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COMPANY INFORMATION

Board of Directors Mr. Javaid Shafiq Siddiqi Mr. Usman Haq Mr. Salem Rehman Mr. Tariq Rehman Mr. Tariq Rehman Mr. Ahsan Suhail Mannan Mr. Pervaiz Shafiq Siddiqi Mr. Salman Javaid Siddiqi Mr. Umair Noorani Mr. Umair Noorani Mr. S. Ayesha Mussadaque Hamid Independent Director Syed Muhammad Mohsin Independent Director Mr. Osman Hameed Chaudhri

Chief Financial Officer Mr. Riaz Ahmad

Company Secretary Mr. Ahsan Suhail Mannan

Audit Committee

Mr. Osman Hameed Chaudhri Syed Muhammad Mohsin Mr. Javaid Shafiq Siddiqi Chairman Member Member Mr. Umair Noorani Member Mr. Umair Noorani Member Mr. Ahsan Suhail Mannan ''s the Committee Secretary as required by the Chapter IX, 27 (1) (iv) of Code of Corporate Governance, Regulations 2019."

HR Committee

HK Committee Mrs. Ayesha Mussadaque Hamid Mr. Pervaiz Shafiq Siddiqi Member Mr. Salman Javaid Siddiqi Member Mr. Ahsan Suhail Mannan

Member / Committee Secretary

Member / Committee Secretary

Member / Committee Secretary

Chairman

Member

Member

Chairman

Member

Member

Chairman / Non-Executive Director

Chief Executive / Executive Director Executive Director

Non-Executive Director

Non-Executive Director

Non-Executive Director

Independent Director

Managing Director / Executive Director

Company Secretary / Executive Director

Risk Management Committee

Syed Muhammad Mohsin Mr. Tariq Rehman Ch. Imran Ali Mr. Salem Rehman

Nomination Committee Ch. Imran Ali Mr. Javaid Shafiq Siddiqi Mr. Usman Haq Mr. Ahsan Suhail Mannan

External Auditors M/s. Crowe Hussain Chaudhury & Co., Chartered Accountants, Lahore.

Internal Auditors M/s. Muhammad Ali Hussain & Co. Chartered Accountants, Lahore.

Legal Advisers

Cornelious Lane & Mufti Chaudhary Associates Law Inn Rizvi & Company Asad Ullah Khan

Bankers

Habib Bank Limited National Bank of Pakistan The Bank of Punjab The Bank of Khyber Silk Bank Limited Askari Bank Limited Soneri Bank Limited

BUSINESS ITEMS

Porcelain Insulators

- Tension Insulator
- Suspension Insulator
 Pin Insulator
- Line Post Insulator

- Cap and pin Insulator Station Post Insulator Long Road Insulator Insulator for Railway Electrification
- Telephone Insulator
 Low Voltage Insulator
 Dropout Cutout Insulator
- HT & LT Bushings

Switchgear

- Disconnect Switch upto 245 kv
- Metal Oxide Surge Arresters upto 245 kv

RTV Coating

Room Temperature Vulcanised
 Silicone Rubber Coating

Chemical Porcelain

Acid Proof Wares and Bricks
Rasching Ring and Saddles
Acid Proof Porcelain Pipes and Fitting

Acid Proof Cement

Special Porcelain • High Alumina Porcelain Lining Special Refractories & Grinding Media

Share Registrar Corplink (Pvt) Limited Wings Arcade. I-K , Commercial, Model Town, Lahore.

Registered Office 4th Floor, National Tower,

28-Egerton Road, Lahore. Factory 19-Kilometre, Lahore Sheikhupura Road, Lahore.

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DIRECTORS' REPORT

Dear Shareholders

On behalf of the Board of Directors we are pleased to present the performance review of your Company together with the un-audited financial statements for the nine months ended March 31, 2024.

Operations and Sales Review

The Company produced 2,523 tons of porcelain insulators during the period under review (July-March 2024) as compared to 4,119 tons of the corresponding period of last year. Similarly, the Company sold 2,726 tons of porcelain insulators during the period under review (July-March 2024) as compared to 3,626 tons of the corresponding period of last year. Production and sales were impacted on account of installation of new machinery and equipment as part of the BMR projects and is aligned with the Company's vision to reconfigure production capacity and utilization to cater to the growing Switchgear Products demand. Whilst the BMR project now stands completed, it is important to note that the Company has experienced significant challenges in this quarter relating to severe cash flow constraints in the run-up to Federal Elections 2024, which also resulted in disruption in the production and sales cycle for the subject period. During this period, the Company continued its efforts to decrease its finished goods inventory levels to ease cash flow constraints.

Net sales of the Company recorded as Rs.3,202 million for the period under review (July-March 2024) as compared to Rs. 2,886 million of the corresponding period of last year, thereby registering a healthy growth of 10.95%. This increase is on account of encouraging sales of higher value Switchgear products, as well due to price increase relating to the continued inflationary trends on the costing side.

