



# Here for encch-ment





# About the Report

At National Foods, we craft our products to provide convenient, healthy, and delicious options that cater to the modern lifestyle of consumers.

Our unwavering commitment is to create food that enriches lives everywhere, combining traditional essence with a contemporary appeal.

This report highlights key areas of our business, including core values, innovations, notable achievements, corporate responsibility, financial performance, and future initiatives. As a renowned brand with over 50 years of experience, we have overcome diverse challenges and invested in technological advancements while maintaining a customer-centric approach.

Throughout our journey, we have consistently delivered authentic flavors and adapted to dynamic consumer demands. So, what's the secret to our success? It lies in our offering of easy-to-prepare products, thoughtfully customized to bring comfort and joy to your lifestyle.





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#### About the Company

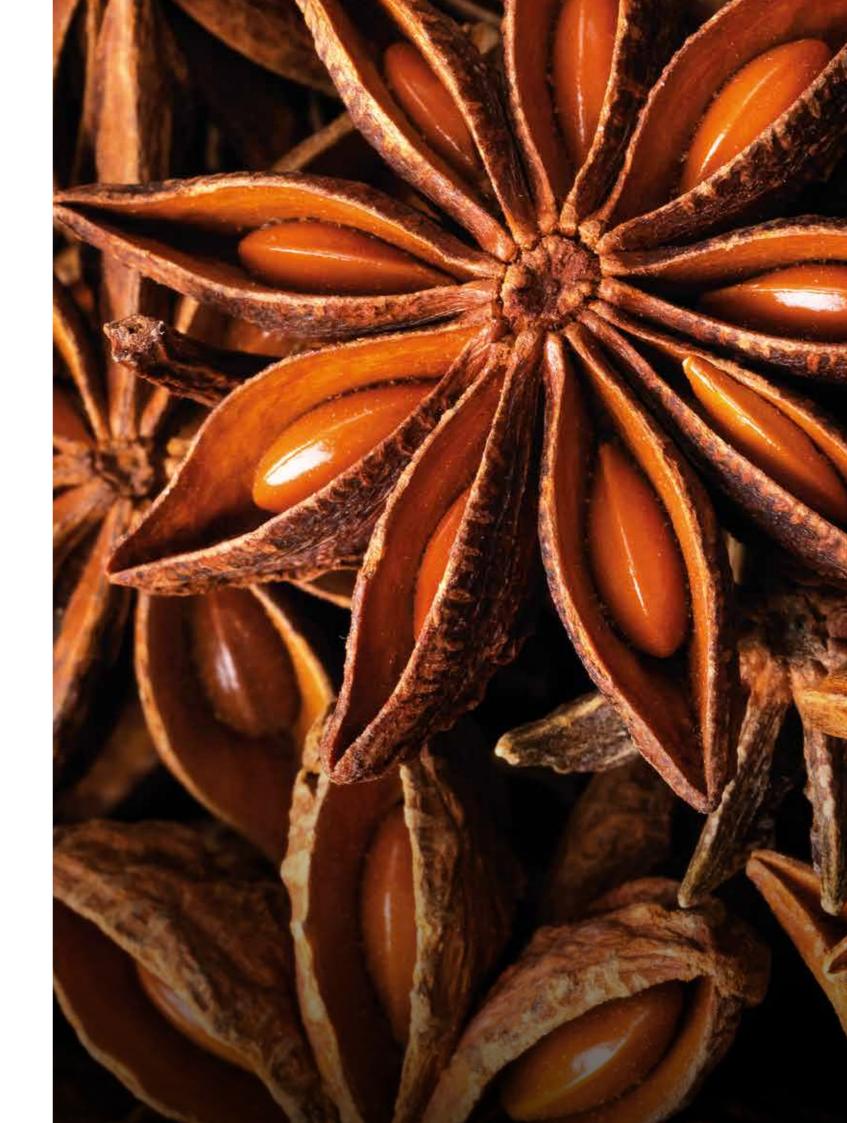
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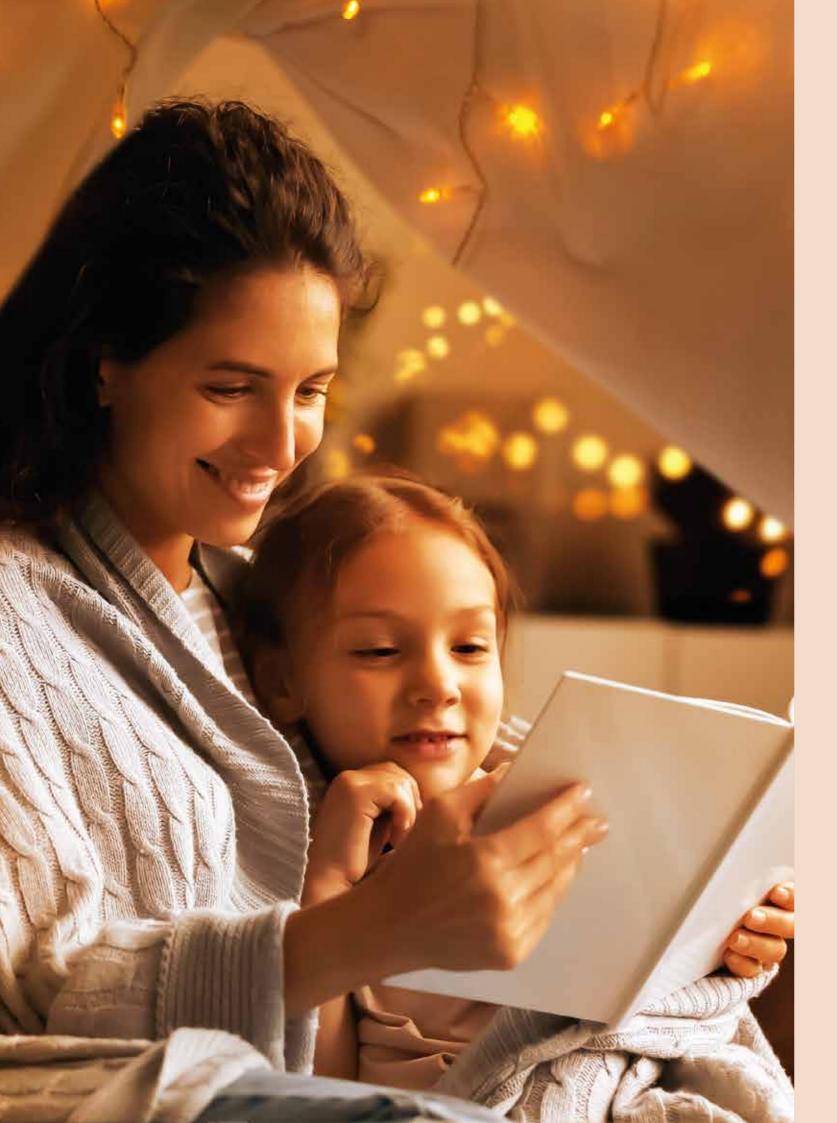
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# **Our Story**

National Foods continues to spread happiness by offering authentic flavors, and re-uniting people with their long standing Pakistani heritage.

We began our journey in 1970 as a spice company with a product that brought the idea of clean and healthy foods to life. Since then, we resolved to make hygienic food, reduce time spent in the kitchens, and foster good health. And on a daily basis, we strive to elevate our communities and create a better lifestyle for those around us.

Since inception in 1970, National Foods has evolved in multiple categories as a leading food manufacturer. We hold ISO 9001, ISO 45001, ISO 22000 and HACCP certifications along with SAP Business Technologies to ensure that our customers receive the highest quality products. With a strong commitment to quality and operational excellence, we are integrating our systems with SAP S/4HANA, the latest ERP business suite.

We constantly Inspire New Traditions and have already successfully expanded our global footprint across 40 countries in 5 continents. At National Foods, we're creating food that enriches the lives of people everywhere.





# Vision

Creating food that enriches the lives of people everywhere.

# Mission

We will achieve our vision by designing and manufacturing food and related products, conforming to international standards and guidelines for nutrition, health, wellness and quality, bringing joy and happiness to people everywhere.



