

Unilever Pakistan Foods Ltd.  
Registered in Pakistan  
Company No 0038545

Registered office  
AVARI PLAZA, FATIMA JINNAH ROAD,  
KARACHI - 75530

Unilever Pakistan Foods Ltd.  
Avari Plaza  
Fatima Jinnah Road  
Karachi, 75530, Pakistan

+0800-13000  
unilever.pk



October 21<sup>st</sup>, 2026

The Managing Director  
Pakistan Stock Exchange Limited  
Stock Exchange Building  
Stock Exchange Road  
Karachi

Executive Director  
Public Offering and Regulated Persons Department  
Securities Market Division  
Securities and Exchange Commission of Pakistan  
63 Jinnah Avenue, NIC Building, Blue Area  
Islamabad.

**Subject: Disclosure under the Listed Companies (Substantial Acquisition of Voting Shares and Takeovers) Regulations, 2017**

Dear Sir(s)/Ma'am(s),

It is hereby notified that Unilever Pakistan Foods Limited (the "Target Company") has received an intention from McCormick & Company, Inc., to acquire directly or indirectly, through one or more affiliates (the "Acquirer") atleast 4,876,294 voting shares representing atleast 76.55% of the paid-up capital, and control of the Target Company. The proposed transaction exceeds the thresholds prescribed under Section 111 of the Securities Act, 2015.

This intention was notified to the Board of Directors of the Target Company on 21st October 2026.

The Pakistan Stock Exchange Limited is requested to make the above information immediately available to the shareholders of the Target Company under Regulation 5(1) of the Listed Companies (Substantial Acquisition of Voting Shares and Takeovers) Regulations, 2017, by placing the information on its website, posting on its notice board through notification on the automated information system and by making an announcement on the house of the exchange.

Yours faithfully,

UNILEVER PAKISTAN FOODS LIMITED

A handwritten signature in blue ink, appearing to read 'Aman Ghanchi', written over the printed name and title.

AMAN GHANCHI  
Company Secretary