



CENTURY INSURANCE COMPANY LIMITED

Registered Office & Corporate Department

LAKSON SQUARE, BUILDING NO. 2, SARWAR SHAHEED ROAD, KARACHI-74200, PAKISTAN.

September 16, 2026

The General Manager,
Pakistan Stock Exchange Limited,
Stock Exchange Building,
Stock Exchange Road,
Karachi.

Dear Sir,

Re: **Rights Issue Offering Documents – Draft**

We are pleased to enclose herewith the draft Offer Document of Century Insurance Company Limited for your review and comments.

Further, we would like to inform you that the company does not intend to seek public comments on the draft Offer Document, as mentioned under Sub-clause (iv) of Clause (2) of Regulation 3 in the Companies (Further Issue of Shares) Regulations, 2020.

Thanking you,

Yours Faithfully,
For CENTURY INSURANCE COMPANY LIMITED


(MANSOOR AHMED)
Company Secretary

Encls: As above

CC:

The Executive Director/HOD
Surveillance, Supervision and Enforcement Department,
Securities & Exchange Commission of Pakistan,
NIC Building, 63 Jinnah Avenue,
Blue Area, Islamabad.

ADVICE FOR INVESTORS

INVESTMENT IN EQUITY SECURITIES AND EQUITY RELATED SECURITIES INVOLVES A CERTAIN DEGREE OF RISKS. THE INVESTORS ARE REQUIRED TO READ THE RIGHTS SHARE OFFER DOCUMENT (HEREIN REFERRED TO AS 'OFFER DOCUMENT') AND RISK FACTORS CAREFULLY, ASSESS THEIR OWN FINANCIAL CONDITIONS AND RISK-TAKING ABILITY BEFORE MAKING THEIR INVESTMENT DECISIONS IN THIS OFFERING.

RIGHT ENTITLEMENT LETTER IS TRADABLE ON PAKISTAN STOCK EXCHANGE LIMITED (PSX), RISKS AND REWARDS ARISING OUT OF IT SHALL BE SOLE LIABILITY OF THE INVESTORS

THIS DOCUMENT IS ISSUED FOR THE PURPOSE OF PROVIDING INFORMATION TO SHAREHOLDERS OF THE COMPANY AND TO THE PUBLIC IN GENERAL IN RELATION TO THE RIGHTS ISSUE PKR 448,144,520 CONSISTING OF 44,814,452 NEW ORDINARY SHARES BY CENTURY INSURANCE COMPANY LIMITED. A COPY OF THIS DOCUMENT HAS BEEN REGISTERED WITH THE SECURITIES EXCHANGE.

THIS OFFER DOCUMENT IS VALID TILL _____ (60 days from the last day of payment of subscription amount).



CENTURY INSURANCE COMPANY LIMITED

Right Share – Offer Document

Date and Place of incorporation: October 10, 1985, Karachi, **Incorporation Number:** K-192/8927, **Registered and Corporate Office:** Lakson Square, Building No. 2, Sarwar Shaheed Road, Karachi. Pakistan-74200,

Head Office: 11th Floor, Lakson Square, Building No. 3, Sarwar Shaheed Road, Karachi. Pakistan-74200,

Contact No: +92-21-111-111-717, **Contact Person :** Mr. Mansoor Ahmed, **Phone No :** +92-21-3840 0000,

Website : www.cicl.com.pk Email : mansoor@lakson.com.pk

Issue size: The issue consists of 44,814,452 Right Shares (approximately 81% of existing paid-up capital of Century Insurance Company Limited), an offering at Rs. 10.00 per share. The total amount to be raised through right issue is Rs. 448,144,520/- only.

Date of Placing Offer Document on PSX for Public Comments: N/A (Public comments are not being sought)

Date of Final Offer Letter:

Date of Book Closure:

Subscription Amount Payment Dates:

Trading Dates for Letter of Rights:

Website: This offer document is available to be downloaded at:

- www.cicl.com.pk
- www.psx.com.pk

Details of the relevant contact persons:**i) Issuer**

Description	Person of Contact	Designation	Contact Number	Office Address	Email ID
Authorized Officer of the Issuer	Mr. Mansoor Ahmed	Company Secretary	+92-21-3840 0000	Lakson Square, Building No. 2, Sarwar Shaheed Road, Karachi. Pakistan-74200,	mansoor@lakson.com.pk

ii) Underwriter

Description	Person of Contact	Designation	Contact Number	Office Address	Email ID
Optimus Capital Management (Private) Limited	Hammad Hussain	Head of Investment Banking	0311-6790321	1 st Floor, State Life Building, 1-B, I.I. Chundrigar Road, City Railway Colony, Karachi, 75650	hammad.hussain@optimus.pk

iii) Bankers to the Issue

Banks	Person of Contact	Designation	Contact Number	Office Address	Email ID
Habib Bank Limited	Mr. Muhammad Ali Abbas	Relationship Manager – Corporate Segment.	0323-2904393	Global Trade & Transaction Services Corporate, Commercial & Investment Banking Group (CCIBG) 22nd Floor, HBL Tower, Plot No. G-4 Block 7, KDA Scheme No. 05 Clifton Karachi	ali.abbas15@hbl.com

[To be printed on Stamp paper]

**UNDERTAKING BY THE CHIEF EXECUTIVE OFFICER AND
CHIEF FINANCIAL OFFICER**

WE, MUHAMMAD HUSSAIN HIRJI, CHIEF EXECUTIVE OFFICER AND NAWAID JAMAL, CHIEF FINANCIAL OFFICER OF CENTURY INSURANCE COMPANY LIMITED CERTIFY THAT:

1. THIS OFFER DOCUMENT CONTAINS ALL INFORMATION WITH REGARD TO THE ISSUER AND THE ISSUE, WHICH IS MATERIAL IN THE CONTEXT OF THE ISSUE AND NOTHING HAS BEEN CONCEALED IN THIS RESPECT;
2. THE INFORMATION CONTAINED IN THIS OFFER DOCUMENT IS TRUE AND CORRECT TO THE BEST OF OUR KNOWLEDGE AND BELIEF;
3. THE OPINIONS AND INTENTIONS EXPRESSED THEREIN ARE HONESTLY HELD;
4. THERE ARE NO OTHER FACTS, THE OMISSION OF WHICH MAKES THIS OFFER DOCUMENT AS A WHOLE OF ANY PART THEREOF MISLEADING; AND
5. ALL REQUIREMENTS OF THE COMPANIES ACT, 2017, THE COMPANIES (FURTHER ISSUE OF SHARES) REGULATIONS, 2020, THE CENTRAL DEPOSITORY COMPANY AND THAT OF PSX PERTAINING TO THE RIGHT ISSUE HAVE BEEN FULFILLED.

