remuneration and terms and conditions of employment and complied with relevant requirements of the Regulations;

11. The Chief Financial Officer and Chief Executive Officer duly endorsed the financial statements before approval of the Board;

12. The Board has formed the following committees comprising of the following members:

A. BOARD AUDIT COMMITTEE

1.	**Mr. Nihal Cassim**	**Chairman**	**Independent Director**
2.	**Mr. Mustapha A. Chinoy**	**Member**	**Non-Executive Director**
3.	**Mr. Haroun Rashid**	**Member**	**Non-Executive Director**

B. HUMAN RESOURCE & REMUNERATION COMMITTEE

1.	**Ms. Nausheen Ahmad**	**Chairperson**	**Independent Director**
2.	**Mr. Kamal A. Chinoy**	**Member**	**Non-Executive Director**
3.	**Mr. Mustapha A. Chinoy**	**Member**	**Non-Executive Director**
4.	**Mr. Samir M. Chinoy**	**Ex-Officio-Member**	**Chief Executive Officer**

13. The terms of reference of the aforesaid committees have been formed, documented, and advised to the committees for compliance;

14. The frequency of meetings of the committees was as follows:

i. Board Audit Committee: 5

ii. HR and Remuneration Committee: 2

15. The Board has set up an effective Internal Audit function experienced for the purpose and are conversant with the policies and procedures of the Company;

16. The statutory auditors of the Company have confirmed that they have been given a satisfactory rating under the Quality Control Review programme of the Institute of Chartered Accountants of Pakistan (ICAP) and registered with Audit Oversight Board of Pakistan, that they and all their partners are in compliance with International Federation of Accountants (IFAC) guidelines on Code of Ethics as adopted by the ICAP and that they and the partners of the firm involved in the audit are not a close relative (spouse, parent, dependent and non-dependent children) of the Chief Executive Officer, Chief Financial Officer, Head of Internal Audit, Company Secretary or any director of the Company;

17. The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the Act, these Regulations or any other regulatory requirement and the auditors have confirmed that they have observed IFAC guidelines in this regard;

18. We confirm that all requirements of the Regulations 3, 6, 7, 8, 27, 32, 33 and 36 of the Regulations have been complied with; and

19. Explanation for non-compliance with requirements, other than Regulations 3, 6, 7, 8, 27, 32, 33 and 36 (non-mandatory requirements) are below:

S.No.	Requirement	Explanation	Reg. No.
1	All directors of a company shall attend its general meeting(s), (ordinary & extra-ordinary unless precluded from doing so due to any reasonable cause.	Seven (7) directors of the Board attended the 18th Annual General Meeting. Dr. Amjad Waheed and Mr. Kenichi Hotta were granted leave of absence.	10
2	The Board may constitute a separate committee, designated as the nomination committee, of such number and class of Directors, as it may deem appropriate in its circumstances.	The responsibilities as prescribed for the nomination committee are being addressed at Board level as and when needed so a separate committee is not considered to be necessary.	29
3	The Board may constitute the risk management committee, of such number and class of directors, as it may deem appropriate in its circumstances, to carry out a review of effectiveness of risk management procedures and present a report to the Board.	The Board has tasked the Board Audit Committee to oversee risk management related matters of the Company.	30
4	The company may post on its website key elements of its significant policies including but not limited to the following: (i) communication and disclosure policy; (ii) risk management policy; (iii) internal control policy; (iv) whistleblowing policy; (v) corporate social responsibility / sustainability / environmental, social and governance related policy; and (vi) DE&I Policy and Protection against harassment at workplace	As the regulation provides concession with respect to disclosure of key elements of significant policies on the website, only those policies which are considered necessary, have been posted.	35(1)

S.No.	Requirement	Explanation	Reg. No.
5	Role of the Board and its members to address sustainability risk and opportunities. The Board is responsible for setting the Company's sustainability strategies, priorities and targets to create long-term Corporate value. The Board may establish a dedicated sustainability committee.	The Board is currently managing the sustainability aspect. A separate committee is currently not in place, but the Board has agreed in principle that the committee will be formed in due course.	10(A)

ON BEHALF OF THE BOARD

Samir M. Chinoy
Chief Executive Officer
International Steels Limited

Kamal A. Chinoy
Chairman
International Steels Limited

International Steels Limited

GENDER PAY GAP STATEMENT UNDER CIRCULAR NO. 10 OF 2024

The following is the gender pay gap calculated for the year ended June 30, 2026.

i. Mean Gender Pay Gap: -3.83

ii. Median Gender Pay Gap: 10.49

iii. Any other details as deemed relevant:

International Steels Limited is committed to fostering a workplace where diversity, equity, and inclusion are at the core of everything we do. We are putting efforts into promoting gender diversity with an environment where all employees can thrive, contribute, and reach their full potential.

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Samir M. Chinoy
CEO – International Steels Limited

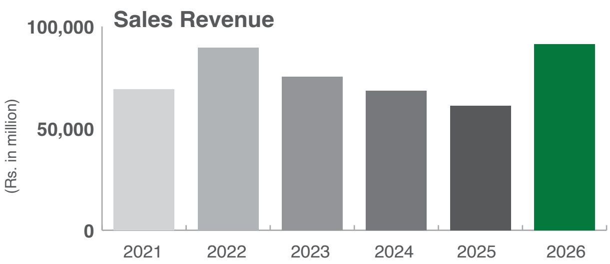
Growth Takes Shape

Resilience, built into enduring strength.

Financial Highlights

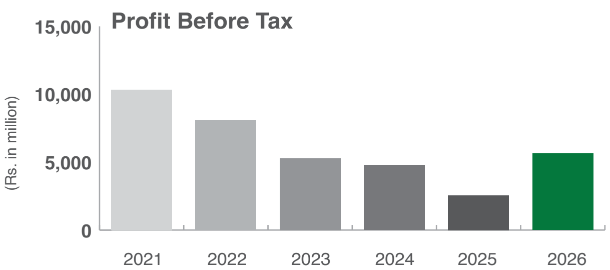
	2026	2025	%	
	(Rs. in '000)			
Sales	**93,349,190**	62,310,883	49.8	+
Gross profit	**10,727,833**	5,344,244	100.7	+
Operating profit	**7,181,737**	3,317,893	116.5	+
Profit before tax	**5,548,209**	2,449,609	126.5	+
Profit after tax	**3,673,234**	1,559,261	135.6	+
Earnings per share - Basic & Diluted (Rupees)	**8.44**	3.58	135.5	+
Shareholders' equity	**26,810,796**	25,110,622	6.8	+
Property, plant & equipment	**19,904,352**	21,170,633	6.0	-
Book value per share (Rupees)	**61.63**	57.73	6.8	+

BUSINESS GROWTH



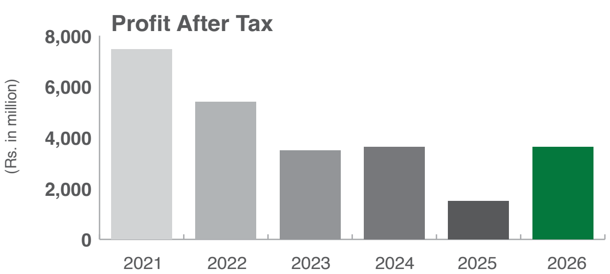
Sales Revenue Growth

49.81% Over 2025 5.99% CAGR Over 5 Years



Profit Before Tax

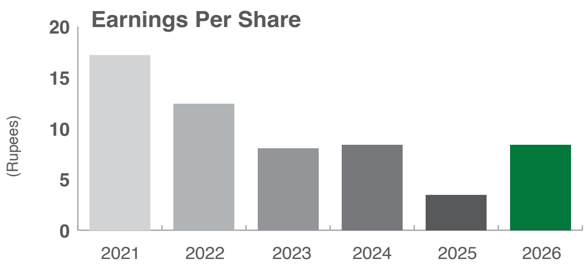
126.49% Over 2025 -11.63% CAGR Over 5 Years



Profit After Tax

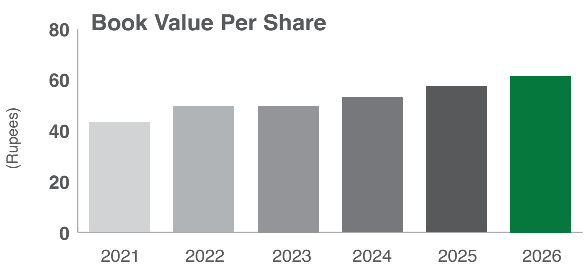
135.58% Over 2025 -13.23% CAGR Over 5 Years

SHAREHOLDER VALUE ACCRETION



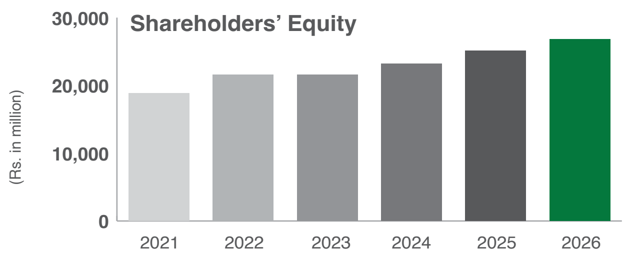
Earnings Per Share Growth

135.5% Over 2025 -13.23% CAGR Over 5 Years



Book Value Per Share

6.77% Over 2025 7.26% CAGR Over 5 Years



Shareholders' Equity Growth

6.77% Over 2025 7.26% CAGR Over 5 Years

Analysis of Financial Statements

Statement of Financial Position

	2026	2025	2024	2023	2022	2021
	(Rs. in '000)					
Property, plant and equipment	**19,904,352**	21,170,633	20,016,449	20,304,569	20,749,605	19,179,617
Right-of-use assets	**158,873**	17,803	23,846	43,839	63,725	19,318
Intangible Assets	**292,400**	329,540	408,853	309,580	176,866	885
Investment in an associate	**-**	87,945	-	-	-	-
Current assets	**34,888,123**	28,461,598	24,240,632	21,733,594	34,914,860	22,519,723
Asset classified as held for sale	**350,000**	-	-	-	-	-
Total assets	**55,593,748**	50,067,519	44,689,780	42,391,582	55,905,056	41,719,543
Shareholders' equity	**26,810,796**	25,110,622	23,197,430	21,683,880	21,596,089	18,887,640
Non current liabilities	**1,824,262**	2,642,713	2,759,337	3,301,090	5,095,864	6,474,761
Current portion of long term financing	**184,571**	199,282	344,944	377,378	1,419,495	1,462,435
Short term borrowings	**10,666,075**	4,549,118	3,560,288	3,334,225	17,359,553	6,796,345
Other current liabilities	**16,108,044**	17,565,784	14,827,781	13,695,009	10,434,055	8,098,362
Total equity and liabilities	**55,593,748**	50,067,519	44,689,780	42,391,582	55,905,056	41,719,543

VERTICAL ANALYSIS

	2026	2025	2024	2023	2022	2021
	Percentage					
Property, plant and equipment	**35.8**	42.3	44.8	47.9	37.1	46.0
Right-of-use assets	**0.3**	0.0	0.1	0.1	0.1	0.0
Intangible Assets	**0.5**	0.7	0.9	0.7	0.3	0.0
Investment in an associate	**-**	0.2	-	-	-	-
Current assets	**62.2**	56.8	54.2	51.3	62.5	54.0
Asset classified as held for sale	**0.6**	-	-	-	-	-
Total assets	**100.0**	100.0	100.0	100.0	100.0	100.0
Shareholders' equity	**48.2**	50.2	51.9	51.2	38.6	45.3
Non current liabilities	**3.3**	5.3	6.2	7.8	9.1	15.5
Current portion of long term financing	**0.3**	0.4	0.8	0.9	2.5	3.5
Short term borrowings	**19.2**	9.1	8.0	7.9	31.1	16.3
Other current liabilities	**29.0**	35.1	33.2	32.3	18.7	19.4
Total equity and liabilities	**100.0**	100.0	100.0	100.0	100.0	100.0

HORIZONTAL ANALYSIS

	2026	2025	2024	2023	2022	2021
	Percentage					
Property, plant and equipment	**(6.0)**	5.8	(1.4)	(2.1)	8.2	(7.1)
Right-of-use assets	**792.4**	(25.3)	(45.6)	(31.2)	229.9	(60.9)
Intangible Assets	**(11.3)**	(19.4)	32.1	75.0	19,884.9	(26.1)
Investment in an associate	**(100.0)**	-	-	-	-	-
Current assets	**22.6**	17.4	11.5	(37.8)	55.0	1.6
Asset classified as held for sale	**-**	-	-	-	-	-
Total assets	**11.0**	12.0	5.4	(24.2)	34.0	(2.7)
Shareholders' equity	**6.8**	8.2	7.0	0.4	14.3	48.4
Non current liabilities	**(31.0)**	(4.2)	(16.4)	(35.2)	(21.3)	(1.4)
Current portion of long term financing	**(7.4)**	(42.2)	(8.6)	(73.4)	(2.9)	(1.7)
Short term borrowings	**134.5**	27.8	6.8	(80.8)	155.4	(41.0)
Other current liabilities	**(8.3)**	18.5	8.3	31.3	28.8	(23.3)
Total equity and liabilities	**11.0**	12.0	5.4	(24.2)	34.0	(2.7)

Analysis of Financial Statements

Statement of Financial Position

The Company's statement of financial position reflects a stable asset base with a visible shift towards working-capital deployment during FY 2025-26. Total assets increased by 11.0% to Rs. 55.6 billion, broadly returning to the asset scale recorded in FY 2021-22. The increase was primarily reflected in current assets, which grew by 22.6% to Rs. 34.9 billion and represented 62.8% of total assets at year-end.

Property, plant and equipment

Property, plant and equipment remained the largest non-current asset category, standing at Rs. 19.9 billion at year-end. However, its share of total assets reduced to 35.8% from 42.3% in the previous year, indicating that the expansion in the balance sheet during FY 2025-26 was driven more by current assets than by fixed capital additions.

Shareholders' equity

Shareholders' equity continued to provide a strong funding base, increasing to Rs. 26.8 billion from Rs. 25.1 billion in the previous year. Equity represented 48.2% of total assets at year-end. The six-year trend reflects a materially stronger equity base compared with FY 2020-21, when shareholders' equity stood at Rs. 18.9 billion.

Liability

The liability profile shows a continued reduction in long-term obligations. Non-current liabilities declined to Rs. 1.8 billion from Rs. 2.6 billion in FY 2025-26 and represented only 3.3% of total assets, compared with 15.5% in FY 2020-21. The current portion of long-term financing has also reduced significantly over the six-year period, reflecting progressive repayment of long-term obligations.

Borrowings

The principal movement during FY 2025-26 was the increase in short-term borrowings, which rose to Rs. 10.7 billion from Rs. 4.5 billion in the previous year. Short-term borrowings represented 19.2% of total assets, compared with 9.1% in FY 2024-25. This should be read together with the increase in current assets during the year and reinforces the importance of continued working capital discipline, inventory planning and timely conversion of current assets into cash.

Summary

Overall, the six-year analysis indicates that the Company has maintained a sound capital structure, supported by a growing equity base and lower long-term liabilities. The FY 2025-26 balance sheet, however, reflects a more working-capital-intensive position, with higher current assets and increased short-term borrowings. The focus going forward remains on maintaining an optimal balance between liquidity, borrowing levels, operational growth and return generation.

Analysis of Financial Statements

Statement of Profit and Loss

	2026	2025	2024	2023	2022	2021
	(Rs. in '000)					
Sales - Net	**93,349,190**	62,310,883	69,299,633	76,753,334	91,423,698	69,796,240
Cost of sales	**(82,621,357)**	(56,966,639)	(60,726,441)	(66,145,658)	(79,042,389)	(56,304,367)
Gross profit	**10,727,833**	5,344,244	8,573,192	10,607,676	12,381,309	13,491,873
Administrative, Selling and Distribution expenses	**(3,546,096)**	(2,026,351)	(2,563,213)	(1,386,281)	(1,902,937)	(1,424,515)
Operating Profit	**7,181,737**	3,317,893	6,009,979	9,221,395	10,478,372	12,067,358
Other expenses	**(982,220)**	(366,557)	(588,930)	(1,921,613)	(1,356,009)	(1,276,659)
Other income	**142,757**	258,923	133,384	155,796	200,971	315,833
Share of net income of associate	**419,833**	44,921	-	-	-	-
Finance costs	**(1,213,898)**	(805,571)	(856,088)	(2,264,167)	(1,322,584)	(811,931)
Profit before taxation	**5,548,209**	2,449,609	4,698,345	5,191,411	8,000,750	10,294,601
Taxation	**(1,874,975)**	(890,348)	(1,043,531)	(1,672,621)	(2,588,560)	(2,828,270)
Profit after taxation	**3,673,234**	1,559,261	3,654,814	3,518,790	5,412,190	7,466,331

VERTICAL ANALYSIS

	Percentage					
Sales - Net	**100.0**	100.0	100.0	100.0	100.0	100.0
Cost of sales	**(88.5)**	(91.4)	(87.6)	(86.2)	(86.5)	(80.7)
Gross profit	**11.5**	8.6	12.4	13.8	13.5	19.3
Administrative, Selling and Distribution expenses	**(3.8)**	(3.3)	(3.7)	(1.8)	(2.1)	(2.0)
Other expenses	**(1.1)**	(0.6)	(0.8)	(2.5)	(1.5)	(1.8)
Other income including income from associate	**0.6**	0.5	0.2	0.2	0.2	0.5
Profit before finance costs	**7.2**	5.2	8.0	9.7	10.2	15.9
Finance costs	**(1.3)**	(1.3)	(1.2)	(2.9)	(1.4)	(1.2)
Profit before taxation	**5.9**	3.9	6.8	6.8	8.8	14.7
Taxation	**(2.0)**	(1.4)	(1.5)	(2.2)	(2.8)	(4.1)
Profit after taxation	**3.9**	2.5	5.3	4.6	5.9	10.7

HORIZONTAL ANALYSIS

	Percentage					
Sales - Net	**49.8**	(10.1)	(9.7)	(16.0)	31.0	45.2
Cost of sales	**45.0**	(6.2)	(8.2)	(16.3)	40.4	28.3
Gross profit	**100.7**	(37.7)	(19.2)	(14.3)	(8.2)	220.3
Administrative, Selling and Distribution expenses	**75.0**	(20.9)	84.9	(27.2)	33.6	23.1
Other expenses	**168.0**	(37.8)	(69.4)	41.7	6.2	281.9
Other income including income from associate	**85.2**	127.8	(14.4)	(22.5)	(36.4)	789.1
Profit before finance costs	**107.7**	(41.4)	(25.5)	(20.0)	(16.1)	302.9
Finance costs	**50.7**	(5.9)	(62.2)	71.2	62.9	(64.9)
Profit before taxation	**126.5**	(47.9)	(9.5)	(35.1)	(22.3)	2,228.2
Taxation	**110.6**	(14.7)	(37.6)	(35.4)	(8.5)	(5,468.8)
Profit after taxation	**135.6**	(57.3)	3.9	(35.0)	(27.5)	1,408.8

Analysis of Financial Statements

Statement of Profit and Loss

Sales and Cost of Sales

The Company delivered a strong recovery in profitability during FY 2025-26, supported by a significant increase in revenue and improved gross margin. Net sales increased by 49.8% to Rs. 93.3 billion, compared with Rs. 62.3 billion in the previous year. Cost of sales increased by 45.0%, which was lower than the growth in revenue, resulting in gross profit more than doubling to Rs. 10.7 billion. Gross margin improved to 11.5%, compared with 8.6% in FY 2024-25, reflecting improved operating conversion during the year.

Operating Expenses

Administrative, selling and distribution expenses increased to Rs. 3.5 billion, representing 3.8% of sales compared with 3.3% in the previous year. Despite this increase, operating profit improved substantially to Rs. 7.2 billion, compared with Rs. 3.3 billion in FY 2024-25. Operating profit before finance costs improved to 7.2% of sales from 5.2%, demonstrating stronger absorption of operating costs on the back of higher revenue and improved gross profitability.

Finance Cost and other expenses

Other expenses increased to Rs. 982 million, while finance cost rose to Rs. 1.2 billion during the year. Finance cost remained broadly stable as a percentage of sales at 1.3%, despite higher absolute borrowings and business volumes. The Company also recorded share of net income from associate of Rs. 420 million, compared with Rs. 45 million in the previous year, which supported overall profitability.

Profitability

Profit before taxation increased by 126.5% to Rs. 5.5 billion, compared with Rs. 2.4 billion in FY 2024-25. Taxation amounted to Rs. 1.9 billion, resulting in profit after taxation of Rs. 3.7 billion, compared with Rs. 1.6 billion in the previous year. Net profit margin improved to 3.9% from 2.5%, while profit after taxation increased by 135.6% year-on-year.

Summary

Over the six-year period, FY 2025-26 reflects a strong rebound from the profitability of FY 2024-25. While current year sales exceeded the levels recorded in most prior years, profitability margins remain below the exceptional levels achieved in FY 2020-21 and FY 2021-22. The trend highlights the importance of sustained margin management, cost discipline, efficient working capital deployment and financing-cost control in preserving profitability through industry cycles.

Analysis of Financial Statements

Statement of Cash Flows

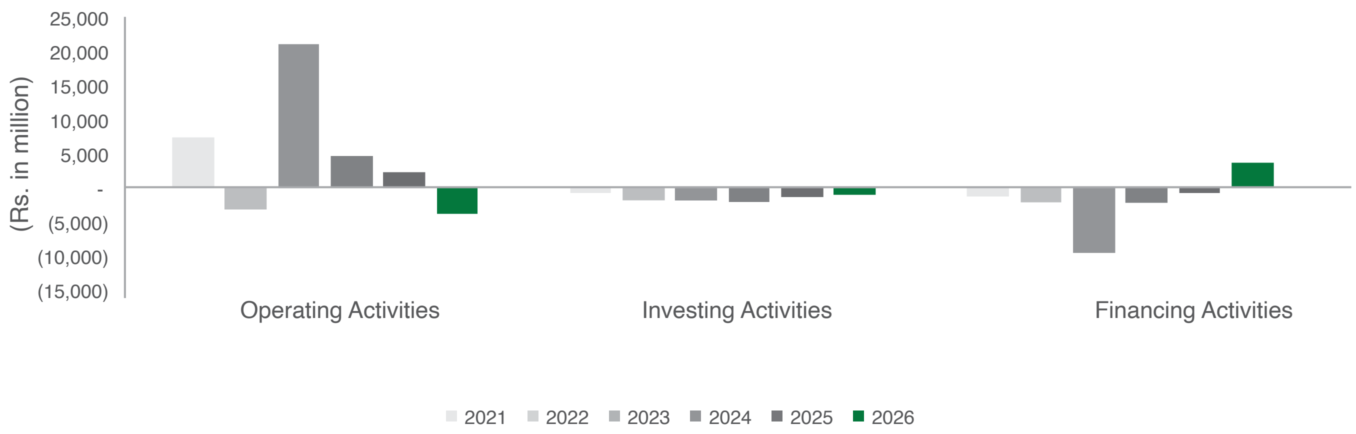
	2026	2025	2024	2023	2022	2021
	(Rs. in '000)					
Net cash generated / (used in) from operating activities	**(3,953,868)**	2,301,158	4,978,716	22,361,723	(3,453,241)	8,043,275
Net cash used in from investing activities	**(856,982)**	(1,182,625)	(2,077,199)	(1,740,795)	(1,711,067)	(483,513)
Net cash (used in) / generated from financing activities	**3,911,953**	(689,898)	(2,024,326)	(9,993,707)	(2,082,025)	(1,275,015)
Net increase / (decrease) in cash and cash equivalents	**(898,897)**	428,635	877,191	10,627,221	(7,246,333)	6,284,747

VERTICAL ANALYSIS

	Percentage					
Net cash generated / (used in) from operating activities	**(439.9)**	536.9	567.6	210.4	(47.7)	128.0
Net cash used in from investing activities	**(95.3)**	(275.9)	(236.8)	(16.4)	(23.6)	(7.7)
Net cash (used in) / generated from financing activities	**435.2**	(161.0)	(230.8)	(94.0)	(28.7)	(20.3)
Net increase / (decrease) in cash and cash equivalents	**(100.0)**	100.0	100.0	100.0	(100.0)	100.0

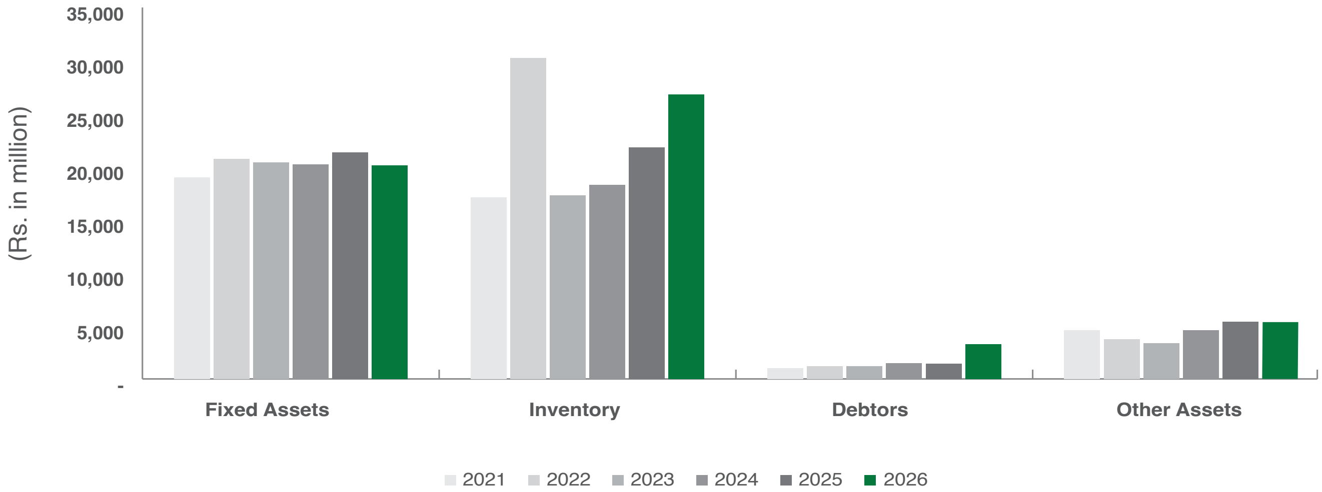
HORIZONTAL ANALYSIS

	Percentage					
Net cash generated / (used in) from operating activities	**(271.8)**	(53.8)	(77.7)	747.6	(142.9)	307.0
Net cash used in from investing activities	**27.5**	(43.1)	(19.3)	(1.7)	(253.9)	77.8
Net cash (used in) / generated from financing activities	**667.0**	(65.9)	79.7	(380.0)	(63.3)	40.2
Net increase / (decrease) in cash and cash equivalents	**(309.7)**	(51.1)	(91.7)	246.7	(215.3)	369.0

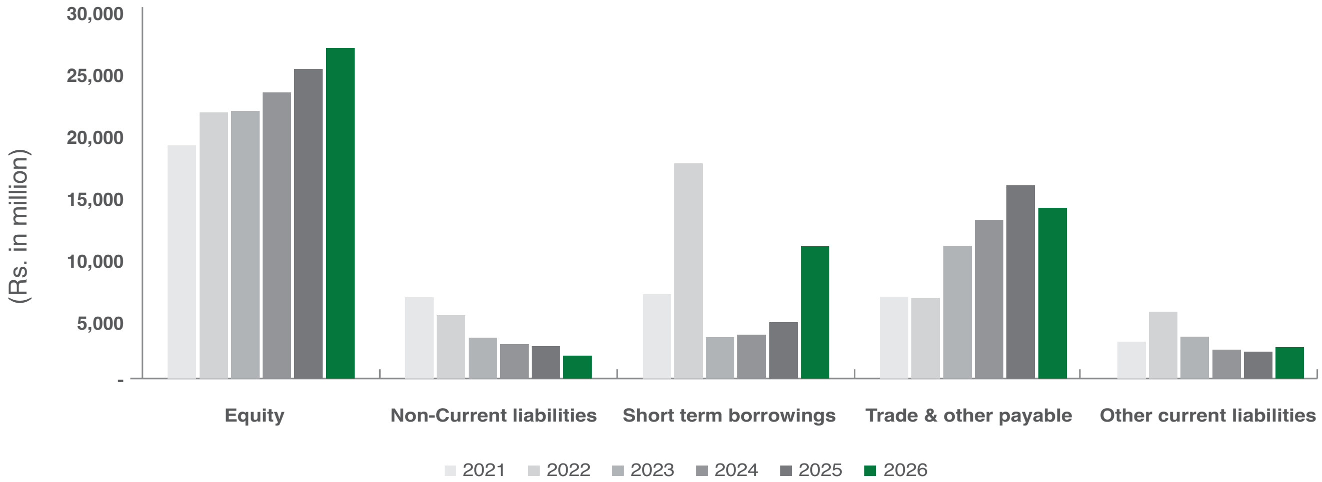


Analysis of Financial Statements

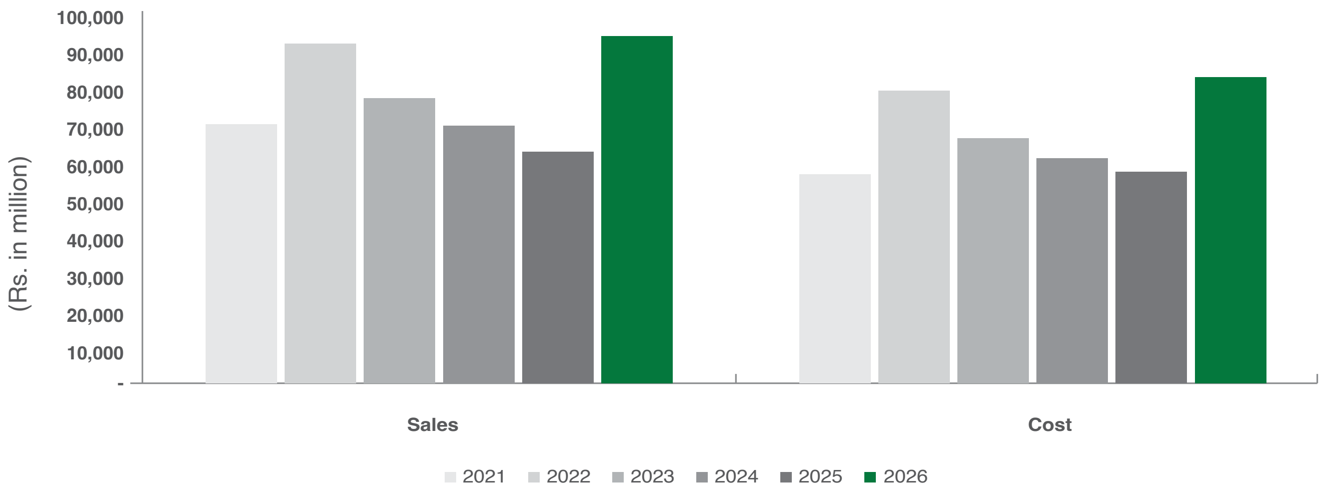
ASSETS



EQUITY & LIABILITIES

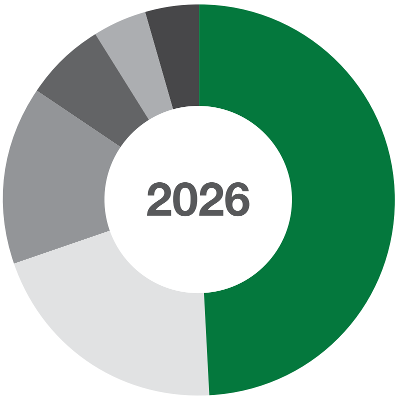


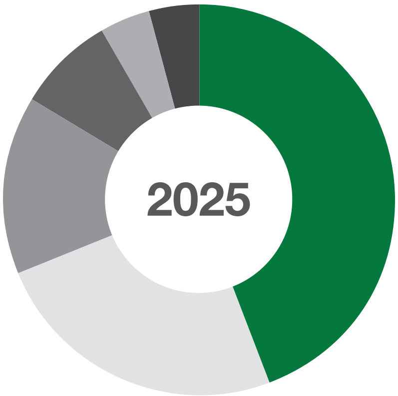
SALES AND COST OF SALES



Key Financial Indicators

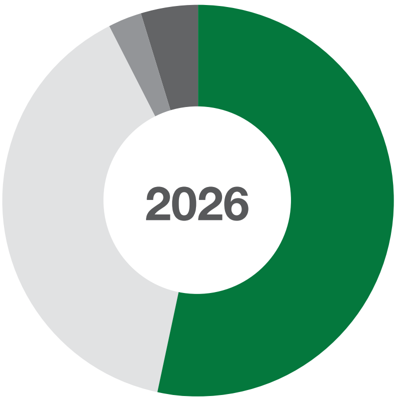
CONVERSION COST

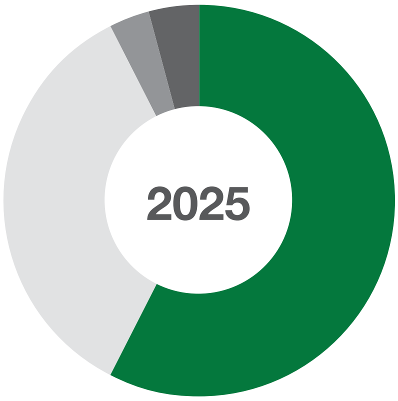




	2026	2025
	(Rs. in million)	
Electricity, gas and water	**4,351**	2,857
Depreciation and amortisation	**1,810**	1,576
Salaries, wages and benefits	**1,291**	962
Other factory overheads	**589**	506
Stores and spares consumed	**391**	272
Repairs and maintenance	**386**	261
Total	**8,818**	6,434

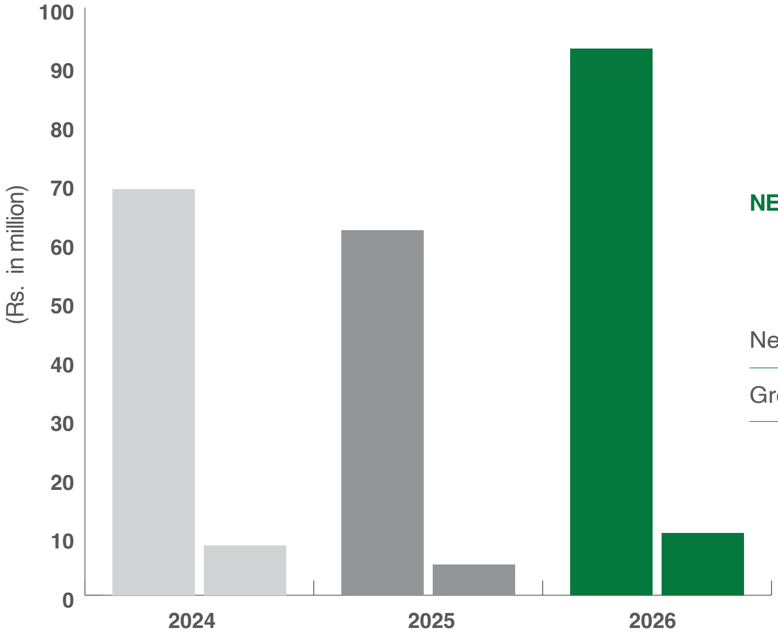
PRODUCT WISE SALES BREAK UP





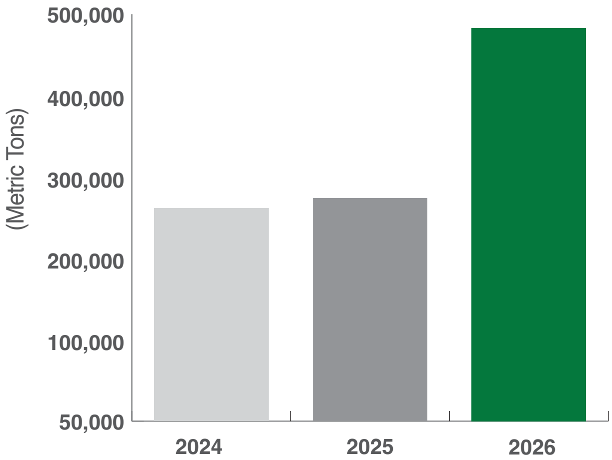
	2026	2025
	(Rs. in million)	
Galvanised Coils	**50,041**	35,927
Cold rolled Coils	**36,309**	21,799
Coloured Coils	**2,848**	2,032
By-Products	**4,151**	2,553
Total	**93,349**	62,311

