



AKD Hospitality Limited

Annual Report 2026



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COMPANY INFORMATION

AKD Hospitality Limited (AKDHL), was incorporated as a Public Limited Company in 1936. The principal line of business of the company is to carry on the tourism business including hospitality business, motels, destination management services, developing & building tourism attractions and to undertake all ancillary business activities to provide end to end service solutions.

Board of Directors Nadeem Saulat Siddiqui Chairperson Huma Khurram Rashid Paracha Director / CEO Kanwar Adeel Zaman Director Muhammad Sohail Director Aamir Nazir Dhedhi Director Uzma Piracha Director Syed Haris Ahmed Company Secretary Faisal Kasbati Chief Financial Officer Muhammad Gulraiz Head of Internal Audit Management Committee Huma Khurram Rashid Paracha Director / Chief Executive Faisal Kasbati Chief Financial Officer	Audit Committee Uzma Piracha (ID) Chairperson Aamir Nazir Dhedhi Member (NE) Muhammad Gulraiz Secretary & Head of Internal Audit Human Resource, Remuneration and D&E Committee Uzma Piracha Chairperson (ID) Aamir Nazir Dhedhi Member (NE) Risk Management and Sustainability Committee Kanwar Adeel Zaman Chairperson (NE) Muhammad Sohail Member (NE)	Auditors M/s Riaz Ahmad Co., Chartered Accountants Share Registrar C & K management Associates (Pvt) Ltd. M-13, Progressive Plaza, Plot No. 5 - CL - 10, Civil Lines Quarter, Beaumont Road, near PIDC Karachi - 75530, Pakistan. Tel: +92 21-35685930 +92 21-35687839 Fax: +92 21 35687839 Registered Office 511, 5th Floor, Continental Trade Centre, Main Clifton Road, Block 8, Clifton Karachi, Pakistan. Telephone: (92-21)35302963 Email: info@akdhospitality.com Bankers MCB Bank Limited Bank Al Habib Limited
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VISION STATEMENT:

To be the most competitive, focused, quality driven and growth oriented Company in Pakistan.

MISSION STATEMENT:

To grow the Company in terms of Quality and Profitability with an emphasis on minimizing risk in order to optimize return to Shareholder.

STRATEGIC OBJECTIVES:

- **Enhance Customers' Experience**
- **Expand Market Presence**
- **Sustainability Initiatives**
- **Leverage Technology**

NOTICE ANNUAL GENERAL MEETING (“AGM”)

Notice is hereby given that the Annual General Meeting (“AGM”) of the shareholders of AKD Hospitality Limited (“the Company”) will be held at 11:00 A.M. on Tuesday, October 27, 2026 at 5th Floor, Continental Trade Centre (CTC), Block 8, Clifton, Karachi and / or online through Zoom to transact the following business:

Ordinary Business:

1. To confirm Minutes of Annual General Meeting held on October 28th, 2025.
2. To receive, consider and adopt the Audited Annual Financial Statements of the Company for the year ended June 30, 2026 together with the Chairperson’s Review, Directors’ and Auditors’ Reports, thereon.

In accordance with Section 223 of the Companies Act, 2017, and pursuant to S.R.O. 389(I)/2023 dated March 21, 2023, the financial statements have been uploaded on the website of the Company which can be downloaded from the following weblink and QR enabled code <https://www.akdhospitality.com/media>



3. To appoint auditors and fix their remuneration for the year ending June 30, 2027. The Board of Directors, on the recommendation of Audit Committee of the Company, has proposed re-appointment of M/s Riaz Ahmad & Co., Chartered Accountants, as external auditors, for the year ending June 30, 2027.

Election of Directors:

4. To elect Seven (7) Directors of the Company as fixed by the Board of Directors through their resolution dated September 18, 2026 in accordance with the provisions of Section 159(1) of the Companies Act 2017. Pursuant to the provisions of Section 159(2) of the Companies Act 2017. The of retiring directors are as follows:

- Mr. Nadeem Saulat Siddiqui
- Ms. Huma Khurram Rashid Paracha
- Ms. Uzma Paracha
- Mr. Kanwar Adeel Zaman
- Mr. Muhammad Sohail
- Mr. Aamir Nazir Dhedhi

5. To transact any other business with the permission of the Chair.

By Order of the Board
Syed Haris Ahmed
Company Secretary

Karachi, October 2nd, 2026

NOTES:

1. Closure of Share Transfer Books

The Share Transfer Books of the Company will remain closed from October 21, 2026 to October 27, 2026 (both days inclusive). Transfers received in order at the office of our Share Registrar M/s. C & K management Associate (Pvt) Ltd. M-13, Progressive Plaza, Plot No. 5 - CL - 10, Civil

Lines Quarter, Beaumont Road, Karachi before the close of business on October 20, 2026 will be considered in time for determination of entitlement of shareholders to attend and vote at the meeting.

2. Election of Directors

- a. In terms of Section 159 (1) of the Companies Act, 2017, the directors have fixed the number of elected directors at seven (7) to be elected in the annual general meeting for the next term of three years. (The present Directors are interested to the extent that they are eligible for re-election as Directors of the Company).
- b. For Election of Directors, any person who seeks to contest the Election shall, whether he/she is a retiring director or otherwise, send his/her the nomination for Election, duly signed by the Member or Members making the nomination or by their duly authorized representative, to the Company at its Registered Office (address given below), which should be received not less than fourteen (14) clear days before the date of the Meeting in terms of Section 159(3) of the Companies Act, 2017.

Every nomination of a candidate for Election must be accompanied with the following documents:

- i. Consent of the Candidate to act as Director in Appendix to Form 9 (earlier Form 28 and 29), duly completed and signed by the Candidate, as required by the Companies Act 2017;
 - ii. Declaration of the Candidate for being compliant with the requirements of the Listed Companies (Code of Corporate Governance) Regulations, 2019 and the eligibility criteria as set out in the Companies Act 2017 to act as Director of a Listed Company;
 - iii. Confirmation of the Candidate that he/she will, if elected, not be serving as Director in more than seven listed companies simultaneously, and
 - iv. A detailed Profile of the Candidate along with a copy of valid CNIC, Folio or CDC Account Number, Contact details and Address.
 - v. In case of an Independent Director, a declaration of the candidate as per the Listed Companies (Code of Corporate Governance) Regulations, 2019.
- c. Potential candidates may contact the Company Secretary at investor.relations@akdhospitality.com for any queries or assistance on the above.
 - d. The final list of contesting directors will be circulated not later than seven days before the date of the said Meeting.

3. Participation in General Meeting

- a. The Company has placed the Notice of General Meeting along with form of proxy on its website: <https://www.akdhospitality.com/media>.
- b. A member entitled to attend and vote at the General Meeting is entitled to appoint another member as a proxy to attend and vote on his / her behalf. A corporate entity, being a member, may appoint as its proxy any of its officials or any other person, through Board Resolution / Power of Attorney.
- c. The instrument appointing proxy must be received at the Registered Office of the Company or at the office of our Share Registrar or through email at

investor.relations@akdhospitality.com not less than 48 hours before the time of the meeting. A proxy form is attached in the last portion of the Annual Report.

- d. Members and their proxies / attorneys are required to produce their original CNICs or Passport at the time of attending the meeting.

4. Guidelines to Attending the General Meeting

CDC Account Holders will have to follow the guidelines below as laid down in Circular 1 dated January 26, 2000 issued by the Securities and Exchange Commission of Pakistan ("SECP").

For Attending the Meeting via Video Link

- a. In light of the clarification issued by the Securities and Exchange Commission of Pakistan for ensuring participation of members in general meeting through electronic means as a regular feature, the Company has also provided the facility for attending the meeting via video-link to its shareholders. The members are encouraged to participate in the meeting online.
- b. The shareholders, can now participate in the AGM proceedings via video link also. Those members who are willing to attend and participate in the AGM via video link are requested to register themselves by sending an email along with following particulars and valid copy of both sides of CNIC at investor.relations@akdhospitality.com with subject of 'Registration for AGM' not less than 48 hours before the time of the meeting:
 - Name of Shareholder,
 - CNIC No.,
 - Folio No. / CDC Account No.
 - Cell Phone No. (registered against the CNIC of member), and
 - Email Address
- c. Upon receipt of the above information from the interested members, the Company will send the login credentials at their e-mail address. On the date of AGM, members will be able to login and participate in the AGM proceedings through their smartphone/computer devices. The login facility shall be opened thirty (30) minutes before the meeting time to enable the participants to join the meeting after identification/ verification process.

For Attending the Meeting in person

- d. In case of Individuals, the account holder and/or sub-account holder whose registration details are uploaded as per the CDC Regulations, shall authenticate his/her identity by showing his/her original CNIC or original Passport along with Participant ID number and the account number at the time of attending the Meeting
- e. In case of corporate entity, the Board of Directors' resolution/power of attorney with duly verified copy of valid CNIC and specimen signature of the representative shall be sent to the Company 48 hours before the meeting by email to investor.relations@akdhospitality.com with subject of 'Registration for AGM'

For Appointing Proxies

- f. In case of individual, the account holder or sub-account holder whose securities and their registration details are up-loaded as per the CDC Regulations, shall submit the proxy form as per above requirement.
- g. The proxy form shall be witnessed by two persons whose names, addresses and CNIC numbers shall be mentioned on the form.
- h. Attested copies of CNIC or the passport of the beneficial owners and the proxy shall be furnished with the proxy form.
- i. The proxy shall produce his / her original CNIC or original passport at the time of the meeting.
- j. In case of corporate entity, the Board of Directors' Resolution / Power of Attorney with specimen signature and an attested copy of valid CNIC of the person nominated to represent and vote on behalf of the corporate entity, shall be submitted along with proxy form to the Company.

5. Postal Ballot / E-Voting

If the number of persons who offer themselves to be elected is more than the number of directors fixed under sub-section (1) of section 159 of the Companies Act, 2017, then the company shall provide its members with options of e-voting or voting by postal ballot in accordance with the provisions of the Companies (Postal Ballot) Regulations, 2018.

For voting on Special Business the Company will provide its members with options of e-voting or voting by postal ballot in accordance with the provisions of the Companies (Postal Ballot) Regulations, 2018.

Pursuant to Companies (Postal Ballot) Regulations, 2018 and read with Sections 143 and 144 of the Act, Members will be allowed to exercise their right of vote through postal ballot, that is voting by post or through any electronic mode, in accordance with the requirements and procedure contained in the aforesaid Regulations. The Board of the Company has appointed a QCR-rated audit firm, to serve as the Scrutinizer for the Voting in upcoming AGM, in accordance with Regulation 11 of the Companies (Postal Ballot) Regulations, 2018. Details regarding the Scrutinizer's qualifications and experience are available on their website.

PROCEDURE FOR E-VOTING:

- a) Details of the e-voting facility will be shared through an e-mail with those shareholders who have their valid CNIC numbers, cell numbers and e-mail address (Registered email ID) available in the register of the shareholders of the Company by the close of business on October 20, 2026 by C & K management Associate (Private) Limited, Share Registrar of the Company.
- b) E-voting lines will be available to eligible shareholders from October 24, 2026, 9:00 am and shall close on October 26, 2026 at 5:00 pm. Identity of the members intending to cast vote through e-voting shall be authenticated through electronic signature or authentication for login.
- c) Members can cast their votes at any time in this period. Once the vote on is cast by a shareholder, he/she shall not be allowed to change it subsequently.

PROCEDURE FOR VOTING THROUGH POSTAL BALLOT:

The shareholders shall ensure that duly filled and signed ballot papers along with copy of valid Computerized National Identity Card (CNIC)/ copy of passport (non-resident) should reach the Chairman of the meeting through post on the Company's registered address, 511, Continental Trade Centre, Block-8, Clifton, Karachi, or e-mail at investor.relations@akdhospitality.com on or before October 26, 2026 during working hours. The signatures on the ballot paper shall match with the signature on CNIC. For the convenience of the shareholders, ballot paper is available on the Company's website at <https://www.akdhospitality.com/media> for the download. Ballot Paper for voting through postal ballot has been dispatched to eligible shareholders along with notice of AGM.

6. Change of Address and Contact Information

Members are requested to immediately inform the Company's Share Registrar of any change in their mailing address, Cell phone number, email address and other contact information.

7. Submission of Mandatory Information

According to Section 119 of the Companies Act, 2017 and Regulation 19 of the Companies Regulations 2024, all physical shareholders are advised to provide their mandatory information such as CNIC number, address, email address, contact mobile/telephone number, International Bank Account Number (IBAN), etc. to our Share Registrar at their below address immediately to avoid any non-compliance of law or any inconvenience in future.

Computerized National Identity Card

The shareholders are informed that as per Sub Clause 9 (i) of Regulation 4 of Companies (Distribution of Dividends) Regulations, 2017 the identification of the registered shareholder or its authorized person should be made available with the Company. Therefore, it is requested that shareholders must provide copy of their valid CNIC (in case of individual) or NTN (in case of other than individual) or Passport (in case of foreign individual) along with their folio number by mail or email to the Company Secretary or Share Registrar, unless it has been provided earlier.

Submission of other information for E-Dividend

As per Section 242 of the Act it is mandatory for the public listed companies to pay cash dividend to its shareholders only through electronic mode, directly into bank account designated by the entitled shareholders. Shareholders are requested to submit the dividend mandate form provided at <https://www.akdhospitality.com/investors>.

Members are also requested to submit a declaration (CZ-50) under Zakat & Ushr Ordinance 1980 for zakat exemption.

8. Unclaimed Dividend

The members who have not yet claimed their cash dividends for any reason are requested to make a claim for such unpaid/unclaimed dividends with the Company by contacting our Share Registrar.

As per Section 244 of the Act any dividend and / or share certificate which are remained unclaimed or unpaid for a period of three years from the date these have become due and payable, the Company shall be liable to deposit those unclaimed / unpaid amounts with the Federal Government as per the directives issued by SECP from time to time.

9. Distribution of Financial Statement through Email or Hard Copy

Pursuant to the provisions of section 223(6) of the Companies Act, 2017, the companies are permitted to circulate their annual financial statements, along with auditors' report, directors' report etc. ("Annual Report") and the notice of Annual General Meeting ("Notice"), to its shareholders by email.

Annual Report 2026 is also available electronically on PUCARS of Pakistan Stock Exchange website.

Shareholders who wish to receive the Company's Annual Report and Notice of Annual General Meeting by email or as hard copy are requested to provide the completed "Circulation of Annual Report Request Form" available on the Company's web site.

<https://www.akdhospitality.com/investors>

10. Transmission of Annual Audited Financial Statements, Annual Report and Notice of AGM

The Annual Audited Financial Statements, Annual Report and the Notice of AGM for the year ended June 30, 2026, have been placed on the Company's website, which can be accessed / downloaded from the link or QR Code:

<https://www.akdhospitality.com/investors>



11. Deposit of Physical Shares in CDC Accounts

As per Section 72(2) of the Act, every existing company shall be required to replace its physical shares with book-entry form within four (4) years from the date of the promulgation of the Act. Further, vide its letter dated March 26, 2021, SECP has directed listed companies to pursue their such shareholders who are still holding shares in physical form to convert the same into book entry form. In order to ensure compliance with the aforementioned provision, all shareholders having physical shareholding are encouraged to open a CDC sub-account with any of the brokers or an Investor Account directly with CDC to place their physical shares into scrip-less form. This will facilitate them in many ways, including safe custody and sale of shares, at any time they want, as the trading of physical shares is not permitted as per existing regulations of the Pakistan Stock Exchange Limited.

12. Statement of Material Facts under Section 166(3)

The Term of Office of the Retiring Directors will expire on October 25, 2026 and the Board of Directors of the Company will be re-constituted for the next term of three years by electing seven (7) directors in Annual General Meeting to be held on October 27, 2026.

Section 166(3) of the Companies Act 2017 provides that a statement of material facts is annexed to the Notice of the General Meeting called for the purpose of Election of Directors which shall indicate the justification for choosing the appointee for appointment as Independent Director.

Pursuant to the above mentioned provision, Independent Directors will be elected through the process of election of directors as laid down under Section 159 of the Companies Act, 2017.

The Company will ensure that the Independent Directors to be elected meet the criteria set out for independence under Section 166 of the Companies Act, 2017 and regulations issued thereunder and their names are listed on the data bank of Independent Directors maintained by Pakistan Institute of Corporate Governance.

The Company while selecting Independent Directors shall assess respective competencies, diversity, skill, knowledge and experience of the Candidate.

The Candidates are requested to read the relevant provisions/requirements relating to the Appointment/Election of Directors, as mentioned in the Companies Act, 2017 and the Listed Companies (Code of Corporate Governance) Regulations, 2019 and ensure compliance with the same in letter and spirit.

14. Distribution of Gifts

As required by SRO 452 dated March 17, 2025, no gifts shall be distributed at the General Meeting.

Contact Information

For any query / information, the investors may contact the Company / Share Registrar at the following:

Company's Registered Office	Share Registrar
511, 5th Floor, Continental Trade Centre, Main Clifton Road, Block 8, Clifton Karachi, Pakistan. Telephone: (92-21)35302963 Email: investor.relations@akdhospitality.com	C & K management Associates (Pvt) Ltd. M-13, Progressive Plaza, Plot No. 5 - CL - 10, Civil Lines Quarter, Beaumont Road, near PIDC, Karachi - 75530, Tel: +92 21-35685930 +92 21-35687839 Fax: +92 21 35687839

سالانہ عام اجلاس ("AGM") کا نوٹس

اطلاع دی جاتی ہے کہ اے کے ڈی باسیپٹلٹی لمیٹڈ ("کمپنی") کے شیئر ہولڈرز کا سالانہ عام اجلاس ("AGM") منگل، 27 اکتوبر 2026 کو صبح 11:00 بجے 5ویں منزل، کنٹینینٹل ٹریڈ سینٹر (CTC)، بلاک 8، کلفٹن، کراچی اور/یا زوم کے ذریعے آن لائن منعقد ہوگا تاکہ درج ذیل امور انجام دیے جا سکیں:

عمومی امور:

1. 28 اکتوبر 2025 کو منعقدہ سالانہ عام اجلاس کے منٹس کی توثیق کرنا۔
2. 30 جون 2026 کو ختم ہونے والے سال کے لیے کمپنی کے آڈٹ شدہ سالانہ مالیاتی گوشوارے بشمول چیئر پرسن کے جائزہ، ڈائریکٹرز اور آڈیٹرز کی رپورٹس موصول کرنا، ان پر غور کرنا اور انہیں منظور کرنا۔
- کمپنیز ایکٹ، 2017 کے سیکشن 223 اور مؤرخہ 21 مارچ 2023 کے S.R.O. 389(I)/2023 کی پیروی میں، مالیاتی گوشوارے کمپنی کی ویب سائٹ پر اپ لوڈ کر دیے گئے ہیں جنہیں درج ذیل ویب لنک اور QR کوڈ کے ذریعے ڈاؤن لوڈ کیا جا سکتا ہے: <https://www.akdhospitality.com/media>
3. 30 جون 2027 کو ختم ہونے والے سال کے لیے آڈیٹرز کا مقرر کرنا اور ان کا معاوضہ طے کرنا۔ کمپنی کی آڈٹ کمیٹی کی سفارش پر، بورڈ آف ڈائریکٹرز نے 30 جون 2027 کو ختم ہونے والے سال کے لیے میسرز ریاض احمد اینڈ کمپنی، چارٹرڈ اکاؤنٹنٹس کو بطور ایکسٹرنل آڈیٹرز دوبارہ مقرر کرنے کی تجویز پیش کی ہے۔

ڈائریکٹرز کا انتخاب:

4. کمپنیز ایکٹ 2017 کے سیکشن 159(1) کے احکام کے مطابق کمپنی کے بورڈ آف ڈائریکٹرز کی طرف سے 18 ستمبر 2026 کی قرار داد کے ذریعے طے شدہ سات (7) ڈائریکٹرز کا انتخاب کرنا۔ کمپنیز ایکٹ 2017 کے سیکشن 159(2) کے مطابق، ریٹائر ہونے والے ڈائریکٹرز درج ذیل ہیں:

- جناب ندیم صولت صدیقی
- محترمہ ہما خرم رشید پراچہ
- محترمہ عظمیٰ پراچہ
- جناب کنور عدیل زمان
- جناب محمد سہیل
- جناب عامر نذیر ڈھیڈی

5. چیئر کی اجازت سے کسی دوسرے امر کو انجام دینا۔

بحکم بورڈ

سید حارث احمد

کمپنی سیکرٹری

کراچی، 2 اکتوبر 2026

نوٹس:

1. شیئر ٹرانسفر بکس کی بندش

کمپنی کی شیئر ٹرانسفر بکس 21 اکتوبر 2026 سے 27 اکتوبر 2026 (بشمول دونوں ایام) تک بند رہیں گی۔ ہمارے شیئر رجسٹرار میسرز سی اینڈ کے مینجمنٹ ایسوسی ایٹس (پرائیویٹ) لمیٹڈ، M-13، پروگریسو پلازہ، پلاٹ نمبر 5-10-CL، سول لائنز کوارٹر، بیومونٹ روڈ، کراچی کے دفتر میں 20 اکتوبر 2026 کو کاروباری اوقات کی بندش سے پہلے موصول ہونے والے درست ٹرانسفرز کو اجلاس میں شرکت اور ووٹنگ کے حقوق کے لیے بروقت تسلیم کیا جائے گا۔

2. ڈائریکٹرز کا انتخاب

a. کمپنیز ایکٹ، 2017 کے سیکشن 159(1) کی رو سے، ڈائریکٹرز نے اگلے تین سالہ دورانیہ کے لیے سالانہ عام اجلاس میں منتخب ہونے والے ڈائریکٹرز کی تعداد سات (7) مقرر کی ہے۔ (موجودہ ڈائریکٹرز اس حد تک دلچسپی رکھتے ہیں کہ وہ بطور ڈائریکٹر دوبارہ انتخاب کے اہل ہیں)۔

b. ڈائریکٹرز کے انتخاب کے لیے، ہر وہ شخص جو انتخاب لڑنا چاہتا ہے، خواہ وہ ریٹائرنگ ڈائریکٹر ہو یا کوئی اور، کمپنیز ایکٹ، 2017 کے سیکشن 159(3) کی رو سے، اجلاس کی تاریخ سے کم از کم چودہ (14) دن پہلے نامزدگی فارم (جس پر نامزد کرنے والے ممبر/ممبران یا ان کے مجاز نمائندے کے دستخط ہوں) کمپنی کے رجسٹرڈ دفتر (درج ذیل پتہ) پر ارسال کرے گا۔

انتخاب کے لیے امیدوار کی ہر نامزدگی کے ساتھ درج ذیل دستاویزات کا ہونا ضروری ہے:

- i. فارم 9 کے ایپیڈکس (سابقہ فارم 28 اور 29) پر بطور ڈائریکٹر کام کرنے کے لیے امیدوار کی رضامندی، جو کہ کمپنیز ایکٹ 2017 کے تحت مکمل اور دستخط شدہ ہو؛
- ii. لسٹڈ کمپنیز (کوڈ آف کارپوریٹ گورننس) ریگولیشنز، 2019 کے تقاضوں اور کمپنیز ایکٹ 2017 میں طے شدہ اہلیت کے معیار کے مطابق لسٹڈ کمپنی کے ڈائریکٹر کے طور پر کام کرنے کے حوالے سے امیدوار کا اعلامیہ؛
- iii. امیدوار کی جانب سے اس بات کی تصدیق کہ اگر وہ منتخب ہو جاتا/جاتی ہے، تو وہ بیک وقت سات سے زائد لسٹڈ کمپنیوں میں بطور ڈائریکٹر خدمات انجام نہیں دے گا/گی؛
- iv. معیاد والے CNIC کی کاپی، فوٹیو یا CDC اکاؤنٹ نمبر، رابطے کی تفصیلات اور پتہ کے ساتھ امیدوار کا تفصیلی پروفائل؛
- v. آزاد (انڈیپنڈنٹ) ڈائریکٹر کی صورت میں، لسٹڈ کمپنیز (کوڈ آف کارپوریٹ گورننس) ریگولیشنز، 2019 کے مطابق امیدوار کا اعلامیہ۔

c. امکانی امیدوار اوپر دیے گئے امور کے سلسلے میں کسی بھی رہنمائی یا سوالات کے لیے کمپنی سیکرٹری سے investor.relations@akdhospitality.com پر رابطہ کر سکتے ہیں۔

d. الیکشن لڑنے والے ڈائریکٹرز کی حتمی فہرست مذکورہ اجلاس کی تاریخ سے کم از کم سات دن پہلے شائع کی جائے گی۔

3. عام اجلاس میں شرکت

- a. کمپنی نے جنرل میٹنگ کا نوٹس اور پروکسی فارم اپنی ویب سائٹ <https://www.akdhospitality.com/media> پر فراہم کر دیا ہے۔
- b. جنرل میٹنگ میں شرکت اور ووٹ دینے کا حق رکھنے والا کوئی بھی ممبر اپنی طرف سے شرکت اور ووٹ دینے کے لیے کسی دوسرے ممبر کو پروکسی مقرر کرنے کا حق رکھتا ہے۔ کارپوریٹ ادارہ (بطور ممبر) بورڈ کی قرارداد / پاور آف اٹارنی کے ذریعے اپنے کسی بھی اہلکار یا کسی دوسرے شخص کو پروکسی مقرر کر سکتا ہے۔
- c. پروکسی مقرر کرنے کی دستاویز اجلاس کے وقت سے کم از کم 48 گھنٹے پہلے کمپنی کے رجسٹرڈ دفتر، یا ہمارے شیئر رجسٹرار کے دفتر یا investor.relations@akdhospitality.com کے ای میل پر موصول ہونی چاہیے۔ پروکسی فارم سالانہ رپورٹ کے آخری حصے میں منسلک ہے۔
- d. ممبران اور ان کے پروکسیز / اٹارنیز کے لیے اجلاس میں شرکت کے وقت اپنا اصل CNIC یا پاسپورٹ پیش کرنا لازمی ہے۔

4. جنرل میٹنگ میں شرکت کیلئے رہنمائی

سی ڈی سی (CDC) اکاؤنٹ ہولڈرز کو سیکیورٹیز اینڈ ایکسچینج کمیشن آف پاکستان ("SECP") کے جاری کردہ 26 جنوری 2000 کے سرکلر نمبر 1 میں بیان کردہ ہدایات پر عمل کرنا ہوگا۔

ویڈیو لنک کے ذریعے اجلاس میں شرکت کے لیے:

a. سیکیورٹیز اینڈ ایکسچینج کمیشن آف پاکستان کی جانب سے الیکٹرانک ذرائع کے ذریعے ممبران کی باقاعدہ شرکت کو یقینی بنانے کے پیش نظر، کمپنی نے شیئر ہولڈرز کو ویڈیو لنک کے ذریعے اجلاس میں شرکت کی سہولت بھی فراہم کی ہے۔ ممبران کی آن لائن شرکت کی حوصلہ افزائی کی جاتی ہے۔

b. شیئر ہولڈرز اب ویڈیو لنک کے ذریعے بھی AGM میں شرکت کر سکتے ہیں۔ جو ممبران AGM میں ویڈیو لنک سے شرکت کے خواہشمند ہیں ان سے گزارش ہے کہ وہ اجلاس کے وقت سے کم از کم 48 گھنٹے پہلے 'Registration for AGM' کے عنوان کے ساتھ investor.relations@akdhospitality.com پر اپنی مندرجہ ذیل تفصیلات اور CNIC کے دونوں اطراف کی کاپی ای میل کر کے رجسٹریشن کروائیں:

- شیئر ہولڈر کا نام
- CNIC نمبر
- فولیو نمبر / CDC اکاؤنٹ نمبر
- موبائل نمبر (جو ممبر کے CNIC پر رجسٹرڈ ہو)
- ای میل ایڈریس

c. مذکورہ معلومات موصول ہونے پر، کمپنی ان کے ای میل پر لاگ ان کی تفصیلات بھیجے گی۔ AGM کے دن، ممبران اپنے اسمارٹ فون/کمپیوٹر سے لاگ ان کر کے شرکت کر سکیں گے۔ لاگ ان کی سہولت اجلاس کے وقت سے تیس (30) منٹ پہلے کھول دی جائے گی تاکہ تصدیقی عمل کے بعد ممبران شامل ہو سکیں۔

انفرادی / خود شرکت کے لیے:

d. انفرادی افراد کے معاملے میں، وہ اکاؤنٹ ہولڈر اور/یا سب اکاؤنٹ ہولڈر جن کی رجسٹریشن کی تفصیلات CDC ریگولیشنز کے مطابق اپ لوڈ ہیں، وہ اجلاس میں شرکت کے وقت پارٹیسپینٹ ID اور اکاؤنٹ نمبر کے ساتھ اپنا اصل CNIC یا اصل پاسپورٹ دکھا کر اپنی شناخت کی تصدیق کریں گے۔

e. کارپوریٹ ادارے کے معاملے میں، بورڈ آف ڈائریکٹرز کی قرارداد/پاور آف اٹارنی بمعہ تصدیق شدہ CNIC اور نمائندے کے دستخط کی کاپی اجلاس سے 48 گھنٹے قبل کمپنی کو 'Registration for AGM' کے عنوان کے ساتھ investor.relations@akdhospitality.com پر ای میل بھیجی جائے گی۔

پروکسی مقرر کرنے کے لیے:

a. انفرادی افراد کی صورت میں، وہ اکاؤنٹ ہولڈر یا سب اکاؤنٹ ہولڈر جن کی سیکیورٹیز کی تفصیلات CDC کے مطابق اپ لوڈ ہیں، وہ اوپر بیان کردہ تقاضوں کے مطابق پروکسی فارم جمع کروائیں گے۔

b. پروکسی فارم پر دو گواہوں کے دستخط ہوں گے جن کے نام، پتے اور CNIC نمبر فارم پر درج ہوں گے۔

c. حقیقی مالکان (Beneficial Owners) اور پروکسی کے CNIC یا پاسپورٹ کی تصدیق شدہ کاپیاں پروکسی فارم کے ساتھ منسلک ہوں گی۔

d. پروکسی کو اجلاس کے وقت اپنا اصل CNIC یا اصل پاسپورٹ پیش کرنا ہوگا۔

e. کارپوریٹ ادارے کی صورت میں، بورڈ آف ڈائریکٹرز کی قرارداد / پاور آف اٹارنی بمعہ نمونہ دستخط اور نمائندگی اور ووٹ دینے والے شخص کے درست CNIC کی تصدیق شدہ کاپی پروکسی فارم کے ساتھ کمپنی کو جمع کروانی ہوگی۔

5۔ پوسٹل بیلٹ / ای-ووٹنگ

اگر خود کو انتخاب کے لیے پیش کرنے والے افراد کی تعداد کمپنیز ایکٹ 2017 کے سیکشن 159(1) کے تحت مقرر کردہ ڈائریکٹرز کی تعداد سے زیادہ ہو جائے، تو کمپنی اپنے ممبران کو کمپنیز (پوسٹل بیلٹ) ریگولیشنز، 2018 کے احکام کے مطابق ای-ووٹنگ یا پوسٹل بیلٹ کے ذریعے ووٹنگ کا اختیار فراہم کرے گی۔

خاص امور پر ووٹنگ کے لیے، کمپنی کمپنیز (پوسٹل بیلٹ) ریگولیشنز، 2018 کے ضوابط کے مطابق اپنے اراکین کو ای-ووٹنگ یا پوسٹل بیلٹ کے ذریعے ووٹنگ کا اختیار فراہم کرے گی۔

کمپنیز (پوسٹل بیلٹ) ریگولیشنز، 2018 اور ایکٹ کے سیکشن 143 اور 144 کے تحت، ممبران کو پوسٹل بیلٹ کے ذریعے اپنا حق رائے دہی استعمال کرنے کی اجازت ہوگی۔ کمپنی کے بورڈ نے آنے والے AGM میں ووٹنگ کی نگرانی (Scrutinizer) کے لیے ایک QCR ریٹڈ آڈٹ فرم کو مقرر کیا ہے۔

ای-ووٹنگ کا طریقہ کار:

- (a) ای-ووٹنگ سہولت کی تفصیلات کمپنی کے شیئر رجسٹرار Private Limited C&K Management Associates کی طرف سے 20 اکتوبر 2026 کے اختتام تک ان تمام شیئر ہولڈرز کو ای میل کے ذریعے بھیجی جائیں گی جن کے درست CNIC، موبائل نمبر اور ای میل ایڈریس کمپنی کے ریکارڈز میں موجود ہیں۔
- (b) اہل شیئر ہولڈرز کے لیے ای-ووٹنگ 24 اکتوبر 2026 کو صبح 9:00 بجے سے شروع ہوگی اور 26 اکتوبر 2026 کو شام 5:00 بجے ختم ہوگی۔
- (c) ممبران اس عرصے کے دوران کسی بھی وقت ووٹ ڈال سکتے ہیں۔ ایک بار ووٹ کاسٹ کرنے کے بعد شیئر ہولڈر کو اسے تبدیل کرنے کی اجازت نہیں ہوگی۔

پوسٹل بیلٹ کے ذریعے ووٹنگ کا طریقہ کار:

شیئر ہولڈرز یقینی بنائیں گے کہ مکمل بھرا ہوا اور دستخط شدہ بیلٹ پیپر بمعہ CNIC/پاسپورٹ کی کاپی، 26 اکتوبر 2026 کو یا اس سے پہلے دفتر کے اوقات کے دوران ڈاک کے ذریعے کمپنی کے رجسٹرڈ ایڈریس (511, Continental Trade Centre, Block-8, Clifton, Karachi) یا ای میل investor.relations@akdhospitality.com پر چیئرمین کو موصول ہو جائے۔ بیلٹ پیپر پر دستخط CNIC کے مطابق ہونے چاہیے۔ آسان ڈاؤن لوڈ کے لیے بیلٹ پیپر ویب سائٹ <https://www.akdhospitality.com/media> پر دستیاب ہے۔