## Core Values









# Go Above and Beyond

- · We love what we do
- We have the courage to question the status quo
- We think big and create new possibilities
- We bring positive energy to everything we do
- We are driven by new challenges and learning opportunities

#### Prioritize Customer Experience (Internal & External)

- We continuously seek to understand and identify customer needs
- We focus on providing convenience and value to our customers
- We listen to our customers and treat them with respect
- We are clear and transparent in our communication
- We consider all customer touchpoints to offer the best possible solution

## Trust Each Other and Achieve Together

- We work collaboratively across organizational boundaries on common objectives
- We respect each other's ideas and opinions
- We give constructive and candid feedback
- We share knowledge and experiences to help each other develop
- We celebrate the wins together





## Lead, Commit and Deliver the Best

- We set a clear direction for our deliverables
- We make decisions which result in increased productivity and efficiencies
- We develop proactive solutions to overcome current or potential challenges
- We work on continuous performance improvement and learning
- We strive to consistently add value to the business and the environment

## Own It and Deliver It

- We lead by example
- We are responsible for all our actions and decisions
- We empower ourselves and take initiatives to meet business needs
- We own our growth and development
- We are responsible for the safety and well-being of ourselves and our community

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# Company Information

#### **Board of Directors**

Mr. Zahid Majeed Chairman

Mr. Abrar Hasan

Mr. Ehsan Ali Malik

Independent Director

Mr. Ali H. Shirazi

Independent Director

Mr. Adam Fahy Majeed

Mrs. Saadia Naveed

Mrs. Noreen Hasan

Chief Executive Officer

Independent Director

Executive Director

Non-Executive Director

Non-Executive Director

#### **Audit Committee**

Mr. Ehsan Ali Malik
Mrs. Saadia Naveed
Mrs. Noreen Hasan
Ms. Quratulain Mamsa

Chairman
Member
Member
Secretary

#### **Human Resources and Remuneration Committee**

Mr. Ali H. Shirazi Chairman
Mrs. Noreen Hasan Member
Mr. Ehsan Ali Malik Member
Ms. Asma Yusuf Secretary

#### Chief Internal Auditor

Ms. Quratulain Mamsa EY Ford Rhodes Chartered Accountent

#### Management Committee

Mr. Abrar Hasan Chief Executive Officer
Mr. Ahmed Salman Director Supply Chain

Mr. Dominique Charles Silvarelli Chief Operating Officer - International Division

Mr. Hasan Sarwat Chief Commercial Officer
Ms. Ivana Bajamic Chief Human Resource Officer

Mr. Saleem Rafi Khilji Director Manufacturing

Mr. Shah Abdullah Raza Director IT & Digital Transformation

Syed Farhan Ali Rizvi Director Corporate Finance

Mr. Fazal ur Rehman Hajano Director Legal
Mr. Ali Rashid Director Marketing

#### **Company Secretary**

Mr. Fazal ur Rehman Hajano

#### **Director Corporate Finance/Chief Financial Officer**

Syed Farhan Ali Rizvi

#### **Auditors**

Messrs. KPMG Taseer Hadi Shaikh Sultan Trust Building No. 2, & Co. Chartered Accountents Beaumont Road, Karachi, 75530

#### **Share Registration Office**

CDC Share Registrar CDC House, 99-B, Block B, S.M.C.H.S.,

Services Limited Main Shahrah-e-Faisal, Karachi-74400, Pakistan.

Tel: Customer Support Services (Toll Free) 0800-CDCPL (23275)

Fax: (92-21) 34326053 Email: info@cdcsrsl.com Website: www.cdcsrsl.com

#### **Company Banks**

Allied Bank Limited (UAE)

Askari Bank Limited Habib Metropolitan Bank Limited

Bank Al Habib Limited MCB Bank Limited

Bank Alfalah Limited (Islamic Banking Group)

MCB Bank Limited - Dubai

Bank of Montreal

Meezan Bank Limited

Faysal Bank Limited

National Bank of Pakistan

Habib Bank AG Zurich - Dubai Toronto Dominion Canada Trust Bank

Habib Bank Limited United Bank Limited

Habib Bank Limited (UK)

Web Presence: Updated company information and the latest Annual Report can be accessed at: www.nfoods.com



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# Directors' Report

#### Fellow Shareholders,

The Directors of National Foods Limited are pleased to present the unaudited financial results of the Company, which includes both stand-alone and consolidated financial statements, for the third guarter ended March 31, 2024.

#### **Business Performance Overview**

#### **Economic environment**

Pakistan Economy has sustained through inflationary pressures and lately showing signs of stabilization with improved economic indicators post IMF standby agreement. GDP is expected to grow at a rate of 2%, Inflation rate which hovered around 30% has reduced to 20.7% in March. The central bank however maintained interest rate at 22% for the 7th consecutive month in March 2024. Decrease in Trade deficit by 30.18% during the fiscal year, and stability in foreign exchange reserves that stand at \$8bn in the last quarter leading to Rupee's stability.

#### Operating and financial performance

#### Core business

Topline growth posted at 42% contributed both by the domestic and international markets. High inflationary pressure impacted gross profitability and volumes of the consumer business. The company has taken revenue and cost transformation measures to offset some of the inflationary pressures. Increased investments in international division to enable future growth has impeded operating profitability. High finance costs on loan for Faisalabad production facility squeezed net profit margins in the prevailing period.

Faisalabad plant facility is in full commercial operation now. Consequently, the Company has immobilized manufacturing operations at SITE and Gujranwala plants. This decision is consistent with our strategic business transformation agenda.

#### A1 Bags & Supplies Inc.

Net sales grew by 53% across all segments. The business has shown significant growth in its profitability with Operating and Net Profitability increasing by 66% and 54% respectively.

Key financial numbers of the Group for the fiscal year are summarized below:

Amounts in PKR Million

	Group			Core Business			A1 Bags & Suppliers Inc.		
	9M FY24	9M FY23	Change	9MFY24	9M FY23	Change	9MFY24	9M FY23	Change
Net sales	64,070	45,114	42%	29,093	22,259	31%	34,977	22,887	53%
Gross profit	17,701	12,966	37%	9,747	8,257	18%	7,954	4,709	69%
Operating profit*	5,218	4,169	25%	2,377	2,471	-4%	2,859	1,722	66%
Net profit after tax**	2,196	2,937	-25%	678	1,951	-65%	1,536	1,000	54%
Earnings per share (Rs)	9.4	12.6		2.9	8.4		6.6	4.3	
Gross profit	27.6%	28.7%	-1.1%	33.5%	37.1%	-3.6%	22.7%	20.6%	2.2%
Operating profit	8.1%	9.2%	-1.1%	8.2%	11.1%	-2.9%	8.2%	7.5%	0.6%
Profit after tax	3.4%	6.5%	-3.1%	2.3%	8.8%	-6.4%	4.4%	4.4%	0.0%

<sup>\*</sup> Excludes other income and other expenses.

#### Marketing and Promotion

In line with our strategy of owning key occasions and seasons, special campaigns and promotions were launched across portfolio. These included Recipe campaign on Independence Day "Dawat-e-Azadi", Ketchup for Ramadan "Zaiqa Mil Bethnay Ka" and influencers campaign on Meethi Eid for National Custards in collaboration with popular cooking channels and chefs.

"Karachi Khaas" portfolio which was part of our Karachi transformation plan around Recipe is now making a strong mark across markets. Expanded in other provinces as well where Bombay Biryani Karachi Khaas thumps the KPK market with an impressive response.

Shopper activation in Modern Trade and partnership with "PandaMart" & "Krave Mart" stimulated visibility, trials, and sales in Pickle category. Price-off promotion for 1 kg Mixed Pickle and reintroduction of 35gm Sachet product added to the impetus in market drive.

#### Product Launch Highlights:

#### Signature Mayo

Successfully introduced as the ultimate fast-food companion for restaurants, delivering both value and quality. This
launch not only addresses current market challenges but also underscores our commitment to providing innovative
solutions to the food industry.

#### Corn Flour, Custard & Jelly

 Strengthened our market presence with the introduction of Corn Flour, Custard, and Jelly in bulk packaging, strategically targeting key channels through trials and visibility initiatives, enhancing our brand reach and customer engagement.

#### Relaunched Chicken Powder:

 Successfully relaunched Chicken Powder nationwide with demonstrations, achieving notable customer conversions from market leader, Knorr, reflecting our dedication to quality and customer satisfaction.

#### **International Division**

- Mainstream activation in North America | mainly in Canada, involving pilot in Costco, and promotions in Saveon & Food Basics outlets focused on Masala Seasoning and spices.
- Awareness and trial generation within ethnic channels across North America, UK, UAE, and KSA, focused on key categories to generate trial and awareness.
- National Epicure Inc. (NEI), a wholly owned subsidiary based in Canada, has expanded its operations by establishing a supply chain hub in Ontario, Canada.

#### Outlook

Economic pressures driven by inflationary environment, high interest rates and utilities cost hikes are unlikely to subside soon. However, the company is confident of strengthening its market leadership position as we progress in our cost and revenue transformation plans backed by technological advancements. Expanding our international footprint along with brand investment and new product innovations enables a strong business growth outlook.

#### Acknowledgment

I would like to express the Board's sincerest gratitude to all internal and external stakeholders for their continued commitment and trust.