Key Financial Indicators



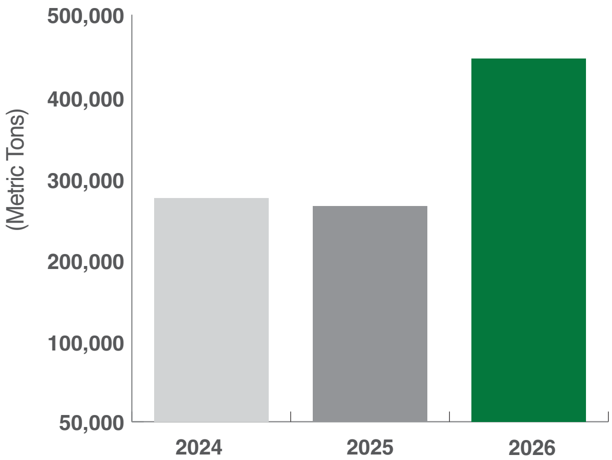
NET SALES / GROSS PROFIT

	2024	2025	2026
	Rs in million		
Net sales	69,300	62,311	**93,349**
Gross profit	8,573	5,344	**10,728**



RAW MATERIAL PURCHASES

	2024	2025	2026
Metric Ton	268,311	280,714	**493,915**



PRODUCTION

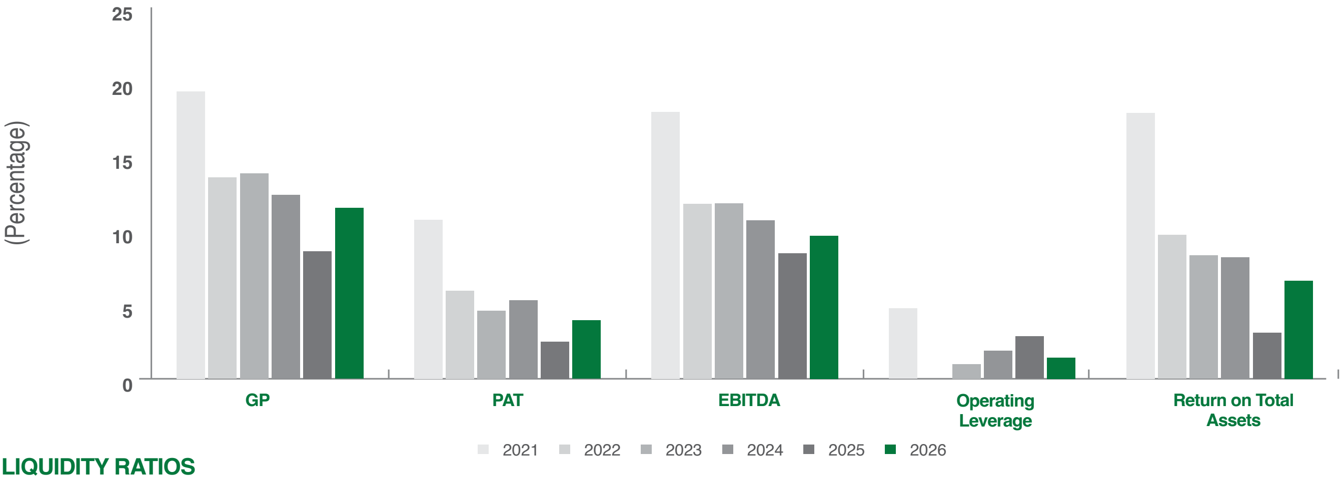
	2024	2025	2026
Metric Ton	273,862	264,038	**447,179**

Analysis of Financial Ratios

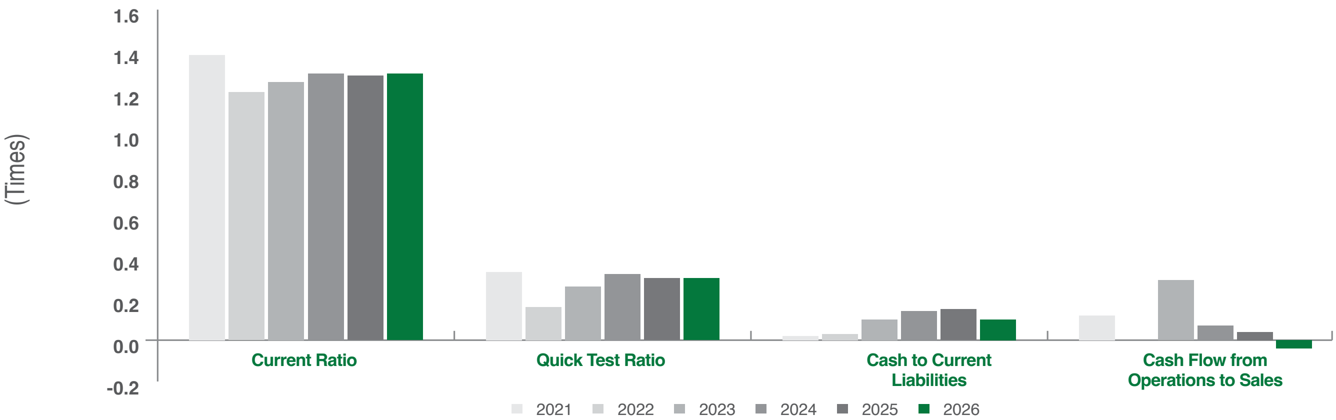
KEY INDICATORS		2026	2025	2024	2023	2022	2021
Profitability Ratios							
Gross profit ratio	%	11.49	8.58	12.37	13.82	13.54	19.33
Profit before tax to sales	%	5.94	3.93	6.78	6.76	8.75	14.75
Profit after tax to sales	%	3.93	2.50	5.27	4.58	5.92	10.70
EBITDA Margin to Sales	%	9.62	8.44	10.65	11.79	11.77	17.96
Operating Leverage	%	1.42	2.85	1.90	0.99	(0.46)	4.74
Return on Shareholders' Equity	%	13.70	6.21	15.76	16.23	25.06	39.53
Operating profit on Capital Employed	%	25.08	11.95	23.15	36.91	39.07	47.58
Return on Total Assets	%	6.61	3.11	8.18	8.30	9.68	17.90
Shareholders' funds	Rs.millions	26,811	25,111	23,197	21,684	21,596	18,888
Return on shareholders' funds	%	13.70	6.21	15.76	16.23	25.06	39.53
Total Shareholder return	%	3.28	12.60	122.18	(22.46)	(29.49)	100.21
Liquidity Ratios							
Current ratio	times	1.29	1.28	1.29	1.25	1.20	1.38
Quick / Acid test ratio	times	0.30	0.30	0.32	0.26	0.16	0.33
Cash to Current Liabilities	(x)	0.10	0.15	0.14	0.10	0.03	0.02
Cash flow from Operations to Sales		(0.04)	0.04	0.07	0.29	(0.04)	0.12
Cash flow from operation to capital expenditures	times	(3.82)	2.21	2.75	15.85	(1.88)	15.62
Cash flow coverage ratio		(0.35)	0.42	1.03	4.62	(0.16)	0.67
Free cash flow to the firm	Rs.millions	(2,808)	2,662	4,980	22,907	(5,222)	6,247
Free cash flow to the equity holders	Rs.millions	(3,741)	1,799	4,060	18,526	(6,826)	4,246
Turnover Ratios							
Inventory turnover ratio	times	3.40	2.84	3.42	2.79	3.34	3.50
Debtor turnover ratio	times	41.80	44.92	53.89	70.32	92.63	71.37
Creditor turnover ratio	times	13.17	8.22	12.26	28.32	67.59	15.88
Total assets turnover ratio	times	1.77	1.32	1.59	1.56	1.87	1.65
Fixed assets turnover ratio	times	4.45	2.96	3.37	3.69	4.55	3.50
Capital employed turnover ratio	times	3.26	2.25	2.67	3.07	3.43	2.75
Operating Cycle							
Inventory turnover	days	107	128	107	131	109	104
Debtor turnover	days	9	8	7	5	4	5
Creditor turnover	days	28	44	30	13	5	23
Operating cycle	days	88	92	84	123	108	87
Investment / Market Ratios							
Earnings per share - basic and diluted	Rs.	8.44	3.58	8.40	8.09	12.44	17.16
Price earning ratio	times	10.75	25.86	10.06	5.01	4.77	5.44
Market value per share at the end of the year	Rs.	90.74	92.70	84.55	40.53	59.36	93.41
Market value per share high during the year	Rs.	135.00	107.89	89.79	62.70	103.25	102.50
Market value per share low during the year	Rs.	65.45	60.00	41.50	36.71	53.10	51.95
Break-up value per share - Including Revaluation Surplus	Rs.	61.63	57.73	53.33	49.85	49.65	43.42
Break-up value per share - Excluding Revaluation Surplus	Rs.	53.55	49.35	48.47	44.82	44.10	40.62
Price to book ratio		1.47	1.61	1.59	0.81	1.20	2.15
Cash Dividend	%	50	25	55	55	65	100
Dividend Yield ratio	%	5.51	2.70	6.51	13.57	10.95	10.71
Dividend Cover	times	1.69	1.43	1.53	1.47	1.91	1.72
Dividend Payout	%	59.24	69.74	65.46	67.99	52.25	58.28
Dividend per share	Rs.	5.0	2.5	5.5	5.5	6.5	10.0
Capital Structure Ratios							
Financial leverage ratio	%	1.03	0.92	0.85	0.86	1.51	1.10
Total Debt : Equity ratio	%	30:70	18:84	17:83	19:81	50:50	39:61
Net assets per share	Rs.	61.63	57.73	53.33	49.85	49.65	43.42
Interest cover	times	6.01	4.33	7.43	3.43	7.44	14.79
Weighted average cost of debt	%	0.16	0.17	0.19	0.18	0.08	0.06
Non- Financial Ratios							
Production per Employee	Metric Ton	636	390	402	441	584	718
Revenue per Employee	Rs.millions	133	92	102	112	130	102
% of Plant availability	%	0.97	0.98	0.97	0.98	0.97	0.97
Spare Inventory as % of Asset Cost	%	0.03	0.02	0.02	0.04	0.03	0.03
Maintenance cost as % of Operating expenses	%	0.04	0.04	0.03	0.04	0.03	0.03

Six Years at a Glance

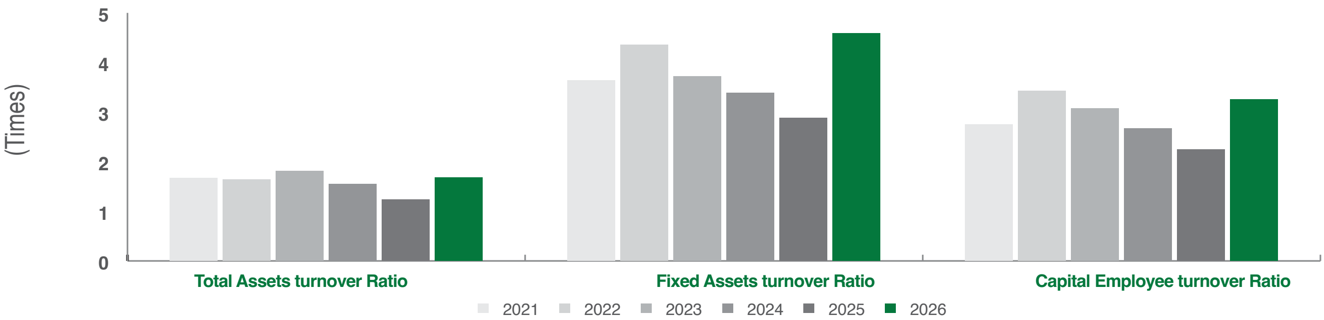
PROFITABILITY RATIOS



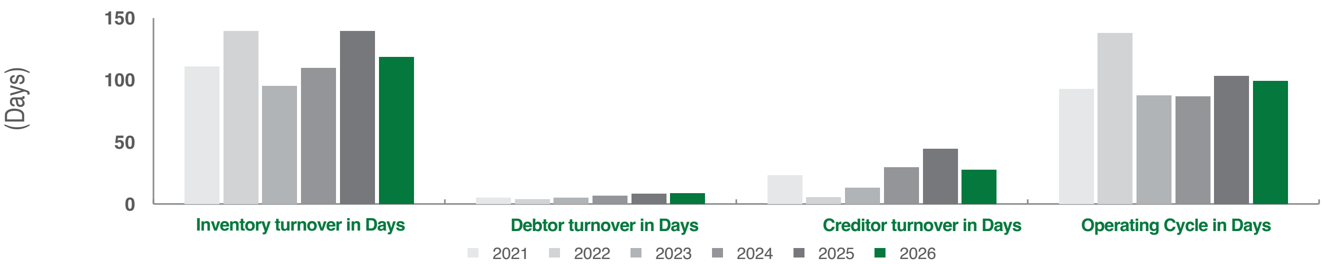
LIQUIDITY RATIOS



TURNOVER RATIOS

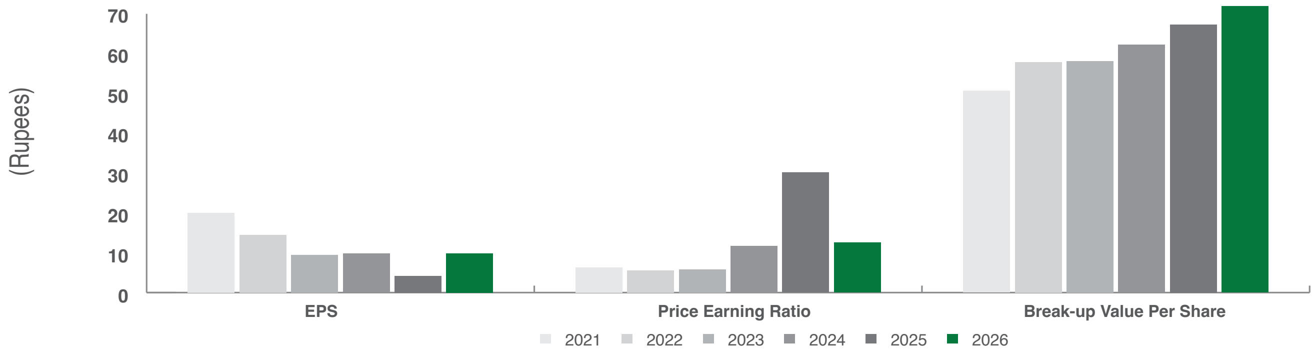


OPERATING CYCLE

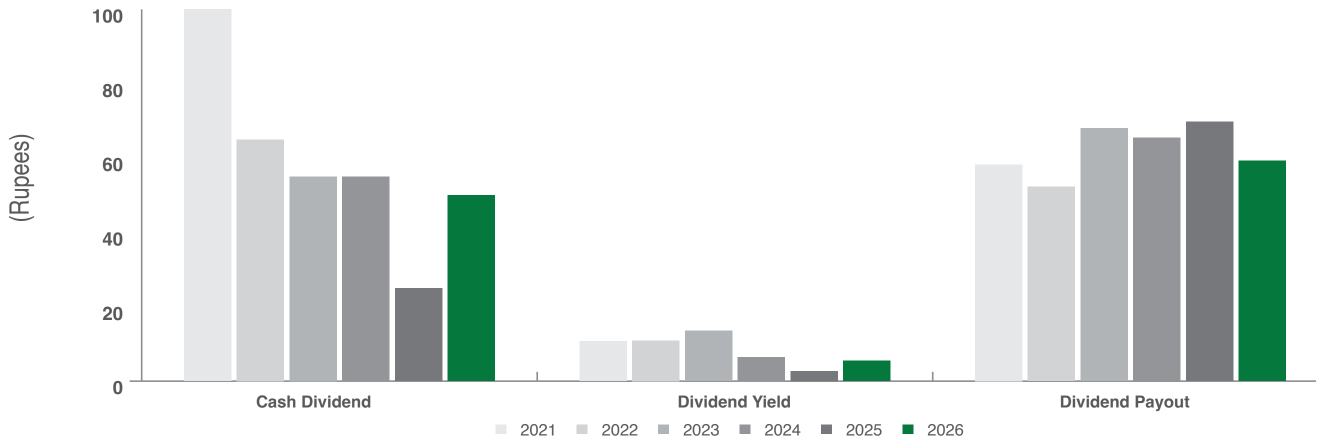


Six Years at a Glance

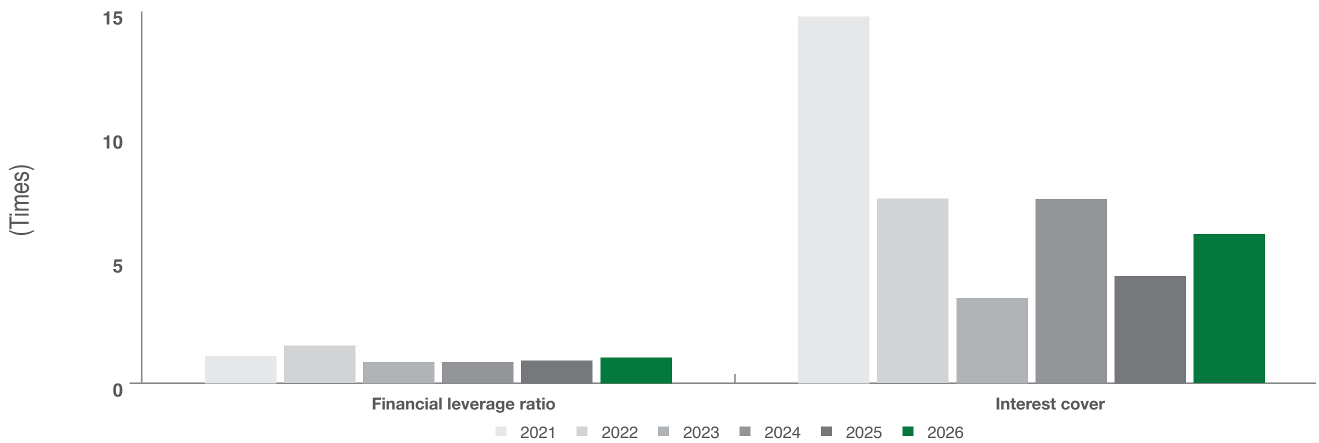
INVESTMENT RATIOS



DIVIDEND RATIOS

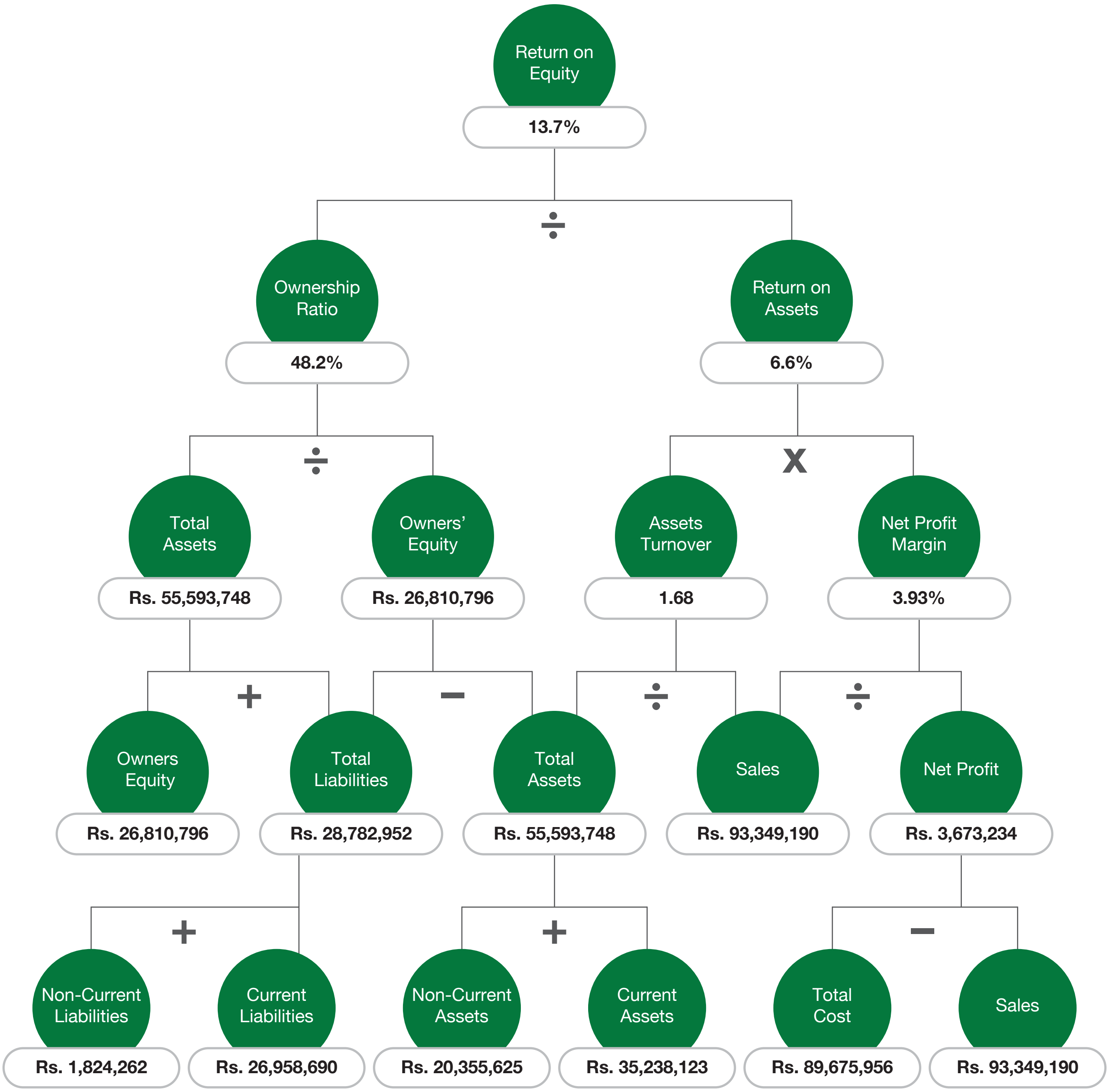


CAPITAL STRUCTURE RATIOS



DuPont Analysis

(Rupees in '000)



DuPont Analysis

The DuPont analysis highlights that the Company generated a return on equity of 13.7% for the year, supported by a combination of improved profitability, efficient asset utilisation and a balanced capital structure. Return on assets stood at 6.6%, while the ownership ratio was 48.2%, indicating that the Company's earnings were supported by a sound equity base rather than excessive financial leverage.

The Company achieved net sales of Rs. 93.3 billion and profit after tax of Rs. 3.7 billion, resulting in a net profit margin of 3.93%. This reflects improved conversion of sales into earnings during the year, although margins remained sensitive to cost of sales, administrative and selling expenses, finance costs and taxation. Cost of sales represented 88.5% of sales, while profit after taxation represented 3.9% of sales, underscoring the importance of continued margin discipline and operating efficiency.

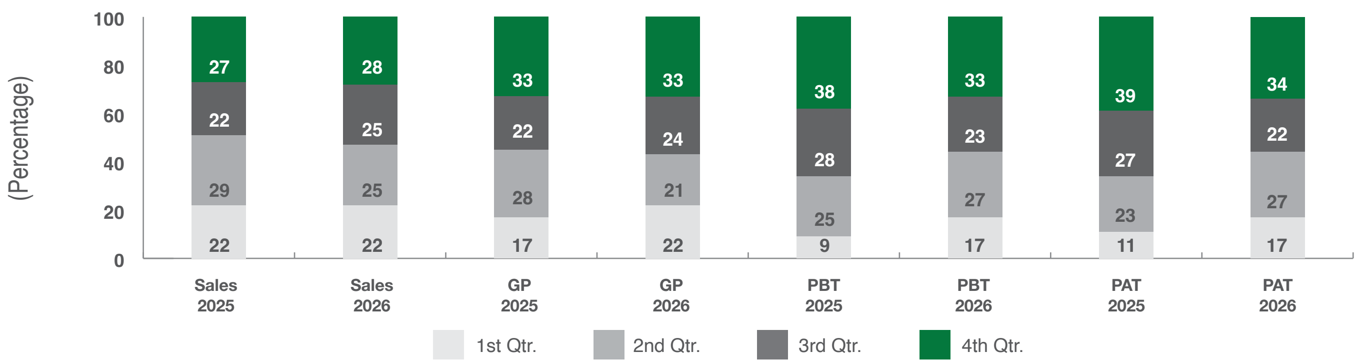
Asset turnover of 1.68 times indicates effective utilisation of the Company's asset base in generating revenue. Total assets stood at Rs. 55.6 billion, against annual sales of Rs. 93.3 billion. The asset base was largely represented by current assets, which accounted for 62.8% of total assets, reflecting the working-capital-intensive nature of the business. This reinforces the need for close monitoring of inventory levels, receivables, payables and short-term borrowings to sustain asset productivity.

The ownership ratio of 48.2% reflects a balanced capital structure, with shareholders' equity of Rs. 26.8 billion against total assets of Rs. 55.6 billion. Total liabilities stood at Rs. 28.8 billion, including current liabilities of Rs. 27.0 billion and non-current liabilities of Rs. 1.8 billion. The Company's capital structure continues to be supported by a strong equity base, while the increase in short-term borrowings during the year highlights the importance of disciplined working capital management.

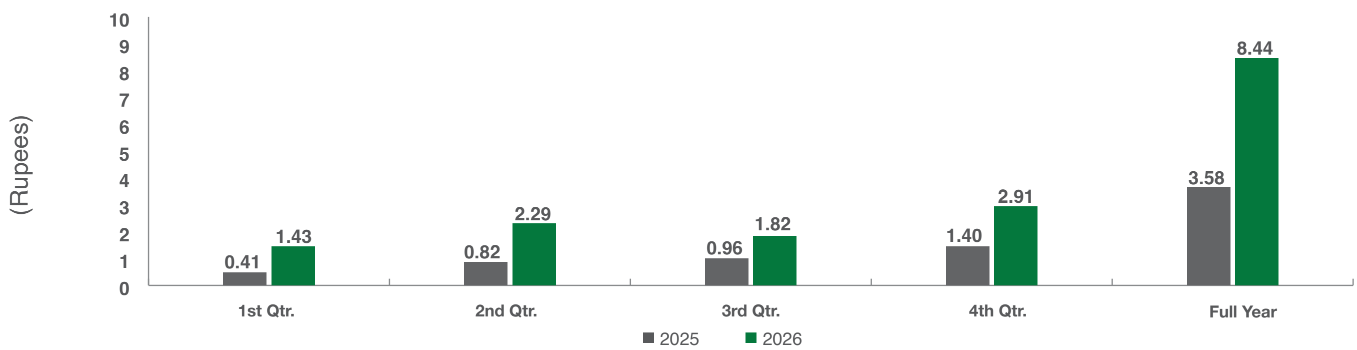
Overall, the DuPont analysis indicates that the Company's return on equity was primarily driven by improved profitability and efficient asset turnover, supported by moderate leverage. Going forward, sustained improvement in return on equity will depend on maintaining gross margins, optimising working capital deployment, improving asset productivity and managing finance costs in line with business growth.

Analysis of Variation in Interim Period

	2026									
	1st Qtr.		2nd Qtr.		3rd Qtr.		4th Qtr.		Total	
	Amount Rs. in Mn.	%	Amount Rs. in Mn.	%	Amount Rs. in Mn.	%	Amount Rs. in Mn.	%	Amount Rs. in Mn.	%
Revenue	20,919	100.00	23,026	100.00	23,331	100.00	26,073	100.00	93,349	100.00
Cost of sales	(18,566)	(88.75)	(20,721)	(89.99)	(20,802)	(89.16)	(22,532)	(86.42)	(82,621)	(88.51)
Gross Profit	2,353	11.25	2,304	10.01	2,529	10.84	3,541	13.58	10,728	11.49
Selling and distribution cost	(802)	(3.83)	(492)	(2.14)	(650)	(2.79)	(1,006)	(3.86)	(2,951)	(3.16)
Administration cost	(130)	(0.62)	(188)	(0.82)	(114)	(0.49)	(163)	(0.62)	(595)	(0.64)
Operating Profit	1,421	6.79	1,624	7.05	1,765	7.56	2,372	9.10	7,182	7.69
Other expenses	(181)	(0.87)	(224)	(0.97)	(275)	(1.18)	(301)	(1.16)	(982)	(1.05)
Share of net income of associate	-	-	411	1.79	70	0.30	(61)	(0.23)	420	0.45
Other income	18	0.08	35	0.15	52	0.22	38	0.15	143	0.15
EBIT	1,258	6.01	1,846	8.02	1,611	6.90	2,048	7.85	6,762	7.24
Finance cost	(274)	(1.31)	(347)	(1.51)	(353)	(1.51)	(240)	(0.92)	(1,214)	(1.30)
PBT	984	4.70	1,498	6.51	1,258	5.39	1,808	6.93	5,548	5.94
Taxation	(364)	(1.74)	(504)	(2.19)	(465)	(1.99)	(542)	(2.08)	(1,875)	(2.01)
PAT	620	2.97	995	4.32	793	3.40	1,265	4.85	3,673	3.93
EPS	1.43		2.29		1.82		2.91		8.44	



EARNINGS PER SHARE



Analysis of Variation in Interim Period

The Company delivered a progressively stronger performance during the year, with revenue increasing from Rs. 20.9 billion in the first quarter to Rs. 26.1 billion in the fourth quarter. Annual revenue closed at Rs. 93.3 billion, while profit after taxation stood at Rs. 3.7 billion, translating into EPS of Rs. 8.44.

First quarter

The first quarter provided a stable start to the year, with revenue of Rs. 20.9 billion, gross profit of Rs. 2.4 billion and gross margin of 11.25%. Operating profit stood at Rs. 1.4 billion, while profit after taxation was Rs. 620 million, resulting in EPS of Rs. 1.43.

Second quarter

The second quarter recorded improved profitability, with revenue increasing to Rs. 23 billion. Although gross margin moderated to 10.01%, operating profit improved to Rs. 1.6 billion, supported by lower selling and distribution costs as a percentage of sales and contribution from associate income. Profit after taxation increased to Rs. 995 million, with EPS of Rs. 2.29.

Third quarter

The third quarter remained broadly stable, with revenue of Rs. 23.3 billion and gross margin improving to 10.84%. Operating profit increased to Rs. 1.8 billion; however, profit after taxation stood at Rs. 793 million, mainly reflecting higher other expenses and lower associate contribution compared with the preceding quarter. EPS for the quarter was Rs. 1.82.

Fourth quarter

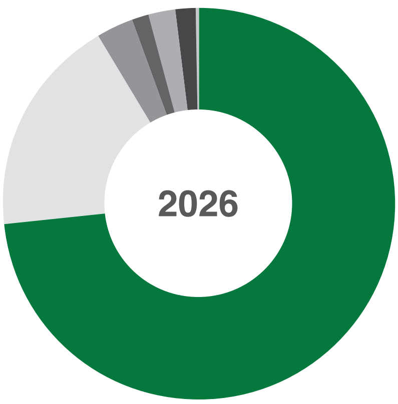
The fourth quarter was the strongest quarter of the year. Revenue increased to Rs. 26.1 billion, while gross profit rose to Rs. 3.5 billion, with gross margin improving to 13.58%, the highest quarterly margin for the year. Operating profit reached Rs. 2.4 billion, and profit after taxation stood at Rs. 1.3 billion, resulting in EPS of Rs. 2.91.

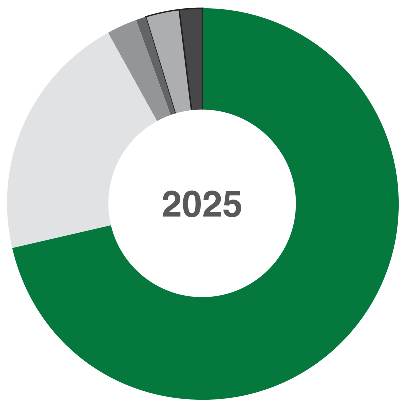
Summary

Overall, the second half delivered a stronger close to the year, supported by improved revenue momentum and better gross margin in the final quarter. The quarterly trend reflects improved operating performance, while continued focus on cost discipline, working capital efficiency and finance cost management remains important for sustaining earnings quality.