Alhamdulillah, EMCO has successfully achieved COD of the BMR Projects. However, the Company is experiencing significant uncertainties in domestic demand forecasting for its products on account of curtailment of all provincial public sector development programs of DISCOs by the interim government setup. Similarly, the Company faced significant cash flow constraints in the current quarter as all public sector energy related entities were affected by requirements to conform to stringent IMF conditions through substantial fiscal tightening measures in the run up to the elections. The new Government is working on budget planning and setting national level priorities, and the sharp softening of domestic purchasing by NTDC and DISCOs is expected to be reviewed under the budgetary allocation as part of the Federal Budget announcement. We will continue to monitor the evolving situation and expect to have clarity on the situation as we enter Fiscal year 2025-26.

Financial Performance

For the period under review (July-March 2024), the Company posted gross profit of Rs. 881.77 million compared to Rs. 803.29 million in the corresponding period of last year. The net operating profit for the period under review (July-March 2024) is recorded at Rs. 687.10 million as compared to Rs. 658.70 million in the corresponding period of last year.

Gross Margins remained flat on account of low production resulting from synchronization of process during BMR execution. Notably, the Admin and S&D expenses increased to Rs. 194.66 million from Rs. 144.60 million mainly on account of multiple factors that are; higher freight charges on the back of higher export sales, increase in Fuel prices, implementation of domestic axle load regulations, and one time SECP fee for increase in Authorized Capital.

Finance cost for the period under review (July-March 2024) has been recorded at Rs. 293.75 million as compared to Rs. 173.85 million of the corresponding period of last year. This may be majorly attributable to complete draw down of Term Loans for BMR projects, but is also attributable to the higher short term borrowings to cover unfavourable receivables position that has ensued since middle of the previous quarter, and persisted for a large part of the current quarter.

After taking into account financial charges, Profit Before Tax is Rs. 340.91 million as compared to Profit Before Tax of Rs. 379.83 million for the corresponding period of last year.

After accounting for tax, the Company has made a Net Profit of Rs. 221.59 million for the period under review as compared to a Net Profit of Rs. 248.56 million for the corresponding period of last year.

During the period under review, the Company has paid Long Term Loans as per schedules and there is no overdue against any loans.

Macroeconomic Challenges

During the period under review, the Company's businesses continued to face macroeconomic challenges and demonstrated resilience amid challenging environment. The interim government setup in Pakistan and the Federal Elections held in February 2024 were key events that resulted in highly subdued economic conditions in the country. EMCO was affected by cash flow constraints experienced due to delays in processing receivables from state owned DISCOs, and was also impacted by significant demand softening experienced on account stalled decision-making due to election activity.

Similarly, Pakistan continued to experience a sluggish economic activity on account of record high KIBOR policy rates, major increases in Electricity and Natural Gas prices and in minimum wage, factors which caused significant pressure on cost of production. We continue to pray for an early recovery from these challenges, and expect the new government to be cautious, but prudent as the situation evolves.

Earnings per Share

The basic earnings per share is reported at Rs. 6.33 as compared to basic earnings per share of Rs. 7.10 of the comparable period of last year. There is no dilution effect on the earnings per share for the period under review and corresponding period of last year.

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Near Term Outlook

The immediate economic outlook will be driven primarily by political stability and fiscal policy decision making by the new government. Regardless of how the situation develops, Company management expects a period of continued high interest rates and high inflationary trends to continue in the near term. We have already seen reduction in government spending, which may lead to further demand curtailment and economic slowdown in all sectors. The Company is aggressively pursuing its export initiatives to partially counter these pressures.

Acknowledgments

The Directors wish to acknowledge the devotion of the employees of all cadres and are appreciative of their dedication and commitment. They also extend heartfelt appreciation to the Company's suppliers, customers and bankers for their continued confidence and support.

On behalf of board

Salem Rehman Chief Executive Officer April 29, 2024 Lahore

Ahsan Suhail Mannan Director / Company Secretary

ميكر واكنامك چيلنجز:

في شيئر آمدن:

نی صحص بنیادی آمدنی 6.33 مار و پے رپوٹ کا گئی ہے جبکہ بیچلے سال کی ای مدت میں نی صحص بنیادی آمدنی 10.7 روپے تھی۔ زیر جائزہ مدت اور بیچلے سال کی ای مدت کے لئے نی صحص آمدنی کوئی کی کااثر نہیں ہے۔

قريب مدتى منظر نامه:

معا ٹی منظر نامد نبادی طور پر ٹی حکومت کی طرف سے بیا کا بیٹکا م اور الیاتی پالیسی کے فیصلے کر نے پر میں ہوگا۔اس بات سے قطع نظر کہ صور تحال کیے تر تی کرتی ہے، تمپنی ارتفاعہ یہ کو تو قطع ہے کہ مستقبل قریب میں مسلسل علی شرح سوداور اعلی افراط زرک ر جمانات کا دور جاد کی رہے گاہے میں کرار کا اخراجات میں کی دیکھی ہے، جس سے طلب میں مزید کی اور تمام شہوں میں معا ٹی ست دو کی ہیدا ہو سکتی ہے۔ کمپنی ان دیا ذکا چردو کا طور پر متابلہ کرنے کے طبح احاد طور پر اپنے مرآ مدی اقد امات پر عمل چیرا ہے۔

اعترافات:

ڈائریکٹر ز قمام عبد وں کے ملاذ مین کی محنت اور پر خلوص کار کر د گیکا عشراف کر ناچا ہے ہیں اور ان کی گکن اور عزم کی تعریف کرتے ہیں۔ وہ تمپنی کے سپلا کر ز،صار فین اور مینکر ز کوان کے مسلسل اعتدادار حمایت پر تبہد دل سے خراج محسین میٹر کرتے ہیں۔

