

Emco Industries Limited

Manufacturers of High Tension Electrical Porcelain Insulators, High Voltage Switchgear



21.09.2026

The General Manager,
Pakistan Stock Exchange Limited,
Stock Exchange Building,
Stock Exchange Road,
Karachi, Pakistan.

TCS

Subject: BOARD MEETING

Dear Sir,

This is to inform you that a meeting of the Board of Directors of the Company will be held on Tuesday, **29th September 2026 at 11:00 AM**, at the registered office of the Company 4th-Floor, National Tower, 28-Egerton Road, Lahore at specified date & time as mentioned above to consider the Annual Audited Financial Statements for the year ended **30.06.2026**.

The Company has declared the "Closed Period" from **21.09.2026 to 29.09.2026 (both days inclusive)** as per Clause 5.6.4 of the Rule Book of the Pakistan Stock Exchange. Accordingly, no Director, CEO or Executive shall, directly / indirectly, deal in Shares of the Company in any manner during the Closed Period.

You may please inform the TRE Certificate Holders of the Exchange accordingly.

Yours faithfully,
For Emco Industries Limited


(Ahsan Suhail Mannan)
Company Secretary

C.C:

Executive Director / HOD,
Offsite-II Department,
Supervision Division,
Securities & Exchange Commission of Pakistan,
63, NIC Building, Jinnah Avenue, Blue Area,
Islamabad, Pakistan



HEAD OFFICE: 4th Floor, National Tower, 28-Egerton Road, P.O. Box 36, Lahore - 54000, Pakistan
PABX: (042) 3630 6545 - 46 FAX: (042) 3636 8119 WEBSITE: www.emco.com.pk E-MAIL: info@emco.com.pk
FACTORY: 19-Km, Lahore - Shiekhupura Road, Lahore. PABX: (042) 3716 8922-28, FAX: (042) 3716 8932
E-MAIL: insulator@emco.com.pk

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21.09.2026

NOTICE OF MEETING

Notice is hereby given that a meeting of the Board of Directors of EMCO INDUSTRIES LIMITED (the "Company") will be held on Tuesday 29th September 2026 at 11:00 AM, at the registered office of the Company 4th-Floor, National Tower, 28-Egerton Road, Lahore. The purpose of the meeting is to transact the following business.

The Chairman of the Board has set the following Agenda.

AGENDA

1. To confirm the minutes of the last Board of Director's Meeting held on 08.07.2026.
2. To receive and adopt the Audited Financial Statements / Annual Accounts of the Company for the year ended 30.06.2026 along with Director's Report thereon.
3. To decide about Audit Committee's recommendation on External Auditors and further recommending the Appointment and Remunerations of External Auditors for the year ending 30.06.2027 to Shareholders of the Company in Annual General Meeting ("AGM") of the Company for the year ended 30.06.2026.
4. To review Audit Committee's recommendation regarding Related Parties' Transactions during the period and further recommendation of Related Parties' Transactions for approval by the Shareholders in Annual General Meeting ("AGM") of the Company for the year ended 30.06.2026.
5. Calling of Annual General Meeting ("AGM") of the Company for approval of Audited Financial Statements / Annual Accounts for the year ended 30.06.2026, along with the Director's Report and for the approval of above-mentioned items in Agenda.
6. Any other Business with the permission of the Chair.

You are requested to please make it convenient to attend the meeting at the appointed date and hour.


(Ahsan Suhail Mannan)
Company Secretary

Note: In case anyone wishes to join through video conference then a link will be provided on request.

Circulation:

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| 1. Mr. Javaid Shafiq Siddiqi | Chairman |
| 2. Mr. Usman Haq | Managing Director / Executive Director |
| 3. Mr. Salem Rehman | Chief Executive Officer / Executive Director |
| 4. Mr. Tahir Rehman | Non-Executive Director |
| 5. Mr. Pervaiz Shafiq Siddiqi | Non-Executive Director |
| 6. Mrs. Ayesha Mussadaque Hamid | Independent Director |
| 7. Mr. Osman Hameed Chaudhri | Independent Director |
| 8. Mr. Muhammad Farooq Naseem | Independent Director |
| 9. M/s. Crowe Hussain Chaudhary & Co.,
Chartered Accountants. | External Auditors |



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