Statement of Value Addition

	2026		2025	
	Rs. in '000	%	Rs. in '000	%
Wealth Generated:				
Sales including sales tax	106,074,918	99.5	71,443,272	99.6
Other operating income	562,590	0.5	303,844	0.4
	106,637,508	100	71,747,116	100
Wealth Distributed:				
Cost of Materials & Services	78,370,154	73.5	51,331,977	71.5
To Employees				
Salaries & other related cost	1,841,976	1.7	1,377,129	1.9
To Government				
Taxes and others	19,030,489	17.8	14,514,198	20.2
Workers' Profit Participation Fund	276,529	0.3	131,977	0.2
Workers' Welfare Fund	125,129	0.1	56,873	0.1
	19,432,147	18.2	14,703,048	20.5
To Providers of Capital				
Dividend to Shareholders	2,175,000	2.0	1,087,500	1.5
Finance cost	1,104,247	1.0	818,750	1.1
	3,279,247	3.1	1,906,250	2.7
To Society				
Donation	57,158	0.1	22,600	0.0
Retained in the business				
For replacement of fixed assets				
Depreciation & Amortisation	2,215,750	2.1	1,956,951	2.7
To provide for growth: Retained profit	1,498,234	1.4	471,761	0.7
	3,713,984	3.5	2,428,712	3.4
	106,637,508	100	71,747,116	100





	2026	2025
	Percentage	
Cost of material & Services	73.5	71.5
To Government	18.2	20.5
To Providers of Capital	3.1	2.7
Retained profit	1.4	0.7
Depreciation & Amortisation	2.1	2.7
To Employees	1.7	1.9
To Society	0.1	0.0

Statement of Cash Flows - Direct Method

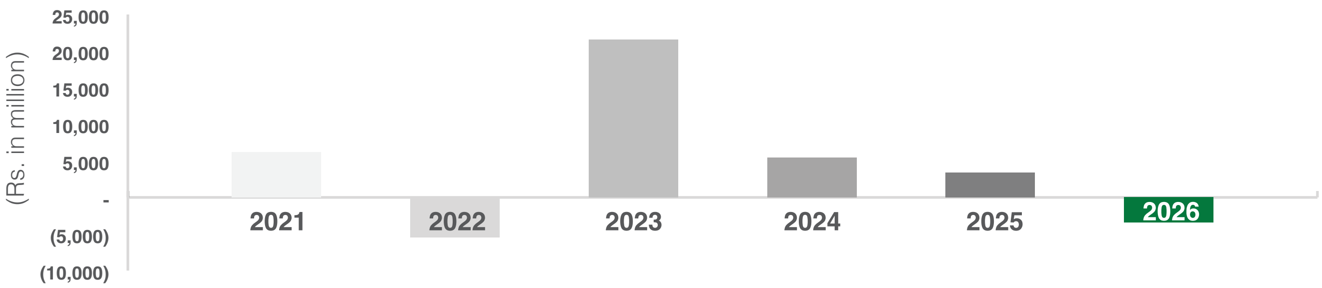
For the year ended June 30, 2026

	2026	2025
	(Rs. in '000)	
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash receipts from customers	**104,311,859**	71,350,530
cash paid to suppliers / service providers and employees	**(104,068,597)**	(66,463,366)
workers fund	**(204,455)**	(466,375)
Sales tax refund / (payment)	**100,189**	272,186
Finance cost paid	**(1,104,247)**	(818,750)
Income on bank deposits received	**91,024**	229,009
Compensated absences paid	**(10,965)**	(20,619)
Income tax paid	**(3,068,676)**	(1,781,457)
Net cash (used in) / generated from operating activities	**(3,953,868)**	2,301,158
CASH FLOWS FROM INVESTING ACTIVITIES		
Payment for acquisition of property, plant and equipment-this includes intangible	**(1,034,450)**	(1,040,588)
Proceeds from disposal of property, plant and equipment	**86,690**	148,314
Investment in Pakistan Investment Bonds	**-**	(13,440,886)
Proceeds from disposal of Pakistan Investment Bonds	**-**	13,493,559
Investment in Associate	**-**	(48,450)
Investments in Term Deposit Receipt	**(50,000)**	(300,000)
Dividend received	**140,778**	5,426
Net cash used in investing activities	**(856,982)**	(1,182,625)
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from long term finance	**-**	-
Repayment of long term finance	**(201,291)**	(342,032)
Proceeds short term borrowings - net	**6,116,957**	988,830
Lease liability	**(44,186)**	(27,124)
Dividend paid	**(1,959,527)**	(1,309,572)
Net cash generated from / (used in) financing activities	**3,911,953**	(689,898)
Net increase in cash and cash equivalents	**(898,897)**	428,635
Cash and cash equivalents at beginning of the year	**2,402,737**	1,974,102
Cash and cash equivalents at end of the year	**1,503,840**	2,402,737
CASH AND CASH EQUIVALENTS COMPRISE OF:		
Cash and bank balances	**1,503,840**	2,402,737
Short term borrowings - running finance (secured)	**-**	-
	1,503,840	2,402,737

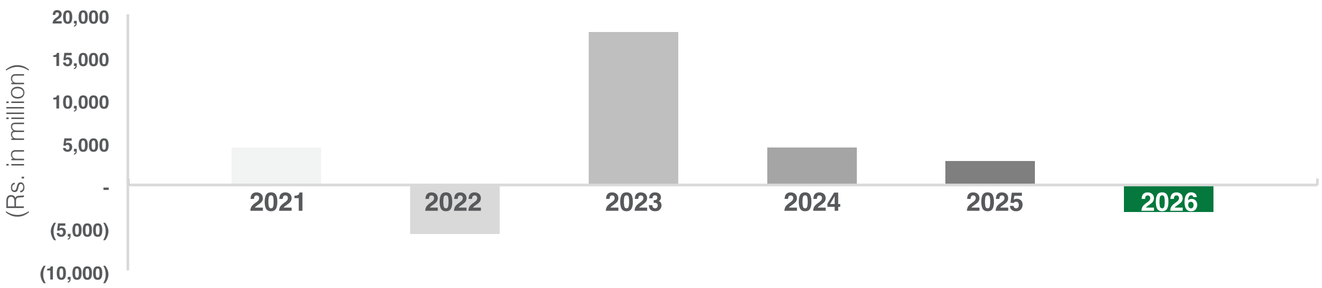
Free Cash Flow

	2026	2025	2024	2023	2022	2021
Free cash flow to the firm	(Rs. in million)					
Profit before taxation	**5,548**	2,450	4,698	5,191	8,001	10,295
Finance cost	**1,214**	806	856	2,264	1,323	812
Earnings before interest & tax	**6,762**	3,255	5,554	7,456	9,323	11,107
Effective tax rate	**33.79%**	36.33%	22.22%	32.23%	32.36%	27.47%
Net operating profit after tax	**4,477**	2,072	4,320	5,053	6,306	8,055
Depreciation and Amortisation	**2,216**	1,956	1,848	1,697	1,516	1,538
Capital expenditure incurred	**(1,034)**	(1,041)	(1,809)	(1,411)	(1,832)	(515)
Changes in working capital	**(8,467)**	(325)	621	17,568	(11,212)	(2,831)
Free cash flow to the firm	**(2,808)**	2,662	4,980	22,907	(5,222)	6,247
Free cash flow to the Equity holders						
Free cash flow to the firm	**(2,808)**	2,662	4,980	22,907	(5,222)	6,247
Net borrowing - (repaid) / raised	**(201)**	(342)	(222)	(2,825)	(860)	(1,324)
Interest payment - net of tax	**(731)**	(521)	(698)	(1,556)	(745)	(677)
Free cash flow to the Equity holders	**(3,741)**	1,799	4,059	18,526	(6,826)	4,246

FREE CASH FLOW TO THE FIRM



FREE CASH FLOW TO THE EQUITY HOLDERS



Economic Value Added (EVA)

		2026	2025	2024	2023	2022	2021
		Percentage					
Cost of capital							
Cost of Equity		**18.2**	17.8	17.8	18.2	19.9	18.3
Weighted average cost of capital (WACC)		**16.4**	16.9	17.5	16.9	13.3	15.1
		(Rs. 000)					
Average capital employed		**28,194,197**	26,855,051	25,470,869	25,838,462	26,027,117	22,328,302
Economic Value Added							
NOPAT		**4,476,904**	2,072,497	4,319,805	5,053,000	6,306,353	8,055,489
Less: Cost of capital		**4,637,905**	4,541,090	4,456,061	4,371,650	3,472,279	3,372,304
Economic Value added		**(161,001)**	(2,468,593)	(136,256)	681,350	2,834,074	4,683,184
Enterprise Value							
Market Value of Equity		**39,471,900**	40,324,500	36,779,250	17,630,550	25,821,600	40,633,350
Add: Debt		**11,411,252**	5,495,590	4,848,792	4,844,327	21,694,444	11,990,659
Less: Cash & Bank balances		**(2,587,840)**	(3,436,737)	(2,708,102)	(1,765,136)	(896,462)	(292,511)
Enterprise Value		**48,295,312**	42,383,353	38,919,940	20,709,741	46,619,582	52,331,498
Return ratios							
NOPAT / Average capital employed	%	**16**	8	17	20	24	36
EVA / Average capital employed	%	**-1**	-9	-1	3	11	21
Enterprise value / Average capital employed	Times	**1.71**	1.58	1.53	0.80	1.79	2.34

Discipline Takes Shape

Financial Statements

pwc

A·F·FERGUSON&CO.

Independent Auditor's Report

To the members of International Steels Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the annexed financial statements of International Steels Limited (the Company), which comprise the statement of financial position as at June 30, 2026, and the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the statement of financial position, statement of profit or loss, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at June 30, 2026 and of the profit and other comprehensive loss, the changes in equity and its cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Following is the key audit matter:

S. No.	Key audit matter	How the matter was addressed in our audit
(i)	**Revenue from contracts with customers** (Refer note 3.12 and note 24 to the financial statements) The Company recognises revenue from the sale of cold rolled, galvanised and colour coated steel coils and sheets to domestic as well as export customers when the performance obligation is satisfied by transferring control of a promised good to the customer. Based on the above and considering that the revenue recognition is a high-risk area, we considered this as a key audit matter.	Our audit procedures amongst others included the following: • obtained an understanding of the Company's process with respect to revenue recognition and tested design and operating effectiveness of controls relevant to such process; • assessed the design, implementation and operating effectiveness of key internal controls involved in revenue recognition; • understood and evaluated the accounting policy with respect to revenue recognition; • performed testing of revenue on a sample basis with underlying documentation including dispatch documents and sales invoices; • performed cut-off procedures on sample basis to ensure sales have been recorded in the correct period; • verified that sales prices are approved by appropriate authority; • recalculated the commission as per Company's policy and verified related distribution expenses; and • ensured that presentation and disclosures related to revenue are being addressed appropriately.

Information Other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Board of directors are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the board of directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the board of directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

Based on our audit, we further report that in our opinion:

(a) proper books of account have been kept by the Company as required by the Companies Act, 2017 (XIX of 2017);

(b) the statement of financial position, the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;

(c) investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business; and

(d) Zakat deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980), was deducted by the Company and deposited in the Central Zakat Fund established under section 7 of that Ordinance.

The engagement partner on the audit resulting in this independent auditor's report is Farrukh Rehman.

A.F. Ferguson & Co.
Chartered Accountants
Karachi.

Karachi

Date: September 14, 2026

UDIN: AR202610059UWHdR4LJY

Financial Performance

Revenue

Rs. 93.35 Billion

↑ Nearly 50% YoY

Supported by improved market demand and higher sales.

Gross Profit

Rs. 10.73 Billion

↑ More than 2x

Reflecting stronger margins and improved operating performance.

Operating Profit

Rs. 7.18 Billion

↑ 117% YoY

Demonstrating significantly improved operational profitability.

Profit after Tax

Rs. 3.70 Billion

↑ 136% YoY

Compared with Rs. 1.56 billion in FY2025.

Earnings Per Share

Rs. 8.44

↑ from Rs. 3.58

Reflecting the substantial increase in earnings.

Dividend

Rs. 5.00 per Share

FY 2026

Announced by the Board in recognition of improved performance and continued shareholder value creation.

Statement of Financial Position

As at June 30, 2026

	Note	2026	2025
		(Rupees in '000)	
ASSETS			
NON-CURRENT ASSETS			
Property, plant and equipment	4	**19,904,352**	21,170,633
Right-of-use assets	5.1	**158,873**	17,803
Intangible assets	6	**292,400**	329,540
Investment in an associate	7	**-**	87,945
		20,355,625	21,605,921
CURRENT ASSETS			
Stores and spares	8	**938,829**	887,739
Stock-in-trade	9	**26,793,356**	21,803,321
Trade debts	10	**3,115,083**	1,350,948
Advances, trade deposits and prepayments	11	**215,534**	73,518
Staff retirement benefits	12	**41,866**	101,605
Sales tax receivable		**207,921**	308,110
Taxation - net	13	**987,694**	499,620
Cash and bank balances	14	**2,587,840**	3,436,737
		34,888,123	28,461,598
Asset classified as held for sale	7	**350,000**	-
TOTAL ASSETS		**55,593,748**	50,067,519
EQUITY AND LIABILITIES			
SHARE CAPITAL AND RESERVES			
Share capital			
Issued, subscribed and paid-up capital	15	**4,350,000**	4,350,000
Revenue reserve			
Unappropriated profit		**18,945,904**	17,115,900
Capital reserve			
Revaluation surplus on property, plant and equipment	16	**3,514,892**	3,644,722
TOTAL SHAREHOLDERS' EQUITY		**26,810,796**	25,110,622
LIABILITIES			
NON-CURRENT LIABILITIES			
Long term financing - secured	17	**514,506**	673,942
Deferred income - government grant	18	**46,100**	73,248
Deferred taxation - net	19	**1,163,698**	1,878,464
Lease liabilities	5.2	**99,958**	17,059
		1,824,262	2,642,713
CURRENT LIABILITIES			
Trade and other payables	20	**13,778,775**	15,580,507
Contract liabilities	21	**2,092,213**	1,884,713
Short term borrowings	22	**10,666,075**	4,549,118
Unclaimed dividend		**910**	2,937
Current portion of long term financing - secured	17	**184,571**	199,282
Current portion of lease liabilities	5.2	**70,128**	4,028
Accrued mark-up		**166,018**	93,599
		26,958,690	22,314,184
TOTAL LIABILITIES		**28,782,952**	24,956,897
CONTINGENCIES AND COMMITMENTS	23		
TOTAL EQUITY AND LIABILITIES		**55,593,748**	50,067,519

The annexed notes from 1 to 46 form an integral part of these financial statements.

Mustapha A. Chinoy
Director

Usman Ahmed
Chief Financial Officer

Samir M. Chinoy
Chief Executive Officer

Statement of Profit or Loss

For the year ended June 30, 2026

	Note	2026	2025
		(Rupees in '000)	
Revenue from contract with customer	24	**93,349,190**	62,310,883
Cost of sales	25	**(82,621,357)**	(56,966,639)
Gross profit		**10,727,833**	5,344,244
Selling and distribution expenses	26	**(2,950,775)**	(1,567,016)
Administrative expenses	27	**(595,321)**	(459,335)
Operating profit		**7,181,737**	3,317,893
Finance cost	28	**(1,213,898)**	(805,571)
Other expenses	29	**(982,220)**	(366,557)
Other income	30	**142,757**	258,923
"Share of net income of associate accounted for using the equity method"	7	**419,833**	44,921
Profit before income tax		**5,548,209**	2,449,609
Income tax expense	31	**(1,874,975)**	(890,348)
Profit for the year		**3,673,234**	1,559,261
		(Rupees)	
Earnings per share - basic and diluted	32	**8.44**	3.58

The annexed notes from 1 to 46 form an integral part of these financial statements.

Mustapha A. Chinoy
Director

Usman Ahmed
Chief Financial Officer

Samir M. Chinoy
Chief Executive Officer

Statement of Comprehensive Income

For the year ended June 30, 2026

	Note	2026	2025
		(Rupees in '000)	
Profit for the year		**3,673,234**	1,559,261
Other comprehensive income for the year			
Items that will not be reclassified subsequently to Statement of profit or loss.			
Remeasurement of staff retirement benefits	12.2.10	**(24,699)**	83,437
Revaluation of property, plant and equipment		**-**	2,179,839
Related deferred tax credit / (charge) for the year	19	**9,139**	(604,345)
Other comprehensive (loss) / income for the year - net of tax		**(15,560)**	1,658,931
Total comprehensive income for the year		**3,657,674**	3,218,192

The annexed notes from 1 to 46 form an integral part of these financial statements.

Mustapha A. Chinoy Director	**Usman Ahmed** Chief Financial Officer	**Samir M. Chinoy** Chief Executive Officer

Statement of Cash Flows

For the year ended June 30, 2026

	Note	2026	2025
		(Rupees in '000)	
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash generated from operations	33	**138,996**	4,692,975
Finance cost paid		**(1,104,247)**	(818,750)
Income on bank deposits received		**24,061**	175,419
Income on Term Deposits		**66,963**	53,590
Payment on account of compensated absences		**(10,965)**	(20,619)
Income tax paid	13	**(3,068,676)**	(1,781,457)
		(4,092,864)	(2,391,817)
Net cash (used in) / generated from operating activities		**(3,953,868)**	2,301,158
CASH FLOWS FROM INVESTING ACTIVITIES			
Payment for acquisition of property, plant and equipment		**(1,034,126)**	(911,227)
Payment for acquisition of intangible asset		**(324)**	(129,361)
Proceeds from disposal of property, plant and equipment		**86,690**	148,314
Investment in Pakistan Investment Bonds		**-**	(13,440,886)
Proceeds from disposal of Pakistan Investment Bonds		**-**	13,493,559
Investment in associate		**-**	(48,450)
Investments in Term Deposit Receipt		**(550,000)**	(600,000)
Proceeds from Term Deposit Receipt		**500,000**	300,000
Dividend received		**140,778**	5,426
Net cash used in investing activities		**(856,982)**	(1,182,625)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of long term financing		**(201,291)**	(342,032)
Short term borrowings - net		**6,116,957**	988,830
Lease rentals paid	5.2.1	**(44,186)**	(27,124)
Dividend paid		**(1,959,527)**	(1,309,572)
Net cash generated from / (used in) financing activities		**3,911,953**	(689,898)
Net (decrease) / increase in cash and cash equivalents		**(898,897)**	428,635
Cash and cash equivalents at beginning of the year		**2,402,737**	1,974,102
Cash and cash equivalents at end of the year	34	**1,503,840**	2,402,737

The annexed notes from 1 to 46 form an integral part of these financial statements.

Mustapha A. Chinoy
Director

Usman Ahmed
Chief Financial
Officer

Samir M. Chinoy
Chief Executive
Officer

Statement of Changes in Equity

For the year ended June 30, 2026

	Issued, subscribed & paid-up capital	Revenue reserve-unappropriated profit	Capital reserve-Revaluation surplus on property, plant and equipment	Total
	(Rupees in '000)			
Balance as at July 01, 2024	4,350,000	16,735,347	2,112,083	23,197,430
Profit for the year	-	1,559,261	-	1,559,261
Other comprehensive income for the year	-	50,897	1,608,034	1,658,931
Total comprehensive income for the year	-	1,610,158	1,608,034	3,218,192
Transferred from revaluation surplus on property, plant and equipment on account of incremental depreciation - net of tax - note 16	-	75,395	(75,395)	-
Transactions with owners in their capacity as owners recorded directly in equity - distributions				
- Final Dividend @ 30% (Rs. 3.0 per share) for the year ended June 30, 2024	-	(1,305,000)	-	(1,305,000)
Balance as at June 30, 2025	4,350,000	17,115,900	3,644,722	25,110,622
Profit for the year	-	**3,673,234**	-	**3,673,234**
Other comprehensive loss for the year	-	**(15,560)**	-	**(15,560)**
Total comprehensive income for the year	-	**3,657,674**	-	**3,657,674**
Transferred from revaluation surplus on property, plant and equipment on account of incremental depreciation - net of tax - note 16	-	**129,830**	**(129,830)**	-
Transactions with owners in their capacity as owners recorded directly in equity - distributions				
- Final Dividend @ 25% (Rs. 2.5 per share) for the year ended June 30, 2025	-	**(1,087,500)**	-	**(1,087,500)**
- Interim Dividend @ 20% (Rs. 2.0 per share) for the year ended June 30, 2026	-	**(870,000)**	-	**(870,000)**
	-	**(1,957,500)**	-	**(1,957,500)**
Balances as at June 30, 2026	**4,350,000**	**18,945,904**	**3,514,892**	**26,810,796**

The annexed notes from 1 to 46 form an integral part of these financial statements.

Mustapha A. Chinoy
Director

Usman Ahmed
Chief Financial Officer

Samir M. Chinoy
Chief Executive Officer

Notes to and Forming Part of the Financial Statements

For the year ended June 30, 2026

1. STATUS AND NATURE OF BUSINESS

1.1 International Steels Limited (the Company) was incorporated on September 03, 2007 as a public unlisted company limited by shares under the repealed Companies Ordinance, 1984 (now Companies Act, 2017) and is domiciled in the Province of Sindh. The Company was listed on the Pakistan Stock Exchange Limited on June 01, 2011. The Company is subsidiary of International Industries Limited (the Holding Company) which holds 245,055,543 (2025: 245,055,543) shares of the Company as at June 30, 2026 representing 56.3% (2025: 56.3%) of the shareholding of the Company.

The primary activity of the Company is the business of manufacturing of cold rolled, galvanized and colour coated steel coils and sheets. The Company commenced commercial operations on January 01, 2011.

1.2 The geographical location and addresses of business units are as under:

Location	Address
Head office	101, Beaumont Plaza, 10 Beaumont Road, Civil Lines, Karachi - 75530.
Manufacturing facilities	399-405, Rehri Road, Landhi Industrial Area; and
	Plot No. LE-73-79, 102-103, 112-118, 125-129, Survey No. NC.98, near Arabian Country Club, National Industrial Parks (NIP), Bin Qasim Industrial Park, Karachi.
Sales offices	Chinoy House, 6-Bank Square, Lahore - 54000;
	Office No. 303-A, 3rd Floor, Evacuee Trust Complex Sector F-5/1 Agha Khan Road, Islamabad; and
	Office No. 708-A, United Mall, Plot No. 74, Abdali Road, Multan.

2. BASIS OF PREPARATION

2.1 Statement of compliance

These financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards as applicable in Pakistan comprise of:

- IFRS Accounting Standards issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and

- Provisions of, directives and notifications issued under the Companies Act, 2017.

Where provisions of, directives and notifications issued under the Companies Act, 2017 differ from the IFRS Accounting Standards, the provisions of, directives and notifications issued under the Companies Act, 2017 have been followed.

2.2 Basis of measurement

These financial statements have been prepared under the historical cost convention except for the Company's liability under defined benefit plan (gratuity) that is determined based on the present value of defined benefit obligation less fair value of plan assets, freehold land and buildings thereon that are stated at fair values determined by an independent valuer.

2.3 Functional and presentation currency

These financial statements are presented in Pakistani Rupees, which is the Company's functional currency. All amounts have been rounded off to the nearest thousand, unless otherwise indicated.

2.4 Use of significant estimates and judgements

The preparation of financial statements in conformity with accounting and reporting standards, as applicable in Pakistan, requires management to make judgements, estimates and assumptions that affect the application of the accounting policies and the reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates underlying the assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Information about the judgements made by the management in the application of the accounting policies, that have the most significant effect on the amount recognised in these financial statements, assumptions and estimation uncertainties with significant risk of material adjustment to the carrying amount of assets and liabilities in future periods are described in the following notes:

- Property, plant and equipment (note 3.1)
- Lease liability and Right-of-use assets (note 3.2)
- Trade debts, advances and other receivables (note 3.5.2.1 and note 3.15)
- Stock-in-trade (note 3.8)
- Taxation (note 3.9)
- Staff retirement benefits (note 3.10)
- Provisions (note 3.16)
- Contingent liabilities (note 3.17)

2.5 Changes in accounting standards, interpretations and amendments to published accounting and reporting standards

a) Standards and amendments to approved accounting standards that are effective

There are certain amendments and interpretations to the accounting and reporting standards which are mandatory for the Company's annual accounting period which began on July 1, 2025. However, these do not have any significant impact on the Company’s financial reporting and, therefore, have not been disclosed in these financial statements.

b) Standards and amendments to approved accounting standards that are not yet effective

There is a standard and certain other amendments to the accounting and reporting standards that will be mandatory for the Company's annual accounting periods beginning on or after July 1, 2026. The following amendments and standard have not been early adopted by the Company:

Amendment to IFRS 9 and IFRS 7 - Classification and Measurement of Financial Instruments (effective January 1, 2026)

These amendments

- clarify the requirements for the timing of recognition and derecognition of some financial assets and liabilities, with a new exception for some financial liabilities settled through an electronic cash transfer system;

- clarify and add further guidance for assessing whether a financial asset meets the solely payments of principal and interest (SPPI) criterion;

- add new disclosures for certain instruments with contractual terms that can change cash flows (such as some instruments with features linked to the achievement of Environment, Social and Governance (ESG) targets); and

- make updates to the disclosures for equity instruments designated at Fair Value through Other Comprehensive Income (FVOCI).

IFRS 18 'Presentation and Disclosure in Financial Statements' (IFRS 18) (effective January 1, 2027):
A new standard on presentation and disclosure in financial statements, with a focus on updates to the statement of profit or loss is being introduced. The key new concepts introduced in IFRS 18 relate to:

- the structure of the statement of profit or loss;
- required disclosures in the financial statements for certain profit or loss performance measures that are reported outside an entity's financial statements (that is, management-defined performance measures); and
- enhanced principles on aggregation and disaggregation which apply to the primary financial statements and notes in general.

The Company's management at present is in process of assessing the full impact of this new standard and is expecting to complete the assessment in due course.

Other than above, there is standard and certain amendments to accounting standards that are not yet effective and have not been early adopted by the Company for the financial year beginning on July 01, 2026. Such standards and amendments are not expected to have any significant impact in the Company's financial reporting and, therefore, have not been presented in these financial statements.

3. MATERIAL ACCOUNTING POLICY INFORMATION

The material accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

3.1 Property, plant and equipment

3.1.1 Operating assets and depreciation

Initial recognition
The cost of an item of property, plant and equipment is recognised as an asset if it is probable that future economic benefits associated with the item will flow to the entity and the cost of such item can be measured reliably.

Recognition of the cost in the carrying amount of an item of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by the management.

Measurement
Property, plant and equipment (except freehold land and buildings) are stated at cost less accumulated depreciation and impairment losses, if any. Freehold land are stated at revalued amounts and buildings on freehold land are stated at revalued amounts less accumulated depreciation and accumulated impairment, if any. The costs of property, plant and equipment include:

a) its purchase price including import duties, non-refundable purchase taxes after deducting trade discounts and rebates;

b) any other costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management; and

c) Borrowing costs, if any.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Subsequent expenditure
Expenditure incurred to replace a significant component of an item of property, plant and equipment is capitalised and the asset so replaced is retired. Other subsequent expenditure is capitalised only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the items can be measured reliably. All other expenditure (including repairs and normal maintenance) is recognised in the statement of profit or loss as an expense when it is incurred.

Depreciation

Depreciation on all items except for freehold land is charged on straight line method at the rates specified in note 4.1 to the financial statements and is generally recognised in the statement of profit or loss.

Depreciation on addition is charged from the month the asset is available for use up to the month prior to disposal.

Depreciation methods, useful lives and residual values of each part of property, plant and equipment that is significant in relation to the total cost of the asset are reviewed, and adjusted if appropriate, at each reporting date.

Revaluation surplus

Revaluation of freehold land and buildings on freehold land is carried out with sufficient regularity to ensure that the carrying amount of assets does not differ materially from the fair value at the reporting date. Any revaluation increase in the carrying amount of freehold land and buildings on freehold land is recognised, net of tax, in other comprehensive income and presented as a separate component of equity as "Revaluation surplus on property, plant and equipment" except to the extent that it reverses a revaluation decrease / deficit for the same asset previously recognised in the statement of profit or loss, in which case the increase is first recognised in the statement of profit or loss to the extent of the decrease previously charged.

Any decreases that reverse previous increases of the same asset are first recognised in other comprehensive income to the extent of the remaining surplus attributable to the asset, all other decreases are charged to the statement of profit or loss. The revaluation reserve is not available for distribution to the Company's shareholders. Each year, the difference between depreciation based on the revalued carrying amount of the asset charged to the statement of profit or loss and depreciation based on the asset's original cost, net of tax, is reclassified from revaluation surplus to unappropriated profit as incremental depreciation.

The fair value of the Company's freehold land and building on free hold land is determined after a period of three years by an independent professionally qualified valuer. However, fair value is re-assessed on yearly basis to check for any material impact. During the year, the fair value was re-assessed and the impact was immaterial to the financial statements.

Gains and losses on disposal

Gains and losses on disposal of assets are taken to the statement of profit or loss, and the related surplus on revaluation of property, plant and equipment, if any, is transferred directly to retained earnings.

3.1.2 Capital work-in-progress

Capital work-in-progress is stated at cost less impairment loss, if any and consists of expenditure incurred (including any borrowing costs, if applicable) and advances made in the course of their construction and installation. Transfers are made to relevant asset category as and when assets are available for intended use.

Advances paid to suppliers for acquisition of property, plant and equipment including land and building is also classified under capital work-in-progress.

3.2 Lease liability and Right-of-use assets

The Company, as a lessee, has recognised right-of-use assets representing its right to use the underlying assets and lease liabilities representing its obligations to make lease payments.

At inception of a contract, the Company assesses whether a contract is, or contains a lease if the contract conveys a right to control the use of an identified asset for a period of time in exchange for consideration. The Company mainly leases properties for its operations. The Company recognises a right-of-use asset and lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, and subsequently at cost less any accumulated depreciation and impairment losses if any, and adjusted for certain remeasurements of the lease liability. The right-of-use asset is depreciated using the straight line method over the shorter of the lease term and the asset's useful life. The estimated useful lives of assets are determined on the same basis as that for owned assets. In addition, the right-of-use asset is periodically reduced by impairment losses, if any.

The Company has various lease agreements for head office and sales offices which were previously classified by the Company based on its assessment of whether the lease transferred substantially all of the risks and rewards of ownership. Under IFRS 16, the Company recognises right-of-use assets and lease liabilities for all the leases - i.e. these leases are on the statement of financial position.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date discounted using the interest rate implicit in the lease or if that rate cannot be readily determined, the entity's incremental borrowing rate being the rate that the lessee would have to pay to borrow the funds necessary to obtain an asset of similar value in a similar economic environment with similar terms and conditions.

The lease liability is subsequently increased by the interest cost on the lease liability and decreased by lease payments made. It is re-measured when there is a change in future lease payments arising from a change in an index or rate, a change in assessment of whether extension option is reasonably certain to be exercised or a termination option is reasonably certain not to be exercised. The corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in the statement of profit or loss if the carrying amount of right-of-use asset has been reduced to zero.

Lease liabilities include the net present value of the following lease payments:
- Fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- Amounts expected to be payable by the lessee under residual value guarantees;
- The exercise price of a purchase option if the lessee is reasonably certain to exercise that option; and
- Payments of penalties for terminating the lease, if the lease term reflects the lessee exercising that option.

Right-of-use assets are measured at cost comprising the following:
- The amount of the initial measurement of lease liability; and
- Any lease payments made at or before the commencement date less any lease incentives received.

The Company has not elected to recognise right-of-use assets and lease liabilities for short-term leases of properties that have a lease term of 12 months or less and leases of low-value assets. The Company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

3.3 Intangible assets

An intangible asset is recognised as an asset if it is probable that future economic benefits attributable to the asset will flow to the entity and the cost of such asset can be measured reliably.

Costs directly associated with identifiable software that will have probable economic benefits exceeding one year, are recognised as an intangible asset.

Indefinite intangible assets

These are stated at cost less impairment, if any.

Definite intangible assets

a) These are stated at cost less accumulated amortisation and impairment, if any.
b) These are amortised on straight line basis over its estimated useful life(s) of these assets (refer note 6).
c) Amortisation on additions during the year is charged from month in which the asset is intended to use, whereas no amortisation is charged from the month the asset is disposed-off.

3.4 Investment in an associate

The Company has investment in associated company as disclosed in note 7. The investment in associated Company is accounted for using equity method of accounting in which it is initially recognised at cost and adjusted thereafter to recognise the Company's share in its associate's post-acquisition profits or losses and other comprehensive income are respectively recognised in the statement of profit or loss and statement of comprehensive income. Dividends received or receivable from associated company are recognised as a reduction in the carrying amount of the investment.

The carrying amount of investment in associated company is reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the investment in associated company's recoverable amount is estimated, which is higher of its value in use and its fair value less cost to sell. An impairment loss is recognised if the carrying amount exceeds its recoverable amount.

Impairment losses are recognised in the statement of profit or loss. An impairment loss is reversed if there has been a change in estimate used to determine the recoverable amount but limited to the extent of the initial cost of investment in associated company. A reversal of impairment loss is recognised in the statement of profit or loss.

3.5 Financial instruments

3.5.1 Initial measurement of financial asset

The Company classifies its financial assets into following three categories:

- fair value through other comprehensive income (FVOCI);
- fair value through profit or loss (FVTPL); and
- at amortised cost.

A financial asset is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition.

Subsequent measurement

Debt Investments at FVOCI
These assets are subsequently measured at fair value. Interest / markup income calculated using the effective interest method, foreign exchange gains and losses and impairment are recognised in the statement of profit or loss. Other net gains and losses are recognised in other comprehensive income. On de-recognition, gains and losses accumulated in other comprehensive income are reclassified to the statement of profit or loss.

Equity Investments at FVOCI
These assets are subsequently measured at fair value. Dividends are recognised as income in the statement of profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in other comprehensive income and are never reclassified to the statement of profit or loss.

Financial assets at FVTPL
These assets are subsequently measured at fair value. Net gains and losses, including any interest / markup or dividend income, are recognised in the statement of profit or loss.

Financial assets measured at amortised cost
These assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses, if any. Interest / markup income, foreign exchange gains and losses and impairment, if any, are recognised in the statement of profit or loss.

3.5.2 Financial assets

All financial assets are initially recognised on trade date i.e. date on which the Company becomes party to the respective contractual provisions. Financial assets comprise loans and receivables that are financial assets with fixed or determinable payments that are not quoted in active markets and include trade debts, deposits, advances and cash and cash equivalents. The Company derecognises the financial assets when the contractual rights to the cash flows from the asset expires or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risk and rewards of ownership of the financial assets are transferred or it neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control over the transferred asset.

3.5.2.1 Trade debts, advances and other receivables

These are classified at amortised cost and are initially recognised when they are originated and measured at fair value of consideration receivable. These assets are written off when there is no reasonable expectation of recovery. Actual credit loss experience over past years is used to base the calculation of expected credit loss.

3.5.2.2 Cash and cash equivalents

Cash and cash equivalents are carried in the statement of financial position at cost. For the purpose of cash flow statement, cash and cash equivalents comprise cash in hand, demand deposits and other short term highly liquid investments with a maturity of three months or less, that are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value. Cash and cash equivalents also include bank overdrafts / short term borrowings that are repayable on demand.

3.5.3 Financial liabilities

Financial liabilities are initially recognised on trade date i.e. date on which the Company becomes party to the respective contractual provisions. Financial liabilities include mark-up bearing borrowings, unclaimed and unpaid dividend, accrued mark-up, lease liability and trade and other payables. The Company derecognises the financial liabilities when contractual obligations are discharged or cancelled or expire. Financial liabilities other than at fair value through profit or loss are initially measured at fair value less any directly attributable transaction cost. Subsequent to initial recognition, these liabilities are measured at amortised cost using effective interest rate method.

3.5.3.1 Mark-up bearing borrowings

Mark-up bearing borrowings are recognised initially at fair value, less attributable transaction costs. Subsequent to initial recognition, mark-up bearing borrowings are stated at amortised cost, while the difference between the cost (reduced for periodic payments) and redemption value is recognised in the statement of profit or loss over the period of the borrowings using the effective interest rate method.

3.5.3.2 Trade and other payables

Trade and other payables are recognised initially at fair value plus directly attributable costs, if any, and subsequently measured at amortised cost.

3.5.4 Offsetting of financial assets and financial liabilities

Financial assets and financial liabilities are offset and the net amount is reported in the financial statements only when the Company has currently legally enforceable right to set-off the recognised amounts and the Company intends either to settle on a net basis or to realise the assets and to settle the liabilities simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in normal course of business and in the event of default, insolvency or winding up of the Company or the counter parties.

3.6 Contract liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Company performs under the contract.

3.7 Stores and spares

Stores and spares are stated at lower of weighted average cost less provision for impairment, if any. Items in transit are valued at cost comprising invoice value plus other charges incurred thereon.
Provision is made for obsolete and slow moving stores and spares and is recognised in the statement of profit or loss.

3.8 Stock-in-trade

These are valued at lower of cost or net realisable value. Cost is determined under the weighted average basis. Cost comprises all costs of purchase, conversion and other costs incurred in bringing the inventories to their present location and condition. Raw material in transit comprise of invoice value and other charges thereon. Net realisable value signifies the estimated selling price in the ordinary course of the business less net estimated cost of completion and selling expenses. Scrap and by-product is valued at estimated realisable value.

3.9 Taxation

Income tax expense comprises current and deferred tax. Income tax expense is recognised in the statement of profit or loss, except to the extent that it relates to items recognised directly in equity or in other comprehensive income, in which case it is recognised in equity or in other comprehensive income respectively. In making the estimates for income taxes currently payable by the Company, the management considers the current income tax law and the decisions of appellate authorities on certain issues in the past.

3.9.1 Current tax

The charge for current taxation is based on the taxable income for the year, determined in accordance with the prevailing law for taxation on income, using prevailing tax rates after taking into account tax credits and rebates available, if any. Current tax assets and tax liabilities are offset where the Company has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability.

3.9.2 Deferred tax

Deferred tax is recognised using balance sheet liability method, providing for temporary difference between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using the tax rates enacted or substantively enacted at the reporting date.

The Company recognises deferred tax liability for taxable temporary differences and deferred tax asset is recognised to the extent that it is probable that taxable profits for the foreseeable future will be available against which the assets can be utilised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

3.9.3 Levies

Tax charged under Income Tax Ordinance, 2001 which is not based on taxable income or any amount paid / payable in excess of the calculation based on taxable income or any minimum tax which is not adjustable against future income tax liability is classified as levy in the statement of profit or loss as these levies fall under the scope of IFRIC 21 / IAS 37.

Tax on dividend from subsidiaries, associates and joint ventures are not considered as levy as these dividends are specifically covered by IAS 12.

3.10 Staff retirement benefits

3.10.1 Defined benefit plan

The Company provides gratuity benefits to all its permanent employees who have completed their minimum qualifying period of service i.e. three years (except in case of workers where minimum qualifying period of service is six months). For executives and officers having total service of over twenty years, the benefit is available at one month's basic salary (eligible salary) for each completed year of service. For executives and officers having total service of less than twenty years, the benefit is available at half month's basic salary (eligible salary) for each completed year of service. For workers, the benefit is available at one month's gross salary less conditional allowances (eligible salary) for each completed year of service.

The Company's obligation is determined through actuarial valuations carried out under the 'Projected Unit Credit Method'. Remeasurements which comprise actuarial gains and losses and the return on plan assets (excluding interest) are recognised immediately in other comprehensive income.