6۔ پتہ اور رابطہ کی معلومات کی تبدیلی

ممبران سے گزارش ہے کہ وہ اپنے ڈاک کے پتے، موبائل نمبر، ای میل اور دیگر رابطے کی معلومات میں کسی بھی تبدیلی کے بارے میں کمپنی کے شیئر رجسٹرار کو فوری اطلاع دیں۔

7۔ لازمی معلومات کی فراہمی

کمپنیز ایکٹ، 2017 کے سیکشن 119 اور کمپنیز ریگولیشنز 2024 کے ریگولیشن 19 کے مطابق، تمام فزیکل شیئر ہولڈرز کو مشورہ دیا جاتا ہے کہ وہ قانون کی کسی بھی خلاف ورزی یا مستقبل میں کسی بھی قسم کی دشواری سے بچنے کے لیے اپنی لازمی معلومات جیسے کہ قومی شناختی کارڈ (CNIC) نمبر، پتہ، ای میل ایڈریس، رابطہ موبائل/ٹیلیفون نمبر، اور انٹرنیشنل بینک اکاؤنٹ نمبر (IBAN) وغیرہ فوری طور پر ہمارے شیئر رجسٹرار کو ان کے ذیل میں دیے گئے پتے پر فراہم کریں۔

کمپیوٹرائزڈ قومی شناختی کارڈ (CNIC):

شیئر ہولڈرز کو مطلع کیا جاتا ہے کہ کمپنیز (ڈیویڈنڈ کی تقسیم) ریگولیشنز، 2017 کے ریگولیشن 4 کے ذیلی کلوز 9 (i) کے مطابق، رجسٹرڈ شیئر ہولڈر یا اس کے مجاز شخص کی شناخت کمپنی کے پاس دستیاب ہونی چاہیے۔ لہذا، درخواست کی جاتی ہے

کہ شیئر ہولڈرز اپنے فولیو نمبر کے ساتھ اپنے درست شناختی کارڈ (CNIC) کی کاپی (انفرادی شخص کی صورت میں) یا NTN (انفرادی کے علاوہ دیگر کی صورت میں) یا پاسپورٹ (غیر ملکی انفرادی شخص کی صورت میں) ڈاک یا ای میل کے ذریعے کمپنی سیکرٹری یا شیئر رجسٹرار کو ضرور فراہم کریں، جب تک کہ یہ پہلے فراہم نہ کیا جا چکا ہو۔

ای۔ ڈیویڈنڈ کے لیے دیگر معلومات:

ایکٹ کے سیکشن 242 کے مطابق پبلک لسٹڈ کمپنیوں کے لیے یہ لازمی ہے کہ وہ اپنے شیئر ہولڈرز کو نقد منافع (کیش ڈیویڈنڈ) صرف الیکٹرانک طریقے سے، مستحق شیئر ہولڈرز کے نامزد کردہ بینک اکاؤنٹ میں براہ راست ادا کریں۔ شیئر ہولڈرز سے گزارش ہے کہ وہ درج ذیل ویب لنک پر فراہم کردہ ڈیویڈنڈ مینڈیٹ فارم جمع کروائیں۔
<https://www.akdhospitality.com/investors>

ممبران سے یہ بھی گزارش ہے کہ وہ زکوٰۃ سے استثنیٰ کے لیے زکوٰۃ و عشر آرڈیننس 1980 کے تحت ڈیکلیئریشن (CZ-50) جمع کروائیں۔

8. غیر دعویٰ شدہ ڈیویڈنڈ (Unclaimed Dividend)

وہ اراکین جنہوں نے کسی بھی وجہ سے ابھی تک اپنے نقد منافع کا دعویٰ نہیں کیا ہے، ان سے گزارش ہے کہ وہ ہمارے شیئر رجسٹرار سے رابطہ کر کے ایسے غیر ادا شدہ/غیر دعویٰ شدہ منافع کے لیے کمپنی کے پاس دعویٰ دائر کریں۔

ایکٹ کے سیکشن 244 کے مطابق، کوئی بھی منافع اور/یا شیئر سرٹیفکیٹ جو اس تاریخ سے تین سال کی مدت تک غیر دعویٰ شدہ یا غیر ادا شدہ رہے جب سے وہ واجب الادا اور قابل ادائیگی ہو جائیں، تو کمپنی SECP کی طرف سے وقت بوقت جاری کردہ ہدایات کے مطابق ایسی غیر دعویٰ شدہ / غیر ادا شدہ رقم وفاقی حکومت کے پاس جمع کرنے کی پابند ہوگی۔

9. ای میل یا ہارڈ کاپی کے ذریعے مالیاتی گوشواروں کی فراہمی

کمپنیز ایکٹ، 2017 کے سیکشن 223(6) کے احکام کے تحت، کمپنیوں کو اجازت ہے کہ وہ اپنے سالانہ مالیاتی گوشوارے، بشمول آڈیٹرز کی رپورٹ، ڈائریکٹرز کی رپورٹ وغیرہ ("سالانہ رپورٹ") اور سالانہ عام اجلاس کا نوٹس ("نوٹس") اپنے شیئر ہولڈرز کو ای میل کے ذریعے بھیجیں۔

سالانہ رپورٹ 2026 پاکستان اسٹاک ایکسچینج کی ویب سائٹ کے PUCARS پر بھی الیکٹرانک طریقے سے دستیاب ہے۔

وہ شیئر ہولڈرز جو کمپنی کی سالانہ رپورٹ اور سالانہ عام اجلاس کا نوٹس ای میل یا ہارڈ کاپی میں حاصل کرنا چاہتے ہیں، ان سے گزارش ہے کہ وہ کمپنی کی ویب سائٹ پر دستیاب "سرکولیشن آف اینول رپورٹ ریکویسٹ فارم" (Circulation of Annual Report Request Form) کو پر کر کے فراہم کریں: <https://www.akdhospitality.com/investors>

10. سالانہ آڈٹ شدہ مالیاتی گوشوارے، سالانہ رپورٹ اور AGM نوٹس کی فراہمی



30 جون 2026 کو ختم ہونے والے سال کے لیے سالانہ آڈٹ شدہ مالیاتی گوشوارے، سالانہ رپورٹ اور AGM کا نوٹس کمپنی کی ویب سائٹ پر اپ لوڈ کر دیے گئے ہیں، جنہیں درج ذیل لنک یا QR کوڈ کے ذریعے دیکھا یا ڈاؤن لوڈ کیا جا سکتا ہے: <https://www.akdhospitality.com/investors>

11. CDC اکاؤنٹس میں فزیکل شیئرز کا جمع ہونا

ایکٹ کے سیکشن 72(2) کے مطابق، ہر موجودہ کمپنی کے لیے لازم ہے کہ وہ ایکٹ کے نفاذ کی تاریخ سے چار (4) سال کے اندر اپنے فزیکل شیئرز کو بک اینٹری فارم (الیکٹرانک شکل) میں تبدیل کرے۔ مزید برآں، ایس ای سی پی (SECP) نے 26

مارچ 2021 کے اپنے خط کے ذریعے لسٹڈ کمپنیوں کو ہدایت کی ہے کہ وہ اپنے ان شیئر ہولڈرز سے رابطہ کریں جو اب بھی فزیکل شیئرز رکھ رہے ہیں تاکہ وہ انہیں بک اینٹری فارم میں تبدیل کر لیں۔

مذکورہ بالا دفعہ پر عمل درآمد کو یقینی بنانے کے لیے، تمام شیئر ہولڈرز جن کے پاس فزیکل شیئرز ہیں، ان کی حوصلہ افزائی کی جاتی ہے کہ وہ کسی بھی بروکر کے پاس سی ڈی سی (CDC) کا سب اکاؤنٹ کھولیں یا براہ راست سی ڈی سی کے ساتھ انویسٹر اکاؤنٹ بنائیں تاکہ اپنے فزیکل شیئرز کو اسکرپ لیس (غیر کاغذی) شکل میں منتقل کر سکیں۔ اس سے انہیں محفوظ تحویل اور جب چاہیں شیئرز کی فروخت سمیت کئی طریقوں سے سہولت ملے گی، کیونکہ پاکستان اسٹاک ایکسچینج لمیٹڈ کے موجودہ ضوابط کے مطابق فزیکل شیئرز کی تجارت کی اجازت نہیں ہے۔

12. سیکشن 166(3) کے تحت اہم حقائق کا بیان

ریٹائر ہونے والے ڈائریکٹرز کے عہدے کی مدت 25 اکتوبر 2026 کو ختم ہو جائے گی اور 27 اکتوبر 2026 کو منعقد ہونے والے سالانہ عام اجلاس میں سات (7) ڈائریکٹرز کو منتخب کر کے اگلے تین سالہ دورانیے کے لیے کمپنی کے بورڈ آف ڈائریکٹرز کی دوبارہ تشکیل کی جائے گی۔

کمپنیز ایکٹ 2017 کا سیکشن 166(3) یہ فراہم کرتا ہے کہ ڈائریکٹرز کے انتخاب کے مقصد کے لیے بلائے گئے جنرل میٹنگ کے نوٹس کے ساتھ اہم حقائق کا بیان منسلک کیا جائے گا جس میں آزاد (انڈیپنڈنٹ) ڈائریکٹر کے طور پر تعیناتی کے لیے منتخب شخص کے انتخاب کا جواز ظاہر کیا جائے گا۔

مذکورہ بالا شق کی پیروی کرتے ہوئے، انڈیپنڈنٹ ڈائریکٹرز کا انتخاب کمپنیز ایکٹ 2017 کے سیکشن 159 کے تحت طے شدہ ڈائریکٹرز کے انتخاب کے طریقہ کار کے ذریعے کیا جائے گا۔

کمپنی اس بات کو یقینی بنائے گی کہ منتخب ہونے والے انڈیپنڈنٹ ڈائریکٹرز کمپنیز ایکٹ 2017 کے سیکشن 166 اور اس کے تحت جاری کردہ قواعد و ضوابط کے مطابق آزادی (استقلال) کے مقررہ معیار پر پورا اترتے ہوں اور ان کے نام پاکستان انسٹی ٹیوٹ آف کارپوریٹ گورننس (PICG) کے قائم کردہ انڈیپنڈنٹ ڈائریکٹرز کے ڈیٹا بینک میں درج ہوں۔

کمپنی انڈیپنڈنٹ ڈائریکٹرز کا انتخاب کرتے وقت امیدوار کی متعلقہ قابلیت، تنوع، مہارت، علم اور تجربے کا جائزہ لے گی۔

امیدواروں سے گزارش ہے کہ وہ کمپنیز ایکٹ، 2017 اور لسٹڈ کمپنیز (کوڈ آف کارپوریٹ گورننس) ریگولیشنز، 2019 میں ڈائریکٹرز کی تقرری/انتخاب سے متعلقہ دفعات اور تقاضوں کو بغور پڑھیں اور ان پر من و عن عمل درآمد کو یقینی بنائیں۔

13. تحائف کی تقسیم

SRO 452 (مؤرخہ 17 مارچ 2025) کی پابندی کے مطابق، عمومی اجلاس میں کوئی تحائف تقسیم نہیں کیے جائیں گے۔

رابطہ کی تفصیلات:

کسی بھی سوال یا معلومات کے لیے، سرمایہ کار درج ذیل پر کمپنی یا شیئر رجسٹرار سے رابطہ کر سکتے ہیں:

کمپنی کا رجسٹرڈ دفتر	شیئر رجسٹرار
اے کے ڈی ہاسپیتلٹی لمیٹڈ	سی اینڈ کے مینجمنٹ ایسوسی ایٹس (پرائیویٹ) لمیٹڈ
511، 5ویں منزل، کنٹینینٹل ٹریڈ سینٹر،	M-13، پروگریسو پلازہ، پلاٹ نمبر 5-10-CL،
مین کلفٹن روڈ، بلاک 8، کلفٹن، کراچی، پاکستان۔	سول لائنز کوارٹر، بیومونٹ روڈ، نزد PIDC، کراچی - 75530
ٹیلیفون: 35302963 (+9221)	ٹیلیفون: 35685930 (+9221) 35687839 (+9221)
ای میل: investor.relations@akdhospitality.com	فیکس: 35687839 (+9221)

INFORMATION FOR SHAREHOLDERS:

Company's Registered Office

511, 5th Floor, Continental Trade Centre,
Main Clifton Road, Block 8, Clifton
Karachi, Pakistan.

Telephone: (92-21)35302963

Email:

investor.relations@akdhospitality.com

Share Registrar

C & K management Associates (Pvt) Limited.
M-13, Progressive Plaza,
Plot No. 5 - CL - 10, Civil Lines Quarter,
Beaumont Road, near PIDC, Karachi - 75530,
Tel: +92 21-35685930 | +92 21-35687839
Fax: +92 21 35687839

Listing on Stock Exchange

AKD Hospitality Limited is listed on Pakistan
Stock Exchange Limited (PSX).

Stock Symbol

The stock symbol for dealing in equity shares
of AKD Hospitality Limited on PSX is 'AKDHL'

Statutory Compliance

During the year, the Company has complied
with all applicable provisions, filed all returns /
forms and furnished all the relevant particulars
as required under
the Companies Act, 2017 ("the Act") and allied
rules, the Securities and Exchange
Commission of Pakistan (SECP) regulations
and the listing requirements.

Share Transfer System

Physical share transfers received by the
Company's Share Registrar are registered
within 15 days from the date of receipt,
provided the documents are completed in all
respects.

Annual General Meetings

Pursuant to Section 132 of the Act, the
Company holds a General Meeting of
shareholders at least once a year. Every
shareholder has a right to attend the General
Meeting. The notice of such meeting is sent
to all shareholders at least 21 days before the
meeting and also advertised in at least one
English and one Urdu newspaper having
nationwide circulation.

Proxies

Pursuant to Section 137 of the Act and
according to the Memorandum and Articles of
Association of the Company, every shareholder
of the Company who is entitled to attend and
vote at a general meeting of the Company can
appoint another member as his / her proxy to
attend and vote on his / her behalf. Every notice
calling a general meeting of the Company
contains a statement that a shareholder entitled
to attend and vote is entitled to appoint a proxy,
who ought to be a member of the Company.

The instrument appointing a proxy (duly signed
by the shareholder appointing that proxy)
should be submitted at the registered office of
the Company not less than 48 hours before the
meeting.

Financial Calendar

The Company's financial year starts on July 01
and ends on June 30 of subsequent year.

Financial results will be announced as per the
following tentative schedule:

Annual General Meeting	Last Week of October
1st quarter ending September 30, 2026	Last week of October, 2026
Half year ending December 31, 2026	Last week of February, 2027
3rd quarter ending March 31, 2027	Last week of April, 2027
Year ending June 30, 2027	First week of October, 2027

Book Closure Dates The Register of Members and Share Transfer Books of the Company will remain closed from October 21, 2026 to October 27, 2026 (both days inclusive) Website Updated information about the Company can be accessed at www.akdhospitality.com. The website contains latest financial results of the Company together with Company's profile etc.	Adequacy of the Capital Structure The capital structure is adequate for the foreseeable future. In case of any inadequacy identified, the Company has sufficient venues, such as issuance of right shares and / or obtaining term financing. Shares held by Directors / Sponsors / Executives Details of shares held by Directors/Sponsors/ Executives are given in Pattern of Shareholding
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PATTERN OF SHAREHOLDING

As at June 30, 2026

NO. OF SHAREHOLDERS	HAVING SHARES			
	FROM	TO	SHARES HELD	PERCENTAGE
633	1	100	9,204	0.37%
121	101	500	36,805	1.47%
48	501	1,000	38,761	1.55%
46	1,001	5,000	110,262	4.40%
12	5,001	10,000	89,737	3.58%
3	10,001	15,000	36,917	1.47%
2	15,001	20,000	34,943	1.39%
1	20,001	25,000	21,125	0.84%
1	25,001	30,000	27,808	1.11%
2	30,001	40,000	72,388	2.89%
2	40,001	60,000	85,500	3.41%
1	60,001	80,000	61,500	2.45%
1	80,001	110,000	81,500	3.25%
1	110,001	140,000	130,680	5.21%
1	140,001	170,000	166,340	6.64%
1	170,001	200,000	200,000	7.98%
1	200,001	300,000	249,000	9.93%
1	300,001	500,000	306,290	12.22%
1	500,001	800,000	748,232	29.85%
879			2,506,992	100.00%

CATEGORIES OF SHAREHOLDERS	Number of Share Holders	Number of Shares Held	Percentage
Directors, CEO, their spouse and minor children	7	18,101	0.70%
Associated Companies, Undertakings and Related Parties	5	1,435,452	57.26%
Investment Companies	2	995	0.04%
Insurance Companies	1	300	0.01%
General Public - Local	857	541,404	21.60%
Other Joint Stock Companies	7	511,240	20.39%
	879	2,506,992	100.00%

PATTERN OF SHAREHOLDING (CCG):

As at June 30, 2026

Information required under Code of Corporate Governance

Categories of Shareholders	No. of Shareholders	No. of Shares held	% of Shares held
Directors, Chief Executive, their spouses and minor children			
Nadeem Saulat Siddiqui	1	2,500	0.10
Kanwar Adeel Zaman	1	2,500	0.10
M. Siddiq Khokhar	1	2,601	0.10
Muhammad Sohail	1	2,500	0.10
Huma 'Khurram Rashid	1	2,500	0.10
Aamir Nazir Dhedhi	1	2,500	0.10
Uzma Piracha	1	2,500	0.10
	7	17,601	0.70
Associated Companies, Undertakings and Related Parties			
Aqeel Karim Dhedhi	1	748,232	29.85
Yasmeen Dhedhi	1	130,680	5.21
Hina Junaid	1	1,250	0.05
AKD Securities Limited	1	306,290	12.22
Aqeel Karim Dhedhi Securities – Staff Provident Fund	1	249,000	9.93
	5	1,435,452	57.26
Non-Banking Finance Companies	2	995	0.04
Public Sector Companies and Corporation			
State Life Insurance Corporation	1	300	0.01
General Public	857	541,404	21.60
Others – Joint Stock Companies	7	511,240	20.39
	879	2,506,992	100
Shareholders holding 10% or more voting interest			
Aqeel Karim Dhedhi	1	748,232	29.85
AKD Securities Limited	1	306,290	12.22

BOARD OF DIRECTORS

Nadeem Saulat Siddiqui (Chairperson)

Mr. Nadeem Saulat is a certified director and has served as Chairperson, Board of Directors at AKD Hospitality Limited (AKDHL). An Experienced Executive with a demonstrated history of working in the investment management industry. Skilled in Negotiation, Public Relations, Business Planning, Analytical Skills, and Banking. Strong business development professional with a Master of Business Administration (MBA) focused in Marketing and Sales from College of Business Administration.

Huma Paracha (Chief Executive Officer)

Ms. Huma hold Master of Business Administration from renowned business institution, Institute of Business Administration (IBA). She also has attended various conferences outside of Pakistan. Ms. Huma has local and international work experience. She has worked in various roles including Head Coordinator at Imam University in Riyadh Saudi Arabia. Her skills include marketing, business management, business planning, people management, training and motivational coaching. She is passionate about social welfare especially in education sector and has also volunteered with The Citizen Foundation.

Kanwar Adeel Zaman (Director)

Mr. Kanwar Adeel Zaman is Director with over Seventeen (17) years of experience in Administration, Finance and Business Management. Mr. Kanwar has served in various national and international organizations in Pakistan and UAE and has been working as Independent Freelance Consultant and offering services in Legal, Account & Audit, System Stress Testing & User Acceptance Testing (UAT) etc. Mr. Kanwar has participated in different training course from Center for Executive Education (IBA), Institute of Security Management & Research & other re-known training institutes. He is a certified director and has served as Director at the Board of AKD Hospitality Limited. He also served as member of Audit Committee & Risk Management Committee of AKD Hospitality Limited.

Uzma Piracha (Director)

Ms. Uzma Piracha is an Independent Director with over fifteen (15) years of experience in Administration, Finance and Management. Ms. Uzma has passed Central Superior Services (CSS) Exams and served as Assistant Commissioner in Jamshed Town & SITE Town in Karachi, as Deputy Director in Government Organizations and have also worked with Asian Development Bank as Section Officer. Attended different training courses from International Finance Corporation, Habib University etc. She is certified director and has served as director at the Board of AKD Hospitality Limited. She also served as Chairperson of Human Resource & Remuneration Committee of AKD Hospitality Limited.

Aamir Nazir Dhedhi (Director)

Mr. Aamir by profession is a successful businessman currently focusing on copper gold and lithium mining and processing utilizing locally available work force and technology. He started his career in dealing stocks at Karachi Stock exchange at the age of 14 and become the youngest

agent at KSE. He has served as director at the board of Friendly Securities and AKD Hospitality Limited. He also served as member of audit Committee and Human Resource & Remuneration Committee of AKD Hospitality Limited. He also had been running import export business mainly consumer goods.

Muhammad Sohail (Director)

Mr. Sohail a business man having more than 30 years of experience in real estate from land development to construction and renovation of buildings, and sale or lease of the finished product to end users. He is expert in real estate valuation and identifying undervalued properties. He evaluates a property using its economic value and cash flows or physical nature which includes, improvements, location, investment perpetuity and immobility. He has successfully completed numerous real estate projects in country as well as overseas by good cash flow management, property appreciation, amortization and leverage. He holds LLB Degree which also contributed in legal aspect of real estate business. He has served as director at the Board of AKD Hospitality Limited. He also served as member of Risk Management Committee of AKD Hospitality Limited.

OPERATING AND FINANCIAL DATA

Six years Statement of Financial Position

Particulars	2026	2025	2024	2023	2022	2021
	----- Rupees in '000 -----					
Issued, Subscribed and Paid Up Capital	25,072	25,072	25,072	25,072	25,072	25,072
Share Premium	20,891	20,891	20,891	20,891	20,891	20,891
Capital Contribution	950	12,950	12,950	9,750		
Fair Value Reserve	9,251	(8,854)	(21,318)	(25,156)	(15,656)	9,485
General Reserves	752	752	752	752	752	752
Accumulated (Loss) / Profit	(13,487)	(13,793)	(15,060)	(23,420)	(18,459)	(24,158)
Long Term Liabilities	1,307	143	156	169	185	1,955
Current Liabilities	7,695	7,878	8,684	8,859	14,352	10,618
Total Equity & Liability	52,432	45,039	32,127	16,917	27,137	44,615
Operating Fixed Assets	685	768	863	969	1,092	1,231
Long term Assets	44,947	27,317	14,773	10,910	20,647	39,496
Current Assets	6,801	16,954	16,492	5,038	5,399	3,887
Total Assets	52,432	45,039	32,128	16,917	27,138	44,614
Operating Income	7,102	6,000	6,000	3,600	2,500	3,684
Operating Expenses	(4,590)	(4,577)	(4,220)	(8,385)	(5,359)	(12,919)
Operating Profit / (Loss)	2,512	1,423	9,481	(4,785)	(2,859)	(9,235)
Taxation / Levy	(781)	(157)	(1,120)	(176)	42	(620)
Net Profit / (Loss)	1,681	1,266	8,360	(4,961)	(2,817)	(9,855)
Other Comprehensive (Loss) / Profit	16,731	12,464	3,838	(9,500)	(16,624)	16,806
Total Comprehensive (Loss) / Profit	18,412	13,730	12,198	(14,461)	(19,441)	6,951
(Loss) / Earning per Share	0.67	0.51	3.33	(1.98)	(1.12)	(3.93)

CHAIRPERSON'S REVIEW

On behalf of the Board of Directors, it is my pleasure to present the Annual Report of AKD Hospitality Limited (AKDHL) along with the Auditors' Report and this review report for the stakeholders.

Board Performance & Strategic Oversight

It is an immense pleasure to present this review on the overall performance of the Board and the effectiveness of its role in achieving the company's objectives.

The Board of Directors has performed its duties meticulously to safeguard the best interests of the shareholders, managing company affairs efficiently and effectively in compliance with applicable laws and regulations.

Comprising experienced individuals from diverse backgrounds—including finance, audit, business, banking, and law—the Board brings a well-rounded perspective to governance.

In line with the Code of Corporate Governance, the Board evaluates its own performance through a self-developed mechanism.

The Board remains fully engaged in the company's progress, providing strategic direction to management and upholding high standards of governance.

Governance, Controls & Decision-Making

The Board ensured that all meetings of the Board and its committees met requisite quorums, decisions were formally adopted through resolutions, and comprehensive minutes were properly recorded and maintained.

Active participation was maintained across strategic planning, enterprise risk management systems, policy development, and the monitoring and approval of financial structures.

To strengthen and formalize corporate decision-making, all significant issues throughout the year were brought before the Board or its respective committees.

The Board verified that an adequate internal control system is in place, supported by regular assessments via self-assessment mechanisms and internal audit activities.

Timely information sharing was maintained among members, keeping the Board abreast of developments between meetings.

Compliance, Appreciation & Outlook

Exercising its powers in strict accordance with relevant laws and regulations, the Board has consistently prioritized legal compliance in both its conduct and decision-making.

The Board extends its sincere appreciation to the directors and management of AKD Hospitality Limited for their hard work, dedication, and commitment to organizational goals.

A recent self-evaluation identified targeted areas for continuous improvement aligned with best business practices, keeping strategic growth, business opportunities, risk management, and management oversight at the forefront.

To ensure ongoing operational oversight, the Board convenes at least once every quarter to review financial and operational results.

Acknowledgements

I take this opportunity to acknowledge and appreciate the devoted and sincere services of all associates, management and staff of the Company.

I also thank Huma Khurram Rashid Paracha, Chief Executive of your Company and the management team for their dedication and commitment to achieve growth and profitability.

Karachi: October 2, 2026



Nadeem Saulat Siddiqui
Chairperson

چیئرپرسن کا جائزہ

بورڈ آف ڈائریکٹرز کی جانب سے، اسٹیک ہولڈرز کے لیے اے کے ڈی باسیپیٹلٹی لمیٹڈ (AKDHL) کی سالانہ رپورٹ، آڈیٹرز کی رپورٹ اور یہ جائزہ رپورٹ پیش کرنا میرے لیے باعث مسرت ہے۔

بورڈ کی کارکردگی اور اسٹریٹجک نگرانی

- بورڈ کی مجموعی کارکردگی اور کمپنی کے مقاصد کے حصول میں اس کے کردار کی تاثیر پر یہ جائزہ پیش کرنا میرے لیے انتہائی خوشی کا باعث ہے۔
- بورڈ آف ڈائریکٹرز نے قابل اطلاق قوانین اور ضوابط کی تعمیل کرتے ہوئے، کمپنی کے امور کو مؤثر اور بہترین طریقے سے چلایا ہے اور شیئر ہولڈرز کے بہترین مفاد کے تحفظ کے لیے اپنی ذمہ داریوں کو انتہائی باریک بینی سے نبھایا ہے۔
- فنانس، آڈٹ، بزنس، بینکنگ اور قانون کے شعبوں کے تجربہ کار اور متنوع پس منظر کے حامل افراد پر مشتمل یہ بورڈ گورننس کے لیے ایک جامع نقطہ نظر فراہم کرتا ہے۔
- کارپوریٹ گورننس کے کوڈ کے تحت تقاضا کردہ طریقے کے مطابق، بورڈ اپنے تیار کردہ میکانزم کے ذریعے اپنی کارکردگی کا خود جائزہ لیتا ہے۔
- بورڈ کمپنی کی ترقی میں مکمل طور پر سرگرم عمل ہے، انتظامیہ کو اسٹریٹجک سمت فراہم کرتا ہے اور گورننس کے اعلیٰ معیارات کو برقرار رکھتا ہے۔

گورننس، کنٹرولز اور فیصلہ سازی

- بورڈ نے اس بات کو یقینی بنایا کہ بورڈ اور اس کی کمیٹیوں کے تمام اجلاس مطلوبہ کورم کے ساتھ منعقد ہوں، فیصلے باضابطہ طور پر قراردادوں کے ذریعے منظور کیے جائیں، اور جامع منٹس کو مناسب طریقے سے ریکارڈ اور محفوظ کیا جائے۔
- اسٹریٹجک پلاننگ، انٹرپرائز رسک مینجمنٹ، سسٹمز، پالیسی سازی، اور مالیاتی ڈھانچے کی نگرانی اور منظوری میں فعال شرکت کو برقرار رکھا گیا۔
- کارپوریٹ فیصلہ سازی کے عمل کو مضبوط اور باضابطہ بنانے کے لیے، سال بھر کے تمام اہم مسائل بورڈ یا اس کی متعلقہ کمیٹیوں کے سامنے پیش کیے گئے۔
- بورڈ نے تصدیق کی کہ انٹرنل کنٹرول کا ایک مناسب نظام موجود ہے، جو خود-جانچ کے طریقہ کار اور انٹرنل آڈٹ کی سرگرمیوں کے ذریعے باقاعدہ جائزوں سے لیس ہے۔
- اراکین کے درمیان بروقت معلومات کا تبادلہ جاری رکھا گیا، جس سے میٹنگز کے درمیان ہونے والی پیش رفت سے بورڈ کے اراکین باخبر رہے۔

قوانین کی تعمیل، تشکر اور آؤٹ لک

- متعلقہ قوانین اور ضوابط کی سختی سے پابندی کرتے ہوئے، بورڈ نے اپنے طرز عمل اور فیصلہ سازی دونوں میں ہمیشہ قانونی تعمیل کو مقدم رکھا ہے۔
- بورڈ، اے کے ڈی باسیپٹلٹی لمیٹڈ کے ڈائریکٹرز اور انتظامیہ کی محنت، لگن اور تنظیمی مقاصد کے لیے ان کے عزم کو سراہتا ہے۔
- ایک حالیہ خود-جائزے کے ذریعے بہترین کاروباری طریقوں کے مطابق مسلسل بہتری کے لیے مخصوص شعبوں کی نشاندہی کی گئی، جس میں اسٹریٹجک ترقی، کاروباری مواقع، رسک مینجمنٹ اور انتظامیہ کو نگرانی فراہم کرنے پر خصوصی توجہ رکھی گئی۔
- جاری تنظیمی و انتظامی نگرانی کو یقینی بنانے کے لیے، بورڈ مالیاتی اور آپریشنل نتائج کا جائزہ لینے کے لیے سال میں کم از کم ایک بار ضرور اجلاس کرتا ہے۔

اعترافِ خدمات

- میں اس موقع پر کمپنی کے تمام وابستہ افراد، انتظامیہ اور عملے کی مخلصانہ اور پرخلوص خدمات کا اعتراف کرتا ہوں اور انہیں سراہتا ہوں۔
- میں آپ کی کمپنی کی چیف ایگزیکٹو ہما خرم رشید پراچہ اور مینجمنٹ ٹیم کا بھی شکریہ ادا کرتا ہوں جن کی لگن اور عزم کی بدولت ترقی اور منافع کا حصول ممکن ہوا۔



ندیم صولت صدیقی

چیلر پرسن

کراچی: 2 اکتوبر 2026

DIRECTORS' REPORT

The Directors of the Company take pleasure in presenting the Directors' Report together with the Company's audited annual financial statements for the year ended June 30, 2026. The Directors' Report, prepared under Section 227 of the Companies Act, 2017 ("the Act") will be put forward to the members at the Annual General Meeting of the Company to be held on October 27, 2026.

Hospitality is a service industry that includes hotels, motels, tourism agencies, restaurants, lodging, food and drink service, event planning, theme parks, travel and tourism. Our vision is to be the most competitive, focused, quality driven and growth-oriented Company in Pakistan and our mission in terms of quality and profitability with an emphasis on minimizing risk in order to optimize the return to shareholders.

Principal Activities of the Company

The principal line of business of the company is to carry on the tourism business including hospitality business, motels, destination management services, developing & building tourism attractions and to undertake all ancillary business activities to provide end to end services solutions. Despite ongoing geo-political uncertainty and increased fuel prices and inflation resulting in weak consumer demand, Pakistan's economy is showing signs of macro-economic stability. The government's policy management and administrative measures have restored confidence, leading to an uptick in economic activity.

During the year the Company achieved success by entering into service agreement with other companies aligned with its core business activities on a retainer basis, resulting in earned revenue through its principle line of business.

During the year the Company has worked on feasibility studies for development of a new eco-tourism spot near Karachi in coastal regions of Sindh.

Operating Results

The comparison of the audited results for the year ended June 30, 2026 with the corresponding period of last year is as under:

	30 JUNE 2026	30 JUNE 2025
	----- In Rupees -----	
NET PROFIT / (LOSS) BEFORE LEVY & TAX	2,461,689	1,422,953
NET PROFIT / (LOSS) AFTER LEVY & TAX	1,680,696	1,266,304
TOTAL COMPREHENSIVE INCOME	18,411,653	13,616,832
EARNING PER SHARE – BASIC & DILUTED	0.67	0.51

The revenues remain stable from last year and expenses including provision for expected credit loss have slightly decreased. Considering above there is no significant change in net profit from regular operations from previous year. Due to market share price changes of investment current year's other comprehensive income has increased significantly resulting increase in total comprehensive income over preceding year.

Dividend

Due to accumulated losses, the Board has decided not to pay dividend for the year ended June 30, 2026.

Reserve Funds

Considering the accumulated losses Board has decided to defer the creation of any sort of reserve funds.

Default in Payments

There are no statutory payments on account of taxes, duties, levies and charges which are outstanding except in the ordinary course of business and described in the financial statements.

Board of Directors and its Committees

Board of Directors

The Company has complied with the requirements of the Listed Companies (Code of Corporate Governance) Regulations, 2019 (“the Regulations”) in the following manner.

The total number of directors are seven (07) comprising of

Male	5	Female	2
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The Board comprises of one executive, four non-executive directors and two independent directors (including two female director).

Best Practices of corporate governance entail having an optimal number of board members with adequate skills and experience.

The two elected independent directors have requisite competencies, skills, knowledge and experience to discharge and execute their duties competently, as per applicable laws and regulations. As they fulfill the necessary requirements as per applicable laws and regulations, hence, appointment of a third independent director is not warranted.

Audit Committee

Audit Committee assists the Board of Directors in discharging their responsibilities in accordance with the Corporate Governance and Financial Reporting framework.

