NAGINA COTTON MILLS LIMITED

Corporate Briefing Session

Annual Accounts for the year ended June 30, 2026

Corporate Briefing Session 2026-27 | Includes first-quarter results to September 30, 2026

Nagina Cotton Mills Limited
Important disclaimer

This presentation is not an offer or solicitation of an offer to buy or sell any securities or any investment.

- This presentation is solely for information purposes, and to be read in the context of circumstances prevailing at the time. It will not be updated for later developments.
- Forward-looking statements involve inherent risks and uncertainties, both general and specific. Predictions, forecasts and projections may not be achieved, and actual results may vary from those estimated.
- NCML does not undertake any obligation to update or revise any statement, whether as a result of new information, future events or otherwise.
- When relying on forward-looking statements, consider the political, economic, social and legal environment in which the Company operates.

Nagina Group: founded in 1967, three listed companies

The Group was founded in 1967 with the incorporation of Nagina Cotton Mills Limited by Mr. Shaikh Enam Ellahi (Late).

Company	Nature of business	Status
Nagina Cotton Mills Ltd.	Textile spinning	Public listed
Ellcot Spinning Mills Ltd.	Textile spinning	Public listed
Prosperity Weaving Mills Ltd.	Textile weaving	Public listed
Ellahi International (Pvt) Ltd.	Trading	Private
ARH (Pvt) Ltd.	Trading	Private
Haroon Omer (Pvt) Ltd.	Construction / trading	Private
Monell (Pvt) Ltd.	Trading	Private
ICARO (Pvt) Ltd.	Construction / trading	Private
Pacific Industries (Pvt) Ltd.	Trading	Private

Nagina Cotton Mills Limited
Company brief:
a 59-year-old yarn manufacturer listed on the PSX

Nagina Cotton Mills Limited was incorporated in Pakistan on May 16, 1967 as a public limited company under the Companies Act, 1913, and is listed on the Pakistan Stock Exchange. Its principal business is the manufacture and sale of yarn.

Registered office

2nd Floor, Shaikh Sultan Trust Bldg. No. 2, 26 Civil Lines, Beaumont Road, Karachi 75530

Manufacturing facility

A-16, National Highway, Aminabad, S.I.T.E., Kotri, Sindh

Regional office

Nagina House, 91-B-1, M.M. Alam Road, Gulberg-III, Lahore 54660

Certifications and standards

- **GRS** — Global Recycled Standard
- **RCS** — Recycled Claim Standard
- **OCS** — Organic Content Standard
- **GOTS** — Global Organic Textile Standard
- **OEKO-TEX**
- **SLCP** — Social & Labor Convergence Program
- **Regen Agri CS**
- **BCI** — Better Cotton Initiative
- **CmiA** — Cotton made in Africa
- **US Trust Protocol**

Nagina Cotton Mills Limited
Board of Directors: ten members, three of them independent

#	Director	Capacity
1	**Mr. Shahzada Ellahi Shaikh**	Chairman / Non-Executive
2	**Mr. Amin Ellahi Shaikh**	CEO / Executive
3	Mr. Shaukat Ellahi Shaikh	Executive
4	Miss Zoe Khurshid Khan	Independent Non-Executive
5	Mr. Naweed Akhter Sharif	Independent Non-Executive
6	Ms. Tosheeba Sarwar	Independent Non-Executive
7	Mr. Hasan Ahmad	Non-Executive
8	Mr. Shafqat Ellahi Shaikh	Non-Executive
9	Mr. Raza Ellahi Shaikh	Non-Executive
10	Mr. Haroon Shahzada Ellahi Shaikh	Non-Executive

Audit Committee

Miss Zoe Khurshid Khan (Chairperson)