بورڈ کی جانب سے

حسن -يل منان ڈائر یکٹر/ کمپنی سیکرٹری

سالم رجمان

چيف ايگزيکٽو آفيسر لاہور: 29 اپريل2024ء

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د انریگرز کاجا نزه

معزز حصص داران:

بور ڈاف ڈائر یکٹرز کی جانب سے ہمیں 31 مارچ 2024ء کو ختم ہونے والے نوماہ کے لئے تو کی کمپنی کی کار کر دگی کاجائزہ مع غیر آڈٹ شدہ مالیاتی گو شوارے پیش کرنے پر خوش میں۔

کاروبار کی کار کردگی اور سیل کاجائزہ:

جولان تامار 2024ء نے دوران جن کا خاص فروحت202,3 شتن دوپے ریکارڈی کی جو کرشتہ سال سے ای عرصے کے 88 کہ شتن روپے خد مقامیے شن 2024 بصد زیادہ ہے۔ بیہ اضافہ بنیاد کی طور پر سوئٹ گیئر اور طبیوایڈ ڈمصنوعات کی حصلہ افٹرا افروخت کی وجہ سے بیرلاگت کی طرف مسلسل افراط زر کے رتھانات سے متعلق قمیتوں میں اضافے کی وجہ ہے ہے ہ

الحدد ایمکونے بی ایم آریر و جیکش کی کاوڈی CODکا میابی حاصل کی بت مجمور کی عکومت کے سین اپ کی جانب EISCO تی اصوبا بی کیکر ڈیو پینٹ پرو گراموں میں تلوتی کی وجہ سے کمپنی کوابین مصنوعات کی مقامی طلب کی چیش گوئی میں نمایا غیر تصور تحال کا مامنا ہے۔ ای طرح کمپنی کورواں سدمای میں نقدر قوم سے بہاؤی میں نمایاں کاد ٹوں کا مامنا کر ناپڑا کیو تکہ چیک کی لین صفوعات کی مقامی طلب کی چیش گوئی میں نمایا کی جند شرائط کو پو متاثر ہوئے تقید ٹی حکومت بجٹ کی مضوبہ بندی اور قومی سطح کی ترجیات سے تحل کا کم کر دی ہے اور توقع ہے کہ واقتی م میں NDCP اور DISCOS جانب سے مقامی خیداری میں تیزی سے کی حاکم کر دی ہے اور توقع ہے کہ وفاقی بجٹ کے اعلان کے حصے کے طور پر بجٹ مختص کے تحت مور تحال کی محکم منصوبہ بندی اور قومی سطح کی ترجیات سطح کر دی کا م کر دی ہے اور توقع ہے کہ وفاقی بجٹ کے اعلان کے حصے کے طور پر بجٹ مختص کے تحت NDTC اور DISCOS کی جانب سے مقامی خیداری میں تیزی سے کی کا جائزہ لیا جائے گا۔ ہم یہ تی ہوئی صور تحال کی گرانی جاری کھیں گے اور مال کی محکم دی تحق

مالياتي کار کردگی:

زیر جائزہ مدت (جوالی تعاریق 2024ء) کے دوران کلبنی نے 1.7788 ملین دوپی کا تحوی میں افغ حاصل کیا چر گزشتہ سال کے ای عرصے میں 2.803 ملین دوپہ قلار زیر جائزہ مدت (جوالی تعاریق 2024ء) کے دوران خالص آپر ٹینگ منافع 1.776 ملین دوپ کا تحوی کی مان کے مات کر ای عرصے میں 25.803 ملین دوپہ قعار نے جائزہ تحملد رآ مد کے دوران عمل کی ہم آ بیٹی کے نیتے میں کم پیدادار کی دجہ ہے تحق کار جن مستکلم رہا تھاں ڈکریا تیا ہے ت اس 194.60 ملین دوپ ہو گئے ہیں۔ جس کی بیدادار کی دجہ ہے تحو گار جن مستکلم رہا۔ قابل ذکر بات یہ ہے کہ ایڈ من اور ایس ایٹر ڈی اخراط 194.60 ملین دوپ سے بڑھ اس 194.60 ملین دوپ ہو گئے ہیں۔ جس کی بیدادار کی دوجہ ہے تھی ڈو خت کے اضافے صوبونے اور ایس ایٹر ڈی اخراطت 194.60 ملین دوپ سے بڑھ در آمداد میں زم سائے میں اضافے نے لیے ایس ای می کی کان مائی تحق میں اس میں میں جن بڑی ہو تھی میں مان ہے ، مقامی ایک اور گو گھی میں در آمداد میں زم سائے میں انسانے نے لیے ایس ای می کی کان مائی تحق میں دوپار دیکھی میں میں میں میں میں میں میں می