FOR AND ON BEHALF OF CENTURY INSURANCE COMPANY LIMITED

(MUHAMMAD HUSSAIN HIRJI)
CHIEF EXECUTIVE OFFICER

(NAWAID JAMAL)
CHIEF FINANCIAL OFFICER

[To be printed on Stamp paper]

**UNDERTAKING BY THE COMPANY SECRETARY, AN OFFICER OF THE COMPANY
AUTHORIZED BY THE BOARD OF DIRECTORS OF THE COMPANY IN THIS BEHALF**

Date: September 16, 2026

I, COMPANY SECRETARY, AS AUTHORIZED BY THE BOARD OF DIRECTORS OF THE COMPANY HEREBY CONFIRM THAT:

i) ALL MATERIAL INFORMATION AS REQUIRED UNDER THE COMPANIES ACT, 2017, THE SECURITIES ACT, 2015, COMPANIES (FURTHER ISSUE OF SHARES) REGULATIONS, 2020, THE LISTING OF COMPANIES AND SECURITIES REGULATIONS OF THE PAKISTAN STOCK EXCHANGE LIMITED HAS BEEN DISCLOSED IN THIS OFFER DOCUMENT AND THAT WHATEVER IS STATED IN OFFER DOCUMENT AND IN THE SUPPORTING DOCUMENTS IS TRUE AND CORRECT TO THE BEST OF OUR KNOWLEDGE AND BELIEF AND THAT NOTHING HAS BEEN CONCEALED.

(ii) WE UNDERTAKE THAT ALL MATERIAL INFORMATION, INCLUDING RISKS THAT WOULD ENABLE THE INVESTOR TO MAKE AN INFORMED DECISION, HAS BEEN DISCLOSED IN THE OFFER DOCUMENT.

(iii) RIGHT ISSUE IS THE DISCRETION OF BOARD OF THE ISSUER AND IT NEITHER REQUIRES APPROVAL OF THE COMMISSION NOR THE SECURITIES EXCHANGE.

(iv) THE DRAFT OFFER DOCUMENT WAS PLACED ON THE WEBSITE OF THE SECURITIES EXCHANGE AND THE ISSUER ON SEPTEMBER 16, 2026 I.E. WITHIN 3 WORKING DAYS OF THE DATE OF ANNOUNCEMENT BY THE BOARD.

(v) COMMENTS FROM SECURITIES EXCHANGE AND THE SECP WERE RECEIVED ON _____

(vi) THE BOARD HAS ENSURED THAT DRAFT OFFER DOCUMENT IS UPDATED IN LIGHT OF SECURITIES EXCHANGE AND SECP COMMENTS.

(vii) THE BOARD HAS DISCLOSED ON PSX'S AND COMPANY'S WEBSITE, ALL THE COMMENTS RECEIVED ALONG WITH THE EXPLANATIONS AS TO HOW THEY ARE ADDRESSED.

(viii) THE FINAL OFFER DOCUMENT WAS SUBMITTED TO THE COMMISSION AND PLACED ON SECURITIES EXCHANGE WEBSITE ON _____ ALONG WITH THE BOOK CLOSURE DATES AND RELEVANT RIGHT ISSUANCE TIMELINES. (I.E. WITHIN 5 DAYS FROM THE DATE OF RECEIPT OF COMMENTS OF PSX AND SECP)

(ix) THE STATUTORY AUDITOR **M/s. BDO EBRAHIM & CO., CHARTERED ACCOUNTANTS** OF THE ISSUER SHALL SUBMIT HALF YEARLY REPORT TO THE ISSUER REGARDING UTILIZATION OF PROCEEDS IN THE MANNER REFERRED TO IN THE FINAL OFFER DOCUMENT. THE ISSUER WILL INCLUDE THE REPORT OF THE STATUTORY AUDITOR, ALONG WITH ITS COMMENTS THEREON, IF ANY, IN ITS HALF YEARLY AND ANNUAL FINANCIAL STATEMENTS.

For and on behalf of CENTURY INSURANCE COMPANY LIMITED

**(MANSOOR AHMED)
COMPANY SECRETARY**

DISCLAIMER

i) In line with the Companies Act, 2017 and Companies (Further Issue of Shares) Regulations, 2020, this document does not require approval of the Securities Exchange and the Securities and Exchange Commission of Pakistan (SECP).

ii) The Securities Exchange and the SECP disclaim:

a) Any liability whatsoever for any loss however arising from or in reliance upon this document to anyone, arising from any reason, including, but not limited to, inaccuracies, incompleteness and/or mistakes, for decision and/or actions taken, based on this document.

b) Any responsibility for the financial soundness of the Company and any of its schemes/projects stated herein or for the correctness of any of the statements made or opinions expressed with regards to them by the Company in this Offer Document.

c) Any responsibility with respect to the quality of the issue.

iii) It is clarified that information in this Offer document should not be construed as advice on any particular matter by the SECP and the Securities Exchange and must not be treated as a substitute for specific advice.

GLOSSARY OF TECHNICAL TERMS

BOD	Board of Directors
Company or Issuer	Century Insurance Company Limited
Companies Act	Companies Act, 2017
CDC	Central Depository Company of Pakistan Limited
CDS	Central Depository System
PKR or Rs.	Pakistani Rupees

Definitions

Banker to the Issue	Any bank with whom an account is opened and maintained by the Issuer for keeping the issue amount. Habib Bank Limited has been appointed as bankers to the issue, in this Right Issue.
Book Closure Dates	The Book Closure shall commence from _____ to _____ (both days inclusive).
Issue	Issue of 44,814,452 right shares representing approximately 81% of the existing paid- up capital of the Company.
Issue Price	PKR 10.00 per share. The price at which right shares of the Company are being offered for subscription by the existing shareholders of the Company
Market Price	The latest available closing price of the share.
Net Worth	Total assets minus total liabilities PKR 3,288,868,945 as on June 30, 2026
Ordinary Shares	Ordinary Shares of Century Insurance Company Limited having face value of PKR 10.00 each.
Regulations	The Companies (Further Issue of Shares) Regulations, 2020
Right Issue	Shares offered by a company to its members strictly in proportion to the shares already held in respective kinds and classes.
Sponsor	A person who has contributed initial capital in the issuing company or has the right to appoint majority of the Directors on the Board of the issuing company directly or indirectly; A person who replaces the person referred to above; and A person or group of persons who has control of the issuing Company whether directly or indirectly In case of Century Insurance Company Limited, Sponsors are as follows; Mr. Sultan Ali Lakhani Mr. Iqbal Ali Lakhani Mr. Amin Mohammed Lakhani Mrs. Shaista Sultan Ali Lakhani Mrs. Ronak Iqbal Lakhani Mrs. Fatima Lakhani Mrs. Saira Amin Lakhani Mr. Babar Ali Lakhani Mr. Bilal Ali Lakhani Mr. Danish Ali Lakhani Ms. Anushka Lakhani Ms. Anika Amin Lakhani Premier Fashions (Private) Limited SIZA (Private) Limited SIZA Commodities (Private) Limited SIZA Services (Private) Limited

Contents

1. Salient Features of the Right Issue	10
1.1 Brief Terms of the Rights Issue:.....	10
1.2. Principal Purpose of the Issue and Funding Arrangements.....	12
1.3. Financial Effects Arising from the Rights Issue	12
1.4. Total Expenses to the Issue	12
1.5. Details of Underwriters	13
1.6. Commitments from Substantial Shareholders/Directors:	13
1.7. Fractional Rights Shares	14
1.8. Important Dates	14
2. Subscription Amount Payment Procedure	14
3. Profile of Board of Directors and Sponsors of the Company	15
3.1. Profile of the Board of Directors of the Company	15
3.2. Profile of Sponsors	19
4. Details of the Issuer	21
4.1 Financial Highlights of the Issuer for the Last (3) Years	21
4.2. Financial highlights for preceding one year of consolidated financial statements in the same format as (i) above	21
4.3 Details of Issue of Capital in Previous Five (5) Years:	21
4.4. Average Market Price of the Share of the Issuer During the Last Six (6) Months:.....	21
4.5. Share Capital and Related Matters	21
4.6. Group Structure alongwith Respective Shareholding in Subsidiaries and Associates.....	24
4.7. A company shall disclose the following, if applicable:	24
5. Risk Factors	25
5.1. Risk Associated with the Right Issue.....	25
5.2 Risks Associated with the Issuer	25
6. Legal Proceedings.....	27
6.1. Outstanding Legal Proceedings of the Company	27
6.2. Action taken by the Securities Exchange against the Issuer or Associated Listed Companies of the Issuer during the last Three (3) Years due to Non-Compliance of its Regulators.	28
6.3. Any outstanding Legal Proceedings other than the normal course of business involving the Issuer, its Sponsors, Substantial Shareholders, Directors and Associated Companies, over which the Issuer has control that could have material impact on the Issue.	28
7. Signatories to the Offer Document.....	28