On behalf of the Board of Directors

Chief Executive Officer

Directo

Louis Majord

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<sup>\*\*</sup> This includes amortization of Rs.16 million (2023: RS.14 million) on intangible recognized on consolidation of A1 Bags & Suppliers Inc.

<sup>\*\*</sup> Group PAT includes A1 at 100%.

## ڈائریکٹرز رپورت

#### ساتهی شیئر ہولڈرز،

نیشل فوڈز کمیٹٹر کے ڈائز کیٹرز بامسرت 31 مارچ 2024 کو ختم ہونے والے تیسرے سہ ماہی کے غیر جانچ شدہ نتائج پیش کررہے ہیں جس میں دونوں یعنی علیحدہ اور مشتر کہ فنانشل اسٹیٹمنٹس شامل ہیں۔

#### کاروباری کارکردگی کا جائزہ

#### معاشى صورتحال

گی شرح نمو میں 20 تک اضافہ متوقع، افراط زر جو کہ 30% کے قریب تھا، مارچ میں کم ہو کر 20.7% ہو گیا۔ مرکزی بنیک کی جانب ہے مارچ 2024 میں مسلسلَ ساتویں ماہ بھی شرح سود 22% پر بر قرار رہی۔ مالی سال کے دوران تجارتی خسارہ۔ %30.18 تک کم ہوا جبکہ گزشتہ سہ ماہی میں غیر ملکی زر مبادلہ کے ذخائر میں استحکام رہاجس کے 8 بلین \$ پر بر قرار رہنے سے روپیہ مستحکم ہوا۔

#### عملی اور مالیاتی کارکردگی

م ہماتی اور بین الا قوامی دونوں منڈیوں کی طرف سے 42% کی ٹاپ لائن نمو میں حصہ ڈالا گیا۔ اعلیٰ افراطِ زر سے نہ صرف صار فین کے کاروبار کی کار کردگی اور حجم بلکہ کُل منافع بھی متاثر ہوا۔ عمینی نے افراط زر کے دباؤ کو کم کرنے کے لیے آمدنی اور لاگت میں تبدیلیوں کے اقدامات کیے ہیں۔ بین الاقوامی ڈویژن میں سرمایہ کاری میں اضافے سے آپریٹنگ منافع میں کمی ہوئی۔ فیصل آباد پروڈکشن سہولت پر قرضے کے اعلیٰ مالیاتی اخراجات نے موجودہ دور میں خالص منافع کے مارجن کو متاثر کیا ہے۔

موجودہ مدت کے دوران فیصل آباد پلانٹ میں مکمل طور پر پیداوار شروع ہو چکی ہے۔ جس کے نتیج میں، کمپنی نے SITE اور گوجرانوالہ پلانٹ میں مینوفیکچرنگ آپریش روک دیا ہے۔ یہ اسٹریٹجب فیصلہ ممپنی کی مجموعی اسٹریٹینجی سے مطابقت رکھتا ہے۔

#### A1 بیگز اینڈ سیلائیز انکارپوریٹڈ

بنیادی طور پر گروسری، ڈیری اور جینیٹوریل سیکمنٹس کی خالص فروخت میں %70 اضافہ ہُوا ہے۔کاروبار نے آپریٹنگ میں %79 اور خالص منافع میں %67 نمایاں طور پر اضافہ ظاہر کیا ہے۔

#### گروپ کے مالیاتی سال کا گوشوارہ درج ذیل ہے:

ر قم پاکتانی روپے ملین میں	گروپ			بنیادی کاروبار			اےوَن بیگز اینڈ سپلائیرز انکارپوریٹیڈ		
	9M FY24	9M FY23	تبديلي	9M FY24	9M FY23	تبديلي	9M FY24	9M FY23	تبديلي
خالص فروخت	64,070	45,114	42%	29,093	22,259	31%	34,977	22,887	53%
مجموعی منافع	17,701	12,966	37%	9,747	8,257	18%	7,954	4,709	69%
عملي منافع*	5,218	4,169	25%	2,377	2,471	-4%	2,859	1,722	66%
خالص منافع بعد از نیکس **	2,196	2,937	-25%	678	1,951	-65%	1,536	1,000	54%
آمدنی فی حصص (روپے)	9.4	12.6		2.9	8.4		6.6	4.3	
مجموعی منافع	27.6%	28.7%	-1.1%	33.5%	37.1%	-3.6%	22.7%	20.6%	2.2%
عملی منافع	8.1%	9.2%	-1.1%	8.2%	11.1%	-2.9%	8.2%	7.5%	0.6%
منافع بعد از ممیک	3.4%	6.5%	-3.1%	2.3%	8.8%	-6.4%	4.4%	4.4%	0.0%

#### مارکیٹنگ اور تشہیر

ہماری حکمت عملی کے مطابق، مختلف تہواروں اور مواقع پر خصوصی مہمات اور پروموشنز کا آغاز کیا گیا، جن میں یوم آزادی پر "دعوتِ-آزادی" مہم، رمضان کے لیے کیچپ "ذائقہ مل بیٹھنے کا" اور میٹھی عید کے لیے معروف باور چی چینلز اور شیفس کے ساتھ نیشل سٹرڈز کی مہم شامل ہیں۔

"کراچی خاص" پورٹ فولیو، جو ہمارے ریسیپی کے ساتھ ہونے والے کراچی ٹرانسفار میشن پلان کا حصّہ تھا، اب مارکیٹ میں اپنا لوہا منوا رہا ہے۔ جہاں جمبئی بریانی کراچی خاص خیبر پختو نخواہ مارکیٹ میں متاثر کن روعمل کے ساتھ چھایا اس طرح دیگر صوبوں میں بھی چھل گیا ہے۔

جدید ٹریڈ میں شاپر ایکٹیویشن اور "پانڈا مارٹ" اور "کریو مارٹ" کے ساتھ شراکت نے اچار کی کیٹیگری میں مصنوعات کی نماکش، ٹراکلز، اور فروخت میں اضافہ کیا۔ 1 کلو کمسڈ اچار پر قبیت میں رعایت اور 35 گرام کے ساشے پروڈکٹ کو دوبارہ متعارف کروانے سے مارکیٹ میں مزید تیزی آئی۔

#### مصنوعات کی نئی لانچ

#### سگنیچر مایو

سگنیچر مایو کو فاسٹ فوڈ ز کے بہترین ساتھی کے طور پر ریسٹورانٹس کے لیے کامیابی سے متعارف کروایا گیا، جو فراہم کرتا ہے اہمیت اور معیار، اس کی لانچ نے نہ صرف مارکیٹ کے موجودہ چیلنجز کا حل دیا بلکہ فوڈ انڈسٹری کو جدید حل فراہم کرنے کے ہمارے عزم کو بھی واضح کردیا۔

#### کارن فلور، کسٹرڈ اور جیلی

وارکیٹ میں اپنے قدم جمانے کے لیے کارن فلور، کسٹرڈ، اور جیلی کو بلک پیکیجنگ میں متعارف کروایا گیا، جو اہم چیلنجز کو ٹارگٹ کرکے برانڈ کی کسٹمر تک رسائی اور کسٹمر انگیجبنٹ کو بہتر بناتا ہے۔

#### چکن یاؤڈر کا دوبارہ آغاز

ملک بھر میں کامیابی کے ساتھ چکن پاؤڈر کا دوبارہ آغاز کیا گیا، جس کی ملک گیر پروموشنز کی گئیں، جو معیار اور صارفین کے اطمینان کے لیے ہماری لگن کے عکاس ہیں۔

#### انٹرنیشنل ڈویژن

- شالی امریکه میں مین اسٹریم ایکٹویشن، زیادہ تر کینیڈا میں، Costco میں پائلٹ شامل ہیں، اور مصالحہ سیز ننگ اور اسپائسز پر مرکوز Saveon اور Saveon آوٹ کیٹس میں پروموشنز کی گئیں۔
- ایتھنک چینلز کے ذریعے شالی امریکہ، برطانیہ، متحدہ عرب امارات اور سعودیہ عرب میں آگاہی اور ٹرائل جزیشنز کیٹیگریزٹرائلز اورآگائی فراہم کی گئی۔
   کینیڈا میں مقیم مکمل طور پر ملکیتی ماتحت ادارے بیشل ایپیکیور انکورپوریشن (این ای آئی) نے نہ صرف اپنی سر گرمیوں کو بڑھایا ہے بلکہ اوٹاریو، کینیڈا میں ایک سپلائی چین ہب بھی قائم کیا ہے۔

#### مستقبل کا نقطہ نظر

افراطِ زر میں اضافے، بلند شرح سود اور پوٹیلیٹیز کی بڑھتی ہوئی لاگت کی وجہ سے در پیش معاشی دباؤ کے خاتمے کا کوئی امکان نہیں۔ تاہم، کمپنی پُر اعتاد ہے کہ وہ اپنی لاگتُ اور آمدنی کی تبدیلی کی منصوبہ بندی کے ساتھ، جدید ٹیکنالوجی کی مدد سے اپنی مارکیٹ لیڈرشپ کی پوزیشن کو مضبوط بنائے گی اور کبین الاقوامی مارکیٹ میں اپنی موجودگی کو وسعت دینے کے ساتھ ساتھ برانڈ سرمایہ کاری اور نئی پروڈکٹس متعارف کروا کر کاروباری ترقی کی راہیں ہموار کرے گی۔

ہم بورڈ کی جانب سے مخلصانہ طور پر اپنے اندرونی اور بیرونی حصص دارن کے مسلسل اعتماد اور پُر عزم ساتھ پراُن کا شکریہ ادا کرنا چاہتے ہیں۔ بورڈ آف ڈائر یکٹرز کی جانب سے

Ald. ~

Zaid Mgand.

