



EMCO INDUSTRIES LIMITED

**INTERIM FINANCIAL
INFORMATION**

(Un-audited)

**FIRST QUARTER
ENDED**

SEPTEMBER 30, 2026

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COMPANY INFORMATION

Board of Directors

Mr. Javaid Shafiq Siddiqi	Chairman / Non-Executive Director
Mr. Usman Haq	Managing Director / Executive Director
Mr. Salem Rehman	Chief Executive / Executive Director
Mr. Ahsan Suhail Mannan	Company Secretary / Executive Director
Mr. Pervaiz Shafiq Siddiqi	Non-Executive Director
Mr. Tahir Rehman	Non-Executive Director
Mrs. Ayesha Mussadaque Hamid	Independent Director
Mr. Osman Hameed Chaudhri	Independent Director
Mr. Muhammad Farooq Naseem	Independent Director

Chief Financial Officer

Mr. Riaz Ahmad

Company Secretary

Mr. Ahsan Suhail Mannan

Audit Committee

Mr. Osman Hameed Chaudhri	Chairman
Mr. Javaid Shafiq Siddiqi	Member
Mr. Tahir Rehman	Member
Mr. Ahsan Suhail Mannan	

"Is the Committee Secretary as required by the Chapter IX, 27 (1) (iv) of Code of Corporate Governance, Regulations 2019."

Human Resource & Remuneration Committee

Mrs. Ayesha Mussadaque Hamid	Chairman
Mr. Pervaiz Shafiq Siddiqi	Member
Mr. Ahsan Suhail Mannan	Member / Committee Secretary

Risk Management Committee

Mr. Muhammad Farooq Naseem	Chairman
Mr. Usman Haq	Member
Mr. Salem Rehman	Member / Committee Secretary

Nomination Committee

Mr. Osman Hameed Chaudhri	Chairman
Mr. Tahir Rehman	Member
Mr. Ahsan Suhail Mannan	Member / Committee Secretary

External Auditors

M/s. Crowe Hussain Chaudhury & Co.,
Chartered Accountants, Lahore.

Internal Auditors

M/s. Muhammad Ali Hussain & Co.
Chartered Accountants, Lahore.

Legal Advisers

Cornelius, Lane & Mufti
Chaudhary Associates Law Inn
Rizvi & Company
Asad Ullah Khan

Share Registrar

Corplink (Pvt) Limited
Wings Arcade. I-K, Commercial,
Model Town, Lahore.

Bankers

Habib Bank Limited
National Bank of Pakistan
The Bank of Punjab
The Bank of Khyber
Al Baraka Bank (Pakistan) Limited
Askari Bank Limited

BUSINESS ITEMS

Porcelain Insulators

- Tension Insulator
- Suspension Insulator
- Pin Insulator
- Line Post Insulator
- Cap and pin Insulator
- Station Post Insulator
- Long Road Insulator
- Insulator for Railway Electrification
- Telephone Insulator
- Low Voltage Insulator
- Dropout Cutout Insulator
- HT & LT Bushings

Switchgear

- Disconnect Switch upto 245 kv
- Metal Oxide Surge Arresters upto 245 kv
- CTs, CVTs & PTs upto 245 kv

RTV Coating

- Room Temperature Vulcanised
Silicone Rubber Coating

Chemical Porcelain

- Acid Proof Tiles
- Acid Proof Cement

Special Porcelain

- High Alumina Porcelain
- Lining Special Refractories &
Grinding Media

Metal Components

- Cross Arms for Distribution Poles
- Steel Pins for Pin Insulators/ Cross Arms
- D-Shackle Assembly

Registered Office

4th Floor, National Tower,
28-Egerton Road, Lahore.

Factory

19-Kilometre,
Lahore Sheikhpura Road, Lahore.

DIRECTORS' REPORT

Dear Shareholders

On behalf of the Board of Directors, we are pleased to present the performance review of your Company together with the un-audited financial statements for the first quarter ended September 30, 2026.

Financial Highlights

The key operating and financial results for the quarter, compared with the corresponding period of last year, are summarised below:

	Quarter Ended September 30,	
	2026	2025
	Rupees in Million (unless stated)	
Production (tons)	924.00	780.46
Sales volume (tons)	997.86	937.15
Net sales	914.00	1,156.36
Gross profit	168.72	182.84
Gross profit margin	18.5%	15.8%
Administrative and selling & distribution expenses	94.59	81.13
Net operating profit	74.14	101.71
Finance cost	65.35	65.36
Profit before tax	4.30	21.60
Net profit after tax	0.66	15.33
Earnings per share (Rs.)	0.02	0.44

Operations and Sales Review

The Company produced 924.00 tons of porcelain insulators during the period under review (July-September 2026) as compared to 780.46 tons in the corresponding period of last year, an increase of 18.4%. Similarly, the Company sold 997.86 tons of porcelain insulators during the period under review as compared to 937.15 tons in the corresponding period of last year, an increase of 6.5%. These production and sales indicators suggest that demand is reviving.

Net sales of the Company were recorded at Rs. 914.00 million for the period under review as compared to Rs. 1,156.36 million in the corresponding period of last year, a decrease of 21.0%. The lower sales value, despite higher dispatch tonnage, reflects the product mix of the quarter and the pricing for new products in new export markets.