1. Salient Features of the Right Issue

1.1 Brief Terms of the Rights Issue:

(a)	Description of issue	Issuance of Right Shares to existing shareholders
(b)	Size of the proposed issue	The Company shall issue 44,814,452/- (Forty-Four Million Eight Hundred Fourteen Thousand Four Hundred Fifty-Two) ordinary shares, at a price of Rs. 10/- (Pak Rupees Ten only) per share, aggregating to Rs.448,144,520/- (Four Hundred Forty-Eight Million One Hundred Forty-Four Thousand Five Hundred Twenty).
(c)	Face value of the share	Rs. 10/-
(d)	Basis of determination of price of the right issue	Not applicable
(e)	Proportion of new issue to existing issued shares with condition, if any	Approximately 81.00 right shares for every 100 ordinary shares held i.e., Approximately 81% of the existing paid-up capital of the Company.
(f)	Date of meeting of Board of Directors (BOD) wherein the right issue was approved	September 11, 2026
(g)	Names of Directors attending the Board of Directors Meeting	1) Mr. Iqbal Ali Lakhani (Chairman) 2) Mr. Amin Mohammed Lakhani (Non-executive Director) 3) Mr. Muhammad Hussain Hirji (Director & Chief Executive Officer) 4) Mr. Aftab Ahmad (Non-executive Director) 5) Mr. Jawed Akhlaq (Independent Director) 6) Mr. Atiq Anwar Mahmudi (Independent Director)
(h)	Brief purpose of utilization of right issue proceeds	The purpose of the Right Issue is to strengthen the Company's capital base and enhance its working capital position, thereby providing a sound financial foundation for future growth and sustainable profitability. The proposed capital injection will also enable the Company to comply with the enhanced paid-up capital requirements prescribed by Securities and Exchange Commission of Pakistan (SECP) vide S.R.O 310 (1)/2025 dated 3rd March 2025. The stronger capital base will provide the Company with greater capacity to expand and optimize its investment portfolio, thereby supporting the generation of additional investment income and enhancing sustainable earnings and, consequently, shareholder returns. In addition, the enhanced capital position will support the Company's broader strategic objectives by securing improved reinsurance terms, enhancing underwriting capacity, improving risk retention, strengthening its financial strength rating, and reinforcing overall solvency to maintain the confidence of all stakeholders. • Utilization Breakdown:

		Augmentation of Investment Portfolio: The additional funds will enable the Company to diversify and strengthen its investment portfolio through prudent and secure investments in accordance with the Company's approved Investment Policy. This will facilitate the deployment of surplus funds into suitable investment avenues, optimize risk-adjusted returns, enhance investment income, and ultimately contribute to the Company's overall profitability, financial strength, and long-term sustainability. Strengthening of Capital Base and Solvency: The enhanced capital base will further strengthen the Company's equity and solvency position, thereby improving its underwriting capacity, risk retention levels, and capacity to secure enhanced reinsurance treaty limits. The additional capital will also support continued compliance with applicable regulatory capital requirements and strengthen the Company's financial standing and credibility with commercial banks, reinsurers, policyholders, and other stakeholders. Accordingly, the proceeds from the Right Issue are expected to reinforce the Company's financial stability and capital strength, while providing the necessary financial capacity to support sustained business growth, enhance profitability, and create long-term value for shareholders.
(i)	Purpose of Right Issue Proceeds – Details of the mains objects for raising funds through present Right Issue	The company intends to diversify and strengthen its investment portfolio. In addition, the company intends to strengthen its paid-up capital in compliance with the revised minimum capital requirements under SECP S.R.O 310(I)/2025, enhance its solvency position, and support the sustainable growth of its insurance business. Total funds required for the initiative Rs.448,144,520 (Rupees Four Hundred Forty Eighty Million One Hundred Forty-Four Thousand Five Hundred Twenty) Percentage of funds financed through the Right Issue 100% Percentage of funds finance from other sources: Nil Time of Completion of Project: Not applicable Impact on Production Capacity: Not applicable
(j)	Minimum Level of Subscription (MLS)	None
(k)	"Application Supported by Blocked amount" (ABSA facility, if any, will be provided for subscription of right shares	Not Applicable
(l)	Clear justification for issuance of shares of different kind or class, if applicable	Not Applicable

1.2. Principal Purpose of the Issue and Funding Arrangements

The principal purpose of the rights issue is to meeting the minimum capital requirements as set by Securities & Exchange Commission of Pakistan through their S.R.O No. 310(I), dated March 03, 2025. Such funds raised by the Company shall be used to strengthen the Company's equity based and enhance the shareholder returns.

In addition, additional funds will be utilized to augment the company's investment portfolio through prudent and secure investments in accordance with the Company's approved investment policies to ultimately contribute to the Company's overall profitability, financial strength, and long-term sustainability.

General Requirements:

- a) Where the issuer purposes to undertake more than one activity or project, such as diversification, modernization, expansion etc., the total project cost activity-wise or project wise, as the case may be.

Not Applicable

- b) Where the issuer is implementing the project in a phased manner, the cost of each phase including the phase, if any, which has already been implemented.

Not Applicable

- c) Details of all material existing or anticipated transactions in relation to the utilization of the issue proceeds or project cost with promoters, directors, key managerial personnel, associates companies.

Not Applicable

1.3. Financial Effects Arising from the Rights Issue

As at June 30, 2026	Unit	Pre-Issue	Post-Issue	Increase in %
Authorized Share Capital	PKR	1,200,000,000	1,200,000,000	
Paid-up Capital	PKR	553,264,840	1,001,409,360	81.00%
Number of Shares	Unit	55,326,484	100,140,936	81.00%
Total Equity	PKR	3,288,868,945	3,737,013,465	13.63%
Breakup value per share*	PKR	59.45	37.32	-37.22%
Market Share (As on September 2025)**	%	1.3	1.3	0

*The Breakup value is calculated as follows: Total Equity/Total Number of Shares

**It is the market share in the general insurance sector based on gross premium and contribution income

1.4. Total Expenses to the Issue

Underwriting Commission	PKR 1,000,000
Underwriter Take-up Commission	N/A
Bankers Commission	PKR 250,000
PSX Fee (0.2% of increase in paid-up capital)	PKR 896,289
SECP Supervisory Fee (10% of fees paid to PSX)	PKR 86,628
CDC Fee – Fresh Issue Fee (0.144% of the Issue Size)	PKR 645,328
CDC – Annual Fees for Eligible Security (Listing Fee)	Upto PKR 800,000