ریہ عبر معادر محاولان ملاکا 24 سے 20 میں کا مالات 12 ۔ 22 سال دو پر ایپارڈ کا ب بو حرشہ سال 20 کا حساب کا رہے ۔ ایم آر منصوبوں کے لیے شرم کو نزمیں کمل کی ہو سکتی ہے لیکن اس کا دجہ یہ جنجی سے مانک کے وسط سے غیر موافق وصوبیوں کی صورت حال کو پورا کرنے کے لیے زیادہ قلیل مدتی قریف لیے گئے ہیں، جو موجودہ سہای کے ایک بڑے حصے تک بر قرار رہے ہیں۔

مالی افراجات کو یہ نظرر کمتے ہوئے قبل از ٹیکس منافع 340.91 ملین روپے رہاجکہ گزشتہ سال کے ای عرصے میں 379.83 ملین روپے کا قبل از ٹیکس منافع حاصل ہواتھا۔ ٹیکس کو فکالنے کے بعد کمیٹی نے زیرجائزویدت میں 221.59 ملین روپے کا خالص منافع حاصل کیاہے جبکہ گزشتہ سال کے ای عرصے میں 248.56 ملین روپے کے خالص منافع حاصل ہواتھا۔

زیر خور مدت کے دوران، کمپنی نے شیڈول کے مطابق طویل مدتی قرضوں کی ادا یکی کی ہےاور کوئی قرضہ زائدالسیاد نہیں ہے.

CONDENSED INTERIM STATEMENT OF FINANCIAL

	Note	(Un-Audited) March 31, 2024 Rupees	(Audited) June 30, 2023 Rupees
EQUITY AND LIABILITIES			
Share Capital and Reserves			
Authorized share capital: 120,000,000 (June 30, 2023: 40,000,000) Ordinary shares of Rs. 10 each		1,200,000,000	400,000,000
Issued, subscribed and paid up capital 35,000,000 (June 30, 2023: 35,000,000) Ordinary shares of Rs. 10 each Reserves Sponsors' loan Surplus on Revaluation of Property, Plant		350,000,000 1,027,124,259 115,708,828	350,000,000 804,284,480 115,708,828
and Equipment	4	1,440,523,861	1,515,280,108
		2,933,356,948	2,785,273,416
Non Current Liabilities Long term financing Lease liabilities Post employment benefits Deferred tax liability Long term security deposit	5	596,040,242 3,600,496 134,290,018 281,585,289 13,181,445 1,028,697,490	$\begin{array}{ c c c c c c c c c c c c c c c c c c c$
Current Liabilities Trade and other payables Unclaimed dividends Accrued finance cost Short term borrowings Current portion of non-current liabilities	6	$\begin{array}{r} 367,520,765\\524,915\\84,250,379\\863,257,593\\133,611,839\\1,449,165,491\end{array}$	$524,593,748\\524,915\\87,792,537\\851,500,589\\63,439,347\\1,527,851,136$
Contingencies and Commitments	7	-	-
0		5,411,219,929	5,338,661,735
The annexed notes 1 to 12 form an integral part	of these fina	ncial statements.	<u> </u>
Lahore April 29, 2024 10 🍂		Ch	(Salem Rehman) ief Executive Office

POSITION AS AT MARCH 31	, 202	(Un-Audited)	(Audited)
	Note	March 31, 2024 Rupees	June 30, 2023 Rupees
ASSETS			
Non Current Assets Property, plant and equipment Investment properties Intangible assets Long term prepayments and other receivables Long term loans Long term deposits	8	$\begin{array}{r} 2,914,750,691\\ 84,988,507\\ 637,109\\ 56,167,521\\ 1,461,005\\ 2,259,500 \end{array}$	2,814,375,478 84,988,507 846,171 27,029,063 1,858,430 2,259,500
		3,060,264,333	2,931,357,149
Current Assets Stores, spares and loose tools Stock-in-trade Trade receivables Advances, deposits, prepayments and other receivab Income tax refundable from Government Cash and bank balances	les	$\begin{array}{ c c c c c c c c c c c c c c c c c c c$	110,595,465 1,240,566,496 748,910,891 162,395,917 126,438,566 18,397,251 2,407,304,586
		5,411,219,929	5,338,661,735
(Ahsan Suhail Mannan) Director		Chie	(Riaz Ahmad) f Financial Office

CONDENSED INTERIM STATEMENT OF PROFIT OR LOSS (Un-audited) FOR THE NINE MONTHS AND QUARTER ENDED MARCH 31, 2024

	Nine Months Er	ded March 31,	Quarter Ende	ed March 31,
Note	2024 Rupees	2023 Rupees	2024 Rupees	2023 Rupees
Gross revenue: - Local - Export	3,617,406,612 136,985,813	3,374,204,683 45,331,165	887,679,091 33,400,240	1,282,708,035 20,436,474
Less: Sales tax	3,754,392,425 (552,535,535)	3,419,535,848 (533,244,780)	921,079,331 (135,420,294)	1,303,144,509 (233,871,871)
Net sales Cost of revenue 9	3,201,856,890 (2,320,089,045)	2,886,291,068 (2,082,997,311)	785,659,037 (589,742,362)	1,069,272,637 (750,514,362)
Gross Profit	881,767,845	803,293,757	195,916,675	318,758,275
Administrative expenses	(117,297,274)	(95,033,554)	(39,257,699)	(34,222,118)
Selling and distribution expenses	(77,367,511)	(49,563,758)	(20,703,812)	(13,867,723)
	(194,664,785)	(144,597,312)	(59,961,511)	(48,089,841)
Operating Profit	687,103,060	658,696,445	135,955,164	270,668,434
Other operating expenses Finance cost Other income	(60,360,772) (293,753,633) 7,920,578	(121,272,691) (173,854,696) 16,264,042	3,875,971 (101,343,519) 2,790,950	(49,686,433) (67,062,134) 5,230,649
Profit before Taxation	340,909,233	379,833,101	41,278,566	159,150,517
Taxation	(119,318,231)	(131,277,312)	(15,457,426)	(60,103,409)
Net Profit for the Period	221,591,002	248,555,789	25,821,140	99,047,108
Earnings per Share	6.33	7.10	0.74	2.83

The annexed notes 1 to 12 form an integral part of these financial statements.