The Committee consists of three members, all of whom are non-executive directors. Two members (including the Chairperson) of the Committee are independent directors.

As required by the Listed Companies (Code of Corporate Governance) Regulations, 2019 (“the Code 2019”), Audit Committee also met with external auditors and Head of Internal Audit in the absence of management. Chief Executive Officer (CEO) and Chief Financial Officer (CFO) attended all the four meetings held during the year, by invitation.

Human Resource Remuneration DE&I Committee

Human Resource and Remuneration Committee also assists the Board of Directors in discharging their responsibilities with regard to devising and periodic reviews of human resource policies and practices within the Company. It also assists the Board in selection, evaluation, compensation and succession planning of key management personnel.

During the last year **Diversity, Equity & Inclusion (DE&I)** governance is anchored within the purview of the Committee. The Committee is responsible for formulating, reviewing, and recommending comprehensive Diversity, Equity & Inclusion policies to the Board to foster a progressive, inclusive corporate culture. The Committee ensures that corporate policies comply with statutory requirements—such as maintaining mandated female representation on the board, non-discrimination rules, and local labor standards.

Risk Management and Sustainability Committee

The Board is assisted by risk management committee by overseeing the implementation of risk management policies and controls, identifying the risks faced by organization, and developing risk mitigating strategies. The committee has directors from diverse representation from different area of expertise including economics, financial analysis and financial and operational risk management.

In the Board meeting of the last quarter of last year, the Committee has been assigned additional responsibilities of sustainability related matters. The Committee will actively review ESG performance, assess compliance with emerging regulations and ensure alignment with Regulation 10A of the Listed Companies (Code of Corporate Governance) Regulations, 2019 and the holistic adoption of new sustainability related IFRS (S1 and S2) in upcoming years. This governance enhancement reinforces our commitment to transparency, accountability and long-term value creation.

Responsibilities of the nomination committee are taken care of at the Board of Directors' level on the need basis; hence separate committee was not formed.

Meeting of the Board and its Committees

During the year, from July 2025 to June 2026, four meetings of Board of Directors (BOD), four meetings of Audit Committee (AC), one meeting of Human Resource, Remuneration and DE&I Committee (HRRDEIC), and one meeting of Risk Management and Sustainability Committee (RMSC) were held. The attendance of the Directors and the number of their directorship in listed companies, including AKD Hospitality Limited, is as follows:

Sr. No	Name of Directors	DLS*	Status	ED*	ID*	Committee Members			Attendance			
						AC	HRRC	RMC	BOD	AC	HRRC	RMC
1	Nadeem Saulat Siddiqui	1	Elected 25/10/23	No	No	-	-		4/4	-	-	-
2.	Muhammad Siddique Khokhar	4	Elected 25/10/23	No	Yes	√	√	√	3/4	3/4	1/1	1/1
3.	Uzma Piracha	1	Elected 25/10/23	No	Yes	√	√		4/4	4/4	1/1	-
4.	Muhammad Sohail	1	Elected 25/10/23	No	No	-	-	√	3/4	-	-	1/1
5.	Kanwar Adeel Zaman	1	Elected 25/10/23	No	No	-	-	√	4/4	-	-	1/1
6.	Aamir Nazir Dhedhi	1	Elected 25/10/23	No	No	√	√		4/4	4/4	1/1	-
7.	Huma Khurram Rashid Paracha	1	Appointed by Board 15/08/24	Yes	No	-	-		4/4	-	-	-

* DLS (Directorship in Listed Companies); ED (Executive Directors); ID (Independent Directors)

Directors' Training Program

The Board has arranged Directors' training program for the following directors

Sr. No.	Name of Directors
1.	Mr. Nadeem Saulat Siddiqui
2.	Mr. Kanwar Adeel Zaman
3.	Ms. Uzma Piracha
4.	Mr. Muhammad Siddique Khokhar

Following directors have not taken directors' training program and will ensure the compliance in the ensuing financial year in accordance with the regulations

Sr. No.	Name of Directors
1.	Ms. Huma Khurram Rashid Paracha
2.	Mr. Aamir Nazir Dhedhi
3.	Mr. Muhammad Sohail

Board's Performance Review

The evaluation of Board's role of oversight and its effectiveness is a continual process which is appraised by the Board itself. A detailed Board Evaluation Questionnaire has been formulated which is circulated amongst directors for their feedback every year and compiled results are presented in the Board meeting for review and appropriate action, thereon. The key areas of evaluation are as under:

- (a) Composition of the Board and its effectiveness;
- (b) Structuring of Board's committees and their role;
- (c) Vision / Mission planning and establishing a corporate environment;
- (d) Access to the information and risk monitoring;
- (e) Performance of duties and responsibilities;
- (f) Relationship with the management;
- (g) Role of the Chairperson and assessment of own performance.

Annual evaluation questionnaire developed in conformity with the Code 2019 and and global best practices is circulated to the Directors for performance evaluation.

Strict level of confidentiality is exercised by the Company Secretary upon receipt of completed questionnaires. These are then evaluated to identify areas that require improvement and highlight differences of opinion, if any.

Statement of Directors' Responsibilities

The Directors confirm compliance with the Corporate and Financial Reporting framework of the Securities and Exchange Commission of Pakistan (SECP) and the Code 2019 for the following matters:

- (a) The financial statements, prepared by the management of the Company, present its state of affairs including the results of its operations, cash flows and changes in equity, fairly.
- (b) Proper books of accounts have been maintained by the Company.
- (c) Appropriate accounting policies have been consistently applied in preparation of financial statements and accounting estimates are based on reasonable and prudent judgment.
- (d) International Financial Reporting Standards, as applicable in Pakistan and the requirements of the Act have been duly followed in preparation of the financial statements. Any departure thereof has been adequately disclosed and explained.

- (e) The system of internal control is sound in design and has been effectively implemented and monitored. The process of monitoring internal controls continues as an ongoing process with the objective to further strengthen the controls and bring improvements in the system.
- (f) There are no significant doubts upon the Company's ability to continue as going concern.
- (g) We have Audit, Human Resource and Remuneration, and Risk Management and Sustainability Committees comprising of members of the Board of Directors. The members of these committees are selected by the Board ensuring compliance with the applicable rules & regulations.
- (h) The Board of Directors has adopted a vision and mission statement and statement of corporate strategy
- (i) There has been no material departure from the best practices of Corporate Governance, as detailed in the Code 2019 and listing regulations of the Pakistan Stock Exchange.

Corporate Governance Practices

The Board of Directors of the Company is committed to the principles of good Corporate Governance. This is promoted across the Company through senior management. The stakeholders expect that the Company is managed and supervised responsibly and proper internal controls and risk management policy and procedures are in place for efficient and effective operations of the Company, safeguarding of assets, compliance with laws and regulations and proper financial reporting in accordance with International Financial Reporting Standards.

Adequacy of Internal Financial Controls

The Board of Directors has established an effective and efficient internal financial control system to ensure effective conduct of company's operation, safeguarding of all assets and compliance with applicable laws and regulations and reliable and timely financial reporting. The Company's internal control system is sound in design and is continually evaluated for effectiveness and adequacy. The Audit Committee through Internal Audit Department ensure the achievement of operational, compliance, risk management and financial reporting and control objectives, safeguarding of the assets of the Company and the shareholders' wealth at all levels within the Company. Annually the Internal Audit performance is reviewed, and the annual Audit Charter and Annual Audit Plan are approved by the Audit Committee. The Audit Committee review material Internal Audit findings, take appropriate action and bring the matter to the attention of the Board where required. Coordination between internal auditors and external auditors facilitates efficiency and contributes to the Company's objectives of reliable financial reporting system and compliance with laws and regulations.

Code of Conduct

The Company's Code of Conduct promotes guidelines on various ethical standards including issues such as conflicts of interest, employee rights, fraud, etc. The Code encourages honesty, integrity and openness in conduct of Company's operations. It contains guidelines for interactions with all stakeholders, including consumers, suppliers, shareholders and partners.

The Code is reviewed annually, and any changes therein are approved by the Board. It is communicated to all associates and is available on the Company's website. The responsibility for day-to-day implementation and monitoring of Code is delegated to the senior management. Breaches or violation of the Code of Conduct are reported to Audit Committee through Internal Auditor.

Management Committee

The Management Committee comprises of senior management headed by Chief Executive Officer (CEO), which ensures that a proper system is developed and implemented across the Company that enable swift and appropriate decision making. It acts in an advisory capacity to the Board, providing recommendations relating to business and other corporate affairs. It is responsible for reviewing and forwarding long-term plans, capital and expense budget development and stewardship of business plans. The Committee meets monthly to review the performance against set targets. CEO also ensures that all decisions and directions given by the Board are properly communicated and implemented.

Significant Features of Directors' Remuneration

The Board of Directors has approved a formal policy for remuneration of executive and non-executive directors depending upon their responsibility in affairs of the Company. The remuneration is commensurate with their level of responsibility and expertise needed to govern the Company successfully and to encourage value addition from them.

Remuneration of executive and non-executive directors is approved by the Board, as recommended by the Human Resource and Remuneration Committee. The Company does not pay any remuneration to non-executive and independent directors except fees for attending the meetings of the Board and its committees. For information on remuneration of directors and CEO, please refer to the notes to the Financial Statements.

Operating & Financial Data for the Last Six Years

Operational and financial data for the last six years is annexed.

Material Changes

There have been no material changes since June 30, 2026 to date of the report and the Company has not entered into any commitment during this period, which would have an adverse impact on the financial position of the Company.

Chairperson's Review

The Chairperson's review included in the Annual Report deals inter alia with the performance and effectiveness of the Board, and performance of the Company for the year ended June 30, 2026. The Directors endorse the contents of the Chairperson's review.

Safeguarding of Records

The Company placed due emphasis for storage and safe custody of its financial records. Access to electronic financial records and documentation has been ensured through implementation of a comprehensive password protected authorization matrix. A record retention policy is also in place for proper documentation and their tracking.

Pattern of Shareholding

The pattern of shareholding as at June 30, 2026 is annexed.

The Directors, executives and their spouse and minor children have made no transactions of the Company's shares during the year, and their shareholding is reported in pattern of shareholding.

Executives mean Chief Executive Officer, Chief Financial Officer, Head of Internal Audit, Company Secretary and other executives (as defined by the Board).

Corporate Social Responsibility

The Company consider social, environmental and ethical matters in the context of overall business environment. The Company is committed to work in the best interests of all the stakeholders, in particular the community in which we live and forms our customer base. A detailed discussion on corporate social responsibility can be found in the sustainability section of this annual report.

Health, Safety and Environment

We strongly believe in maintaining the highest standards in health, safety and environment (HSE) to ensure the wellbeing of the people who work with us as well as of the communities where we operate. The impact of the Company's business on the environment are presented in the sustainability section of this annual report.

Strategic Objectives on ESG

The Board is actively involved and strongly backs the Company's ESG initiatives. The Company's success lies in integrating ESG considerations seamlessly into its strategy. This supports long-term growth, mitigates risks, and cultivates a foundation of trust with stakeholders. The Company's strategic goals encompass eco-friendliness, societal obligations and proficient governance. We are resolute for negative carbon footprints, safeguarding natural resources, promoting green energy and handling waste in an environmental friendly manner. The Company's focal points include promoting diversity, ensuring employee welfare and actively participating in the community. The Company's decision-making is steered by ethical behavior, openness, transparency and prudent risk management. A detailed discussion on ESG can be found in the sustainability section of this annual report.

Business Continuity Plan

As part of Business Continuity Plan, remote disaster recovery sites have been adequately set up for maintaining backup servers and data in case our primary server encounters any issues.

Statutory Auditor of the Company

The present Auditors, Riaz Ahmed & Co., Chartered Accountants, retire and being eligible, offer themselves for re-appointment. The Audit Committee reviewed performance, cost and independence of the external auditors, M/s. Riaz Ahmad & Co., Chartered Accountants and has recommended to the Board their reappointment for the year ending June 30, 2027. Subsequently, Board of Directors has

recommended re-appointment as Auditors of the Company and their remuneration for the year ending June 30, 2027.

Contents of modification in auditors' report

There is no qualification in the external auditors' report for the year ending June 2026 which is annexed in this Annual Report. However, due to accumulated losses the auditor has expressed that the Company might not continue as going concern and unable to realize assets and pay liabilities in normal course of business. The management is of the opinion that due to profitability of the company in its principal line of business for foreseeable future the Company is going concern company.

Changes in nature of business of the Company

During the year there has been no change in the nature of the business of the Company.

Principle Risks and Uncertainty and Risk Management System

The Company is exposed to certain inherent risks and uncertainties related to the environment in which it works and its operations may be affected due to such risks and uncertainties. The continued political polarization, law and order situation, poor infrastructure, increase in fuel and energy prices, international geopolitical conflicts and high inflation has discouraged local and international tourists.

Political stability, restoration of infrastructure and improved law & order are necessary to attract tourists, especially international tourists. The other factors affecting tourism industry are:

- Increase in cost of consumables, particularly fuel cost due to high inflation
- Macro-economic uncertainties which might affect consumer demand
- Increase in existing income tax rates reducing purchasing power
- Increase in / levies of new sales taxes and duties
- Data security and privacy.

The Company takes necessary steps with external and internal stakeholders to manage and mitigate these risks to an appropriate level. Formal risk management framework is in place to assess the risks faced in the context of the broader political, operational and macroeconomic environment. The risk management system identifies risks related to each aspect of business operations. The purpose of risk management is to make informed decisions regarding risks and have processes in place to effectively manage and respond to risks in pursuit of the Company's objectives by maximizing opportunities and minimizing adverse effects.

Business Environment Affecting the Results of the Company

Pakistan is facing climate change resulting in severe weather conditions, like drought, river and flash floods, landslides, storms and cyclones. The impact of climate change result in increased costs of operations and reducing the number of tourists visiting certain destinations. The main elements which are likely to affect the future of the development, performance and position of the company business are:

- Lack of professional tour operators
- Economic uncertainties
- Political Stability
- Poor Infrastructure
- Rising costs of daily consumables and travel cost

Future Outlook

Regional geopolitical tensions and volatility in international energy markets directly threaten the import bill, trade balance, and domestic price stability. However, the stability in the policy rate by the State Bank of Pakistan, and IMF program will provide a reasonable economic environment for FY-27. However, high energy and fuel tariffs will erode household incomes, impacting their purchasing power and will affect tourism business from local customers.

Despite these challenges, your Company is well aligned to take advantage of the situation and is hopeful of future outlook with ensuring reasonable revenue and profit. Due to above constraints the Company is looking for developing new tourism destinations close to populated cities in Pakistan resulting in affordable travelling costs to local customers.

Looking ahead, AKD Hospitality Limited is committed to contribute to Pakistan's economic prosperity and delivering strong shareholders' value by investing in the long-term reliable assets, promoting diversity equality and inclusiveness, improving sustainability to reduce its carbon footprint and water conservation. Health and safety of the employee will remain the top priority of the management in addition to protect and safeguard the interests of its shareholders through capitalization on growth opportunities.

Throughout the year, the Company conducted various assessments to explore the possibilities of creating hotels or resorts in Northern Areas and Coastal Belt. These preliminary studies have indicated a favorable net present value (NPV) for the Company. Presently, the Company is in the process of evaluating various business models to pursue these projects. The Company has identified a promising location for large project near Karachi. The Company is planning to develop new eco-tourism destinations across the country.

Communication

Annual, half yearly and quarterly reports are distributed amongst shareholders within the time specified in the Act. The Company also has a web site, www.akdhospitality.com containing up to date information on Company's activities, financial reports and notices / announcements.

Notices of AGM, Corporate Briefing Sessions, Annual Report, Half yearly and Quarterly Reports and Financial Statements are also available electronically on PUCARS of Pakistan Stock Exchange website.

Acknowledgement

The Board of Directors wishes to express its pleasure and gratefulness to the shareholders for their support and to all the employees of their ongoing dedication and commitment to the Company.

For and on behalf of the Board:



Uzma Piracha
Director

Karachi

Date: October 2, 2026



Huma Khurram Rashid
Director & CEO

ڈائریکٹرز کی رپورٹ

کمپنی کے ڈائریکٹرز کو انتہائی خوشی ہے کہ وہ 30 جون 2026 کو ختم ہونے والے سال کے لیے کمپنی کے آڈٹ شدہ سالانہ مالیاتی بیانات کے ساتھ ڈائریکٹرز کی رپورٹ پیش کر رہے ہیں۔ یہ رپورٹ کمپنیز ایکٹ 2017 (Companies Act, 2017) کی دفعہ 227 کے تحت تیار کی گئی ہے اور اسے 27 اکتوبر 2026 کو ہونے والے کمپنی کے سالانہ عام اجلاس (Annual General Meeting) میں اراکین کے سامنے پیش کیا جائے گا۔

مہمان نوازی (Hospitality) ایک سروس انڈسٹری ہے جس میں ہوٹل، موٹلز، سیاحتی ایجنسیاں، ریسٹوران، رہائش، کھانے پینے کی خدمات، تقریبات کی منصوبہ بندی (event planning)، تھیم پارکس، اور سفر و سیاحت شامل ہیں۔ ہمارا وژن پاکستان میں سب سے زیادہ مسابقتی، مرکوز، معیار پر یقین رکھنے والی اور ترقی پسند کمپنی بننا ہے، جبکہ ہمارا مٹن معیار اور منافع کے ساتھ ساتھ رسک کو کم سے کم کرتے ہوئے شیئر ہولڈرز کے منافع کو زیادہ سے زیادہ بنانا ہے۔

کمپنی کی بنیادی سرگرمیاں (Principal Activities)

کمپنی کا بنیادی کاروبار سیاحت (Tourism) اور مہمان نوازی (Hospitality) کے شعبے سے متعلق ہے، جس میں موٹلز، ڈیسٹینیشن مینجمنٹ کی خدمات، سیاحتی مقامات کی ترقی و تعمیر، اور شروع سے آخر تک (end-to-end) سروس سلوشنز فراہم کرنا شامل ہے۔ جغرافیائی و سیاسی غیر یقینی صورتحال، ایندھن کی بلند قیمتوں اور مہنگائی کی وجہ سے کمزور صارفین کی مانگ کے باوجود، پاکستان کی معیشت میکرو اکنامک استحکام کے آثار دکھا رہی ہے۔ حکومت کی پالیسی اور انتظامی اقدامات نے اعتماد بحال کیا ہے جس سے معاشی سرگرمیوں میں تیزی آئی ہے۔

سال کے دوران، کمپنی نے اپنی بنیادی کاروباری سرگرمیوں سے ہم آہنگ دیگر کمپنیوں کے ساتھ ریٹینر کی بنیاد پر سروس کے معاہدے کرنے میں کامیابی حاصل کی، جس کے نتیجے میں اپنے بنیادی شعبے سے آمدنی حاصل کی۔ سال کے دوران کمپنی نے کراچی کے قریب سندھ کے ساحلی علاقوں میں ایک نئے ایکو ٹورزم (eco-tourism) مقام کی ترقی کے لیے فزیبلٹی اسٹڈیز پر بھی کام کیا ہے۔

آپریٹنگ نتائج (Operating Results)

30 جون 2026 کو ختم ہونے والے سال کے آڈٹ شدہ نتائج کا گزشتہ سال کے اسی عرصے کے ساتھ تقابلی جائزہ درج ذیل ہے:

مالیاتی تفصیلات (روپوں میں)	30 جون 2026	30 جون 2025
لیوی اور ٹیکس سے پہلے خالص منافع / (نقصان)	2,461,689	1,422,953
لیوی اور ٹیکس کے بعد خالص منافع / (نقصان)	1,680,696	1,266,304
کل جامع آمدنی (Total Comprehensive Income)	18,411,653	13,616,832
فی حصص آمدنی (EPS)	0.67	0.51

آمدنی گزشتہ سال کے مقابلے میں مستحکم رہی ہے اور متوقع کریڈٹ لاس کی پروژن سمیت اخراجات میں معمولی کمی آئی ہے۔ مذکورہ بالا کو مدنظر رکھتے ہوئے، پچھلے سال کے مقابلے میں باقاعدہ آپریشنز سے خالص منافع میں کوئی خاص تبدیلی نہیں آئی۔ سرمایہ کاری کی مارکیٹ میں شیئر کی قیمتوں میں تبدیلی کی وجہ سے رواں سال کی دیگر جامع آمدنی میں نمایاں اضافہ ہوا ہے، جس کے نتیجے میں گزشتہ سال کے مقابلے کل جامع آمدنی میں اضافہ ہوا ہے۔

ڈیویڈنڈ (Dividend)

مجموعی نقصانات (accumulated losses) کی وجہ سے، بورڈ نے 30 جون 2026 کو ختم ہونے والے سال کے لیے کوئی ڈیویڈنڈ نہ دینے کا فیصلہ کیا ہے۔

ریزرو فنڈز (Reserve Funds)

مجموعی نقصانات کو مدنظر رکھتے ہوئے، بورڈ نے کسی بھی قسم کے ریزرو فنڈز کی تشکیل کو مؤخر کرنے کا فیصلہ کیا ہے۔

ادائیگیوں میں نابدنگی (Default in Payments)

ٹیکسوں، ڈیوٹیز، لیویز اور چارجز کی مد میں کوئی بھی قانونی ادائیگیاں واجب الادا نہیں ہیں سوائے عام کاروباری روٹین کے جو مالیاتی بیانات میں بیان کی گئی ہیں۔

بورڈ آف ڈائریکٹرز اور اس کی کمیٹیاں

بورڈ آف ڈائریکٹرز

کمپنی نے لسٹڈ کمپنیز (کوڈ آف کارپوریٹ گورننس) ریگولیشنز، 2019 ("دی ریگولیشنز") کی ہدایت پر عمل کیا ہے۔

ڈائریکٹرز کی کل تعداد سات (07) ہے جن میں 5 مرد اور 2 خواتین شامل ہیں۔

بورڈ میں ایک ایگزیکٹو، چار نان ایگزیکٹو ڈائریکٹرز اور دو آزاد ڈائریکٹرز (بشمول دو خواتین ڈائریکٹرز) شامل ہیں۔

کارپوریٹ گورننس کے بہترین اصولوں پر عمل سے بورڈ کے اراکین کی تعداد بہترین ہے اور ان کے پاس مناسب مہارت اور تجربہ موجود ہے۔

منتخب کردہ دو آزاد ڈائریکٹرز کے پاس قابل اطلاق قوانین اور ضوابط کے مطابق اپنے فرائض کو قابلیت کے ساتھ انجام دینے کے لیے ضروری صلاحیتیں، مہارت، علم اور تجربہ موجود ہے۔

چونکہ وہ لاگو قوانین اور ضوابط کے مطابق تمام ضروری تقاضوں کو پورا کرتے ہیں، اس لیے تیسرے آزاد ڈائریکٹر کی تقرری کی ضرورت (warranted) نہیں ہے۔

آڈٹ کمیٹی (Audit Committee)

آڈٹ کمیٹی کارپوریٹ گورننس اور فنانشل رپورٹنگ فریم ورک کے مطابق بورڈ آف ڈائریکٹرز کو ان کی ذمہ داریاں نبھانے میں مدد کرتی ہے۔

یہ کمیٹی تین اراکین پر مشتمل ہے، اور یہ تمام کے تمام نان ایگزیکٹو ڈائریکٹرز ہیں۔ کمیٹی کے دو اراکین (بشمول چیئر پرسن) آزاد ڈائریکٹرز ہیں۔

لسٹڈ کمپنیز (کوڈ آف کارپوریٹ گورننس) کے ضوابط، 2019 ("کوڈ 2019") کی ہدایت کے مطابق، آڈٹ کمیٹی نے انتظامیہ کی غیر موجودگی میں بیرونی آڈیٹرز اور ہیڈ آف انٹرنل آڈٹ سے بھی ملاقات کی۔ چیف ایگزیکٹو آفیسر (CEO) اور چیف فنانشل آفیسر (CFO) نے سال کے دوران منعقد ہونے والے چاروں اجلاسوں میں بطور مہمان (دعوت ملنے پر) شرکت کی۔

ہیومن ریسورس، ریمونریشن، ڈی ای اینڈ آئی کمیٹی (HRRDE&IC)

ہیومن ریسورس اور ریمونریشن کمیٹی انسانی وسائل کی پالیسیوں اور طریقوں کی تشکیل اور ان کے وقتاً فوقتاً جائزے کے سلسلے میں بورڈ آف ڈائریکٹرز کو ان کی ذمہ داریاں نبھانے میں مدد کرتی ہے یہ کمیٹی کلیدی انتظامی عملے کے انتخاب، کارکردگی کے جائزے، معاوضے، کارکردگی کے جائزے، معاوضے اور جانیشینی کی منصوبہ بندی میں بھی بورڈ کی معاونت کرتی ہے۔

سال کے دوران ڈائریورسٹی، ایکویٹی اور انکلوژن گورننس کو اس کمیٹی کے دائرہ کار کے اندر شامل کیا گیا ہے۔ یہ کمیٹی ایک ترقی پسند، جامع کارپوریٹ کلچر کو فروغ دینے کے لیے جامع ڈائریورسٹی، ایکویٹی اور انکلوژن پالیسیاں بنانے، ان کا جائزہ لینے اور انہیں بورڈ کو تجویز کرنے کی ذمہ دار ہے۔ کمیٹی اس بات کو یقینی بناتی ہے کہ کارپوریٹ پالیسیاں قانونی تقاضوں کی تعمیل کرتی ہوں—جیسے کہ بورڈ میں خواتین کی لازمی نمائندگی کو برقرار رکھنا، امتیاز سے پاک پالیسیوں اور مقامی لیبر کے شامل کرنے کا اصول۔

رسک مینجمنٹ اور سسٹینیبلیٹی کمیٹی (Risk Management and Sustainability Committee)

رسک مینجمنٹ کمیٹی، رسک مینجمنٹ کی پالیسیوں اور کنٹرولز کے نفاذ کی نگرانی کرکے، تنظیم کو درپیش خطرات کی نشاندہی کرکے، اور خطرات کو کم کرنے کی حکمت عملی تیار کرکے بورڈ کی مدد کرتی ہے۔ اس کمیٹی میں معاشیات، مالیاتی تجزیہ، اور مالیاتی و آپریشنل رسک مینجمنٹ جیسے مختلف شعبوں کی مہارت رکھنے والے ڈائریکٹرز شامل ہیں۔

گذشتہ سال کی آخری سہ ماہی کے بورڈ اجلاس میں، کمیٹی کو پائیداری (سسٹین ایبلٹی) سے متعلق امور کی اضافی ذمہ داریاں سونپی گئی ہیں۔ کمیٹی ای ایس جی کارکردگی، ابھرتے ہوئے ضوابط کی تعمیل کا فعال طور پر جائزہ لے گی، اور آنے والے سالوں میں لسٹڈ کمپنیز (کوڈ آف کارپوریٹ گورننس) ریگولیشنز، 2019 کے کلاز 10 اے اور پائیداری سے متعلق نئے آئی ایف آر ایس (ایس 1 اور ایس 2) کے مکمل نفاذ کی کو یقینی بنائے گی۔

گورننس میں یہ بہتری شفافیت، جوابدہی اور طویل مدتی قدر کی تخلیق کے ہمارے عزم کو مزید تقویت دیتی ہے۔

نامزدگی کمیٹی کی ذمہ داریاں ضرورت کی بنیاد پر بورڈ آف ڈائریکٹرز کی سطح پر پوری کی جاتی ہیں، لہذا کوئی الگ کمیٹی نہیں بنائی گئی۔

بورڈ اور اس کی کمیٹیوں کے اجلاس

سال کے دوران، بورڈ آف ڈائریکٹرز کے چار اجلاس، ہیومن ریسورس، ریمونریشن اینڈ ڈی ای اینڈ آئی کمیٹی کا ایک اجلاس، اور رسک مینجمنٹ اینڈ سسٹین ایبلٹی کمیٹی کا ایک اجلاس منعقد ہوا۔ ڈائریکٹرز کی حاضری اور لسٹڈ کمپنیوں میں ان کی ڈائریکٹر شپ کی تعداد (بشمول اے کے ڈی ہاسپیٹلٹی لمیٹڈ) درج ذیل ہے:

شمار نمبر	ڈائریکٹر کا نام	DLS*	حیثیت	ED*	ID*	کمٹی کے اراکین			حاضری			
						RMC	HRRC	AC	BOD	RMC	HRRC	AC
1	ندیم صولت صدیقی	1	منتخب (25/10/23)	نہیں	نہیں			-	4/4		-	-
2	محمد صدیق کھوکھر	4	منتخب (25/10/23)	نہیں	ہاں	√	√	√	3/4		1/1	3/4
3	عظمیٰ پراچہ	1	منتخب (25/10/23)	نہیں	ہاں		√	√	4/4		1/1	4/4
4	محمد سہیل	1	منتخب (25/10/23)	نہیں	نہیں	√		-	3/4		1/1	-
5	کنور عدیل زمان	1	منتخب (25/10/23)	نہیں	نہیں	√		-	4/4		1/1	-
6	عامر نذیر دھیدھی	1	منتخب (25/10/23)	نہیں	نہیں		√	√	4/4		-	4/4
7	ہما خرم راشد پراچہ	1	بورڈ کی طرف سے مقرر کردہ (15/08/24)	ہاں	نہیں			-	4/4		-	-

مخففات کی وضاحت

AC آڈٹ کمیٹی **ID** آزاد ڈائریکٹرز **ایگزیکٹو ڈائریکٹرز ED** **لسٹڈ کمپنیوں میں ڈائریکٹر شپ DLS**
بورڈ آف ڈائریکٹرز BOD **رسک مینجمنٹ کمیٹی RMC** **ہیومن ریسورس اینڈ ریمونریشن کمیٹی HRRC**

ڈائریکٹرز کا تربیتی پروگرام (Directors' Training Program)

بورڈ نے درج ذیل ڈائریکٹرز کے لیے ڈائریکٹرز کا تربیتی پروگرام کا بندوبست کیا ہے:

شمار نمبر	ڈائریکٹرز کے نام
1.	جناب ندیم صولت صدیقی
2.	جناب کنور عدیل زمان
3.	محترمہ عظمیٰ پراچہ
4.	جناب محمد صدیق کھوکھر

مندرجہ ذیل ڈائریکٹرز نے ڈائریکٹرز کا تربیتی پروگرام نہیں لیا ہے اور کمپنی ضوابط کے مطابق آنے والے مالی سال میں اس کی تعمیل کو یقینی بنائے گی

شمار نمبر	ڈائریکٹرز کے نام
1.	محترمہ ہما خرم راشد پراچہ
2.	جناب عامر نذیر دھیدھی
3.	جناب محمد سہیل

بورڈ کی کارکردگی کا جائزہ (Board's Performance Review)

نگرانی کے فرائض اور بورڈ کی کارکردگی کا جائزہ ایک مسلسل عمل ہے جس کا جائزہ خود بورڈ لیتا ہے۔ بورڈ کی تشخیص کا ایک تفصیلی سوالنامہ تیار کیا گیا ہے جو ہر سال ڈائریکٹرز کو ان کی رائے کے لیے بھیجا جاتا ہے اور مرتب شدہ نتائج جائزہ لینے اور اس پر مناسب کارروائی کے لیے بورڈ کے اجلاس میں پیش کیے جاتے ہیں۔

تشخیص کے اہم شعبے درج ذیل ہیں:

(الف) بورڈ کی تشکیل اور اس کی تاثیر۔

(ب) بورڈ کی کمیٹیوں کی تشکیل اور ان کا کردار۔

(ج) وژن / مشن کی منصوبہ بندی اور کارپوریٹ ماحول کا قیام۔

(د) معلومات تک رسائی اور رسک مانیٹرنگ۔

(ه) فرائض اور ذمہ داریوں کی انجام دہی۔

(و) انتظامیہ کے ساتھ تعلقات۔

(ز) چیئرپرسن کا کردار اور اپنی کارکردگی کا جائزہ۔

کوڈ 2019 اور عالمی بہترین طریقوں کے مطابق تیار کردہ سالانہ تشخیص کا سوالنامہ کارکردگی کے جائزے کے لیے ڈائریکٹرز کو بھیجا جاتا ہے۔

مکمل شدہ سوالنامے موصول ہونے پر کمپنی سیکرٹری کی طرف سے رازداری کے سخت اصول پر عمل کیا جاتا ہے۔ اس کے بعد ان کا جائزہ لے کر ان شعبوں کی نشاندہی کی جاتی ہے جن میں بہتری کی ضرورت ہے اور اگر کوئی اختلاف رائے ہو تو اسے اجاگر کیا جاتا ہے۔

ڈائریکٹرز کی ذمہ داریوں کا بیان (Statement of Directors' Responsibilities)

ڈائریکٹرز درج ذیل امور کے لیے سیکیورٹس اینڈ ایکسچینج کمیشن آف پاکستان (SECP) کے کارپوریٹ اور فنانشل رپورٹنگ فریم ورک اور کوڈ 2019 کی تعمیل کی تصدیق کرتے ہیں:

(الف) کمپنی کی انتظامیہ کی طرف سے تیار کردہ مالیاتی بیانات، اس کے امور کی حالت بشمول اس کے آپریشنز کے نتائج، کیش فوز اور ایکویٹی میں تبدیلیوں کو منصفانہ طریقے سے پیش کرتے ہیں۔

(ب) کمپنی کی طرف سے اکاؤنٹنگ کی درست کتابیں رکھی گئی ہیں۔

(ج) مالیاتی بیانات کی تیاری میں مناسب اکاؤنٹنگ پالیسیوں کو مستقل طور پر لاگو کیا گیا ہے اور اکاؤنٹنگ کے تخمینے مناسب اور محتاط فیصلے پر مبنی ہیں۔

(د) مالیاتی بیانات کی تیاری میں پاکستان میں لاگو بین الاقوامی مالیاتی رپورٹنگ کے معیارات (IFRS) اور ایکٹ کی ضروریات پر باقاعدہ عمل کیا گیا ہے۔ اس میں کسی بھی انحراف کو مناسب طریقے سے ظاہر اور واضح کیا گیا ہے۔