Stamp Duty for Additional Shares 0.15% of face value in book entry form 0.50% on physical shares	PKR 672,217
Auditor Fee for Auditor Certificates	PKR 100,000
Other Expenses (including Printing cost, legal fee, consultation fee, etc.)	PKR 1,200,000

1.5. Details of Underwriters

Name of the Underwriter	Amount Underwritten (PKR)	Associated Company/Associated Undertaking of the Issuer (YES/NO)
Optimus Capital Management (Private) Limited	Up to PKR 445,808,580	NO

1.6. Commitments from Substantial Shareholders/Directors:

Name	Status (Substantial Shareholder / Director)	Number of Shares Committed to be Subscribed	Amount Committed to be Subscribed (PKR)	Shareholding % pre-issuance	Shareholding %-post issuance
Premier Fashions (Private) Limited	Substantial Shareholder	12,977,301	129,773,010	28.96%	28.96%
SIZA Services (Private) Limited	Substantial Shareholder	10,560,257	105,602,570	23.56%	23.56%
SIZA (Private) Limited	Substantial Shareholder	6,377,208	63,772,080	14.23%	14.23%
SIZA Commodities (Private) Limited	Substantial Shareholder	4,448,854	44,488,540	9.93%	9.93%
Iqbal Ali Lakhani	Director	228,841	2,288,410	0.51%	0.51%
Amin Mohammed Lakhani	Director	1,572	15,720	0.00%	0.00%
Anushka Lakhani	Director	1,436	14,360	0.00%	0.00%
Muhammad Hussain Hirji	Director & (CEO)	490	4,900	0.00%	0.00%
Aftab Ahmad	Director	445	4,450	0.00%	0.00%
Jawed Akhlaq	Director	405	4,050	0.00%	0.00%
Atiq Anwar Mahmudi	Director	405	4,050	0.00%	0.00%

Total		34,597,214	345,972,140	77.20%	77.20%
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1.7. Fractional Rights Shares

The Board of Directors of the Company have resolved in their meeting held on September 11, 2026 that all fractional entitlements, if any, will be consolidated in the name of the Company Secretary (under trust), and unpaid letters of right in respect thereof shall be sold on the Pakistan Stock Exchange Limited, the net proceeds from which sale, once realized, shall be distributed/paid to the entitled shareholders in proportion to their respective entitlements as per the applicable Regulations.

1.8. Important Dates

Century Insurance Company Limited Tentative Schedule for Issuance of Letter of Rights Book Closure: _____			
S. No.	Procedure	Day	Date
1	Credit of unpaid Rights into CDC in Book Entry Form		
2	Dispatch of Letter of Right (LOR) to physical shareholders		
3	Intimation to Stock Exchange for dispatch/credit of physical Letter of Rights		
4	Commencement of trading of unpaid Rights on Pakistan Stock Exchange Limited		
5	Payment of subscription amount start date		
6	Last date for splitting and deposit of Requests into CDS		
7	Last date of trading of Letter of Rights		
8	Last date for acceptance of payment		
9	Allotment of shares and credit of Shares into CDS		
10	Date of dispatch of physical shares certificates		

2. Subscription Amount Payment Procedure

(i) Payment as indicated above should be made by cash or crossed cheque or demand draft or pay order made

out to the credit of “Century Insurance Company Limited-Right Shares Subscription Account” through any of the authorized branches of above-mentioned Bank(s) on or before [Date ____] along with this Right Subscription Request duly filled in and signed by the subscriber(s).

ii) Right Subscription Request can be downloaded from the Company website.

iii) In case of Non-Resident Pakistani/Foreign shareholder, the demand draft of the equivalent amount in Pak Rupees should be sent to the Company Secretary, Mr. Mansoor Ahmed at the registered office of the issuer along with Right Subscription Request (both copies) duly filed and signed by the subscriber(s) with certified copy of NICOP / Passport well before the last date of payment.

iv) All cheques and drafts must be drawn on a Bank situated in the same city where the Right Subscription Request is deposited. Cheque is subject to realization.

v) The Banker(s) to the Issue will not accept Right Subscription Requests delivered by post which may reach after the closure of business on _____ unless evidence is available that these have been posted before the last date of payment.

vi) Payment of the amount indicated above to the Issuer’s Banker(s) to the Issue on or before ____ shall be treated as acceptance of the Right offer.

(vii) After payment has been received by the Company’s Banker(s) to the Issue, the Right Securities will be credited into respective CDS Accounts within 10 business days from the last payment date. Paid Right Subscription Request will not be traded or transferred.

3. Profile of Board of Directors and Sponsors of the Company

Board of Directors and Sponsors			
Name	Position	Tenure of Directorship	Date of Appointment
Mr. Iqbal Ali Lakhani	Chairman	May 29, 2026 till May 29, 2029	May 29, 2026
Mr. Amin Mohammed Lakhani	Non-Executive Director	May 29, 2026 till May 29, 2029	May 29, 2026
Ms. Anushka Lakhani	Non-Executive Director	May 29, 2026 till May 29, 2029	May 29, 2026
Mr. Muhammed Hussain Hirji	Executive Director	May 29, 2026 till May 29, 2029	May 29, 2026
Mr. Aftab Ahmad	Non-Executive Director	May 29, 2026 till May 29, 2029	May 29, 2026
Mr. Jawed Akhlaq	Independent Director	May 29, 2026 till May 29, 2029	May 29, 2026
Mr. Atiq Anwar Mahmudi	Independent Director	May 29, 2026 till May 29, 2029	May 29, 2026

3.1. Profile of the Board of Directors of the Company

Mr. Iqbal Ali Lakhani

Mr. Iqbal Ali Lakhani has over 45 years of top management experience in group companies in finance, marketing, manufacturing industry and government relations. His special interests include marketing, finance, total quality management and re-engineering. Mr. Lakhani is Chairman of the Corporate Boards of 4 Lakson Group Companies which are listed on the Pakistan Stock Exchange covering a diversified range of businesses such as paper & paperboard, soap, detergents, toothpaste, printing & packaging and insurance. The spectrum of 30 unlisted public & private Companies includes Surgical Instruments, Media (T.V. & Print), software development & consultancy, travel & tourism, aviation industry, investment & mutual funds, ISP-broad band & Data Centre, Business Process Outsourcing house into call Centre & I.T. He is also Trustee of Hasanali & Gulbanoo Lakhani Foundation

(A Lakson Group Welfare Trust), providing educational and medical facilities to the needy and deserving persons

and helping in other social activities. He is also Trustee of Lakson Medical Trust and R & I Trust.

Recognition at National Level:

- Awarded Sitara-e- Imtiaz by Govt. of Pakistan for his philanthropy work (2019).

Important Positions Held:

- Charter Member of The Indus Entrepreneurs
- Member Board of Trustees of the Layton Rahmatullah Benevolent Trust.
- Held the position of Director of Pakistan Business Council
- Chairman Cigarette Manufacturers Association of Pakistan,
- Chairman Aga Khan Economic Planning Board for Pakistan
- Vice President American Business Council of Pakistan.

Education

- Acquired his Bachelor Degree from the University of California – Berkeley.
- Remained member of the PSI-National Accounting Fraternity; Honor Student’s Society and Phi Beta Kappa.
- Recipient of departmental award for outstanding undergraduate achievement.