(Salem Rehman) 2024 Chief Executive Officer

AMA (Ahsan Suhail Mannan) Director

(Riaz Ahmad) Chief Financial Officer

Lahore April 29, 2024 12 | 🍂



CONDENSED INTERIM STATEMENT OF COMPREHENSIVE INCOME (Un-audited) FOR THE NINE MONTHS AND QUARTER ENDED MARCH 31, 2024

	Nine Months End	led March 31,	Quarter Ende	ed March 31,
	2024 Rupees	2023 Rupees	2024 Rupees	2023 Rupees
Net profit for the period	221,591,002	248,555,789	25,821,140	99,047,108
Other comprehensive income				
Items that may be reclassified to profit or loss		-		-
Total comprehensive income for the period	221,591,002	248,555,789	25,821,140	99,047,108

The annexed notes 1 to 12 form an integral part of these financial statements.

Lahore April 29, 2024



AWA (Ahsan Suhail Mannan) Director

Suhail Mannan) (Riaz Ahmad) Director Chief Financial Officer NINE MONTHS ENDED REPORT 2024 | 13

CONDENSED INTERIM STATEMENT OF CHANGES IN EQUITY (Un-audited) FOR THE NINE MONTHS ENDED MARCH 31, 2024

		Capital		erves enue			Surplus on revaluation	
	Issued, Subscribed and Paid up Capital Rupees	Share Premium Rupees	General Reserve Rupees	Unappropriated Profit Rupees	l Total Reserve Rupees	Sponsors' Loan Rupees	of property, plant and quipment Rupees	Total Rupees
Balance as at June 30, 2022	350,000,000	39,898,526	90,000,000	375,213,472	505,111,998	115,708,828	1,535,459,273	2,506,280,099
Total comprehensive income for the Nine months period ended March 31, 2023	-	-	-	248,555,789	248,555,789	-	-	248,555,789
Incremental depreciat for the period on surp on Revaluation of proj plant and equipment of deferred tax	lus pertv			22,157,278	22,157,278		(22,157,278)	
Payment of final divid for the year ended June 30, 2022	end -	-		(17,500,000)	(17,500,000)	-	-	(17,500,000)
Effect of change in effective tax rate	-	-	-	-	-	-	(393,394)	(393,394)
Balance as at March 31, 2023	350,000,000	39,898,526	90,000,000	628,426,539	758,325,065	115,708,828	1,512,908,601	2,736,942,494
Balance as at June 30, 2023	350,000,000	39,898,526	90,000,000	674,385,954	804,284,480	115,708,828	1,515,280,108	2,785,273,416
Total comprehensive income for the Nine months period ended March 31, 2024	_			221,591,002	221,591,002	-	-	221,591,002
Incremental depreciat for the period on surp on Revaluation of proj plant and equipment of deferred tax	lus perty	-	-	18,748,778	18,748,778	-	(18,748,778)	-
Payment of final divid for the year ended June 30, 2023	end -	-		(17,500,000)	(17,500,000)	-	-	(17,500,000)
Effect of change in effective tax rate				-	-		(56,007,470)	(56,007,470)
Balance as at March 31, 2024	350,000,000	39,898,526	90,000,000	897,225,733	1,027,124,259	115,708,828	1,440,523,861	2,933,356,948
The annexed note		m an integral		Alugun	atements.	-	(Riaz Al	Iligana.

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CONDENSED INTERIM STATEMENT OF CASH FLOWS (Un-audited) FOR THE NINE MONTHS ENDED MARCH 31, 2024