<sup>°</sup> ویگر آمدنی ا ور اخراجات شامل نہیں ہیں۔ \*\* اس میں اے ون بیگز اور سپلائزز انکار پوریش کے استحکام کی ناقابل تسلیم بھیہ ادائیگی 16 ملین روپے (2023: 14 ملین روپے) شامل ہے۔ \*\* گروپ PAT میں A1 پر % 100 شامل ہے۔

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## Unconsolidated Condensed Interim Statement of Financial Position (Unaudited)

As at 31 March 2024	Note	31 March 2024 (Unaudited)	30 June 2023 (Audited)
ASSETS		(Rupees	in '000)
Non-current assets Property, plant and equipment Intangibles Long-term investments Long-term deposits Deferred assets	5 6 7	11,711,917 226,056 31,719 34,862	9,764,235 135,362 31,719 40,259 44,158
Current assets Stores and spare parts Stock-in-trade Trade debts Advances Deposits and prepayments Other receivables Short-term investments - at fair value through profit or loss Cash and bank balances  TOTAL ASSETS	9	309,128 8,488,953 2,331,746 768,864 168,608 - 112,134 2,480,376 14,659,809	10,015,733 260,966 9,769,284 1,569,867 1,207,650 120,955 83,550 937,047 1,191,325 15,140,644 25,156,377
EQUITY AND LIABILITIES			
Share capital and reserves Authorized share capital 1,000,000,000 (30 June 2023: 1,000,000,000) ordinary shares of Share capital Issued, subscribed and paid-up capital Revenue Reserve Unappropriated profit	Rs. 5 each	5,000,000 1,165,576 6,409,059 7,574,635	5,000,000 1,165,576 6,359,028 7,524,604
Non - current liabilities Long-term finance Lease liabilities Deferred taxation - net Long term provisions	10	6,149,972 11,251 226,708 - 6,387,931	3,089,985 7,854 342,969 4,626 3,445,434
Current liabilities Trade and other payables Contract liability Short-term borrowings Unclaimed dividend Long-term finance classified as current - secured Mark-up accrued on bank borrowings Taxation - net	11 10	6,553,795 280,477 4,058,503 24,921 63,333 849,506 871,262	7,464,318 291,002 4,905,760 20,639 93,320 459,706 951,594
Contingencies and commitments	12	12,701,737	17,100,333
TOTAL EQUITY AND LIABILITIES		26,664,363	25,156,377

The annexed notes 1 to 20 form an integral part of these unconsolidated condensed interim financial statements.

Chief Executive Officer

Chief Financial Officer

Director

# Unconsolidated Condensed Interim Statement of Profit or Loss and Other Comprehensive Income (Unaudited)

For the nine months period ended 31 March 2024

		Quarter ended		Nine months ended		
	Note	31 March 2024	31 March 2023	31 March 2024	31 March 2023	
		(Rupees i	n '000)	(Rupees i	n '000)	
Sales - net	13	12,922,267	9,921,036	28,509,137	21,816,837	
Cost of sales		(8,862,021)	(6,298,868)	(19,467,747)	(13,981,032)	
Gross profit		4,060,246	3,622,168	9,041,390	7,835,805	
Selling and distribution costs		(1,841,865)	(1,585,880)	(4,683,168)	(4,132,221)	
Administrative expenses		(487,257)	(446,177)	(1,747,440)	(1,302,147)	
Other expenses		(81,633)	(152,331)	(122,689)	(244,402)	
Other income	14	(22,922)	518,576	82,139	741,195	
		1,626,569	1,956,356	2,570,232	2,898,230	
Finance costs		(469,857)	(184,698)	(1,068,945)	(412,326)	
Profit before taxation		1,156,712	1,771,658	1,501,287	2,485,904	
Taxation - net	15	(396,832)	(350,760)	(518,795)	(581,851)	
Profit for the period		759,880	1,420,898	982,492	1,904,053	
Other comprehensive income for the period		-	-	-	-	
Total comprehensive income for the period		759,880	1,420,898	982,492	1,904,053	
		(Rupe	ees)	(Rupe	ees)	
Earnings per share - basic and diluted	16	3.26	6.10	4.21	8.17	
railings her stigle - pasic and diluted	10	3.20		4.21	0.17	

The annexed notes 1 to 20 form an integral part of these unconsolidated condensed interim financial statements.

Chief Executive Officer

Chief Financial Officer

Director

## Unconsolidated Condensed Interim Statement of Cash Flows (Unaudited)

For the nine months period ended 31 March 2024		Nine mon	ths ended
	Note	31 March 2024	31 March 2023

	Note	2024	2023
CASH FLOWS FROM OPERATING ACTIVITIES		(Rupees	in '000)
Cash generated from operations	17	3,204,746	2,213,275
Finance cost paid		(679,145)	(170,727)
Income taxes paid		(715,390)	(490,389)
Retirement benefits paid		(5,264)	-
Deferred assets		44,158	-
Long term deposits - net		5,397	(3,249)
Net cash flows from operating activities		1,854,502	1,548,910
CASH FLOWS FROM INVESTING ACTIVITES			
Purchase of property, plant and equipment		(2,538,483)	(2,496,258)
Purchase of intangible assets		(105,725)	(11,636)
Redemption / (purchase) of short term investment - net		845,645	(235,216)
Proceeds from disposal of operating fixed assets		1,831	120,018
Net cash flows from investing activities		(1,796,732)	(2,623,092)
CASH FLOWS FROM FINANCING ACTIVITES			
Repayment of short term borrowings - net		(100,000)	(1,250,000)
Lease rental paid		(23,284)	(25,844)
Proceeds of long term finance - net		3,030,000	2,534,447
Dividends paid		(928,179)	(1,130,063)
Net cash flows from financing activities		1,978,537	128,540
Net increase / (decrease) in cash and cash equivalents		2,036,307	(945,642)
			(
Cash and cash equivalents at beginning of the period		(2,914,435)	(2,306,893)
Cash and cash equivalents at end of the period	18	(878,128)	(3,252,535)

The annexed notes 1 to 20 form an integral part of these unconsolidated condensed interim financial statements.

Chief Executive Officer

Chief Financial Officer

Director

## Unconsolidated Condensed Interim Statement of Changes in Equity (Unaudited)

For the nine months period ended 31 March 2024

	Issued, subscribed and paid-up share capital	Revenue reserve - unappropriated profit	Total
		(Rupees in '000)	
Balance as at 1 July 2022	1,165,576	5,343,575	6,509,151
Total comprehensive income for the nine months period ended 31 March 2023			
Profit for the period Other comprehensive income for the period		1,904,053	1,904,053
Total comprehensive income for the three months period ended 30 June 2023	-	1,904,053	1,904,053
Profit for the period Other comprehensive income for the period		283,987 (7,011)	283,987 (7,011)
Transactions with owners recorded directly in equity - distributions	-	276,976	276,976
Final dividend for the year ended 30 June 2022 @ Rs. 5 per share	-	(1,165,576)	(1,165,576)
Balance as at 30 June 2023	1,165,576	6,359,028	7,524,604
Balance as at 1 July 2023	1,165,576	6,359,028	7,524,604
Total comprehensive income for the period ended 31 March 2024			
Profit for the period Other comprehensive income for the period		982,492	982,492
Transactions with owners recorded directly in equity - distributions	-	982,492	982,492
Final dividend for the year ended 30 June 2023 @ Rs. 2.5 per share	-	(582,788)	(582,788)
Interim dividend for the period ended 31 December 2023 @ Rs. 1.5 per share	-	(349,673)	(349,673)
Balance as at 31 March 2024	1,165,576	6,409,059	7,574,635

The annexed notes 1 to 20 form an integral part of these unconsolidated condensed interim financial statements.