The Company determines the net interest expense / (income) on the net defined benefit liability / (asset) for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period to the then-net defined benefit liability / (asset), taking into account any changes in the net defined benefit liability / (asset) during the period as a result of contribution and benefit payments. Net interest expense and current service cost are recognised in the statement of profit or loss. The latest actuarial valuation was conducted at the reporting date by a qualified professional firm of actuaries.

The actual return on plan assets represent the difference between the fair value of plan assets at the beginning and end of the year and adjusted for contributions and benefits paid.

3.10.2 Defined contribution plan

The Company provides provident fund benefits to all its officers. Equal contributions are made, both by the Company and the employees, at the rate of 8.33% of basic salary and cost of living allowance and the same is charged to the statement of profit or loss.

3.10.3 Compensated absences

The liability for accumulated compensated absences of employees is recognised in the period in which employees render service that increases their entitlement to future compensated absences.

3.11 Foreign currency transactions and translation

Transactions in foreign currencies are translated into Pakistan Rupees at the rates of exchange approximating those prevailing on the date of transactions. Monetary assets and liabilities in foreign currencies are translated into Pak Rupees at the rates of exchange ruling on the reporting date. Exchange differences are included in the statement of profit or loss.

3.12 Revenue recognition

- Domestic sales are recognised as revenue when invoiced with the transfer of control of goods, which coincides with delivery, as this is the point in time that the consideration becomes unconditional, because only the passage of time is required before the payment is due.

- Export sales are recognised as revenue when invoiced with the transfer of control of goods, which coincides either with the date of bill of lading or upon delivery to customer or its representative, based on terms of arrangement.

No element of financing is deemed present as the sales are made with a credit term of up to 120 days, which is consistent with the market practice.

3.13 Revenue from power generation

Revenue from power generation plant on account of sales of surplus electricity is recognised on transmission of electricity to K-Electric Limited.

3.14 Income on bank deposits and finance cost

The Company's finance income and finance cost includes income on bank deposits and finance cost. Income or expense is recognised using the effective interest rate method.

3.15 Impairment

3.15.1 Financial assets

The Company recognises loss allowances for Expected Credit Losses (ECLs) in respect of financial assets measured at amortised cost.

The Company measures loss allowances at an amount equal to lifetime ECLs, except for the following, which are measured at 12-month ECLs:

- debt securities that are determined to have low credit risk at the reporting date; and

- other debt securities and bank balance for which credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition.

Loss allowances for trade debts are always measured at an amount equal to lifetime ECLs.

The expected loss rates are based on the payment profiles of sales over a period of 36 - 60 months before June 30, 2026 and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the debts. The Company has identified the Gross Domestic Product (GDP) and inflation rate to be the most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Company's historical experience and informed credit assessment and including forward-looking information.

The Company assumes that the credit risk on a financial asset has increased significantly if it is more than past due for a reasonable period of time. Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument. 12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months). The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk.

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

The gross carrying amount of a financial asset is written off when the Company has no reasonable expectations of recovery of a financial asset in its entirety or a portion thereof. The Company individually makes an assessment with respect to the timing and amount of write-off based on whether there is a reasonable expectation of recovery. The Company expects no significant recovery from the amount written off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Company's procedures for recovery of amounts due.

A financial asset is considered irrecoverable (default event) when the counterparty fails to make contractual payments within one year of when they fall due.

3.15.2 Non-financial assets

The carrying amounts of the Company's non-financial assets, other than stores and spares, stock in trade and deferred tax are reviewed at each reporting date to determine whether there is any indication of impairment. If such indication exists, the asset's recoverable amount, being higher of value in use and fair value less costs to sell, is estimated. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets. An impairment loss is recognised whenever the carrying amount of an asset exceeds its recoverable amount. Impairment losses are recognised in the statement of profit or loss.

3.16 Provisions

A provision is recognised in the statement of financial position when the Company has a legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of obligation. Provisions are measured at the present value of expected expenditure, discounted at a pre-tax rate reflecting current market assessment of the time value of money and the risk specific to the obligation. However, provisions are reviewed at each reporting date and adjusted to reflect current best estimate.

3.17 Contingent liabilities

A contingent liability is disclosed when the Company has a possible obligation as a result of past events, whose existence will be confirmed only by the occurrence or non-occurrence, of one or more uncertain future events not wholly within the control of the Company; or the Company has a present legal or constructive obligation that arises from past events, but it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation, or the amount of the obligation cannot be measured with sufficient reliability.

3.18 Segment reporting

Segment results that are reported to the Company's Chief Executive Officer (CEO) - the chief operating decision maker include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items, if any, comprise mainly corporate assets, head office expenses, and tax assets and liabilities. Management has determined that the Company has a single reportable segment and therefore it has only presented entity wide disclosures.

The Company does not consider sale of electricity to K-Electric Limited (KE) as separate reportable segment as the power plant of the Company is installed primarily to supply power to its production facilities and currently any excess electricity is sold to KE.

3.19 Dividend and appropriations to / from reserves

Dividend distribution to the Company's shareholders and appropriations to / from reserves are recognised as a liability in the period in which these are approved. However, if these are approved after the reporting period but before the financial statements are authorised to issue, they are disclosed in the notes to the financial statements.

3.20 Government grants

Government grants are transfers of resources to an entity by a government entity in return for compliance with certain past or future conditions related to the entity's operating activities - e.g. a government subsidy. The definition of "government" refers to governments, government agencies and similar bodies, whether local, national or international.

The Company recognises government grants when there is reasonable assurance that grants will be received and the Company will be able to comply with conditions associated with Grants.

Government grants are recognised at fair value, as deferred income, when there is reasonable assurance that the grants will be received and the Company will be able to comply with the conditions associated with the grants.

Grants that compensate the Company for expenses incurred, are recognised on a systematic basis in the income for the year in which the related expenses are recognised. Grants that compensate for the cost of an asset are recognised in income on a systematic basis over the expected useful life of the related asset.

A loan is initially recognised and subsequently measured in accordance with IFRS 9. IFRS 9 requires loans at below-market rates to be initially measured at their fair value - e.g. the present value of the expected future cash flows discounted at a market-related interest rate. The benefit that is the government grant is measured as the difference between the fair value of the loan on initial recognition and the amount received, which is accounted for according to the nature of the grant.

3.21 Share capital

Ordinary shares are classified as equity and recognised at their face value. Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, if any.

3.22 Non-current assets held for sale

Non-current assets are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. They are measured at the lower of their carrying amount or fair value less costs to sell.

An impairment loss is recognised for any initial or subsequent write-down of the asset to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell of an asset, but not in excess of any cumulative impairment loss previously recognised. A gain or loss not previously recognised at the date of the sale of the non-current asset is recognised at the date of derecognition. Non-current assets are not depreciated or amortised while they are classified as held for sale.

4 PROPERTY, PLANT AND EQUIPMENT

	Note	2026	2025
		(Rupees in '000)	
Operating assets	4.1	**18,883,654**	20,584,321
Capital work-in-progress	4.2	**500,238**	37,880
Stores and spares held for capital expenditure	4.3	**520,460**	548,432
		19,904,352	21,170,633

4.1 Operating assets

	Freehold Land - revalued - notes 4.1.2 & 4.1.3	Leasehold Land - revalued - notes 4.1.2 & 4.1.3	Buildings on freehold land - revalued - notes 4.1.2 & 4.1.3	Buildings on leasehold land - revalued - notes 4.1.2 & 4.1.3	Plant and machinery	Furniture, fixtures and office equipment	Vehicles	Total
	(Rupees in '000)							
Balance as at July 1, 2025								
Cost / revalued amount	**2,554,875**	**975,000**	**4,072,191**	**936,778**	**23,421,982**	**513,105**	**543,520**	**33,017,451**
Accumulated depreciation *	**-**	**-**	**-**	**-**	**(12,062,302)**	**(184,667)**	**(186,161)**	**(12,433,130)**
Net book value (NBV)	**2,554,875**	**975,000**	**4,072,191**	**936,778**	**11,359,680**	**328,438**	**357,359**	**20,584,321**
Additions / transfers from capital work in progress	**-**	**-**	**16,405**	**-**	**271,203**	**31,852**	**160,279**	**479,739**
Disposals note 4.1.4								
- Cost	**-**	**-**	**-**	**-**	**(39,998)**	**(4,826)**	**(85,911)**	**(130,735)**
- Accumulated depreciation / Accumulated impairment	**-**	**-**	**-**	**-**	**37,257**	**4,721**	**46,617**	**88,595**
	-	**-**	**-**	**-**	**(2,741)**	**(105)**	**(39,294)**	**(42,140)**
Depreciation charge - note 4.1.1	**-**	**-**	**(434,792)**	**(71,071)**	**(1,441,857)**	**(75,577)**	**(114,969)**	**(2,138,266)**
Balance as at June 30, 2026 (NBV)	**2,554,875**	**975,000**	**3,653,804**	**865,707**	**10,186,285**	**284,608**	**363,375**	**18,883,654**
Gross carrying value as at June 30, 2026								
- Cost / revalued amount	**2,554,875**	**975,000**	**4,088,596**	**936,778**	**23,653,187**	**540,131**	**617,888**	**33,366,455**
- Accumulated depreciation / Accumulated impairment	**-**	**-**	**(434,792)**	**(71,071)**	**(13,466,902)**	**(255,523)**	**(254,513)**	**(14,482,801)**
Net book value	**2,554,875**	**975,000**	**3,653,804**	**865,707**	**10,186,285**	**284,608**	**363,375**	**18,883,654**
Depreciation rates (% per annum)	**-**	**-**	**3 - 10**	**5-25**	**3 - 50**	**5 - 50**	**20**	
Balance as at July 1, 2024								
Cost / revalued amount	2,216,203	600,000	2,986,068	863,736	22,455,283	249,184	477,571	29,848,045
Accumulated depreciation *	-	-	(374,092)	(165,469)	(10,632,877)	(153,572)	(147,994)	(11,474,004)
Net book value (NBV)	2,216,203	600,000	2,611,976	698,267	11,822,406	95,612	329,577	18,374,041
Additions / transfer from capital work in progress	-	-	532,922	12,199	1,010,539	269,443	225,915	2,051,018
Disposals note 4.1.4								
- Cost	-	-	-	-	(43,840)	(5,522)	(159,966)	(209,328)
- Accumulated depreciation / Accumulated impairment	-	-	-	-	39,264	5,139	75,241	119,644
	-	-	-	-	(4,576)	(383)	(84,725)	(89,684)
Depreciation charge - note 4.1.1	-	-	(260,360)	(52,202)	(1,468,689)	(36,234)	(113,408)	(1,930,893)
Revaluation surplus - note 16								
- Cost	338,672	375,000	553,201	60,843	-	-	-	1,327,716
- Accumulated depreciation	-	-	634,452	217,671	-	-	-	852,123
	338,672	375,000	1,187,653	278,514	-	-	-	2,179,839
Balance as at June 30, 2025 (NBV)	2,554,875	975,000	4,072,191	936,778	11,359,680	328,438	357,359	20,584,321
Gross carrying value as at June 30, 2025								
- Cost / revalued amount	2,554,875	975,000	4,072,191	936,778	23,421,982	513,105	543,520	33,017,451
- Accumulated depreciation / Accumulated impairment	-	-	-	-	(12,062,302)	(184,667)	(186,161)	(12,433,130)
Net book value	2,554,875	975,000	4,072,191	936,778	11,359,680	328,438	357,359	20,584,321
Depreciation rates (% per annum)	-	-	3 - 10	5 - 25	3 - 50	5 - 50	20	

* Accumulated depreciation of buildings has been adjusted against the gross carrying amount of the assets using the elimination approach to incorporate the revaluation impact.

Operating assets include fully depreciated assets having cost of Rs. 2,931.55 million (2025 Rs. 2,778.28 million)

4.1.1 The depreciation charge for the year has been allocated as follows:

	Note	2026	2025
		(Rupees in '000)	
Cost of sales	25	**1,772,547**	1,570,601
Selling and distribution expenses	26	**23,332**	19,450
Administrative expenses	27	**32,745**	41,074
Loss from power generation	30.2	**309,642**	299,768
		2,138,266	1,930,893

4.1.2 Particulars of immovable property (i.e. land and building) in the name of the Company are as follows:

Particulars	Location	Total area	Forced sales value (Rupees in '000)
Manufacturing plant	399-405, Rehri Road, Landhi Town, City District Government, Karachi. (Freehold Land)	157,058 Sq. Yd.	5,176,109
	Plot No. LE-73-79, 102-103, 112-118, 125-129 Survey # NC. 98, near Arabian Country Club, NIP, Bin Qasim Industrial Park, Karachi. (Leasehold Land)	653,400 Sq. Ft.	1,529,357
Office premises	Office No. 203, 2nd Floor, Beaumont Plaza, 10 Beaumont Road, Karachi. (Leasehold Land)	1,794 Sq. Ft.	28,710
Multan Plot	Khewat No. (B) 38, 114, 302, Khatooni No. 127,475, 1,114, Mouza Laar, Bahawalpur Road, Multan. (Freehold Land)	372,711 Sq. Ft.	96,900

4.1.3 The revaluation of freehold land and buildings thereon including Multan plot and manufacturing facility of National Industrial Parks, Bin Qasim Industrial Park Karachi was carried out as of June 30, 2025 by MYK Associates (Private) Limited (an independent valuer who is located in Karachi) on the basis of their professional assessment of present market values based on their methodology for estimating the cost of land of similar nature, size and location including consideration of cost of acquisition or construction net of diminution owing to depreciation, keeping in view the current condition. The revaluation resulted in a surplus on revaluation amounting to Rs. 2,179.84 million which was incorporated in the books of the Company as at June 30, 2025.

The carrying amount of the aforementioned assets as at June 30, 2026, if the said assets had been carried at historical cost, would have been as follows:

	Cost	Accumulated depreciation	Net book value
	(Rupees in '000)		
Freehold land	**930,541**	**-**	**930,541**
Buildings on freehold land	**2,769,789**	**(1,195,520)**	**1,574,269**
Leasehold land	**525,000**	**-**	**525,000**
Buildings on leasehold land	**1,012,942**	**(367,126)**	**645,816**
As at June 30, 2026	**5,238,272**	**(1,562,646)**	**3,675,626**
As at June 30, 2025	5,221,867	(1,344,590)	3,877,277

4.1.4 Details of property, plant and equipment disposed off, are as follows:

	Original cost	Accumulated depreciation	Book value	Sale proceeds	Gain / (Loss) on disposal	Mode of disposal	Particulars of buyer	Relationship with buyer
	(Rupees in '000)							
Assets having book value of more than Rs. 500,000 disposed off during the year								
Vehicles								
Toyota Yaris 1.3 GLI CVT								
Honda City 1.2 CVT	4,835	322	4,513	4,434	(79)	As per policy	Mr. Syed Huzaifa Ahmed	Employee
Toyota Yaris ATIV	4,878	1,789	3,089	2,864	(225)	As per policy	Mr. Syed Kazim Abbas	Employee
Manual								
Toyota Yaris ATIV	4,512	1,654	2,858	3,019	161	As per policy	Mr. Mukesh Kumar	Employee
Manual								
Suzuki Alto VXL	4,512	1,880	2,632	2,970	338	As per policy	Mr. Zia Ur Rehman	Employee
Suzuki Alto VXL	3,045	558	2,487	2,524	37	As per policy	Mr. Arsalan Abid	Employee
Toyota Yaris ATIV	3,045	609	2,436	2,575	139	As per policy	Mr. Zeeshan Ullah Khan	Employee
Manual								
Suzuki Cultus VXL	4,512	2,256	2,256	2,738	482	As per policy	Mr. Abdul Rehman Khan	Employee
Toyota Yaris ATIV	4,084	1,838	2,246	2,942	696	As per policy	Mr. Ahsan Khalid Baloch	Employee
Automatic								
Suzuki Alto VXL	4,802	2,561	2,241	3,482	1,241	As per policy	Mr. Asher Sameul	Employee
Suzuki Alto VXL	3,045	812	2,233	2,560	327	Negotiation	M/S Yasin Motors	Third Party
Suzuki Alto VXL	2,935	1,027	1,908	2,600	692	As per policy	Mr. Muhammad Uzair	Employee
Suzuki Alto VXR	2,935	1,272	1,663	2,354	691	As per policy	Mr. Shamsuddoha	Employee
Suzuki Alto VXR	2,935	1,468	1,467	2,340	873	As per policy	Mr. Muhammad Waqas Asad	Employee
Suzuki Alto VXR	2,935	1,468	1,467	2,329	862	As per policy	Mr. Moaj Ali	Employee
Suzuki Cultus VXR	2,935	1,565	1,370	2,307	937	As per policy	Mr. Uzair Ilyas Razzaqui	Employee
Suzuki Cultus VXR	2,754	1,698	1,056	2,304	1,248	As per policy	Mr. Nadeem Uddin	Employee
Honda City 1.2 CVT	2,754	1,836	918	2,208	1,290	As per policy	Mr. Aziz Ahmed	Employee
	2,967	2,225	742	2,925	2,183	As per policy	Mr. Danish Aftab	Employee
	64,420	26,838	37,582	49,475	11,893			
Plant and machinery								
Solar Panel	2,201	275	1,926	1,952	26	Insurance Claim	Jubilee General Insurance	Third Party
	2,201	275	1,926	1,952	26			
Assets having book value of not more than Rs. 500,000 disposed off during the year	64,114	61,482	2,632	35,263	32,631			
Total 2026	**130,735**	**88,595**	**42,140**	**86,690**	**44,550**			
Total 2025	209,328	119,644	89,684	148,314	58,630			

4.2 Capital work-in-progress

	2026				2025			
	Cost as at July 1, 2025	Additions	Transfers	As at June 30, 2026	Cost as at July 1, 2024	Additions	Transfers	As at June 30, 2025
	(Rupees in '000)							
Buildings on freehold land	**-**	**269,846**	**(16,405)**	**253,441**	335,795	209,326	(545,121)	-
Plant and machinery	**37,094**	**353,561**	**(271,203)**	**119,452**	676,571	371,062	(1,010,539)	37,094
Furniture, fixture, computer and office equipment	**786**	**142,274**	**(31,852)**	**111,208**	22,218	44,316	(65,748)	786
Vehicles	**-**	**176,416**	**(160,279)**	**16,137**	158	225,757	(225,915)	-
	37,880	**942,097**	**(479,739)**	**500,238**	1,034,742	850,461	(1,847,323)	37,880

4.2.1 This balance includes advances to suppliers amounting to Rs. 107.20 million (2025: Rs. 18.16 million).

4.3 Stores and spares held for capital expenditure

	Note	2026	2025
		(Rupees in '000)	
Balance at beginning of the year		**548,432**	607,666
Additions during the year		**372,519**	263,664
Transfers / adjustments made during the year		**(280,491)**	(202,898)
Provision for obsolescence against capital spares	25	**(120,000)**	(120,000)
Balance at end of the year		**520,460**	548,432

5. LEASES

5.1 Right-of-use assets

		2026	2025
		(Rupees in '000)	
Balance at beginning of the year		**17,803**	23,846
Additions	5.2.3	**181,090**	15,036
Depreciation charge during the year	5.1.1	**(40,020)**	(21,079)
Balance at end of the year		**158,873**	17,803

5.1.1 The depreciation charge on right-of-use assets for the year has been allocated as follows:

	Note	2026	2025
		(Rupees in '000)	
Selling and distribution expenses	26	**25,736**	17,586
Administrative expenses	27	**14,284**	3,493
		40,020	21,079

5.2 Lease liabilities

Rental contracts are made for a fixed period subject to renewal upon mutual consent of Company and lessor. Wherever practicable, the Company seeks to include extension option to provide operational flexibility. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. Management exercises significant judgement in determining whether these extension and termination options are reasonably certain to be exercised. Finance charge of 11.24% to 15% (2025: 15%) per annum have been used as discounting factor.

5.2.1 Set out below the carrying amount of lease liabilities and the movements during the year:

	Note	2026	2025
		(Rupees in '000)	
Balance at beginning of the year		**21,087**	29,301
Additions	5.2.3	**181,090**	15,036
Interest expense	28	**12,095**	3,874
Payments		**(44,186)**	(27,124)
Balance at end of the year		**170,086**	21,087
Current portion		**70,128**	4,028
Non-current portion		**99,958**	17,059
		170,086	21,087

5.2.2 Lease liabilities are payable as follows:

	2026			2025		
	Minimum lease payments	Interest	Present value of minimum lease payments	Minimum lease payments	Interest	Present value of minimum lease payments
	(Rupees in '000)					
Less than one year	**74,693**	**(4,565)**	**70,128**	6,463	(2,435)	4,028
Between one and five years	**107,895**	**(7,937)**	**99,958**	22,234	(5,175)	17,059
	182,588	**(12,502)**	**170,086**	28,697	(7,610)	21,087

5.2.3 This balance includes renewal of lease of existing sales office premises amounting to Rs. 84.43 million (2025: Rs. 15.03 million).

6. INTANGIBLE ASSETS

	Note	2026	2025
		(Rupees in '000)	
Net book value at beginning of the year		**329,540**	6,876
Additions		**324**	327,643
Amortisation	25	**(37,464)**	(4,979)
Net book value at end of the year		**292,400**	329,540
Gross carrying value as at 30 June			
Cost		**359,188**	31,545
Additions		**324**	327,643
Accumulated amortisation		**(67,112)**	(29,648)
Net book value		**292,400**	329,540
Amortisation rate (per annum)		**10% - 33.33%**	10% - 33.33%

6.1 Intangible assets comprise of Advanced Supply Chain Software, Delmia Quintiq solutions and computer software.

7. ASSET CLASSIFIED AS HELD FOR SALE

	Note	2026	2025
		(Rupees in '000)	
Chinoy Engineering & Construction (Private) Limited (CECL) - 4,845,000 (2025: 4,845,000) fully paid ordinary shares of Rs. 10 each	7.1	**350,000**	-

7.1 The Company made investment in CECL on September 20, 2024, amounting to Rs. 48.45 million comprising 17% of its share capital. The remaining shareholding of CECL is owned by International Industries Limited (17%), Pakistan Cables Limited (17%) and ASCG Engineering (49%). The investment in CECL was classified as investment in an associate

The associate has share capital consisting solely of ordinary shares, which are held directly by the Company.

The registered office of the CECL is at 101, Beaumont Plaza, 10 Beaumont Road, Civil Lines, Karachi, Pakistan. The country of incorporation or registration is also its principal place of business.

The principal activity of the CECL is to engage in the business of construction industry, encompassing a range of activities including design, construction, demolition and infrastructure development.

	Note	2026	2025
		(Rupees in '000)	
Balance at beginning of the year		**87,945**	-
Investment acquired during the year		**-**	48,450
Share of net income of associate accounted for using the equity method		**480,626**	44,921
Dividend	7.2	**(157,778)**	(5,426)
		410,793	87,945
Impairment loss	7.3	**(60,793)**	-
Balance at the end of the year		**350,000**	87,945

7.2 CECL, in its Board meeting held on May 12, 2026, declared a dividend for the quarter ended March 31, 2026. The Company has recognised its share of this dividend, amounting to Rs. 17 million, in these financial statements, as the Company's right to receive the dividend had been established as at the reporting date.

7.3 The Company has decided to dispose of its shareholding in CECL pursuant to a proposed buy-back arrangement, under which CECL will acquire the entire shareholding held by the Company. Consequently, the investment in associate has been classified as held for sale in these financial statements. Based on fair value less costs of disposal, the recoverable amount of the investment was assessed at Rs. 350 million. Accordingly, the carrying value of the investment was written down from Rs. 410.79 million to Rs. 350 million, and an impairment loss of Rs. 60.79 million has been recognised in profit or loss for the year ended June 30, 2026.

7.4 The Company has provided the following corporate guarantees in favor of Habib Bank Limited on behalf of Chinoy Engineering & Construction (Private) Limited (CECL), an associated undertaking:

- A Corporate Guarantee securing financing facilities of up to Rs. 1,500 million, granted to CECL.

- A Performance Guarantee to assure CECL's fulfilment of contractual obligations under its agreement with Reko Diq Mining Company Limited (RDMC). This obligation carries joint and several liability alongside associated entities International Industries Limited and Pakistan Cables Limited.

These guarantees have been issued in alignment with the Company's strategic support framework for its associated undertakings and represent potential contingent liabilities to the extent of the guaranteed amounts, subject to CECL's compliance and performance under the stated obligations.

8. STORES AND SPARES

	Note	2026	2025
		(Rupees in '000)	
Stores		**1,142,794**	1,108,528
Spares		**190,058**	133,451
Loose tools		**22,717**	17,947
		1,355,569	1,259,926
Less: provision for obsolescence	8.1	**(416,740)**	(372,187)
		938,829	887,739

8.1 Provision for obsolescence

	2026	2025
	(Rupees in '000)	
Balance as at beginning	**372,187**	319,722
Charge for the year	**44,553**	52,465
	416,740	372,187
Written-off during the year	**-**	-
Balance at the end of the year	**416,740**	372,187

9. STOCK-IN-TRADE

	2026	2025
	(Rupees in '000)	
Raw material - in hand	**8,880,486**	3,769,382
- in transit	**5,794,630**	9,456,220
	14,675,116	13,225,602
Work-in-process	**4,735,006**	2,535,840
Finished goods	**7,268,312**	5,967,071
Scrap material	**96,775**	63,641
By-products	**18,147**	11,167
	26,793,356	21,803,321

10. TRADE DEBTS - considered good

	Note	2026	2025
		(Rupees in '000)	
- Secured	10.1 & 10.2	**2,321,294**	932,223
- Unsecured	10.2	**793,789**	418,725
		3,115,083	1,350,948

10.1 These include trade debts arising on account of export sales of Rs. 2,171.82 million (2025: Rs. 831.89 million) which are secured by way of Export Letters of Credit and Rs. 149.47 million (2025: Rs. 100.32 million) arising on account of domestic sales which are secured by way of Inland Letters of Credit.

10.2 These also include receivable from IIL Australia PTY Limited - an associated company amounting to Rs. 4.96 million (2025: Nil) and Sumitomo Corporation - an associated company amounting to Nil (2025: Rs. 367.31 million) which is not past due as at year end.

10.2.1 The maximum aggregate amount due from the related parties at the end of any month during the year is Rs. 709.99 million (2025: Rs. 713.54 million).

10.3 The ageing of trade debts receivable from other than related parties as at the reporting date is as under:

	2026	2025
	(Rupees in '000)	
Not yet due	**2,800,728**	825,887
Past due 1-60 days	**309,389**	157,749
	3,110,117	983,636

11. ADVANCES, TRADE DEPOSITS AND PREPAYMENTS

	Note	2026	2025
		(Rupees in '000)	
Advances to suppliers - considered good	11.1	**114,771**	31,813
Trade deposits & other receivable	11.1	**71,307**	20,988
Prepayments		**29,456**	20,717
		215,534	73,518

11.1 These advances and trade deposits are non-interest bearing.

12. STAFF RETIREMENT BENEFITS

12.1 Defined contribution plan

Staff Provident Fund

All investments in collective investment schemes, listed equity and listed debt securities out of provident fund have been made in accordance with the provisions of section 218 of the Companies Act, 2017 and the conditions specified thereunder.

12.2 Defined benefit scheme

Staff Gratuity Fund

12.2.1 As stated in note 3.10 the Company operates approved funded defined benefit gratuity plan for all permanent employees meeting the specified criteria and defined contribution plan for all active employees subject to minimum service of prescribed period as per the respective trust deeds. Actuarial valuation of these plans is carried out every year and the latest actuarial valuation was carried out as at June 30, 2026.

12.2.2 Plan assets held in trust are governed by local regulations which mainly include Sindh Trusts Act, 2020; the Companies Act, 2017; Income Tax Rules, 2002 and the Rules under the respective trust deeds. Responsibility for governance of the Plans, including investment decisions and contribution schedules, lies with the respective Board of Trustees. The Company appoints the trustees among its employees.

12.2.3 Risks on account of defined benefit plan

The Company faces the following risks on account of defined benefit plan:

Final salary risk - The risk that the final salary at the time of cessation of service is greater than what the Company has assumed. Since the benefit is calculated on the final salary, the benefit amount would also increase proportionately.

Asset volatility - Most assets are invested in risk free investments of 6 months, 3, 5 or 10 years Regular Income Certificates, Defence Savings Certificates, Treasury Bills and Government Bonds. However, investments in equity instruments is subject to adverse fluctuations as a result of change in the market price.

Discount rate fluctuation - The plan liabilities are calculated using a discount rate set with reference to market yields on government bonds. A decrease in market yields on government bonds will increase plan liabilities, although this will be partially offset by an increase in the value of the current plans' bond holdings.

Investment risks - The risk of the investment underperforming and not being sufficient to meet the liabilities. This risk is mitigated by closely monitoring the performance of investment.

Risk of insufficiency of assets - This is managed by making regular contribution to the Fund as advised by the actuary.

12.2.4 Funding

The gratuity plan is fully funded by the Company. The funding requirements are based on the gratuity fund's actuarial measurement framework set out in the funding policies of the plan. The funding is based on a separate actuarial valuation for funding purposes for which the assumptions may differ from the assumptions used in determining defined benefit liability. Employees are not required to contribute to the plan.

12.2.5 The actuarial valuation of gratuity was carried out at June 30 by an independent actuary under projected unit credit method using the following assumptions:

	2026	2025
Financial assumptions		
Discount rate	**12.25%**	12.25%
Expected rate of salary increase	**13.00%**	11.25%
Demographic assumptions		
Mortality rate	**SLIC 2001-2005**	SLIC 2001-2005
Rates of employee turnover	**Moderate**	Moderate
Retirement assumption	**Age 60 years**	Age 60 years

12.2.6 The amounts recognised in statement of financial position are as follows:

	2026	2025
	(Rupees in '000)	
Present value of defined benefit obligation	**679,883**	503,375
Fair value of plan assets	**(721,749)**	(604,980)
Asset as at June 30	**(41,866)**	(101,605)

12.2.7 Movements in the present value of defined benefit obligation

	2026	2025
	(Rupees in '000)	
Present value of defined benefit obligation - beginning of the year	**503,375**	446,428
Current service cost	**47,873**	46,729
Interest cost	**60,679**	61,772
Remeasurements: Actuarial loss / (gain) on obligation	**84,032**	(10,723)
Benefits paid	**(16,076)**	(40,831)
Present value of defined benefit obligation	**679,883**	503,375

12.2.8 Movements in the fair value of plan assets

	2026	2025
	(Rupees in '000)	
Fair value of plan assets - beginning of the year	**604,980**	501,949
Interest income on plan assets	**73,512**	71,148
Return on plan assets, excluding interest income	**59,333**	72,714
Benefits paid	**(16,076)**	(40,831)
Fair value of plan assets - end of the year	**721,749**	604,980

12.2.9 Movement in net defined benefit liability

	2026	2025
	(Rupees in '000)	
Balance at beginning of the year	**(101,605)**	(55,521)
Re-measurements recognised in other comprehensive income during the year	**24,699**	(83,437)
Expense chargeable to statement of profit or loss	**35,040**	37,353
Balance at end of the year	**(41,866)**	(101,605)

12.2.10 Amount recognised in total comprehensive income

The following amounts have been charged in respect of these benefits to statement of profit or loss and other comprehensive income:

	2026	2025
	(Rupees in '000)	
Component of defined benefit costs recognised in statement of profit or loss		
Current service cost	**47,873**	46,729
Net interest cost		
- Interest cost on defined benefit obligation	**60,679**	61,772
- Return on plan assets	**(73,512)**	(71,148)
	35,040	37,353
Component of defined benefit costs (re-measurement) recognised in other comprehensive income		
Re-measurements: Actuarial gain on obligation		
- Gain due to change in experience adjustments	**84,032**	(10,723)
- Return on plan assets	**(59,333)**	(72,714)
Net re-measurement recognised in other comprehensive income	**24,699**	(83,437)
Total defined benefit cost recognised	**59,739**	(46,084)

12.2.11 Components of defined benefit cost for the next year

	2026	2025
	(Rupees in '000)	
Current service cost	**63,513**	47,873
Interest expense on defined benefit obligation	**81,796**	60,361
Return on plan assets	**(86,925)**	(72,808)
Net interest cost	**(5,129)**	(12,447)
Cost for the next year to be recognised in statement of profit or loss	**58,384**	35,426

The Company contributes to the gratuity fund on the advice of the fund's actuary. The contribution in relation to gratuity benefit for the year ending June 30, 2027 is expected to be same as the expense.

12.2.12 Composition of fair value of plan assets

	2026		2025	
	Fair value (Rupees in '000)	Percentage	Fair value (Rupees in '000)	Percentage
Government securities	**556,095**	**77.05**	412,134	68.13
Shares - Listed	**156,953**	**21.74**	169,484	28.01
Bank deposits	**8,701**	**1.21**	23,362	3.86
Fair value of plan assets	**721,749**	**100.00**	604,980	100.00

12.2.13 The Company ensures asset / liability matching by investing in government securities, bank deposits and equity securities and does not use derivatives to manage its risk.

12.2.14 Maturity profile of the defined benefit obligation

	2026	2025
	(Rupees in '000)	
Distribution of timing of benefit payments		
One year	**24,319**	21,266
Two years	**29,641**	27,086
Three years	**33,009**	26,957
Four years	**89,698**	29,496
Five years	**44,786**	82,722
Six years and onwards	**12,323,771**	8,769,847

12.2.15 The sensitivity of the defined benefit obligation to changes in the weighted principal assumptions is:

	2026	2025
	(Rupees in '000)	
Actuarial liability		
Discount rate + 1%	**611,440**	453,108
Discount rate - 1%	**759,857**	562,133
Salary increases + 1%	**759,969**	562,880
Salary increases - 1%	**610,098**	451,606

	2026	2025
	(Number in years)	
Weighted average duration of the defined benefit obligation	**11**	11

The above sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions, the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied.

13 TAXATION - NET

	Note	2026	2025
		(Rupees in '000)	
Tax receivable at beginning of the year		**499,620**	145,754
Tax payments / adjustments made during the year		**3,068,676**	1,781,457
		3,568,296	1,927,211
Less: Provision for tax - current	31	**(2,580,602)**	(1,427,591)
Tax receivable at end of the year		**987,694**	499,620

Under Section 4C of the Income tax Ordinance 2001 (the Ordinance), the Government levied super tax on high earning persons and specified sectors from tax year 2022 onwards. The Company had recorded provision of Rs. 460.48 million for tax year 2022, while pursuing constitutional petitions against the levy before the Honourable Islamabad High Court. This case was subsequently transferred to the Honourable Federal Constitutional Court (FCC) on November 27, 2025 for hearing.

The Honourable FCC, through Civil Appeal No. 1243 of 2020, vide Order dated January 27, 2026, upheld the vires of 4C of the Ordinance. Accordingly, these cases were decided against the Company and the Company paid the required amount.

14. CASH AND BANK BALANCES

	Note	2026	2025
		(Rupees in '000)	
Cash at bank			
Conventional			
In current accounts in local currency		**68,816**	159,666
In saving accounts in local currency	14.1	**306,660**	1,086,461
In current accounts in foreign currency		**988,846**	879,065
		1,364,322	2,125,192
Islamic			
In current account in local currency		**16,930**	67,594
In saving accounts in local currency	14.2	**16,802**	77,571
In current account in foreign currency		**101,957**	129,297
		135,689	274,462
		1,500,011	2,399,654
Term Deposit Receipts (TDRs)	14.3		
Conventional		**884,000**	384,000
Islamic		**200,000**	650,000
		1,084,000	1,034,000
Cash in hand		**3,829**	3,083
		2,587,840	3,436,737

14.1 These accounts are maintained with conventional banks at rates ranging from 8.00% to 9.25% (2025: 9.25%) per annum.

14.2 These accounts are maintained with Islamic banks at rates ranging from 8.25% to 9.00% (2025: 3.5% to 8%) per annum.

14.3 Term Deposit Receipts include:

14.3.1 Investment in Term Deposit Receipt (TDR) amounting to Rs. 384 million (2025: Rs. 384 million) having markup of 7.50% (2025: 7.50%) maturing on August 27, 2026. The TDR was placed against a bank guarantee submitted to the Nazir of Sindh High Court in relation to petition filed by the Company in the Court against chargeability of Super Tax which is in the process of liquidation as super tax has been paid.