Other Directorships Held:

Chairman/Director/Chief Executive:

- 1) Century Telecom (Private) Limited
- 2) Alan (Private) Limited
- 3) SNDRI-LAK (Private) Limited
- 4) Princeton Travels (Private) Limited

Chairman/Director

- 1) Century Paper & Board Mills Limited
- 2) Colgate-Palmolive (Pakistan) Limited
- 3) Merit Packaging Limited
- 5) Accuray Surgicals Limited
- 6) Lakson Business Solutions Limited
- 7) Cyber Internet Services (Private) Limited
- 8) Anchor Commodities (Private) Limited
- 9) SIZA (Private) Limited
- 10) SIZA Services (Private) Limited
- 11) SIZA Commodities (Private) Limited
- 12) Premier Fashions (Private) Limited
- 13) Century Enterprises (Private) Limited
- 14) SIZA Foods (Private) Limited
- 15) Golden West Properties (Private) Limited
- 16) Lakson Investments Limited
- 17) Lakson Investments (DIFC) Limited
- 18) Rapid Compute (Private) Limited
- 19) Markhor Gabral Utror HPP (Private) Limited
- 20) Markhor Bankhwar HPP (Private) Limited
- 21) TVNation (Private) Limited
- 22) Nayapay Technologies Limited
- 23) Sybrid (Private) Limited
- 24) Orthopedic & Medical Institute (Private) Limited
- 25) Concave Ventures (Private) Limited
- 26) Concave Agri Services (Private) Limited
- 27) Education Fund For Sindh

Director:

- 1) Fly Jinnah Services (Private) Limited
- 2) Trident Industries (Private) Limited
- 3) Modern Mining Processing (Private) Limited
- 4) Ice Animations (Private) Limited
- 5) Concave Welfare Trust

Trustee:

- 1) Hasanali & Gulbanoo Lakhani Foundation
- 2) Lakson Medical Trust
- 3) R & I Trust
- 4) LRBT (Layton Rahmatulla Benevolent Trust)

Mr. Amin Mohammad Lakhani

An MBA in Finance and International Business from The Wharton School of Business, University of Pennsylvania (USA) and holder of Bachelor of Science in Industrial Engineering from Stanford University (USA), Mr. Amin Mohammed Lakhani is part of the Executive Leadership Team of Lakson Group of Companies.

Mr. Amin Mohammed Lakhani is Chief Executive of SIZA Foods (Private) Ltd., the franchise holders of McDonald's restaurants in Pakistan, a world known Multinational Corporation serving fast foods. Under his dynamic leadership, SIZA has succeeded in a short period of 28 years in making McDonald's almost a household name in Pakistan, expanding the network of its restaurants to 71 in key cities of the country. He has also won "Golden Arches Award" 2011 from McDonald's Corporation, the highest award an owner-operator can receive from McDonald's.

His rich experience in finance, marketing, management and production spanning over 37 years has enabled him to serve as CEO of 08 listed, unlisted public and private limited companies, Director on the Corporate Boards of 4 Lakson Group companies listed on Stock Exchange in Pakistan and Director in 12 other unlisted public and private limited companies of the Lakson Group.

Mr. Lakhani is the Honorary Consul General of Singapore in Pakistan since July 1992. Previously he served as Singapore's Honorary Consul since April 1989. Acknowledging his services the Republic of Singapore awarded him The Public Service Star.

Mr. Lakhani actively participates in social activities. He is a Founder Member of Pakistan Chapter of Young Presidents' Organization, and served as the local Chapter's chairman for the 2006-07 term. He is a Member of Stanford Alumni Association as well as of The Wharton Alumni Association. He is an ardent sport enthusiast and his favourite sporting activities include riding, playing polo, tennis and golf. He has widely travelled around the globe and takes interest in international/current affairs.

Mr. Lakhani strongly believes in Lakson Group's philosophy of paying back to the society. He is a Trustee of Hasanali & Gulbanoo Lakhani Foundation, a Lakson Group welfare trust. The Foundation provides educational and medical facilities to the deserving and needy persons and helps people in other areas and also a Trustee of Amin, Saira and Anika Lakhani (ASAL) Foundation.

Other Directorships Held:**Chairman/Director/Chief Executive**

ASALAK (Private) Limited

Director/Chief Executive

- 1) Accuray Surgicals Limited
- 2) Anchor Commodities (Pvt.) Limited
- 3) Century Enterprises (Pvt.) Limited
- 4) SIZA Foods (Pvt.) Limited
- 5) Golden West Properties (Private) Limited
- 6) Premier Fashions (Private) Limited
- 7) SIZA Commodities (Private) Limited

Director

- 1) Colgate-Palmolive (Pakistan) Limited
- 2) Century Paper & Board Mills Limited
- 3) Merit Packaging Limited
- 5) Princeton Travels (Pvt.) Limited

- 6) Cyber Internet Services (Pvt.) Limited
- 7) Lakson Investments Limited
- 8) Lakson Business Solutions Limited
- 9) Century Telecom (Pvt.) Limited
- 10) SIZA (Private) Limited
- 11) SIZA Services (Private) Limited
- 12) Sybrid (Private) Limited
- 13) Ice Animation (Private) Limited
- 14) Rapid Compute (Private) Limited
- 15) Trident Industries (Private) Limited
- 16) Orthopedic & Medical Institute (Private) Limited

Trustee

- 1) Hasanali and Gulbanoo Lakhani Foundation
- 2) Amin, Saira and Anika Lakhani (ASAL) Foundation

Ms. Anushka Lakhani

Ms. Anushka Lakhani is BSE from Wharton School of Business, University of Pennsylvania and MBA from Harvard Business School. She serves as Director on the Corporate Board of 03 Group Companies that are listed on Pakistan Stock Exchange and also Director on 07 Public un-listed and Private Companies including a Chief Executive of one Company of the Group.

Other Directorships Held:

Director/Chief Executive:

ZAFAL (Private) Limited

Director:

- 1) Lakson Business Solutions Limited
- 2) Accuray Surgicals Limited
- 3) Princeton Travels (Private) Limited
- 4) Ice Animations (Private) Limited
- 5) Century Paper & Board Mills Limited
- 6) Merit Packaging Limited
- 7) Modern Mining Processing (Private) Limited
- 8) Caraway (Pvt.) Limited

Mr. Aftab Ahmad

Mr. Aftab Ahmad is presently the Director of three listed companies including Chief Executive Officer of one Company. He joined Lakson Group of Companies in 1984 as Deputy General Manager (Technical) of Century Paper & Board Mills Limited (CPBM), and has also served as G. M. Operations and Director Operations of CPBM.

Prior to joining Lakson Group, he has worked in Packages Limited in Pakistan, Saigal Brothers and Azzawya Oil Refinery in Libya. Under his Dynamic Leadership, CPBM become Market Leader in the field of Packaging. With his engineering background he successfully implemented the mega project of Century's new board machine PM-07, thereby building CPBM brand image for quality and reliability in the market.

Other Directorships Held:

Director/Chief Executive:

Century Paper & Board Mills Limited

Director:

Merit Packaging Limited

Mr. Muhammad Hussain Hirji

Mr. Muhammad Hussain Hirji is presently the Chief Executive Officer of Century Insurance Company Limited, a position he has held since September 2010.

Mr. Hirji started his insurance career in 1989 and since then has worked in various capacities with a number of major insurance companies in Pakistan. During this period he spent three years in Canada working in the insurance broking industry. He has also served as Head of Finance and Administration at the Aga Khan University – Institute for Educational Development for a couple of years. His last assignment prior to joining the Lakson Group was as head of a reputable general insurance company based in Islamabad.