Chief Executive Officer

Chief Financial Officer

Alam fr

al Officer Director

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For the nine months period ended 31 March 2024

#### THE COMPANY AND ITS OPERATIONS

- 1.1 National Foods Limited ("the Company") was incorporated in Pakistan on 19 February 1970 as a private limited company under the Companies Act, 1913 and subsequently converted into a public limited company under the repealed Companies Ordinance, 1984 (now Companies Act, 2017) by a special resolution passed in the extra ordinary general meeting held on 30 March 1988. The Company is principally engaged in the manufacture and sale of convenience based food products. The Company is listed on Pakistan Stock Exchange. The registered office of the Company is situated at 12 / CL 6, Claremont Road, Civil Lines, Karachi.
- 1.2 The ultimate parent entity of the Company is ATC Holdings (Private) Limited based on control model as provided under IFRS 10 'Consolidated Financial Statements'.

These financial statements are separate financial statements of the Company in which investment in a subsidiary is accounted for on the basis of cost rather than on the basis of reported results. Consolidated financial statements of the company are prepared separately.

1.3 During the current period, production has partially commenced at the Faisalabad plant. As a result, the Company has stopped manufacturing operations at SITE and Gujranwala plants. This strategic decision is consistent with the company's overall strategy.

#### 2. BASIS OF PREPARATION

#### 2.1 Statement of compliance

These unconsolidated condensed interim financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards applicable in Pakistan for interim financial reporting comprise of:

- International Accounting Standard (IAS) 34, 'Interim Financial Reporting', issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017;
- Islamic Financial Accounting Standards (IFAS) issued by the Institute of Chartered Accountants of Pakistan as are notified under the Companies Act, 2017; and
- Provisions of and directives issued under the Companies Act, 2017.

Where provisions of and directives issued under the Companies Act, 2017 differ from the IFRS Standards or IFAS, the provisions of and directives issued under the Companies Act, 2017 have been followed.

#### 2.2 Basis of measurement

These unconsolidated condensed interim financial statements have been prepared under the historical cost convention except as stated otherwise.

#### 2.3 Functional and presentation currency

These unconsolidated condensed interim financial statements are presented in Pakistan Rupees which is Company's functional currency. All financial information presented in Pakistan Rupees has been rounded to the nearest thousand of rupees, unless stated otherwise.

#### MATERIAL ACCOUNTING POLICY INFORMATION

3.1 The accounting policies and the methods of computation adopted in the preparation of these unconsolidated condensed interim financial statements are the same as those applied in the preparation of the financial statements of the Company for the year ended 30 June 2023. However the company has adopted the following:

#### 3.2 New standards and amendments adopted by the Company

The Company has adopted the certain amendments and improvements to approved accounting and reporting standards as applicable in Pakistan which became effective for the current period except for the adoption of the amendments as mentioned below. The said amendments did not have any material impact on these unconsolidated condensed interim financial statements.

The Company has adopted Disclosure of Accounting Policies (Amendments to IAS 1 and IFRS Practice Statement 2) from 1 January 2023. These amendments did not result in any changes to the accounting policies itself and did not impact the accounting policy information disclosed in the audited annual financial statements as at and for the year ended 30 June 2023.

The amendments require the disclosure of 'material', rather than 'significant', accounting policies. The amendments also provide guidance on the application of materiality for the disclosure of accounting policies, assisting entities to provide useful, entity-specific accounting policy information that users need to understand other information in the financial statements.

Management has reviewed the accounting policies and assessed that information given in Note 4 of significant accounting policies as disclosed in the audited annual financial statements as at and for the year ended 30 June 2023 are in line with the amendments. The amendments had no impact on the Company's condensed interim financial statements.

#### 4. ACCOUNTING ESTIMATES, JUDGEMENTS AND FINANCIAL RISK MANAGEMENT

- 4.1 The significant estimates and judgements made by the management in applying the Company's accounting policies and the key sources of estimating the uncertainty were the same as those that applied to the audited annual financial statements as at and for the year ended 30 June 2023.
- The financial risk management objectives and policies adopted by the Company are consistent with those disclosed in the audited annual financial statements as at and for the year ended 30 June 2023.

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For the nine months period ended 31 March 2024

31 March 2024 (Unaudited) 30 June 2023 (Audited)

Operating fixed assets Capital work in progress

5.1 10.599.760 5.2 & 5.4 1,078,929

Note

4.915.430 4,834,734 14,071 9,764,235

5.1 Following are the additions and disposals of property, plant and equipment during the period:

(Pusses is '000)

(Rupees in '000)

31 March 2024

33,228

11,711,917

31 March 2023

(Unaudited)

#### Additions / transfers from CWIP

Building

Plant and machinery Computer equipment Vehicles

Right-of-use assets

Furniture and fittings

Office, laboratory and other equipments

(Rupees in 1000)						
3,837,476	91,468					
1,722,217	441,382					
93,218	13,169					
12,020	149,709					
74,484	18,063					
509,842	23,020					
6,249,257	736,811					

Additions to operating fixed assets include transfers of Rs. 4,073 million (31 March 2023: Rs. 224.4 million) from capital work in progress balance as at 30 June 2023.

#### Nine months ended

31 March

31 March 2023

(Unaudited)

#### Disposals - Net book value

Furniture & Fixtures [cost Rs. 33.98 million (31 March 2023: Rs. Nil)] Plant & Machinery [cost Rs. 64.84 million (31 March 2023: Rs. 32.6 million)] Office Equipment [cost Rs. 36.49 million (31 March 2023: Rs. Nil)] Computer Equipment [cost Rs. 67.63 million (31 March 2023: Rs. 1.9 million)] Laboratory Equipment [cost Rs. 4.66 million (31 March 2023: Rs. Nil)] Buildings [cost Rs. 0.46 million (31 March 2023: Rs. Nil)] Vehicles [cost Rs. 0.44 million (31 March 2023: Rs. 155.87 million)]

(Rupees in 1000)		
5,354		
3,706	3,437	
1,311		
843	20	
549	-	
162	-	
8	130,534	

This includes civil works of Rs. 576 million (30 June 2023: Rs.3,961 million) and Plant & Machinery and Other Equipments of Rs. 503 million (30 June 2023: Rs. 873 million).

- During the period, Rs. 536 million borrowing cost has been capitalized in Capital Work in Progress.
- This includes borrowing costs amounting to Rs. 108 million (30 June 2023: Rs. 569 million).

#### 6. **INTANGIBLES**

This includes Rs. 198 million under Capital Work in Progress against the implementation of SAP S4 Hana.

#### **DEFERRED ASSETS**

During the period, the Company has received Rs. 44 million from the pension funds being the surplus amount based on the actuarial valuation report as of 30 June 2023.

8.	STOCK-IN-TRADE	Note	31 March 2024 (Unaudited)	30 June 2023 (Audited)
			(Rupees	in '000)
	Raw materials Provision for obsolescence	8.1	3,632,226 (44,025) 3,588,201	3,923,355 (51,543) 3,871,812
	Packing materials Provision for obsolescence	8.1	1,052,938 (56,373) 996,565	1,362,662 (86,604) 1,276,058
	Work in process Provision for obsolescence	8.1	2,945,295 (112,741) 2,832,554	2,523,297 (48,873) 2,474,424
	Finished goods Provision for obsolescence	8.1	1,111,533 (39,900) 1,071,633	2,216,879 (69,889) 2,146,990
			8,488,953	9,769,284

During the year, the Company recorded reversal of provision for obsolescence of Rs. 22 million (30 June 2023: Rs. 110 million) and has written off stocks against provision amounting to Rs. 129 million (30 June 2023: Rs.239 million).

#### **SHORT-TERM INVESTMENTS -**AT FAIR VALUE THROUGH PROFIT OR LOSS

Investments in mutual funds

31 March 2024 (Unaudited)	30 June 2023 (Audited)	
(Rupees in '000)		

112,134 937,047

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For the nine months period ended 31 March 2024

10.	LONG TERM FINANCE	Note	31 March 2024 (Unaudited)	30 June 2023 (Audited)
			(Rupees	in '000)
	Secured long-term finances utilised under mark-up arrangements Classified under current liability	10.1	6,213,305 (63,333) 6,149,972	3,183,305 (93,320) 3,089,985

This represents original long term finance facilities of Rs. 6,600 million obtained from commercial banks. These finances carry markup ranging from 3 months Kibor + 0.1% to 3 months Kibor + 0.4%. The loans are secured by way of hypothecation of Company's present and future fixed assets. Loan tenures range from 3 years to 10 years. These loans are fully repayable in guarterly installments until October 2029.

