Corporate Briefing Session

(For the year ended June 30, 2026)

THE NATIOINAL SILK & RAYON MILLS LIMITED

Presented by **Sh. Faisal Tauheed - CEO**

Qaisar Ali Faheem - CFO

Profile of the Company

- The National Silk and Rayon Mills Limited (the Company) is a public limited company incorporated in Pakistan on 27 June 1950 under the Companies Act, 1913 (Now Companies Act, 2017),and its shares are quoted on Pakistan Stock Exchange Limited.
- The registered office of the Company is situated at H-8/3, Aziz Avenue, Canal Road, Gulberg V, Lahore, Punjab. The head office and production unit are situated at Dhuddiwala, Jaranwala Road, Faisalabad, Punjab.
- The principal activity of the company is dyeing, bleaching, finishing and embroidery of fabric. Since 1951, the company has been committed to operating effectively, responsibly, and profitably in the dyeing, special finishing, printing, and embroidery of high-quality woven fabrics for men's and women's apparel, serving domestic and international brands across both ethnic and Western wear.

BOARD OF DIRECTORS

- Sh. Faisal Tauheed - Executive Director
- Sh. Kashif Tauheed - Executive Director
- Mrs. Samira Faisal - Non Executive Director
- Mrs. Tahira Kashif - Chairman / Non Executive Director
- Sh Mustafa Faisal Tauheed - Non Executive Director
- Mr. Imran Ali Safdar - Independent Director
- Mr. Shahid Irshad - Independent Director



Mission

- *We Shall provide unparalleled service and best value to our customers through dedicated, responsive and cost effective supply chain.*
- *We are to provide quality products by strict adherence to international standards and best practices through collaboration with leading global companies in markets we serve.*
- *We shall strive to maximize our shareholders value through sustained profitable growth.*
- *We will aggressively focus on increasing our market penetration by exploring new channels.*

Financial Details

FY2026 vs FY2025

(Including comparison)

SUMMARY OF FINANCIAL STATEMENTS

Statement of Profit & Loss	2026	2025	Variance	
	-------- (Rupees)--------			%
Revenue from contracts with customers	**2,461,484,840**	**2,451,390,660**	**10,094,180**	**0.4%**
Cost of sales	(2,275,471,720)	(2,260,889,661)	(14,582,059)	0.6%
Gross profit	**186,013,120**	**190,500,999**	**(4,487,879)**	**-2.4%**
Selling and distribution cost	(2,958,508)	-3,677,591	719,083	-19.6%
Administrative cost	(59,622,597)	-50,421,824	-9,200,773	18.2%
Other expense	(11,838,227)	-30,297,691	18,459,464	-60.9%
	-74,419,332	-84,397,106	9,977,774	-11.8%
Operating profit	**111,593,788**	**106,103,893**	**5,489,895**	**5.2%**
Other income	8,878,006	8,400,718	477,288	5.7%
Finance costs	-11,319,668	-3,092,242	-8,227,426	266.1%
Profit before levies and taxation	**109,152,126**	**111,412,369**	**-2,260,243**	**-2.0%**
Levies	-14,304	-360,735	346,431	-96.0%
(Loss) / Profit before taxation	**109,137,822**	**111,051,634**	**(1,913,812)**	**-1.7%**
Taxation	-39,102,454	-27,654,099	-11,448,355	41.4%
Profit after taxation	**70,035,368**	**83,397,535**	**-13,362,167**	**-16.0%**

GP Margin	7.56%	7.77%
OP Margin	4.53%	4.33%
PBT Margin (before taxes and levies)	4.43%	4.54%
PAT Margin	2.85%	3.40%

Statement of Financial Position	2026	2025	Variance	
	-------- (Rupees)--------			%
ASSETS				
NON-CURRENT ASSETS				
Property, plant and equipment	1,589,840,759	1,452,934,184	136,906,575	9.4%
Intangible assets	-	1,291,591	(1,291,591)	-100.0%
Long Term Deposits & Prepayment	34,313,868	26,320,296	7,993,572	30.4%
Total non-current assets	**1,624,154,627**	**1,480,546,071**	**143,608,556**	**9.7%**
CURRENT ASSETS				
Stores and Spare Parts	164,402,394	134,916,226	29,486,168	21.9%
Trade debts	480,377,566	427,481,435	52,896,131	12.4%
Short term investments	819,523	787,465	32,058	4.1%
Cash and bank balances	48,123,774	89,615,052	(41,491,278)	-46.3%
Other current assets	70,492,629	75,385,865	(4,893,236)	-6.5%
Total current assets	**764,215,886**	**728,186,043**	**36,029,843**	**4.9%**
EQUITY AND LIABILITIES				
SHARE CAPITAL AND RESERVES				
Share capital Reserves	1,704,544,217	1,554,258,849	150,285,368	9.7%
Total share capital and reserves	**1,704,544,217**	**1,554,258,849**	**150,285,368**	**9.7%**
NON-CURRENT LIABILITIES				
Long term financing	14,520,273	-	14,520,273	100.0%
Other non-current liabilities	29,231,223	20,925,306	8,305,917	39.7%
Total non-current liabilities	**43,751,496**	**20,925,306**	**22,826,190**	**109.1%**
CURRENT LIABILITIES				
Trade and other payables	530,871,231	583,870,801	(52,999,570)	-9.1%
Short Term Borrowing	99,542,704	49,677,158	49,865,546	100.4%
Current portion of long term financing Other current liabilities	9,660,865	-	9,660,865	100.0%
Total current liabilities Total equity and liabilities	**640,074,800**	**633,547,959**	**6,526,841**	**1.0%**