Exports and New Initiatives

During the quarter, the Company focused on strengthening export markets for its core porcelain insulator products. As a result, the Company exported almost 36% of last full year's export value within these three months.

Penetrative legacy pricing and new nature of these initiatives placed pressure on profitability during the quarter. Price escalations are under active consideration for new orders, and cost efficiency initiatives will be yielding improved results within this financial year Insh'Allah.

Financial Performance

For the period under review, the Company posted gross profit of Rs. 168.72 million compared to Rs. 182.84 million in the corresponding period of last year, a decrease of 7.7% reflecting lower net sales. The gross profit margin improved to 18.5% from 15.8%. Administrative and selling & distribution expenses increased by 16.6% to Rs. 94.59 million from Rs. 81.13 million. Consequently,



net operating profit was Rs. 74.14 million as compared to Rs. 101.71 million in the corresponding period of last year.

Finance cost for the period under review was Rs. 65.35 million, in line with Rs. 65.36 million in the corresponding period of last year, and absorbed most of the operating profit for the quarter.

After taking into account finance cost and other items, Profit Before Tax was Rs. 4.30 million as compared to Rs. 21.60 million for the corresponding period of last year. After accounting for tax, the Company made a Net Profit of Rs. 0.66 million for the period under review as compared to a Net Profit of Rs. 15.33 million for the corresponding period of last year.

During the period under review, the Company repaid its long-term loans as per schedule and there is no overdue amount against any loan.

Earnings per Share

The basic earnings per share is reported at Rs. 0.02 as compared to Rs. 0.44 in the corresponding period of last year. There is no dilutive effect on the earnings per share for the period under review or the corresponding period of last year.

Near Term Outlook

While geopolitical uncertainty and increasing inflation remain a cause for concern, ongoing efforts to enforce fiscal discipline and encourage export-driven growth are positive steps. Your Company remains fully aligned with these national objectives.

Energy sector reforms and privatization remain a key priority for the Government. These reforms focus on addressing inefficiencies, encouraging private sector involvement and promoting the indigenization of products within the energy sector. As budgetary priorities for the power sector are finalised, Management believes this national strategy presents opportunities for EMCO to expand its presence in this critical sector.

The Company continues to channel its efforts into expanding its presence in export markets, building on recent successes in North America and Latin America. For the remainder of the year, the Company's focus will be on timely execution of its order book and improving the profitability of its new export and product initiatives. We remain confident that, with continued focus, we will see further growth in our export base this year, Insh'Allah.

Management is also focused on debottlenecking existing production capacity through improved drying and firing recoveries, kiln loading and cycle times. Faster conversion of kiln output into dispatch-ready stock through timely assembly and packing remains a priority to support deliveries and improve working capital efficiency.

Acknowledgments

The Directors wish to acknowledge the devotion of the employees of all cadres and are appreciative of their dedication and commitment. They also extend heartfelt appreciation to the Company's suppliers, customers and bankers for their continued confidence and support.

On behalf of board

Salem Rehman
Chief Executive Officer
October 29, 2026
Lahore

Ahsan Suhail Mannan
Director / Company Secretary

مالی کارکردگی

جائزہ کے دورانیے میں، کمپنی نے مجموعی منافع 168.72 ملین روپے کارنیکار کیا، جو پچھلے سال کے اسی عرصے میں 182.84 ملین روپے کے مقابلے میں ہے، جو 7.7 فیصد کی کمی ہے۔ کم خاص فروخت کی عکاسی کرتا ہے۔ مجموعی منافع کارنیکار جن 15.8 فیصد سے بڑھ کر 18.5 فیصد ہو گیا۔ انتظامی اور فروخت و تقسیم کے اخراجات 16.6 فیصد بڑھ کر 81.13 ملین روپے سے بڑھ کر 94.59 ملین روپے ہو گئے۔ نتیجتاً، خالص آپریٹنگ منافع 74.14 ملین روپے تھا، جو گزشتہ سال کے اسی عرصے میں 101.71 ملین روپے تھا۔ اس مدت کے لیے، مالیاتی لاگت 65.35 ملین روپے تھی، جو گزشتہ سال کے اسی عرصے میں 65.36 ملین روپے کے برابر تھی، اور اس نے سرمایہ کے زیادہ تر آپریٹنگ منافع کو جذب کیا۔

فنانس لاگت اور دیگر اخراجات کو مد نظر رکھتے ہوئے، گیس سے پہلے منافع 4.30 ملین روپے تھا، جبکہ پچھلے سال کے اسی عرصے میں یہ 21.60 ملین روپے تھا۔ گیس کے حساب کتاب کے بعد، کمپنی نے اس مدت کے لیے 0.66 ملین روپے کا خالص منافع حاصل کیا، جبکہ پچھلے سال کے اسی عرصے میں خالص منافع 15.33 ملین روپے تھا۔

اس مدت کے دوران، کمپنی نے اپنے طویل مدتی قرضے طے شدہ شیڈول کے مطابق ادا کیے اور کوئی قرضہ زائد الزام نہیں ہے۔