Mr. Raza Ellahi Shaikh, Member

Mr. Haroon Shahzada Ellahi Shaikh, Member

HR & Remuneration Committee

Miss Zoe Khurshid Khan (Chairperson),

Mr. Amin Ellahi Shaikh, Member

Mr. Haroon Shahzada Ellahi Shaikh, Member

Management

CFO: Mr. Tariq Zafar Bajwa

Corporate Secretary: Mr. Syed Mohsin Gilani

Auditors: Yousuf Adil, Chartered Accountants

Nagina Cotton Mills Limited

Financial highlights

Year ended June 30, 2026 (audited) and quarter ended September 30, 2026 (un-audited)

Nagina Cotton Mills Limited
FY2026 at a glance: profit after tax up 5.6x on 8.6% higher sales

Rs. 21.56 bn

Net sales

+8.6% vs FY2025

Rs. 1.81 bn

Gross profit (8.38% margin)

Margin up from 8.10%

Rs. 638.2 m

Profit before levies & tax

+44.3% vs FY2025

Rs. 281.6 m

Profit after tax

FY2025: Rs. 50.4 m

Rs. 15.06

Earnings per share

FY2025: Rs. 2.70

Rs. 6.00

Cash dividend per share (60%)

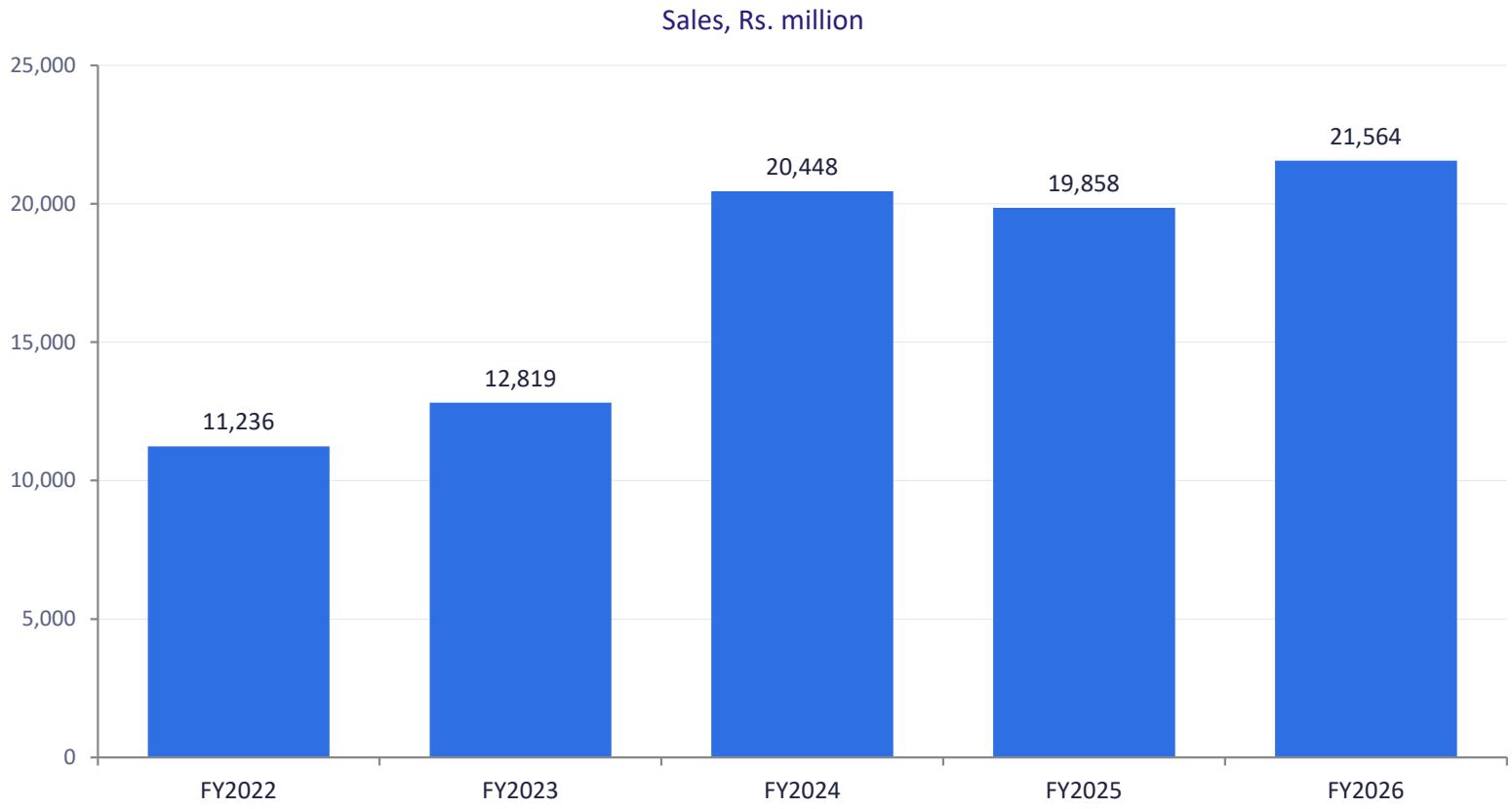
FY2025: Rs. 1.00

Nagina Cotton Mills Limited

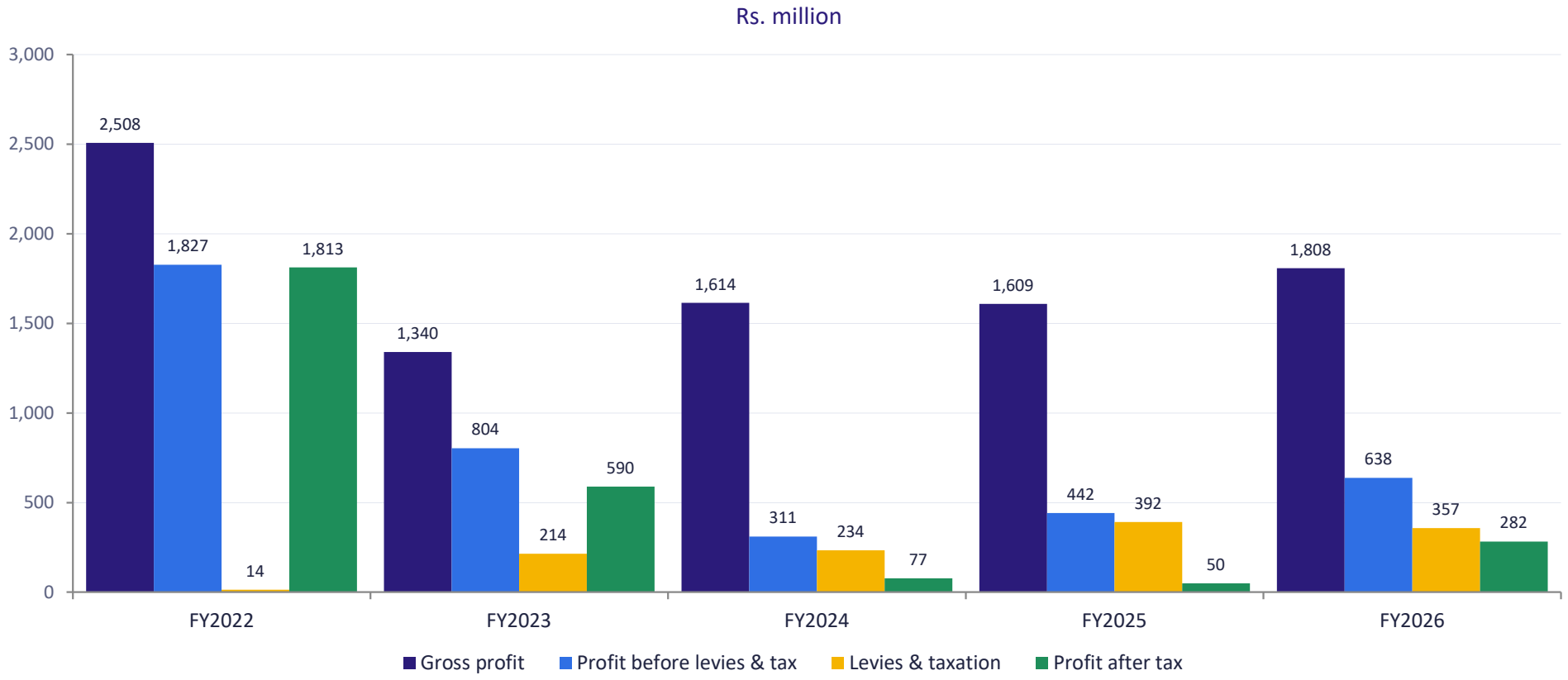
Five-year profit or loss in a glance

	Unit	Q1 FY27 Sep-26	2026	2025	2024	2023	2022
Sales	Rs. '000	6,184,356	21,563,746	19,857,881	20,448,120	12,818,758	11,235,579
Gross profit	Rs. '000	699,113	1,807,722	1,609,201	1,613,829	1,339,638	2,507,668
Profit before levies & tax	Rs. '000	330,383	638,205	442,262	311,055	803,518	1,826,779