	Nine Months Ended March 31	
	2024 Rupees	2023 Rupees
Profit / (loss) before taxation	340,909,233	379,833,100
Depreciation on property, plant and equipment - owned Depreciation on right of use assets Amortization	138,839,663 2,427,318 209,064	99,091,130 209,061
Provision for gratuity - Gain on disposal of non-current Assets - Liabilities written back	20,352,890	21,848,544 (3,525,002) (138,498)
- Exchange (gain)/ loss - Workers' (Profit) Participation Fund - Workers' Welfare Fund - Lease Liabilities	$\begin{array}{c} 2,561,189\\ 20,383,144\\ 7,016,802\\ 1,293,147\end{array}$	(1,618,120) 20,399,443 7,751,693 656,334
Unwinding of Liabilities Finance cost	4,224,520 288,235,966	16,181,545 157,016,817
	485,543,703	317,872,947
Operating profit before working capital changes	826,452,936	697,706,047
(Increase) / decrease in current assets: Stores, spares and loose tools Stock in trade Trade receivables Advances, deposits and other receivables	$(13,809,962) \\187,638,230 \\(203,539,774) \\78,133,294$	393,371 (121,861,916) (205,728,953) 27,317,511
(Decrease) / increase in current liabilities: Trade and other payables	(175,887,461)	1,906,679
	(127,465,673)	(297,973,308)
Cash generated from operations	698,987,263	399,732,739
Changes in long term prepayments and other receivables		
Finance cost paid Long term security deposit Grauity paid Workers' (Profit) Participation Fund paid	$(293,070,549) \\ 8,613,861 \\ (6,584,247) \\ (28,580,604) \\ (15,095,250) \\ (15,095,250) \\ (28,580,604) \\ (15,095,250) \\ (28,580,604) \\ (28,580,604) \\ (28,580,604) \\ (28,580,604) \\ (38,580,604) \\ (38,580,604) \\ (38,580,604) \\ (48,580$	(123,966,689) (3,407,504) (15,282,302)
Workers' welfare Fund paid Income tax (paid) / refunded - net	(15,905,356) (77,796,419)	(122,376,781)
	(413,323,314)	(265,033,276)
Net Cash Generated from / (Used in) Operating Activities	285,663,949	134,699,463
NINE I	MONTHS ENDED RI	EPORT 2024 1

CONDENSED INTERIM STATEMENT OF CASH FLOWS (Un-audited) FOR THE NINE MONTHS ENDED MARCH 31, 2024

	Nine Months Er	ded March 31,
	2024 Rupees	2023 Rupees
CASH FLOW FROM INVESTING ACTIVITIES Property, plant and equipment purchased Long term loans and other receivables Proceeds from disposal of non-current Assets	(241,643,053) (28,741,032) -	(323,734,799) 12,219,102 5,670,000
Net Cash used in Investing Activities	(270,384,085)	(305,845,697)
CASH FLOW FROM FINANCING ACTIVITIES Long term financing from related parties repaid - net Long term financing from banking companies acquired - net Short term borrowing from related parties repaid - net Short term borrowing from banking companies acquired - net Dividend Paid	$(18,000,001) \\ 27,977,092 \\ 17,121,209 \\ (5,192,998) \\ (17,499,999)$	$(22,700,000) \\ 230,859,767 \\ (412,124) \\ 6,379,147 \\ (17,500,406)$
Net Cash generated from / (used in) Financing Activities	4,405,303	196,626,384
Net Increase / (Decrease) in Cash and Cash Equivalents	19,685,167	25,480,150
Cash and cash equivalents at the beginning of the period	18,397,252	15,709,101
Cash and Cash Equivalents at the End of the Period	38,082,419	41,189,252

The annexed notes 1 to 12 form an integral part of these financial statements.

Lahore April 29, 2024

(Salem Rehman) (Ahsan Suhail Mannan) Chief Executive Officer Director

Allant

(Riaz Ahmad) Chief Financial Officer

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NOTES TO AND FORMING PART OF CONDENSED INTERIM FINANCIAL STATEMENTS (Un-audited)

FOR THE NINE MONTHS ENDED MARCH 31, 2024

1 The Company and its Operations

- 1.1 EMCO Industries Limited ("the Company") was incorporated as a Joint Stock Company in Pakistan under the repealed Companies Act, 1913, (now the Companies Act, 2017) on August 17, 1954 by the name of Electric Equipment Manufacturing Company (Private) Limited. Later, it was converted into a public company on August 20, 1983 and its name was changed to EMCO Industries Limited on September 12, 1983. The Company was listed on the stock exchange on December 29, 1983. The Company is domiciled in Pakistan. and its registered office is located at 4th Floor, National Tower, 28 Egerton Road, Lahore while its factory is located at 19-KM, Lahore Sheikhupura Road, Lahore
- **1.2** The Company is principally engaged in the manufacture and sale of high / low tension electrical porcelain insulators and switchgears.

2 Basis of Preparation

- 2.1 These condensed interim financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable in Pakistan for interim financial reporting comprise of:
 - International Accounting Standard (IFRS), Interim Financial Reporting, issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
 - Provisions of and directives issued under the Companies Act, 2017.

Where the provisions of and directives issued under the Companies Act, 2017 differ with the requirements of IFAS, the provisions of and directives issued under the Companies Act, 2017 have been followed.

- 2.2 This condensed interim financial statements should be read in conjunction with annual audited financial statements for the year ended June 30, 2023. Comparative statement of financial position is extracted from annual audited financial statements for the year ended June 30, 2023 whereas comparative statement of profit or loss, comparative statement of comprehensive income, comparative statement of changes in equity and comparative statement of cash flows are extracted from unaudited interim financial information for the period ended March 31, 2023.
- 2.3 The preparation of these condensed interim financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expense. Actual results may differ from these estimates. In preparing this condensed interim financial statements, the significant judgments made by the management in applying accounting policies and key sources of estimation were the same as those that were applied to the financial statements for the year ended June 30, 2023.
- **2.4** This condensed interim financial statements are presented in Pak Rupees, which is the Company's functional and presentational currency. All the figures have been rounded off to the nearest rupees, unless otherwise stated.