(ه) انٹرئل کنٹرول کا نظام ڈیزائن میں مستحکم ہے اور اسے مؤثر طریقے سے نافذ اور مانیٹر کیا گیا ہے۔ نظام کو مزید مضبوط بنانے اور نظام میں بہتری لانے کے مقصد کے لیے انٹرئل کنٹرولز کی نگرانی کا عمل مستقل طور پر جاری رہتا ہے۔

(و) کمپنی کے بطور گوننگ کنسرن (going concern) جاری رہنے کی صلاحیت پر کوئی خاص شبہات موجود نہیں ہیں۔

(ز) ہمارے پاس بورڈ آف ڈائریکٹرز کے ارکان پر مشتمل آڈٹ، ہیومن ریسورس، ریمونریشن اینڈ ڈی ای آئی اور رسک مینجمنٹ اینڈ سسٹین ایبلٹی کمیٹیاں موجود ہیں۔ ان کمیٹیوں کے اراکین کا انتخاب بورڈ لاگو قوانین اور ضوابط کی تعمیل کو یقینی بناتے ہوئے کرتا ہے۔

(ح) بورڈ آف ڈائریکٹرز نے وژن اور مشن کا بیان اور کارپوریٹ حکمت عملی کا بیان منظور کر لیا ہے۔

(ط) کارپوریٹ گورننس کے بہترین طریقوں سے کوئی بڑا انحراف نہیں ہوا ہے، جیسا کہ کوڈ 2019 اور پاکستان اسٹاک ایکسچینج کے لسٹنگ ریگولیشنز میں تفصیل سے بتایا گیا ہے۔

کارپوریٹ گورننس کے طریقے (Corporate Governance Practices)

کمپنی کا بورڈ آف ڈائریکٹرز اچھے کارپوریٹ گورننس کے اصولوں پر کاربند ہے، اور سینئر مینجمنٹ کے ذریعے پوری کمپنی میں اس کو فروغ دیا جاتا ہے۔ اسٹیک ہولڈرز کی توقع ہے کہ کمپنی کا انتظام ذمہ داری کے ساتھ چلایا جائے اور کمپنی کے مؤثر آپریشنز، اثاثوں کے تحفظ، قوانین کی تعمیل، اور بین الاقوامی مالیاتی رپورٹنگ کے معیارات کے مطابق مالیاتی رپورٹنگ کے لیے مناسب انٹرئل کنٹرولز اور رسک مینجمنٹ کی پالیسیاں موجود ہوں۔

مناسب داخلی مالیاتی کنٹرولز (Adequacy of Internal Financial Controls)

بورڈ آف ڈائریکٹرز نے کمپنی کے آپریشنز کے مؤثر انعقاد، تمام اثاثوں کے تحفظ، لاگو قوانین و ضوابط کی تعمیل، اور قابل اعتماد و بروقت مالیاتی رپورٹنگ کو یقینی بنانے کے لیے ایک مؤثر اور کارآمد داخلی مالیاتی کنٹرول کا نظام قائم کیا ہے۔ کمپنی کا داخلی کنٹرول کا نظام ڈیزائن کے لحاظ سے مستحکم ہے اور اس کی تاثیر اور مناسبت کا مسلسل جائزہ لیا جاتا ہے۔

آڈٹ کمیٹی، انٹرئل آڈٹ ڈپارٹمنٹ کے ذریعے، آپریشنز، لاگو قوانین و ضوابط کی تعمیل، رسک مینجمنٹ، مالیاتی رپورٹنگ اور کنٹرول کے مقاصد کے حصول، کمپنی کے اثاثوں اور کمپنی کے اندر تمام سطحوں پر شیئر ہولڈرز کے سرمائے کے تحفظ کو یقینی بناتی ہے۔ سالانہ بنیادوں پر انٹرئل آڈٹ کی کارکردگی کا جائزہ لیا جاتا ہے، اور سالانہ آڈٹ چارٹر اور سالانہ آڈٹ پلان کی منظوری آڈٹ کمیٹی دیتی ہے۔ آڈٹ کمیٹی اندرونی آڈٹ کے اہم نتائج کا جائزہ لیتی ہے، مناسب کارروائی کرتی ہے، اور جہاں ضرورت ہو اس معاملے کو بورڈ کی توجہ میں لاتی ہے۔

اندرونی آڈیٹرز اور بیرونی آڈیٹرز کے درمیان باہمی تعاون اور ایک قابل اعتماد مالیاتی رپورٹنگ کے نظام اور قوانین و ضوابط کی تعمیل کو آسان بنا کر کمپنی کے مقاصد میں اپنا حصہ ڈالتا ہے۔

ضابطہ اخلاق (Code of Conduct)

کمپنی کا ضابطہ اخلاق مختلف اخلاقی معیارات پر رہنما اصول فراہم کرتا ہے جن میں مفادات کا ٹکراؤ، ملازمین کے حقوق، دھوکہ دہی (فراڈ) وغیرہ جیسے مسائل شامل ہیں۔ یہ ضابطہ کمپنی کے کاموں اور آپریشنز میں ایمانداری، دیانت داری اور کھلے پن کی حوصلہ افزائی کرتا ہے۔ اس میں تمام اسٹیک ہولڈرز کے ساتھ معاملات طے کرنے کے لیے رہنما اصول شامل ہیں، جن میں صارفین، سپلائرز، شیئر ہولڈرز اور شراکت دار (پارٹنرز) شامل ہیں۔

اس ضابطے کا سالانہ بنیادوں پر جائزہ لیا جاتا ہے، اور اس میں کی جانے والی کسی بھی تبدیلی کی منظوری بورڈ کی طرف سے دی جاتی ہے۔ یہ تمام متعلقہ افراد اور ملازمین تک پہنچایا جاتا ہے اور اس سالانہ رپورٹ کے ایک حصے کے طور پر کمپنی کی ویب سائٹ پر بھی دستیاب ہے۔ ضابطہ اخلاق کے روزمرہ نفاذ اور اس کی نگرانی کی ذمہ داری سینئر مینجمنٹ کو سونپی گئی ہے۔ ضابطہ اخلاق کی کسی بھی قسم کی خلاف ورزی کی رپورٹ انٹرنل آڈیٹر کے ذریعے آڈٹ کمیٹی کو دی جاتی ہے۔

مینجمنٹ کمیٹی

مینجمنٹ کمیٹی چیف ایگزیکٹو آفیسر کی سربراہی میں سینئر مینجمنٹ پر مشتمل ہے، جو اس بات کو یقینی بناتی ہے کہ پوری کمپنی میں ایک ایسا مناسب نظام وضع اور نافذ کیا جائے جو فوری اور مناسب فیصلہ سازی کو ممکن بنائے۔ یہ بورڈ کے لیے ایک مشاورتی حیثیت میں کام کرتی ہے، اور کاروبار اور دیگر کارپوریٹ امور سے متعلق سفارشات فراہم کرتی ہے۔ یہ طویل مدتی منصوبوں، سرمائے اور اخراجات کے بجٹ کی تیاری، اور کاروباری منصوبوں کی نگرانی کرنے، ان کا جائزہ لینے اور بورڈ کو بھیجنے کی ذمہ دار ہے۔ مقرر کردہ اہداف کے مقابلے میں کارکردگی کا جائزہ لینے کے لیے کمیٹی کا اجلاس ماہانہ بنیادوں پر ہوتا ہے۔ سی ای او اس بات کو بھی یقینی بناتی ہیں کہ بورڈ کی طرف سے دیے گئے تمام فیصلوں اور ہدایات کو مناسب طریقے سے دیگر عملے تک پہنچایا جائے اور ان پر عمل درآمد کیا جائے۔

ڈائریکٹرز کے معاوضے کے اہم نکات

بورڈ آف ڈائریکٹرز نے کمپنی کے معاملات میں ایگزیکٹو اور نان ایگزیکٹو ڈائریکٹرز کی ذمہ داریوں کی بنیاد پر ان کے معاوضے کی ایک باقاعدہ پالیسی کی منظوری دی ہے۔ یہ معاوضہ ان کی ذمہ داری کی سطح اور کمپنی کو کامیابی سے چلانے اور ان کی جانب سے ویلیو ایڈیشن کی حوصلہ افزائی کے لیے درکار مہارت کے عین مطابق ہے۔

ایگزیکٹو اور نان ایگزیکٹو ڈائریکٹرز کے معاوضے کی منظوری بورڈ کی جانب سے ہیومن ریسورس اینڈ ریمونریشن کمیٹی کی سفارش پر دی جاتی ہے۔ کمپنی نان ایگزیکٹو اور آزاد ڈائریکٹرز کو بورڈ اور اس کی کمیٹیوں کے اجلاسوں میں شرکت کی فیس کے علاوہ کوئی اور معاوضہ ادا نہیں کرتی۔ ڈائریکٹرز اور سی ای او کے معاوضے کے بارے میں معلومات کے لیے، براہ کرم مالیاتی بیانات کے نوٹس سے رجوع کریں۔

پچھلے چھ سالوں کا آپریٹنگ اور مالیاتی ڈیٹا (Financial & Operating Data for last 6 years)

پچھلے چھ سالوں کا آپریشنل اور مالیاتی ڈیٹا منسلک ہے۔

اہم تبدیلیاں (Material Changes)

30 جون 2026 سے لے کر رپورٹ کی تاریخ تک کوئی مادی یا اہم تبدیلیاں نہیں ہوئی ہیں۔ کمپنی نے اس عرصے کے دوران کوئی ایسا معاہدہ یا کمٹمنٹ نہیں کی ہے جس کا کمپنی کی مالی پوزیشن پر منفی یا برا اثر پڑے۔

چیئرپرسن کا جائزہ (Chairperson's Review)

سالانہ رپورٹ میں شامل چیئرپرسن کے جائزے میں دیگر امور کے ساتھ ساتھ بورڈ کی کارکردگی اور اس کے مؤثر ہونے، 30 جون 2026 کو ختم ہونے والے سال کے لیے کمپنی کی کارکردگی پر بات کی گئی ہے۔ ڈائریکٹرز، چیئرپرسن کے جائزے کے مندرجات کی مکمل توثیق کرتے ہیں۔

ریکارڈ کا تحفظ (Safeguarding of Records)

کمپنی نے اپنے مالیاتی ریکارڈ کو محفوظ رکھنے اور ان کی مناسب دیکھ بھال پر خاص زور دیا ہے۔ لیکٹرانک مالیاتی ریکارڈز اور دستاویزات تک رسائی کو ایک جامع پاس ورڈ سے محفوظ اتھورائزیشن میٹرکس کے نفاذ کے ذریعے یقینی بنایا گیا ہے تاکہ صرف مجاز افراد ہی ان تک رسائی حاصل کر سکیں۔ مناسب دستاویزات اور ان کی ٹریکنگ کے لیے ایک ریکارڈ محفوظ رکھنے کی پالیسی بھی موجود ہے۔

شینر ہولڈنگ کا پیٹرن (Pattern of Shareholding)

30 جون 2026 تک شینر ہولڈنگ کا پیٹرن رپورٹ کے ساتھ منسلک ہے۔

ڈائریکٹرز، ایگزیکٹوز اور ان کی شریک حیات اور نابالغ بچوں نے سال کے دوران کمپنی کے شینرز کا کوئی لین دین نہیں کیا ہے، اور ان کی شینر ہولڈنگ کی تفصیل شینر ہولڈنگ کے پیٹرن میں درج کی گئی ہے۔

ایگزیکٹوز سے مراد چیف ایگزیکٹو آفیسر، چیف فنانشل آفیسر، ہیڈ آف انٹرنل آڈٹ، کمپنی سیکرٹری اور دیگر ایگزیکٹوز ہیں (جیسا کہ بورڈ کی طرف سے تعریف کی گئی ہے)۔

کارپوریٹ سماجی ذمہ داری (Corporate Social Responsibility)

کمپنی مجموعی کاروباری ماحول کے تناظر میں سماجی، ماحولیاتی اور اخلاقی معاملات کو مدنظر رکھتی ہے۔ کمپنی تمام اسٹیک ہولڈرز، خاص طور پر اس کمیونٹی جس میں ہم رہتے ہیں اور جو ہمارے صارفین پر مشتمل ہے، کے بہترین مفاد میں کام کرنے کے لیے پرعزم ہے۔ کارپوریٹ سماجی ذمہ داری پر تفصیلی بحث اس سالانہ رپورٹ کے پائیداری (سسٹین ایبلٹی) کے سیکشن میں دیکھی جا سکتی ہے۔

صحت، حفاظت اور ماحول (Health, Safety and Environment)

ہم اپنے ساتھ کام کرنے والے لوگوں کے ساتھ ساتھ ان کمیونٹیز (جہاں ہم کام کرتے ہیں) کی فلاح و بہبود کو یقینی بنانے کے لیے صحت، حفاظت اور ماحول (ایچ ایس ای) کے اعلیٰ ترین معیارات کو برقرار رکھنے پر پختہ یقین رکھتے ہیں۔

ماحول پر کمپنی کے کاروبار کے اثرات اس سالانہ رپورٹ کے سسٹین ایبلٹی (پائیداری) کے سیکشن میں پیش کیے گئے ہیں۔

ای ایس جی (ESG) پر اسٹریٹجک مقاصد

بورڈ فعال طور پر شامل ہے اور کمپنی کے ای ایس جی اقدامات کی بھرپور حمایت کرتا ہے۔ کمپنی کی کامیابی ای ایس جی کے پہلوؤں کو اپنی حکمت عملی میں بغیر کسی رکاوٹ کے ضم کرنے میں مضمر ہے۔ یہ طویل مدتی ترقی کا ضامن ہے، خطرات کو کم کرتا ہے، اور اسٹیک ہولڈرز کے ساتھ اعتماد کی بنیاد کو فروغ دیتا ہے۔ کمپنی کے اسٹریٹجک مقاصد میں ماحول دوستی، سماجی ذمہ داریاں اور مؤثر طرز انتظام شامل ہیں۔ ہم کاربن کے اخراج کو ختم کرنے (نیگیٹو کاربن فٹ پرنٹس)، قدرتی وسائل کے تحفظ، ماحول دوست توانائی (گرین انرجی) کے فروغ اور کچرے کو ماحول دوست طریقے سے ٹھکانے لگانے کے لیے پرعزم ہیں۔ کمپنی کی توجہ کے اہم نکات میں تنوع کو فروغ دینا، ملازمین کی فلاح و بہبود کو یقینی بنانا اور کمیونٹی کے کاموں میں فعال طور پر حصہ لینا شامل ہیں۔ کمپنی کا فیصلہ سازی کا عمل اخلاقی رویے، کھلے پن، شفافیت اور محتاط رسک مینجمنٹ کے تابع ہے۔ ای ایس جی پر تفصیلی بحث اس سالانہ رپورٹ کے پائیداری (sustainability) کے حصے میں دیکھی جا سکتی ہے۔

بزنس کنٹینیوٹی پلان (کاروباری تسلسل کا منصوبہ)

بزنس کنٹینیوٹی پلان کے حصے کے طور پر، اگر ہمارے بنیادی (پرائمری) سرور کو کسی بھی مسئلے کا سامنا کرنا پڑتا ہے، تو بیک اپ سرورز اور ڈیٹا کو برقرار رکھنے کے لیے دوسرے مقامات پر ڈیزاسٹر ریکوری سائنٹس (بحالی کے مراکز) مناسب طریقے سے قائم کی گئی ہیں۔

کمپنی کے قانونی آڈیٹر (Statutory Auditor)

موجودہ آڈیٹرز، ریاض احمد اینڈ کمپنی، چارٹرڈ اکاؤنٹنٹس، اپنی مدت پوری ہونے پر ریٹائر ہو رہے ہیں اور اہل ہونے کی بنا پر، دوبارہ تقرری کے لیے خود کو پیش کرتے ہیں۔ آڈٹ کمیٹی نے بیرونی آڈیٹرز، میسرز ریاض احمد اینڈ کمپنی، چارٹرڈ اکاؤنٹنٹس کی کارکردگی، لاگت اور خودمختاری کا جائزہ لیا اور بورڈ کو 30 جون 2027 کو ختم ہونے والے سال کے لیے ان کی دوبارہ تقرری کی سفارش کی ہے۔ بعد ازاں، بورڈ آف ڈائریکٹرز نے 30 جون 2027 کو ختم ہونے والے سال کے لیے کمپنی کے آڈیٹرز کے طور پر ان کی دوبارہ تقرری اور ان کے معاوضے کی بھی سفارش کی ہے۔

آڈیٹرز کی رپورٹ میں تبدیلی (ترمیم) کے مندرجات

اس سالانہ رپورٹ کے ساتھ منسلک جون 2026 کو ختم ہونے والے سال کے لیے بیرونی آڈیٹرز کی رپورٹ میں کوئی اعتراض (qualification) نہیں ہے۔ تاہم، جمع شدہ نقصانات کی وجہ سے آڈیٹر نے یہ خدشہ ظاہر کیا ہے کہ شاید کمپنی مستقل چلنے والے کاروبار (going concern) کے طور پر اپنا وجود برقرار نہ رکھ سکے اور معمول کے کاروباری حالات میں اپنے اثاثوں کو نقد میں تبدیل کرنے اور واجبات (liabilities) ادا کرنے کے قابل نہ رہے۔ انتظامیہ کی یہ رائے ہے کہ مستقبل قریب میں اپنے بنیادی کاروبار میں منافع بخش ہونے کی وجہ سے، کمپنی ایک جاری رہنے والا کاروبار (going concern company) ہے۔

کمپنی کے کاروبار کی نوعیت میں تبدیلیاں

سال کے دوران کمپنی کے کاروبار کی نوعیت میں کوئی تبدیلی نہیں آئی ہے۔

بنیادی خطرات، غیر یقینی صورتحال اور رسک مینجمنٹ سسٹم

کمپنی کو اس ماحول کے حوالے سے بعض فطری خطرات اور غیر یقینی صورتحال کا سامنا ہے جس میں یہ کام کرتی ہے، اور ان خطرات اور غیر یقینی صورتحال کی وجہ سے اس کے آپریشنز متاثر ہو سکتے ہیں۔ مسلسل سیاسی کشیدگی، امن و امان کی صورتحال، ناقص انفراسٹرکچر، ایندھن اور توانائی کی قیمتوں میں اضافہ، بین الاقوامی جغرافیائی و سیاسی تنازعات اور بلند افراط زر (مہنگائی) نے مقامی اور بین الاقوامی سیاحوں کی حوصلہ شکنی کی ہے۔

سیاحوں، بالخصوص بین الاقوامی سیاحوں کو راغب کرنے کے لیے سیاسی استحکام، انفراسٹرکچر کی بحالی اور امن و امان میں بہتری ضروری ہے۔ سیاحت کی صنعت کو متاثر کرنے والے دیگر عوامل درج ذیل ہیں:

- روزمرہ استعمال کی اشیاء کی لاگت میں اضافہ، خاص طور پر بلند مہنگائی کے باعث ایندھن کی قیمت میں اضافہ
- میکرو اکنامک (وسیع تر معاشی) غیر یقینی صورتحال صارفین کی طلب کو متاثر کر سکتی ہے
- موجودہ انکم ٹیکس کی شرحوں میں اضافہ سے قوت خرید کم ہو رہی ہے
- نئے سبیلز ٹیکس اور ڈیوٹیز کا نفاذ / یا ان میں اضافہ
- ڈیٹا کی سیکیورٹی اور پرائیویسی (رازداری)

کمپنی ان خطرات کو مناسب حد تک سنبھالنے اور کم کرنے کے لیے اندرونی اور بیرونی اسٹیک ہولڈرز کے ساتھ مل کر ضروری اقدامات کرتی ہے۔ وسیع تر سیاسی، آپریشنل اور معاشی ماحول کے تناظر میں درپیش خطرات کا جائزہ لینے کے لیے ایک باقاعدہ رسک مینجمنٹ فریم ورک موجود ہے۔ یہ رسک مینجمنٹ سسٹم کاروباری آپریشنز کے ہر پہلو سے متعلق خطرات کی

نشاندهی کرتا ہے۔ رسک مینجمنٹ کا مقصد خطرات کے حوالے سے باخبر فیصلے کرنا اور ایسے عمل کو نافذ کرنا ہے تاکہ مواقع کو زیادہ سے زیادہ بڑھا کر اور منفی اثرات کو کم کر کے، کمپنی کے مقاصد کے حصول کی راہ میں خطرات کا مؤثر طریقے سے انتظام کیا جا سکے اور ان سے نمٹا جا سکے۔

کمپنی کے نتائج کو متاثر کرنے والا کاروباری ماحول

پاکستان کو موسمیاتی تبدیلیوں کا سامنا ہے جس کے نتیجے میں شدید موسمی حالات پیدا ہو رہے ہیں، جیسے کہ خشک سالی، دریاؤں اور اچانک آنے والے سیلاب، لینڈ سلائیڈنگ، طوفان اور سمندری طوفان (سائیکلون)۔ موسمیاتی تبدیلیوں کے اثرات کے نتیجے میں آپریشنل لاگت میں اضافہ ہوتا ہے اور بعض مقامات کا رخ کرنے والے سیاحوں کی تعداد کم ہو جاتی ہے۔ وہ اہم عناصر جو کمپنی کے کاروبار کی مستقبل کی ترقی، کارکردگی اور حیثیت کو ممکنہ طور پر متاثر کر سکتے ہیں، درج ذیل ہیں:

- پیشہ ور ٹور آپریٹرز کی کمی
- معاشی غیر یقینی صورتحال
- سیاسی استحکام
- ناقص انفراسٹرکچر
- روزمرہ استعمال کی اشیاء اور سفری اخراجات کی بڑھتی ہوئی قیمتیں

مستقبل کا منظر نامہ (Future Outlook)

علاقائی جغرافیائی و سیاسی تناؤ اور بین الاقوامی توانائی کی منڈیوں میں عدم استحکام براہ راست درآمدی بل، تجارتی توازن، اور مقامی قیمتوں کے استحکام کے لیے خطرہ ہیں۔ تاہم، اسٹیٹ بینک آف پاکستان کی جانب سے پالیسی ریٹ میں استحکام اور آئی ایم ایف (IMF) پروگرام مالی سال 27 (FY-27) کے لیے ایک مناسب معاشی ماحول فراہم کریں گے۔ تاہم، توانائی اور ایندھن کے بھاری نرخوں (ٹیرف) سے گھریلو آمدنی کم ہوگی، جس سے ان کی قوت خرید متاثر ہوگی اور مقامی صارفین کی جانب سے سیاحت کے کاروبار پر اثر پڑے گا۔

ان چیلنجز کے باوجود، آپ کی کمپنی اس صورتحال سے فائدہ اٹھانے کے لیے مکمل طور پر تیار ہے اور معقول آمدنی اور منافع کو یقینی بناتے ہوئے مستقبل کے حوالے سے پُر امید ہے۔ مذکورہ بالا رکاوٹوں کی وجہ سے، کمپنی پاکستان کے گنجان آباد شہروں کے قریب نئے سیاحتی مقامات تیار کرنے پر غور کر رہی ہے جس کے نتیجے میں مقامی صارفین کے لیے سفری اخراجات قابل برداشت ہو سکیں گے۔

مستقبل کو دیکھتے ہوئے، اے کے ڈی ہاسپٹلٹی لمیٹڈ (AKD Hospitality Limited) طویل مدتی قابل اعتماد اثاثوں میں سرمایہ کاری کرنے، تنوع، مساوات اور شمولیت کو فروغ دینے، اور کاربن کے اخراج کو کم کرنے اور پانی کے تحفظ کے لیے پائیداری (sustainability) کو بہتر بنا کر پاکستان کی معاشی خوشحالی میں حصہ ڈالنے اور حصص یافتگان (شیئر ہولڈرز) کو بہترین ویلیو فراہم کرنے کے لیے پرعزم ہے۔ ترقی کے مواقعوں سے فائدہ اٹھا کر اپنے شیئر ہولڈرز کے مفادات کے تحفظ کے ساتھ ساتھ، ملازمین کی صحت اور حفاظت انتظامیہ کی اولین ترجیح رہے گی۔

سال بھر کے دوران، کمپنی نے شمالی علاقہ جات اور ساحلی پٹی (کوسٹل بیلٹ) میں ہوٹل یا ریزورٹس بنانے کے امکانات تلاش کرنے کے لیے مختلف جائزے لیے۔ ان ابتدائی مطالعات نے کمپنی کے لیے ایک سازگار نیٹ پریزنٹ ویلیو (NPV) کی نشاندهی کی ہے۔ فی الحال، کمپنی ان منصوبوں کو آگے بڑھانے کے لیے مختلف کاروباری ماڈلز کا جائزہ لے رہی ہے۔ کمپنی نے کراچی کے قریب ایک بڑے منصوبے کے لیے ایک بہترین اور امید افزا مقام کی نشاندهی کی ہے۔ کمپنی ملک بھر میں نئے ایکو ٹورازم (ماحول دوست سیاحت) کے مقامات تیار کرنے کی منصوبہ بندی کر رہی ہے۔

مواصلات (Communication)

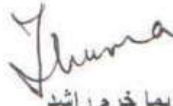
سالانہ، ششماہی اور سہ ماہی رپورٹیں ایکٹ (قانون) میں مقرر کردہ وقت کے اندر شیئر ہولڈرز میں تقسیم کی جاتی ہیں۔ کمپنی کی ایک ویب سائٹ www.akdhospitality.com بھی ہے جس میں کمپنی کی سرگرمیوں، مالیاتی رپورٹس اور نوٹسز / اعلانات کے بارے میں تازہ ترین معلومات موجود ہوتی ہیں۔

سالانہ اجلاس عام (AGM) کے نوٹسز، کارپوریٹ بریفنگ سیشنز، سالانہ رپورٹس، ششماہی اور سہ ماہی رپورٹس اور مالیاتی گوشوارے پاکستان اسٹاک ایکسچینج کی ویب سائٹ کے 'پکارز' (PUCARS) سسٹم پر الیکٹرانک طور پر بھی دستیاب ہیں۔

اظہار تشکر

بورڈ آف ڈائریکٹرز شیئر ہولڈرز کے تعاون پر ان کے لیے اپنی مسرت اور ممنونیت کا اظہار کرتا ہے، اور کمپنی کے لیے تمام ملازمین کی مسلسل لگن اور سچی وابستگی کا شکریہ ادا کرتا ہے۔

بورڈ آف ڈائریکٹرز کی جانب سے:


بما خرم راشد
(چیف ایگزیکٹو آفیسر)


عظمیٰ پراچہ
(ڈائریکٹر)

کراچی

تاریخ: 2 اکتوبر 2026

CODE OF CONDUCT

Introduction

a) *Purpose*

The Code of Conduct serves as a guiding framework for all employees, management, suppliers and stakeholders at AKD Hospitality Limited. It reflects our commitment to ethical behavior, professionalism, and respect within the hospitality industry.

b) *Commitment to ethical behavior*

At AKD Hospitality Limited, we are dedicated to fostering a culture of ethical behavior and integrity in all aspects of our operations. This commitment is central to our mission and reflects our core values.

c) *Applicability*

This Code is applicable to all employees, management and the members of the Board of Directors.

Core Principles

a) *Customers First*

- Always prioritize the comfort, safety, and satisfaction of our customers.
- Respond promptly and effectively to customer inquiries and concerns.

b) *Integrity and Honesty*

- Conduct all business dealings with honesty and transparency.
- Avoid conflicts of interest and disclose any potential conflicts immediately.

c) *Respect and Fairness*

- Treat all customers, colleagues, and partners (suppliers) with dignity and respect, regardless of their background.
- Promote a diverse and inclusive environment.

d) *Accountability*

- Taking responsibility for actions and decisions

e) *Excellence*

- Striving for Highest Quality in our work

Compliance with Laws and Regulations

- Adhere to all local, state, and federal laws governing the hospitality industry.
- Stay informed about regulations related to health, safety, and labor standards.
- Reporting violations or suspected violation to the law
- Seek guidance from guidelines prepared by legal and compliance department

Conflict of Interest

- A conflict of interest occurs when an individual's personal interests —whether financial, familial, or otherwise— which could potentially interfere with their professional responsibilities and obligations to the organization. It can lead to biased decision-making and undermine trust within the workplace.
- Employees and Directors should disclose the conflict of interest and seek review and approval ensuring transparency, and refrain from being the part of decision making or influencing the professional judgement of others.

Confidentiality

- Protecting confidential information is crucial for maintaining the integrity, trust, and success of any organization.
- Do not share personal information of customers, employees and all stakeholders without their consent.
- Do not share company's secret information and documents

Sustainability and Environmental Responsibility

- Commit to sustainable practices that minimize environmental impact.
- Encourage customers and employees and suppliers to participate in eco-friendly initiatives.

Fair Dealing

- Commitment to fair competition and ethical practices.
- Prohibition against bribery, corruption, and unethical conduct in business dealings.

Respect in the Workplace

- Commitment to a diverse and inclusive workplace.
- Prohibition against harassment, discrimination, and retaliation especially compliance with Protection against harassment of women at workplace Act.
- Encouragement of open communication and collaboration.

Professionalism

- Maintain a professional demeanor at all times, including appropriate attire and behavior.
- Foster a positive work environment through teamwork and collaboration.

Health and Safety

- Prioritize the health and safety of customers and employees by following established safety protocols.
- Report any hazards or unsafe conditions immediately.

Responsiveness to Feedback

- Encourage and welcome feedback from customers and employees to improve our services.
- Address complaints and suggestions promptly and constructively.

Alcohol and Substance Use

- Follow company policies regarding the prohibition of alcohol service and consumption.
- Maintain a drug-free workplace and report any violations.

Corporate Social Responsibility

- The Company is Committed to ethical business practices that consider social, environmental, and economic impacts.

- By providing employment and education encourage local community involvement with the company to achieve its sustainability efforts.

Whistleblowing

- Employees are encouraged to report any suspected violations of this Code of Conduct to their supervisor and Head of Internal Audit Department by email Complain@akdhospitality.com or WhatsApp 03322244396.
- All the stakeholders are encouraged to report violation of the Code of Conduct to the Head of Internal Audit.
- Whistleblower protections will be provided to ensure confidentiality and prevent retaliation.

Harassment of Women at Workplace

- Employees and associates (including suppliers) are encouraged to report any suspected of Harassment of Women to:
 1. Immediate supervisors,
 2. HR department (0333-8867074), or
 3. HR & Remuneration Committee of the Board hrcommittee@akdhospitality.com
- Whistleblower protections will be provided to ensure confidentiality and prevent retaliation.

Commitment to Continuous Improvement

We strive for excellence in all aspects of our operations and will regularly review our Code of Conduct to ensure it aligns with best practices in the hospitality industry.

Conclusion and Acknowledgement

Each Employee should acknowledge their understanding and commitment to the Code of Conduct. By adhering to this Code of Conduct, every member of AKD Hospitality Limited contributes to a culture of integrity, respect, and excellence, ensuring a positive experience for our customers and a fulfilling workplace for our employees.

SUSTAINABILITY

The Company has adopted almost all relevant Sustainable Development Goals in its strategic planning and have prioritized our actions and goals where our business activities will have biggest impact.

Goal	What it means to us	Examples of our contribution
 End Poverty and Hunger in our localities  	We work to alleviate all kinds of poverty in our area of operations by employment, partnership and education	We plan to work in partnership with communities to create business opportunities. Helping and educating communities to work to improve environment while generate livelihood and food for themselves.
 Ensure healthy lives and promote wellbeing	We aspire to provide a safe working environment to all our employees and guests and to provide them access to facilities and activities to improve their well being	Our dedicated HSE function ensures that our operations comply with the best practices of Occupational Health, Safety and Environment. Promote healthy activities at our facilities to enhance wellbeing of our guests and employees
 Gender equality and empower Women and Reduce Cast and Class inequality 	We desire to provide fair opportunities to both women and men from all casts and background, create equal opportunities and provide equal compensation to all.	We take pride in being an equal opportunity employer and we promote gender diversity at all the levels. We provide same opportunities with equal compensation and benefits to our employees regardless of gender, class and cast background. We have women representation at all levels including Senior Management and the Board of Directors. We have policies in place that promote harassment-free work place for our female employees.

6 CLEAN WATER AND SANITATION 	Ensure availability and Sustainable management of water and sanitation for all	To embed the ideology of water conservation in our business strategies in order to conserve the natural capital for a sustainable future	We believe water is a valuable resource in our industry and will ensure optimum use of water through recycling for gardening, foresting, and other purposes. We plan to ensure that water resources are not contaminated by our activities.
7 AFFORDABLE AND CLEAN ENERGY 	Renewable, sustainable clean energy	Maximum use of clean energy at the Company's facilities.	We plan to generate maximum energy using solar and wind power sources at our facilities
8 DECENT WORK AND ECONOMIC GROWTH 	Decent Work Environment and Growth for Staff	The Company intends to provide Decent Work Environment for all Class of employees and ensure their growth	Plant to provide ethical and vocational training to all staff Regular assessment of performance for the growth of employees
9 INDUSTRY, INNOVATION AND INFRASTRUCTURE 	Innovation with Ecofriendly and healthy activities	Identification of potential business opportunities using innovative business ideas and plans	We strive to provide innovative ecofriendly and healthy recreational activities at our facilities
11 SUSTAINABLE CITIES AND COMMUNITIES 	Promote inclusive and sustainable communities	We aim at ensuring sustainable growth for all stake holders including local communities	Work with local communities and staff and guests for the improvement of natural beauty and carrying out ecofriendly activities
13 CLIMATE ACTION 	Aiming to be Carbon negative company	We aim at taking action to positively affect climate through our activities	By applying principals of clean energy, recycling and plantation in our facilities and surrounding area we aim to positively influence climate through our activities.
14 LIFE BELOW WATER 	Conserve and Sustainably use water resources	Zero marine and river pollution	The company plan to eliminate the disposal of waste water through recycle and reuse.
15 LIFE ON LAND 	Conserve all forms of life on land	Protecting and restoring ecosystems & biodiversity, sustainably managing forests	The Company plans to restore the ecosystems and bio diversity at or around facilities by building lakes, forest, plantations suitable for inhabitation of animals and birds.