14.3.2 Investment in Term Deposit Receipts (TDRs) amounting to Rs. 500 million and Rs. 200 million (2025: Rs. 150 million) having mark-up of 10% and 7.5% (2025: 7.50%) having maturity July 06, 2026. The TDR were placed against a bank guarantee submitted to the Excise Taxation Office.

15. SHARE CAPITAL

Authorised share capital

2026	2025		2026	2025
(Number of shares)			(Rupees in '000)	
500,000,000	500,000,000	Ordinary shares of Rs. 10 each	**5,000,000**	5,000,000

Issued, subscribed and paid-up capital

2026	2025		2026	2025
(Number of shares)			(Rupees in '000)	
30,000	30,000	Fully paid ordinary shares of Rs. 10 each issued for cash	**300**	300
417,716,700	417,716,700	Fully paid ordinary shares of Rs. 10 each issued against transfer of net assets	**4,177,167**	4,177,167
17,253,300	17,253,300	Fully paid ordinary shares of Rs. 10 each issued as right shares	**172,533**	172,533
435,000,000	435,000,000		**4,350,000**	4,350,000

15.1 As at June 30, 2026, the Holding Company and Sumitomo Corporation (an associated company) held 245,055,543 (2025: 245,055,543) and 39,477,657 (2025: 39,477,657) ordinary shares respectively of Rs. 10 each.

16. REVALUATION SURPLUS ON PROPERTY,

	Note	2026	2025
		(Rupees in '000)	
Freehold land			
Revalued amount as at June 30		**2,074,335**	1,360,663
Revaluation during the year		**-**	713,672
Balance as at June 30		**2,074,335**	2,074,335
Buildings on freehold land			
Balance at beginning of the year		**2,574,405**	1,231,836
Revaluation during the year		**-**	1,466,167
Transferred to retained earnings in respect of incremental depreciation charged during the year		**(287,807)**	(123,598)
Balance at end of the year		**2,286,598**	2,574,405
Related deferred tax liability	16.2	**(846,041)**	(1,004,018)
Balance at end of the year - net of deferred tax		**3,514,892**	3,644,722

16.1 The revaluation surplus on property, plant and equipment is a capital reserve and is not available for distribution to the shareholders of the Company in accordance with section 241 of the Companies Act, 2017.

16.2 Movement in related deferred tax liability

	2026	2025
	(Rupees in '000)	
Balance at beginning of the year	**1,004,018**	480,416
Tax effect on incremental depreciation transferred to retained earnings	**(157,977)**	(48,203)
Tax effect on Revaluation Surplus	**-**	571,805
Balance at end of the year	**846,041**	1,004,018

17. LONG TERM FINANCING - secured

	Note	2026	2025
		(Rupees in '000)	
Conventional			
Long Term Finance Facility (LTFF)	17.1	**146,895**	186,398
Temporary Economic Refinance Facility (TERF)	17.2	**308,127**	369,752
Renewable Energy Financing Facility (REFF)	17.3	**112,500**	150,000
		567,522	706,150
Islamic			
Islamic Long Term Finance Facility (ILTFF)	17.4	**204,778**	265,434
Less: Deferred Income - Government grant	18	**(73,223)**	(98,360)
Less: Current portion of long term loan:			
Conventional			
Long Term Finance Facility (LTFF)		**(24,789)**	(39,500)
Temporary Economic Refinance Facility (TERF)		**(61,625)**	(61,625)
Renewable Energy Financing Facility (REFF)		**(37,500)**	(37,500)
Islamic			
Islamic Long Term Finance Facility (ILTFF)		**(60,657)**	(60,657)
		(184,571)	(199,282)
		514,506	673,942

17.1 This represents finance facility loan obtained from different banks under the State Bank of Pakistan (SBP) Long Term Finance Facility for Plant and Machinery in respect of export-oriented projects from different banks.

17.2 This represents finance facility loan obtained from conventional banks under the SBP's Temporary Economic Refinance Facility available to the Company at below-market interest rate for setting up of new industrial units.

17.3 This represents finance facility loan obtained from different banks under the SBP's Renewable Energy Financing Facility available to the Company at below-market interest rate for setting up of Solar power project.

17.4 This represents finance facility loan obtained from different banks under the SBP's Islamic Long Term Finance Facility for Plant and Machinery in respect of export-oriented projects from different banks.

17.5 Long term finances utilised under mark-up arrangements.

17.5 Long term finances utilized under mark-up arrangements

	Sale price	Purchase price	Number of installments and commencement date	Date of maturity / repayment	Rate of mark-up per annum	Carrying amount 2026	Carrying amount 2025
	(Rupees in '000)					(Rupees in '000)	
Conventional							
i) LTFF							
Bank Al Habib Assistance for plant and machinery	1,000,000	2,501,562	16 half yearly installments 12-Dec-16	30-May-26	1.00% over SBP Refinance rate	**-**	2,426
United Bank Limited Assistance for plant and machinery	1,000,000	4,675,000	32 quarterly installments 16-Oct-16	15-Jul-26	1.00% over SBP Refinance rate	**368**	13,023
Allied Bank Limited Assistance for plant and machinery	500,000	578,167	16 half yearly installments 20-Jan-22	20-Jan-32	0.50% over SBP Refinance rate	**146,527**	170,949
ii) **Renewable Energy Finance Facility** Bank Alfalah Limited	100,000	163,868	16 quarterly installments 29-May-24	29-May-29	3.00% over SBP Refinance rate	**75,000**	100,000
Allied Bank Limited	50,000	96,232	16 quarterly installments 28-Jun-24	28-Jun-29	3.00% over SBP Refinance rate	**37,500**	50,000
iii) **TERF** National Bank of Pakistan Assistance for plant and machinery	500,000	1,188,140	16 half yearly installments 06-Apr-21	06-Apr-31	1.25% over SBP Refinance rate	**308,127**	369,752
						567,522	706,150
Islamic							
i) **ILTFF** Meezan Bank Limited Assistance for plant and machinery	700,000	792,312	32 quarterly installments 17-Oct-20	13-Mar-30	3.00% over SBP Refinance rate	**204,778**	265,434
						772,300	971,584

17.5.2 In relation to above borrowings, the Company needs to observe certain financial covenants (such as debt servicing ratio, current ratio, debt equity ratio etc.) and other non financial covenants as specified in the agreements with respective lenders which are complied with as of the reporting date.

17.5.3 During the year, mark-up paid on conventional long term finance is Rs. 21 million (2025: Rs. 34 million) whereas profit paid on Islamic long term finance is Rs. 14.5 million (2025: Rs. 19.33 million).

18. DEFERRED INCOME - GOVERNMENT GRANT

	Note	2026	2025
		(Rupees in '000)	
Balance at beginning of the year		**98,360**	126,172
Government grant recognised in income	30	**(25,137)**	(27,812)
Balance at end of the year		**73,223**	98,360
Less: current portion of deferred income - Government grant		**(27,123)**	(25,112)
		46,100	73,248

19. DEFERRED TAXATION

Deferred tax liability comprises (deductible) / taxable temporary differences in respect of the following:

	Accelerated tax depreciation	Revaluation surplus on buildings	Provision for compensated absences	Unrealised exchange gain	Staff retirement benefit	Provision for Infrastructure Cess	Provision for Government levies	Provision for obsolescence against stores and spares	Provision for lease liabilities	Gas Infrastructure Development Cess	Share of profit from Associated Company	Total
	(Rupees in '000)											
Balance at July 1, 2025	**2,799,475**	**1,004,018**	**(2,810)**	**(1,794)**	**39,626**	**(1,826,228)**	**(2,504)**	**(145,151)**	**(1,571)**	**-**	**15,403**	**1,878,464**
Charge / (credit) to profit or loss for the year - note 31	**(153,956)**	**(157,977)**	**831**	**1,794**	**(3,825)**	**(419,745)**	**2,468**	**(9,042)**	**(61,361)**	**-**	**95,186**	**(705,627)**
Credit to other comprehensive income for the year	**-**	**-**	**-**	**-**	**(9,139)**	**-**	**-**	**-**	**-**	**-**	**-**	**(9,139)**
Balance at June 30, 2026	**2,645,519**	**846,041**	**(1,979)**	**-**	**26,662**	**(2,245,973)**	**(36)**	**(154,193)**	**(62,932)**	**-**	**110,589**	**1,163,698**
Balance at July 1, 2024	2,953,529	480,416	(6,097)	13,016	21,569	(1,498,918)	(1,528)	(125,133)	(8,061)	(17,431)	-	1,811,362
Charge / (credit) to profit or loss for the year - note 31	(154,054)	(48,203)	3,287	(14,810)	(14,483)	(327,310)	(976)	(20,018)	6,490	17,431	15,403	(537,243)
Charge to other comprehensive income for the year	-	571,805	-	-	32,540	-	-	-	-	-	-	604,345
Balance at June 30, 2025	2,799,475	1,004,018	(2,810)	(1,794)	39,626	(1,826,228)	(2,504)	(145,151)	(1,571)	-	15,403	1,878,464

19.1 The deferred tax assets and the deferred tax liabilities relate to income tax in the same jurisdiction, and the law allows net settlement. Therefore, they have been offset in the statement of financial position.

19.2 Under the Finance Act, 2019, the standard corporate rate of tax remains fixed at 29% for the tax year 2020 and onwards. The progressive and sector-based super tax regimes previously introduced under Section 4C of the Income Tax Ordinance, 2001, have been systematically rationalised by the Finance Act, 2026. Under the revised framework, for companies with taxable income exceeding Rs. 500 million, the maximum applicable super tax rate has been reduced from 10% to 8%. Deferred tax assets and liabilities have been measured and recognised using the updated expected applicable rates i.e. 37% based on the company's projected future earnings threshold.

20. TRADE AND OTHER PAYABLES

	Note	2026	2025
		(Rupees in '000)	
Trade creditors	20.1	**4,351,190**	8,197,329
Accrued expenses	20.2	**2,867,974**	2,406,913
Provision for Infrastructure Cess	20.3.1	**6,070,196**	4,682,645
Workers' Welfare Fund	20.5	**252,975**	199,238
Workers' Profit Participation Fund	20.6	**162,065**	18,060
Deferred income - Government grant	18	**27,123**	25,112
Others		**47,252**	51,210
		13,778,775	15,580,507

20.1 These include payable to Sumitomo Corporation, related party of the Company, amounting to Nil (2025: Rs. 4,374.76 million).

20.2 This includes Gas Infrastructure Development Cess amounting to Rs. 1,255.02 million (2025: Rs. 1,255.02 million) and revision of gas tariff by Oil and Gas Regulation Authority amounting to Rs. 544.96 million (2025: Rs. 544.96 million).

20.2.1 In the prior years, the Honourable Supreme Court of Pakistan (SCP) has decided the Appeal against consumers upholding the vires of GIDC Act, 2015 through its judgement dated August 13, 2020. The Supreme Court on November 02, 2020 ordered that their decision of August 13, 2020 has validated the GIDC Act, 2015 in complete sense and the benefits allowed under its Section 8(2) to the industrial sector is also available. Further, payment of due GIDC was allowed in 48 installments instead of 24 installments.

The Company has also filed a civil suit before the Honourable High Court of Sindh (SHC) on the ground that the Company has not passed on the burden of Cess. Stay order was granted in the aforesaid suit, which has been operative till the next date of hearing which is pending.

The Company has not recognised GIDC amounting to Rs. 769 million (2025: Rs. 769 million) pertaining to period from July 01, 2011 to July 31, 2020 with respect to its captive power plant from which power generation is supplied to K-Electric Limited. Management considers that, in the event such levy is imposed, it shall recover GIDC from K-Electric Limited through fuel adjustments after getting requisite approval from National Electric Power Regulatory Authority (NEPRA).

Despite the speaking order dated August 13, 2020 by the Supreme Court, the Federal Government did not initiate the gas project within six months, therefore, the Company filed a petition in the SHC challenging the decision of the Supreme Court.

20.3 The Sindh Finance Act, 1994 prescribed an infrastructure fee at the rate of 1% of the C&F value of all goods entering or leaving the province of Sindh via sea or air. The Sindh High Court (SHC), passed an interim order directing that every company subsequent to December 27, 2006 is required to clear the goods on paying 50% of the Cess amount involved and furnishing a bank guarantee / security for the remaining amount of 50%. Subsequently, through Sindh Finance Act 2015 and 2016, the legislation has increased the rate to 1.25%. From July 01, 2024, the rate has been further increased to 1.85% through Sindh Finance Act, 2024.

The case was decided on June 04, 2021 by the SHC. The SHC declared first four versions of the law unconstitutional and the release of bank guarantees were ordered. However, the Sindh Infrastructure Development Cess Act, 2017 was declared constitutional with retrospective effect from 1994. The operation of the order remained suspended till September 03, 2021. The Company was not satisfied with the above orders and filed an appeal with the Supreme Court of Pakistan.

On September 1, 2021, the Supreme Court granted a stay order and suspended the recovery of levy and operation of judgement of SHC dated June 4, 2021, that the bank guarantees already submitted by the Company in pursuant to the order of High Court is valid and enforceable. The court further ordered that imports should be released on submission of fresh bank guarantees equivalent to 100% of the fee amount under the Act.

Bank guarantees issued as per the above mentioned orders amounting to Rs. 6,232.5 million (2025: Rs. 4,732.5 million) have been provided to the Excise and Taxation Department. However, a provision to the extent of amount utilized from the limit of guarantee has also been provided for by the Company on prudent basis.

20.3.1 Provision for Infrastructure Cess

This represents provision against hundred percent amount guaranteed to Excise and Taxation Officer (refer note 20.3).

	2026	2025
	(Rupees in '000)	
Balance at beginning of the year	**4,682,645**	3,853,646
Provided during the year	**1,387,551**	828,999
Balance at end of the year	**6,070,196**	4,682,645

20.4 During the year, the Government of Sindh (GoS) enacted the Sindh Development and Maintenance of Infrastructure Cess (Amendment) Act, 2026. Subsequent to the year end, the Company opted to avail the settlement framework under sections 10A to 10F of the amended Act under which the outstanding liability shall be settled through staged payments comprising 15% by July 15, 2026, a further 15% by October 15, 2026, 15% by July 15, 2027, with the remaining balance discharged in forty-eight equal quarterly instalments commencing from July 15, 2028 and continuing until 2040. As required under the settlement framework, the Company has withdrawn all pending litigation on April 28, 2026, and waived related claims against the GoS. Resultantly, thereafter, the reduced rate of 0.85% is applicable on the Company as per the settlement framework.

20.5 Workers' Welfare Fund

	Note	2026	2025
		(Rupees in '000)	
Balance at beginning of the year		**199,238**	241,391
Charge on Workers' Welfare Fund	29	**125,129**	56,873
Payment during the year		**(71,392)**	(99,026)
Balance at end of the year		**252,975**	199,238

20.5.1 The Company filed a constitutional petition in the honourable Sindh High Court (SHC) against notice for payment of Sindh Workers Welfare Fund under the Sindh Workers Welfare Fund Act, 2014 on the grounds that the Company is a trans-provincial establishment operating across Pakistan and is liable to pay Workers Welfare Fund under the Workers Welfare Fund Ordinance, 1971. The SHC disposed of the petition in favor of the Company, affirming that trans-provincial entities fall under federal jurisdiction. However, the Province of Sindh has since filed a Leave to Appeal before the Supreme Court challenging this ruling, which is pending.

20.6 Workers' Profit Participation Fund

	Note	2026	2025
		(Rupees in '000)	
Balance at beginning of the year		**18,060**	252,342
Allocation for the year	29	**276,529**	131,977
Interest on workers' profit participation fund	28	**539**	1,090
		295,128	385,409
Payment during the year		**(133,063)**	(367,349)
Balance at end of the year		**162,065**	18,060

20.7 Provision for Government levies - stamp duty

	2026	2025
	(Rupees in '000)	
Balance at beginning of the year	**6,423**	4,717
Provided during the year	**2,600**	3,600
Payment during the year	**(8,924)**	(1,894)
Balance at end of the year	**99**	6,423

21. CONTRACT LIABILITIES

	Note	2026	2025
		(Rupees in '000)	
Sales commission payable		**17,695**	19,910
Advances from customers - unsecured	21.1	**2,074,518**	1,864,803
		2,092,213	1,884,713

21.1 93% (2025: 82.66%) advances from customers included in the contract liabilities balance at the beginning of the year got converted into revenue during the year.

22. SHORT TERM BORROWINGS - Secured

	Note	2026	2025
		(Rupees in '000)	
Conventional			
Running finance under Export Finance Scheme (Rupee Based Discounting)	22.1	**249,507**	298,968
Running finance under Export Refinance Scheme	22.2	**4,510,000**	3,950,000
Running finance under Markup arrangement	22.3	**1,576,785**	-
Islamic			
Short term finance under Running Musharakah	22.4	**4,029,783**	150
Running finance under Islamic Export Refinance Scheme	22.5	**300,000**	300,000
		10,666,075	4,549,118

22.1 The Company has availed short term running finance facility under Export Finance Scheme (Rupee Based Discounting) of the State Bank of Pakistan from an Islamic bank. The rate of mark-up on this facility is 2.00% (2025: 2.00% to 2.50%) per annum.

22.2 The Company has short term running finance facility under Export Refinance Scheme of the State Bank of Pakistan from a commercial bank. The rate of mark-up on this facility is 4.50% (2025: 7.75% to 8.00%) per annum. This facility matures within six months and is renewable.

22.3 The facility is for short term finance under Running Finance markup arrangement available from various Conventional Banks for the purpose of meeting working capital requirement. The rate of mark-up on this facilities are 11.54% to 12.53% (2025: 11.48% to 12.59%) per annum.

22.4 The facility is for short term finance under Running Musharakah available from various Islamic Banks for the purpose of meeting working capital requirement. The rate of profit is 11.49% to 11.59% (2025: 11.48% to 12.59%) per annum.

22.5 The Company has availed this year short term running finance facility under Islamic Export Refinance Scheme of the State Bank of Pakistan from a Islamic bank. The rate of mark-up on this facility is 4.50% (2025: 8%) per annum. This facility matures within six months and is renewable.

22.6 The unavailed facilities as at June 30, 2026 from the above borrowings amounted to Rs. 21,093.93 million (2025: Rs. 22,051 million).

22.7 The above facilities are secured by way of joint pari passu charge over current and future moveable assets of the Company having aggregate charge amounting to Rs. 40,000 million.

23. CONTINGENCIES AND COMMITMENTS

23.1 Contingencies

23.1.1 A petition was filed before the Sindh High Court seeking order for the issuance of quota for concessionary import under SRO 565, release of 85,000 tons of HRC arrived at the Port in November 2019 and for future shipments. SHC granted release of 85,000 tons of HRC against submission of bank guarantee for the differential amount of duty & taxes amounting to Rs. 1,651 million. In a separate order SHC instructed the authorities to allow provisional quota subject to submission of bank guarantee for the difference of duty & taxes. As ordered, the Input-Output Co-efficient Organisation (IOCO) is issuing quota equivalent to ordered / shipped quantity of raw material on case to case basis.

Proceedings remain pending adjudication. Based on the legal advisor's opinion, Management is confident that outcome of the case would be in the Company's favour.

23.1.2 The Competition Commission of Pakistan (CCP) initiated an inquiry into alleged price coordination and market practices among domestic steel producers. Following its investigation, the CCP issued a show-cause notice to the Company under the provisions of the Competition Act, 2010, citing potential non-compliance with statutory requirements relating to anti-competitive conduct.

Upon completion of the inquiry, the CCP passed an adverse order against the Company, concluding that certain practices were inconsistent with the Competition Act, 2010 and levied a penalty amounting to Rs. 914 million. The Company, being aggrieved by the order, has preferred an appeal under Section 42 of the Competition Act, 2010 before the Competition Appellate Tribunal (CAT). The Tribunal has admitted the appeal and granted interim relief by suspending the implementation of the penalty through a stay order.

Based on the legal advisor's opinion, Management is confident that outcome of the case would be in the Company's favour. Accordingly, no provision has been recognised in these financial statements in respect of the said matter.

23.2 Commitments

23.2.1 Commitments under Letters of Credit for raw materials and spares as at June 30, 2026 amounted to Rs. 18,669 million (2025: Rs. 19,616 million).

23.2.2 The facilities for opening letters of credit and guarantees from banks as at June 30, 2026 amounted to Rs. 38,500 million (2025: Rs. 40,749 million) and Rs. 11,974 million (2025: Rs. 10,184 million) respectively of which unutilised balance at period end amounted to Rs. 19,831 million (2025: Rs. 21,133 million) and Rs. 1,208 million (2025: Rs. 776.50 million) respectively.

23.2.3 Post-dated cheques issued in favour of Collector of Customs for the concession availed on account of special rate of duties and taxes on import of Hot Rolled Coils under SRO 565 and manufacturing bond as at June 30, 2026 amounted to Rs. 5,655 million (2025: Rs. 5,655 million).

24. REVENUE FROM CONTRACTS WITH CUSTOMERS

	Note	2026	2025
		(Rupees in '000)	
Sale of goods less returns:			
Local		**90,243,135**	62,836,861
Export		**19,884,080**	10,318,823
		110,127,215	73,155,684
Sales tax		**(12,725,728)**	(9,132,389)
Trade discounts		**(3,282,176)**	(1,090,536)
Sales commission		**(770,121)**	(621,876)
		(16,778,025)	(10,844,801)
	24.1	**93,349,190**	62,310,883

24.1 The net sales revenue includes Rs. 14,129.10 million (2025: Rs. 9,987.26 million) on account of sales from manufacturing facility located at National Industrial Parks, Bin Qasim Industrial Park, Karachi which is a Special Economic Zone.

24.2 DISAGGREGATION OF REVENUE

In the following table, revenue is disaggregated by primary geographical markets and major product lines:

	2026	2025
	(Rupees in '000)	
Primary geographical markets		
Local	**73,396,962**	52,054,272
Asia	**2,539,964**	3,731,328
Europe	**8,261,111**	1,076,592
Australia	**24,292**	47,288
North and South America	**9,071,008**	5,367,824
Africa	**55,853**	33,579
	93,349,190	62,310,883
Major product lines		
Cold rolled	**36,810,647**	22,218,062
Galvanised product	**52,387,859**	37,540,053
By-product	**4,150,684**	2,552,768
	93,349,190	62,310,883

25. COST OF SALES

	Note	2026	2025
		(Rupees in '000)	
Raw material consumed		**77,343,690**	49,588,361
Manufacturing overheads			
Salaries, wages and benefits	25.1	**1,290,507**	961,730
Electricity, gas and water	25.2	**4,350,662**	2,856,686
Insurance		**49,062**	47,282
Security and janitorial		**70,058**	68,183
Depreciation	4.1.1	**1,772,547**	1,570,601
Amortisation	6	**37,464**	4,979
Stores and spares consumed		**346,747**	219,480
Provision for obsolescence		**44,553**	52,465
Provision for capital spares	4.3	**120,000**	120,000
Repairs and maintenance		**386,325**	261,380
Postage, telephone and stationery		**8,274**	8,751
Vehicle, travel and conveyance		**128,386**	96,178
Internal material handling		**47,354**	23,055
Environment management expense		**9,359**	8,951
Computer stationery and software support fees		**121,418**	107,247
Sundries		**35,472**	26,931
		8,818,188	6,433,899
Work-in-process			
Opening stock		**2,535,840**	1,560,840
Closing stock	9	**(4,735,006)**	(2,535,840)
		(2,199,166)	(975,000)
Cost of goods manufactured		**83,962,712**	55,047,260
Finished goods, scrap material and by-products:			
Opening stock		**6,041,879**	7,961,258
Closing stock	9	**(7,383,234)**	(6,041,879)
		(1,341,355)	1,919,379
		82,621,357	56,966,639

25.1 These include Rs. 23.90 million (2025: Rs. 21.20 million) in respect of provident fund, Rs. 26.58 million (2025: Rs. 26.82 million) in respect of gratuity fund and Rs. 9.1 million (2025: Rs. 9 million) in respect of compensated absences.

25.2 This amount includes grid levy of Rs. 341.55 million (2025: Rs. 55.13 million) on account of the 'Off the Grid Levy' imposed via the Off the Grid (Captive Power Plants) Levy Act, 2025.

26. SELLING AND DISTRIBUTION EXPENSES

	Note	2026	2025
		(Rupees in '000)	
Salaries, wages and benefits	26.1	**211,105**	148,842
Electricity, gas and water		**6,059**	6,714
Insurance		**9,620**	9,471
Depreciation	4.1.1	**23,332**	19,450
Depreciation on right-of-use asset	5.1.1	**25,736**	17,586
Postage, telephone and stationery		**11,797**	10,680
Vehicle, travel and conveyance		**54,530**	47,225
Freight and forwarding		**2,504,314**	1,212,732
Sales promotion		**97,270**	89,837
Others		**7,012**	4,479
		2,950,775	1,567,016

26.1 These include Rs. 5.94 million (2025: Rs. 5.47 million) in respect of provident fund, Rs. 2.47 million (2025: Rs. 2.45 million) in respect of gratuity fund.

27. ADMINISTRATIVE EXPENSES

	Note	2026	2025
		(Rupees in '000)	
Salaries, wages and benefits	27.1	**292,009**	229,982
Rent, rates and taxes		**4,436**	1,345
Electricity, gas and water		**3,552**	3,278
Insurance		**3,449**	3,119
Depreciation	4.1.1	**32,745**	41,074
Depreciation on right-of-use asset	5.1.1	**14,284**	3,493
Security and janitorial services		**11,795**	9,141
Printing and stationery		**1,519**	2,044
Postage and communication		**3,974**	2,404
Vehicle, travel and conveyance		**39,379**	45,100
Legal and professional charges		**146,759**	87,720
Certification and registration charges		**5,494**	4,413
Directors' fee	35	**5,800**	6,900
Others		**30,126**	19,322
		595,321	459,335

27.1 These include Rs. 7.45 million (2025: Rs. 7.91 million) in respect of provident fund, Rs. 4.85 million (2025: Rs. 6.95 million) in respect of gratuity fund.

28. FINANCE COST

	Note	2026	2025
		(Rupees in '000)	
Conventional			
- Interest on long term financing		**45,328**	58,457
- Interest on short term borrowings		**571,759**	553,129
		617,087	611,586
Islamic			
- Mark-up on long term financing		**14,083**	17,725
- Mark-up on short term borrowings		**463,142**	101,404
		477,225	119,129
Bank charges		**106,952**	63,089
Unwinding of Gas Infrastructure Development Cess		**-**	6,803
Interest on Workers' Profit Participation Fund	20.6	**539**	1,090
Interest on lease liabilities	5.2.1	**12,095**	3,874
		1,213,898	805,571

29. OTHER EXPENSES

	Note	2026	2025
		(Rupees in '000)	
Auditors' remuneration	29.1	**12,003**	8,090
Donations	29.2	**57,158**	22,600
Workers' Profit Participation Fund	20.6	**276,529**	131,977
Workers' Welfare Fund	20.5	**125,129**	56,873
Export realisation charges		**21,945**	23,853
Exchange loss on FE Loan		**1,344**	31,090
Exchange loss		**488,112**	92,074
		982,220	366,557

29.1 Auditors' remuneration

	2026	2025
	(Rupees in '000)	
Audit services		
Annual Audit fee	**3,240**	3,000
Half yearly review	**1,620**	1,500
Certifications for free float, CDC, Code of Corporate Governance, IT Controls Review and Sustainability services	**6,192**	2,950
Out of pocket expenses	**951**	640
	12,003	8,090

29.2 Donations

29.2.1 Donation to the following organisation exceed 10% of total amount of donations made or Rs. 1 million, whichever is higher.

	2026	2025
	(Rupees in '000)	
Amir Sultan Chinoy Foundation	**-**	16,000

29.2.2 Donations to entities in which directors are interested are as follows:

Name of Director	Interest in Donee	Name and address of the Donee	Amount Donated 2026	Amount Donated 2025
			(Rupees in '000)	
Mr. Samir M. Chinoy	Chairman	Amir Sultan Chinoy Foundation 101, Beaumont Plaza, 10 Beaumont Road, Karachi.	**1,000**	16,000

30. OTHER INCOME

	Note	2026	2025
		(Rupees in '000)	
Income from non-financial assets			
Loss from power generation	30.2	**(40,033)**	(322,573)
Gain on sale of property, plant and equipment	4.1.4	**44,550**	58,630
Rental income		**3,550**	3,252
Liabilities no longer payable written back		**-**	188,743
Others - Scrap sales		**18,529**	21,377
		26,596	(50,571)
Income from financial assets			
- Income on bank deposit - conventional		**22,055**	171,384
- Income on Term Deposits - conventional		**53,818**	42,414
- Income on T-Bills/PIBs		**-**	52,673
- Income on bank deposit - Islamic		**2,006**	4,035
- Income on Term Deposits - Islamic		**13,145**	11,176
- Government grant	18	**25,137**	27,812
		116,161	309,494
		142,757	258,923

30.2 Loss from power generation

	Note	2026	2025
		(Rupees in '000)	
Revenue		**1,763**	102,214
Less : Sales tax		**(269)**	(15,592)
		1,494	86,622
Cost of electricity produced:			
Salaries, wages and benefits	30.2.1	**48,355**	36,575
Electricity, gas and water		**1,588,909**	1,889,987
Depreciation	4.1.1	**309,642**	299,768
Stores and spares consumed		**39,486**	20,595
Repairs and maintenance		**66,589**	87,007
Sundries		**8,514**	2,844
		2,061,495	2,336,776
Less: Self consumption		**(2,019,968)**	(1,927,581)
		41,527	409,195
Loss from power generation		**(40,033)**	(322,573)

30.2.1 These include Rs. 1.1 million (2025: Rs. 1 million) in respect of provident fund, Rs. 1.1 million (2025: Rs. 1.13 million) in respect of gratuity fund.

30.2.2 The Company has electricity power generation facility at its premises. The Company has generated electricity in excess of its requirements which is supplied to K-Electric Limited under an agreement. The agreement is valid for period up to 20 years w.e.f. August 31, 2007.

31. INCOME TAX EXPENSE

	Note	2026	2025
		(Rupees in '000)	
Current		**(2,580,602)**	(1,427,591)
Deferred	19	**705,627**	537,243
		(1,874,975)	(890,348)

31.1 Relationship between income tax expense and accounting profit

	2026	2025	2026	2025
	(Effective tax rate %)		(Rupees in '000)	
Profit before income tax			**5,548,209**	2,449,609
Tax at the enacted tax rate	**(29.00)**	(29.00)	**(1,608,981)**	(710,387)
Effect of super tax	**(12.10)**	(15.16)	**(671,609)**	(371,365)
Effect of dividend received from Associate	**1.20**	-	**66,529**	-
Effect of exempt income	**3.95**	6.25	**219,402**	153,068
Effect of tax credit	**0.38**	0.27	**20,955**	6,554
Effect of reduced rate of super tax by 2% on Deferred Tax	**1.13**	-	**62,465**	-
Others	**0.65**	1.30	**36,264**	31,782
Income tax- note 31	**(33.79)**	(36.34)	**(1,874,975)**	(890,348)

31.2 The Company operates a facility at National Industrial Parks, Bin Qasim Industrial Park, Karachi, which qualifies as a zone enterprise under the Special Economic Zones Act, 2012. Pursuant to clause 126E of Part I of the Second Schedule to the Income Tax Ordinance, 2001, income derived by a qualifying zone enterprise is exempt from income tax for a period of ten years commencing from commencement of commercial operations, i.e. till the year 2029. Accordingly, income attributable to the facility has been treated as exempt from income tax in determining the current tax charge for the year.

32. EARNINGS PER SHARE - BASIC AND DILUTED

	Note	2026	2025
		(Rupees in '000)	
Profit for the year attributable to ordinary shareholders		**3,673,234**	1,559,261
		(Number of shares)	
Weighted average number of ordinary shares outstanding during the year	15	**435,000,000**	435,000,000
		(Rupees)	
Earnings per share - basic and diluted		**8.44**	3.58

32.1 There were no convertible dilutive potential ordinary shares outstanding as at June 30, 2026 and 2025.

33. CASH GENERATED FROM OPERATIONS

	Note	2026	2025
		(Rupees in '000)	
Profit before income tax		**5,548,209**	2,449,609
Adjustments for non cash charges & other income			
Depreciation of property, plant and equipment	4.1.1	**2,138,266**	1,930,893
Depreciation of right of use assets	5.1.1	**40,020**	21,079
Amortisation of intangible assets	6	**37,464**	4,979
Unwinding of Gas Infrastructure Development Cess	28	**-**	6,803
Provision for obsolescence against stores and spares	25	**44,553**	52,465
Provision for obsolescence against capital spares	25	**120,000**	120,000
Provision for staff retirement benefits	12.2.9	**35,040**	37,353
Provision for compensated absences		**9,106**	9,000
Income on bank deposits	30	**(24,061)**	(175,419)
Income on T- Bills / PIBs	30	**-**	(52,673)
Income on Term Deposits	30	**(66,963)**	(53,590)
Gain on disposal of property, plant and equipment	30	**(44,550)**	(58,630)
Government grant income	30	**(25,137)**	(27,812)
Finance cost		**1,213,898**	798,768
Impairment loss on associate		**60,793**	-
Share of net income of associate accounted for using the equity method	7	**(480,626)**	(44,921)
		8,606,012	5,017,904
Changes in working capital	33.1	**(8,467,016)**	(324,929)
		138,996	4,692,975

33.1 CHANGES IN WORKING CAPITAL

	2026	2025
	(Rupees in '000)	
(Increase) / decrease in current assets		
Stores and spares	**(95,644)**	(38,064)
Stock-in-trade	**(4,990,036)**	(3,544,319)
Trade debts	**(1,764,135)**	72,338
Advances, trade deposits and prepayments	**(125,016)**	93,013
Sales tax receivable	**100,189**	272,186
	(6,874,642)	(3,144,846)
Increase / (decrease) in current liabilities		
Trade and other payables	**(1,799,874)**	2,769,710
Contract liabilities	**207,500**	50,207
	(8,467,016)	(324,929)

34. CASH AND CASH EQUIVALENTS

	Note	2026	2025
		(Rupees in '000)	
Cash and bank balances	14	**2,587,840**	3,436,737
Less: Term Deposit Receipts (TDRs)	14	**(1,084,000)**	(1,034,000)
		1,503,840	2,402,737

35. REMUNERATION OF CHIEF EXECUTIVES, DIRECTORS AND EXECUTIVES

	Chief Executive		Directors		Executives	
	2026	2025	**2026**	2025	**2026**	2025
	(Rupees in '000)					
Managerial remuneration	**39,960**	36,970	**-**	5,815	**362,393**	311,328
Special Monthly allowance	**13,320**	12,323	**-**	1,938	**107,221**	89,628
Bonus	**5,500**	16,193	**-**	8,529	**46,087**	98,390
Retirement benefits	**4,994**	5,035	**-**	859	**40,264**	34,661
Rent, utilities, leave encashment etc.	**19,980**	22,722	**-**	2,908	**181,196**	161,936
Directors' fees	**-**	-	**5,800**	6,900	**-**	-
	83,754	93,243	**5,800**	26,949	**737,161**	695,943
Number of persons	**1**	2	**8**	9	**118**	97

35.1 The Chief Executive Officer, Directors and certain Executives are provided with Company maintained vehicles whereas, the Chief Executive Officer are also provided with security guards in accordance with the Company's policy.

35.2 Fee paid to 08 (2025: 08) non-executive directors is Rs. 5.80 million (2025: Rs. 6.90 million) on account of meetings attended by them.