Levies and taxation	Rs. '000	106,878	356,620	391,845	234,030	213,571	14,217
Profit after tax	Rs. '000	**223,505**	**281,585**	**50,417**	**77,025**	**589,947**	**1,812,562**
Gross profit margin	%	11.30	8.38	8.10	7.89	10.45	22.32
Levies & tax as % of PBT	%	32.35	55.88	88.60	75.24	26.58	0.78
Earnings per share (after tax)	Rs.	**11.95**	**15.06**	**2.70**	**4.12**	**31.55**	**96.93**
Cash dividend per share	Rs.	-	6.00	1.00	1.50	6.00	10.00
Dividend payout	%	-	39.84	37.04	36.41	19.02	10.32
Dividend yield	%	-	7.50	1.64	2.86	9.53	12.69
Market value per share, June 30	Rs.	-	80.05	61.05	52.50	62.95	78.80

Nagina Cotton Mills Limited



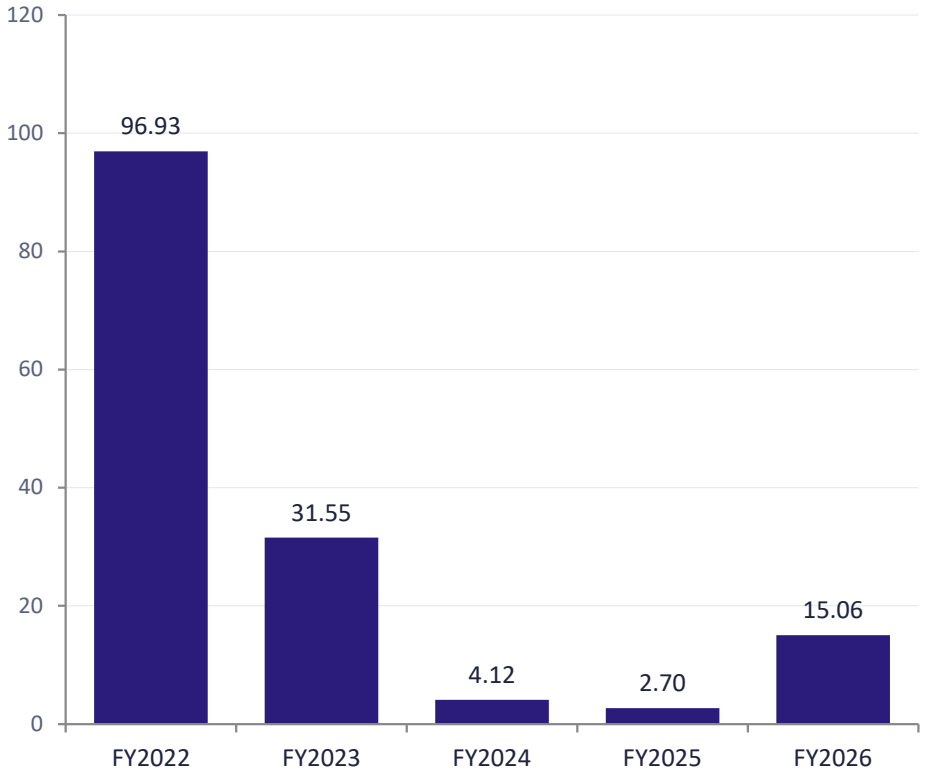
Nagina Cotton Mills Limited
P & L Synopsis