فی شیئر آمدنی

بنیادی آمدنی فی شیئر 0.02 روپے ہے، جبکہ گزشتہ سال اسی مدت میں یہ 0.44 روپے تھی۔ زبردستی مدت یا پچھلے سال کے اسی عرصے میں فی شیئر آمدنی پر کوئی حتمی اثر نہیں پڑا۔

مستقبل قریب کا جائزہ

اگرچہ جغرافیائی سیاسی غیر یقینی صورتحال اور بدھتی ہوئی افراد زر تھویش کا باعث بنی ہوئی ہیں، مالیاتی نظم و ضبط نافذ کرنے اور برآمدات پر مبنی ترقی کی حوصلہ افزائی کے لیے جاری کوششیں مثبت اقدامات ہیں۔ آپ کی کمپنی ان قومی مقاصد کے ساتھ مکمل طور پر ہم آہنگ ہے۔

قوانین کے شعبے میں اصلاحات اور ٹیکس کی حکومت کی ایک اہم ترجیح بنی ہوئی ہے۔ یہ اصلاحات غیر مندرجہ ذیل کو دور کرنے، ملحق شعبے کی شمولیت کی حوصلہ افزائی اور قوانین کے شعبے میں مقامی مصنوعات بنانے کو فروغ دینے پر مرکوز ہیں۔ جب تک کہ شعبے کے بہت ترقیات تھیں، ہو چکی ہیں، انتظامیہ کا ماننا ہے کہ یہ قومی حکمت عملی ان کے لیے اہم شعبے میں اپنی موجودگی بڑھانے کے مواقع فراہم کرتی ہے۔

کمپنی برآمدی مصنوعات میں اپنی موجودگی کو بڑھانے کے لیے اپنی کوششیں جاری رکھے ہوئے ہے، شمالی امریکہ اور لاطینی امریکہ میں حالیہ کامیابیوں کی بنیاد پر۔ سال کے باقی حصے کے لیے، کمپنی کی توجہ اپنے آرڈر بک کی بروقت تکمیل اور نئی برآمدی مصنوعات کی کوششوں کی منافع بحیثیت کو بہتر بنانے پر ہوگی۔ ہم پر اعتماد ہیں کہ مسلسل توجہ کے ساتھ، اس سال ہماری برآمدی بنیاد میں مزید ترقی ہوگی، ماہانہ ماہانہ۔

انتظامیہ موجودہ پیدوار میں صلاحیت کو بہتر کرنے پر بھی توجہ مرکوز کیے ہوئے ہے، جس میں خشک کرنے اور پکانے کے مراحل میں حاصل ہونے والی پیداوار (ریکوریز) بہتر ہو۔ بروقت اسمبلی اور پیکیجنگ کی پیداوار کو بڑھانے اور تیاراناک کی تیزی سے ترسیل ترجیح ہے تاکہ ورکنگ کھیتوں کی کارکردگی میں بہتری لائی جاسکے۔

اعتراف

ڈائریکٹرز تمام کیلے رزکے ملازمین کی لگن کو تسلیم کرنا چاہتے ہیں اور ان کی لگن اور دماغی کے شکر گزار ہیں۔ وہ کمپنی کے سپلائرز، صارفین اور فنکاروں کو ان کے مسلسل اعتماد اور تعاون پر بھی دل کی گہرائیوں سے شکر یہ ادا کرتے ہیں۔

یورڈ کی جانب سے



احسن سہیل خان

ڈائریکٹر / کمپنی سیکرٹری



سالمہ خان

چیف ایگزیکٹو آفیسر

29 اکتوبر 2026

لاہور



ڈائریکٹرز کا جائزہ

حصص داران

بورڈ آف ڈائریکٹرز کی جانب سے، ہمیں 30 ستمبر 2026 کو شرم ہونے والی پہلی سرمایہ کے لیے غیر آڈٹ شدہ مالیاتی بیانات کے ساتھ آپ کی کمپنی کی کارکردگی کا جائزہ پیش کرنے پر خوشی ہے۔

مالی جھکیاں

اس سرمایہ کے اہم آپریٹنگ اور مالی نتائج، پچھلے سال کے اسی عرصے کے مقابلے میں، درج ذیل خلاصہ کیے گئے ہیں:

سہ ماہی کی مدت اختتام 30 ستمبر

2025	2026
روپے میں (بکٹ کو ڈکریٹ کیا جائے)	
780.46	924.00
937.15	997.86
1,156.36	914.00
182.84	168.72
%15.8	%18.5
81.13	94.59
101.71	74.14
65.36	65.35
21.60	4.30
15.33	0.66
0.44	0.02

پروڈکشن (خر)

فروخت کا حجم (خر)

خاص فروخت

مجموعی منافع

مجموعی منافع کا بدن

انٹرویو اور فروخت اور تیسرے کے اخراجات

خاص آپریٹنگ منافع

مالی لاگت

لیکس سے پہلے منافع

لیکس کے بعد خاص منافع

فی شیئر آمدنی (روپے)