36. FINANCIAL INSTRUMENTS AND RELATED DISCLOSURES

Financial risk management

The Board of Directors of the Company has overall responsibility for the establishment and oversight of the Company's risk management framework. The Company has exposure to the following risks from its use of financial instruments:

- Credit risk
- Liquidity risk
- Market risk

Risk management framework

The Board meets frequently throughout the year for developing and monitoring the Company's risk management policies. The Company's risk management policies are established to identify and analyse the risks faced by the Company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Company's activities. The Company, through its standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Board Audit Committee oversees how management monitors compliance with the Company's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Company.

36.1 Credit Risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations without considering the fair value of the collateral available there against.

36.1.1 Exposure to credit risk

The carrying amount of respective financial assets represent the maximum credit exposure. The maximum exposure to credit risk at the reporting date is as follows:

	Note	2026	2025
		(Rupees in '000)	
- Trade debts	10	**3,115,083**	1,350,948
- Trade deposits and other receivable	11	**71,307**	20,988
- Bank balances	14	**2,587,840**	3,436,737
		5,774,230	4,808,673

Trade debts

The Company's exposure to credit risk arising from trade debtors is mainly influenced by the individual characteristics of each customer. Majority of the Company's sales are made against receipts in advance from customers. The Company has no major concentration of credit risk with any single customer. The majority of the trade customers have been transacting with the Company for several years. The Company establishes an allowance for impairment where it considers recoveries are not probable. Moreover, the Company considered its customers highly credit worthiness.

Trade deposits and other receivable

These represent deposits placed with various suppliers as per the terms of securing availability of services. The management does not expect to incur credit loss there against.

	2026	2025
	(Rupees in '000)	
Domestic	**247,493**	115,943
Export	**2,867,590**	1,239,546
	3,115,083	1,355,489

36.1.2 Impairment losses

The aging of trade debtors at the reporting date was as follows:

	2026		2025	
	Gross	Impairment	Gross	Impairment
	(Rupees in '000)			
Not past due	**2,805,692**	**-**	1,197,740	-
Past due 1-60 days	**309,391**	**-**	157,749	-
Total	**3,115,083**	**-**	1,355,489	-

Management believes that the unimpaired balances that are past due are still collectible in full, based on historical payment behaviour and review of financial strength of respective customers. Further, certain trade debtors are secured by way of Export Letter of Credit and Inland Letter of Credit which can be called upon if the counterparty is in default under the terms of the agreement.

Cash is held only with reputable banks with high quality external credit rating assessed by external rating agencies.

Bank	Rating Agency	Rating	
		Short Term	Long Term
Habib Bank Limited	VIS	A1+	AAA
Habib Bank Limited Islamic	VIS	A1+	AAA
United Bank Limited	VIS	A1+	AAA
Faysal Bank Limited	PACRA	A1+	AA
Bank Al Habib Limited	PACRA	A1+	AAA
Bank Al Habib Limited Islamic	PACRA	A1+	AAA
MCB Bank Limited	PACRA	A1+	AAA
MCB Islamic Bank Limited	PACRA	A1	A+
Standard Chartered Bank (Pakistan) Limited	PACRA	A1+	AAA
Meezan Bank Limited	VIS	A1+	AAA
Bank Al Falah Limited	PACRA	A1+	AAA
Bank Islami Pakistan Limited	PACRA	A1	AA-
Dubai Islamic Bank Limited	VIS	A1+	AA
Habib Metropolitan Bank Limited	PACRA	A1+	AAA
Allied Bank Limited	PACRA	A1+	AAA
Samba Bank Limited	VIS	A1+	AA
Industrial and Commercial Bank of China	Moody's	A1	A1
National Bank of Pakistan	PACRA	A1+	AAA
Askari Bank Limited	PACRA	A1+	AA+

36.2 Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. Liquidity risk arises because of the possibility that the Company could be required to pay its liabilities earlier than expected or there is difficulty in raising funds to meet commitments associated with financial liabilities as they fall due. The Company’s approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The Company ensures that it has sufficient cash to meet expected working capital requirements by having credit lines available. The following are the contractual maturities of financial liabilities, including interest payments and excluding the impact of netting agreements:

	2026					
	Carrying amount	Contractual cash flows	Six months or less	Six to twelve months	One to five years	More than five years
	(Rupees in '000)					
Financial liabilities						
Long term financing	699,077	(839,219)	(106,971)	(104,393)	(603,230)	(24,625)
Short-term borrowings	10,666,075	(10,581,092)	(10,581,092)	-	-	-
Accrued mark-up	166,018	(166,018)	(166,018)	-	-	-
Trade and other payables	7,266,416	(7,266,416)	(7,266,416)	-	-	-
Lease liabilities	170,086	(182,588)	(37,347)	(37,347)	(107,895)	-
Unclaimed dividend	910	(910)	(910)	-	-	-
	18,968,582	(19,036,243)	(18,158,754)	(141,740)	(711,125)	(24,625)

	2025					
	Carrying amount	Contractual cash flows	Six months or less	Six to twelve months	One to five years	More than five years
	(Rupees in '000)					
Financial liabilities						
Long term financing	873,224	(1,065,505)	(114,538)	(112,456)	(813,718)	(24,793)
Short-term borrowings	4,549,118	(4,464,135)	(4,464,135)	-	-	-
Accrued mark-up	93,599	(93,599)	(93,599)	-	-	-
Trade and other payables	10,655,452	(10,655,452)	(10,641,825)	-	-	-
Lease liabilities	21,087	(21,087)	(21,087)	-	-	-
Unclaimed dividend	2,937	(2,937)	(2,937)	-	-	-
	16,195,417	(16,302,715)	(15,338,121)	(112,456)	(813,718)	(24,793)

36.2.1 The contractual cash flows relating to the above financial liabilities have been determined on the basis of mark-up rate effective as at June 30. The rate of mark-up has been disclosed in respective notes to these financial statements.

36.2.2 Long term financing from various banks contains certain loan covenants. A breach of covenant, in future, may require the Company to repay the respective loans earlier than as directed in the above table.

36.3 Market risk

Market risk is the risk which arises due to changes in market prices, such as foreign exchange rates, interest rates and equity prices, that will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return. The Company is exposed to currency risk and interest rate risk only.

Management assessed that the fair values of cash and cash equivalents and short-term deposits, receivable from K-Electric Limited (KE), trade debts, trade payables, short term borrowings and other current liabilities approximate their carrying amounts largely due to short-term maturities of these instruments. For long term deposit assets and long term liabilities, management considers that their carrying values approximates fair value owing to credit standing of counterparties and interest payable on borrowings is at market rate.

36.3.1 Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

Exposure to currency risk

The Company is exposed to currency risk on trade debts, bank balances and trade creditors that are denominated in a currency other than the respective functional currency of the Company, primarily U.S. Dollar. The Company's exposure to foreign currency risk is as follows:

	2026		2025	
	Rupees	US Dollars	Rupees	US Dollars
	(Amounts in '000)			
Financial assets				
Bank Balance	**1,090,803**	**3,919**	1,008,362	3,561
Trade debts	**2,867,589**	**10,221**	1,239,547	4,433
Financial liabilities				
Trade creditors	**(2,913,601)**	**(10,385)**	(7,394,881)	(26,449)
Net exposure	**1,044,791**	**3,755**	(5,146,972)	(18,455)

The following significant exchange rates applied during the year:

	Average rates		Reporting date rate	
	2026	2025	2026	2025
	(Rupees)			
US Dollars to PKR	**280.57**	279.60	**278.30**	283.20

Sensitivity analysis

A 10 percent strengthening / (weakening) of the Pak Rupee against the US Dollar at June 30, 2026 would have increased / (decreased) the profit after tax by Rs. 70.11 million (2025: Rs. 332.69 million). This analysis assumes that all other variables, in particular interest rates, remain constant and the analysis is performed on the same basis as done in prior year.

36.3.2 Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Interest rate exposure arises from short and long term borrowings from banks.

At the reporting date, the interest rate profile of the Company's interest-bearing financial instrument is:

	Carrying amount	
	2026	2025
	(Rupees in '000)	
Fixed rate instruments		
Financial liabilities	**5,831,807**	4,548,968
Variable rate instruments		
Financial liabilities	**5,606,568**	150

a) Cash flow sensitivity analysis for variable rate instruments

The Company holds various variable rate financial instruments amounting to Rs. 5,606.57 million (2025: Rs. 150 million) exposing the Company to cash flow interest rate risk. A change of 100 basis points as at June 30, 2026 would have increased / (decreased) profit after tax and equity by Rs. 37.62 million (2025: Rs. 1 million). This analysis assumes that all other variables, in particular foreign currency rates, remain constant.

b) Fair value sensitivity analysis for fixed rate instruments

The Company does not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore a change in interest rates at the reporting date would not affect the statement of profit or loss.

36.4 Reconciliation of movements of liabilities to cash flows arising from financing activities

	2026				
	Short Term Borrowings	Long Term Financing	Dividend	Lease Liabilities	Total
	(Rupees in '000)				
Balance as at July 1, 2025	**4,634,101**	**881,846**	**2,937**	**21,088**	**5,539,972**
Changes from financing cash flows					
Repayment of long term loan	**-**	**(201,291)**	**-**	**-**	**(201,291)**
Lease rentals paid	**-**	**-**	**-**	**(44,186)**	**(44,186)**
Addition / re-assessment / termination of leases	**-**	**-**	**-**	**181,090**	**181,090**
Dividend paid	**-**	**-**	**(1,959,527)**	**-**	**(1,959,527)**
Total changes from financing activities	**-**	**(201,291)**	**(1,959,527)**	**136,904**	**(2,023,914)**
Other changes					
Interest expense	**1,142,392**	**71,506**	**-**	**12,095**	**1,225,993**
Interest paid	**(1,068,570)**	**(47,772)**	**-**	**-**	**(1,116,342)**
Deferred government grant recognised	**-**	**2,011**	**-**	**-**	**2,011**
Changes in short term borrowings	**6,116,957**	**-**	**-**	**-**	**6,116,957**
Total loan related other changes	**6,190,779**	**25,745**	**-**	**12,095**	**6,228,619**
Total equity related other changes	**-**	**-**	**1,957,500**	**-**	**1,957,500**
Balance as at June 30, 2026	**10,824,880**	**706,300**	**910**	**170,087**	**11,702,177**

	2025				
	Short Term Borrowings	Long Term Financing	Dividend	Lease Liabilities	Total
	(Rupees in '000)				
Balance as at July 1, 2024	3,685,238	1,203,780	7,509	29,302	4,925,829
Changes from financing cash flows					
Repayment of long term loan	-	(342,032)	-	-	(342,032)
Lease rentals paid	-	-	-	(27,124)	(27,124)
Addition / re-assessment / termination of leases	-	-	-	15,036	15,036
Dividend paid	-	-	(1,309,572)	-	(1,309,572)
Total changes from financing activities	-	(342,032)	(1,309,572)	(12,088)	(1,663,692)
Other changes					
Interest expense	725,515	80,056	-	-	805,571
Interest paid	(765,482)	(57,142)	-	3,874	(818,750)
Deferred government grant recognised	-	(2,816)	-	-	(2,816)
Changes in short term borrowings	988,830	-	-	-	988,830
Total loan related other changes	948,863	20,098	-	3,874	972,835
Total equity related other changes	-	-	1,305,000	-	1,305,000
Balance as at June 30, 2025	4,634,101	881,846	2,937	21,088	5,539,972

Price risk is the risk that the fair value or future cash flows from a financial instrument will fluctuate due to changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Company has no exposure to price risk.

36.5 Fair value of financial assets and liabilities

The carrying values of financial assets and financial liabilities reported in the statement of financial position approximate their fair values.

36.6 Financial instruments by categories

	Note	2026	2025
		(Rupees in '000)	
Financial assets			
- Trade debts	10	**3,115,083**	1,350,948
- Trade deposits and receivable	11	**71,307**	20,988
- Cash and bank balances	14	**2,587,840**	3,436,737
		5,774,230	4,808,673
Financial liabilities			
Held at amortised cost			
- Long term financing	17	**699,077**	873,224
- Trade and other payables		**7,266,416**	10,655,452
- Accrued mark-up		**166,018**	93,599
- Short term borrowings	22	**10,666,075**	4,549,118
- Unclaimed dividend		**910**	2,937
		18,798,496	16,174,330

37. CAPITAL MANAGEMENT

The objective of the Company when managing capital is to safeguard its ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders and to maintain a strong capital base to support the sustained development of its businesses. The Company intends to manage its capital structure by monitoring return on capital, as well as the level of dividends to ordinary shareholders.

38. MEASUREMENT OF FAIR VALUES

Management engages an independent external expert / valuer to carry out valuation of its non-financial assets (i.e. Land and Building). Involvement of external valuers is decided by management. Selection criteria include market knowledge, reputation, independence and whether professional standards are maintained.

When measuring the fair value of an asset or a liability, the Company uses valuation techniques that are appropriate in the circumstances and uses observable market data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- **Level** 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

- **Level 2**: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

- **Level 3**: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

As at June 30, 2026, all financial assets and financial liabilities are carried at amortised cost which is approximate to their fair value. The Company measures the Land and Buildings at fair value and all of the resulting fair value estimates in relation to Land and Buildings of the Company are included in Level 3.

If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

For assets and liabilities that are recognised in the financial statements at fair value on a recurring basis, the management recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred. There were no transfers between different levels of fair values mentioned above.

The following table provides the valuation approach, inputs used and inter-relationship between significant unobservable inputs and fair value measurement of the Company's Land and Buildings measured at fair value:

Assets measured at fair value	Date of Valuation	Valuation approach and inputs used	Inter-relationships between significant unobservable inputs and fair value measurement
Revalued property, plant and equipment - Land and Building	June 30, 2025	The valuation model is based on price per square meter and current replacement cost method adjusted for depreciation factor for the existing assets in use. In determining the valuations for land and buildings, the valuer refers to current market conditions, structure, current replacement cost, sale prices of comparable land in similar location adjusted for differences in key attributes such as land size and inquires with numerous independent local estate agents / realtors in the vicinity to establish the present market value. The fair valuation of land and building is considered to represent a level 3 valuation based on significant non-observable inputs being the location and condition of the assets.	The fair value is subject to change owing to changes in input. However, management does not expect material sensitivity to the fair values arising from the non-observable inputs.

39. SHARIAH COMPLIANCE STATUS DISCLOSURE

	Note	2026	2025
		(Rupees in '000)	
Statement of financial position - Liability Side			
Short-term financing as per Islamic mode	22	**4,329,783**	300,150
Long-term financing as per Islamic mode	17	**204,778**	265,434
Mark-up accrued on conventional loan		**84,291**	66,861
Mark-up accrued on Islamic loan		**81,727**	26,738
Statement of financial position - Asset Side			
Shariah-compliant bank balances and TDRs	14	**335,689**	924,462
Long term and short term Sharia Compliance Investments	7	**-**	87,945
Asset classified as held for sale	7	**350,000**	-
Statement of Profit or Loss			
Revenue earned from Shariah-compliant business segment	24	**93,349,190**	62,310,883
Breakup of late payments and liquidated damages		**-**	-
Exchange loss from actual currency	29	**(488,112)**	(92,074)
Exchange gains earned using conventional derivative financial instruments		**-**	-
Share of net income from shariah compliant associates	7	**419,833**	44,921
Profit on bank deposit - Islamic financing	30	**2,006**	4,035
Total interest earned on any conventional loan or advance		**-**	-

	Note	2026	2025
		(Rupees in '000)	
Statement of Profit or Loss			
Income on TDRs - Islamic		**13,145**	11,176
Income on TDRs - Conventional		**53,818**	42,414
Income on Bank deposit - Conventional	30	**22,055**	171,384
Profit paid on islamic mode of financing		**(422,236)**	(151,794)
Profit paid on conventional mode of financing		**(574,518)**	(602,777)
Break-up of Other income excluding profits in bank deposits and TDRs			
Shariah compliant Income			
Loss from power generation	30.2	**(40,033)**	(322,573)
Gain on disposal of property, plant and equipment	30	**44,550**	58,630
Rental income		**3,550**	3,252
Liabilities no longer payable written back		**-**	188,743
Others - Scrap sale		**18,529**	21,377
Shariah non-compliant income Government grant	30	**25,137**	27,812

39.1 Relationship with Shariah-compliant financial institutions

Islamic banks

The Company has facilities with Faysal Bank Limited for Running Musharakah, Letter of guarantees and letter of credit amounting to Rs. 3,660 million, Rs. 990 million and Rs. 2,000 million respectively (2025: Rs. 1,544 million, Rs. 1,000 million and Rs. 2,106 million respectively).

The Company has facilities with Meezan Bank Limited for Running Musharakah, Diminishing Musharakah (ILTFF), Letter of Guarantees and Letter of Credit amounting to Rs. 1,500 million, Rs. 204 million, Rs. 1,000 million and Rs. 4,000 million respectively (2025: Rs. 1,500 million, Rs. 265 million, Rs. 1,000 million and Rs. 4,000 million respectively).

The Company has facilities with Bank Islami Pakistan Limited for Running Musharakah and letter of credit amounting to Rs. 3,500 million and Nil respectively (2025: Rs. 500 million and Rs. 2,000 million respectively).

The Company has facility with Standard Chartered Bank (Pakistan) Limited for Running Musharakah amounting to Rs. 500 million (2025: Rs. 500 million).

The Company has facilities with MCB Islamic limited for Running Musharakah, export refinance scheme, letter of guarantees and letter of credit amounting to Rs. 150 million, Rs. 100 million, Rs. 2,800 million and Rs. 2,000 million respectively (2025: Rs. 150 million, Rs. 100 million, Rs. 2,800 million and Rs. 2,000 million respectively).

Takaful operators

The company has no relationship with takaful operators.

40. TRANSACTIONS WITH RELATED PARTIES

The related parties comprise the Holding Company, associated undertakings, directors of the Company, key management personnel and staff retirement funds. The Company continues to have a policy whereby transactions with related parties are entered into at commercial terms, approved policy and at rate agreed under a contract / arrangement / agreement. The contribution to defined contribution plan (provident fund) are made as per the terms of employment and contribution to the defined benefit plan (gratuity fund) are made on the basis of latest actuarial advice. Remuneration of key management personnel are in accordance with their terms of contractual engagements.

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company. The Company considers its Chief Executive Officer, Chief Financial Officer, Company Secretary, Non-Executive Directors and departmental heads to be its key management personnel. There are no transactions with key management personnel other than their terms of employment / entitlement.

40.1 Transactions with related parties

	Note	2026	2025
		(Rupees in '000)	
Holding Company			
Sales		**3,762,927**	2,216,050
Purchases		**13,462**	2,685
Rent expense		**46,012**	13,720
Shared resources cost		**515**	23,985
Reimbursement to Holding Company		**12,875**	7,293
Reimbursement from Holding Company		**7,692**	5,983
Sale of Fixed asset		**-**	44,900
Dividend paid		**1,102,750**	735,167
Other related parties			
Sales		**3,995,744**	2,530,946
Purchases		**38,813,432**	36,241,301
Dividend paid		**177,649**	118,433
Rental income	40.4	**3,642**	3,253
Reimbursement of expenses		**5,037**	13,322
Services / Donations		**13,754**	27,636
Dividend received		**140,778**	5,426
Key management personnel			
Remuneration		**449,259**	440,971
Staff retirement funds			
Contribution paid		**86,208**	73,852
Non-executive directors			
Directors' fee		**5,800**	6,900

40.2 The following are the related parties with whom the Company had entered into transactions or had agreements and / or arrangements in place during the year:

Name of the Related Party	Relationship and percentage of Shareholding
International Industries Limited	Holding Company - 56.33% (2025: 56.33%) shareholding
Sumitomo Corporation (incorporated in Japan)	Associated Company - 9.08% (2025: 9.08%) shareholding
Pakistan Cables Limited	Associated Company due to common directorship
IIL Australia PTY Limited (incorporated in Australia)	Associated Company due to common directorship
IIL Americas Inc.	Associated Company due to common directorship
Intermark (Private) Limited	Associated Company due to common directorship
Amir Sultan Chinoy Foundation	Associated Entity due to common directorship
IIL Trading (Private) Limited	Associated Entity due to common directorship
Chinoy Engineering & Construction (Private) Ltd.	Associated Entity due to common directorship
Haball Private Limited	Associated Entity due to common directorship
Beaumont Plaza Owners/Occupants Welfare Association	Associated Entity due to common directorship
International Steels Limited Employees' Gratuity Fund	Staff Retirement Benefit Fund
International Steels Limited Employees' Provident Fund	Staff Retirement Benefit Fund

40.3 Outstanding balances with related parties have been separately disclosed in trade debts, trade and other payables and advances, deposits and prepayments respectively. These are settled in ordinary course of business.

40.4 Rental income is recognised on straight line basis over the term of the respective lease agreement.

41. ANNUAL PRODUCTION CAPACITY

	2026	2025
	Metric Tons	
The production capacity at the year end was as follows:		
Cold rolled steel coil	**1,000,000**	1,000,000
Cold rolled annealed	**454,000**	454,000
Cold rolled full hard	**46,000**	46,000
Galvanising	**462,000**	462,000
Colour coated	**84,000**	84,000
The actual production for the year was:		
Cold rolled	**200,192**	108,045
Galvanising	**234,725**	147,825
Colour coated	**12,262**	8,168

41.1 The name-plate capacities of the plants are determined based on a certain product mix. The actual production mix is different. Actual production during the year was sufficient to meet the market demand.

42. OPERATING SEGMENT

42.1 These financial statements have been prepared on the basis of a single reportable segment.

42.2 Revenue from sales of steel products represents 100% (2025: 99.90%) of total revenue. The Company does not consider sale of electricity to KE as separate reportable segment as power plant of the Company is installed primarily to supply power to its Galvanising plant and Cold Rolling plant and currently any excess electricity is sold to KE.

42.3 All non-current assets of the Company as at June 30, 2026 are located in Pakistan.

42.4 81.94% (2025: 85.71%) of gross sales of steel are domestic sales whereas 18.06% (2025: 14.29%) of sales are export / foreign sales.

42.5 Geographic Information

The Company's net revenue from external customers by geographical location is disclosed in note 24.2.

	2026	2025
	(Rupees in '000)	
Domestic Sales	**73,396,962**	52,054,272
Export Sales	**19,952,228**	10,256,611
	93,349,190	62,310,883

42.6 Management considers that revenue from its ordinary activities are shariah compliant.

43. NUMBER OF EMPLOYEES

	2026	2025
	(Number of employees)	
Total employees of the Company at the year end	**724**	690
Average employees of the Company during the year	**703**	677

44. NON-ADJUSTING EVENTS AFTER REPORTING DATE

The Board of Directors of the Company in their meeting held on August 19, 2026 has proposed a final cash dividend of Rs. 3.00 per share (2025: Rs. 2.50 per share) amounting to Rs. 1,305 million (2025: Rs. 1,087.5 million) for the year ended June 30, 2026. The approval of the members of the Company for the dividend shall be obtained at the Annual General Meeting to be held on October 05, 2026. The financial statements for the year ended June 30, 2026 do not include the effect of the proposed final cash dividend which will be accounted for in the year ending June 30, 2027.

45. CORRESPONDING FIGURES

Corresponding figures have been re-arranged and reclassified, wherever necessary, for the purpose of comparison and better presentation the effect of which is immaterial to the financial statements.

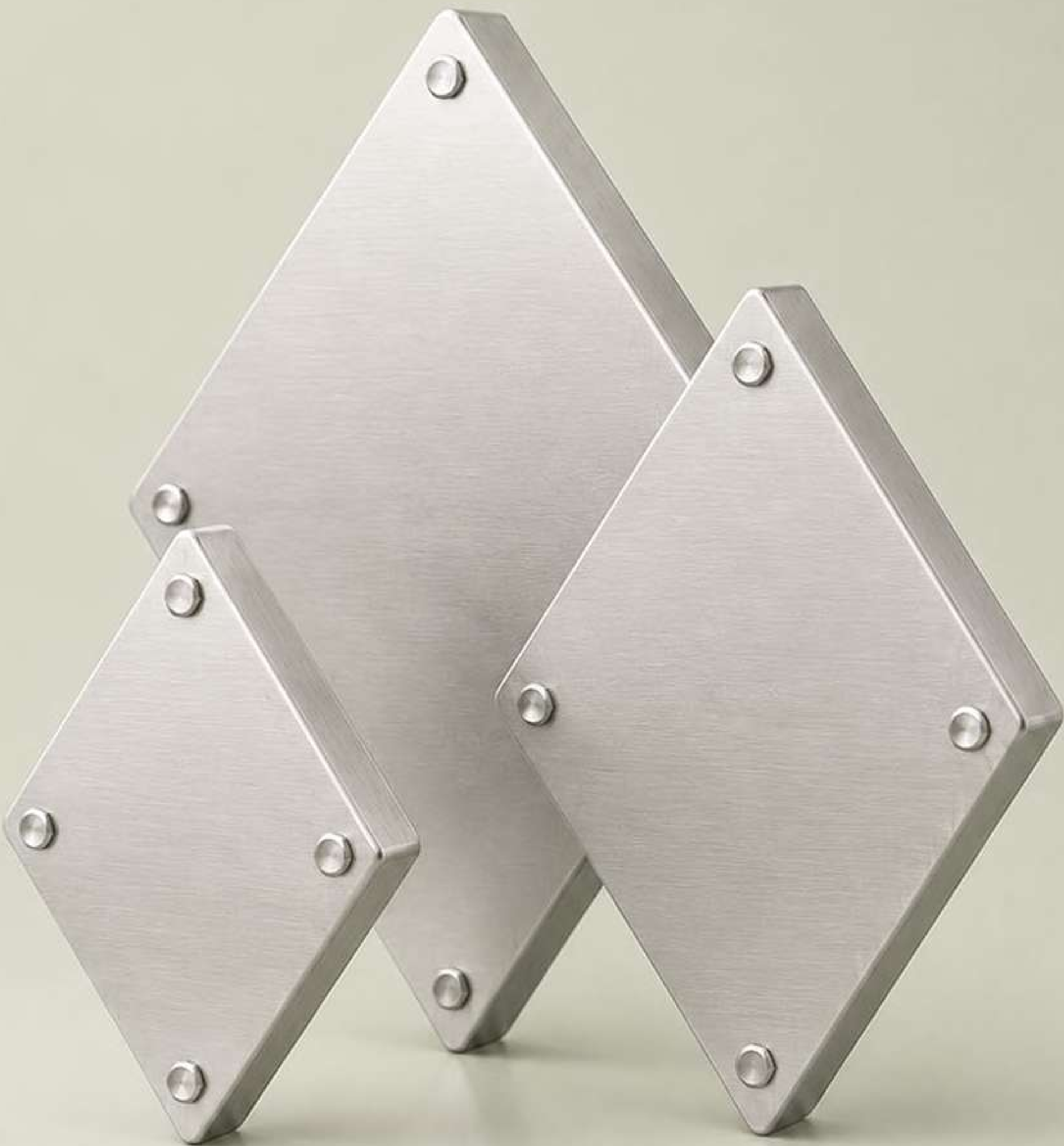
46. DATE OF AUTHORISATION FOR ISSUE

These financial statements were authorised for issue on August 19, 2026 by the Board of Directors of the Company.

Mustapha A. Chinoy Director	Usman Ahmed Chief Financial Officer	Samir M. Chinoy Chief Executive Officer

Value Takes Shape

Contributions, united for shared benefit.



Ownership

On June 30, 2026, there were 7,654 members on the record of the Company's ordinary shares.

DIVIDEND PAYMENT

The Board of Directors of the Company has recommended 30% final cash dividend for the year ended June 30, 2026, as per the Profit Appropriation Policy. The proposal shall be placed before the shareholders of the Company in the Annual General Meeting for their consideration and approval on October 5, 2026. The dividend amounts, if approved by the shareholders, shall be directly credited to the designated banks to the shareholders listed in the Company's share register at the close of business on September 28, 2026, and shall be subject to the Zakat and Tax deductions as per applicable law.

Financial Calendar		
Year ended June 30, 2026	Approved on Announced on	August 19, 2026 August 20, 2026
Third quarter ended March 31, 2026	Approved on Announced on	April 22, 2026 April 22, 2026
Half year ended December 31, 2025	Approved on Announced on	January 27, 2026 January 27, 2026
First quarter ended September 30, 2025	Approved on Announced on	October 24, 2025 October 27, 2025

DIVIDEND PAID

Final – Cash (2025)	
Approved on	September 24, 2025
Entitlement date	September 16, 2025
Statutory limit up to which payable	October 08, 2025
Paid on	October 07, 2025

Tentative Dates for Financial Results 2026-27

For the Period	To be Announced on
1st Quarter	October 20, 2026
2nd Quarter	January 21, 2027
3rd Quarter	April 20, 2027
Annual Accounts	August 18, 2027

Pattern of Shareholding

As of June 30, 2026

No. of Shareholders	Having Shares		Shares Held	Percentage
	From	To		
2,469	1	100	75,391	0.02%
1,834	101	500	615,746	0.14%
995	501	1,000	858,534	0.20%
1,377	1,001	5,000	3,582,162	0.82%
404	5,001	10,000	3,112,486	0.72%
141	10,001	15,000	1,791,854	0.41%
81	15,001	20,000	1,471,253	0.34%
44	20,001	25,000	1,024,812	0.24%
37	25,001	30,000	1,056,925	0.24%
42	30,001	40,000	1,526,270	0.35%
33	40,001	50,000	1,536,530	0.35%
20	50,001	60,000	1,125,912	0.26%
36	60,001	80,000	2,503,263	0.58%
22	80,001	100,000	2,101,457	0.48%
8	100,001	120,000	858,956	0.20%
7	120,001	140,000	903,496	0.21%
12	140,001	160,000	1,799,823	0.41%
4	160,001	180,000	678,035	0.16%
9	180,001	200,000	1,759,100	0.40%
23	200,001	300,000	6,062,333	1.39%
11	300,001	400,000	3,780,503	0.87%
3	400,001	500,000	1,395,000	0.32%
5	500,001	600,000	2,664,511	0.61%
6	600,001	700,000	4,017,000	0.92%
1	700,001	800,000	795,000	0.18%
5	800,001	900,000	4,295,178	0.99%
2	900,001	1,000,000	1,959,491	0.45%
3	1,000,001	1,200,000	3,357,397	0.77%
3	1,200,001	1,800,000	4,372,069	1.01%
0	1,800,001	2,000,000	0	0.00%
6	2,000,001	2,800,000	13,633,293	3.13%
2	2,800,001	3,000,000	5,939,501	1.37%
0	3,000,001	4,000,000	0	0.00%
2	4,000,001	4,600,000	9,036,284	2.08%
3	4,600,001	10,000,000	22,660,201	5.21%
2	10,000,001	21,000,000	38,117,034	8.76%
1	21,000,001	40,000,000	39,477,657	9.08%
1	40,000,001	250,000,000	245,055,543	56.33%
7,654			**435,000,000**	**100.00%**

Categories of Shareholders

As of June 30, 2026

Particulars	No. of Shareholders	No. of Shares held	Percentage
Sponsor / Holding Company	1	245,055,543	56.33%
Associated Company	1	39,477,657	9.08%
Strategic Investor	1	20,626,500	4.74%
Insurance Companies	7	2,180,464	0.50%
Directors & Spouses and other Family members	18	15,226,582	3.50%
Public and Other Companies	75	10,650,334	2.45%
NIT and NBP and Funds	5	11,456,789	2.63%
Banks, DFI and NBFI	7	9,096,829	2.09%
Mutual Funds	28	14,960,875	3.44%
Foreign Companies	1	275,958	0.06%
Retirement Funds and Charitable Trusts	14	3,672,100	0.84%
Modarabas and Others	1	20,000	0.00%
General Public / Individuals - Local	7,250	61,346,769	14.10%
General Public / Individuals - Foreign	245	953,600	0.22%
Total	**7,654**	**435,000,000**	**100.00%**

Key Shareholding

As of June 30, 2026

	No. of Shareholders	No. of Shares held	Percentage
Sponsor / Holding Company			
International Industries Ltd.	1	245,055,543	56.33%
Directors and Spouses	10	6,219,600	1.43%
Sponsoring Family Members	6	6,800,073	1.56%
Associated Company			
Sumitomo Corporation	1	39,477,657	9.08%
Government Financial Institutions			
NIT, NBP and Funds	5	11,456,789	2.63%
Foreign Corporate Investors			
JFE Steel Corporation		20,626,500	4.74%
Others	1	275,958	0.06%
		20,902,458	48.05%
Executives	3	55,063	0.01%

MEMBERS HAVING 5% OR MORE OF VOTING RIGHTS

Name of Shareholder	Shares held	Percentage
International Industries Limited	245,055,543	56.33%
Sumitomo Corporation	39,477,657	9.08%

SHARES TRADING BY THE DIRECTORS

During the FY 2025-2026

Following is the summary of share transactions made by Directors, Executives and their family members or their privately owned companies during the financial year July 1, 2025 to June 30, 2026 that were duly disclosed at the Pakistan Stock Exchange Limited:

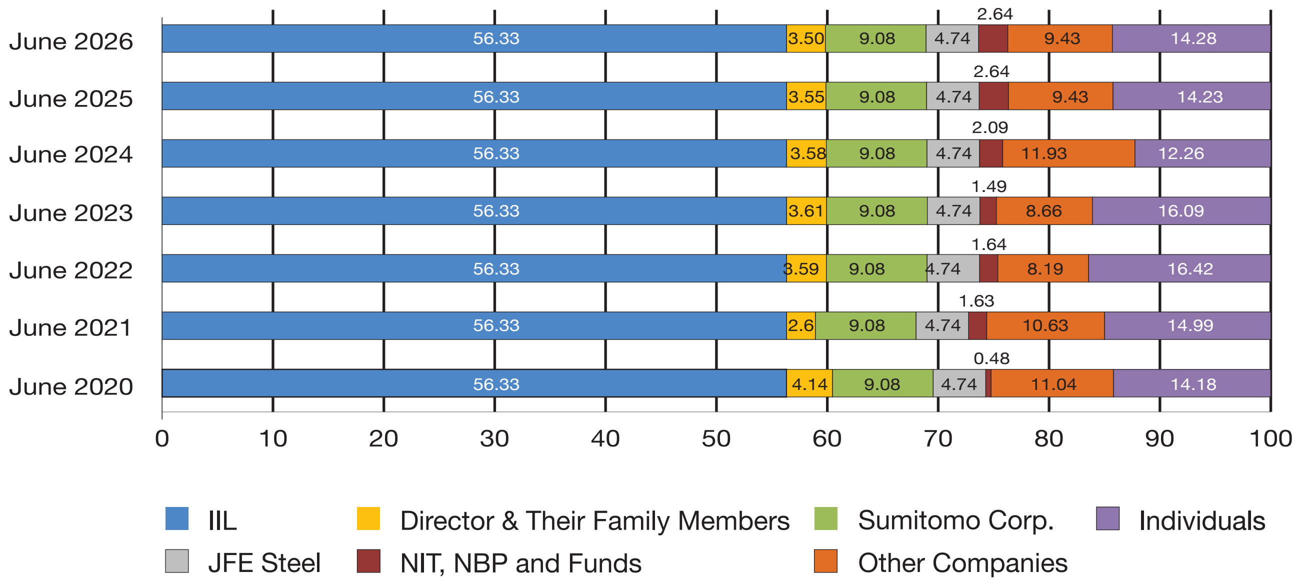
Sold	Purchased
126,000	3,100

Free Float of Shares

As of June 30, 2026

S. No.	Category of Shareholders	No. of Shares
	Total Outstanding Shares	**435,000,000**
1	Government Holding as Promoter	-
2	Directors/Sponsors/Senior Management Officers	(15,281,645)
3	Physical Shares	(245,241,122)
4	Associated / Group Companies	(39,477,657)
5	Shares issued under Employees Stock Option Schemes that cannot be sold in the open market in normal course	-
6	Treasury Shares	-
7	Any other category that is barred from selling	-
	Free Float	**134,999,576**

SHAREHOLDERS COMPOSITION



ISL SHARE PRICES - TREND VS VOLUME TRADED FY 2025-26

NOTICE OF 19TH ANNUAL GENERAL MEETING

Notice is hereby given to the Members that the 19th Annual General Meeting of International Steels Limited will be held on October 5, 2026, at 10:30 a.m. at the Beach Luxury Hotel, Off: M.T. Khan Road, Karachi to transact the following business. Members are encouraged to attend the meeting through video conferencing:

ORDINARY BUSINESS

CONFIRM MINUTES

1. To confirm the Minutes of the Annual General Meeting held on September 24, 2025.

FINANCIAL STATEMENTS

2. To receive, consider and adopt the Audited Annual Financial Statements of the Company for the year ended June 30, 2026, together with the Reports of the Directors and Auditors thereon.