3 Significant Accounting Policies

The Company's accounting and financial risk management policies and methods of computation adopted in the preparation of these condensed interim (un-audited) financial statements are the same as those applied in the preparation of preceding annual financial statements of the company for the year ended June 30, 2023.

4	Surplus on Revaluation of Property, Plant and Equipment	(Un-audited) March 31, 2024 Rupees	(Audited) June 30, 2023 Rupees
	Land - Freehold Buildings on freehold land Plant and machinery	903,427,276 304,547,380 307,305,452	903,427,276 316,212,903 315,819,094
		1,515,280,108	1,535,459,273
	Effect of change in effective tax rates	(56,007,470)	8,654,039
	Incremental depreciation charged on revalued property, plant and equipment in current year net of deferred tax (transferred to retained earnings)	(18,748,778)	(28,833,204)
5.	Long Term Financing	(Un-audited) March 31, 2024 Rupees	(Audited) June 30, 2023 Rupees
	Banking companies - secured The Bank of Punjab Limited Habib Bank Limited Askari Bank Limited Saudi Pak Industrial and Agricultural Investment Company Limited First Habib Modaraba - Diminishing Musharakah	166,393,747 249,977,628 172,144,252 53,478,264 67,973,653	171,583,40 196,324,623 172,144,255 64,173,915 75,519,620
	Associated companies / related parties - unsecured EMCO Industries Limited Provident Fund Unwinding of interest	709,967,543 19,129,818 (3,740,044)	679,745,822 37,129,818 (7,964,564
	EMCO Industries Limited Provident Fund	15,389,774	29,165,254
	Less: current portion - Banking companies	725,357,317 (129,317,075)	708,911,070 (59,012,672
		596,040,242	649,898,404

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6.	Short Term Borrowings	(Un-audited) March 31, 2024 Rupees	(Audited) June 30, 2023 Rupees
_	Interest bearing		
	Banking companies - secured - Running Finance , local bills discounting and export and import finances	742,902,634	748,095,629
	Related parties - unsecured: - Associated company - ICC (Private) Limited	20,700,000	63,750,000
	- Associated company - ICC (I IIvate) Emitted	763,602,634	811,845,629
	Interest free	103,002,034	011,040,020
	Related parties - unsecured: - Directors and close relatives thereof	97,039,267	37,039,268
	- Associated company - The Imperial Electric Company (Private) Limited	2,615,692	2,615,692
		863,257,593	851,500,589
7.	Contingencies and Commitments		
	Contingencies There is no material change in the status of contingencies of the Company for the year ended June 30, 2023.	-	
		(Un-audited) March 31, 2024 Rupees	(Audited) June 30, 2023 Rupees
	Commitments Letters of credit other than for capital expenditure Letters of credit for capital expenditure	$155.566 \\ 25.588$	96.669 172.053
	Guarantees NTDC/DISCOs /Local Customers	730.711	566.802
	Sui Northern Gas Pipelines Limited Collectorate of Customs	50.406 8.978	50.406 8.978
	collectorate of custorins		
		790.095	626.186
	- Commitments for future minimum payments in respect of Ijarah arrangements are as follows:	790.095	626.186
	- Commitments for future minimum payments in	790.095 27,784,992 77,330,269	28,564,672
	- Commitments for future minimum payments in respect of Ijarah arrangements are as follows: Not later than one year Later than one year and not later than five years	27,784,992	

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8.	Prop	perty, Plant and Equipment		(Un-audited) March 31, 2024 Rupees	(Audited) June 30, 2023 Rupees
	Righ	rating fixed assets t of Use assets tal work in progress - civil works	8.1	2,905,417,232 7,281,956 2,051,503	2,616,669,070 9,709,274 187,997,134
				2,914,750,691	2,814,375,478
	8.1	Operating fixed assets			
		Opening written down value Additions during the period / year Disposals during the period / year		2,616,669,070 427,587,726	2,243,524,632 518,900,484 (2,144,998)
		Depreciation charge for the period / year		3,044,256,796 (138,839,564)	2,760,280,118 (143,611,048)
				2,905,417,232	2,616,669,070

9.	COST OF REVENUE	Nine Months E	adod March 31	Quarter Ende	ad March 31
J.		2024 Rupees	2023 Rupees	2024 Rupees	2023 Rupees
	Raw and packing material	1,005,465,994	1 072 007 054	200 070 200	244 405 500
	consumed Stores and spares consumed	79,652,257	1,073,907,854 119,990,837	360,876,389 26,525,858	344,465,506 52,493,705
	Salaries, wages and benefits	379,561,701	363,414,967	123,513,353	124,890,861
	Power and gas	335,059,705	449,697,812	112,919,276	153,618,190
	Vehicle maintenance Repairs and maintenance	382,512 8,407,344	352,779 6,836,926	196,557 3,010,385	93,667
	Entertainment	2,623,144	1,617,056	1,211,068	715,637
	Insurance	6,825,560	5,350,695	2,411,744	1,869,813
	Ijarah rentals Communication and	-	4,121,792	-	1,421,773
	stationery	1,979,122	2,434,928	696,984	1,315,850
	Rent, rates and taxes Travelling and conveyance	3,314,825 125,453,613	1,143,799 93,017,919	2,532,885 46,521,686	495,429
	Testing and experiment	123,433,013	93,017,919	40,521,080	43,901,889
	charges	34,156,649	50,865,638	9,260,260	12,047,763
	Miscellaneous RTV coating related	4,331,345	407,186	2,760,150	183,830
	project expenses Depreciation on property,	2,544,300	9,096,946	942,804	-
	plant and equipment	127,442,018	98,382,292	43,624,411	33,680,401
		2,117,200,090	2,280,639,424	737,003,811	773,951,149
	Work in process: - Opening work in process	124,210,137	97,223,798	66,123,600	119,181,137
	- Closing work in process	(102,218,728)	(123,791,884)	(102,218,728)	(123,791,884)
		21,991,408	(26,568,086)	(36,095,128)	(4,610,747)
	Cost of goods manufacture	d2,139,191,498	2,254,071,338	700,908,683	769,340,403
	Finished goods: - Opening finished goods	612.361.651	223.917.718	320.297.783	376,165,706
	- Closing finished goods	(431,464,104)	(394,991,745)	(431,464,104)	(394,991,745)
		180,897,547	(171,074,027)	(111,166,321)	(18,826,039)
		2,320,089,045	2,082,997,311	589,742,362	750,514,362
		2,320,089,045	2,082,997,311	589,742,362	750,514,36
				ONTHS ENDED I	