آپریٹنگ اور ملز کا جائزہ

کمپنی نے زیر غور مدت کے دوران (جولائی ستمبر 2026) میں 924.00 ٹن پورسلین انسولیٹر ز پیدا کیے، جو پچھلے سال کے اسی عرصے میں 780.46 ٹن کے مقابلے میں 18.4 فیصد زیادہ ہے۔ اسی طرح، کمپنی نے زیر غور مدت میں 997.86 ٹن پورسلین انسولیٹر ز فروخت کیے جبکہ پچھلے سال کے اسی عرصے میں یہ 937.15 ٹن تھے، جو 6.5 فیصد کا اضافہ ہے۔ یہ پیداوار اور فروخت کے اشاریے ظاہر کرتے ہیں کہ طلب بحال ہو رہی ہے۔

کمپنی کی خاص فروخت زیر غور مدت کے لیے 914.00 ملین روپے ریکارڈ کی گئی، جبکہ پچھلے سال اسی عرصے میں یہ 1,156.36 ملین روپے تھی، جو 21.0 فیصد کی کمی ہے۔ کم قیمت فروخت، اور زیادہ پچھلے منافع، سرمایہ کے محصولات کے کس اور نئی برآمدی منڈیوں میں نئی محصولات کی قیمتوں کی عکاسی کرتی ہے۔

برآمدات اور سٹاک اقدامات

اس سرمایہ کے دوران، کمپنی نے اپنے بنیادی پورسلین انسولیٹر محصولات کے لیے برآمدی منڈیوں کو مضبوط بنانے پر توجہ مرکوز کی۔ نتیجتاً، کمپنی نے ان تین مہینوں میں گزشتہ سال کی مکمل برآمدی قیمت کا تقریباً 36 فیصد برآمد کیا۔

ان اقدامات کی اہم کل پر اسٹاک اور ان اقدامات کی نئی نوعیت نے سرمایہ کے دوران منافع پر دباؤ ڈالا۔ قیمتوں میں اضافے پر سٹاک آرڈرز کے لیے فعال خود کیا جا رہا ہے، اور لاگت کی بچت کے اقدامات اس مالی سال میں بہتر نتائج دیں گے، ماں شاء اللہ۔

CONDENSED INTERIM STATEMENT OF FINANCIAL POSITION

	Note	September 30, 2026 (Un-audited) Rupees	June 30, 2026 (Audited) Rupees
EQUITY AND LIABILITIES			
Share Capital and Reserves			
Authorized share capital: 120,000,000 (June 30, 2026: 120,000,000)			
Ordinary shares of Rs. 10 each		1,200,000,000	1,200,000,000
Issued, subscribed and paid up capital 35,000,000 (June 30, 2026: 35,000,000)			
Ordinary shares of Rs. 10 each		350,000,000	350,000,000
Reserves		1,206,215,124	1,197,274,129
Sponsors' loan		115,708,828	115,708,828
Surplus on Revaluation of Property, Plant and Equipment	4	1,760,237,335	1,768,521,469
		3,432,161,287	3,431,504,426
Non Current Liabilities			
Long term financing	5	288,007,102	336,545,067
Lease Liabilities		7,001,064	-
Post employment benefits		232,840,641	221,848,337
Deferred tax liability		174,963,009	182,721,253
Long term security deposit		19,345,325	11,406,116
		722,157,141	752,520,773
Current Liabilities			
Trade and other payables		524,618,648	469,469,625
Unclaimed dividends		768,578	768,578
Accrued finance cost		57,572,683	56,737,825
Short term borrowings	6	1,538,022,675	1,362,021,484
Current portion of non-current liabilities		211,103,501	205,166,127
		2,332,086,085	2,094,163,639
Contingencies and Commitments			
	7	-	-
Total Equity and Liabilities			
		6,486,404,513	6,278,188,838

The annexed notes 1 to 12 form an integral part of these financial statements.

Lahore
October 29, 2026

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(Salem Rehman)
Chief Executive Officer



AS AT SEPTEMBER 30, 2026

	Note	September 30, 2026 (Un-audited) Rupees	June 30, 2026 (Audited) Rupees
ASSETS			
Non Current Assets			
Property, plant and equipment	8	3,227,662,113	3,231,734,750
Investment properties		113,385,532	113,385,532
Intangible assets		-	9,924
Long term prepayments		98,388,522	85,320,551
Long term loans		535,882	606,922
Long term deposits		5,046,916	5,046,916
		3,445,018,964	3,436,104,595
Current Assets			
Stores, spares and loose tools		88,739,021	84,954,264
Stock-in-trade		1,701,733,950	1,428,010,780
Trade receivables		853,487,856	945,515,695
Advances, deposits, prepayments and other receivables		91,218,370	107,972,501
Income tax refundable from government		288,439,044	265,450,316
Cash and bank balances		17,767,308	10,180,687
		3,041,385,549	2,842,084,243
Total Assets		6,486,404,513	6,278,188,838