Mr. Hirji completed his undergraduate and graduate studies at DePaul University in Chicago. He became an Associate of the Chartered Insurance Institute in 1991. He is also a Canadian Accredited Insurance Broker. He is a "Certified Director" by the Pakistan Institute of Corporate Governance (PIGC).

Other Directorships Held:

Chairman/Director

Nayapay (Private) Limited

Director

Nayapay Technologies Limited

Mr. Jawed Akhlaq

Mr. Jawed Akhlaq is a seasoned financial and compliance executive with a distinguished career spanning over four decades in the banking industry, having held senior leadership roles in both local and international banks across Pakistan, Africa, the Middle East, Asia, and Europe.

He has extensive experience in Regulatory Compliance, Risk Management, Corporate & Commercial Banking, Audit & Control, and Legal Affairs. His leadership roles have included Country Head of Compliance & Legal at Standard Chartered Bank Pakistan, Group Head of Compliance, Legal, and Investigation at NIB Bank, and Group Head of Compliance & Internal Control at UBL. He has also served on bank boards, engaging with regulatory authorities, including Central Banks, Ministry of Finance, and Board Audit Committees.

His core expertise lies in Compliance, Risk, Audit, and Corporate Governance, making him a highly regarded professional in the banking and financial sector.

Other Directorships Held:

None

Mr. Atiq Anwar Mahmudi

Mr. Atiq Anwar Mahmudi is a seasoned finance and insurance professional with 48+ years of experience in financial management, compliance, audit, and corporate governance. A Fellow Chartered Accountant (FCA), he has held leadership roles, including Executive Director (Finance) at Jubilee General Insurance for 20 years and currently serves as Deputy Managing Director & CFO of First Digital Takaful Company (Pvt) Ltd. He has played a key role in major industry initiatives, acquisitions, and regulatory reforms while holding senior positions in ICAP, IAP, and FPCCI. Recognized for his excellence, he has received the Best Corporate Leadership Award twice and has led his organizations to multiple corporate reporting and governance accolades. His expertise in finance, risk, and compliance makes him a highly respected leader in Pakistan's insurance and financial sectors.

Other Directorships Held:

None

3.2. Profile of Sponsors

Century Insurance Company Limited is sponsored by the Lakson Group one of Pakistan's oldest and most diversified business conglomerates, founded and controlled by the Lakhani family, The Group holds interest in the Company through its associated companies and related parties, principally Premier Fashions (Private) Limited, SIZA (Private) Limited, SIZA Services (Private) Limited, and SIZA Commodities (Private) Limited, together with Lakhani family members collectively holding 42,717,360 shares (77.20%) as at June 30, 2026.

Name	Shares	% Shareholding
Premier Fashions (Private) Limited	16,021,360	28.96%
SIZA (Private) Limited	7,873,097	14.23%
SIZA Commodities (Private) Limited	5,492,413	9.93%
SIZA Services (Private) Limited	13,037,355	23.56%
Mr. Sultan Ali Lakhani	653	0.00%
Mr. Iqbal Ali Lakhani	282,520	0.51%
Mr. Amin Mohammed Lakhani	1,941	0.01%
Mrs. Shaista Sultan Ali Lakhani	435	0.00%
Mrs. Ronak Iqbal Lakhani	435	0.00%
Mrs. Fatima Lakhani	217	0.00%
Mrs. Saira Amin Lakhani	331	0.00%
Mr. Babar Ali Lakhani	1,887	0.00%
Mr. Bilal Ali Lakhani	617	0.00%
Mr. Danish Ali Lakhani	1,598	0.00%
Ms. Anushka Lakhani	1,773	0.00%
Ms. Anika Amin Lakhani	728	0.00%
Total	42,717,360	77.20%

Associated Companies:

SIZA (Private) Limited:

SIZA (Private) Limited, incorporated on January 11, 1969 and registered office at Lakson Square Building No. 2, Sarwar Shaheed Road, Karachi Pakistan is engaged in trading and other business. The Board comprises Mr. Iqbal Ali Lakhani and Mr. Amin Mohammed Lakhani with Ms. Natasha Lakhani as Chief Executive. The company holds 7,873,097 shares in Century Insurance Company Limited making up 14.23% of the total shareholding.

SIZA Services (Private) Limited:

SIZA Services (Private) Limited, incorporated on December 3, 1975 registered office at Lakson Square Building No. 2, Sarwar Shaheed Road, Karachi Pakistan is engaged in the construction of multi-storey buildings. Its Board comprises Mr. Iqbal Ali Lakhani and Mr. Amin Mohammed Lakhani with Ms. Natasha Lakhani as Chief Executive and holds 13,037,355 shares in Century Insurance Company Limited making up 23.56% of the total shareholding.

SIZA Commodities (Private) Limited:

SIZA Commodities (Private) Limited incorporated on December 29, 1975 registered office at Lakson Square Building No.2, Sarwar Shaheed Road, Karachi is engaged in investing activities. The board comprises Mr. Iqbal Ali Lakhani and Mr. Amin Mohammed Lakhani. Mr. Amin Mohammed Lakhani is also serving as Chief Executive. The company holds 5,492,413 shares in Century Insurance Company Limited making up to 9.93% of the total shareholding.

Premier Fashions (Private) Limited:

Premier Fashions (Private) Limited, incorporated on January 10, 1993 registered office at Lakson Square Building No.2, Sarwar Shaheed Road, Karachi Pakistan, is engaged in the garments business. The board comprises Mr. Iqbal Ali Lakhani and Mr. Amin Mohammed Lakhani. Mr. Amin Mohammed Lakhani is also serving as Chief Executive. The company holds 16,021,360 shares in Century Insurance Company Limited making up 28.96% of the total Shareholding.

4. Details of the Issuer

4.1 Financial Highlights of the Issuer for the Last (3) Years

	FY2025	FY2024	FY2023
Name of the Statutory Auditors	BDO Ebrahim & Co.,	BDO Ebrahim & Co.,	BDO Ebrahim & Co.,
Sales – net (Net Premium)	2,633,789,279	2,362,180,841	1,969,052,906
Gross Profit (Gross Premium)	278,406,606	211,130,017	251,912,540
Profit before Interest & Tax	916,253,797	949,104,381	833,842,496
Profit/(loss) after Tax	549,564,910	584,672,307	496,868,665
Net Profit/Loss (No Preference Dividends)	549,564,910	584,672,307	496,868,665
Accumulated Profits	2,358,487,185	2,144,039,986	1,799,315,078
Total Assets	6,981,696,459	6,385,384,111	5,405,585,224
Total Liabilities	3,530,235,177	3,123,659,348	2,581,517,322
Net Equity	3,451,461,282	3,262,724,763	2,823,067,902
Break-up value Per Share	PKR 62.38	PKR 58.97	PKR 51.03
Earnings/(loss) per share	PKR 9.93	PKR 10.57	PKR 8.98
Dividend Announced	6.00/ share (60%)	6.00/ share (60%)	4.50/ share (45%)
Bonus Issue (%)	None	None	None

4.2. Financial highlights for preceding one year of consolidated financial statements in the same format as (i) above

Not Applicable

4.3 Details of Issue of Capital in Previous Five (5) Years:

Not Applicable

4.4. Average Market Price of the Share of the Issuer During the Last Six (6) Months:

Average market price of the share of the Company during the last six (6) months (from March 10, 2026 to September 10, 2026 is PKR 51.18 per share.