   As required under Section 223 of the Companies Act 2017 and in terms of S.R.O No. 389(I)/2023 dated March 21, 2023, the Annual Report including Financial Statements of the Company has been transmitted to the Shareholders through QR enabled code and web link which can be viewed using the following link and QR enable code:

   http://www.isl.com.pk/investors/

DIVIDEND

3. To consider and approve the payment of Rs. 3.00 per share (30%) as the final cash dividend in addition to the 20% interim cash dividend announced and already paid, making a total dividend of Rs. 5.00 per share (50%) for the financial year ended June 30, 2026, as recommended by the Board of Directors

AUDITORS

4. To appoint statutory auditors of the Company for the year ending June 30, 2027, and fix their remuneration. The retiring Auditors, M/s A. F. Ferguson & Co., Chartered Accountants, being eligible, have offered themselves for re-appointment at a fee to be mutually agreed and reimbursements of out-of-pocket expenses at actuals.

SPECIAL BUSINESS

5. To consider and if deemed fit, pass with or without modification(s), addition(s) or deletion(s), the following Special Resolution(s) under the applicable Section(s) of the Companies Act, 2017, as recommended by the Board of Directors of the Company:

"**RESOLVED THAT** subject to compliance with all applicable laws, regulations and requisite regulatory approvals, the Company be and is hereby authorised to accept the offer of Chinoy Engineering & Construction (Private) Limited ("CECL"), an associated company, for the buy-back of 4,845,000 (Four Million Eight Hundred Forty-Five Thousand) ordinary shares of PKR 10 each held by International Steels Limited ("ISL"), representing ISL's entire 17% shareholding in the paid-up capital of CECL, at a price of PKR 72.24 per share, for an aggregate consideration of PKR 350,000,000 (Pakistani Rupees Three Hundred Fifty Million only).

FURTHER RESOLVED THAT the Chief Executive Officer, Chief Financial Officer and Company Secretary of International Steels Limited, or any person(s) authorised by any of them, be and are hereby jointly and severally authorised and empowered, for and on behalf of the Company, to take all such actions, execute and deliver all such documents, and do all such acts, deeds and things as may be necessary, expedient or incidental to give effect to the foregoing resolution and complete the transaction, including, without limitation, making all requisite applications, filings, submissions and disclosures with the Securities and Exchange Commission of Pakistan ("SECP"), Pakistan Stock Exchange Limited ("PSX") and/or any other authority, and obtaining all regulatory, contractual or third-party approvals, consents or permissions as may be required under applicable laws, regulations or agreements.

FURTHER RESOLVED THAT the aforesaid resolutions shall be subject to any amendments, modifications, additions, or deletions as may be suggested, directed, or required by the SECP or any other regulatory body, which changes shall be deemed to be part of these special resolutions without the need of the shareholders to pass fresh resolutions unless the same is substantial."

ANY OTHER BUSINESS

6. To transact with the permission of the Chair any other business which may be transacted at an Annual General Meeting.

Karachi: August 19, 2026

By Order of the Board
International Steels Ltd

Zohaib Raza Merchant
Company Secretary

NOTES:

1. PARTICIPATION IN THE AGM VIA VIDEO CONFERENCING FACILITY:

Shareholders interested in attending the meeting through video conferencing are requested to email the following information with the subject "Registration for International Steels Limited AGM 2026" along with a valid copy of both sides of their Computerized National Identity Card (CNIC) to investors@isl.com.pk. Video link and login credentials will be shared with only those members whose emails, containing all the required particulars, are received at least 48 hours before the time of AGM.

Registration to attend the Annual General Meeting through Video Conferencing Facility

1. Folio No. / CDC Investors A/c No./ Sub-A/c No. ______________________

2. Name of Shareholder : ______________________

3. Cell Phone Number : ______________________

4. Email Address : ______________________

5. No. of Shares held at the 1st day of the Book Closure to establish the right to attend AGM:

Shareholders can also provide their comments and questions for the agenda items of the AGM at the email address: investors@isl.com.pk

2 CLOSURE OF SHARE TRANSFER BOOKS

The Register of Members and the Share Transfer Books will be closed from September 29, 2026 to October 5, 2026 (both days inclusive). Transfers received in order at the office of the Company's Registrar namely THK Associates (Pvt.) Limited, Plot No. 32-C, Jami Commercial Street 2, D.H.A., Phase VII, Karachi-75500, by the close of business on September 28, 2026, will be considered in time for the purpose of determining the entitlement for final cash dividend and to establish the right to attend and vote at the Annual General Meeting.

3. ATTENDING AGM AND APPOINTMENT OF PROXY

A. A Member entitled to attend, speak and vote at the Annual General Meeting is entitled to appoint another member as his/her proxy to attend, speak and vote on his/her behalf.

B. An instrument appointing a proxy and the power of attorney or other authority under which it is signed, or a notarised certified copy of the power or authority must be deposited at the registered office of the Company at least 48 hours before the time of the meeting. Form of Proxy is enclosed.

C. CDC Account Holders will further have to follow the under-mentioned guidelines as laid down in Circular 1 dated January 26, 2000, issued by the Securities and Exchange Commission of Pakistan.

i) For Attending AGM

a) In case of individuals, the account holder or sub-account holder whose securities and their registration details are uploaded as per the Regulations, shall produce proof of his / her identity by showing their Computerized National Identity Card (CNIC) at the time of attending the meeting.

b) In case of a corporate entity, a Board of Directors' resolution/power of attorney with specimen signature of the nominee shall be produced (unless it has been provided earlier) at the time of the Meeting.

ii) For Appointing Proxy

a) In case of individuals, the account holder or sub-account holder whose registration details are uploaded as per CDC regulations shall submit the Proxy Form as per the above requirement.

b) Attested copies of CNIC of the beneficial owners and the proxy shall be furnished with the Proxy Form. The proxy shall produce his original CNIC at the time of the meeting.

4. MANDATORY INFORMATION - (EMAIL, CNIC, IBAN AND ZAKAT DECLARATION)

A. In compliance with Section 119 of the Companies Act, 2017 and Regulation 47 of Companies Regulations, 2024 members are requested to immediately provide their mandatory information such as CNIC number, updated mailing address, email, contact mobile/telephone number and International Banking

Account Number (IBAN) together with a copy of their CNIC to update our records and to avoid any non-compliance of the law. Otherwise, all dividends will be withheld in terms of Regulation 6 of the Companies (Distribution of Dividends) Regulations, 2017;

- For physical shares to M/s THK Associates (Pvt) Limited
- For shares in CDS to CDC Investors A/c Services or respective participant

B. Members are requested to submit a declaration (CZ-50) as per Zakat & Ushr Ordinance 1980 for zakat exemption and advise a change in address if any.

5. UNCLAIMED DIVIDENDS

Shareholders, who for any reason, could not claim their dividend are advised to contact our Shares Registrar M/s THK Associates (Pvt.) Ltd. to collect/enquire about their unclaimed dividends if any

6. E-DIVIDEND MANDATE

As per Section 242 of the Companies Act, 2017, in the case of a Public listed company, any dividend payable in cash shall only be remitted through electronic mode directly into the bank account designated by the entitled shareholders

Therefore, through this notice, all shareholders are requested to update their bank account No. (IBAN) and details in the Central Depository System through respective participants. In case of physical shares, provide bank account details to our Share Registrar, M/s THK Associates (Pvt.) Limited. Please ensure an early update of your particulars to avoid any inconvenience. The e-Dividend mandate form is enclosed.

7. CONVERSION OF PHYSICAL SHARES INTO BOOK-ENTRY FORM

As per Section 72 of the Companies Act, 2017 all existing companies are required to convert their physical shares into book-entry form within a period not exceeding four years from the date of commencement of the Companies Act, 2017.

The Securities & Exchange Commission of Pakistan through its circular # CSD/ED/Misc./2016-639-640 dated March 26, 2021, has advised the listed companies to pursue their such members who still hold shares in physical form to convert their shares into book-entry form.

We hereby request all such members of International Steels Limited who hold shares in physical form to convert their shares into book-entry form at the earliest. They are also suggested to contact the Central Depository Company of Pakistan Limited or any active member/stockbroker of the Pakistan Stock Exchange to open an account in the Central Depository System to facilitate the conversion of physical shares into book-entry form.

Members are informed that holding shares in book-entry form has several benefits including but not limited to

- Secure and convenient custody of shares
- Conveniently tradeable and transferable
- No risk of loss, damage or theft
- No stamp duty on transfer of shares in book-entry form
- Seamless credit of bonus or right shares

We once again strongly advise members of the Company, in their best interest, to convert their physical shares into book-entry form at the earliest

8. FILER AND NON-FILER STATUS

The Government of Pakistan through the Finance Act, 2024 in Section 150 of the Income Tax Ordinance, 2001 prescribed the following rates for withholding tax against dividend payments by the companies;

a) For filers of income tax returns – 15%
b) For non-filers of income tax returns – 30%

Members whose names are not entered into the Active Taxpayers List (ATL) provided on the FBR website, despite the fact that they are filers, are advised to make sure that their names are entered into ATL to avoid higher tax deductions against any future dividends.

ii) For any query/problem/information, the investors may contact the Share Registrar at the following phone numbers, or email addresses:

M/s THK Associates (Pvt) Ltd.
32-C, Jami Commercial Street 2,
D.H.A., Phase VII, Karachi-75500
Phone: +9221-111-000-322, +9221-37120628-29
E-mail : sfc@thk.com.pk

iii) Corporate shareholders having CDC accounts are required to have their National Tax Number (NTN) updated with their respective participants, whereas corporate physical shareholders should send a copy of their NTN certificate to the Share Registrar i.e. M/s THK Associates (Pvt) Limited. The shareholders while sending NTN or NTN certificates, as the case may be, must quote the company name and their respective folio number

9. ELECTRONIC VOTING

Members can exercise their right to demand a poll subject to meeting requirements of Section 143 -145 of the Companies Act, 2017 and applicable clauses of the Companies (Postal Ballot) Regulations, 2018.

The members are hereby notified that pursuant to Companies (Postal Ballot) Regulations, 2018 amended through Notification dated December 05, 2022, issued by the Securities and Exchange Commission of Pakistan ("SECP"), wherein, SECP has directed all the listed companies to provide the right to vote through the electronic voting facility and voting by post to the members on all businesses classified as special business.

Accordingly, members of International Steels Limited (the "Company") will be allowed to exercise their right to vote through electronic voting facility or voting by post for the special business in its forthcoming Annual General Meeting to be held on October 5, 2026, at 10:30 a.m. in accordance with the requirements and subject to the conditions contained in the aforesaid Regulations.

For the convenience of the Members, the ballot paper is annexed to this notice and the same is also available on the Company's website at www.isl.com.pk for download.

Procedure for E – Voting:

(a) Details of the e-voting facility will be shared through an e-mail with those members of the Company who have their valid CNIC numbers, cell numbers, and e-mail addresses available in the register of members of the Company by the close of business on September 28, 2026.

(b) The web address, login details, will be communicated to members via email. The security codes will be communicated to members through SMS from the web portal M/s THK Associates (Pvt) Limited (being the e-voting service provider).

(c) The identity of the Members intending to cast vote through e-voting shall be authenticated through electronic signature or authentication for login.

(d) E-voting lines will start from October 2, 2026, and shall close on October 4, 2026. Members can cast their votes at any time in this period. Once the vote on a resolution is cast by a Member, he/she shall not be allowed to change it subsequently.

Procedure for Voting Through Postal Ballot:

(a) The members shall ensure that duly filled and signed ballot paper along with a copy of the Computerized National Identity Card (CNIC) should reach the Chairman of the meeting through a post on the Company's registered address i.e. 101, Beaumont Plaza, 10 Beaumont Road, Karachi- 75530 or email at investors@isl.com.pk not later than one day before the Annual General Meeting i.e. October 4, 2026. The signature on the ballot paper shall match the signature on CNIC.

10. INFORMATION ABOUT SCRUTINISER

According to Regulations 4(4) and 11 of the Companies (Postal Ballot) Regulations 2018, the following information is being provided to the members about the scrutiniser for the upcoming Annual General Meeting to be held on October 5, 2026.

Name of Scrutiniser:
M/s UHY Hassan Naeem & Co., Chartered Accountants

Qualification and experience:
Listed in QCR Rating issued by the Institute of Chartered Accountants of Pakistan. Experienced and seasoned members of ICAP with individual experience ranging from 33 years to 15 years. UHY is appointed as Scrutiniser under the Companies (Postal Ballot) Regulation 2018. They fulfil all the eligibility conditions laid down by the Regulations and have the necessary knowledge and experience to independently scrutinise the voting process.

Purpose of appointment:
The company is required to appoint a scrutiniser for the purpose of voting in the general meeting to transact a business that pertains to investment in associated companies as mentioned in section 199 of the Companies Act, 2017. Therefore, scrutiniser has been appointed to observe that satisfactory procedures of the voting process including adequate precautionary measures are ensured and reported as mentioned under regulation 11A.

STATEMENT OF MATERIAL FACTS UNDER SECTION 134(3) OF THE COMPANIES ACT, 2017, RELATING TO THE SPECIAL BUSINESS TO BE TRANSACTED AT THE ANNUAL GENERAL MEETING OF SHAREHOLDERS OF THE COMPANY TO BE HELD ON OCTOBER 5, 2026

SPECIAL BUSINESS

AGENDA ITEM 5 – PROPOSED DISPOSAL OF INVESTMENT IN CHINOY ENGINEERING & CONSTRUCTION (PRIVATE) LIMITED

The Company is desirous to accept the offer of Chinoy Engineering & Construction (Pvt) Limited (CECL), an associated company, to buy-back its 4,845,000 (Four Million Eight Hundred Forty-Five Thousand only) ordinary shares of PKR 10 (Pakistani Rupees Ten), which is the total 17% holding of International Steels Limited in the paid-up capital of CECL, each at a price of Rs.72.24 per share making a total selling price of PKR 350,000,000/- (Pakistani Rupees Three Hundred Fifty Million only).

International Steels Limited (ISL) acquired 4,845,000 shares (17%) in Chinoy Engineering & Construction (Private) Limited (CECL) in August 2024 at PKR 10 per share, representing an investment of PKR 48.45 million. CECL is principally engaged in works relating to construction business.

Management has negotiated the disposal of ISL's entire 17% shareholding for PKR 350 million, equivalent to PKR 72.24 per share. The proposed disposal would generate an estimated pre-tax gain of PKR 301.55 million.

The disposal is proposed subject to necessary statutory and corporate approvals.

Accordingly, Management recommends disposal of ISL’s entire 17% holding of 4,845,000 CECL shares at PKR 72.24 per share for PKR 350 million, thereby crystallising substantial returns while mitigating the increased logistics, business and financial risks associated with the construction business and CECL’s projects in hand.

Details as per SRO 423(I)/2018, dated April 3, 2018
Special Business relating to members’ approval for sell or disposal of sizeable part of undertaking thereof to be transacted under clause (a) of subsection (3) of Section 183 of the Companies Act, 2017.

The material facts required to be disclosed under S.R.O. 423 (I)/2018 dated April 3, 2018 where the Board of Directors proposes to sell or otherwise dispose of an “undertaking” or a “Sizeable part” thereof is provided below:

SR. NO.	SRO DESCRIPTION	COMPANY DETAILS
1	**Detail of assets to be sold, leased or disposed of:**	
a.	Description/Name of asset	Securities/ Shares
b.	Acquisition date of the asset	August 13, 2024
c.	Cost	PKR 48.45 million
d.	Revalued amount and date of revaluation (if applicable)	
e.	Book value	PKR 350 million
f.	Approximate current market price/fair value	PKR 350 million
g.	In case of sale, if the expected sale price is lower than book value or fair value, then the reasons thereof	N/A
h.	In case of lease of assets, tenure, lease rentals, increment rate; mode/basis of determination of lease rentals; and other important terms and conditions of the lease	N/A
i.	Additional information in case of disposal of land: (i) Location; (ii) Nature of land (iii) Area proposed to be sold	N/A
2	The proposed manner of disposal of the said assets	The shares will be disposed of by way of sale through persons authorised and approved by the Board and shareholders.
3	In case the company has identified a buyer, who is a related party the fact shall be disclosed in the statement of material facts	Yes
4	Purpose of the sale, lease or disposal of assets along with following details	To crystallise substantial returns while mitigating the increased logistics, business and financial risks associated with the construction business and CECL's projects in hand.
a.	Utilisation of the proceeds received from the transaction	To pay off bank borrowings
b.	Effect on operational capacity of the company, if any	Nil
c.	Quantitative and qualitative benefits expected to accrue to the members	To crystallise substantial returns while mitigating the increased logistics, business and financial risks associated with the construction business and CECL's projects in hand.

The documents pertaining to foregoing special business have been kept at the registered office of the Company and may be inspected during business hours on any working day from the date of publication of this notice till the conclusion of the general meeting.

The Directors are not interested, directly or indirectly, in the above special businesses, other than as Directors and shareholders of the Company.

POSTAL BALLOT PAPER

For voting through the post for the Special Business at the Annual General Meeting to be held on October 5, 2026, at 10:30 AM at Beach Luxury Hotel, Off: M.T. Khan Road, Karachi.

UAN: 111-019-019 | Website: www.isl.com.pk

SHAREHOLDER INFORMATION

Folio / CDS Account Number	
Name of Shareholder / Proxy Holder	
Registered Address	
Number of Shares Held	
CNIC/Passport No. (in the case of foreigners) (copy to be attached)	

ADDITIONAL INFORMATION AND ENCLOSURES

(In case of representative of a body corporate, corporation, and Federal Government)

Name of Authorised Signatory	
CNIC/Passport No. (in the case of foreigners) of Authorised Signatory (copy to be attached)	

Resolution for Agenda Item No. 5 — Proposed Disposal of Investment in Chinoy Engineering & Construction (Private) Limited

"RESOLVED THAT subject to compliance with all applicable laws, regulations and requisite regulatory approvals, the Company be and is hereby authorised to accept the offer of Chinoy Engineering & Construction (Private) Limited ("CECL"), an associated company, for the buy-back of 4,845,000 (Four Million Eight Hundred Forty-Five Thousand) ordinary shares of PKR 10 each held by International Steels Limited ("ISL"), representing ISL's entire 17% shareholding in the paid-up capital of CECL, at a price of PKR 72.24 per share, for an aggregate consideration of PKR 350,000,000 (Pakistani Rupees Three Hundred Fifty Million only).

FURTHER RESOLVED THAT the Chief Executive Officer, Chief Financial Officer and Company Secretary of International Steels Limited, or any person(s) authorised by any of them, be and are hereby jointly and severally authorised and empowered, for and on behalf of the Company, to take all such actions, execute and deliver all such documents, and do all such acts, deeds and things as may be necessary, expedient or incidental to give effect to the foregoing resolution and complete the transaction, including, without limitation, making all requisite applications, filings, submissions and disclosures with the Securities and Exchange Commission of Pakistan ("SECP"), Pakistan Stock Exchange Limited ("PSX") and/or any other authority, and obtaining all regulatory, contractual or third-party approvals, consents or permissions as may be required under applicable laws, regulations or agreements.

FURTHER RESOLVED THAT the aforesaid resolutions shall be subject to any amendments, modifications, additions, or deletions as may be suggested, directed, or required by the SECP or any other regulatory body, which changes shall be deemed to be part of these special resolutions without the need of the shareholders to pass fresh resolutions unless the same is substantial."

INSTRUCTIONS FOR POLL

1. Please indicate your vote by ticking (√) the relevant box.
2. In case if both the boxes are marked as (√), your poll shall be treated as "Rejected".

I/We hereby exercise my/our vote in respect of the above resolution through ballot by conveying my/our assent or dissent to the resolution by placing a tick (√) mark in the appropriate block below:

SHAREHOLDER INFORMATION

Resolution	I/We assent to the Resolution (FOR)	I/We dissent to the Resolution (AGAINST)
Resolution for Agenda Item No. 5	☐	☐

NOTES

1. Duly filled ballot paper should be sent to the Chairman at 101 Beaumont Plaza, 10 Beaumont Road, Karachi- 75530 or email at investors@isl.com.pk
2. Copy of CNIC/ Passport (in case of foreigner) should be enclosed with the postal ballot form.
3. Ballot paper should reach the Chairman within business hours by or before October 4, 2026. Any postal ballot received after this date will not be considered for voting.
4. Signature on ballot paper should match with signature on CNIC/ Passport (In case of foreigner).
5. Incomplete, unsigned, incorrect, defaced, torn, mutilated, overwritten poll paper will be rejected.
6. In case of a representative of a body corporate, corporation or Federal Government, the Ballot Paper Form must be accompanied by a copy of the CNIC of an authorised person, an attested copy of Board Resolution, / Power of Attorney, / Authorisation Letter etc., in accordance with Section(s) 138 or 139 of the Companies Act, 2017 as applicable.
7. Ballot Paper form has also been placed on the website of the Company at: www.isl.com.pk. Members may download the ballot paper from the website or use an original/photocopy published in newspapers.

Date: ______________________________

Shareholder / Proxy Holder Signature / Authorised Signatory
(In case of corporate entity, please affix company stamp)

پوسٹل بیلٹ پیپر

5 اکتوبر 2026 کو صبح 10:30 بجے پیچ لگژری ہوٹل، ایم ٹی خان روڈ، کراچی میں ہونے والے سالانہ اجلاسِ عام (اے جی ایم) کے خصوصی امور کے لیے بذریعہ ڈاک ووٹنگ کے لیے۔

یو اے این: 111-019-019 ویب سائٹ: www.isl.com.pk

شیئر ہولڈر کی معلومات

فولیو / سی ڈی ایس اکاؤنٹ نمبر	
شیئر ہولڈر / پروکسی ہولڈر کا نام	
رجسٹرڈ پتہ	
شیئرز کی تعداد	
شناختی کارڈ / پاسپورٹ نمبر (غیر ملکیوں کے لیے) (کاپی منسلک کریں)	

اضافی معلومات اور دستاویزات

(کارپوریٹ ادارے، کارپوریشن یا وفاقی حکومت کے نمائندے کی صورت میں)

مجاز شخص کا نام:	
مجاز شخص کا شناختی کارڈ / پاسپورٹ نمبر (کاپی منسلک کریں):	

ایجنڈا آئٹم نمبر 5 کے لیے قرار داد — چنائے انجینئرنگ اینڈ کنسٹرکشن (پرائیویٹ) لمیٹڈ میں سرمایہ کاری کی مجوزہ فروخت

"قرار پایا کہ تمام متعلقہ قوانین، ضوابط اور ضروری قانونی منظوریوں کی تعمیل سے مشروط، کمپنی کو اس بات کا اختیار دیا جاتا ہے کہ وہ اپنی متعلقہ (ایسوسی ایٹڈ) کمپنی، چنائے انجینئرنگ اینڈ کنسٹرکشن (پرائیویٹ) لمیٹڈ ("CECL") کی جانب سے حصص کی واپسی (دوبارہ خریدنے) کی پیشکش قبول کرے۔ اس پیشکش کے تحت، انٹرنیشنل اسٹیلز لمیٹڈ ("ISL") کی ملکیت میں موجود CECL کے کل 4,845,000 (ارسٹھ لاکھ پینتالیس ہزار عام شیئرز (جن کی مالیت 10 روپے فی حصص ہے اور CECL کے کل ادا شدہ سرمایہ میں ISL کے مکمل 17 فیصد حصص کی نمائندگی کرتے ہیں، کو 72.24 روپے فی شیئر کی قیمت پر، کل 350,000,000 روپے (پینتیس کروڑ روپے) کے عوض واپس خریدا جائے گا۔"

"مزید قرار پایا کہ انٹرنیشنل اسٹیلز لمیٹڈ کے چیف ایگزیکٹو آفیسر، چیف فنانشل آفیسر اور کمپنی سیکریٹری، یا ان میں سے کسی کی بھی طرف سے نامزد کردہ فرد/افراد کو، کمپنی کی جانب سے مشترکہ اور انفرادی طور پر یہ اختیار اور اقتدار دیا جاتا ہے کہ وہ مذکورہ بالا قرارداد پر عمل درآمد اور اس کے نفاذ کو مکمل کرنے کے لیے تمام ضروری، مناسب یا متعلقہ اقدامات کریں، دستاویزات کی توثیق و فراہمی کریں، اور تمام ضروری امور انجام دیں۔ اس اختیار میں (بغیر کسی حد کے) سیکیورٹیز اینڈ ایکسچینج کمیشن آف پاکستان ("SECP")، پاکستان اسٹاک ایکسچینج لمیٹڈ ("PSX") اور/یا کسی بھی دیگر ادارے میں تمام مطلوبہ درخواستیں، فائلنگز، جمع آوری اور انکشافات (ڈسکلوزرز) کرنا، نیز متعلقہ قوانین، ضوابط یا معاہدوں کے تحت درکار تمام قانونی، معاہدے (کنٹریکچوئل) یا فریقِ ثالث کی منظوری، رضامندی یا اجازت حاصل کرنا شامل ہیں۔

"مزید قرار پایا کہ مذکورہ بالا قراردادوں میں SECP یا کسی دیگر ریگولیٹری ادارے کی جانب سے تجویز کردہ، ہدایت کردہ یا درکار کسی بھی ترمیم، تبدیلی، اضافے یا حذف کو قبول کیا جائے گا، اور ایسی تبدیلیوں کو حصص یافتگان (شیئر ہولڈرز) کی جانب سے دوبارہ نئی قراردادیں منظور کیے بغیر ہی ان خصوصی قراردادوں کا حصہ تصور کیا جائے گا، سوائے اس کے کہ وہ تبدیلیاں بنیادی یا انتہائی نوعیت کی ہوں۔"

ووٹنگ کی ہدایات

1. برائے مہربانی متعلقہ خانے میں ٹک (✓) کا نشان لگا کر اپنی رائے دیں۔
2. اگر دونوں خانوں میں ٹک (✓) کا نشان لگایا گیا، تو آپ کا ووٹ منسوخ تصور کیا جائے گا۔

میں/ہم اس قرار داد کے حق یا مخالفت میں نیچے دیے گئے متعلقہ خانے میں ٹک (✓) کا نشان لگا کر اپنا ووٹ استعمال کرتے ہیں

قرار داد	میں/ہم قرار داد کی حمایت کرتے ہیں	میں/ہم قرار داد کی مخالفت کرتے ہیں
ایجنڈا آئٹم نمبر 5 کے لیے قرار داد	☐	☐

اہم نکات / شرائط

1. مکمل پُر شدہ بیلٹ پیپر چیئرمین کے نام 101 بومونٹ پلازہ، 10 بومونٹ روڈ، کراچی - 75530 کے پتے پر بھیجا جائے یا investors@isl.com.pk پر ای میل کیا جائے۔
2. پوسٹل بیلٹ فارم کے ساتھ شناختی کارڈ (سی این آئی سی) یا پاسپورٹ (غیر ملکیوں کے لیے) کی کاپی منسلک کرنا لازمی ہے۔
3. بیلٹ پیپر 4 اکتوبر 2026 کو یا اس سے پہلے کے اوقاتِ کار کے دوران چیئرمین تک پہنچ جانا چاہیے۔ اس تاریخ کے بعد موصول ہونے والے کسی بھی ووٹ کو شمار نہیں کیا جائے گا۔
4. بیلٹ پیپر پر کیے گئے دستخط، شناختی کارڈ یا پاسپورٹ والے دستخط سے مطابقت رکھنے چاہئیں۔
5. ادھورا، بغیر دستخط شدہ، غلط، خراب، پھٹا ہوا، یا دوبارہ اوپر لکھا ہوا فارم مسترد کر دیا جائے گا۔
6. کسی کمپنی، کارپوریشن یا وفاقی حکومت کے نمائندے کی صورت میں، فارم کے ساتھ مجاز شخص کے شناختی کارڈ کی کاپی، بورڈ کی قرار داد کی تصدیق شدہ کاپی، پاور آف اٹارنی یا اجازت نامہ منسلک کرنا لازمی ہے۔
7. یہ فارم کمپنی کی ویب سائٹ www.isl.com.pk پر بھی موجود ہے۔ شیئر ہولڈرز ویب سائٹ سے فارم ڈاؤن لوڈ کر سکتے ہیں یا اخبار میں شائع شدہ اصل/فوٹو کاپی بھی استعمال کر سکتے ہیں۔

تاریخ ______________________

شیئر ہولڈر / پروکسی ہولڈر / مجاز شخص کے دستخط
(کارپوریٹ ادارے کی صورت میں، براہ کرم کمپنی کی مہر/اسٹیمپ لگائیں)

نمبر شمار	ایس آر او کے مطابق تفصیل	کمپنی کی تفصیلات
1	فروخت، لیز یا منتقل کیے جانے والے اثاثوں کی تفصیل :	
a.	اثاثے کی تفصیل / نام	سیکورٹیز / شیئرز
b.	اثاثہ حاصل کرنے (خریدنے) کی تاریخ	13اگست 2024ء
c.	لاگت (قیمت خرید)	48.45ملین روپے
d.	دوبارہ تخمینہ شدہ رقم (ری ویلیوڈ اماؤنٹ) اور تاریخ (اگر لاگو ہو)	
e.	بک ویلیو	350ملین روپے
f.	اندازاً موجودہ مارکیٹ قیمت / فیئر ویلیو	350ملین روپے
g.	فروخت کی صورت میں، اگر متوقع قیمتِ فروخت بک ویلیو یا فیئر ویلیو سے کم ہو، تو اس کی وجوہات	غیر متعلقہ
h.	اثاثوں کو لیز پر دینے کی صورت میں: مدت، لیز کے کرائے، شرح اضافہ، لیز کے کرائے کے تعیین کا طریقہ/بنیاد، اور لیز کی دیگر اہم شرائط	غیر متعلقہ
i.	زمین کی فروخت/منتقلی کی صورت میں اضافی معلومات I. مقام (لوکیشن) II. زمین کی نوعیت III. فروخت کے لئے مجوزہ رقبہ	غیر متعلقہ
2	مذکورہ اثاثوں کی فروخت یا منتقلی کا مجوزہ طریقہ کار	شیئرز کی فروخت بورڈ اور شیئر ہولڈرز کے مجاز اور منظور شدہ افراد کے ذریعے انجام دی جائے گی۔
3	اگر کمپنی نے کسی خریدار کی نشاندہی کی ہے جو کہ 'ریلیٹڈ پارٹی' (متعلقہ فریق) ہے، تو اس حقیقت کا افشا اہم حقائق کے بیان میں کیا جائے گا	جی ہاں
4	اثاثوں کی فروخت، لیز یا منتقلی کا مقصد بمع درج ذیل تفصیلات:	بہترین منافع کو حتمی شکل دینا، اور ساتھ ہی تعمیری شعبے اور سی ای سی ایل کے زیرِ اہتمام منصوبوں سے جڑے بڑھتے ہوئے لاجسٹک، کاروباری اور مالیاتی خطرات کو کم کرنا۔
a.	اس لین دین سے حاصل ہونے والی رقم کا استعمال	بنک کے قرضہ جات کی ادائیگی کے لیے
b.	کمپنی کی آپریٹنگ صلاحیت پر اثر، اگر کوئی ہو	کچھ نہیں
c.	ممبران (شیئر ہولڈرز) کو حاصل ہونے والے متوقع عددی (مالیاتی) اور معیاری فوائد	بہترین منافع کو حتمی شکل دینا، اور ساتھ ہی تعمیری شعبے اور سی ای سی ایل کے زیرِ اہتمام منصوبوں سے جڑے بڑھتے ہوئے لاجسٹک، کاروباری اور مالیاتی خطرات کو کم کرنا۔

مذکورہ بالا خصوصی امور سے متعلق دستاویزات کمپنی کے رجسٹرڈ دفتر میں رکھ دی گئی ہیں، جن کا معائنہ اس نوٹس کی اشاعت کی تاریخ سے لے کر سالانہ اجلاسِ عام کے اختتام تک کسی بھی کاروباری دن کو اوقاتِ کار کے دوران کیا جا سکتا ہے۔

ڈائریکٹرز کمپنی کے ڈائریکٹرز اور شیئر ہولڈرز ہونے کے علاوہ، براہِ راست یا بالواسطہ طور پر، مذکورہ بالا خصوصی امور میں کسی بھی دوسرے فائدے یا مفاد میں شریک نہیں ہیں۔

کمپنیز ایکٹ 2017ء کی دفعہ 134(3) کے تحت، 5 اکتوبر 2026ء کو منعقد ہونے والے کمپنی کے شیئر ہولڈرز کے سالانہ اجلاسِ عام میں انجام دیے جانے والے خصوصی امور سے متعلق اہم حقائق کا بیان

خصوصی امور

ایجنڈا آئٹم 5 چناۓ انجینئرنگ اینڈ کنسٹرکشن (پرائیویٹ) لمیٹڈ میں سرمایہ کاری کی مجوزہ فروخت

کمپنی، چناۓ انجینئرنگ اینڈ کنسٹرکشن (پرائیویٹ) لمیٹڈ ("CECL")، جو کہ ایک منسلک کمپنی ہے، کی جانب سے 4,845,000 (چالیس لاکھ پچاسی ہزار) عام حصص، جن کی مالیت 10 روپے (پاکستانی روپے دس) فی حصص ہے، کی واپس خریداری کی پیشکش قبول کرنے کی خواہاں ہے۔ یہ حصص انٹرنیشنل اسٹیلز لمیٹڈ کے CECL کے مکمل ادا شدہ سرمائے میں کل 17 فیصد حصص کی نمائندگی کرتے ہیں، جن کی قیمتِ خرید 72.24 روپے فی حصص، کل مجموعی قیمتِ فروخت PKR 350,000,000 (پاکستانی روپے تین سو پچاس ملین صرف) بنتی ہے۔

انٹرنیشنل اسٹیلز لمیٹڈ (ISL) نے اگست 2024 میں چناۓ انجینئرنگ اینڈ کنسٹرکشن (پرائیویٹ) لمیٹڈ (CECL) میں 4,845,000 حصص (17 فیصد) 10 روپے فی حصص کے حساب سے حاصل کیے تھے، جو کہ 48.45 ملین روپے کی سرمایہ کاری کی نمائندگی کرتا ہے۔ CECL بنیادی طور پر تعمیراتی کاروبار سے متعلقہ امور میں مصروفِ عمل ہے۔

انتظامیہ نے ISL کے مکمل 17 فیصد حصص کی فروخت 350 ملین روپے میں طے کی ہے، جو 72.24 روپے فی حصص کے مساوی ہے۔ اس مجوزہ فروخت سے قبل از ٹیکس تخمینہ شدہ منافع 301.55 ملین روپے متوقع ہے۔

یہ فروخت ضروری قانونی اور کارپوریٹ منظوریوں سے مشروط تجویز کی جاتی ہے۔

چنانچہ، انتظامیہ ISL کے CECL میں مکمل 17 فیصد حصص (4,845,000 حصص) کی 72.24 روپے فی حصص کے حساب سے 350 ملین روپے میں فروخت کی سفارش کرتی ہے، تاکہ تعمیراتی کاروبار اور CECL کے زیرِ عمل منصوبوں سے منسلک بڑھتے ہوئے لاجسٹک، کاروباری اور مالیاتی خطرات کو کم کرتے ہوئے خاطر خواہ منافع حاصل کیا جا سکے۔

تفصیلات بمطابق ایس آر او (I) 2018/423، مورخہ 3 اپریل 2018

خصوصی امور اراکین کی جانب سے کسی ادارے (undertaking) کے قابلِ ذکر حصے کی فروخت یا انتقال کی منظوری سے متعلق ہیں، جو کمپنیز ایکٹ 2017 کے سیکشن 183 کی ذیلی دفعہ (3) کے شق (a) کے تحت زیرِ عمل لایا جائے گا۔