(Ahsan Suhail Mannan)
Director


(Riaz Ahmad)
Chief Financial Officer

**CONDENSED INTERIM STATEMENT OF PROFIT
OR LOSS (Un-audited)**
FOR THE FIRST QUARTER ENDED SEPTEMBER 30, 2026

	Quarter Ended September 30,	
	2026 Rupees	2025 Rupees
Gross Revenue:		
- Local	794,696,763	1,056,643,319
- Export	240,783,339	260,769,866
	1,035,480,102	1,317,413,185
Less: Sales tax	(121,477,124)	(161,044,608)
Net sales	914,002,978	1,156,368,577
Cost of revenue	9 (745,275,001)	(973,523,992)
Gross Profit	168,727,977	182,844,585
Administrative expenses	(48,191,199)	(41,029,633)
Selling and distribution expenses	(46,400,100)	(40,103,194)
	(94,591,299)	(81,132,827)
Operating Profit	74,136,678	101,711,758
Other Expenses	(6,023,088)	(18,887,147)
Finance cost	(65,358,974)	(65,361,976)
Other income	1,569,039	4,138,186
Profit before Minimum Tax Differential and Taxation	4,323,654	21,600,822
Minimum tax differential	(3,116,327)	(2,073,105)
Profit before Taxation	1,207,327	19,527,717
Taxation	(550,466)	(4,195,456)
Net Profit for the Period	656,861	15,332,261
Earnings per Share - Basic and Diluted	0.02	0.44

The annexed notes 1 to 12 form an integral part of these financial statements.





Lahore
October 29, 2026
 (Salem Rehman)
Chief Executive Officer
 (Ahsan Suhail Mannan)
Director
 (Riaz Ahmad)
Chief Financial Officer

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**CONDENSED INTERIM STATEMENT OF
COMPREHENSIVE INCOME (Un-audited)**
FOR THE FIRST QUARTER ENDED SEPTEMBER 30, 2026

	Quarter Ended September 30,	
	2026 Rupees	2025 Rupees
Net Profit for the Period	656,861	15,332,261
Other comprehensive income		
Items that may be reclassified to the profit or loss	-	-
Total Comprehensive Profit for the Period	656,861	15,332,261

The annexed notes 1 to 12 form an integral part of these financial statements.

Lahore
October 29, 2026


(Salem Rehman)
Chief Executive Officer


(Ahsan Suhail Mannan)
Director


(Riaz Ahmad)
Chief Financial Officer

CONDENSED INTERIM STATEMENT OF CHANGES IN EQUITY (Un-audited)

FOR THE FIRST QUARTER ENDED SEPTEMBER 30, 2026

	Issued, Subscribed and Paid up Capital Rupees	Capital Share Premium Rupees	Reserves Revenue			Sponsors' Loan Rupees	Surplus on revaluation of property, plant and equipment Rupees	Total Rupees
			General Reserve Rupees	Unappropriated Profit Rupees	Total Reserve Rupees			
Balance as at June 30, 2025	350,000,000	39,898,526	90,000,000	971,574,798	1,101,473,324	115,708,828	1,744,162,885	3,311,345,037
Total comprehensive income for the period ended September 30, 2025	-	-	-	15,332,261	15,332,261	-	-	15,332,261
Incremental depreciation for the period on surplus on Revaluation of property plant and equipment - net of deferred tax	-	-	-	6,424,894	6,424,894	-	(6,424,894)	-
Balance as at March 31, 2025	350,000,000	39,898,526	90,000,000	993,331,953	1,123,230,479	115,708,828	1,737,737,991	3,326,677,297
Balance as at June 30, 2026	350,000,000	39,898,526	90,000,000	1,067,375,603	1,197,274,129	115,708,828	1,768,521,469	3,431,504,426
Total comprehensive income for the period ended September 30, 2026	-	-	-	656,861	656,861	-	-	656,861
Incremental depreciation for the period on surplus on Revaluation of property plant and equipment - net of deferred tax	-	-	-	8,284,134	8,284,134	-	(8,284,134)	-
Balance as at September 30, 2026	350,000,000	39,898,526	90,000,000	1,076,316,598	1,206,215,124	115,708,828	1,760,237,335	3,432,161,287

The annexed notes 1 to 12 form an integral part of these financial statements.