4.5. Share Capital and Related Matters:

Pattern of shareholding of the issuer in both relative and absolute terms.

Shareholders (As on June 30th, 2026)	Number of Shares	Shareholding %
Directors, CEO, Their Spouse and Minor Children	289,155	0.52%
Parent Company	N/A	N/A
Associated companies, undertakings and related parties	42,430,360	76.69%

NIT and ICP	0	0.00%
Banks, DFIs, NBFIs	1,388,475	2.51%
Insurance Companies	0	0.00%
General Public (Local)	6,669,520	12.05%
General Public (Foreign)	0	0.00%
Foreign Companies	0	0.00%
Joint Stock Companies	0	0.00%
Others	4,548,974	8.22%
Total	55,326,484	100.00%

Number of Shares held by the Directors, Sponsors and Substantial Shareholders of the Issuer (both existing and post right issue)

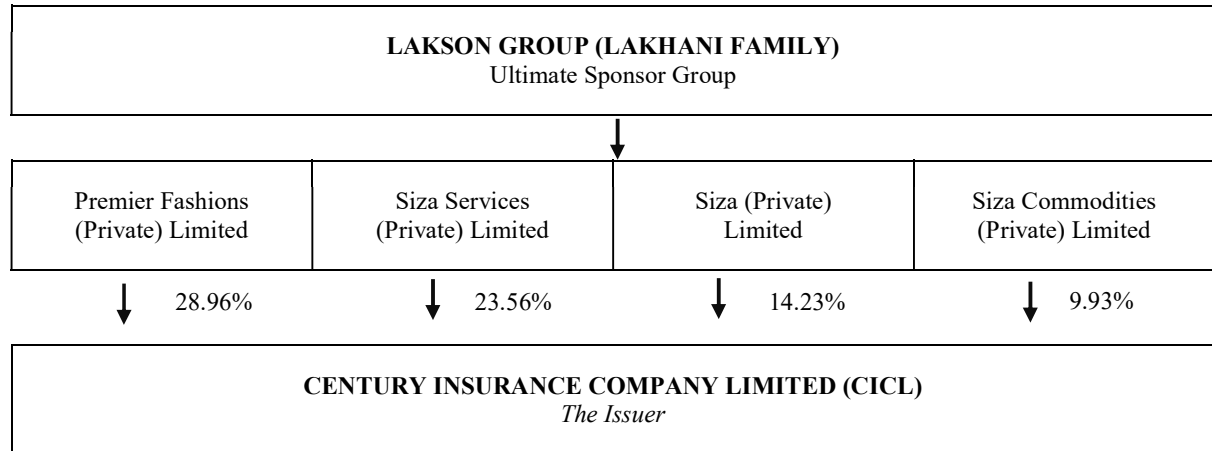
S.N	Directors/Sponsors/Substantial Shareholder	No. of Existing Shares	% Shareholding	No. of Shares after Right Shares	% Shareholding
1	Mr. Iqbal Ali Lakhani (Director/ Sponsor)	282,520	0.51%	511,361	0.51%
2	Mr. Amin Mohammed Lakhani (Director/Sponsor)	1,941	0.00%	3,513	0.00%
3	Ms. Anushka Lakhani (Director/Sponsor)	1,773	0.00%	3,209	0.00%
4	Mr. Aftab Ahmad (Director)	550	0.00%	995	0.00%
5	Mr. Muhammad Hussain Hirji (Director & Chief Executive Officer)	605	0.00%	1,095	0.00%
6	Mr. Jawed Akhlaq (Director)	500	0.00%	905	0.00%
7	Mr. Atiq Anwar Mahmudi (Director)	500	0.00%	905	0.00%
8	Mr. Sultan Ali Lakhani (Sponsor)	653	0.00%	1,182	0.00%

9	Mrs. Shaista Sultan Ali Lakhani (Sponsor)	435	0.00%	787	0.00%
10	Mrs. Fatima Lakhani (Sponsor)	217	0.00%	393	0.00%
11	Mrs. Ronak Iqbal Lakhani (Sponsor)	435	0.00%	787	0.00%
12	Mrs. Saira Amin Lakhani (Sponsor)	331	0.00%	599	0.00%
13	Mr. Babar Ali Lakhani (Sponsor)	1,887	0.00%	3,415	0.00%
14	Mr. Bilal Ali Lakhani (Sponsor)	617	0.00%	1,117	0.00%
15	Mr. Danish Ali Lakhani (Sponsor)	1,598	0.00%	2,892	0.00%
16	Ms. Anika Amin Lakhani (Sponsor)	728	0.00%	1,318	0.00%
17	Premier Fashions (Private) Limited (Substantial Shareholder)	16,021,360	28.96%	28,998,661	28.96%
18	SIZA (Private) Limited (Substantial Shareholder)	7,873,097	14.23%	14,250,305	14.23%
19	SIZA Commodities (Private) Limited (Substantial Shareholder)	5,492,413	9.93%	9,941,267	9.93%
20	SIZA Services (Private) Limited (Substantial Shareholder)	13,037,355	23.56%	23,597,612	23.56%
	Total	42,719,515	77.21%	77,322,318	77.21

Details and Shareholding of Holding Company, if any:

There is no single entity that is the holding company of the Issuer. The majority shareholding of the Issuer is held by the following two entities: Premier Fashions (Private) Limited and SIZA Services (Private) Limited (Substantial Shareholder).

4.6. Group Structure alongwith Respective Shareholding in Subsidiaries and Associates



4.7. A company shall disclose the following, if applicable:

(a) details of any defaults/overdue amount of principal and interest at the date of submission of offer document along with defaults/overdue amounts in last three financial years;

Not Applicable

(b) the carrying amount of the loans payable in default;

Not Applicable

(c) whether the default was remedied, or the terms of the loans payable were renegotiated;

Not Applicable

(d) details and status of any debt restructuring;

Not Applicable

(e) whether any part of right issue proceeds would be utilized towards overdues;

Not Applicable

(f) NOC issued by the financial institution(s) in respect of whom the overdues or defaults of the issuing company, its sponsor(s), promoter(s), substantial shareholder(s) or directors appear in the report obtained from the Credit Information Bureau, in relation to right issue; and

Not Applicable

(g) details of recovery proceedings, if any:

Not Applicable

(i) proceedings initiated by the lenders against company;

Not Applicable

(ii) the company's actions in response; and

Not Applicable

(iii) the current status of such proceedings.

Not Applicable

5. Risk Factors

5.1. Risk Associated with the Right Issue

Undersubscription Risk

The Right Issue is being carried out at a price which is less than the prevailing market price of the Company's share, and accordingly there is no major investment risk associated with the Right Issue. The substantial shareholders and directors of the Company have confirmed in writing that they shall subscribe to (or arrange the subscription of) their respective right entitlements, while the balance portion of the Right Issue will be underwritten in accordance with the applicable laws. Notwithstanding the foregoing, there is a risk that the Right Issue may get undersubscribed due to lack of interest from shareholders of the Company.

Dilution Risk

Shareholders who do not subscribe to their entitlement, in whole or in part, and who do not dispose of their Letter of Right in the market, will experience a proportionate reduction in their percentage shareholding in the Company. As a result of the fresh issue of shares at par value of PKR 10.00 per share, (at a discount of 80.46% to current market price), the net asset / break-up value per share is expected to move from PKR 51.18 pre-issue to PKR 32.84 post-issue, a change of 35.83%, and earnings per share will be diluted. However, the incremental impact of earnings from the right issue proceeds is expected to partially off-set the impact on earnings and book value.