10. Transactions with Related Parties

Related parties comprise associated companies, related group companies, companies where directors also hold directorship, retirement benefits fund, directors and key management personnel. Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly, including any director (whether executive or otherwise) of that Company. The Company in the normal course of business carries out transactions with various related parties. Details of transactions with related parties during the year, other than those which have been disclosed elsewhere in these financial statements, are as follows:

Transactions during the Period			(Un-audited) March 31, 2024	(Un-audited) March 31, 2023
Related party	Relationship	Nature of transaction	Rupees	Rupees
EMCO Industries Limited Provident Fund	Associated undertaking	Principal amount repaid	18,000,000	22,700,000
The Imperial Electric Company (Private) Limited	Associated company	Short term borrowing obtained Short term borrowing repaid Markup on Short Term Borrowing Rent & Other Expense Payment Made	141,000,000	117,500,000
			141,000,000	117,500,000
			$\begin{array}{r} 156,729\\ 6,351,648\\ 5,372,899\end{array}$	154,160 4,070,185 3,360,588
ICC (Pvt) Limited	Associated company	Short term borrowing repaid Markup on short term borrowing Markup paid on short term borrowing Payment made on behalf of the Company Payment received from the Company	43,050,000	
			10,493,757	11,002,796
			27,636,449	7,000,000
			834,408	532,613
			1,003,306	476,775
Directors and close relatives	Associated persons	Short term borrowing obtained (Note 10.1) Short term borrowing repaid (Note 10.1) Markup on short term borrowing Markup on short term borrowing paid	301,565,381	182,301,100
			241,565,381	182,750,132
			4,825,697	4,708,089
			2,637,178	3,338,096
Executive / Key Management personnel		Long Term Loan Recoverd Amount received	90,000	90,000
		against car lease	8,613,861	



10.1 One of the directors has arranged personal finance line of Rs. 110 million from a banks for the purpose of extending short term borrowings to the Company. During the Nine months ended March 31, 2024, the Company obtained short term borrowings from the director through his aforesaid personal finance line. The borrowed amounts were repaid and then borrowed again multiple times during the nine months ended, by rotating the said finance line. The maximum amount outstanding towards the said director during the nine months ended March 31, 2024 was Rs. 110 million. This facility is included in short term borrowings (Note 6) as the reporting date and at any point of time during the period.

Outstanding Balance as at		(Un-audited) March 31, 2024 Rupees	(Audited) June 30, 2023 Rupees
Associated Engineers (Private) Limited	Sponsor Loan - interest Free Markup on long term financing	$27,335,446 \\ 6,391,541$	$27,335,446 \\ 6,391,541$
EMCO Industries Limited Provident Fund	Long term financing	19,129,818	37,129,818
The Imperial Electric Company (Private) Limited	Short term financing - interest Free Markup on long term financing Payable against Rent Other Payable	2,615,692 2,343,326 7,854,066 1,173,572	2,615,692 2,343,326 10,139,889 459,536
ICC (Pvt) Limited	Short term borrowing - interest bearing Markup on short term borrowing Advance given Other payable	20,700,000 524,721 103,851	63,750,000 17,667,413 - 5,047
Directors and close relatives thereof	Sponsors' loans Short term borrowing Markup on short term borrowing	115,708,828 97,039,267 2,188,519	115,708,828 37,039,268
Executive / Key Management personnel	Long Term Loan Receivable Other Payable	250,000 12,461,861	340,000 3,848,000

11. DATE OF AUTHORIZATION FOR ISSUE

This condensed interim financial statement (un-audited) is authorized for issuance on April 29, 2024 by the Board of Directors of the Company.

12. GENERAL

Corresponding figures are rearranged / reclassified for better presentation and comparison. No material re-arrangements / reclassifications have been made in these (un-audited) financial statements:

(Salem Rehman)

Chief Executive Officer

Lahore April 29, 2024

ŔЖ (Ahsan Suhail Mannan) Director

an) (Riaz Ahmad) Chief Financial Officer

NINE MONTHS ENDED REPORT 2024 | 23