Nagina Cotton Mills Limited

Earnings and Dividend per share

Earnings per share, Rs.



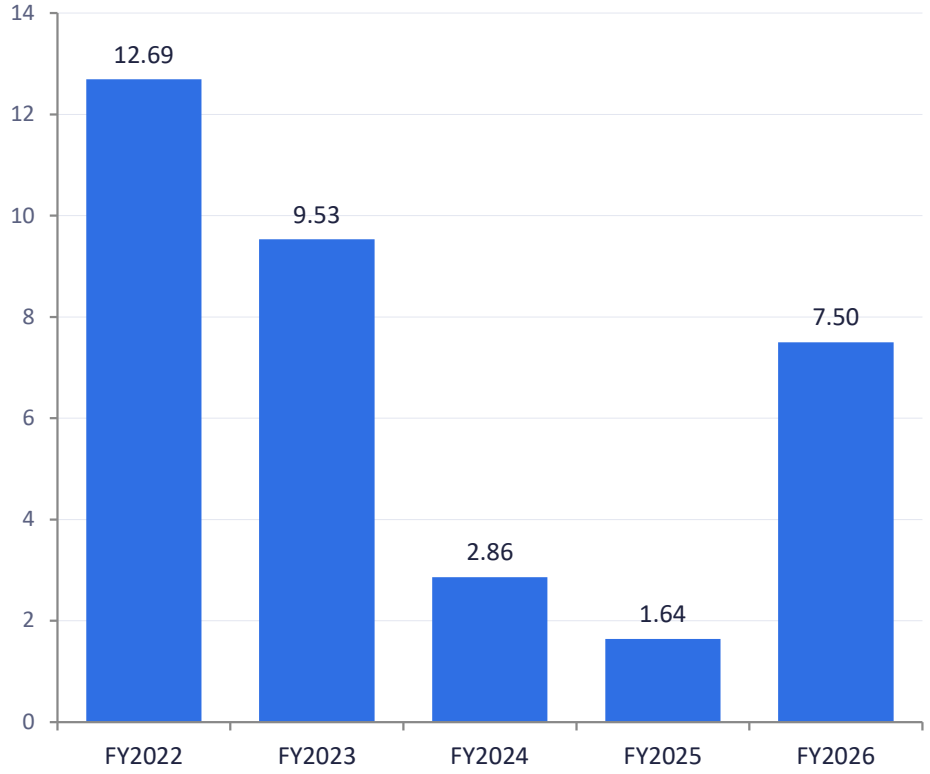
Cash dividend per share, Rs.



Nagina Cotton Mills Limited

Market value

Dividend yield, %



Market value per share at June 30, Rs.



Nagina Cotton Mills Limited

Balance sheet:

Rs. '000	Sep-26 (Q1 FY27)	Jun-26	Jun-25	Jun-24	Jun-23	Jun-22
Non-current assets	5,660,409	5,760,445	5,589,103	5,978,863	6,227,535	4,243,639
Current assets	11,896,844	7,801,333	9,008,690	6,751,388	6,361,218	5,928,399
Total assets	**17,557,253**	**13,561,778**	**14,597,793**	**12,730,252**	**12,588,753**	**10,172,038**
Equity	5,241,563	5,020,104	4,759,531	4,728,369	4,667,040	4,307,501
Long-term liabilities	4,215,549	4,355,056	4,598,932	5,038,406	4,913,841	3,392,088
Current liabilities	8,100,140	4,186,619	5,239,329	2,963,477	3,007,873	2,472,449
Spindles installed (No.)	62,508	62,508	62,508	62,508	51,708	51,708
Employees at year end (No.)	-	1,124	1,109	1,083	1,069	965
Break-up value per share (Rs.)	**280.30**	**268.45**	**254.52**	**252.85**	**249.57**	**230.35**
Current ratio (times)	1.47	1.86	1.72	2.28	2.11	2.40

Nagina Cotton Mills Limited

Operations: record yarn output, lower input costs.

62,508

Spindles installed

22.47 m kg

Yarn produced on the basis of 20s count

1,124

Employees at June 30

Nagina Cotton Mills Limited
Major variations: FY2026 vs FY2025

Description (Rs. million)	FY2026	FY2025	Change	%	Explanation
Income statement					
Sales	21,563.7	19,857.9	**1,705.9**	**+8.6%**	Higher volumes.
Gross profit	1,807.7	1,609.2	**198.5**	**+12.3%**	Cost of sales down to 91.62% of revenue (FY25: 91.90%)
Other income	88.7	166.3	**(77.5)**	**-46.6%**	Realised gain on mutual funds: Rs. 10.0 m vs Rs. 100.4 m
Finance cost	582.5	721.4	**(139.0)**	**-19.3%**	Lower debt and monetary easing
Profit before levies & tax	638.2	442.3	**195.9**	**+44.3%**	Higher gross profit and lower finance cost
Levies & taxation	356.6	391.8	**(35.2)**	**-9.0%**	
Profit after tax	281.6	50.4	**231.2**	**+458.5%**	Higher pre-tax profit due to lower deferred tax provision.
EPS (Rs.)	15.06	2.70	**12.36**	**+457.8%**	
Statement of financial position					
Long-term finances (incl. current)	4,639.3	4,915.7	**(276.4)**	**-5.6%**	Scheduled repayments of long-term loans
Short-term borrowings	1,438.0	2,803.8	**(1,365.8)**	**-48.7%**	Lower working-capital need due to stock reduction
Stock-in-trade	1,932.8	4,643.5	**(2,710.7)**	**-58.4%**	Reduction in cotton stocks
Other financial assets	401.0	166.7	**234.3**	**+140.6%**	Surplus funds parked in mutual funds from time to time

Nagina Cotton Mills Limited

Current and future challenges and risks

Yarn demand and margins

Cotton prices have started to ease, which may pressure yarn selling prices. Margins depend on raw material costs, inventory positioning and market demand.

Taxation and policy

Directors seek refund of outstanding taxes, a lower corporate tax rate, no super tax and lower financing costs, plus policies that complete the textile value chain.

Raw material

2026-27 crop expected at around 6.0 m bales, a modest rise, while domestic spinning consumption is expected to grow. Substantial cotton imports are likely, particularly in the second half.

Energy

Middle East tensions are keeping energy costs elevated. The Company is solarizing its energy base and hopes for uninterrupted energy at concessional rates, in line with regional competitors.

Financing costs and rates

Finance cost eased to 2.70% of revenue (FY2025: 3.63%), but geopolitical tensions continue to pose inflationary and interest-rate risks.

Exchange rate

Rates were reasonably stable during the year, supporting predictable sales revenue and landed cost of imported materials.

Nagina Cotton Mills Limited

Outlook: cautiously optimistic, with profitability expected through the first half of FY2027

Rs. 759 m	invested in BMR and expansion in FY2026 (FY2025: Rs. 216 m)
Solar	Current solar capacity of the Company is 5.86 MW. Additional solar capacity under evaluation to cut energy cost and carbon footprint
Profitability	expected to be maintained in the first half of FY2027, subject to market conditions

Questions & answers

Thank you for joining us