Environment Social and Governance (ESG)

ESG is a system for measuring the sustainability of a company in three specific categories: environmental, social and governance. It has developed into a broad framework that addresses key aspects including environmental and social impact, as well as how governance structures can be changed to enhance stakeholder well-being. We believe unwaveringly that stakeholder value maximization in Hospitality Business is only possible on a long-term basis by implementing best-in-class ESG protocols and therefore, ESG remains a key dimension in our strategic decision making. Alongside on the path to growth, we also continue upon our journey of Excellence and building Enterprise of the Future, by delivering on our Environment Social and Governance agenda.

E in ESG refers to the environmental aspects of a Company's operations and practices. It involves evaluating how a company interacts with and impacts the natural world. Sustainability revolves around the environment, which has been integrated into corporate values. The Company duly complies with the environmental laws and is continuously working to improve the environmental management system.

S in ESG stands for the social aspects of a company's actions. This involves how the company treats its employees, communities and other stakeholders. The Company aims to prioritize the health, wellness and education of people, and promotes a healthy work-life balance for its associates. The Company's social responsibility is fulfilled by following relevant laws and guidelines and by managing its social, economic and environmental impact effectively.

G in ESG relates to the governance structure, policies, and practices that guide a company's decision-making processes. At AKD Hospitality Limited, effective governance ensures accountability, transparency, and ethical behavior throughout the Company. Our Board of Directors oversees strategic direction and management, ensuring decisions benefit all stakeholders. We uphold high standards of integrity through robust internal controls, risk management and regulatory compliance. Our comprehensive policies prevent conflicts of interest, promote diversity and inclusion and ensure fair treatment. By maintaining open and honest communication with shareholders, we build trust and achieve sustainable long-term growth.

ESG DISCLOSURES We recognize the critical importance of ESG factors in shaping our business future. The Company is committed to ESG principles not only to underscore our dedicated corporate citizenship but also positions us to create long-term value for all our stakeholders.

ESG reporting provides us with a competitive advantage by attracting and retaining investors, customers and employees who are increasingly interested in working with companies that prioritize sustainability. By fostering the culture of transparency we build trust with our stakeholders and empower investors to make informed decisions about their engagement with our company.

Our ESG initiatives help us identify new opportunities for innovation and growth, enabling us to develop products and services that meet the needs of sustainable market. Through this we aim to achieve operational efficiency, cost reduction and negative carbon and positive environment footprints.

ADOPTION OF SECP'S ESG GUIDELINES We have voluntarily adopted the SDGs. This section outlines our key ESG performance indicators reported during the year, reflecting our commitment to voluntary guidelines set by SECP. Together, we strive to achieve a positive impact on society and the environment while driving sustainable growth for the Company.

ROLE OF THE BOARD

To strengthen governance around sustainability, the Board, during the year, has assumed additional responsibilities for sustainability related to actively review of ESG performance, assessment of compliance with emerging regulations and alignment with Regulation 10A of the Listed Companies (Code of Corporate Governance) Regulations, 2019 and the holistic adoption of new sustainability related IFRS (S1 and S2) in upcoming years.

FOUR PILLARS APPROACH TO ESG (Governance, Strategy, Risk Management, Metrics & Targets)

1. Governance

Our Board of Directors, with its diverse mix of independent, non-executive and executive members, provides strong oversight and strategic direction to the Company. We evaluate every decision through the lens of long-term value creation, balancing risks with opportunities to ensure sustainable growth.

We see ESG not as an obligation, but as a pathway to resilience and leadership. The Board is committed to reducing our carbon footprint, advancing renewable energy to the available extent, working for environment and climate improvement, protection of wild life and biodiversity, managing resources responsibly and promoting diversity, employee welfare and community well-being. These priorities are deeply embedded in the way we conduct business.

Robust governance remains central to our approach. The Board has adopted ESG Framework and Policies during the year. The Board also quarterly review the performance report on sustainability.

2. Strategy

We believe that true sustainability can only be achieved when operations are fully aligned with ESG principles. Our strategy focuses on negative carbon footprint and environment friendly operations through environmental initiatives, energy efficient solutions, recycling and reusing of waste in environment friendly manner, and water conservation. These priorities are embedded across our operations to balance growth with responsibility and create lasting impact. Further actions are outlined in the Environmental portion of this report.

3. Risk Management

We operate under a comprehensive risk management framework designed to address key risks, including those arising from environmental and social factors. With established risk management methodologies, we strengthen strategic decision-making and safeguard shareholder value. A detailed discussion is presented in the Sustainability Risk and Opportunity disclosures in next section.

We are committed to setting measurable ESG goals and tracking progress with transparency. On a voluntary basis, we have adopted few metrics and targets in line with SECP guidelines. This indicates our commitment to embed sustainability across every aspect of our business.

Sustainability Risks and Opportunities

Sustainability Risks and Opportunities

For the Company Sustainability Risk include climate, resource use, labor challenges, and governance failures. The Opportunities including cost savings, eco-tourism growth, stronger guest loyalty, green financing, and global reputation far outweigh the risks if companies adopt proactive strategies.

Risk - Opportunity Matrix

Sustainability Area	Key Risks	Opportunities	Priority
Energy & Climate	Rising energy costs, stricter carbon regulations, climate disruptions (e.g., extreme weather affecting operational locations).	Cost savings via energy efficiency; renewable energy adoption; market differentiation as a “climate-resilient” hospitality brand.	● High
Water Management	Water scarcity in tourist destinations; higher costs of utilities; guest dissatisfaction if shortages occur.	Position as a “water-smart” facilities; guest engagement in conservation;	● High
Waste & Food Systems	High food waste; single-use plastics bans; landfill disposal restrictions.	Cost reduction via waste minimization; partnerships with food donation programs; eco-labeling (Green Key, Earth Check).	● Medium
Employee Welfare	High turnover, poor working conditions, safety incidents; shortage of skilled staff.	Stronger employer brand; improved guest satisfaction; lower recruitment costs through retention.	● High
Diversity & Inclusion	Legal risks and reputational damage if inclusivity is neglected; lack of cultural sensitivity in diverse markets.	Attract and retain diverse talent; appeal to nation-wide travelers; enhance brand reputation.	● Medium
Guest Health & Safety	Health outbreaks (e.g., pandemics), hygiene lapses, fire and safety incidents.	Enhanced trust, guest loyalty, premium positioning through robust safety & hygiene protocols.	● High

Sustainability Area	Key Risks	Opportunities	Priority
Community Relations	Over-tourism backlash; failure to support local communities; cultural exploitation risks.	Positive brand reputation; local sourcing; authentic cultural experiences for guests.	● Medium
Data Privacy & Cybersecurity	Guest data breaches; cyberattacks.	Competitive advantage as a “secure hospitality” operator; increased guest trust.	● High
Ethics & Compliance	Bribery, corruption, and unethical supplier practices leading to reputational and legal risks.	Strong governance reputation; investor confidence; preferred partner for global travel companies.	● High

Environment, Social and Governance (ESG) Metrics

Environmental Metrics

Metric	Statement
GHG Emissions	Scope 1: Zero Scope 2: 1.2 ton CO ₂ Scope 3 1.1 ton CO ₂
Emissions Intensity	Our emissions intensity is zero per output unit , reflecting a clean operation.
Energy Usage	Direct Use of energy 1500 kwh Indirect Use of Petrol 500 litres
Energy Mix	We are planning to go for renewable energy for our projects
Water Usage	1050 USG Consumed in the year.
Environmental Operations	The Company has a formal environmental policy , with responsible waste, water, energy, and recycling policies , ensuring maximum reuse and minimal waste .
Environmental Oversight (Climate-related risks)	The Board actively oversees climate-related risks and ensures long-term sustainability.
Environmental Oversight (Other sustainability issues)	Our leadership also oversees all sustainability-related issues , integrating them into strategy.
Sustainable Sourcing	The Company has a sustainable sourcing policy ensuring responsible procurement.

Social Metrics

Metric	Statement
Gender Pay Ratio	Median Male: Female 2: 3
Employee Turnover	0% change of full-time workers.
Gender Diversity	Total female directors 2 Total Male directors 5
Non-Discrimination	The Company has policies for harassment of women at work, Diversity Equity and Inclusivity There is confidential grievance resolution mechanism under supervision of a female director
Global Health & Safety	The Company uphold a comprehensive health & safety policy .
Child & Forced Labor	We maintain a strict prohibition of child and forced labor , extended to all suppliers and vendors.
Corporate Social Responsibility	We are committed to partner with communities in our business activities.
Working Conditions	During the year no complaint was filed by employees regarding working conditions
Injury Rate	Zero injuries recorded.

Governance Metrics

Metric	Statement
Board Diversity	Board Seats Occupied by Men 71.43% Board Seats Occupied by Women 28.57% Committee Chairs Occupied by Women %
Board Independence	CEO and Chairperson are different persons Total Board Seats Occupied by Independent Directors 28.6%
Data Privacy and Protection	The company has formal data privacy and protection policy approved by the Board.
Ethics and Anti-Corruption	The Company has Code of Conduct and Whistle-blower policy dealing with ethics and Anti-Corruption 100% of our employees are compliant with Code of Conduct.
Sustainability Reporting	Relevant information is reported in this annual report
Disclosure Practices	The Company focuses of specific UN Sustainable Development Goals (SDGs) mentioned in Sustainability section of this report

Approaches and Strategies for Risk Management

The Company has identified following risks, strategies for risk management and resulting opportunities from better management.

1. Environmental Risks & Opportunities

Key Risks:

- Rising energy and water costs due to scarcity.
- Water scarcity in tourist destinations.
- Climate change (extreme weather, coastal erosion, seasonal disruption).
- Guest expectations for “green stays” not being met.
- Regulatory and Social pressure on carbon emissions, plastics, and waste.

Strategies & Approaches:

- Conduct **climate risk assessments** for properties (e.g., flooding, heat).
- Implement **energy efficiency measures**: smart HVAC, LED lighting, renewable energy.
- Reduce **water consumption per guest-night** via low-flow fixtures and reuse programs.
- Set **food waste reduction targets** with composting/donation systems.
- Measure and disclose **carbon footprint**, with science-based reduction goals.

Opportunities:

- Lower operating costs through efficiency.
- Attract eco-conscious travelers with sustainable branding.

- Access green and ethical financing and sustainability-linked loans.

2. Social Risks & Opportunities

Key Risks:

- High employee turnover and labor shortages.
- Shortage of skilled staff.
- Workplace conditions, safety and health incidents.
- Cultural insensitivity or community backlash from tourism.
- Guest dissatisfaction over hygiene, inclusivity, or accessibility.

Strategies & Approaches:

- Offer **fair wages, safe working conditions, and staff wellbeing programs**.
- Strengthen **diversity, equity & inclusion (DEI)** in hiring and leadership.
- Invest in **continuous staff training** (languages, hospitality, sustainability awareness).
- Enhance **guest health & safety protocols** (hygiene, emergency preparedness).
- Build **community partnerships**: source locally, showcase local culture.

Opportunities:

- Strong employer brand → attract and retain top talent.
- Happier, healthier workforce → improved guest service.
- Enhanced guest satisfaction and loyalty through inclusivity and local experiences.
- Positive reputation as a socially responsible hospitality brand.

3. Governance Risks & Opportunities

Key Risks:

- Bribery, corruption, or unethical supply chain practices.
- Cybersecurity risks (guest personal and payment data).
- Poor transparency → loss of trust from investors and guests.
- Weak ESG oversight leading to reputational damage.

Strategies & Approaches:

- Adopt a **Code of Conduct** for employees and suppliers.
- Establish **Board-level ESG oversight** with regularly reporting.
- Strengthen **data protection and cybersecurity**

- Annual **sustainability Metrics and Target Report** (aligned with SECP Guidelines).
- Engage stakeholders (guests, staff, investors, communities) in ESG planning.

Opportunities:

- Increased trust and loyalty from investors, partners (suppliers), and guests.
- Access to ESG-focused funds and partnerships.
- Competitive advantage through **transparent reporting**.
- Long-term resilience and stronger governance reputation.

GOVERNANCE

The term 'Governance' refers to a system of Company's management that focuses on responsibility, transparency and sustainable value creation. It encompasses the management and monitoring system of the Company, including its organization, business principles and guidelines as well as internal and external controls and monitoring mechanism.

The Board of Directors is ultimately responsible for organizing and monitoring of the Company's operations. The duties of the Board are partly exercised through Audit Committee, Human Resource and Remuneration Committee and Risk Management and Sustainability Committee. In addition, the Board is responsible to appoint the Chief Executive Officer ("CEO") of the Company. The CEO is in charge of the daily management of the Company in accordance with guidelines and instructions provided by the Board.

Division of responsibilities and duties between the shareholders, the Board, the CEO, and the Chairperson are regulated inter alia by the Companies Act, 2017, the Company's Articles of Association and the Listed Companies (Code of Corporate Governance) Regulations, 2019 ("the Code 2019").

1. Shareholders and General Meetings

Shareholders

As on June 30, 2026, the Company had 879 shareholders according to the share register. The Company's share registrar is C&K Management Associates (Private) Limited.

Investors' Grievances / Feedbacks

The Company believes in protecting the interest of its investors. It acknowledges its responsibility to inform shareholders, analysts and investors timely and fully about material developments that are relevant to the Company, its management, operations and financial situation as well as its future prospects. The policy is devised to establish guidelines for communicating with shareholders, analysts, investors and other stakeholders for their understanding of entity's business, governance, financial performance and prospects. A well-defined structure for governance and management which provides specific authority and responsibility for policy implementation is in line with the policy. Further, policy ensures that grievances notified by the shareholders are handled and resolved efficiently; and record is maintained along with respective actions taken for resolution.

Company Secretary has been designated as the person responsible for handling investor grievances and feedbacks. The mechanism is summarized below:

- A designated email address has been created namely investor.relations@akdhospitality.com to facilitate investors in submitting their queries, grievances and feedbacks.
- In addition to the aforementioned email address, complaints and suggestions can also be received in writing, duly addressed to the Company Secretary at the registered office of the Company.
- All queries, grievances and feedbacks are resolved and communicated to the investors on timely basis after due verification procedures.
- During the year, the Company did not receive any investor complaints. As a result, there were no issues to address or resolve, reflecting a period of smooth operations and satisfaction among investors.

Stakeholders' Engagement Policy, Process and Identification

The stakeholders' expectations are carefully understood by the Company and responded to as a responsible corporate citizen. The engagement serves the purpose to actively engage with stakeholders, know their expectations, build a relationship with them and respond appropriately with the aim to win their loyalty with the Company. By engaging stakeholders effectively, Company can build trust, manage risks, enhance their reputation, and foster long-term sustainable relationships. This, in turn, can lead to better decision making, improved performance, and the creation of shared value for both the Company and its stakeholders.

The engagement process starts with the identification of stakeholders. The Company defines stakeholders as those who are potentially affected by the Company's operations or who have an interest in or influence on the Company's business. Stakeholders are identified and then prioritized on the basis of nature of relationship, influence, responsibility, dependency, proximity and willingness & ability to engage. Consultation is then carried out with the identified stakeholders to gain input on topics which are of interest to stakeholders or which can significantly affect us.

General Meeting of Shareholders

After every three years of shareholders elect in AGM the Members of the Board. The Board of Directors convenes the EOGM if they consider any matter requiring the approval of Company's shareholders in general meeting, or if the shareholders who control one tenth shareholding demand in writing, for the consideration of a certain issue.

The Annual General Meeting (AGM) decides on, among other things, the adoption of the financial statements contained therein and the distribution of profits. In addition, the AGM decides the appointment of external auditors and their remuneration. The AGM, furthermore, may decide on, amendments to the Articles of Association, share issues, etc. as required by laws and regulations prevailing in the country.

AKD Hospitality Limited's Annual General Meeting was held on October 28, 2025 in Karachi. The shareholders adopted inter alia the following resolutions:

Ordinary Business

- That the Minutes of Annual General Meeting held on October 28, 2024 be and are hereby confirmed.
- That the Audited Annual Financial Statements for the year ended June 30, 2025 together with the Chairperson's Review, Directors' and Auditors' Reports thereon be and are hereby adopted.
- That the retiring Auditors M/s. Riaz Ahmad & Co., Chartered Accountants being eligible, be and are hereby re-appointed as Company's Auditors for the year ending June 30, 2026 as recommended by the Audit Committee and Board of Directors for an audit fee equivalent to approved in previous Annual General Meeting.

Issues Discussed in Last AGM

The overall performance of the Company including Company's growth, industry growth, future prospects, etc. were discussed by the shareholders.

Encouraging Minority Shareholders to Attend General Meetings

The Company values all shareholders equally and considers them an integral part of the Company. The Company sends the notice of general meetings to all shareholders in addition to the notice being published in Urdu and English newspapers. Further, to make attending general

meetings more accessible, the Company offers the option of attending in person or remotely through virtual meeting platforms. This allows minority shareholders who are unable to attend physically to participate and contribute their views and opinions. The Company ensures that there is dedicated timeslot for questions and answers session in its general meetings so that the minority shareholders, in particular, can engage with the Board of Directors, and raise any queries that they may have with regards to the Company's performance. This encourages a healthy attendance from the minority shareholders in the Company's meetings.

Corporate Briefing Session

In compliance with PSX requirements, the Company conducted Corporate Briefing Session on November 26, 2025. The briefing was well attended by analysts and shareholders. The Chief Financial Officer (CFO) of the Company presented financial results, analysis, future prospects and challenges. CFO and Company Secretary also discussed all the queries raised by participants at a great length.

For more details on corporate briefing session, please refer the presentation delivered during the meeting, placed on our website link: <http://akdhospitality.com/Media.aspx#CBS>

2. Board of Directors

The Board's Responsibilities

The Board of Directors is responsible for the appropriate arrangement of the Company's administration and operations. The Board consists of minimum of seven members elected by a General Meeting of shareholders. The Board elects a Chairperson among its members. The Board's tasks and responsibilities are determined primarily by the Companies Act, 2017, the Company's Articles of Association, the Code 2019 and other legislation and regulations applicable to the Company. It is the responsibility of the Board of Directors to act in the interests of the Company and all of its stakeholders.

The Board responsibilities include but are not limited to:

- devise overall corporate and business strategies and gives direction to the Company's management;
- oversee the performance of the management periodically;
- ensure that professional standards and corporate values are put in place in the form of Code of Conduct;
- define and review vision and mission of the Company and evaluate performance there against;
- ensure that the system of corporate governance exist;
- review the internal controls and risk management policies and approve its governance structure and code of conduct;
- recommend the matters to be dealt with by a General Meeting and to ensure that the decisions made by a General Meeting are appropriately implemented;
- approve policies, business agreements, investments decision and declaration of dividend, etc.;
- direct and supervise the Company's executive management;
- appoint and dismiss the CEO, decide CEO's remuneration and other benefits;

- monitor the financial reporting process and the efficiency and strength of the Company's internal control, internal auditing and risk management and compliance systems; and
- responsible for succession planning, ensuring a smooth transition of leadership within the Company. It identifies and develops potential successors for key positions, including CEO and other executive roles.

The Board discharges its responsibilities through their meetings including quarterly meetings which include approval of budgetary planning and business strategy. The Directors' main role is to ensure that key management is working towards the Company's goal in a way that benefits both the Company and its shareholders. The Board has constituted various committees for the performance of their functions.

Decisions and matters taken by the Board and delegated to management for execution

The Board of Directors holds the ultimate authority within the Company and carries out its duties and responsibilities in line with relevant laws. The Directors' main role is to ensure that key management is working towards the Company's goals in a way that benefits both the Company and its shareholders.

The implementation of Board's approved strategies falls primarily to management. This responsibility encompasses routine business activities, including short-term investments, contractual agreements for sales and purchases, policy enforcement, treasury management, taxation matters, litigation, and stock management. Management must perform these tasks effectively and ethically, adhering to the strategic objectives and goals set by the Board, while also identifying and managing key risks and opportunities that may affect the Company.

Management is also tasked with keeping the Board informed about any changes in the business environment. Moreover, under the supervision of the Board and its Audit Committee, management is responsible for preparing financial statements that accurately reflect the Company's financial status in compliance with relevant accounting standards and legal requirements.

Composition of the Board of Directors

The Board of Directors has decided that the Company shall have 7 directors.

The profile of Members of the Board is presented in Board of Directors part of this report.

Directors' Qualification

The Board members have diversified experience and are qualified professional. They are well conversant of the laws and business practices in Pakistan. They have ample experience from various sectors and brought in their expertise and knowledge to the Company. They are also well aware of the importance of mandatory trainings and evaluation as per the Code 2019.

Roles and Responsibilities of Chairperson

The Chairperson's role is primarily to guide long term strategic planning for the Company including:

- Presiding over the Board and ensuring that all relevant information has been made available to the Board;

- Defining the Company's philosophy and objectives;
- Safeguarding shareholders' interest in the Company;
- Responsible for building the Company's image;
- Ensuring the appropriate recording and circulation of the minutes of the meeting to the Directors and officers entitled to attend Board meetings;
- Overseeing the Company's macro approaches and public relations in the broad sense, including its relations with public organization and other companies; and
- Commitments and de-commitment of strategic investments.

Conflicts of Interest

Directors have a duty to avoid a situation in which they have or can have a direct or indirect interest which conflicts, with the interests of the Company. In this regard, the directors have undertaken that they will comply with the related provisions of the Companies Act, 2017, the Code 2019, and rules and regulations of SECP and stock exchange and Company's Code of Conduct.

Board's Performance Review

The evaluation of Board's role of oversight and its effectiveness is a continual process which is appraised by the Board itself. A detailed Board Evaluation Questionnaire has been formulated which is circulated amongst directors for their feedback every year and compiled results are presented in the Board meeting for review and appropriate action, thereon.

External Evaluation of the Board's Performance

The Company relies solely on its internal mechanisms to evaluate the Board's performance, choosing not to involve external experts.

Remuneration of the Board of Directors.

The Board has an approved formal policy for remuneration of executive and non-executive directors. The remuneration is commensurate with their level of responsibility and expertise needed to govern the Company successfully and to encourage value addition by them.

The Company does not pay any remuneration to independent directors except fees for attending the meetings of the Board and its committees. Remuneration of executive and non-executive directors is approved by the Board, as recommended by the Human Resource and Remuneration Committee.

The remuneration of the Board members is approved by the Board itself. However, in accordance with the Code 2019, it is ensured that directors do not take part in deciding their own remuneration.

For information on remuneration of directors and CEO in 2025-2026, please refer to the financial statements.

Formal Orientation at Directors' Induction

Every director upon joining is provided with an orientation presentation. CEO briefs new directors about the Company operation, industry dynamics, organization structure and other significant matters.

Board Meetings

There were four Board meetings held during the year. All of them were held inside Pakistan.

Independent Directors

Mr. Muhammad Siddiq Khokhar and Ms. Uzma Paracha served as independent Directors. They met the criteria of independence as notified under Companies Act, 2017 and the Code 2019.

Representation of Female Director on the Board

The Company is fully compliant to the requirement of the Code 2019 to have at least one female member on Board. The Company has two female directors.

3. Chief Executive Officer (CEO)

The CEO handles the operational management of the Company in accordance with direction set by the Board. She is responsible to the Board of Directors for fulfilling the targets, plans and goals that the Board sets. The CEO is responsible for ensuring that the Company's accounting is in compliance with the law and that financial management has been arranged in a reliable manner. The CEO forms the Management Teams and delegates to its members the necessary powers for carrying out their responsibilities.

The CEO is responsible for reporting the Company's performance to the Board of Directors. She is also responsible for all matters pertaining to the operations of the Company under direction of the Board of Directors.

CEO Performance Review

The performance of the CEO is formally appraised through the evaluation system which is based on achieving quantitative and qualitative targets, set at beginning of the year. It includes performance of the business, accomplishment of objectives with reference to profits, organization building, succession planning and corporate success. The Human Resource and Remuneration Committee appraise the performance of CEO along with the determination of remuneration which is then recommended to Board for their approval, on annual basis.

4. Committees of the Board

To ensure objective control, the Board has established Audit Committee and, Human Resource and Remuneration Committee and Risk Management and Sustainability Committee to oversee relevant areas of the Company's operations.

Audit Committee

This Committee reviews the financial and internal reporting process, the system of internal controls, management of risks and the internal and external audit processes. An independent internal audit function reports to the Committee regarding risks and internal controls across the organization. The Audit Committee receives reports from external auditors on any accounting matter that might be regarded as critical. The Committee consists of three members. All members of the Committee are non-executive directors. Two members including Chairperson of the Committee are independent directors.

The detailed Charter of the Audit Committee is developed in accordance with the Code 2019 as contained in the listing regulations of the stock exchange which is summarize below:

- (a) determination of appropriate measures to safeguard the Company's assets;
- (b) review of quarterly, half yearly and annual financial statements of the Company, prior to their approval by the Board of Directors;

- (c) review of preliminary announcements of results prior to publication;
- (d) facilitating the external audit and discussion with external auditors of major observations arising from interim and final audits and any matter that the auditors may wish to highlight (in the absence of management, where necessary);
- (e) review of management letter issued by external auditors and management's response thereto;
- (f) ensuring coordination between the internal and external auditors of the Company;
- (g) review of the scope and extent of internal audit and ensuring that the internal audit function has adequate resources and is appropriately placed within the Company;
- (h) consideration of major findings of internal investigations and management's response thereto;
- (i) ascertaining that the internal control systems including financial and operational controls, accounting systems and the reporting structure are adequate and effective;
- (j) review of the Company's statement on internal control systems prior to endorsement by the Board of Directors;
- (k) instituting special projects, value for money studies or other investigations on any matter specified by the Board of Directors, in consultation with the Chief Executive and to consider remittance of any matter to the external auditors or to any other external body;
- (l) determination of compliance with relevant statutory requirements;
- (m) monitoring compliance with the best practices of corporate governance and identification of significant violations thereof;
- (n) oversight of risk management; and
- (o) consideration of any other issue or matter as may be assigned by the Board of Directors.

The Audit Committee has reviewed the quarterly, half yearly and annual financial statements, besides the internal audit plan, material audit findings and recommendations of the internal auditor.

Report of the Audit Committee is annexed with this report.

Human Resource, Remuneration and D&EI Committee

Human Resource and Remuneration Committee was established by the Board to assist the Directors in discharging their responsibilities with regard to selection, evaluation, compensation and succession planning of key management personnel. It is also involved in recommending improvements in Company's human resource policies and procedures and their periodic review.

The Committee consists of three members; all members are nonexecutive directors. The Chairperson of the Committee is female independent director.

The Committee is responsible for:

- carry out annual evaluation of the Board of Directors performance;
- recommending human resource management and remuneration policies to the Board;
- recommending to the Board the selection, evaluation, compensation and succession planning of the CEO; and
- recommending to the Board the selection, evaluation, compensation of CFO, Company Secretary and Head of Internal Audit.

Risk Management and Sustainability Committee

The Board is assisted by risk management and sustainability committee for overseeing the implementation of risk management and sustainability policies and controls, identifying the risks faced by organization, and developing risk mitigating strategies. The committee has directors from diverse representation from different area of expertise including economics, financial analysis and financial and operational risk management.

To strengthen governance around sustainability, the Board, during the year, has assigned the Risk Management Committee with additional responsibilities of sustainability related matters. This expanded mandate reflect our intent to imbed sustainability into core of our decision-making processes. The Committee will actively review ESG performance, assess compliance with emerging regulations and ensure alignment with Regulation 10A of the Listed Companies (Code of Corporate Governance) Regulations, 2019 and the holistic adoption of new sustainability related IFRS (S1 and S2) in upcoming years. This governance enhancement reinforces our commitment to transparency, accountability and long-term value creation.

The Committee is responsible for:

- Oversight of Capital, Liquidity and Funding Planning
- Review and recommend for the Board's approval annually (and when material changes are proposed) the Company's Global Risk Management Principles, including the Risk Appetite Statement. Approve or recommend for the Board's approval the Company's significant risk governance, risk management and risk assessment guidelines and policies, as appropriate.
- Oversee the Company's risk identification framework, including emerging risks and regulatory matters related to the Committee's authority.
- Oversee the Company's process and significant policies for determining risk tolerance and review management's measurement and comparison of overall risk tolerance to established limits.
- Review significant risk management regulatory reports and findings of regulators, as applicable to the mandate of the Committee, including management's remediation plans and progress against such plans.
- Oversight of Risk Management Function
- Coordination with Management and Other Board Committees on the matters relating to the responsibilities of the committee.

5. Auditors

The Company's auditor is an auditing firm which fulfills general competency requirements and also complies with relevant legal independence requirements guaranteeing the execution of an independent and reliable audit. They are also compliant with the Code 2019 and other applicable laws and regulations. The performance, cost and independence of the external auditor is reviewed by the Audit Committee and recommended to the Board. The auditor is elected in Annual General Meeting to audit the accounts for the financial year and the auditor's duties ceases at the close of the subsequent Annual General Meeting. The auditor's duty is to audit financial statements and give reasonable assurance that the financial statements give a true and fair view of the Company's operations and result as well as its financial position. The Company's auditor presents the audit

report required by law to the Company's shareholders in connection with the annual financial statements and reports regularly to the Board of Directors.

6. Compliance and Integrity Management

All directors and associates are required to comply with all applicable laws and regulations.

Governance of Risk and Internal Controls

The Company has various policies pertaining to governance of risk and internal controls, approved by the Board of directors. These include but not limited to related party transactions, gender equality and integration, whistle blowing etc. Such policies are implemented rigorously to ensure smooth business operations at all levels.

Code of Conduct

The Code emphasizes on honesty, integrity and openness in conduct of Company's operations. It strictly abides all stakeholders to follow the laws and regulations. It also promotes guidelines on various ethical standards including issues such as conflicts of interests, employee rights and grievance, fraud, etc. The Code guides interactions with all stakeholders, including customers, employees, suppliers, shareholders and partners.

The Code is disseminated to all associates and is placed on Company's website as part of this annual report. It is reviewed annually and any changes therein are approved by the Board.

The Company investigates all alleged breaches of Code and applies appropriate measures when complaints turn out to be substantiated. An open dialogue is promoted on integrity with a formal "Whistle Blowing Policy". The associates of the Company are encouraged to report their views on bad processes and unethical practices through such policy.

These mechanisms are part of the complaints procedure and are described in our Code of Conduct. During the year, no alleged breaches of the Code of Conduct were reported.

Records Retention and Safety Policy

The Company is striving to become paperless in coming years through digitalization of records. The Company has an efficient Record Management System to safeguard records of the Company from the time such records are conceived through to their eventual disposal.

Record management policy covers several aspects which include:

- Having Centralized Record Room with proper shelves, fire resistant lockers, etc.;
- Centralized electronics record facility;
- Retention of electronic mail policy;
- Compliance on Records Retention Policy;
- Records retention period;
- Mode of retention; and
- Records disposal.

Whistle Blowing Policy

The Company values an open dialog on integrity and responsibility with its associates. The Company is committed to provide a fair environment to its employees. The Company investigates all alleged breaches of Code of Conduct and applies appropriate measures when complaints turn

out to be substantiated. The associates of the Company are encouraged to report their views on processes and practices to their manager. These reporting mechanisms are part of the complaints procedure and are described in our Code of Conduct.

This policy applies to recruitment and selection, terms and conditions of employment including pay and benefits, communications, training, promotion, transfer and every other aspect of employment.

Violations reported through the whistle blower procedure are investigated by internal audit function. Information regarding any incident is reported to the Audit Committee. Reports include measures taken, details of the responsible Company function and the status of any investigation. During the year, no alleged breaches of the Code of Conduct were reported.

Protection of Women against Harassment at Work

Associates may report harassment concerns directly to the Manager Human Resources, who serves as the Competent Authority or by email to, hrccommittee@akdhospitality.com.pk, the HR and Remuneration Committee appointed by the Board. This designated body oversees the reporting, investigation, and resolution of all harassment allegations in strict accordance with legal obligations and company policy. Our reporting framework provides multiple accessible channels to ensure that complaints are handled transparently and impartially, and that every individual involved is protected from retaliation. All reported incidents are treated with highest level of confidentiality and only authorized persons are involved and disclosures are made solely on a need to know basis. No associate will suffer any adverse consequence for making a complaint or participating in an investigation.

No such cases have been reported during the year.

Business Ethics and Anti-Corruption Measures

Our Code of Conduct states our principles for good business ethics with underlying values to conduct business operations with honesty, integrity and openness, and with respect for human rights and interest of the associates.

The Company's Code of Conduct promotes guidelines on various ethical standards including issues such as conflicts of interests, employee rights, fraud, etc.

Stern action is to be taken against personnel found in these mal-practices. It is the responsibility of all associates to ensure that they are not engaged in practices which infringe legal or regulatory requirements. The associates are encouraged to report any infringement or suspected infringement of legal or regulatory requirements involving associates of the Company.

Related Parties

Related parties comprise of the Associated Companies and undertakings, sponsors and directors of the Company, companies in which directors are interested, key management personnel and close members of the families of the directors, sponsors and key management personnel.

The Company has an updated list of related parties and complete record as required by Companies Act, 2017 and directives issued by SECP from time to time.

Transactions with the related parties are conducted on the basis approved by the Board of Directors. Any related party transaction where majority of the directors are interested, shall be referred to the shareholders in a general meeting for ratification / approval. If a related party transaction, takes place other than on an arm's length basis, such transaction shall be approved by the Board on the recommendation of the Audit Committee, subject to the reasons to be properly recorded in minutes.

Disclosure of Directors Interest in Significant Contracts and Arrangements

Directors are required to disclose, at the time of appointment and on an annual basis, the directorships or memberships they hold in other corporate bodies. This is in pursuance with Section 205 of the Companies Act, 2017, which also requires Directors to disclose all material interests. We use this information to help us maintain an updated list of related parties. Any conflict of interest relating to members of Board of Directors is managed as per provisions of the Companies Act, 2017 and rules and regulations of SECP and Pakistan Stock Exchange.

All the directors are bound by applicable laws and regulations to disclose their interest in significant contracts and arrangements with the Company.