Price Risk on the Letter of Rights

The Letter of Rights is tradable on the Pakistan Stock Exchange Limited during the notified trading window. Its market price is a function of the prevailing market price of the underlying share and may fluctuate, including to nil value, over the trading period. Risks and rewards arising from trading in the Letter of Rights are the sole liability of the investors.

5.2 Risks Associated with the Issuer

A. Internal Risk Factors

Insurance Risk

The risk under any insurance contract is the possibility that an insured event occurs and the resulting claim amount differs from that expected. Due to the inherent nature of insurance contracts, the occurrence, frequency and severity of insured events are uncertain and therefore unpredictable. The principal risk arising from the Company's insurance contracts is that the actual claims and related expenses may exceed the carrying amount of the insurance liabilities. This may arise where the frequency or severity of claims is higher than that assumed in the estimation of insurance liabilities.

The Company primarily underwrites short-tail insurance contracts, generally with a maximum coverage period of one year. The Company's underwriting risk is managed through diversification of its insurance portfolio by class of business, geographical spread and risk characteristics. Management believes that, as the number of similar insurance contracts within a portfolio increases, the relative variability of the expected outcome generally

decreases. A well-diversified portfolio also reduces the impact of adverse experience in any particular segment of the portfolio.

Accordingly, the Company's underwriting strategy is designed to maintain a sufficiently large and diversified portfolio of insurance risks across different classes of business, thereby reducing the volatility of claims experience and limiting the potential impact of adverse developments in any individual category of risk.

Credit Risk

Credit risk is the risk that a counterparty to a financial instrument will fail to discharge its contractual obligations, resulting in a financial loss to the Company. The Company is exposed to credit risk primarily in respect of policyholder receivables, reinsurance recoveries, bank balances, investments and other financial assets. The Company manages its credit risk by monitoring credit exposures, assessing the creditworthiness of counterparties and, where appropriate, undertaking transactions with a diversified range of counterparties across different industries and sectors. Credit exposures are regularly reviewed to identify any deterioration in the financial position or credit quality of counterparties.

Concentration of credit risk arises when a number of counterparties are engaged in similar business activities or operate in the same geographical or economic environment, such that changes in economic, political or other conditions may affect their ability to meet contractual obligations in a similar manner. The Management monitors concentrations of credit risk and takes appropriate measures to limit excessive exposure to any individual counterparty, industry or sector.

Liquidity Risk

Liquidity risk is the risk that the Company may not be able to meet its financial obligations as they fall due. Prudent liquidity risk management involves maintaining sufficient cash and cash equivalents, together with adequate holdings of readily marketable securities, to meet the Company's financial obligations as they arise. The Company's liquidity requirements are regularly monitored by the management to ensure that sufficient funds are available to meet its obligations, including insurance claims, operating expenses and other financial liabilities as they fall due. To mitigate liquidity risk, the Company maintains diversified sources of funding and manages its assets with due consideration to their liquidity and maturity profiles. The Company maintains an appropriate balance of cash and cash equivalents, short-term investments and other readily marketable securities to ensure timely availability of funds.

B. External Risk Factors

Market Risk

Market risk is the risk that the fair value or future cash flows of financial instruments may fluctuate as a result of changes in market variables, such as interest rates, foreign exchange rates, equity prices and unit prices, which may affect the Company's income or the value of its financial instrument holdings.

The objective of market risk management is to manage and control the Company's exposure to market risk within acceptable parameters while optimizing investment returns and protecting the Company's financial position. All significant transactions of the Company are denominated and settled in Pakistani Rupees. Accordingly, the Company is not exposed to significant foreign currency risk.

Interest rate risk exposure

Interest rate risk is the risk that the fair value or future cash flows of financial instruments may fluctuate as a result of changes in prevailing market interest rates. The Company is exposed to interest rate risk primarily through its investments in interest-bearing securities, bank deposits and other financial instruments carrying interest or mark-up rates. Changes in market interest rates may affect the fair value of fixed-rate investments and the future cash flows arising from variable-rate financial instruments. The Company manages its exposure to interest rate risk by regularly monitoring movements in market interest and mark-up rates and assessing their potential impact on its investment portfolio and financial position. The Company also considers the maturity profile, yield and interest rate characteristics of its investments and deposits when making investment decisions, in accordance with its internal investment and risk management policies.

Price Risk

Price risk is the risk that the fair value or future cash flows of financial instruments may fluctuate as a result of changes in market prices, other than those arising from interest rate risk or currency risk. Such changes may arise from factors specific to an individual financial instrument or its issuer, as well as from factors affecting similar financial instruments traded in the market.

The Company's exposure to price risk primarily arises from investments in equity securities and units of mutual funds, where the future market prices are subject to uncertainty and volatility. The Company manages price risk through appropriate diversification of its investment portfolio and careful selection of securities and mutual funds across different sectors and investment categories, within the limits prescribed under its internal investment and risk management guidelines and applicable regulatory requirements. The Company's investment portfolio is regularly monitored by management, including the performance and market price movements of individual securities and mutual fund investments. The Investment Committee and the management periodically review the portfolio to assess market conditions, concentration levels and potential exposure to adverse price movements, and take appropriate measures were considered necessary.

TO THE BEST OF OUR KNOWLEDGE AND BELIEF ALL RISK FACTORS ASSOCIATED WITH THE RIGHTS ISSUE BY THE ISSUER HAVE BEEN DISCLOSED ABOVE.

6. Legal Proceedings

6.1. Outstanding Legal Proceedings of the Company

These are routine litigations incidental to the business operations which may have a material impact on the Company.

S. No	Audited Financial Statement FY 2025 Note #	Issuing Authority	Date of issuing	Tax Period	Order Amount	Current Status	Management Stance
1	22.1	Federal Board of Revenue (FBR)	24-11-2017	2016	20,839,937	Revised demand after taking appeal effect has been paid by the company amounting to Rs. 17,265,260. Appeal pending before Appellate Tribunal Inland Revenue	The management has paid revised demand and appeal filled on issue of charging supper tax. based on the merits of the case, is hopeful of a favorable outcome.
2	22.2	Federal Board of Revenue (FBR)	29-06-2016	2015	936,069	Appeal pending before Commissioner Income tax (CIT) Inland Revenue	The said amount paid by the Company as a protest. Peal in similar issue in respect of Tax year 2014 have been decided in the

							Company's favor by the CIT (Appeals)
3	22.3	Federal Board of Revenue (FBR)		2020	7,709,000	Appeal affects pending before Commissioner Income tax (CIT) Inland Revenue	The Commissioner inland revenue passed the remand back order and appeal affect order is pending from FBR.

6.2. Action taken by the Securities Exchange against the Issuer or Associated Listed Companies of the Issuer during the last Three (3) Years due to Non-Compliance of its Regulators.

Not Applicable

6.3. Any outstanding Legal Proceedings other than the normal course of business involving the Issuer, its Sponsors, Substantial Shareholders, Directors and Associated Companies, over which the Issuer has control that could have material impact on the Issue.

Not Applicable

7. Signatories to the Offer Document

For and behalf of CENTURY INSURANCE COMPANY LIMITED

(MUHAMMAD HUSSAIN HIRJI)
CHIEF EXECUTIVE OFFICER

(NAWAID JAMAL)
CHIEF FINANCIAL OFFICER