11.	SHORT TERM BORROWINGS	Note	31 March 2024 (Unaudited)	30 June 2023 (Audited)
			(Rupees	in '000)
	Conventional Running finance under mark up arrangements Export re-finance	11.1 11.2	3,061,493 700,000	2,750,486 800,000
	Islamic Running finance under Musharakah	11.3	297,010 4,058,503	1,355,274 4,905,760

- The facilities for running finance available from various commercial banks are for the purpose of meeting working capital requirements. The effective rates of mark-up on these finances range from 22.32 % to 22.36% (30 June 2023: 21.71% to 21.80%) per annum. The facilities are valid upto 30 September 2024.
- 11.2 The Company has short term running finance facility under Export Refinance Scheme of the State Bank of Pakistan from commercial banks. The effective rate of mark-up on this facility is policy rate minus 3% i.e.19% (30 June 2023: 17%) per annum. The facilities offer are valid upto 30 June 2024 and are generally renewable.
- 11.3 The Company has obtained facilities for short-term finance under Running Musharakah. The effective rate of profit is 22.32% to 22.36% (30 June 2023: 21.71% to 21.75%) per annum. The facilities offer are valid upto 31 January 2025.
- 11.4 The facilities available from various banks amount to Rs. 8.69 billion (30 June 2023: Rs.6.14 billion). The arrangements are secured by way of pari-passu charge against hypothecation of Company's current and future movable assets having aggregate charge amounting to Rs. 11.59 billion.

#### 12. CONTINGENCIES AND COMMITMENTS

**12.1** There are cases against the Company which are outstanding as at 31 March 2024. The management is confident that the decision will be in favor of the Company.

- 12.2 The facilities for opening letters of credit amount to Rs. 4.2 billion (30 June 2023: Rs. 4.2 billion) and for letters of guarantee amount to Rs. 1,250 million (30 June 2023: Rs. 1,071 million) as at 31 March 2023 of which the amount remaining unutilized at period end were Rs 3.7 billion (30 June 2023: Rs. 3.5 billion) and Rs. 802 million (30 June 2023: Rs. 620 million) respectively. The guarantees have mainly been given to utility companies, Collector of Customs and an Oil marketing Company, etc.
- **12.3** Aggregate commitments for capital expenditure as at 31 March 2024 amount to Rs. 1.2 billion (30 June 2023: Rs. 2.4 billion).
- 12.4 Commitments in respect of ujrah payments for ijarah financing of motor vehicles bearing from First Habib Modarabah carries markup at three months KIBOR + 0.90% (30 June 2023: three months KIBOR + 0.90%) while Meezan Bank Limited facilities carries markup at three months KIBOR + 1.25% respectively (30 June 2023: three months KIBOR + 1.25%) per annum for rentals payable monthly. Total commitment as at 31 March 2024 amount to the following:

	2024 (Unaudited)	2023 (Audited)
	(Rupees	s in '000)
Not later than one year	425,155	371,529
Later than one year but not later than five years	679,992	791,298
	1,105,148	1,162,827

Total sanctioned facilities from banks amount to Rs. 1,900 million, out of which Rs. 1,105 million has been utilized by the company.

	duized by the company.	
13.	SALES - NET	Note
	Local sales Export sales	13.1
	Less: Sales tax	
	Less: - Discount, rebates and allowances - Sales return	

(Unaudited)			
(Rupee	(Rupees in '000)		
37,507,876	29,463,601		
2,746,128	1,638,625		
40,254,004	31,102,226		
(5,167,550)	(3,876,582)		
35,086,454	27,225,644		
(5,870,739)	(4,874,929)		
(706,578)	(533,878)		
(6,577,317)	(5,408,807)		
28,509,137	21,816,837		

Nine months ended

31 March

31 March

21 March

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For the nine months period ended 31 March 2024

- 13.1 Exports sales mainly represents sales made to National Foods DMCC Dubai a wholly owned subsidiary of the Company.
- 13.2 Management reviews revenue and other financial results based on major product division. During the nine months period ended 31 March 2024, revenue of the Condiments division was Rs. 19,944 million (31 March 2023: Rs. 15,615 million), and Culinary division was Rs. 20,309 million (31 March 2023: Rs. 15,487 million).
- 13.3 Revenue is disaggregated by primary geographical market. The Company's customer base is diverse with no single customer accounting for more than 10% of net sales. Sales to domestic customers in Pakistan are 93.18% (31 March 2023: 94.73%) and to customers outside Pakistan are 6.82% (31 March 2023: 5.27%) of the revenue.

#### 14. OTHER INCOME

This includes exchange loss of Rs. 73 million (31 March 2023: exchange gain Rs. 78 million) on translation of foreign currency balances.

15.	TAXATION - NET	
	Current Current Year Tax Deferred	

16.	EARNINGS PER SHARE - BASIC AND DILUTED	Nine months er 31 March 2024 (Unaudited
		(Rupees in '00
Profit after	Profit after taxation attributable to ordinary shareholders	982,492
		(Number of sha

Weighted average number of ordinary shares outstanding during the period
Earnings per share - basic and diluted

(Kupee	5 111 000)	
639,570	538,555	
(120,775)	43,296	
518,795	581,851	
Nine mor	nths ended	
31 March	31 March	
2024	2023	
(Una	udited)	
(Rupees in '000)		
982,492	1,904,053	
(Number	of shares)	
(In '000)		
233,115	233,115	
(Ru	pees)	
4.21	8.17	

Nine months ended

(Unaudited)

(Rupees in '000)

31 March 2023

31 March

#### 7. CASH GENERATED FROM OPERATIONS

Adjustment for non-cash charges and other items
Depreciation
Amortisation
Depreciation - right of use asset
Gain on disposal of property, plant and equipment
Provision/ (reversal) of provision for slow moving stock
Impairment on long term investment
Income from short term investments at FVTPL
Finance cost
Interest expense - right of use asset
Retirement benefits expense

#### Working capital changes

Profit before taxation

(Increase) / decrease in current assets
Stores and spare parts
Stock-in-trade
Trade debts
Advances
Deposits and prepayments
Other receivables

Increase / (decrease) in current liabilities
Trade and other payables
Contract liability

# Nine months ended 31 March 2024 31 March 2023

(Unaudited)

(Orladorica)				
(Rupees in '000)				
1,501,287 2,485,904				
617,006 15,031 18,406 (8,685) (3,870) - (20,732) 1,063,731 5,214 5,264 1,691,365 3,192,652	497,873 13,618 12,239 17,082 (120,405) 14,216 (118,021) 410,333 1,993 - 728,928 3,214,832			
(48,162) 1,284,201 (761,879) 438,786 (47,653) 83,550 948,843  (926,224) (10,525) (936,749) 3,204,746	(54,721) (1,473,343) 130,494 (1,178,935) (101,648) - (2,678,153) 1,551,484 125,112 1,676,596 2,213,275			

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For the nine months period ended 31 March 2024

Nine months ended

31 March 2024 31 March 2023

(Unaudited)

(Rupees in '000)

19.2 Transactions during the period

Nine months ended
31 March
2024
31 March
2023

(Unaudited)

#### 18. CASH AND CASH EQUIVALENTS

Cash and bank balances Running finance 2,480,376 (3,358,504) (878,128)

1,185,876 (4,438,411) (3,252,535)

#### 19. RELATED PARTY DISCLOSURE

Related parties comprise the Holding Company, subsidiaries (direct and indirect), key management personnel, staff retirement funds, directors, major shareholders and key management personnel.

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company. The Company considers its Chief Executive Officer, Chief Financial Officer, Company Secretary, Non-Executive Directors and Departmental Heads to be its key management personnel. Transactions with key management personnel are in accordance with their terms of employment / entitlement. Contribution charged for retirement benefit plan are in accordance with the terms of the service rules / trust deed and actuarial valuation as relevant. Other transactions are in accordance with the agreed terms.

	31	Ma	irch
	2	202	24
(	Una	aud	lited

30 June 2023 (Audited)

#### 19.1 Balances outstanding

Receivable from the parent company
Payable to the parent company
Trade receivable from the subsidiary company
Payable to the subsidiary company
Advances to the subsidiary company (for supplies)

Payable to associated companies

(Rupees in '000)				
4,394	5,188			
4,821	2,518			
1,527,572	860,160			
96,050	159,938			
160,032				
11,097	63,107			

	(Rupee	s in '000)
Parent company:	0.700	0.004
Rental income	2,728	2,634
Rental expense	3,761	4,179
Reimbursement of expenses from Parent Company	7,681	8,188
Reimbursement of expenses to Parent Company	720	-
Dividend paid	317,246	394,934
Subsidiary company:		
Sale of goods - net	2,537,598	1,524,373
Purchase of goods - net	994,466	-
Associated Companies / Hadastakings		
Associated Companies / Undertakings: Annual subscription	2,500	2,530
Purchases	163,925	204,969
Dividend paid	93,677	204,303
ымиети ран	33,077	_
Directors and their family members:		
Dividend paid	366,857	409,607
Staff retirement funds:		
Expense charged for defined contribution plan	83,773	70,905
Payment to defined contribution plan	83,773	75,908
Charge during the period to the defined benefit plan	7,896	-
Payment during the period to the defined benefit plan	7,896	-
Key management personnel and their family members:		
Salaries and other short-term employee benefits	479,383	604,708
Reimbursement of expenses	33,921	18,898
Directors' Fee	2,900	3,650
Contribution to the Provident Fund	14,705	20,185
	1 1,7 00	23,100

#### 20. GENERAL

These unconsolidated condensed interim financial statements were authorised for issue by the Board of Directors in their meeting held on 29 April 2024.