Unreserved Compliance of IFRS issued by IASB

Company's financial statements have been prepared in accordance with the approved accounting standards as applicable in Pakistan. Approved accounting standard comprise of such International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB) as are notified under the Companies Act, 2017.

In case requirements differ, the provisions or directives of the Companies Act, 2017 shall prevail.

Board commitment to establish high level of ethics and compliance in the Company

Board is committed to upholding the highest standards of ethics and compliance across all levels of the Company. It prioritizes integrity, transparency, and accountability in our operations, ensuring that ethical practices are embedded in our corporate culture and decision-making processes.

RISK AND OPPORTUNITIES

In an ever challenging risk environment, our embedded approach to risk management supports the delivery of our strategic vision and priorities by ensuring decisions are made, and opportunities are pursued, with a thorough understanding of the threats we face. The Company's risk management framework drives better decision making through the proactive identification, assessment and management of the risks we face and emerging threats.

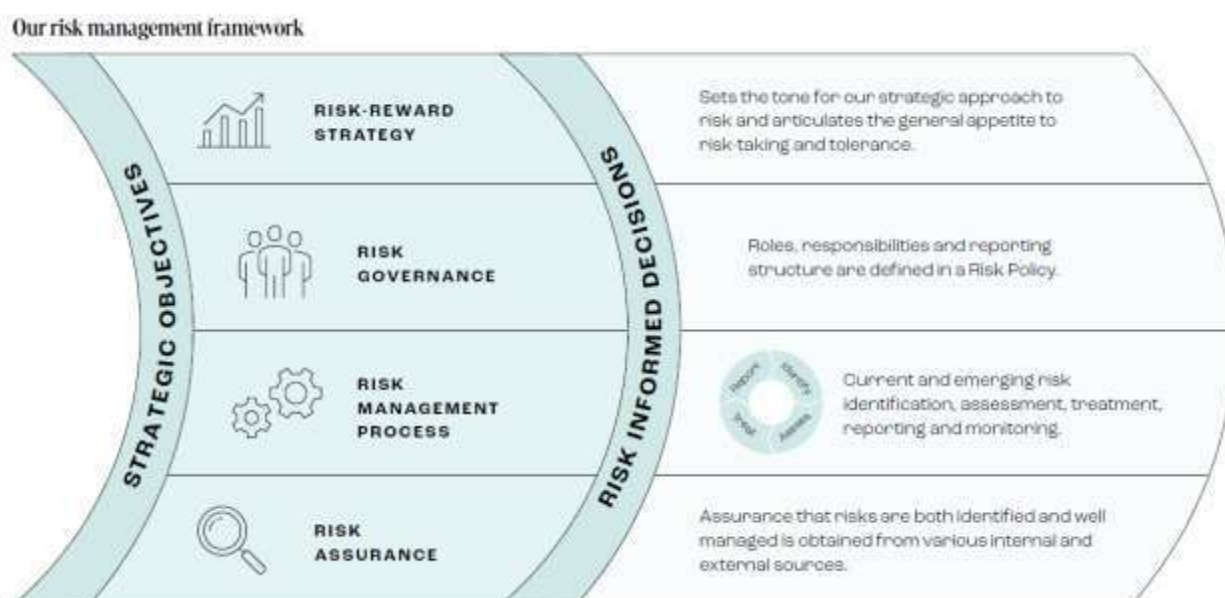
Our approach is well established and continues to evolve to meet the needs of the business and harness the input from functional management, executive leadership and the Board.

As we focus on unlocking growth from our new locations openings, our risk profile is expected to shift focus throughout 2026. As our inherent development project risk should reduce as we deliver our latest developments, addressing any threats to the growth objectives of our existing portfolio will be a priority, to ensure we deliver operating efficiency and performance.

Macroeconomic and geo-political uncertainty remains a constant driver of risk and is something that the Company demonstrated real resilience to in recent years. The significant political change across the globe in 2026 could see a pace of change in global relationships, policies, regulation and taxation throughout 2027 which could impact our markets, supply chains and operations. Resilience to challenging conditions continues to be a priority with focused cost management, dynamic pricing strategies, technology initiatives and new process efficiencies.

Horizon scanning for emerging threats remains an important part of our risk management approach. The evolution of AI is presenting many opportunities for us to improve the way we operate and meet the needs of our guests. We will embrace the use of new technologies while introducing safeguards to mitigate any associated risk.

Environment related risk is fully integrated within our risk management framework. Climate change is one of the drivers of several existing principal risks. Our Sustainability reporting section detail environment related risk.



Our risk-reward strategy

Our risk-reward strategy, which articulates our risk appetite across various business activities, is aligned to our strategic objectives. The Board has reassessed the strategy and adjusted the risk appetite for Technology change and development to Active, indicating a more proactive stance on adopting new technologies.

Risk appetite levels	Definition	Business activities	Strategic pillars and enablers
Active	We will actively seek to take calculated risks in this area in pursuit of our strategic objectives, as long as the associated benefits significantly outweigh the risk impact, and the risk remains within our tolerances. We will apply appropriate safeguards when pursuing these opportunities.	• Acquisitions and development opportunities • Technological change/development	Diversification of portfolio Entrepreneurial, people-oriented and creator culture to underpin growth agenda
Neutral	We will take on a limited increased exposure to risk in pursuit of our strategic objectives if the associated benefits outweigh the risk impact and the risk remains within our tolerances. We will apply appropriate safeguards when pursuing these opportunities.	• Development projects (construction) • Working with third parties • Funding • Commercial and promotional activity	Non-dilutive capital approach Destination led restaurant experience with ambitious growth plans Entrepreneurial, people-oriented and creator culture to underpin growth agenda
Averse	We will act to protect the business from increased risk exposure in these areas.	• Environmental impact • Responsible and ethical sourcing • Human rights • Operational continuity • Health and safety • Data privacy • Compliance • Financial and tax reporting • Financial control	Meaningful ESG impact for the benefit of all stakeholders Guest satisfaction – memorable and superior guest experiences

Our risk governance and risk management process

Governance		
Executive Leadership – Risk Forum • Agree the Risk Policy and Framework and formulate a risk-reward strategy (risk appetite) for proposal to the Board. • Challenge the robustness and completeness of the full-year and half-year updates to the Company's risk registers, including key actions.	Risk Management and Sustainability Committee of Board • Keep under review the effectiveness of the Company's procedures for the identification, assessment and reporting of risks, assisting the Board in monitoring the Company's risk management systems. • Keep under review specific ESG and climate related risk assessment. Audit Committee of Board • Oversee internal and external assurance requirements.	Board • Ultimately responsible for risk management including approval of the Company risk profile; the Company Risk Policy and Framework; the risk-reward strategy; and the statement on risk management in the Annual Report.

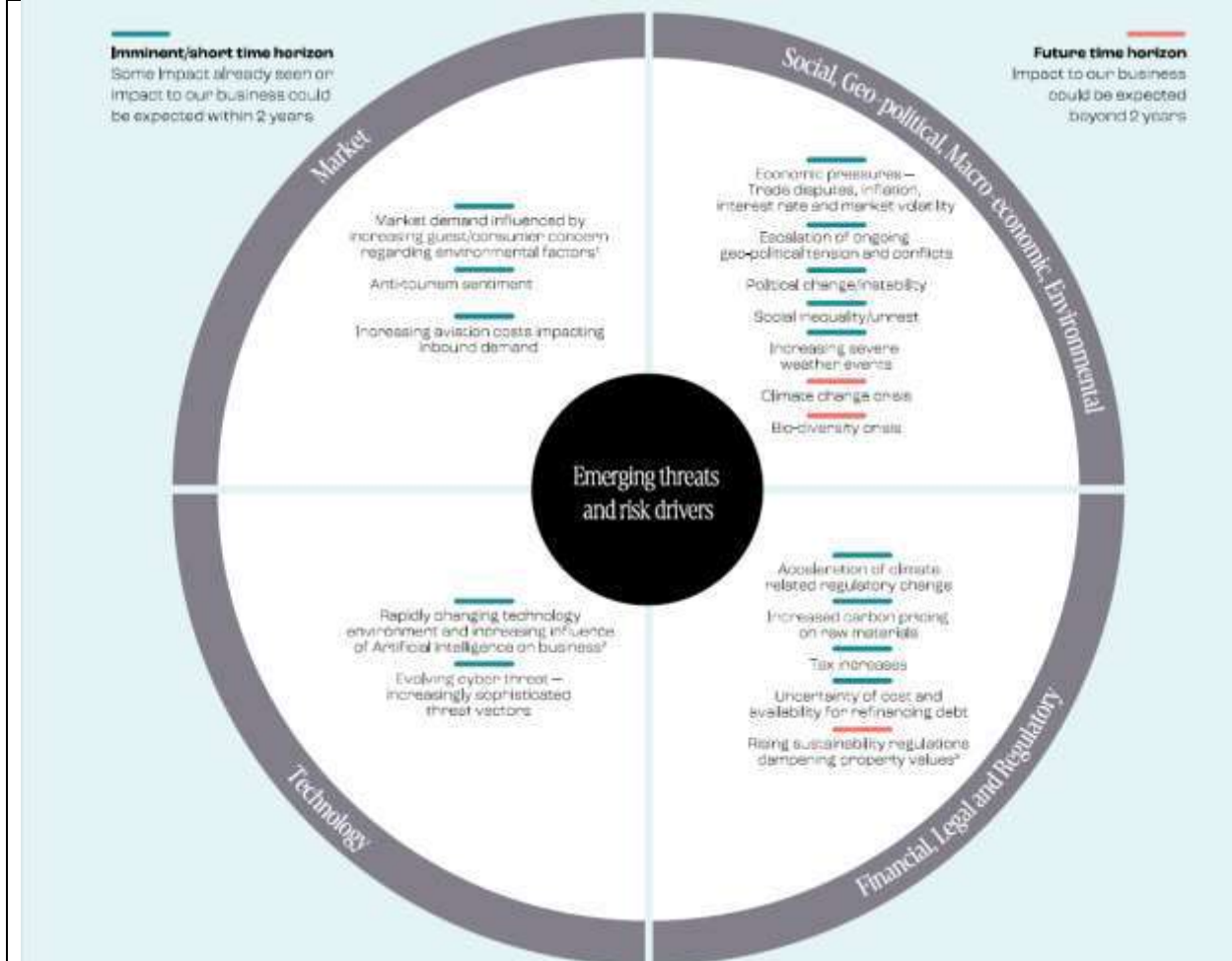
Process	
ENTERPRISE RISK ASSESSMENT	
Consolidation of underlying functional and subsidiary risks into a single view of risk reported to the Board. The enterprise assessment underpins the Company's principal risk disclosure.	
CURRENT RISKS Existing threats to the achievement of our business objectives. Regular risk updates from functional management to identify, assess and respond to existing risks. Key steps include the following: • Assessment of the severity of each risk using the Company risk assessment criteria. Consideration of the effectiveness of the existing controls/mitigating activity. • Establishing clear actions with nominated accountability where further mitigation is required to contain or reduce risks to a more acceptable level. • Regular risk reporting to Executive Leadership to support informed decision-making and prioritisation of resources. • Reporting the enterprise risk profile to the Risk Management and Sustainability Committee.	EMERGING RISKS Future threats that cannot be accurately assessed at the assessment time but could have a material impact on the business in the future through either heightening existing risks or becoming new stand-alone risks. Horizon scanning for emerging risk consideration at each functional risk workshop and each Executive Level Risk Forum with a view to improving response plans and exploiting potential opportunities. Emerging risk trends reporting alongside the enterprise risk assessment to the Risk Management and Sustainability Committee. Identifying emerging risk, considering several drivers of change, including: • shifts in market dynamics; • social, geo-political, macro-economic and environmental factors; • technological trends; and • legal and regulatory developments.

FUNCTIONAL AND SUBSIDIARY RISK ASSESSMENTS

Management identifying, assessing and managing the risks and controls across all business functions.

Emerging risk

Our Executive Leadership Team considers emerging threats and risk drivers that could have a material impact on the business in the future, with a view to improving our response plans and exploiting potential opportunities. The near-term threats may already influence our principal risk assessments and the prioritisation of our risk actions.



Related Opportunities

1. The delivery of ESG strategic objectives increase market demand
2. Improvement in overall operation and delivery of satisfactory performance through early adoption of technologies
3. Creating value for stakeholders by meeting high standards of sustainability

Principal Risks

The tables below detail our principal risks. The reported risks are those we consider could have the greatest impact on our business and represent the most significant threats to the achievement of our objectives. This is not an exhaustive list of all risks identified and monitored through our risk management process, which includes the consolidation of underlying functional and subsidiary risk registers into a single view of risk reported to the Board. Our risk level is decided through an assessment of the likelihood of the risk and its impact should it materialise. Our assessments are weighted towards impact to encourage prioritisation of high impact risks.

Movement from last year: Unchanged (↔) Increased (↑) Reduced (↓)

Market and Macro-economic Environment		Risk Appetite: Neutral
Principal Risk Description	Residual Risk	Outlook and risk response for next year
Adverse economic climate Economic stress fuelled by the volatile geo-political environment could mean a continuation of steep inflation and unstable interest rates impacting growth and profit margins.	High (↔)	An unfavourable economic climate poses a significant and persistent risk to the achievement of our objectives. Numerous factors are expected to drive this risk in 2026, including geopolitical instability, trade disputes and regional tensions that are influencing the global macro environment. We will closely observe economic trends and respond as needed to protect our business. Our approach includes: • Enhanced budgeting and forecasting methods • Active pursuit of efficiencies through the introduction of new technologies • Continued focus on cost management • Agility in our strategic planning
Market dynamics Uncertainty in future market demand could arise due to volatile macro-economic or geo-political conditions, or significant incidents which impact travel.	Medium (↔)	While an uncertain macro-economic and geo-political climate can present market challenges in 2026, we will benefit from our proven ability to adapt to changing market conditions, through for example changing our market segmentation or geographic areas of focus. We are also focused on areas of opportunity such as growing contracted business.
Technology and Information Security		Risk Appetite: Adverse
Principal Risk Description	Residual Risk	Outlook and risk response for next year
Cyber threat – undetected/unrestricted cyber security incidents The Company could be subject to a cyber-attack, resulting in disruption to operations and financial loss from falling revenues,	Medium (↓)	This year we have reduced our assessment of this risk to reflect the change of software and securities measures to combat evolving challenge of combatting cyber threats. Key actions include: • Aligning security controls with the changing technology infrastructure landscape

cost of recovery, reputation loss and significant fines in the event of a related data breach.		• Network monitoring & detecting and autonomously responding to threats • Continuous vulnerability scanning and remediation • Enhanced back-up and recovery solution, including ransomware recovery • Focused team member awareness campaigns and training programs, including the responsible use of AI in business • Enhanced filtering of malicious phishing sites Although we have bolstered our defense mechanisms and monitoring capabilities to their strongest levels yet, we recognise the increasingly sophisticated nature of these attacks. This keeps cyber risk as one of the most prominent threats to our business and a key priority for our risk mitigation efforts. Where possible we aim to reduce the risk through solidifying our established controls and implementing new defense and response mechanisms.
Data privacy – risk of data breach The Company could experience a serious data privacy breach, which could result in investigation, significant fines in accordance with the data protection regulations and subsequent reputational damage.	High (↔)	Managing data privacy risk is a high priority for our business. Safeguarding the information of our guests and team members remains a core commitment. Our key mitigating controls include: • Centralised records of data processing activity maintained within a data protection and information security platform. • Internal awareness campaigns and training programs • Documented data protection and privacy procedures • Monitoring of databases containing Personally Identifiable Information, with data owners • Renewing and updating data privacy risk assessments and other documentation required under GDPR
Technology disruption A prolonged failure in our core technology infrastructure could present a significant threat to the continuation of our business operations, particularly where failures impact hotel management and reservation systems	Medium (↔)	As we actively seek opportunities to enhance performance by integrating new technology into our business, we remain dedicated to safeguarding the robustness of our technology infrastructure and ensuring the uninterrupted delivery of our services. In 2026 our technology strategy includes crucial projects that will enhance our long-term resilience, including: • Transitioning to cloud services with a top-tier provider for our core infrastructure • Redesigning and implementing a new back-up and recovery solution alongside the move to cloud services • Enhancing network monitoring and vulnerability

		scanning capabilities.
People		Risk Appetite: Adverse
Principal Risk Description	Residual Risk	Outlook and risk response for next year
Difficulty in attracting, engaging and retaining a suitably skilled workforce Difficulties in maintaining an engaged and suitably skilled workforce could impact our service standards, drive up operating costs, disrupt operations and impact the overall delivery of our key strategic objectives.	Medium (↔)	We are continually striving to address the challenge of recruiting, developing, and keeping skilled team members within our organisation. Our team members are crucial to our success, so we adopt a proactive and continuous management strategy to address this risk, including: • Learning & Development programs with focus on technical skills and management development • Talent management and succession planning to promote intra-company mobility options • Regular talent reviews and learning need analysis • Physical health and well-being initiatives
Environmental, Social and Governance		Risk Appetite: Adverse
Principal Risk Description	Residual Risk	Outlook and risk response for next year
Negative stakeholder perception with regard to ESG matters With ESG being a key concern for our stakeholders, a perception that the Company does not apply best practice corporate governance principles, or does not act responsibly to protect the environment and the communities we operate in, could impact our performance by damaging our appeal to customers, investors and other business partners. It could also affect our ability to retain and attract talent. A failure to comply with the upcoming regulatory changes to governance and ESG reporting could further heighten this area of risk.	Medium (↔)	ESG continues to be an important factor in shaping our strategic direction. Our ESG strategy is designed to meet our stakeholders' expectations, with its implementation led by our CEO, and overseen by the Board of Directors. The ESG functions are effectively discharged by the Board by monitoring the Company's progress against these objectives. We address this risk area through various channels and programs: • Initiatives to reduce energy consumption in our business. • Regular social media communications about ESG strategic approach, priorities and initiatives. Sustainability section of this report details our ESG strategic objectives and Detailed ESG Risk – Opportunities Matrix.

REPORT OF THE AUDIT COMMITTEE

The Audit Committee comprised of 2 independent and 1 non-executive directors and Chairperson of the Committee is an independent director. The Audit Committee consists of financially literate personnel as required under the Listed Companies (Code of Corporate Governance) Regulations, 2019 ("the Code 2019"). The Audit Committee reports the following after an annual review of the Company's operations:

- Four meetings of the Audit Committee were held during the year 2025-2026 and Chairperson Audit Committee presided four meetings attendance of which is as follows:

As required by the Code 2019, Audit Committee also separately met with external auditors without the representation of management. Chief Executive Officer (CEO) and Chief Financial Officer (CFO) attended all the meetings held during the year, by invitation.

The Audit Committee appointed a secretary of the Committee who is Head of Internal Audit. The secretary circulated the minutes of meetings of the Audit Committee to all members, directors, CEO and CFO prior to the next meeting of the Board.

Presence of Audit Committee Chairperson at the AGM

Audit Committee Chairperson was available at the AGM to answer any questions on the Audit Committee's activities and related matters.

Financial Statements

The Audit Committee has concluded its annual review of the conduct and operations of the Company during the year ended June 30, 2025, and reports that:

- (a) The Audit Committee reviewed quarterly, half yearly and annual financial statements of the Company and recommended to the Board for approval.
- (b) The Audit Committee reviewed preliminary announcements of results prior to publication.
- (c) The Audit Committee reviewed the internal audit reports.
- (d) The Company's Code of Conduct has been disseminated in this report, which is placed on the website of the Company.
- (e) Appropriate accounting policies have been consistently applied. All core and other applicable International Accounting Standards were followed in preparation of financial statements of the Company on a going concern basis, for the financial year ended June 30, 2025 which present fairly the state of affairs, results of operations, changes in equity and cash flows of the Company.
- (f) The CEO and the CFO have endorsed the financial statements of the Company before presenting to the Audit Committee and Board of Directors. They acknowledge their responsibility for true and fair presentation of the Company's financial condition and results, compliance with regulations and applicable accounting standards and design and effectiveness of internal control system of the Company.
- (g) Accounting estimates are based on reasonable and prudent judgment. Proper and adequate accounting records have been maintained by the Company in accordance with

the Companies Act, 2017 and the external reporting is consistent with management processes and adequate for shareholders' needs.

- (h) The Audit Committee has reviewed the related party transactions and recommended to the Board for approval.
- (i) Closed periods were duly determined and announced by the Company, precluding the Directors, the CEO and Executives of the Company from dealing in Company's shares, prior to each Board meeting involving announcement of interim / final results, or any other business decision, which could materially affect the share market price of Company, along with maintenance of confidentiality of all business information.

Risk Management and Internal Controls

- (j) The Company has developed a sound mechanism for identification of risks and assigning criticality level and devising appropriate mitigation measures which are regularly monitored and implemented by the management across all major functions of the Company and presented to the Audit Committee for information and review.
- (k) The Company has devised and implemented an effective internal control framework which also includes an independent internal audit function which is duly reviewed by the Committee for effectiveness.
- (l) The Internal Audit department is responsible for monitoring of compliance, inherent and other risks associated with the internal controls and other areas of operations of the Company.
- (m) The Company's approach towards risk management and types and detail of risks along with mitigating measures are disclosed in relevant section of the Risk and Opportunity Report.

Internal Audit

- (n) The Board has effectively implemented the internal control framework through an in-house Internal Audit function, which is suitably qualified and experienced for the purpose and conversant with the policies and procedures of the Company.
- (o) Internal Audit facilitate a risk assessment process in each key business area and support function to review the significant risks facing its operations and to record the relevant controls and any action in place to mitigate the risks and safeguarding the assets of the Company. The materiality of the risk is measured based on financial and non-financial criteria, and probability of the risk arising is also mapped. The detailed assessments are then consolidated to provide input into the Company's risk assessment. This process also enables Internal Audit to engage with senior management throughout the business on risk monitoring and management.
- (p) The Audit Committee has reviewed the findings of internal audit during the year and management's response thereto, further it approved the internal audit plan for 2025-26.
- (q) Coordination between internal and external auditor was facilitated to ensure efficiency and contribution to the Company's objectives, including reliable financial reporting system and compliance with laws and regulations.
- (r) Audit Committee met with internal auditor without CFO and external auditors being present.
- (s) Head of Internal Audit has direct access to the Audit Committee.

- (t) The appraisal of Head of Internal Audit was jointly done by the Chairperson of the Audit Committee and CEO.

External Audit

- (u) The statutory auditors of the Company, M/s. Riaz Ahmad & Co., Chartered Accountants, have completed the audit of financial statements of the Company for the year ended June 30, 2026 and review of the "Statement of Compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2019" for the year ended June 30, 2026.
- (v) The Auditors have been allowed direct access to the Audit Committee and the effectiveness, independence and objectivity of the Auditors has thereby been ensured.
- (w) The Audit Committee has reviewed and discussed points of improvements highlighted by the external auditors.
- (x) The Audit Committee has reviewed the Management Letter of 2023-24 which was issued within 30 days of the date of the Auditors' Report on financial statements as required under the listing regulations and discussed with the external auditors and management.
- (y) The Audit Committee reviewed performance, cost and independence of the external auditors, M/s. Riaz Ahmad & Co., Chartered Accountants and has recommended to the Board their reappointment for the year ending June 30, 2027.

Other Matters

- (z) None of the staff and management has reported to the Committee during the year concerns about impropriety in financial and other matters.
- (aa) The annual report is fair, balanced and understandable and provides Company's performance and strategy to the shareholders.
- (ab) Evaluation of the Board performance which also included members of the Audit Committee was carried out.
- (ac) The Committee has discharged its duties according to term of reference.



Ms. Uzma Piracha
Chairperson
Audit Committee

Date: October 2, 2026

INDEPENDENT AUDITOR'S REVIEW REPORT

To the members of AKD Hospitality Limited

Review Report on the Statement of Compliance contained in Listed Companies (Code of Corporate Governance) Regulations, 2019

We have reviewed the enclosed Statement of Compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2019 (the Regulations) prepared by the Board of Directors of AKD Hospitality Limited (the Company) for the year ended 30 June 2026 in accordance with the requirements of regulation 36 of the Regulations.

The responsibility for compliance with the Regulations is that of the Board of Directors of the Company. Our responsibility is to review whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Regulations and report if it does not and to highlight any non-compliance with the requirements of the Regulations. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Regulations.

As a part of our audit of the financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Regulations require the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval, its related party transactions. We are only required and have ensured compliance of this requirement to the extent of the approval of the related party transactions by the Board of Directors upon recommendation of the Audit Committee.

Based on our review, nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the Regulations as applicable to the Company for the year ended 30 June 2026.



RIAZ AHMAD & COMPANY
Chartered Accountants

KARACHI

DATE: 02 OCTOBER 2026
UDIN: CR202610985JKMhn8Wwq

Statement of Compliance with Listed Companies (Code of Corporate Governance) Regulations **Year ended: 30 June 2026**

The Company has complied with the requirements of the Regulations in the following manner:

1. The total number of Directors are seven (07) as per the following:
 - a. Male: 5
 - b. Female: 2
2. The composition of the Board is as follows:

Category	Names
Independent Directors	Mr. M. Siddiq Khokhar Ms. Uzma Piracha
Non-Executive Directors	Mr. Nadeem Saulat Siddiqui (Chairman) Mr. Muhammad Sohail Mr. Aamir Nazir Dhedhi Mr. Kanwar Adeel Zaman
Executive Director	Ms. Huma Khurram Rashid Paracha (CEO)

The Board comprised of minimum (7) hence it fulfills the requirement of minimum two (2) independent directors and the fraction (0.33) for independent directors has not been rounded up as one.

Further, the two elected independent directors have requisite competencies, skills, knowledge and experience to discharge and execute their duties competently, as per applicable laws and regulations. As they fulfill the necessary requirements as per applicable laws and regulations, hence, appointments of a third independent director is not warranted.

3. The Directors have confirmed that none of them is serving as a director on more than seven listed companies, including this Company;
4. The Company has prepared a "Code of Conduct" and has ensured that appropriate steps have been taken to disseminate it throughout the Company along with its supporting policies and procedures. The Code of Conduct is well circulated with this annual report, which is also available on website of the company.
5. The Board has developed a vision / mission statement, overall corporate strategy and significant policies of the Company. The Board has ensured that complete record of particulars of the significant policies along with their date of approval or updating is maintained by the Company;
6. All the powers of the Board have been duly exercised and decisions on relevant matters have been taken by the Board / shareholders as empowered by the relevant provisions of the Act and Regulations thereunder;
7. The meetings of the Board were presided over by the Chairperson. The Board has complied with the requirements of Act and the Regulations thereunder with respect to frequency, recording and circulating minutes of meeting of the Board; The board has a formal policy and transparent procedures for remuneration of Directors in accordance with the Act and the regulations thereunder;
8. Four directors are Certified Director and Three directors have not taken directors' training program and will ensure the compliance in the ensuing financial year in accordance with the regulations.

Further, the Chief Financial Officer obtained Director's Training during the year. Company will take adequate measures for the Directors' Training Program (DTP) for the female executive and head of department;

DIRECTORS	TRAINING STATUS AND PLAN
MR. NADEEM SAULAT SIDDIQUI	Certified
MR. SIDDIQ KHOKHAR	Certified
MS. UZMA PIRACHA	Certified
MR. KANWAR ADEEL ZAMAN	Certified
MR. MUHAMMAD SOHAIL	Plan to get certified in ensuing year
MR. AAMIR NAZIR DHEDHI	Plan to get certified in ensuing year
MS. HUMA KHURRAM RASHID PARACHA	Plan to get certified in ensuing year

9. The Board has approved the appointment of Chief Financial Officer, Company Secretary and Head of Internal Audit including their remuneration and terms and conditions of employment and complied with relevant requirements of the Regulations;
10. Chief Financial Officer and Chief Executive Officer duly endorsed the financial statements before approval of the Board;
11. The Board has formed committees comprising of members given below:

a) Audit Committee

Names	Designation held
Mr. M. Siddiq Khokhar	Chairperson
Ms. Uzma Paracha	Member
Mr. Aamir Nazir Dhedhi	Member

b) HR, Remuneration and DE&I Committee

Names	Designation held
Ms. Uzma Paracha	Chairperson
Mr. Aamir Nazir Dhedhi	Member
Mr. Siddiq Khokhar	Member

c) Risk Management and Sustainability Committee

Names	Designation held
Mr. M. Siddiq Khokhar	Chairperson
Mr. Sohail Abdul Ghaffar	Member
Mr. Kanwar Adeel Zaman	Member

The Board has assigned the Risk Management Committee with the additional responsibilities of sustainability related matters. In future the Committee will review these areas and take necessary steps to ensure compliance with the requirements of non-mandatory regulation no.10A in the upcoming years;

The Board has assigned the HR and Remuneration Committee with the additional responsibilities of DE&I. In future the Committee will review these areas and take necessary steps to ensure compliance with requirements of non-mandatory regulation no. 10.A in the upcoming year;

12. The terms of reference of the aforesaid committees have been formed, documented and advised to the committee for compliance;

13. The frequency of meetings (quarterly / half yearly / yearly) of the committee were as per following:

a) Audit Committee

Four quarterly meetings were held during the financial year ended 30 June 2026.

b) HR and Remuneration Committee

One Meeting of the Committee were held during the year.

c) Risk Management and Sustainability Committee

One meeting of the Committee was held during the year.

14. The Board has set up an effective internal audit function who is considered suitably qualified and experienced for the purpose and are conversant with the policies and procedures of the Company;

15. The statutory auditors of the Company have confirmed that they have been given a satisfactory rating under the Quality Control Review program of the Institute of Chartered Accountants of Pakistan and are registered with Audit Oversight Board of Pakistan, that they and all their partners are in compliance with International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by the Institute of Chartered Accountants of Pakistan and that they and the partners of the firm involved in the audit are not a close relative (spouse, parent, dependent and non-dependent children) of the Chief Executive Officer, Chief Financial Officer, head of Internal Audit, Company Secretary or Director of the Company;

16. The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the Act, these Regulations or any other regulatory requirement and the auditors have confirmed that they have observed IFAC guidelines in this regard;

17. We confirm that all requirements of regulations 3, 4, 6, 7, 8, 9, 27, 28,30, 32, 33 and 36 of the Regulations have been complied with;

18. Explanation for non-compliance with requirements, other than regulations 3, 4, 6, 7, 8, 9, 27, 28, 30, 32, 33, 35 and 36 are below:

Sr. No.	Requirement	Explanation of Non-Compliance	Regulation Number
1	Representation of Minority shareholders The minority members as a class shall be facilitated by the Board to contest election of directors by proxy solicitation.	No minority shareholder approached the company for facilitation to contest the Election of Directors as representative of Minority Shareholders	5
	Environmental Social and Governance Matter		

2	The board is responsible for governance and oversight of setting the company's sustainability strategies, priorities and targets to create long term corporate value. The board may establish a dedicated sustainability committee having at least one female director.	During the year Board provided governance and oversight in relation to Environment, Social and Governance (ESG) matters. The Board has assigned these responsibilities to Risk Management and Sustainability Committee and HR, Remuneration and DE&I Committee.	10(A)(5)
3	Directors' Training It is encouraged that by 30 June 2022, all directors on the Board have acquired the prescribed certification under any director training program offered by institutions, local or foreign, that meet the criteria specified by the Commission and approved by it.	Four directors of the Company have acquired Directors' Training Program certification. The Company has planned to arrange Directors' Training Program certification for remaining directors before 30 June 2027.	19
4	Nomination Committee The Board may constitute a separate committee, designated as the nomination committee, of such number and class of directors, as it may deem appropriate in its circumstances.	The Board effectively discharge all the responsibility of Nomination Committee as recommended by the Code. It regularly assesses and monitor the requirements of any changes in the committees including Chairpersonship of those committees. The Board also actively monitors the requirements, regarding its structure, size and composition, timely reviews and adapt any necessary changes in this regard.	29(1)


 Nadeem Sauleh Siddiqui
 Chairman




 Huma Khurram R. Paracha
 Chief Executive Officer

Riaz Ahmad & Company
Chartered Accountants

AKD HOSPITALITY LIMITED

**FINANCIAL STATEMENTS WITH ACCOMPANYING
INFORMATION**

**FOR THE YEAR ENDED
30 JUNE 2026**

INDEPENDENT AUDITOR'S REPORT

To the members of AKD Hospitality Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the annexed financial statements of AKD HOSPITALITY LIMITED ("the Company"), which comprise the statement of financial position as at 30 June 2026, and the statement of profit or loss and other comprehensive income, the statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the statement of financial position, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at 30 June 2026 and of the profit and other comprehensive income, the changes in equity and its cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan ("the Code") and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material Uncertainty relating to Going Concern

We draw attention to Note 1.2 to the financial statements, which indicates that the Company's operations in its principal line of business have remained at a significantly reduced level for an extended period and that the service agreement with a related party, which constituted a source of operating activities for the Company, expired during the year and renewed at reduced fee for a period of 12 months. As stated in Note 1.2, these events or conditions, along with other matters as set forth in that note, indicate that a material uncertainty exists that may cast significant doubt on the Company's ability to continue as a going concern.

Our opinion is not modified in respect of this matter.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Riaz Ahmad & Company

Chartered Accountants

Following is the Key Audit Matter:

Sr. No.	Key Audit Matter	How the matter was addressed in our audit
(i)	Significant cash in hand at the reporting date Refer to Note 10 to the financial statements. As at 30 June 2026, the Company reported cash in hand amounting to Rupees 2.503 million as compared to Rupees 0.020 million as at 30 June 2025. The cash in hand balance was significant in the context of the financial statements and represented a substantial increase from the preceding year. Furthermore, a significant portion of the balance arose from a cash withdrawal of Rupees 2.500 million made from the Company's bank account, immediately prior to the reporting date. Due to the magnitude of the balance, the inherent risks associated with the existence and custody of physical cash and the timing of the significant cash withdrawal immediately before the reporting date, we considered the existence, ownership and accuracy of cash in hand to be an area requiring significant auditor attention. Accordingly, this matter was considered to be a key audit matter.	Our audit procedures in relation to this matter included, amongst others: - performing a physical count of cash in hand at the reporting date in the presence of the Company's responsible personnel and reconciling the amount counted with the underlying accounting records; - inspecting the relevant bank statement and supporting documentation relating to the withdrawal of Rupees 2.500 million and agreeing the withdrawal to the Company's bank records; - assessing whether the cash physically held at the reporting date was owned by and under the control of the Company; - examining transactions around the reporting date to assess whether the balance included any unusual or unsupported receipts, payments, advances or other items; - evaluating the business rationale for maintaining a significant amount of physical cash at the reporting date; and - assessing the adequacy of the related disclosures in the financial statements.