Lahore
October 29, 2026


(Salem Rehman)
Chief Executive Officer


(Ahsan Suhail Mannan)
Director


(Riaz Ahmad)
Chief Financial Officer



**CONDENSED INTERIM STATEMENT OF
CASH FLOWS (Un-audited)**
FOR THE FIRST QUARTER ENDED SEPTEMBER 30, 2026

	<u>Quarter Ended September 30,</u>	
	2026 Rupees	2025 Rupees
CASH FLOW FROM OPERATING ACTIVITIES		
Profit before taxation	4,323,654	21,600,822
- Depreciation on property, plant and equipment - owned	55,520,480	45,202,354
- Depreciation on right of use assets	1,106,636	809,106
- Amortization	9,924	-
- Provision for gratuity	10,992,312	10,992,298
- Gain on disposal of non-current Assets	(394,932)	-
- Workers' (Profit) Participation Fund	740,412	1,160,888
- Workers' Welfare Fund	281,356	441,138
- Rental income	(123,000)	(3,159,270)
- Exchange loss - net	1,163,466	(190,487)
- Unwinding of Liabilities	141,335	130,932
- Finance cost	65,217,641	65,231,042
	134,655,629	120,618,001
Operating profit before working capital changes	138,979,283	142,218,823
(Increase) / decrease in current assets:		
- Stores, spares and loose tools	(3,784,756)	17,481,090
- Stock in trade	(273,723,170)	12,394,007
- Trade receivables	90,864,371	(188,428,394)
- Advances, deposits, prepayments and other receivables	16,754,133	58,987,040
(Decrease) / increase in current liabilities:		
- Trade and other payables	52,784,564	41,785,899
	(117,104,858)	(57,780,357)
Cash (used in) / generated from operations	21,874,425	84,438,466
Finance cost paid	(63,950,044)	(60,937,527)
Long term security deposit	7,939,209	-
Workers' (Profit) Participation Fund paid	-	(105,190)
Income tax (paid) / refunded - net	(34,413,201)	(55,525,549)
	(90,424,036)	(116,568,266)
Net Cash (Used in) / generated from Operating Activities	(68,549,611)	(32,129,800)

CONDENSED INTERIM STATEMENT OF CASH FLOWS (Un-audited)

FOR THE FIRST QUARTER ENDED SEPTEMBER 30, 2026

	Quarter Ended September 30,	
	2026 Rupees	2025 Rupees
CASH FLOW FROM INVESTING ACTIVITIES		
Property, plant and equipment purchased	(40,880,639)	(25,625,638)
Long term loans and other receivables	(12,996,930)	3,141,835
Rental income	123,000	3,159,270
Proceeds from disposal of non-current Assets	2,000,000	-
Net Cash used in Investing Activities	(51,754,569)	(19,324,533)
CASH FLOW FROM FINANCING ACTIVITIES		
Long term financing from related parties (repaid) - net	-	(52,500)
Long term financing from banking companies (repaid) - net	(48,110,389)	(31,219,482)
Short term borrowing from related parties acquired/(repaid) - net	-	19,000,000
Short term borrowing from banking companies (repaid)/acquired - net	176,001,189	80,809,880
Net Cash generated from / (used in) Financing Activities	127,890,800	68,537,898
Net Increase / (Decrease) in Cash and Cash Equivalents	7,586,620	17,083,565
Cash and cash equivalents at the beginning of the period	10,180,689	43,991,884
Cash and Cash Equivalents at the End of the Period	17,767,308	61,075,449

The annexed notes 1 to 12 form an integral part of these financial statements.

Lahore
October 29, 2026


(Salem Rehman)
Chief Executive Officer


(Ahsan Suhail Mannan)
Director


(Riaz Ahmad)
Chief Financial Officer



NOTES TO AND FORMING PART OF CONDENSED INTERIM FINANCIAL STATEMENTS (Un-audited)

FOR THE FIRST QUARTER ENDED SEPTEMBER 30, 2026

1 The Company and its Operations

- 1.1 EMCO Industries Limited ("the Company") was incorporated as a Joint Stock Company in Pakistan under the repealed Companies Act, 1913, (now the Companies Act, 2017) on August 17, 1954 by the name of Electric Equipment Manufacturing Company (Private) Limited. Later, it was converted into a public company on August 20, 1983 and its name was changed to EMCO Industries Limited on September 12, 1983. The Company was listed on the stock exchange on December 29, 1983. The Company is domiciled in Pakistan. and its registered office is located at 4th Floor, National Tower, 28 Egerton Road, Lahore while its factory is located at 19-KM, Lahore Sheikhpura Road, Lahore.
- 1.2 The Company is principally engaged in the manufacture and sale of high / low tension electrical porcelain insulators and switchgears.

2 Basis of Preparation

- 2.1 These condensed interim financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable in Pakistan for interim financial reporting comprise of:
- International Accounting Standard (IFRS), Interim Financial Reporting, issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
 - Islamic Financial Accounting Standards (IFAS) issued by the Institute of Chartered Accountants of Pakistan as are notified under ' the Companies Act, 2017; and
 - Provisions of and directives issued under the Companies Act, 2017.
- Where the provisions of and directives issued under the Companies Act, 2017 differ with the requirements of IFAS, the provisions of and directives issued under the Companies Act, 2017 have been followed.
- 2.2 This condensed interim financial statements should be read in conjunction with annual audited financial statements for the year ended June 30, 2026. Comparative statement of financial position is extracted from annual audited financial statements for the year ended June 30, 2026 whereas comparative statement of profit or loss , comparative statement of comprehensive income, comparative statement of changes in equity and comparative statement of cash flows are extracted from unaudited interim financial information for the Period ended September 30, 2025.
- 2.3 The preparation of these condensed interim financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expense. Actual results may differ from these estimates. In preparing this condensed interim financial statements, the significant judgments made by the management in applying accounting policies and key sources of estimation were the same as those that were applied to the financial statements for the year ended June 30, 2026.

2.4 This condensed interim financial statements are presented in Pak Rupees, which is the Company's functional and presentational currency. All the figures have been rounded off to the nearest rupees, unless otherwise stated.

3 Significant Accounting Policies

The Company's accounting and financial risk management policies and methods of computation adopted in the preparation of these condensed interim (un-audited) financial statements are the same as those applied in the preparation of preceding annual financial statements of the company for the year ended June 30, 2026.