Chief Executive Officer

Chief Financial Officer

Director

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# Consolidated Condensed Interim Statement of Financial Position (Unaudited)

As at 31 March 2024	Note	31 March 2024 (Unaudited)	30 June 2023 (Audited)
ASSETS		(Rupees i	n '000)
Non-current assets			
Property, plant and equipment Intangibles and goodwill Long-term deposits Deferred assets	5	19,200,017 1,523,249 34,862	14,267,716 1,515,889 40,259 44,158
	O	20,758,128	15,868,023
Current assets Stores and spare parts Stock-in-trade Trade debts Advances Deposits and prepayments Other receivables	7	309,128 13,859,706 3,779,256 978,972 1,564,085 8,231	260,967 14,805,197 3,228,417 1,236,168 1,010,881 136,866
Short-term investments - at fair value through profit or loss Cash and bank balances	8	112,134 2,770,163 23,381,675	937,047 1,713,226 23,328,769
TOTAL ASSETS		44,139,803	39,196,791
EQUITY AND LIABILITIES			
Share capital and reserves Authorised share capital 1,000,000,000 (30 June 2023: 1,000,000,000) ordinary shares of	Rs. 5 each	5,000,000	5,000,000
Share capital Issued, subscribed and paid-up capital Revenue Reserve		1,165,576	1,165,576
Unappropriated profit Foreign exchange translation reserve Equity attributable to owners of the Company Non-controlling interest Total equity		9,657,309 1,005,548 11,828,433 1,972,183 13,800,617	9,000,730 1,270,516 11,436,822 1,780,155 13,216,977
Non - current liabilities Long-term finance Lease liabilities Deferred taxation - net Long term provisions Deferred liabilities	9	6,918,182 5,128,312 292,556 - 17,355 12,356,405	3,961,219 2,381,605 412,344 4,626 13,547 6,773,341
Current liabilities Trade and other payables Contract liabilities Short-term borrowings Long-term finance classified as current - secured Current portion of lease liabilities Mark-up accrued on bank borrowings Unclaimed dividend Taxation - net	10 9	9,844,234 290,587 5,101,043 360,862 563,310 849,506 24,921 948,318 17,982,781	10,849,772 355,136 5,407,269 372,404 644,680 459,706 20,639 1,096,867 19,206,473
Contingencies and commitments	11	,002,701	.5,255, .75
TOTAL EQUITY AND LIABILITIES		44,139,803	39,196,791

The annexed notes 1 to 18 form an integral part of these consolidated condensed interim financial statements.

Chief Executive Officer Chief Financial Officer

Director

### Consolidated Condensed Interim Statement of Profit or Loss and Other Comprehensive Income (Unaudited)

For the nine months period ended 31 March 2024

		Quarter	ended	Nine mont	ns ended
	Note	31 March 2024	31 March 2023	31 March 2024	31 March 2023
		(Rupees	in '000)	(Rupees i	n '000)
Sales - net	12	23,940,134	18,502,355	64,069,671	45,114,081
Cost of sales		(17,277,973)	(12,885,061)	(46,369,077)	(32,148,315)
Gross profit		6,662,161	5,617,294	17,700,594	12,965,766
•					
Selling and distribution costs		(3,627,728)	(2,644,149)	(9,547,649)	(6,802,341)
Impairment loss on trade debts		(16,906)	-	(37,804)	-
Administrative expenses		(966,874)	(849,744)	(2,896,978)	(1,994,081)
Other expenses		(81,633)	(152,331)	(122,689)	(244,402)
Other income		(38,388)	515,393	58,835	737,482
		1,930,632	2,486,463	5,154,309	4,662,424
Finance costs		(739,431)	(314,693)	(1,828,960)	(763,204)
Profit before taxation		1,191,201	2,171,770	3,325,349	3,899,220
Taxation - net	13	(494,497)	(463,706)	(1,128,970)	(962,558)
Profit for the period		696,704	1,708,064	2,196,379	2,936,662
Other comprehensive income for the period					
Items that may be reclassified subsequently					
to profit or loss: Foreign operations - Exchang		(		()	
differences on translation of foreign operation	ons	(218,829)	1,001,179	(305,073)	1,145,616
Total consultation of the conference of		477.075		4,004,000	4,000,070
Total comprehensive income for the period		477,875	2,709,243	1,891,306	4,082,278
Profit attributable to:					
		572,151	1,591,372	1,589,040	2542405
Owners of the Holding Company		124,552	116,692	607,339	2,542,485 394,177
Non-controlling interest		696,704	1,708,064	2,196,379	2,936,662
Total comprehensive income attributable to:		=======================================	1,708,004	=======================================	=======================================
Owners of the Holding Company		398,129	2,594,419	1,324,073	3,758,214
Non-controlling interest		79,746	114,824	567,233	324,064
11011 John Coming Interest		477,875	2,709,243	1,891,306	4,082,278
		=====	=======================================	= 1,001,000	1,002,270
		(Rupe	ees)	(Rupe	es)
Earnings per share (basic and diluted)	14	2.45	6.83	6.82	10.91

The annexed notes 1 to 18 form an integral part of these consolidated condensed interim financial statements.

Chief Executive Officer

Chief Financial Officer

Adam Jr

Director

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## Consolidated Condensed Interim Statement of Cash Flow (Unaudited)

For the nine months period ended 31 March 2024

	Nista	31 March 2024	31 March 2023
	Note	(Unau	
CASH FLOWS FROM OPERATING ACTIVITIES		(Rupees	in '000)
Cash generated from operations	15	5,657,803	4,026,910
Finance cost paid		(1,439,160)	(530,563)
Income tax paid		(1,388,038)	(803,752)
Retirement benefits obligations paid		(5,264)	-
Deferred assets		44,158	-
Long term deposits		5,397	(3,249)
Net cash generated from operating activities		2,874,896	2,689,346
CASH FLOWS FROM INVESTING ACTIVITES			
Purchase of property, plant and equipment		(3,244,549)	(3,933,973)
Proceeds from disposal of fixed assets		1,831	120,018
Purchase of intangible assets		(114,196)	(11,636)
Redemption of short term investment - net		845,645	(235,216)
Net cash used in investing activities		(2,511,269)	(4,060,807)
		(=,0::,=00)	( :/000/007)
CASH FLOWS FROM FINANCING ACTIVITES			
			(
Repayment of short term borrowings - net		411,969	(1,250,000)
Repayment of long term finance - net		3,003,159	3,338,580
Lease rental paid		(722,078)	175,260
Dividend paid		(1,303,384)	(1,150,251)
Net cash from / (used in) financing activities		1,389,666	1,113,589
Net increase in cash and cash equivalents		1,753,293	(257,872)
Cash and cash equivalents at beginning of the year		(2,392,534)	(2,473,377)
Currency translation difference on cash and cash equivalents		(17,547)	70,567
Cash and cash equivalents at end of the year	16	(656,788)	(2,660,682)

The annexed notes 1 to 18 form an integral part of these consolidated condensed interim financial statements.