Information other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Riaz Ahmad & Company

Chartered Accountants

Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Board of directors are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

Riaz Ahmad & Company

Chartered Accountants

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the board of directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with board of directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

Based on our audit, we further report that in our opinion:

- a) proper books of account have been kept by the Company as required by the Companies Act, 2017 (XIX of 2017);
- b) the statement of financial position, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;
- c) investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business; and
- d) no zakat was deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980).

The engagement partner on the audit resulting in this independent auditor's report is Muhammad Waqas.



RIAZ AHMAD & COMPANY
Chartered Accountants

KARACHI

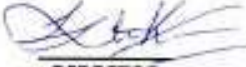
DATE: 02 OCTOBER 2026
UDIN: AR202610985Lm5jCqHxd

AKD HOSPITALITY LIMITED
STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2026

	Note	2026 Rupees	2025 Rupees
ASSETS			
NON-CURRENT ASSETS			
Property and equipment	4	684,724	768,065
Long-term investments	5	44,892,308	27,192,000
Long-term security deposit	6	20,000	20,000
Long-term loan to employee	7	34,500	105,000
		<u>45,631,532</u>	<u>28,085,065</u>
CURRENT ASSETS			
Trade debts	8	3,911,061	2,689,879
Current portion of long-term loan to employee	7	120,000	120,000
Other receivables	9	-	-
Sales tax receivable - net		-	26,345
Cash and bank balances	10	2,769,786	14,118,089
		<u>6,800,847</u>	<u>16,954,313</u>
TOTAL ASSETS		<u>52,432,379</u>	<u>45,039,378</u>
EQUITY AND LIABILITIES			
SHARE CAPITAL AND RESERVES			
Authorized share capital			
100,000,000 (2025: 100,000,000) ordinary shares of Rupees 10 each		<u>1,000,000,000</u>	<u>1,000,000,000</u>
Issued, subscribed and paid-up share capital	11	25,072,733	25,072,733
Capital contribution	12	950,001	12,950,001
Reserves	13	17,407,777	(1,003,876)
TOTAL EQUITY		<u>43,430,511</u>	<u>37,018,858</u>
NON-CURRENT LIABILITIES			
Deferred tax liability	14	1,307,269	142,501
		<u>1,307,269</u>	<u>142,501</u>
CURRENT LIABILITIES			
Trade and other payables	15	5,188,087	5,087,857
Provision for taxation and levy payable - net	16	29,550	313,200
Unclaimed dividend		2,476,962	2,476,962
		<u>7,694,599</u>	<u>7,878,019</u>
TOTAL LIABILITIES		<u>9,001,868</u>	<u>8,020,520</u>
Contingencies and commitments	17		
TOTAL EQUITY AND LIABILITIES		<u>52,432,379</u>	<u>45,039,378</u>

The annexed notes from 01 to 35 form an integral part of these financial statements.


CHIEF EXECUTIVE OFFICER


DIRECTOR


CHIEF FINANCIAL OFFICER

AKD HOSPITALITY LIMITED
STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2026

	Note	2026 Rupees	2025 Rupees
Revenue from contract with customer	18	5,400,000	6,000,000
Administrative and general expenses	19	(4,397,943)	(4,236,928)
Allowance for expected credit loss	8	(191,818)	(340,119)
		(4,589,761)	(4,577,047)
GROSS PROFIT		810,239	1,422,953
Other income	20	1,701,689	-
		2,511,928	1,422,953
Provision for Sindh Workers' Welfare Fund		(50,239)	(28,459)
PROFIT BEFORE TAXATION AND LEVY		2,461,689	1,394,494
Levy	21	(923,494)	(141,301)
PROFIT BEFORE TAXATION		1,538,195	1,253,193
Taxation	22	142,501	13,111
PROFIT AFTER TAXATION		1,680,696	1,266,304
OTHER COMPREHENSIVE INCOME			
Items that will not be reclassified subsequently to profit and loss:			
- Unrealized gain arising on remeasurement of investments at 'fair value through other comprehensive income'		18,038,226	12,464,000
- Deferred tax related adjustment		(1,307,269)	-
		16,730,957	12,464,000
Items that may be reclassified subsequently to profit and loss			
OTHER COMPREHENSIVE INCOME		16,730,957	12,464,000
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		18,411,653	13,730,304
Earnings per share - basic and diluted	23	0.67	0.51

The annexed notes from 01 to 35 form an integral part of these financial statements.


CHIEF EXECUTIVE OFFICER


DIRECTOR


CHIEF FINANCIAL OFFICER

AND HOSPITALITY LIMITED
STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2026

Description	Issued, subscribed and paid-up share capital	Capital contribution (Note 12)	Reserves					Sub Total	Total equity
			Capital Reserves		Revenue Reserves				
			Share premium	Fair value reserve on 'fair value through other comprehensive income' investments	General reserve	Accumulated loss			
	Rupees	Rupees	Rupees	Rupees	Rupees	Rupees	Rupees	Rupees	Rupees
Balance as at 30 June 2024	25,072,733	12,950,001	20,891,600	(21,318,000)	752,000	(15,059,780)	(14,734,180)		23,288,554
Comprehensive income for the year ended 30 June 2025:									
Profit for the year	-	-	-	-	-	-	1,266,304	1,266,304	1,266,304
Other comprehensive income	-	-	-	12,464,000	-	-	-	12,464,000	12,464,000
Total comprehensive income for the year	-	-	-	12,464,000	-	-	1,266,304	13,730,304	13,730,304
Balance as at 30 June 2025	25,072,733	12,950,001	20,891,600	(8,854,000)	752,000	(13,793,476)	(1,003,876)		37,018,858
Comprehensive income for the year ended 30 June 2026:									
Profit for the year	-	-	-	-	-	-	1,680,696	1,680,696	1,680,696
Other comprehensive income	-	-	-	16,730,957	-	-	-	16,730,957	16,730,957
Total comprehensive income for the year	-	-	-	16,730,957	-	-	1,680,696	18,411,653	18,411,653
Realised loss transferred to accumulated loss	-	-	-	1,373,923	-	-	(1,373,923)	-	-
Repayment of capital contribution to sponsor during the year	-	(12,000,000)	-	-	-	-	-	-	(12,000,000)
Balance as at 30 June 2026	25,072,733	950,001	20,891,600	9,250,880	752,000	(13,486,703)	17,407,777		43,430,511

The annexed notes from 01 to 35 form an integral part of these financial statements.



CHIEF EXECUTIVE OFFICER



DIRECTOR

CHIEF FINANCIAL OFFICER

AKD HOSPITALITY LIMITED
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2026

	2026 Rupees	2025 Rupees
CASH FLOW FROM OPERATING ACTIVITIES		
Profit before taxation and levy	2,461,689	1,394,494
Adjustments for non cash items:		
Allowance for expected credit loss	191,818	340,119
Depreciation	83,341	94,474
Provision for workers welfare fund	50,239	28,459
Sales tax written-off	26,345	-
Operating profit before working capital changes	2,813,432	1,857,546
Working capital changes		
(Increase) / decrease in current assets		
Trade debts	(1,413,000)	(812,000)
Loans and advances	-	250,001
Sales tax receivable - net	-	(26,345)
Increase / (Decrease) in current liabilities		
Trade and other payables	49,991	643,894
Contract liability	-	(500,000)
	(1,363,009)	(444,450)
	1,450,423	1,413,096
Income tax and levy paid	(1,207,144)	(869,206)
Payment to Sindh Workers' Welfare Fund	-	(250,000)
Net cash generated from operating activities	243,279	293,890
CASH FLOW FROM INVESTING ACTIVITIES		
Loan to employee recovered / (paid)	70,500	(200,000)
Long-term investments purchased	(34,236,159)	-
Long-term investments disposal proceeds	34,574,077	-
Net cash generated from / (used in) investing activities	408,418	(200,000)
CASH FLOW FROM FINANCING ACTIVITIES		
Repayment of capital contribution	(12,000,000)	-
Net cash used in financing activities	(12,000,000)	-
Net (decrease) / increase in cash and cash equivalents	(11,348,303)	93,890
Cash and cash equivalents at the beginning of the year	14,118,089	14,024,199
Cash and cash equivalents at the end of the year	2,769,786	14,118,089

The annexed notes from 01 to 35 form an integral part of these financial statements.


CHIEF EXECUTIVE OFFICER


DIRECTOR


CHIEF FINANCIAL OFFICER

AKD HOSPITALITY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2026

1. THE COMPANY AND ITS OPERATIONS

- 1.1** AKD Hospitality Limited {"the Company"} was incorporated as a Public Limited Company in the year 1936 under Companies Act, 1913 (Now the Companies Act, 2017). Shares of the Company are quoted on the Pakistan Stock Exchange Limited.

During the prior years the Company through special resolution passed in its extra ordinary general meeting held on 01 February 2021 altered the Memorandum of Association by changing its name from "AKD Capital Limited" to "AKD Hospitality Limited" and its principal line of business from "the business of real estate / providing consultancy, projects financing and management, investment in listed securities and to engage in leasing" to "tourism business including hospitality business, motel, destination management services, developing and building tourism attractions and to undertake all ancillary business activities to provide end to end service solutions".

The registered office of the Company is situated at 511, fifth floor Continental Trade Center, Clifton, Karachi.

1.2 GOING CONCERN

The Company's operations in its principal line of business have remained at a significantly reduced level for an extended period. The previous service agreement with a related party, AKD REIT Management Company Limited, for the provision of hospitality-related advisory and ancillary services, expired on 30 June 2026. The Company has entered into a fresh Hospitality Advisory Services Agreement with the same related party, effective from 01 July 2026. The new agreement is for a term of one year and provides for a revised monthly retainerhip fee of Rupees 0.25 million (inclusive of all applicable taxes).

Although the renewal of the service arrangement provides the Company with a recurring source of income, the Company's principal line of business continues to operate at a significantly reduced level. These events and conditions indicate the existence of a material uncertainty that may cast significant doubt on the Company's ability to continue as a going concern. Accordingly, the Company may be unable to realize its assets and discharge its liabilities in the normal course of business if it is unable to generate sufficient operating activities and cash flows in the future.

Management has assessed the Company's ability to continue as a going concern in accordance with the applicable financial reporting framework and, after considering the following factors and mitigating actions, considers the use of the going concern basis of accounting in the preparation of these financial statements to be appropriate:

a) As at the reporting date, the Company has positive equity and a strong liquidity position. Its total liabilities amount to Rupees 9.002 million, whereas it holds investments in listed shares amounting to Rupees 44.892 million and cash and bank balances amounting to Rupees 2.769 million, which provide financial resources available to meet its obligations as they fall due. In addition, trade debts amounting to Rupees 4.485 million are receivable from a related party, the recovery of which is expected to further support the Company's liquidity position.

b) The renewed agreement with AKD REIT Management Company Limited, effective from 1 July 2026, is expected to generate monthly retainership income of Rupees 0.25 million (approximately Rupees 3.0 million annually), which will contribute towards the Company's operating cash flows during the next twelve months.

c) The Company continues to have the support of its Sponsor shareholder. The Sponsor has previously provided capital support to meet the Company's funding requirements, as more fully disclosed in Note 12 to these financial statements. In addition, unused financial commitments from the Sponsor remain available to the Company and may be utilized, if required, to support its operations and meet its financial obligations.

Based on the above assessment, management considers that the Company has adequate resources to continue its operations for the foreseeable future and, accordingly, these financial statements have been prepared on a going concern basis.

Notwithstanding the mitigating factors described above, the continued low level of operations in the Company's principal line of business, the dependence on a single related party arrangement of short duration, and the ability of either party to terminate that arrangement at short notice represent events and conditions that indicate the existence of a material uncertainty that may cast significant doubt on the Company's ability to continue as a going concern.

The financial statements do not include any adjustments relating to the recoverability and classification of recorded asset amounts or to the amounts and classification of liabilities that may be necessary should the Company be unable to continue as a going concern.

2. MATERIAL ACCOUNTING POLICY INFORMATION

The material accounting policy information applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated:

2.1 BASIS OF PREPARATION

a) Statement of compliance

These financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. Accounting and reporting standards applicable in Pakistan comprise of:

- IFRS Accounting Standards issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
- Provisions of, directives and notifications issued under the Companies Act, 2017

Where provisions of, directives and notifications issued under the Companies Act, 2017 differ from the IFRS Accounting Standards, the provisions of, directives and notifications issued under the Companies Act, 2017 have been followed.

b) Accounting convention

These financial statements have been prepared under the historical cost convention except as otherwise stated in the respective accounting policies.

c) Critical accounting estimates and judgements

The preparation of financial statements in conformity with the approved accounting and reporting standards requires the use of certain critical accounting estimates. It also requires the management to exercise its judgment in the process of applying the Company's accounting policies. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The areas where various assumptions and estimates are significant to the Company's financial statements or where judgments were exercised in application of accounting policies are as follows:

Financial instruments - fair value

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques based on assumptions that are dependent on conditions existing at reporting date.

Useful lives, patterns of economic benefits and impairment

Estimates with respect to residual values and useful lives and pattern of flow of economic benefits are based on the analysis of the management of the Company. Further, the Company reviews the value of assets for possible impairment on an annual basis. Any change in the estimates in the future might affect the carrying amount of respective item of property and equipment, with a corresponding effect on the depreciation charge and impairment.

Income tax and levy

In making the estimates for income tax and levy currently payable by the Company, the management takes into account the current income tax law and the decisions of appellate authorities on certain issues in the past.

Allowance for expected credit losses

The allowance for Expected Credit Losses (ECLs) assessment requires a degree of estimation and judgment. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each group. These assumptions include recent sales experience and historical collection rates.

Provisions

As the actual outflows can differ from estimates made for provisions due to changes in laws, regulations, public expectations, technology, prices and conditions, and can take place many years in the future, the carrying amounts of provisions are reviewed at each reporting date and adjusted to take account of such changes. Any adjustments to the amount of previously recognized provision is recognized in the statement of profit or loss unless the provision was originally recognized as part of cost of an asset.

Contingencies

The Company reviews the status of all pending litigations and claims against the Company. Based on the judgment and the advice of the legal advisors for the estimated financial outcome, appropriate disclosure or provision is made. The actual outcome of these litigations and claims can have an effect on the carrying amounts of the liabilities recognized at the statement of financial position date.

Revenue from contracts with customers

When recognizing revenue in relation to the provision of services to customers, the key performance obligation of the Company is considered to be the rendering of services over time, as customers simultaneously receive and consume the benefits of such services, and revenue is therefore recognized as the services are performed.

d) Amendments to published approved accounting standards and interpretation / guidance that became effective in current year

There were certain amendments to accounting and reporting standards that became applicable to the Company during the year. These do not have any material impact on the Company's financial reporting and, therefore, have not been disclosed in these financial statements.

e) Standards, amendments and improvements to published approved accounting standards that are not yet effective but relevant to the Company

Following standards, amendments and improvements to accounting standards have been published and are mandatory for the Company's accounting periods beginning on or after 01 July 2026 or later periods:

IFRS 18 'Presentation and Disclosure in Financial Statements' (effective for annual periods beginning on or after 01 January 2027) with a focus on updates to the statement of profit or loss. The objective of IFRS 18 is to set out requirements for the presentation and disclosure of information in general purpose financial statements to help ensure they provide relevant information that faithfully represents an entity's assets, liabilities, equity, income and expenses. The key new concepts introduced in IFRS 18 relate to: the structure of the statement of profit or loss; required disclosures in the financial statements for certain profit or loss performance measures that are reported outside an entity's financial statements (that is, management-defined performance measures); and enhanced principles on aggregation and disaggregation which apply to the primary financial statements and notes in general. IFRS 18 will replace IAS 1; many of the other existing principles in IAS 1 are retained, with limited changes. IFRS 18 will not impact the recognition or measurement of items in the financial statements, but it might change what an entity reports as its 'operating profit or loss'.

IFRS S1 'General Requirements for Disclosure of Sustainability-related Financial Information'. IFRS S1 sets out overall requirements for sustainability-related financial disclosures with the objective to require an entity to disclose information about its sustainability-related risks and opportunities that is useful to primary users of general purpose financial reports in making decisions relating to providing resources to the entity.

IFRS S2 'Climate-related Disclosures'. IFRS S2 sets out the requirements for identifying, measuring and disclosing information about climate-related risks and opportunities that is useful to primary users of general purpose financial reports in making decisions relating to providing resources to the entity.

The implementation of IFRS S1 and IFRS S2 will be phased as per the SECP's order dated 31 December 2024, with different effective dates based on annual turnover, number of employees, and total assets (Criteria). Phase I will apply to listed companies having specific Criteria for annual reporting periods beginning on or after 1 July 2025. Phase II will apply to other listed companies having specific Criteria for annual reporting periods beginning on or after 1 July 2026. Phase III will cover non-listed public interest companies and remaining listed companies for annual reporting periods beginning on or after 1 July 2027.

Amendment to IFRS 7 'Financial Instruments: Disclosures' and IFRS 9 'Financial Instruments' – Classification and Measurement of Financial Instruments (effective for annual reporting periods beginning on or after 01 January 2026). These amendments clarify the requirements for the timing of recognition and derecognition of some financial assets and liabilities, with a new exception for some financial liabilities settled through an electronic cash transfer system; clarify and add further guidance for assessing whether a financial asset meets the SPPI criterion; add new disclosures for certain instruments with contractual terms that can change cash flows; and make updates to the disclosures for equity instruments designated at FVTOCI.

Amendment to IFRS 7 'Financial Instruments: Disclosures' and IFRS 9 'Financial Instruments' – Contracts Referencing Nature-dependent Electricity (effective for annual reporting periods beginning on or after 01 January 2026). These amendments change the 'own use' and hedge accounting requirements of IFRS 9 and include targeted disclosure requirements to IFRS 7.

On 13 November 2025, the International Accounting Standards Board (IASB) issued Translation to a Hyperinflationary Presentation Currency (effective for annual reporting periods beginning on or after 1 January 2027), which amended IAS 21, The Effects of Changes in Foreign Exchange Rates. The amendments specify the translation procedures to be applied by an entity whose presentation currency is the currency of a hyperinflationary economy. The amendments also introduce additional disclosure requirements to enable users of financial statements to understand the effects of translating financial information into a hyperinflationary presentation currency.

The International Accounting Standards Board (IASB) has published 'Annual Improvements to IFRS Accounting Standards — Volume 11'. The amendments are effective for annual reporting periods beginning on or after 01 January 2026. It contains amendments to following five standards as result of the IASB's annual improvements project.

- IFRS 1 *First-time Adoption of International Financial Reporting Standards*;
- IFRS 7 *Financial Instruments: Disclosures* and its accompanying *Guidance on implementing IFRS 7*;
- IFRS 9 *Financial Instruments*;
- IFRS 10 *Consolidated Financial Statements*; and
- IAS 7 *Statement of Cash flows*.

The above standards, amendments and improvements are likely to have no significant impact on the financial statements.

f) Standards and amendments to approved published standards that are not yet effective and not considered relevant to the Company

There are other standards and amendments to published standards that are mandatory for accounting periods beginning on or after 01 July 2026 but are considered not to be relevant or do not have any significant impact on the Company's financial statements and are therefore not detailed in these financial statements.

2.2 Property and equipment

Initial recognition

Property and equipment are stated at cost less accumulated depreciation and accumulated impairment losses (if any). Cost of property and equipment consists of historical cost, borrowing cost pertaining to erection / construction year of qualifying assets and other directly attributable cost of bringing the asset to working condition.

Subsequent costs

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repair and maintenance costs are charged to statement of profit or loss and other comprehensive income during the year in which they are incurred.

Depreciation

Depreciation is charged to statement of profit or loss and other comprehensive income applying the reducing balance method so as to write off the cost / depreciable amount of the assets over their estimated useful lives at the rates given in Note 4. The Company charges the depreciation on additions from the date when the asset is available for use and on deletions up to the date when the asset is de-recognized. The residual values and useful lives are reviewed by the management, at each financial year-end and adjusted if impact on depreciation is significant.

De-recognition

An item of property and equipment is de-recognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset is included in the statement of profit or loss and other comprehensive income in the year the asset is de-recognized.

2.3 Right-of-use assets

A right-of-use asset is recognized at the commencement date of a lease. The right-of-use asset is measured at cost less accumulated depreciation and accumulated impairment losses (if any). Cost comprises of the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is shorter. Where the Company expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is charged over its estimated useful life. Right-of use assets are subject to impairment or adjusted for any re-measurement of lease liabilities.

The Company has elected not to recognize a right-of-use asset and corresponding lease liability for short-term leases with terms of 12 months or less and leases of low-value assets. Lease payments on these assets are charged to income as incurred.

2.4 Lease liabilities

A lease liability is recognized at the commencement date of a lease. The lease liability is initially recognized at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease

payments that do not depend on an index or a rate are expensed in the period in which they are incurred.

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are re-measured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is re-measured, an adjustment is made to the corresponding right-of-use asset, or to statement of profit or loss if the carrying amount of the right-of-use asset is fully written down.

2.5 Investments and other financial assets

a) Classification

The Company classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income, or through profit or loss), and
- those to be measured at amortized cost.

The classification depends on the Company's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in the statement of profit or loss or other comprehensive income. For investments in debt instruments, this will depend on the business model in which the investment is held. For investments in equity instruments, this will depend on whether the Company has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income. The Company reclassifies debt investments when and only when its business model for managing those assets changes.

b) Measurement

At initial recognition, the Company measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Debt instruments

Subsequent measurement of debt instruments depends on the Company's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Company classifies its debt instruments:

Amortized cost

Financial assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortized cost. Interest

Income from these financial assets is included in other income using the effective interest rate method. Any gain or loss arising on derecognition is recognized directly in statement of profit or loss and presented in other income / (other expenses) together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the statement of profit or loss and other comprehensive income.

Fair value through other comprehensive income (FVTOCI)

Financial assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVTOCI. Movements in the carrying amount are taken through other comprehensive income, except for the recognition of impairment losses (and reversal of impairment losses), interest income and foreign exchange gains and losses which are recognized in the statement of profit or loss and other comprehensive income. When the financial asset is derecognized, the cumulative gain or loss previously recognized in other comprehensive income is reclassified from equity to profit or loss and recognized in other income / (other expenses). Interest income from these financial assets is included in other income using the effective interest rate method. Foreign exchange gains and losses are presented in other income/ (other expenses) and impairment losses are presented as separate line item in the statement of profit or loss and other comprehensive income.

Fair value through profit or loss (FVTPL)

Assets that do not meet the criteria for amortized cost or FVTOCI are measured at FVTPL. A gain or loss on a debt instrument that is subsequently measured at FVTPL is recognized in the statement of profit or loss and other comprehensive income and presented net within other income / (other expenses) in the year in which it arises.

Equity instruments

The Company subsequently measures all equity investments at fair value for financial instruments quoted in an active market, the fair value corresponds to a market price (level 1). For financial instruments that are not quoted in an active market, the fair value is determined using valuation techniques including reference to recent arm's length market transactions or transactions involving financial instruments which are substantially the same (level 2), or discounted cash flow analysis including, to the greatest possible extent, assumptions consistent with observable market data (level 3).

Fair value through other comprehensive income (FVTOCI)

Where the Company's management has elected to present fair value gains and losses on equity investments in other comprehensive income, there is no subsequent reclassification of fair value gains and losses to profit or loss. Impairment losses (and reversal of impairment losses) on equity investments measured at FVTOCI are not reported separately from other changes in fair value.

Fair value through profit or loss

Changes in the fair value of equity investments at fair value through profit or loss are recognized in other income/ (other expenses) in the statement of profit or loss and other comprehensive income as applicable.

Dividends from such investments continue to be recognized in profit or loss as other income when the Company's right to receive payments is established.

2.6 Financial liabilities - classification and measurement

Financial liabilities are classified as measured at amortized cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognized in the statement of profit or loss and other comprehensive income. Other financial liabilities are subsequently measured at amortized cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognized in statement of profit or loss and other comprehensive income. Any gain or loss on de-recognition is also included in profit or loss.

2.7 De-recognition of financial assets and liabilities

a) Financial assets

The Company derecognizes a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred, or it neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control over the transferred asset. Any interest in such derecognized financial assets that is created or retained by the Company is recognized as a separate asset or liability.

b) Financial liabilities

The Company derecognizes a financial liability (or a part of financial liability) from its statement of financial position when the obligation specified in the contract is discharged or cancelled or expires.

2.8 Offsetting of financial instruments

Financial assets and financial liabilities are set off and the net amount is reported in the financial statements when there is a legally enforceable right to set off and the Company intends either to settle on a net basis or to realize the assets and to settle the liabilities simultaneously.

2.9 Impairment of financial assets

The Company assesses on a forward looking basis the expected credit losses associated with its debt instruments carried at amortized cost and equity instruments at FVTOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade debts and other receivables, the Company applies the simplified approach permitted by IFRS 9, which requires expected lifetime losses to be recognized from initial recognition of the receivables.

2.10 Impairment of non-financial assets

Assets that have an indefinite useful life are not subject to depreciation and are tested annually for impairment. Assets that are subject to depreciation are reviewed for impairment at each reporting date or whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized for the amount for which assets carrying amount exceeds its recoverable amount. Recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date. Reversals of the impairment losses are restricted to the extent that the asset's carrying amount does not

exceed the carrying amount that would have been determined, net of depreciation or amortization, if impairment losses had not been recognized. An impairment loss or reversal of impairment loss is recognized in the statement of profit or loss and other comprehensive income.

2.11 Trade debts and other receivables

Trade receivables are initially recognized at fair value and subsequently measured at amortized cost using the effective interest method, less any allowance for expected credit losses. Trade receivables generally do not include amounts over due by 365 days.

The Company has applied the simplified approach to measure expected credit losses, which uses a lifetime expected loss allowance. To measure the expected credit losses, trade receivables have been grouped based on days overdue.

Other receivables are recognised at amortised cost, less any allowance for expected credit losses.

2.12 Deposits

Deposits include long-term amounts paid as security deposits which do not have a fixed repayment date. These are measured at cost, being the amount paid on initial recognition, as their fair value is not considered to be materially different from cost. Short-term deposits are classified as current assets, while long-term deposits are classified as non-current assets based on their recoverability period.

2.13 Cash and cash equivalents

Cash and cash equivalents are carried in the statement of financial position at cost. For the purpose of cash flow statement, cash and cash equivalent comprise of cash in hand and cash in banks in current and deposit accounts.

2.14 Taxation and levy

Income tax expense comprises current and deferred tax. In making the estimates for income taxes currently payable by the Company, the management considers the current income tax law and the decisions of appellate authorities on certain issues in the past.

Current

The charge for current taxation is based on taxability of certain income streams of the Company under presumptive / final tax regime at the applicable tax rates and remaining income streams chargeable at current rate of taxation under the normal tax regime and / or minimum tax or alternate corporate tax as applicable, after taking into account tax credits and rebates available, if any.

Deferred

Deferred tax is accounted for using the balance sheet liability method in respect of all temporary differences arising from differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of the taxable profit. Deferred tax liabilities are generally recognized for all taxable temporary differences and deferred tax assets to the extent that it is probable that taxable profits will be available against which the deductible temporary differences, unused tax losses and tax credits can be utilized.

Deferred tax is calculated at the rates that are expected to apply to the year when the differences reverse based on tax rates that have been enacted or substantively enacted by the reporting date. Deferred tax is charged or credited in the statement of profit or loss, except to the extent that it relates to items recognized in other comprehensive income or directly in equity. In this case, the tax is also recognized in other comprehensive income or directly in equity, respectively.

Levy

In accordance with the requirements of Income Tax Ordinance, 2001 (Ordinance), computation of final taxes is not based on taxable income and as per revised guidance by IASB (International Accounting Standard Board), these fall within the scope of IFRIC 21 (levies) / IAS 37 (provisions, contingent liabilities and contingent assets) and accordingly have been classified as levy in these financial statements. Further, the Company designates the amount calculated on taxable income using the notified tax rates as an income tax within the scope of IAS 12 'Income Taxes' and recognizes it as current income tax expense. Any excess over the amount designated as income tax, is then recognized as a levy falling under the scope of IFRIC 21/IAS 37.

2.15 Borrowings

Borrowings are recognized initially at fair value and are subsequently stated at amortized cost. Any difference between the proceeds and the redemption value is recognized in the statement of profit or loss and other comprehensive income over the year of the borrowings using the effective interest method.

2.16 Trade and other payables

Liabilities for trade and other amounts payable are initially recognized at fair value, which is normally the transaction cost.

2.17 Contract liabilities

A contract liability is recognised for the Company's obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration, or the Company has a right to an amount of consideration that is unconditional (i.e. a receivable), before the Company transfers good or service to the customer, the Company shall present the contract as a contract liability when the payment is made or the payment is due (whichever is earlier).

2.18 Revenue recognition

a) Rendering of services

Revenue from a contract to provide services is recognized over time as the services are rendered based on either a fixed price or an hourly rate.

b) Dividend

Dividend on equity investments is recognized when right to receive the dividend is established.

2.19 Provisions

Provisions are recognized when the Company has a present, legal or constructive obligation as a result of past event, and it is probable that an outflow of resources embodying economic benefits will be

required to settle the obligation and a reliable estimate of the amount can be made. However, provisions are reviewed at each reporting date and adjusted to reflect the current best estimate.

2.20 Contingent assets

Contingent assets are disclosed when the Company has a possible asset that arises from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company. Contingent assets are not recognized until their realization becomes certain.

2.21 Contingent liabilities

Contingent liability is disclosed when the Company has a possible obligation as a result of past events whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company. Contingent liabilities are not recognized, only disclosed, unless the possibility of a future outflow of resources is considered remote. In the event that the outflow of resources associated with a contingent liability is assessed as probable, and if the size of the outflow can be reliably estimated, a provision is recognized in the financial statements.

3. SUMMARY OF OTHER ACCOUNTING POLICIES

3.1 Share capital

Ordinary shares are classified as share capital. Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax.

3.2 Functional and presentation currency

Items included in the financial statements of the Company are measured using the currency of the primary economic environment in which the Company operates (the functional currency). The financial statements are presented in Pak Rupees, which is the Company's functional and presentation currency.

3.3 Foreign currencies transactions and translation

All monetary assets and liabilities denominated in foreign currencies are translated into Pak Rupees at the rates of exchange prevailing at the reporting date, while transactions in foreign currency during the year are initially recorded in the functional currency at the rates of exchange prevailing at the transaction date. All non-monetary items are translated into Pak Rupees at the exchange rates prevailing on the date of transaction or on the date when fair values are determined. The Company charges all the exchange differences to statement of profit or loss and other comprehensive income.

3.4 Dividend and other appropriations

Dividend distribution to the Company's shareholders is recognized as a liability in the Company's financial statements in the year in which the dividends are declared and other appropriations are recognized in the year in which these are approved by the Board of Directors.

3.5 Earnings per share

The Company presents basic and diluted earnings per share (EPS) for its stakeholders. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of shares outstanding during the year. Diluted earnings per share is calculated if there is any potential dilutive effect on the Company's reported net profits.

4. PROPERTY AND EQUIPMENT

Description	Furniture and fixtures	Office equipment	Computer equipment	Vehicles	Lockers	Total
	Rupees	Rupees	Rupees	Rupees	Rupees	Rupees
At 30 June 2024						
Cost	3,991,830	1,622,644	1,878,265	5,122,500	41,500	12,656,739
Accumulated depreciation	(3,443,029)	(1,392,114)	(1,876,923)	(5,043,430)	(38,704)	(11,794,200)
Net book value	548,801	230,530	1,342	79,070	2,796	862,539
Year ended 30 June 2025						
Opening net book value	548,801	230,530	1,342	79,070	2,796	862,539
Addition - at cost	-	-	-	-	-	-
Depreciation charged	(54,880)	(23,053)	(447)	(15,814)	(280)	(94,474)
Closing net book value	493,921	207,477	895	63,256	2,516	768,065
At 30 June 2025						
Cost	3,991,830	1,622,644	2,258,265	5,122,500	41,500	13,036,739
Accumulated depreciation	(3,497,909)	(1,415,167)	(2,257,370)	(5,059,244)	(38,984)	(12,268,674)
Net book value	493,921	207,477	895	63,256	2,516	768,065
Year ended 30 June 2026						
Opening net book value	493,921	207,477	895	63,256	2,516	768,065
Addition - at cost	-	-	-	-	-	-
Depreciation charged	(49,392)	(20,748)	(298)	(12,651)	(252)	(83,341)
Closing net book value	444,529	186,729	597	50,605	2,264	684,724
At 30 June 2026						
Cost	3,991,830	1,622,644	2,258,265	5,122,500	41,500	13,036,739
Accumulated depreciation	(3,547,301)	(1,435,915)	(2,257,668)	(5,071,895)	(39,236)	(12,352,015)
Net book value	444,529	186,729	597	50,605	2,264	684,724
Depreciation rate	10%	10%	33.33%	20%	10%	

4.1 The depreciation for the year has been charged to administrative and general expenses (Note 19) in these financial statements.