4 Surplus on Revaluation of Property, Plant and Equipment	September 30, 2026 (Un-audited) Rupees	June 30, 2026 (Audited) Rupees
Land - Freehold	1,176,166,559	1,176,166,559
Buildings on freehold land	309,203,766	297,972,495
Plant and machinery	283,151,144	270,023,831
	1,768,521,469	1,744,162,885
Effect of change in effective tax rates	-	52,430,430
Incremental depreciation charged on revalue property, plant and equipment in current year net of deferred tax (transferred to retained earnings)	(8,284,134)	(28,071,846)
	1,760,237,335	1,768,521,469
5 Long Term Financing	September 30, 2026 (Un-audited) Rupees	June 30, 2026 (Audited) Rupees
Banking companies - secured		
The Bank of Punjab	68,515,072	78,302,939
Habib Bank Limited	137,487,695	149,986,576
Askari Bank Limited	94,679,335	103,286,548
Saudi Pak Industrial and Agricultural Investment Company Limited	17,826,094	21,391,311
First Habib Modaraba - Diminishing Musharakah	104,650,401	113,441,611
National Bank Of Pakistan	63,151,248	68,011,248
	486,309,845	534,420,233
Related parties - unsecured		
EMCO Industries Limited Provident Fund	7,846,117	7,846,117
Discounting / unwinding of discount	(413,823)	(555,156)
EMCO Industries Limited Provident Fund	7,432,294	7,290,961
	493,742,139	541,711,194
Less: current portion - Banking companies	(205,735,037)	(205,166,127)
	288,007,102	336,545,067



6. Short Term Borrowings	Note	September 30, 2026 (Un-audited) Rupees	June 30, 2026 (Audited) Rupees
Interest bearing			
Banking companies - secured			
- Running Finance , local bills discounting and export and import finances		1,403,978,530	1,227,977,339
Related parties - unsecured:			
Associated companies:			
- ICC (Private) Limited		6,700,000	6,700,000
Directors and close relatives thereof	6.1	69,997,999	79,497,999
		1,480,676,529	1,314,175,338
Interest free			
Related parties - unsecured:			
Directors and close relatives thereof		54,730,454	45,230,454
Associated company			
- The Imperial Electric Company (Private) Limited		2,615,692	2,615,692
		1,538,022,675	1,362,021,484

6.1 This represents loan obtained to meet the working capital requirements of the Company. The Company has also utilised personal finance lines of the directors as disclosed in note 10.1 to the financial statements.

7. Contingencies and Commitments

Contingencies

There is no material change in the status of contingencies as reported in financial statements of the Company for the year ended June 30, 2026.

	September 30, 2026 (Un-audited) Rs. in millions	June 30, 2026 (Audited) Rs. in millions
Commitments		
Letters of credit other than for capital expenditure	128.995	256.323
Letters of credit for capital expenditure	78.491	10.224
Guarantees		
NTDC/DISCOs /Local Customers	795.181	736.970
Sui Northern Gas Pipelines Limited	50.406	50.406
Collectorate of Customs	64.000	64.000
	909.587	851.376

- Commitments for future minimum payments in respect of Ijarah and Diminishing Musharakah arrangements are as follows:

	September 30, 2026 (Un-audited) Rupees	June 30, 2026 (Audited) Rupees
Not later than one year	36,166,029	37,029,413
Later than one year and not later than five years	68,484,423	76,412,198
	<u>104,650,452</u>	<u>113,441,611</u>

	Note	September 30, 2026 (Un-audited) Rupees	June 30, 2026 (Audited) Rupees
8. Property, Plant and Equipment			
Operating fixed assets	8.1	3,215,489,117	3,205,613,320
Right of Use assets		12,172,996	-
Advance against purchase of property, plant and equipment		-	26,121,430
		<u>3,227,662,113</u>	<u>3,231,734,750</u>
8.1 Operating fixed assets			
Opening written down value		3,205,613,320	3,189,252,756
Additions during the period / year		67,001,344	214,343,348
Transfer to investment properties		-	(46,934)
Transfer / Disposals during the period / year		(1,605,068)	-
		<u>3,271,009,597</u>	<u>3,403,549,170</u>
Depreciation charge for the period / year		(55,520,480)	(197,935,850)
		<u>3,215,489,117</u>	<u>3,205,613,320</u>



	Quarter Ended September 30,	
	2026 (Un-audited) Rupees	2025 (Un-audited) Rupees
9. COST OF REVENUE		
Raw and packing material consumed	340,431,855	561,389,139
Stores and spares consumed	39,254,053	24,610,495
Salaries, wages and benefits	190,764,701	167,749,890
Power and gas	126,363,072	113,840,243
Vehicle maintenance	80,106	457,581
Repairs and maintenance	3,261,267	1,715,307
Entertainment	1,042,747	709,709
Insurance	1,823,622	1,794,774
Communication and stationery	651,043	759,588
Rent, rates and taxes	1,438,724	1,060,553
Travelling and conveyance	38,228,436	36,773,403
Testing and experiment charges	15,075,133	11,313,971
Miscellaneous	377,334	390,870
Depreciation on property, plant and equipment	52,043,965	42,865,694
	810,836,057	965,431,217
Work in process:		
- Opening work in process	192,381,137	126,335,864
- Closing work in process	(196,379,172)	(146,767,630)
	(3,998,036)	(20,431,766)
Cost of goods manufactured	806,838,021	944,999,451
Finished goods:		
- Opening finished goods	531,411,006	727,727,327
- Closing finished goods	(592,974,026)	(699,202,786)
	(61,563,020)	28,524,541
	745,275,001	973,523,992