SEGMENT INFORMATION

	Dyeing		Embroidery		Total - Company	
	2026	2025	2026	2025	2026	2025
	(Rupees)					
Revenue from contracts with customers	2,035,647,963	2,006,521,991	425,836,877	444,868,669	2,461,484,840	2,451,390,660
Cost of sales	(1,884,238,127)	(1,850,592,359)	(391,233,593)	(410,297,302)	(2,275,471,720)	(2,260,889,661)
Gross profit	151,409,836	155,929,632	34,603,284	34,571,367	186,013,120	190,500,999
Distribution cost	(2,446,686)	(3,010,196)	(511,822)	(667,395)	(2,958,508)	(3,677,591)
Administrative expenses	(49,307,888)	(41,271,471)	(10,314,709)	(9,150,353)	(59,622,597)	(50,421,824)
	(51,754,574)	(44,281,667)	(10,826,531)	(9,817,748)	(62,581,105)	(54,099,415)
Profit before levy and taxation unallocated income & expenses	99,655,262	111,647,965	23,776,753	24,753,619	123,432,015	136,401,584
Unallocated income & Expenses						
Other expenses					(11,838,227)	(34,017,852)
Other income					8,878,006	12,120,879
Finance cost					(11,319,668)	(3,092,242)
Levy					(14,304)	(360,735)
Taxation					(39,102,454)	(27,654,099)
Profit after taxation					**70,035,368**	**83,397,535**

5 Years Financial Performance

Description	2026	2025	2024	2023	2022	2021
Turnover	2,461,484,840	2,451,390,660	2,154,203,869	1,758,081,798	1,302,943,379	1,087,044,667
Gross Profit	186,013,120	190,500,999	155,605,067	53,487,008	111,683,928	104,220,742
Operating Profit (Loss)	120,471,794	114,504,611	97,815,480	5,153,840	65,641,885	63,986,961
Profit/(Loss) before taxation	109,152,126	111,412,369	96,408,727	(3,633,273)	52,867,484	56,491,860
Profit/(Loss) after taxation	70,035,368	83,397,535	66,303,535	(22,932,736)	14,251,470	45,087,373
Shareholders' equity	155,531,740	155,531,740	155,531,740	155,531,740	155,531,740	155,531,740
Unappropriated profit/(loss)	345,483,386	275,448,018	192,050,483	125,746,948	148,679,684	134,428,214
Surplus on revaluation of fixed assets	1,203,529,091	1,123,279,091	1,123,279,091	1,123,279,091	561,529,091	561,529,091
Tangible fixed assets	1,589,840,759	1,452,934,184	1,366,083,548	1,366,046,875	820,161,917	834,163,520
Net Current Assets	764,215,886	728,186,043	787,178,057	609,506,131	532,595,129	425,042,161
Earnings per share before tax	7.00	7.20	6.20	(0.23)	3.40	3.63
Earnings per share after tax	4.50	5.36	4.26	(1.47)	0.92	2.90

Our Partners and Clients













































Our Capabilities



Dyeing



Digital Printing



Special Finishes



Export Processing



Schiffli Embroidery



Multi-head Embroidery

Performance Scorecard

- Company remains committed to deliver on its long-term objective of sustainable growth and value creation. This is being achieved through continued focus on operational excellence, product portfolio diversification, cost reduction and a strong capital structure.
- Company has achieved a CAGR of 12% over the period of last 5 years.

- The company's net turnover during the period under review remained Rs. 2,461,484,840/- (2025: 2,451,390,660/-) showing a nominal increase This performance was impacted by an environment of rising input and freight costs, alongside subdued overall demand driven by persistent inflation, geopolitical unrest at the western border, and the US-Iran conflict.

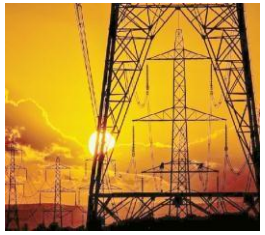
Future Outlook/Key Revenue Drivers

Pakistan's textile sector continues to experience persistent headwinds, driven chiefly by a slow global economic recovery exacerbated by geopolitical conflicts in West Asia and volatile international oil prices—alongside constrained domestic consumer spending, tight monetary policies designed to tame inflation, and escalating energy tariffs. However, the ongoing implementation of the International Monetary Fund (IMF) program has improved economic prospects and secured required external financing. These assurances, coupled with anticipated private and official capital inflows, are expected to bolster the stability of Pakistan's external account. Consequently, policymakers must achieve a judicious balance between stimulating economic growth, preserving debt sustainability, and implementing key structural reforms, all while safeguarding social cohesion. Company believes that the fundamental attributes of business operations – sustainability and leadership – have attained more relevance than ever before. This was achieved on the back of the Company's ability to deliver efficient and accessible mobility solutions to the present and future generations.









Operational Developments

The Company has installed some portion of solar system at the Mills premises and plans to increase it in future to reduce the energy cost. With this installation, we expect that it would increase the efficiency that will contribute to profitability.


Any
Question

info@nationalsilk.com

www.nationalsilk.com

+92-41-8530235-6