5.	LONG-TERM INVESTMENTS	Note	2026 Rupees	2025 Rupees
	Investment in equity securities - at 'fair value through other comprehensive income'			
	Related parties			
	AKD REIT Management Company Limited - unquoted			
	10,000 (2025: 10,000) fully paid ordinary shares of Rupees 10 each. Equity held 0.1% (2025: 0.1%) at cost of Rupees 100,000 (2025: Rupees 100,000)	5.1	-	-
	Creek Developers (Private) Limited - unquoted			
	9,800 (2025: 9,800) fully paid ordinary shares of Rupees 10 each. Equity held 0.01% (2025: 0.01%) at cost of Rupees 98,000 (2025: Rupees 98,000)	5.2	98,000	98,000
	Others			
	Cnergyico Pk Limited - quoted			
	Nil (2025: 3,800,000) fully paid ordinary shares of Rupees 10 each. Equity held Nil (2025: 0.07%) and cost of Rupees Nil (2025: 35,948,000)		-	27,094,000
	Pak Electron Limited - quoted			
	40,000 (2025: Nil) fully paid ordinary shares of Rupees 10 each. Equity held 0.004% (2025: Nil) and cost of Rupees 2,270,200 (2025: Nil)		1,818,000	-
	Pakistan Stock Exchange Limited - quoted			
	799,708 (2025: Nil) fully paid ordinary shares of Rupees 10 each. Equity held 0.10% (2025: Nil) and cost of Rupees 31,965,959 (2025: Nil)		42,976,308	-
			44,892,308	27,192,000
5.1	Investment in AKD REIT Management Company Limited has been fully provided in prior years. The Company is required to seek prior approval from Securities & Exchange Commission of Pakistan (SECP) before disposing of this investment.			
5.2	This represents investment in the ordinary shares of Creek Developers (Private) Limited (CDPL) that is in the process of building towers. CDPL is currently classified as a level 3 financial assets and is measured at fair value on reporting dates. However, due to volatility in the underlying assumptions relevant to the valuation, there is a wide range of possible fair value measurement and cost is considered to represent the best estimate of fair value within that range.			
6.	LONG-TERM SECURITY DEPOSIT			
	Deposit with Pakistan Telecommunication Company Limited	6.1	20,000	20,000
6.1	This represents amount deposited with Pakistan Telecommunication Company Limited (PTCL) as security deposit at the time of connection in 2003. The fair value and expected credit loss adjustment in accordance with requirements of IFRS 9 "Financial Instruments" in respect of long term deposits is not considered material and hence not recognized in these financial statements.			
7.	LONG-TERM LOAN TO EMPLOYEE			
	Un-secured:			
	Loan to employee	7.1	154,500	225,000
	Less: Current portion		(120,000)	(120,000)
			34,500	105,000

7.1	Reconciliation of carrying amount of loan to employee:	Note	2026 Rupees	2025 Rupees
	As at 01 July		225,000	25,000
	Disbursement during the year		-	200,000
	Loan recovered during the year		(70,500)	-
	As at 30 June		<u>154,500</u>	<u>225,000</u>

- 7.2 Long term loan to employee is interest free and has not been discounted to its fair value as the financial impact thereof is not considered to be material in the overall context of the financial statements.

8. TRADE DEBTS

Related party- unsecured

AKD REIT Management Company Limited

4,485,000 3,072,000

Less: allowance for expected credit loss

As at 01 July

382,121 42,002

Recognized during the year

191,818 340,119

Reversal made during the year

- -

As at 30 June

(573,939) (382,121)

8.1

3,911,061 2,689,879

8.1 Ageing analysis of trade debts is as follows:

Not yet due	460,000	772,000
Upto 30 days	460,000	575,000
31 to 90 days	920,000	1,725,000
91 to 180 days	1,495,000	-
181 to 365 days	1,150,000	-
More than 365 days	-	-
	<u>4,485,000</u>	<u>3,072,000</u>
Less: allowance for expected credit loss	(573,939)	(382,121)
	<u>3,911,061</u>	<u>2,689,879</u>

- 8.2 The maximum aggregate amount receivable from AKD REIT Management Company Limited at the end of any month during the year was Rupees 8.822 million (2025: Rupees 5.710 million).

9. OTHER RECEIVABLES

Related party - unsecured

Creek Developers (Private) Limited (CDPL)

9.1

4,451,084 4,451,084

Less: allowance for expected credit loss

As at 01 July

4,451,084 4,451,084

Recognized during the year

- -

Reversal made during the year

- -

As at 30 June

(4,451,084) (4,451,084)

- 9.1 This represents the balance receivable of allocated share of common expenses.

- 9.2 The maximum aggregate amount receivable from CDPL at the end of any month during the year was Rupees 4.451 million (2025: Rupees 4.451 million) which was impaired and provided for. The ageing of this balance is more than 365 days.

10.	CASH AND BANK BALANCES	Note	2026 Rupees	2025 Rupees
	Cash in hand		2,503,047	20,358
	Cash at bank - current accounts		266,739	14,097,731
			<u>2,769,786</u>	<u>14,118,089</u>

11. ISSUED, SUBSCRIBED AND PAID-UP SHARE CAPITAL

2026 (Number of shares)	2025 (Number of shares)			
2,138,681	2,138,681	Ordinary shares of Rupees 10 each fully paid in cash.	21,386,810	21,386,810
368,311	368,311	Ordinary shares of Rupees 10 each issued as fully paid bonus shares.	3,683,110	3,683,110
479	479	Ordinary shares of Rupees 10 each forfeited.	2,813	2,813
<u>2,507,471</u>	<u>2,507,471</u>		<u>25,072,733</u>	<u>25,072,733</u>

11.1 Ordinary shares of the Company held by the associate companies are as under:

	Number of shares	
AKD Securities Limited	306,290	306,290
Aqeel Karim Dhedhi Securities (Private) Limited-Staff Provident Fund	249,000	249,000
	<u>555,290</u>	<u>555,290</u>

12. CAPITAL CONTRIBUTION

This represented interest free loan obtained from AKD Group Holdings (Private) Limited, a related party and was payable on demand granted for the purpose to meet the working capital requirements of the Company. In previous years, the Company had entered into a tri-partite agreement, where the right to receive this loan was transferred to the sponsor shareholder Mr. Aqeel Karim Dhedhi. Therefore, the Company is under no obligation to pay to AKD Group Holdings (Private) Limited. Under the revised terms of loan with the Sponsor, the limit of this loan was increased to Rupees 20 million and available to the Company as and when needed to meet the Company's liquidity requirements. This loan is interest free and is payable on discretion of the Company to the Sponsor. Accordingly, it has been classified as capital contribution in accordance with TR-32 issued by the Institute of Chartered Accountants of Pakistan (ICAP). During the year, Rupees 12 million has been repaid to the sponsor shareholder Mr. Aqeel Karim Dhedhi.

13. RESERVES

Composition of reserves is as follows:

Capital reserves			
Share premium	13.1	20,891,600	20,891,600
Fair value reserve		9,250,880	(8,854,000)
		<u>30,142,480</u>	<u>12,037,600</u>
Revenue reserves			
General reserve		752,000	752,000
Accumulated loss		(13,486,703)	(13,793,476)
		<u>(12,734,703)</u>	<u>(13,041,476)</u>
		<u>17,407,777</u>	<u>(1,003,876)</u>

13.1 This reserve can be utilized by the Company only for the purposes specified in section 81 of the Companies Act, 2017.

14.	DEFERRED TAX LIABILITY	Note	2026 Rupees	2025 Rupees
	Deferred tax asset comprises of deductible temporary differences on:			
	Long-term investments		-	(4,627,176)
	Trade debts		(166,442)	(110,815)
	Other receivables		(1,290,814)	(1,290,814)
	Overdue lease liability		(234,900)	(234,900)
	Provision for Sindh Workers' Welfare Fund		(90,724)	(76,154)
	Available tax losses		(1,229,989)	(2,767,293)
	Minimum tax		(561,406)	-
	Unabsorbed tax depreciation		(176,362)	-
			(3,750,637)	(9,107,152)
	Deferred tax liability comprises of taxable temporary differences on:			
	Property and equipment		130,444	142,501
	Long-term investments		1,307,269	-
			1,437,713	142,501
			(2,312,924)	(8,964,651)
	Unrecognized deferred tax asset		3,620,193	9,107,152
			1,307,269	142,501
14.1	Movement of deferred tax liability			
	As at 01 July		142,501	155,612
	Charged for the year to :			
	Statement of profit or loss		(142,501)	(13,111)
	Statement of other comprehensive income		1,307,269	-
			1,164,768	(13,111)
	As at 30 June		1,307,269	142,501
14.2	Deferred tax asset as at 30 June 2026 to the extent of Rupees 3.620 million (2025: Rupees 9,107 million) has not been recognised as the Company is uncertain about the timing and extent of future taxable profits against which such benefits can be utilized.			
15.	TRADE AND OTHER PAYABLES			
	Accrued liabilities		1,355,654	1,105,245
	Payable to AKD Group Holdings (Private) Limited - related party	15.1	450,000	450,000
	Payable to AKD Securities Limited - related party	15.2	1,772,159	2,107,577
	Overdue lease liability		810,000	810,000
	Withholding tax payable		352,434	352,434
	Sales tax payable		135,000	-
	Provision for Sindh Workers' Welfare Fund		312,840	262,601
			5,188,087	5,087,857

15.1 This represents interest-free funds provided by the sponsors through AKD Group Holdings (Private) Limited to meet the Company's working capital requirements, in accordance with the terms of the Tri-Parties Agreement.

15.2 This represent balance payable to related party on account of trading in Stock Exchange.

16. PROVISION FOR TAXATION AND LEVY PAYABLE - NET	Note	2026 Rupees	2025 Rupees
Provision for taxation and levy payable		923,494	621,000
Less: Advance income tax and prepaid levy		(893,944)	(307,800)
		29,550	313,200

17. CONTINGENCIES AND COMMITMENTS

There were no contingencies and commitments outstanding as at the reporting date (2025: Nil) except that the Company has written back accrued liabilities of Rupees 342,065 considered to be not payable.

18. REVENUE FROM CONTRACT WITH CUSTOMER

Consultancy services - gross		6,210,000	6,900,000
Less: Sindh sales tax on services @15%		(810,000)	(900,000)
	18.1	5,400,000	6,000,000

18.1 This represents the billing made under service agreement entered into for provision of services regarding review of third party pre-feasibility or feasibility studies to establish hospitality related business and other ancillary services to the related party i.e. AKD REIT Management Company Limited. During the year, this service agreement is expired and not renewed as at the reporting date.

19. ADMINISTRATIVE AND GENERAL EXPENSES

Salaries and benefits		1,698,995	1,497,004
Director's meeting fee		290,000	305,000
Fees, taxes and subscription		1,033,098	1,117,901
Advertisement and publicity		128,690	301,470
Entertainment		140,070	78,005
Auditors' remuneration	19.1	854,611	747,900
Depreciation	4	83,341	94,474
Office expenses		73,150	55,437
Printing and stationery		62,850	22,600
Sales tax written-off		26,345	-
Repair and maintenance		2,130	7,055
Bank charges		2,720	6,272
Postage and telegram		840	3,810
Others		1,103	-
		4,397,943	4,236,928

19.1 Auditors' remuneration

Audit fee		506,000	440,000
Half yearly review fee		149,500	130,000
Code of Corporate Governance review fee		47,150	41,000
Other certification		25,300	22,000
Out of pocket expenses		68,425	59,500
Sindh Sales tax @ 8%		58,236	55,400
		854,611	747,900

20.	OTHER INCOME	Note	2026 Rupees	2025 Rupees
	Dividend Income		1,359,624	-
	Liabilities written back		342,065	-
			<u>1,701,689</u>	<u>-</u>
21.	LEVY			
	Minimum tax	21.1	719,550	621,000
	Final tax	21.2	203,944	-
	Prior year		-	(479,699)
			<u>923,494</u>	<u>141,301</u>

21.1 This represents minimum tax charged under Section 153 of the Income Tax Ordinance, 2001.

21.2 This represents tax withheld at 15% on dividend income under Section 150 of the Income Tax Ordinance, 2001.

22. TAXATION

Current tax		-	-
Deferred tax expense	14.1	(142,501)	(13,111)
		<u>(142,501)</u>	<u>(13,111)</u>

22.1 Relationship between tax expense and accounting profit

The relationship between tax expense and accounting profit has not been presented in these financial statements as tax liability is based on minimum tax and final tax payable on turnover and dividend respectively for the year.

23. EARNINGS PER SHARE - BASIC AND DILUTED

There is no dilutive effect on the basic earning per share of the Company which is based on:

Profit after taxation attributable to ordinary shareholders (Rupees)	<u>1,680,696</u>	<u>1,266,304</u>
Weighted average number of ordinary shares (Number)	<u>2,507,471</u>	<u>2,507,471</u>
Profit per share - basic and diluted (Rupees)	<u>0.67</u>	<u>0.51</u>

24. REMUNERATION OF CHIEF EXECUTIVE OFFICER AND DIRECTORS

The aggregate amount charged in the financial statements for remuneration to Chief Executive Officer and Directors of the Company is as follows:

	2026		2025	
	Chief Executive Officer	Director	Chief Executive Officer	Director
	Rupees	Rupees	Rupees	Rupees
Managerial remuneration	600,000	-	400,000	-
Meeting Fee	-	290,000	-	305,000
	<u>600,000</u>	<u>290,000</u>	<u>400,000</u>	<u>305,000</u>
Number of persons	<u>1</u>	<u>5</u>	<u>1</u>	<u>5</u>

25. RECONCILIATION OF MOVEMENT OF LIABILITY TO CASH FLOWS ARISING FROM FINANCING ACTIVITIES:	2026 Rupees	2025 Rupees
Capital contribution		
As at 01 July	12,950,001	12,950,001
Amount received during the year	-	-
Amount repaid during the year	(12,000,000)	-
As at 30 June	950,001	12,950,001

26. TRANSACTIONS WITH RELATED PARTIES

The related parties comprise associated undertakings, other related companies and key management personnel. The Company in the normal course of business carries out transactions with various related parties. Detail of transactions and balances (gross of expected credit losses) with related parties are as follows:

Related party	Relationship with the Company	Nature of transaction and balances	2026 Rupees	2025 Rupees
i) AKD Securities Limited	Shareholder and entity under control of the sponsor. Holds 12.22% of the company's shares.	Shares Purchased	34,236,159	-
		Expense Credited	-	240,000
		Brokerage fee	2,500	-
		Disposal of shares	(34,574,077)	-
		Balance at year end	1,772,159	2,107,577
ii) Creek Developers (Private) Limited	Entity under control of the sponsor. The Company holds 0.002% of its shares.	Expenses debited	-	-
		Balance at year end	4,451,084	4,451,084
iii) AKD Group Holdings (Private) Limited	Entity under control of the sponsor	Funds received	-	36,450,000
		Funds paid	-	36,000,000
		Balance at year end	450,000	450,000
iv) Mr. Aqeel Karim Dhedhi	Sponsor shareholder. Holds 29.84% of the Company's shares.	Capital contribution repaid during the year	(12,000,000)	-
		Balance at year end	950,001	12,950,001
v) AKD REIT Management Company Limited	Entity under control of the sponsor. The Company holds 0.04% of its shares.	Sales Invoice	6,210,000	6,900,000
		Sale Receipt	(4,797,000)	(3,828,000)
		Balance at year end	4,485,000	3,072,000

27. FINANCIAL RISK MANAGEMENT

Financial risk factors

The Company's activities expose it to a variety of financial risks: market risk (including currency risk, other price risk and interest rate risk), credit risk and liquidity risk. The Company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the financial performance.

Risk management is carried out by the Board of Directors (the Board). The Board provides principles for overall risk management, as well as policies covering specific areas such as currency risk, other price risk, interest rate risk, credit risk and liquidity risk.

27.1 Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprise three types of risk:

- Currency risk
- Other price risk
- Interest rate risk

The objective of market risk management is to manage and control market risk exposures within acceptable parameters while optimizing returns.

(i) Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. Currency risk arises mainly from future commercial transactions or receivables and payables that exist due to transactions in foreign currencies.

The Company is not exposed to this risk because there were no receivables and payables in any foreign currency as at the reporting date. Moreover, no transactions were carried out in any foreign currency during the year.

Sensitivity analysis of functional currency at reporting date is not required due to nil foreign currency nominated financial assets and liabilities at the reporting date.

(ii) Other price risk

Other price risk represents the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instrument traded in the market.

Sensitivity analysis

The table below summarizes the impact of increase / decrease in the Pakistan Stock Exchange (PSX) Index on the Company's other comprehensive income for the year and on equity (fair value reserve). The analysis is based on the assumption that the equity index had increased / decreased by 5% with all other variables held constant and all the Company's equity instruments moved according to the historical correlation with the index:

Index	Impact on other comprehensive income		Impact on equity (fair value reserve)	
	2026 Rupees	2025 Rupees	2026 Rupees	2025 Rupees
KSE 100 (5% increase)	2,239,715	1,354,700	2,239,715	1,354,700
KSE 100 (5% decrease)	(2,239,715)	(1,354,700)	(2,239,715)	(1,354,700)

(iii) Interest rate risk

This represents the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company has no interest bearing assets and liabilities at the reporting date.

27.2 Credit risk

Credit risk represents the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

The Company is exposed to credit risk from its operating activities primarily for trade debts. The carrying amount of financial assets as at 30 June 2026 represents the maximum credit exposure, which is as follows:

	2025		2024	
	Maximum Exposure	Financial Asset	Maximum Exposure	Financial Asset
	Rupees	Rupees	Rupees	Rupees
Long-term investments	44,892,308	44,892,308	27,192,000	27,192,000
Long-term security deposit	20,000	20,000	20,000	20,000
Long-term loan to employee	154,500	154,500	225,000	225,000
Trade debts	4,485,000	3,911,061	3,072,000	2,689,879
Other receivables	4,451,084	-	4,451,084	-
Cash at bank	266,739	266,739	14,097,731	14,097,731
	54,269,631	49,244,608	49,057,815	44,224,610

The maximum exposure to credit risk in respect of financial assets amounted to Rupees 54.27 million (2025: Rupees 49.06 million), before taking into account any allowance for expected credit losses. The carrying amount of financial assets as per the statement of financial position amounted to Rupees 49.24 million (2025: Rupees 44.22 million), which is net of an allowance for expected credit losses of Rupees 5.03 million (2025: Rupees 4.83 million).

27.2.1 Credit risk related to financial instruments and cash deposits

The credit quality of financial assets that are neither past due nor impaired can be assessed by reference to external credit ratings agencies or the historical information about counter party default rates.

The credit risk on liquid funds (bank balances) is limited because the counter parties are banks with a reasonably high credit rating. The names and credit rating of banks as at 30 June 2026 where the Company maintains its bank balances are as follows:

Banks	Rating			2026	2025
	Short Term	Long Term	Agency	Rupees	Rupees
MCB Bank Limited	A1+	AAA	PACRA	119,505	13,950,093
Bank Al-Habib Limited	A1+	AAA	PACRA	147,234	147,638
				266,739	14,097,731

Investments	Rating			2026	2025
	Short Term	Long Term	Agency	Rupees	Rupees
AKD REIT Management Company Limited	Unrated		-	-	-
Creek Developers (Private) Limited	Unrated		-	98,000	98,000
Energycio Pk Limited - quoted	A-	A2	VIS	-	27,094,000
Pak Electron Limited - quoted	A+	A1	PACRA	1,818,000	-
Pakistan Stock Exchange Limited - quoted	Unrated		-	42,976,308	-
				44,892,308	27,192,000

27.3 Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities.

The Company manages liquidity risk by maintaining sufficient cash and bank balance and other liquid assets. At 30 June 2026, the Company had Rupees 2.770 million (2025: Rupees 14.118 million) cash and bank balance and Rupees 44.892 million (2025: Rupees 27.192 million) investment in equity securities. Furthermore, the Company has support from related parties and can raise funds if need arises. Following are the contractual maturities of financial liabilities, including interest payments. The amount disclosed in the table are undiscounted cash flows:

Contractual maturities of financial liabilities as at 30 June 2026

	Carrying Amount	Contractual Cash Flows	06 month or less	06 months to 12 months	More than 01 year
	Rupees	Rupees	Rupees	Rupees	Rupees
Trade and other payables	4,387,813	4,387,813	4,387,813	-	-
Unclaimed dividend	2,476,962	2,476,962	2,476,962	-	-
	6,864,775	6,864,775	6,864,775	-	-

Contractual maturities of financial liabilities as at 30 June 2025

	Carrying Amount	Contractual Cash Flows	06 month or less	06 months to 12 months	More than 01 year
	Rupees	Rupees	Rupees	Rupees	Rupees
Trade and other payable	4,472,822	4,472,822	4,472,822	-	-
Unclaimed dividend	2,476,962	2,476,962	2,476,962	-	-
	6,949,784	6,949,784	6,949,784	-	-

28. RECOGNIZED FAIR VALUE MEASUREMENTS

28.1 Financial assets

(i) Fair value hierarchy

Judgments and estimates are made in determining the fair values of the financial instruments that are recognized and measured at fair value in these financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the Company has classified its financial instruments into the following three levels. An explanation of each level follows underneath the table:

Recurring fair value measurements	Level 1 Rupees	Level 2 Rupees	Level 3 Rupees	Total Rupees
As at 30 June 2026				
Investments at 'fair value through other comprehensive income'	44,794,308	-	98,000	44,892,308
As at 30 June 2025				
Investments at 'fair value through other comprehensive income'	27,094,000	-	98,000	27,192,000

There were no transfers between levels 1 and 2 for recurring fair value measurements during the year. Further there was no transfer in and out of level 3 measurements.

The Company's policy is to recognize transfers into and transfers out of fair value hierarchy levels as at the end of the reporting period.

Level 1: The fair value of financial instruments traded in active markets (such as publicly traded derivatives, and trading and equity securities) is based on quoted market prices at the end of the reporting period. The quoted market price used for financial assets held by the Company is the current bid price. These instruments are included in level 1.

Level 2: The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined using valuation techniques which maximize the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3. This is the case for unlisted equity securities.

(ii) Valuation techniques used to determine fair values

Specific valuation techniques used to value financial instruments include the use of quoted market prices or dealer quotes for similar instruments and the fair value of the remaining financial instruments is determined using discounted cash flow analysis.

28.2 Non-financial assets

There were no non-financial assets as at 30 June 2026 (2025: Nil) for the recognized fair value measurement.

29. FINANCIAL INSTRUMENTS BY CATEGORIES

As at 30 June 2026

Assets as per statement of financial position

Long-term investments
Long-term security deposit
Long-term loan to employee
Trade debts
Cash and bank balances

At 'fair value through other comprehensive income	At amortized cost	Total
Rupees	Rupees	Rupees
44,892,308	-	44,892,308
-	20,000	20,000
-	154,500	154,500
-	3,911,061	3,911,061
-	2,769,786	2,769,786
44,892,308	6,855,347	51,747,655

Liabilities as per statement of financial position

Trade and other payables
Unclaimed dividend

At 'fair value through profit or loss'	At amortized cost	Total
Rupees	Rupees	Rupees
-	4,387,813	4,387,813
-	2,476,962	2,476,962
-	6,864,775	6,864,775

As at 30 June 2025

Assets as per statement of financial position

Long-term investments
Long-term security deposit
Long-term loan to employee
Trade debts
Cash and bank balances

At 'fair value through other comprehensive income'	At amortized cost	Total
Rupees	Rupees	Rupees
27,192,000	-	27,192,000
-	20,000	20,000
-	225,000	225,000
-	2,689,879	2,689,879
-	14,118,089	14,118,089
27,192,000	17,052,968	44,244,968

Liabilities as per statement of financial position

Trade and other payables
Unclaimed dividend

At 'fair value through profit or loss'	At amortized cost	Total
Rupees	Rupees	Rupees
-	4,472,822	4,472,822
-	2,476,962	2,476,962
-	6,949,784	6,949,784

29.1 Reconciliation to the line items presented in the financial position is as follows:

As at 30 June 2026

Assets as per statement of financial position

Property and equipment
Long-term investments
Long-term security deposit
Long-term loan to employee
Trade debts
Cash and bank balances

Financial assets	Non-financial assets	Total as per financial position
Rupees	Rupees	Rupees
-	684,724	684,724
44,892,308	-	44,892,308
20,000	-	20,000
154,500	-	154,500
3,911,061	-	3,911,061
2,769,786	-	2,769,786
51,747,655	684,724	52,432,379

Liabilities as per statement of financial position

Deferred tax liability
Trade and other payables
Provision for taxation and levy payable - net
Unclaimed dividend

Financial liabilities	Non-financial Liabilities	Total as per financial position
Rupees	Rupees	Rupees
-	1,307,269	1,307,269
4,387,813	800,274	5,188,087
-	29,550	29,550
2,476,962	-	2,476,962
6,864,775	2,137,093	9,001,868

As at 30 June 2025

Assets as per statement of financial position

Property and equipment
Long-term investments
Long-term security deposit
Long-term loan to employee
Trade debts
Other receivables
Sales tax receivable - net
Cash and bank balances

Financial assets	Non-financial assets	Total as per financial position
Rupees	Rupees	Rupees
-	768,065	768,065
27,192,000	-	27,192,000
20,000	-	20,000
225,000	-	225,000
2,689,879	-	2,689,879
-	-	-
-	26,345	26,345
14,118,089	-	14,118,089
44,244,968	794,410	45,039,378

Liabilities as per statement of financial position

Deferred tax liability
Trade and other payables
Provision for taxation and levy payable - net
Unclaimed dividend

Financial liabilities	Non-financial Liabilities	Total as per financial position
Rupees	Rupees	Rupees
-	142,501	142,501
4,472,822	615,035	5,087,857
-	313,200	313,200
2,476,962	-	2,476,962
6,949,784	1,070,736	8,020,520

29.1 Offsetting financial assets and financial liabilities

As on reporting date, recognized financial instruments are not subject to off setting as there are no enforceable master netting arrangements and similar agreements.

30. CAPITAL RISK MANAGEMENT

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders and issue new shares or sell assets. The Company's strategy, remained unchanged from last year.

31. NUMBER OF EMPLOYEES

The number of employees during the year is as follows:

2026		2025	
At year end	Average	At year end	Average
4	4	4	3

31.1 Other employees are hired on temporary contract basis. Therefore, the Company has not so far established any staff retirement benefit scheme. The Company intends to hire permanent employees in ensuing financial year.

32. DISCLOSURES RELATING TO SHARIAH COMPLIANCE	Note	2026 Rupees	2025 Rupees
Disclosure in relation to the statement of financial position-Assets			
Long-term Shariah compliant investments;	5	44,892,308	27,192,000
Long-term Non-Shariah compliant investments;	5	-	-
Disclosure in relation to the statement of profit or loss and other comprehensive income			
Revenue earned from Shariah compliant business segment	18	5,400,000	6,000,000
Dividend Income earned from Shariah compliant investment	20	1,359,624	-
Realized loss on Shariah compliant investments;		1,373,923	-
Unrealized gain on Shariah compliant investments;	5	-	12,464,000
Realized gain on Non-Shariah compliant investments;		-	-
Unrealized gain on Non-Shariah compliant investments;	5	18,038,225	-

33. DATE OF AUTHORIZATION

These financial statements were approved and authorized for the issue on 02-10-2026 by the Board of Directors of the Company.

34. CORRESPONDING FIGURES

Corresponding figures have been reclassified wherever necessary to reflect more appropriate presentation of events and transactions for the purpose of comparison in accordance with the accounting and reporting standards as applicable in Pakistan. Reclassification made in these financial statements is as follows:

From	To	Rupees
Loans and advances	Current portion of long-term loan to employee (on the face of statement of financial position)	120,000
Legal and professional	Fees, taxes and subscription	528,115

35. GENERAL

Figures have been rounded off to the nearest Rupee, unless otherwise stated.


CHIEF EXECUTIVE OFFICER


DIRECTOR


CHIEF FINANCIAL OFFICER

Gender Pay Gap Statement

AKD Hospitality Limited

Gender Pay Gap Statement under Securities and Exchange Commission of Pakistan (SECP) Circular 10 of 2024.

Following is gender pay gap calculated for the year ended June 30, 2026.

1. Mean Gender Pay Gap (40%) [Mean hourly rate of Female staff is higher than Male]
2. Median Gender Pay Gap (50%) [Median hourly rate of Female staff is higher than Male]

The above data is calculated for all full pay relevant employees.

The Company Secretary,
AKD Hospitality
511, Continental Trade Centre,
Block 8, Clifton,
Karachi

Proxy Form

I / We _____ S/o D/o W/o _____

CNIC No. _____ being member(s) of AKD Hospitality Limited holding

_____ ordinary shares as per Folio

No. _____ and / or CDC Account No. _____ hereby appoint _____

_____ of _____

_____ Folio No. _____ and / or

CDC Account No. _____ or failing him / her _____

_____ of _____

_____ Folio No. _____ and / or CDC Account No.

_____ as my / our proxy to attend, act and vote for me / us and on my / our behalf at

the Annual General Meeting of the Company to be held at 11:00 A.M. on Tuesday, October 27, 2026 at 5th Floor,
Continental Trade Centre, Block 8, Clifton, Karachi, and / or online through Zoom and at every adjournment thereof.

Signed this _____ day of _____, 2026.

Witnesses:

Signature _____

Name _____

CNIC or Passport No. _____

Signature _____

Name _____

CNIC or Passport No. _____

Affix
Revenue
Stamp

Signature of
Member(s)

Note:

- A member entitled to attend and vote at the Annual General Meeting is entitled to appoint another member as a proxy to attend, act and vote on his / her behalf. Proxies in order to be effective must be received at the Registered Office of the Company or at the office of our Share Registrar M/s. M/s. C & K management Associate (Pvt) Ltd. M-13, Progressive Plaza, Plot No. 5 - CL - 10, Civil Lines Quarter, Beaumont Road, Karachi or through email at investor.relations@akdhospitality.com not less than 48 hours before the meeting.
- CDC shareholders and their proxies are requested to attach an attested photocopy of their Computerized National Identity Card (CNIC) or Passport with this proxy form before submission to the Company.

The Company Secretary,
AKD Hospitality,
511, 5th Floor, Continental
Trade Centre, Block – 8,
Clifton, Karachi.

AFFIX
POSTAG

پراکسی فارم

میں / ہم..... ساکن..... AKD ہاسپتالیٹی لمیٹڈ

کے ممبر ہونے کے تحت فولیو نمبر.....،،..... / سی ڈی سی اکاؤنٹ نمبر..... کے

مطابق..... کے عمومی حصص کے حامل ہونے کے تحت جناب محترم /

محترمہ..... ساکن..... فولیو نمبر.....،،..... اور/یا سی ڈی سی

اکاؤنٹ..... یا ان کی ناکام ہونے کی صورت میں جناب محترم/محترمہ..... ساکن

..... فولیو نمبر..... اور/یا سی ڈی سی اکاؤنٹ نمبر..... کو 27 اکتوبر،

2026 صبح 11:00 پانچویں منزل، کانٹی نینٹل ٹریڈ سینٹر، بلاک 8، کلفٹن، کراچی میں اور / یا زوم کے ذریعے منعقد ہونے والے کمپنی

کے سالانہ اجلاس عام اور کسی زیر التوا اجلاس میں شرکت اور رائے دہی کے لئے اپنا/ہمارا پراکسی مقرر کرتا/کرتے کرتی ہوں

اس دستاویز پر مورخہ..... 2026 کو دستخط ہوئے

گواہان

ریونیو اسٹیمپ
لگائیں

..... دستخط

..... دستخط

..... نام

..... نام

..... شناختی کارڈ یا پاسپورٹ نمبر

..... شناختی کارڈ یا پاسپورٹ نمبر

ممبر (ممبران) کے دستخط

نوٹ:

* سالانہ اجلاس عام میں شرکت اور رائے دہی کا اہل ممبر اپنی جانب سے شرکت کرنے اور رائے دہی کیلئے دوسرے ممبر کو اپنا پروکسی مقرر کر سکتا ہے۔ مکمل پروکسی فارم اجلاس کے انعقاد کے وقت سے 48 گھنٹے قبل کمپنی کے رجسٹرڈ آفس یا ہمارے شیئر رجسٹرار میسرز سی اینڈ کے مینجمنٹ ایسوسی ایٹ (پرائیویٹ) لمیٹڈ، M-13، پروگیسیو پلازہ، پلاٹ نمبر 105-CL، سول لاننز کوارٹر، بیومونٹ روڈ، کراچی پر بذریعہ ڈاک یا investor.relations@akdhospitality.com پر ای میل کے ذریعے جمع کرانا ہوگا۔

* سی ڈی سی ہولڈرز اور ان کی پراکسیوں سے درخواست ہے کہ کمپنی کے پاس جمع کرانے سے پہلے اپنے پراکسی فارم کے ہمراہ اپنے کمپیوٹرائزڈ قومی شناختی کارڈ (سی این آئی سی) یا پاسپورٹ کی مصدقہ نقل منسلک کریں۔

ڈاک ٹکٹ

چسپاں کریں

کمپنی سیکرٹری

AKD/باسپیٹیلیٹی

511، پانچویں منزل، کانٹیننٹل ٹریڈ سینٹر، بلاک 8

BALLOT PAPER AKD HOSPITALITY LIMITED

POSTAL BALLOT PAPER FOR ELECTION OF DIRECTORS

To be used at the Annual General Meeting of the Company to be held on October 27, 2026 at 11:A.M.

Name of Member / Joint Holders	
Registered Address	
Folio No. / CDC Account No	
Number of Shares Held	
Total Voting Power / Votes	

(Calculation: Every member has votes equal to Shares Held multiplied by 7)

INSTRUCTIONS FOR VOTING:

- You have a total of [Shares x 7] votes.
- You may cast all votes in favor of a single candidate or divide them among two or more candidates in any proportion you choose.
- The total sum of votes cast MUST NOT exceed your total available votes.

Candidate Names	Category / Directorship	Number of Votes Cast

TOTAL VOTES CASTED

Name and Signature of Shareholder / Authorized Representative: _____

CNIC / Passport No.: _____

Date: _____

NOTES:

1. Postal Ballot must be signed as per specimen signature registered with the Company/Registrar.
2. Duly filled & signed ballot paper along with CNIC copy must reach the Scrutinizer / Registrar before 5:00 PM on October 26, 2026