10. Transactions with Related Parties

Related parties comprise associated companies, related group companies, companies where directors also hold directorship, retirement benefits fund, directors and key management personnel. Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly, including any director (whether executive or otherwise) of that Company. The Company in the normal course of business carries out transactions with various related parties. Details of transactions with related parties during the year, other than those which have been disclosed elsewhere in these financial statements, are as follows:

Transactions during the Period

Quarter Ended September 30,

Related party	Relationship	Nature of transaction	2026	2025
			(Un-audited) Rupees	(Un-audited) Rupees
EMCO Industries Limited Provident Fund	Associated undertaking	Principal amount repaid	-	52,500
The Imperial Electric (Private) Limited	Associated Company	Lease Liability accrued	1,342,116	1,073,691
		Payment of Lease Liability	-	1,073,691
		Interest on Lease Liability	432,014	236,496
		Markup Paid on Short Term Borrowing	-	912,602
		Other Expense	112,946	270,640
		Payment Made for other expense	-	2,868,378
ICC (Pvt) Limited	Associated Company	Markup on short term borrowing	234,737	225,295
		Payment made on behalf of the Company	351,145	276,633
EBR Energy Pakistan (Private) Limited	Associated company	Short Term Borrowing Received	5,000,000	89,000,000
		Short Term Borrowing Repaid	5,000,000	89,000,000
		Markup on Short Term Borrowing	-	37,825
		Markup paid on Short Term Borrowing	-	37,825
Nur Enterprises	Associated company	Short Term Borrowing Received	5,000,000	-
		Short Term Borrowing Repaid	5,000,000	-
		Markup on Short Term Borrowing	27,270	-
		Markup paid on Short Term Borrowing	27,270	-
Directors and close relatives	Associated persons	Short term borrowing obtained (Note 10.1)	36,000,000	19,000,000
		Short term borrowing repaid (Note 10.1)	36,000,000	-
		Markup on short term borrowing	2,837,514	2,219,099
		Markup paid on short term borrowing	2,708,411	2,374,663
		Amount Received against car leased	9,488,209	-
Executives / Key management personal		Amount Received against Car lease	229,187	2,094,290
		Paid against car leased	229,187	-



10.1 The directors have arranged personal finance lines of Rs. 129 million from banks and from their own sources for the purpose of extending short term borrowings to the Company. During the three months ended September 30, 2026, the Company obtained short term borrowings from the directors through their aforesaid personal finance lines. The borrowed amounts were repaid and then borrowed again multiple times during the three months, by rotating the said finance lines. The maximum amount outstanding towards these directors during the three months ended September 30, 2026 was Rs. 89 million. These facilities are included in short term borrowings (Note 6) as at the reporting date and at any point of time during the period.

Outstanding Balance as at the Period end		September 30, 2026 (Un-audited) Rupees	June 30, 2026 (Audited) Rupees
Associated Engineers (Private) Limited	Sponsor Loan - interest Free Markup on long term financing	27,335,447 6,391,541	27,335,446 6,391,541
EMCO Industries Limited Provident Fund	Long term financing	7,846,117	7,846,117
Imperial Electric Company (Private) Limited	Short term financing - interest Free Markup payable on long and short term financing	2,615,692 2,338,396	2,615,692 2,338,396
	Payable against Rent	12,369,528	-
	Payable Against Expense	1,796,384	341,322
ICC (Pvt) Limited	Short term borrowing - interest bearing Markup on short term borrowing	6,700,000 762,293	6,700,000 527,556
Directors and close relatives thereof	Sponsors' loans	115,708,828	115,708,828
	Short term borrowing	124,728,453	124,728,453
	Markup on short term borrowing	2,839,836	2,710,733
	Other Payable	13,336,209	3,848,000
Executive / Key Management personnel	Other Payable against car leased	15,012,834	15,012,834

11. Date of Authorization

This condensed interim financial statement (un-audited) are approved by the Board of Directors of the Company for issuance on October 29, 2026.

12. General

Corresponding figures are rearranged / reclassified, wherever necessary, to facilitate comparison. No material reclassification have been made in these condensed interim financial statements (Un-audited).

Lahore October 29, 2026	 (Salem Rehman) Chief Executive Officer	 (Ahsan Suhail Mannan) Director	 (Riaz Ahmad) Chief Financial Officer
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EMCO INDUSTRIES LIMITED

Head Office:

4th Floor, National Tower, 28-Egerton Road, Lahore Pakistan.

Tel: (+92) (42) 3630 6545 - 6,

Fax: (+92) (42) 3636 8119

Email: info@emco.com.pk

Factory:

19-Kilometers, Lahore Sheikhpura Road, Lahore.