ایس آر او (I) 2018/423، مورخہ 3 اپریل 2018 کے تحت لازمی مواد حقائق، جہاں بورڈ آف ڈائریکٹرز کسی "ادارے" یا اس کے "قابلِ ذکر حصے" کی فروخت یا دیگر انتقال کی تجویز دیتا ہے، ذیل میں فراہم کیے جاتے ہیں:

investors@isl.com.pk پر بھیج دیا جائے۔ بیلٹ پیپر پر موجود دستخط قومی شناختی کارڈ (CNIC) والے دستخط سے مماسلت رکھنے چاہئیں۔

۱۱۔اسکروٹنائزر سے متعلق معلومات

کمپنیز (پوسٹل بیلٹ) ریگولیشنز 2018 کے ریگولیشنز 4(4) اور 11 کے مطابق، 05 اکتوبر 2026ء کو منعقد ہونے والے سالانہ اجلاس عام کے لیے اراکین کو اسکروٹنائزر سے متعلق درج ذیل معلومات فراہم کی جا رہی ہیں:

اسکروٹنائزر کا نام:

M/s UHY Hassan Naeem & Co., Chartered Accountants

قابلیت اور تجربہ:

انسٹیٹیوٹ آف چارٹرڈ اکاؤنٹنٹس آف پاکستان (ICAP) کی جانب سے جاری کردہ QCR ریٹنگ لسٹ میں شامل۔ ICAP کے انتہائی تجربہ کار اراکین، جن کا انفرادی تجربہ 15 سال سے 33 سال تک محیط ہے، انہیں UHY کو کمپنیز (پوسٹل بیلٹ) ریگولیشن 2018 کے تحت اسکروٹنائزر مقرر کیا گیا ہے۔ وہ ریگولیشنز کی تمام مطلوبہ شرائط پر پورا اترتے ہیں اور ووٹنگ کے عمل کا آزادانہ طور پر جائزہ لینے کا ضروری علم اور تجربہ رکھتے ہیں۔

تقرری کا مقصد:

کمپنیز ایکٹ 2017 کے سیکشن 199 میں درج منسلک اداروں میں سرمایہ کاری سے متعلق امور پر اجلاس عام میں ووٹنگ کے عمل کے لیے کمپنی پر اسکروٹنائزر کا مقرر کرنا لازمی ہے۔ لہٰذا، اسکروٹنائزر کی تقرری اس بات کو یقینی بنانے کے لیے کی گئی ہے کہ ووٹنگ کے عمل کے تسلی بخش طریقہ کار بشمول مناسب احتیاطی تدابیر کو یقینی بنایا جائے اور جیسا کہ ریگولیشن 11A کے تحت بیان کیا گیا ہے، اس کی رپورٹ تیار کی جائے۔

۸۔ فائلر اور نان فائلر کی حیثیت

(i)حکومت پاکستان کی جانب سے فنانس ایکٹ 2024 کے ذریعے انکم ٹیکس آرڈیننس 2001 کے سیکشن 150 کے تحت لسٹڈ اداروں کی جانب سے ڈیویڈنڈ کی ادائیگی پر درج ذیل شرح سے ٹیکس کٹوتی کی جائے گی:

الف: انکم ٹیکس گوشوارے جمع کرانے والے اراکین: 15 فیصد
ب: انکم ٹیکس گوشوارے جمع نہ کرانے والے اراکین: 30 فیصد

جن اراکین کے نام ایف بی آر کی ویب سائٹ پر فراہم کردہ ایکٹو ٹیکس پیرز لسٹ (ATL) میں درج نہیں ہیں، قطع نظر اس کے کہ وہ فائلرز ہیں، ان کو مشورہ دیا جاتا ہے کہ وہ اپنے ناموں کو ATL میں درج کروائیں تاکہ مستقبل میں کسی بھی منافع کی ادائیگی میں بے جا ٹیکس کٹوتی سے بچا جا سکے۔

(ii)کوئی بھی سوال / مسئلہ / معلومات حاصل کرنے کے لیے، سرمایہ کار حسبِ ذیل فون نمبرز، ای میل ایڈریس یا پوسٹل ایڈریس کے ذریعے حصص رجسٹرار سے رابطہ کر سکتے ہیں:

M/s THK Associates (Pvt) Ltd.
C-32، جامی کمرشل اسٹریٹ 2، D.H.A، فیز VII، کراچی 75500
فون: +9221-111-000-322, +9221-37120628-29
ای میل: sfc@thk.com.pk

(iii) سی ڈی سی اکاؤنٹس رکھنے والے کارپوریٹ اراکین کو اپنی متعلقہ تفصیلات سمیت اپنے نیشنل ٹیکس نمبر (NTN) کی تجدید کروانی ہوگی، جب کہ سرٹیفیکیٹ رکھنے والے کارپوریٹ ادارے کو اپنے NTN سرٹیفیکیٹ کی ایک کاپی حصص رجسٹرار یعنی M/s THK Associates (Pvt) Limited کو بھیجنی پڑے گی۔ حصص یافتگان کو این ٹی این یا NTN سرٹیفیکیٹ بھیجتے وقت کمپنی کا نام اور اپنے متعلقہ فولیو نمبر کا حوالہ دینا ضروری ہے۔

۹۔ الیکٹرانک ووٹنگ

اراکین کمپنیز ایکٹ 2017 کے سیکشن 143 تا 145 اور کمپنیز (پوسٹل بیلٹ) ریگولیشنز 2018 کی متعلقہ شقوں کی ضروریات کو پورا کرنے سے مشروط، رائے شماری (پول) کا مطالبہ کرنے کے اپنے حق کا استعمال کر سکتے ہیں۔

اراکین کو مطلع کیا جاتا ہے کہ سیکیورٹیز اینڈ ایکسچینج کمیشن آف پاکستان ("SECP") کی جانب سے جاری کردہ نوٹیفکیشن بتاریخ 05 دسمبر 2022 کے ذریعے کمپنیز (پوسٹل بیلٹ) ریگولیشنز 2018 میں کی گئی ترمیم کی رو سے، SECP نے تمام لسٹڈ کمپنیوں کو ہدایت کی ہے کہ وہ خصوص امور سے متعلق تمام معاملات پر اراکین کو الیکٹرانک ووٹنگ کی سہولت اور بذریعہ ڈاک ووٹ دینے کا حق فراہم کریں۔

حسبِ منشا، انٹرنیشنل اسٹیلز لمیٹڈ ("کمپنی") کے اراکین کو 05 اکتوبر 2025 کو صبح 10:30 بجے منعقد ہونے والے آنے والے سالانہ اجلاس عام میں، مذکورہ بالا ریگولیشنز کی ضروریات اور شرائط کے مطابق، خصوص امور کے لیے الیکٹرانک ووٹنگ کی سہولت یا بذریعہ ڈاک اپنا حقِ رائے دہی استعمال کرنے کی اجازت ہوگی۔

اراکین کی سہولت کے لیے، بیلٹ پیپر اس نوٹس کے ساتھ منسلک ہے جسے کمپنی کی ویب سائٹ www.isl.com.pk سے بھی ڈاؤن لوڈ کیا جا سکتا ہے۔

۱۰۔ای-ووٹنگ (E-Voting) کا طریقہ کار:

(الف) ای-ووٹنگ کی سہولت کی تفصیلات کمپنی کے ان اراکین کے ساتھ ای میل کے ذریعے شیئر کی جائیں گی جن کے درست قومی شناختی کارڈ (CNIC) نمبرز، موبائل نمبرز اور ای میل ایڈریسز 28 ستمبر 2026ء کو کاروباری دن کے اختتام تک کمپنی کے ممبران کے رجسٹر میں موجود ہوں گے۔

(ب)ویب سائٹ کا پتہ اور لاگ ان کی تفصیلات اراکین کو ای میل کے ذریعے فراہم کی جائیں گی۔ سیکورٹی کوڈز اراکین کو ای-ووٹنگ سروس پرووائڈر، M/s THK Associates (Pvt) Limited کے ویب پورٹل سے SMS کے ذریعے بھیجے جائیں گے۔

(ج) ای-ووٹنگ کے ذریعے ووٹ ڈالنے کے خواہشمند اراکین کی شناخت کی تصدیق الیکٹرانک دستخط یا لاگ ان کی تصدیق کے ذریعے کی جائے گی۔

(د) ای-ووٹنگ کا آغاز 02 اکتوبر 2026ء کو ہوگا اور یہ 04 اکتوبر 2026ء کو اختتام پذیر ہوگی۔ اراکین اس مدت کے دوران کسی بھی وقت اپنا ووٹ کاسٹ کر سکتے ہیں۔ ایک بار جب کوئی رکن کسی قرارداد پر ووٹ کاسٹ کر دے گا، تو اسے بعد میں اس میں تبدیلی کی اجازت نہیں ہوگی۔
پوسٹل بیلٹ (ووٹنگ بذریعہ ڈاک) کا طریقہ کار:

(الف) اراکین اس بات کو یقینی بنائیں گے کہ مکمل پُر شدہ اور دستخط شدہ بیلٹ پیپر، کمپیوٹرائزڈ قومی شناختی کارڈ (CNIC) کی کاپی کے ساتھ، سالانہ اجلاس عام سے کم از کم ایک دن پہلے یعنی 04 اکتوبر 2026ء تک بذریعہ ڈاک کمپنی کے رجسٹرڈ ایڈریس (101، بیومونٹ پلازہ، 10 بیومونٹ روڈ، کراچی 75530) پر چیئرمین آف دی میٹنگ کو موصول ہو جائے یا ای میل

(ii) تقرری برائے نمائندگی

الف: انفرادی سطح پر، اکاؤنٹ ہولڈر یا ذیلی اکاؤنٹ ہولڈر جن کی رجسٹریشن کی تفصیلات CDC کے ضوابط کے مطابق اپ لوڈ کی گئی ہیں وہ مذکورہ بالا قواعد کے مطابق نمائندگی فارم جمع کروائیں گے۔

ب: اصل مالکان اور نمائندے کے قومی شناختی کارڈ کی تصدیق شدہ کاپیاں نمائندگی کے فارم کے ساتھ پیش کی جائیں گی۔ نامزد شدہ نمائندہ اجلاس عام کے وقت اپنا اصل قومی شناختی کارڈ پیش کرے گا۔

۴۔ لازمی معلومات -(ای میل، شناختی کارڈ، IBAN اور زکوۃ کا اعلان)

الف: کمپنیز ایکٹ 2017 کے سیکشن 119 اور ریگولیشن 47 کمپنیز ریگولیشنز 2024 کے تحت اراکین سے درخواست کی جاتی ہے کہ ہمارے ریکارڈ کی تجدید اور قانون کی عدم تعمیل سے بچنے کے لیے اپنی لازمی معلومات جیسے کہ قومی شناختی کارڈ نمبر، تجدید شدہ ڈاک کا پتہ، ای میل، موبائل / ٹیلیفون نمبر، انٹرنیشنل بینکنگ اکاؤنٹ نمبر (IBAN) بشمول قومی شناختی کارڈ کی ایک کاپی فوری طور پر فراہم کریں۔ بصورت دیگر، تمام منافع کمپنیز (ڈسٹری بیوشن آف ڈیویڈنڈز) ریگولیشنز 2017 کے ضابطہ 6 کے مطابق روک دیا جائے گا:

فزیکل شیئرز برائے : M/s THK Associates (Pvt) Limited

CDS حصص برائے :CDC انویسٹر اکاؤنٹ سروسز یا متعلقہ ادارہ

ب:اراکین سے درخواست ہے کہ وہ زکوۃ اور عشر آرڈیننس 1980 کے مطابق زکوۃ سے استثنیٰ کے لیے ایک اعلامیہ (CZ-50) جمع کروائیں اور اگر پتے میں کوئی تبدیلی ہوئی ہو تو فوری مطلع کریں۔

۵۔ غیر دعویٰ شدہ ڈیویڈنڈ:

حصص یافتگان، جو کسی بھی وجہ سے اپنے ڈیویڈنڈ کا دعویٰ نہیں کر سکے ہیں، ان سے درخواست ہے کہ وہ اپنا غیر دعویٰ شدہ ڈیویڈنڈ وصول کرنے یا اُس کے حوالے سے معلومات حاصل کرنے کے لیے ہمارے حصص رجسٹرار M/s THK Associates (Pvt.) Ltd. سے فوری رابطہ کریں۔

٦۔ای ڈیویڈنڈ مینڈیٹ

کمپنیز ایکٹ، 2017 کے سیکشن 242 کے مطابق، پبلک لسٹڈ کمپنی کے معاملے میں، نقد میں قابل ادائیگی کوئی بھی ڈیویڈنڈ صرف الیکٹرانک ذریعے سے حقدار حصص یافتگان کے نامزد کردہ بینک اکاؤنٹ میں بھیجا جائے گا۔

لہٰذا اس نوٹس کے ذریعے تمام حصص یافتگان سے درخواست کی جاتی ہے کہ وہ اپنے بینک اکاؤنٹ نمبر (IBAN) اور دیگر تفصیلات کی سنٹرل ڈپازٹری سسٹم میں تجدید کروائیں۔ حصص سرٹیفکیٹ کی صورت میں رکھنے والے ممبران برائے کرم مستقبل میں کسی بھی قسم کی تکلیف سے بچنے کے لیے اپنے موجودہ بینک اکاؤنٹ کی تفصیلات ہمارے حصص رجسٹرارM/s THK Associates (Pvt.) Ltd.. کے پاس فوری طور پر تجدید یقینی بنائیں۔ ای ڈیویڈنڈ مینڈیٹ فارم منسلک ہے۔

۷۔ سرٹیفیکیٹ کو بک انٹری فارم میں تبدیل کرنا

کمپنیز ایکٹ 2017 کے سیکشن 72 کے تحت تمام رجسٹرڈ کمپنیز کو کمپنیز ایکٹ 2017 کے آغاز کی تاریخ سے چار سال کی مدت کے اندر اپنے حقیقی حصص کو بک انٹری کی صورت میں تبدیل کروانے کی تاکید کی گئی ہے۔

پاکستان کے سیکیوریٹیز اینڈ ایکسچینج کمیشن نے اپنے سرکلر نمبر CSD/ED/Misc./2016-639-640 بتاریخ 26 مارچ 2021 کے ذریعے تمام لسٹڈ اداروں کو عندیہ دیا ہے کہ وہ اپنے ایسے اراکین سے رجوع کریں جن کے پاس ابھی تک سرٹیفیکیٹ کی شکل میں حصص موجود ہیں تاکہ وہ اپنے حصص بک انٹری کی صورت میں تبدیل کروا سکیں۔

ہم یہاں انٹرنیشنل اسٹیلز لمیٹڈ کے ایسے تمام اراکین سے درخواست کرتے ہیں جو حصص کے سرٹیفیکیٹ رکھتے ہیں کہ وہ اپنے حصص جلد از جلد بک انٹری کی صورت میں تبدیل کروائیں۔ انہیں سینٹرل ڈپازٹری سسٹم میں اکاؤنٹ کھولنے کے لیے سینٹرل ڈپازٹری کمپنی آف پاکستان لمیٹڈ یا پاکستان اسٹاک ایکسچینج کے کسی بھی فعال رکن / اسٹاک بروکر سے رابطہ کرنے کا مشورہ دیا جاتا ہے تاکہ حقیقی حصص بک انٹری کی صورت میں تبدیل کیے جا سکیں۔

اراکین کو مطلع کیا جاتا ہے کہ بک انٹری کی صورت میں حصص رکھنے کے متعدد فوائد ہیں جن میں شامل ہیں:

- حصص کی محفوظ اور آسان تحویل
- باآسانی قابلِ تجارت اور قابلِ منتقلی
- خرابی، نقصان یا چوری کا کوئی خطرہ نہیں
- کھاتے کے اندراج کی شکل میں حصص کی منتقلی پر کوئی اسٹیمپ ڈیوٹی نہیں
- بلاکاوٹ بونس یا رائٹ شیئرز کی ادائیگی

ہم ایک بار پھر کمپنی کے اراکین کو تنبیہ کرنا چاہتے ہیں کہ وہ اپنے بہترین مفاد میں اپنے حقیقی حصص جلد از جلد بک انٹری کی صورت میں تبدیل کروائیں۔

نوٹس

ا۔ویڈیو کانفرنسنگ کی سہولت کے ذریعے اجلاس میں شرکت:

ویڈیو کانفرنسنگ کے ذریعے اجلاس میں شرکت کرنے میں دلچسپی رکھنے والے حاملینِ حصص سے درخواست کی جاتی ہے کہ وہ مندرجہ معلومات کو انٹرنیشنل اسٹیلز لمیٹڈ کے سالانہ اجلاسِ عام 2026 کی رجسٹریشن کے عنوان کے ساتھ اپنی تصدیق شدہ کمپیوٹرائزڈ قومی شناختی کارڈ کے دونوں اطراف کی کاپی کے ساتھ investors@isl.com.pk پر ای میل کریں۔ ویڈیو لنک اور لاگ ان کی تفصیلات صرف اُن اراکین کو بھیجی جائیں گی جن کی ای میل تمام مطلوبہ تفصیلات کے ساتھ سالانہ اجلاسِ عام کے وقت سے کم از کم 48 گھنٹے پہلے موصول ہوئی ہو۔

ویڈیو کانفرنسنگ کی سہولت کے ذریعے سالانہ اجلاسِ عام میں شرکت کے لئے رجسٹریشن

ا۔ فولیو نمبر/CDC سرمایہ کار کا اکاؤنٹ نمبر/ذیلی اکاؤنٹ نمبر: ____________________

۲۔ شیئر ہولڈر کا نام: ____________________

۳۔ سیل فون نمبر: ____________________

۴۔ ای میل ایڈریس: ____________________

۵۔ سالانہ جنرل میٹنگ میں شرکت کا حق محفوظ رکھنے کے لئے بک کلوزر کے پہلے دن کے حصص کی تعداد: ____________________

____

حصص یافتگان سالانہ اجلاس عام کے ایجنڈے کے لئے اپنے تبصرے اور سوالات ای میل ایڈریس investors@isl.com.pk پر بھی بھیج سکتے ہیں۔

۲۔ حصص منتقلی کھاتوں کی بندش

کمپنی کے حصص کی منتقلی کے کھاتے مورخہ 29 ستمبر 2026 تا 5 اکتوبر 2026 (بشمول دونوں ایام) بند رہیں گے۔ 28 ستمبر 2026 کو کاروبار کے اختتام تک کمپنی کے رجسٹرار M/s THK Associates (Pvt) Ltd. کے دفتر یعنی پلاٹ نمبر C-32 جامی کمرشل اسٹریٹ 2، ڈی ایچ اے فیز VII، کراچی 75500 پہ ضابطے کے مطابق موصول ہونے والی درخواستوں کو حتمی نقد منافع کی منتقلی، سالانہ اجلاس عام میں شرکت اور ووٹ دینے کا مجاز تسلیم کیا جائے گا۔

۳۔ سالانہ اجلاسِ عام میں شرکت اور نمائندے کی تقرری

الف:

سالانہ اجلاس عام میں شرکت کرنے، بولنے اور ووٹ دینے کا حقدار رکن کسی دوسرے رکن کو اپنی طرف سے شرکت کرنے، بولنے اور ووٹ دینے کے لیے اپنا نمائندہ (پراکسی) مقرر کرنے کا حقدار ہے۔

ب: نمائندگی، پاور آف اٹارنی یا دیگر اختیارات کا تقرر کرنے کے لیے ایک دستخط شدہ نوٹری پبلک سے تصدیق شدہ دستاویز اجلاس شروع ہونے سے کم از کم 48 گھنٹے قبل کمپنی کے رجسٹرڈ آفس میں لازمی جمع کروا دیا جائے۔ نمائندگی (پراکسی) کا فارم منسلک ہے۔

ج: سی ڈی سی اکاؤنٹ ہولڈر کو مزید درج ذیل رہنما ضوابط پر عمل کرنا ہوگا، جیسا کہ 26 جنوری 2000 کو پاکستان کے سیکیوریٹیز اینڈ ایکسچینج کمیشن کے ذریعہ جاری کردہ سرکلر 1 میں بیان کیا گیا ہے

(i) سالانہ اجلاسِ عام میں شرکت کے لئے

الف:

انفرادی سطح پر، اکاؤنٹ ہولڈر یا ذیلی اکاؤنٹ ہولڈر جن کی سیکیوریٹیز اور رجسٹریشن کی تفصیلات ضوابط کے مطابق اپ لوڈ کی گئی ہیں، اجلاس میں شرکت کرنے کے لیے اپنا کمپیوٹرائزڈ قومی شناختی کارڈ دکھا کر اپنی شناخت کا ثبوت پیش کرے گا۔

ب:

کارپوریٹ ادارے کی صورت میں، اجلاس میں شرکت کے وقت بورڈ آف ڈائریکٹرز کی قرارداد / پاور آف اٹارنی اور نامزد شخص کے دستخط کا نمونہ ساتھ پیش کیا جائے گا (اگر پہلے سے فراہم نہ کیا گیا ہو)۔

نوٹس برائے سالانہ اجلاسِ عام

برائے اختتام پذیر سال30جون 2026

اس اعلان کے ذریعے اراکین کو مطلع کیا جارہا ہے کہ انٹرنیشنل اسٹیلز لمیٹڈ کاانیسواں سالانہ اجلاسِ عام مورخہ 5 اکتوبر 2026ء کو صبح 10:30 بجے بمقام پیچ لگژری ہوٹل، بالمقابل ایم ٹی خان روڈ، کراچی میں درج ذیل امور کی انجام دہی کے لیے منعقد کیا جا رہا ہے۔اراکین کو ویڈیو کانفرنسنگ کے ذریعے اجلاس میں شرکت کی ترغیب دی جاتی ہے۔

عمومی کاروائی

منظوری برائے کارروائی اجلاس (منٹس)

ا۔24 ستمبر 2025ء کو منعقد ہونے والے سالانہ اجلاسِ عام کے اجلاس کی کارروائی (منٹس) کی توثیق / تصدیق کرنا۔

مالیاتی گوشوارے

۲۔یہ اجلاس 30جون 2026کو ختم ہونے والے سال کے لئے کمپنی کے آڈٹ شدہ سالانہ مالیاتی گوشوارے اور ان پر ڈائریکٹرز اور آڈیٹرز کی رپورٹس کے تجزیئے وصول کرنے، ان پر غور کرنے اور انہیں منظور کرنے کے لئے منعقد کیا جارہا ہے۔

کمپنیز ایکٹ 2017 کے سیکشن 223اور ایس آر او نمبر 389(I)/2023بتاریخ 21مارچ2023کے تحت کمپنی کی سالانہ رپورٹ بمعہ مالیاتی گوشوارے ادارے کی ویب سائٹ http://www.isl.com.pk/investorsپر اپ لوڈ کیے جا چکے ہیں، جنہیں درج ذیل QRفعال کوڈ کے ذریعے بھی دیکھا جا سکتا ہے:

منافع

۳۔3 روپے فی حصص یعنی 30 فیصد کی بطور حتمی نقد منافع کی ادائیگی پہ غور کرنا اور اسے منظور کرنا جو کہ پہلے ہی اعلانیہ اور ادا شدہ 20فیصد عبوری نقد منافع کے علاوہ ہےاور اس طرح 30 جون 2026ء کو ختم ہونے والے مالی سال کے لیے کل 5 روپے فی حصص یعنی 50 فیصد کا منافع بنتا ہے، جیسا کہ بورڈ آف ڈائریکٹرز نے تجویز کیا تھا۔

آڈیٹرز

۴۔اس اجلاس میں 30جون 2027کو ختم ہونے والے سال کے لئے کمپنی کے قانونی آڈیٹرز کی تقرری اور ان کے معاوضے طے کئے جائیں گے سبکدوش ہونے والے آڈیٹرز M/s.A.F.Ferguson & Coنے اہل ہونے کے سبب تقرری کے لئے باہمی رضامندی سے طے ہونے والے مشاہرے بمعہ جیب سے ادا کئے گئے اخراجات کے عوض خود کو دوبارہ پیش کیا ہے۔

خصوصی کاروائی

۵۔ بورڈ آف ڈائریکٹرز کی تجویز کے مطابق، کمپنیز ایکٹ 2017 کی متعلقہ شقوں تحت، درج ذیل خصوص قرارداد (یا قراردادوں) پر غور کرنا اور مناسب سمجھے جانے کی صورت میں کسی بھی تبدیلی، اضافے یا ترمیم کرنے کے ساتھ اسے منظور کرنا:

"قرار پایا کہ تمام متعلقہ قوانین، ضوابط اور ضروری قانونی منظوریوں کی تعمیل سے مشروط، کمپنی کو اس بات کا اختیار دیا جاتا ہے کہ وہ اپنی متعلقہ (ایسوسی ایٹڈ) کمپنی، چنائے انجینئرنگ اینڈ کنسٹرکشن (پرائیویٹ) لمیٹڈ ("CECL") کی جانب سے حصص کی واپسی (دوبارہ خریدنے) کی پیشکش قبول کرے۔ اس پیشکش کے تحت، انٹرنیشنل اسٹیلز لمیٹڈ ("ISL") کی ملکیت میں موجود CECL کے کل 4,845,000 (ارسٹھ لاکھ پنتالیس ہزارعام شیئرز (جن کی مالیت 10روپے فی حصص ہے اور CECL کے کل ادا شدہ سرمایہ میں ISL کے مکمل 17 فیصد حصص کی نمائندگی کرتے ہیں، کو 72.24 روپے فی شیئر کی قیمت پر، کل 350,000,000 روپے (پینتیس کروڑ روپے) کے عوض واپس خریدا جائے گا۔"

"مزید قرار پایا کہ انٹرنیشنل اسٹیلز لمیٹڈ کے چیف ایگزیکٹو آفیسر، چیف فنانشل آفیسر اور کمپنی سیکریٹری، یا ان میں سے کسی کی بھی طرف سے نامزد کردہ فرد/افراد کو، کمپنی کی جانب سے مشترکہ اور انفرادی طور پر یہ اختیار اور اقتدار دیا جاتا ہے کہ وہ مذکورہ بالا قرارداد پر عمل درآمد اور اس کے نفاذ کو مکمل کرنے کے لیے تمام ضروری، مناسب یا متعلقہ اقدامات کریں، دستاویزات کی توثیق و فراہمی کریں، اور تمام ضروری امور انجام دیں۔ اس اختیار میں (بغیر کسی حد کے) سیکیورٹیز اینڈ ایکسچینج کمیشن آف پاکستان ("SECP")، پاکستان اسٹاک ایکسچینج لمیٹڈ ("PSX") اور/یا کسی بھی دیگر ادارے میں تمام مطلوبہ درخواستیں، فائلنگز، جمع آوری اور انکشافات (ڈسکلوزرز) کرنا، نیز متعلقہ قوانین، ضوابط یا معاہدوں کے تحت درکار تمام قانونی، معاہدے (کنٹریکچوئل) یا فریقِ ثالث کی منظوری، رضامندی یا اجازت حاصل کرنا شامل ہیں۔"

"مزید قرار پایا کہ مذکورہ بالا قراردادوں میں SECP یا کسی دیگر ریگولیٹری ادارے کی جانب سے تجویز کردہ، ہدایت کردہ یا درکار کسی بھی ترمیم، تبدیلی، اضافے یا حذف کو قبول کیا جائے گا، اور ایسی تبدیلیوں کو حصص یافتگان (شیئر ہولڈرز) کی جانب سے دوبارہ نئی قراردادیں منظور کیے بغیر ہی ان خصوصی قراردادوں کا حصہ تصور کیا جائے گا، سوائے اس کے کہ وہ تبدیلیاں بنیادی یا انتہائی نوعیت کی ہوں۔"

دیگر کاروائی

۶۔ صاحبِ صدر کی اجازت سے کسی دوسرے مسئلے پر اظہارِ خیال جو سالانہ اجلاس عام میں بیان کیا جا سکے۔

بحکم بورڈ انٹرنیشنل اسٹیلز لمیٹڈ

ذوہیب رضا مرچنٹ
کمپنی سیکریٹری

کراچی
19اگست 2026

E-Dividend Mandate Form

Date: ____________________

Subject: Bank Account Details For Payment Of Dividend Through Electronic Mode

Dear Sir,

I/We/Messrs., ____
Being a/the shareholder(s) of International Steels Limited [the "Company"], hereby, authorise the Company to directly credit cash dividends declared by it, in my bank account as detailed below:

(i) Shareholder's details	
Name of the Shareholder	
CDC Participant ID & Sub-Account No. /CDC IAS	
CNIC/NICOP/Passport/NTN No. (please attach copy)	
Shareholder's Address	
Contact Number (Landline & Cell Nos.)	
Email	
(ii) Shareholder's Bank account details	
Title of Bank Account	
IBAN (See Note 1 below)	
Bank's Name	
Branch Name & Code No.	
Branch Address	

It is stated that the above particulars given by me are correct and I shall keep the Company informed in case of any changes in the said particulars in future.

Yours sincerely

____

Signature of Shareholder
(Please affix company stamp in case of a corporate entity)

Notes:

1. Please provide complete IBAN, after checking with your concerned branch to enable electronic credit directly into your bank account.
2. This letter must be sent to shareholder's participant/CDC Investor Account Services which maintains his/her CDC account for incorporation of bank account details for direct credit of cash dividend declared by the Company from time to time.

Proxy Form

Shaping Tomorrow

I / We ____

of ____

being a member of INTERNATIONAL STEELS LIMITED and holder of _________________________ ordinary shares as per Share Register Folio No.___________________ and / or CDC Participant I.D. No.________________________________ and Sub Account No.______________________________

hereby appoint______________________________ of ___________________________________ or failing him ______________________________________ of ________________________________ as my proxy to vote for me and on my behalf at the Annual General Meeting of the Company to be held on October 05, 2026, and at any adjournment thereof.

Signed this__________ day of_____________ 2026

WITNESS:

1 Signature ___________________________

Name______________________________

Address____________________________

CNIC / Passport No.___________________

2 Signature ___________________________

Name ______________________________

Address ____________________________

CNIC / Passport No. ___________________

Note: Proxies, in order to be effective, must be received by the Company not less than 48 hours before the meeting. A proxy must be a member of the Company.

CDC Shareholders and their proxies are each requested to attach an attested photocopy of their Computerized National Identity Card or Passport with this proxy form before submission to the Company.

International Steels Limited
Shaping Tomorrow

تشکیلِ نیابت داری

میں/ہم ____________________

ساکن ____________________ بحیثیت انٹرنیشنل اسٹیلز لمیٹڈ ____________________ کے

رکن وحامل ____________________ عام حصص بمطابق شیئر رجسٹر فولیونمبر ____________________

اور/یاسی ڈی سی کے شراکتی آئی ڈی نمبر ____________________ اور ذیلی کھاتہ نمبر ____________________

محترم/محترمہ ____________________ ساکن ____________________

یا بصورتِ دیگر محترم/محترمہ ____________________ ساکن ____________________

کواپنی جگہ مورخہ 05اکتوبر2026 کومنعقد یاملتوی ہونے والے سالانہ اجلاسِ عام میں رائے دہندگی کے لئے اپنانمائندہ مقرر کرتا/کرتی ہوں/کرتے ہیں۔

دستخط ____________________ ____________________ 2026

گواہ:

1 دستخط ____________________

نام ____________________

پتہ ____________________

____

سی این آئی سی یا پاسپورٹ نمبر ____________________

2 دستخط ____________________

نام ____________________

پتہ ____________________

____

سی این آئی سی یا پاسپورٹ نمبر ____________________

ریونیوٹکٹ چسپاں کریں

____
دستخط

(دستخط کمپنی میں پہلے سے موجود
نمونے کے مطابق ہونے چاہئیں)

نوٹ: پراکیسز کے مؤثر ہونے کیلیئے ضروری ہے کہ ان کی تفصیل اجلاس شروع ہونے سے 48 گھنٹے قبل کمپنی کوموصول ہوجائے۔ یہ ضروری ہے کہ پراکسی کمپنی کا رکن ہو۔

سی ڈی سی شیئرہولڈرز اوراُن کے پراکسیز سے گزارش ہے کہ وہ پراکسی فارم پیش کرنے سے قبل اپنے کمپیوٹرائزڈ قومی شناختی کارڈ یاپاسپورٹ کی تصدیق شدہ نقل اپنے پراکسی فارم کے ساتھ ضرور منسلک کرلیں۔

Glossary

AGM	Annual General Meeting
API	American Petroleum Institute
ATIR	Appellate Tribunal Inland Revenue
ATL	Active Tax Payer List
BAC	Board Audit Committee
BCP	Business Continuity Planning
Board/BOD	Board of Directors
CBA	Collective Bargaining Agreement
CCG	Code of Corporate Governance
CDC	Central Depository Company
CEO	Chief Executive Officer
CFO	Chief Financial Officer
CIR	Commissioner Inland Revenue
CIT	Commissioner Income Tax
COLA	Cost of Living Allowance
CPEC	China Pakistan Economic Corridor
CRC	Cold Rolled Coil
CSR	Corporate Social Responsibility
CTAC	Citizens Trust Against Crime
CWIP	Capital Work in Progress
DBN	Debottlenecking
EBIT	Earnings before Interest and Taxation
EBITDA	Earnings before Interest, Taxation Depreciation and Amortization
EC	Executive Committee
EFP	Employees Federation of Pakistan
EPS	Earning Per Share
ERW	Electric Resistance Weld
ETP	Effluent Treatment Plant
EY	Ernst Young
FBR	Federal Board of Revenue
FPAP	Fire Protection Association of Pakistan
FTA	Free-Trade Agreement
FTO	Federal Tax Ombudsman
FTR	Final Tax Regime
FY	Fiscal Year
GDP	Gross Domestic Product
GIDC	Gas Infrastructure Development Cess
GoP	Government of Pakistan
HoD	Head of Department
HR	Human Resource
HR&RC	Human Resources & Renumeration Committee
HRC	Hot Rolled Coil
HSE	Health, Safety and Environment
IAS	International Accounting Standards
IBA	Institute of Business Administration
ICAP	Institute of Chartered Accountants of Pakistan
ICMAP	Institute of Cost and Management Accountants of Pakistan
IFAC	International Federation of Accountants
IFC	International Finance Corporation
IFRIC	International Financial Reporting Interpretation Committee
IFRS	International Financial Reporting Standards
IIL	International Industries Limited
IPO	Initial Public Offering
ISL	International Steels Limited
ISO	International Standards Organization
IT	Information Technology
ITAT	Income Tax Appellate Tribunal
ITRA	Income Tax Reference Application
JV	Joint Ventures
KE	Karachi Electric
KIBOR	Karachi Interbank Offer Rate
KPMG	Klynveld Peat Marwick Goerdeler
LIBOR	London Interbank Offered Rate
LSM	Large Scale Manufacturing
LTC	Lost Time Case
LTIFR	Lost Time Injury Frequency Rate
LTU	Large Taxpayers Unit
M&A	Memorandum and Articles
MAP	Management Association of Pakistan
MC	Management Committee
MFN	Most Favourable Nation
MoC	Ministry of Commerce
MT	Metric Ton(s)
NBV	Net Book Value
NEPRA	National Electric Power Regulatory Authority
NFEH	National Forum for Environment and Health
NOC	No Objection Certificate
NRV	Net Realizable Value
NTC	National Tariff Commission
OHSAS	Occupational Health and Safety Assessment Specification
OPEC	Organization of the Petroleum Exporting Countries
PACRA	Pakistan Credit Rating Agency
PAT	Profit after tax
PCL	Pakistan Cables Limited
PICG	Pakistan Institute of Corporate Governance
PKR	Pakistan Rupees
PSX	Pakistan Stock Exchange
Rs.	Pakistani Rupees
SECP	Securities and Exchange Commission of Pakistan
SHC	Sindh High Court
TCF	The Citizens Foundation
US$/USD	United States Dollar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Shaping Tomorrow

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