Chief Executive Officer

Chief Financial Officer

Director

Nine months ended

# Consolidated Condensed Interim Statement of Changes in Equity (Unaudited)

For the nine months period ended 31 March 2024

	Attributable to shareholders of the Parent Company					
	Share capital	Retained earnings	Foreign currency translation reserve	Sub-total	Non controlling interest	Total Equity
			(Rupees	in '000)		
Balance as at 1 July 2022	1,165,576	6,961,971	577,421	8,704,968	767,772	9,472,740
Total comprehensive income for the nine months period ended 31 March 2023						
Profit for the period Other comprehensive income for the period		2,542,485	1,215,729 1,215,729	2,542,485 1,215,729 3,758,214	394,177 (70,113)	2,936,662 1,145,616
Total comprehensive income for the three months period ended 30 June 2023	-	2,542,485	1,215,729	3,/38,214	324,064	4,082,278
Profit for the period Other comprehensive income for the period	-	668,861 (7,011)	(522,634)	668,861 (529,645)	225,779 682,291	894,640 152,646
<b>Transaction with owners</b> Final cash dividend for the year ended 30 June 2022 @ Rs. 5 per ordinary share	-	661,850 (1,165,576)	(522,634)	139,216 (1,165,576)	908,070	1,047,286 (1,165,576)
Dividend paid to NCI	-	-	-	-	(219,751)	(219,751)
Balance as at 30 June 2023	1,165,576	9,000,730	1,270,516	11,436,822	1,780,155	13,216,977
Balance as at 1 July 2023	1,165,576	9,000,730	1,270,516	11,436,822	1,780,155	13,216,977
Total comprehensive income for the period ended 31 March 2024						
Profit for the period Other comprehensive income for the period	-	1,589,040	(264,967)	1,589,040 (264,967)	607,339 (40,106)	2,196,379 (305,073)
Transaction with owners Final cash dividend for the year ended	-	1,589,040	(264,967)	1,324,072	567,233	1,891,306
30 June 2023 @ Rs. 2.5 per ordinary share	-	(582,788)	-	(582,788)	-	(582,788)
Interim cash dividend for the period ended 31 December 2023 @ Rs. 1.5 per ordinary share	-	(349,673)	-	(349,673)	-	(349,673)
Dividend paid to NCI	-	-	-	-	(375,205)	(375,205)
Balance as at 31 March 2024	1,165,576	9,657,309	1,005,549	11,828,434	1,972,183	13,800,617

The annexed notes 1 to 18 form an integral part of these consolidated condensed interim financial statements.

Chief Executive Officer

Chief Financial Officer

Director

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For the nine months period ended 31 March 2024

#### THE GROUP AND ITS OPERATIONS

#### 1.1 The group consists of:

- i) Parent Company National Foods Limited
- ii) Subsidiary Company National Foods DMCC, Dubai, United Arab Emirates.

#### National Foods Limited

National Foods Limited ("Parent Company") was incorporated in Pakistan on February 19, 1970 as a private limited company under the Companies Act, 1913 and subsequently converted into a public limited company under the repealed Companies Ordinance, 1984 (now Companies Act, 2017) by special resolution passed in the extra ordinary general meeting held on 30 March 1988. The Holding Company is principally engaged in the manufacture and sale of convenience based food products. The Company is listed on Pakistan Stock Exchange. The registered office of the Parent Company is situated at 12 / CL - 6, Claremont Road, Civil Lines, Karachi.

- 1.2 The ultimate parent entity of the National Foods Limited is ATC parents (Private) Limited based on control model as provided under IFRS10 'Consolidated Financial Statements'.
- **1.3** Details of the subsidiary companies are as follows:

#### National Foods DMCC

The Parent Company has a wholly owned (100%) subsidiary which was set up in United Arab Emirates in 2012 and is carried at cost. The subsidiary was formed as a limited liability company and commenced operations from March 2013. National Foods DMCC (NF DMCC) was registered on 7 November 2012 in Dubai Multi Commodities Centre ("DMCC") pursuant to Dubai (DMCC) Law No. 4 of 2001 and operates in the United Arab Emirates ("UAE") under a trade license issued by DMCC. The registered address of the Company is Unit No. R30-26, Floor No. 30, R Serviced Offices JLT, Reef Tower, Plot No. 01 Jumeirah Lakes Towers Dubai, United Arab Emirates.

The primary objective of NF DMCC is to boost export sales of its parent company through trading in food stuff and other services. NF DMCC also has following two wholly owned direct subsidiaries and one new established subsidiary, two indirect subsidiaries of the group Company as follows:

#### National Foods Pakistan (UK) Limited

National Foods Pakistan (UK) Limited was incorporated in United Kingdom on 29 May 2013 as a private company under the UK Companies Act, 2006. The company is a wholly owned subsidiary of National Foods DMCC and will be principally engaged in the trading of food products, although currently it is not operational.

#### National Epicure Inc.

National Epicure Inc. ("NEI") was incorporated in Canada on 16 October 2013 under the Canada Business Corporations Act. NEI is a wholly owned subsidiary of National Foods DMCC. NEI is the parent company of A-1 Bags & Supplies Inc. as mentioned below.

#### A-1 Bags & Supplies Inc.

A 1 Bags & Supplies Inc. was incorporated under the Business Corporations Act of Ontario on March 14, 2001. National Epicure Inc. acquired 60% parent in A-1 Bags and Supplies Inc. in the year 2017 and is principally engaged in distribution and wholesale of food products, disposables, janitorial and sanitation products.

#### National Epicure USA Inc.

National Epicure USA Inc. was incorporated in USA on 1 December 2021 under the General Corporation Law of the State of Delaware, USA with an authorized share capital of 500 shares with a par value of \$0.0001 per share. Shares have not yet been issued by this entity and has not commenced its operations. The company is a subsidiary of National Foods DMCC.

#### National Foods (FZE).

National Foods (FZE) has been established in Sharjah, United Arab Emirates on 23 November 2023. The company is a wholly owned subsidiary of National Foods DMCC and will be principally engaged in the manufacturing of food products, although the entity has not commenced its operations.

1.4 During the current period, production has partially commenced at the Faisalabad plant. As a result, the Company has stopped manufacturing operations at SITE and Gujranwala plants. This strategic decision is consistent with the company's overall strategy.

#### 2. BASIS OF PREPARATION

#### 2.1 Statement of compliance

These consolidated condensed interim financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable in Pakistan for interim financial reporting comprise of:

- International Accounting Standard (IAS) 34, 'Interim Financial Reporting', issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017;
- Islamic Financial Accounting Standards (IFAS) issued by the Institute of Chartered Accountants of Pakistan as are notified under the Companies Act, 2017; and
- Provisions of and directives issued under the Companies Act, 2017.

Where provisions of and directives issued under the Companies Act, 2017 differ from the IFRS Standards or IFAS, the provisions of and directives issued under the Companies Act, 2017 have been followed.

These consolidated condensed interim financial statements do not include all the informations and disclosures required for annual consolidated financial statements and should be read in conjunction with the audited annual consolidated financial statements of the Group as at and for the year ended 30 June 2023.

#### 2.3 Basis of Consolidation

- 2.3.1 The condensed interim financial statements of the subsidiary company has been consolidated on line by line basis. The carrying value of investments held by the holding company is eliminated against the subsidiary's share capital and pre-acquisition reserve.
- **2.3.2** Non-controlling interest has been presented as a separate line item in these consolidated condensed interim financial statements. All material intercompany transactions/ balances have been eliminated.

#### 2.4 Functional and presentation currency

These consolidated condensed interim financial statements are presented in Pakistan Rupees which is Group's functional currency. All financial information presented in Pakistan Rupees has been rounded to the nearest thousand of rupees, unless stated otherwise.

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For the nine months period ended 31 March 2024

#### ACCOUNTING ESTIMATES. JUDGEMENTS AND FINANCIAL RISK MANAGEMENT

The preparation of these consolidated condensed interim financial statements in conformity with approved accounting standards, as applicable in Pakistan, requires management to make judgments, estimates and assumptions that affect the application of policies and the reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimating the uncertainty were the same as those that applied to the audited annual consolidated financial statements as at and for the year ended 30 June 2023.

The financial risk management objectives and policies adopted by the Group are consistent with those disclosed in the audited annual consolidated financial statements as at and for the year ended 30 June 2023.

#### MATERIAL ACCOUNTING POLICY INFORMATION

The accounting policies and the methods of computation adopted in the preparation of these consolidated condensed interim financial statements are the same as those applied in the preparation of the financial statements of the Group for the year ended 30 June 2023. However the company has adopted the following:

#### New standards and amendments adopted by the Group

The Group has adopted the certain amendments and improvements to approved accounting and reporting standards as applicable in Pakistan which became effective for the current period except for the adoption of the amendments as mentioned below. The said amendments did not have any material impact on these consolidated condensed interim financial statements.

The Group has adopted Disclosure of Accounting Policies (Amendments to IAS 1 and IFRS Practice Statement 2) from 1 January 2023. These amendments did not result in any changes to the accounting policies itself and did not impact the accounting policy information disclosed in the audited annual consolidated financial statements as at and for the year ended 30 June 2023.

The amendments require the disclosure of 'material', rather than 'significant', accounting policies. The amendments also provide guidance on the application of materiality for the disclosure of accounting policies, assisting entities to provide useful, entity-specific accounting policy information that users need to understand other information in the financial statements.

Management has reviewed the accounting policies and assessed that information given in Note 4 of significant accounting policies as disclosed in the audited annual consolidated financial statements as at and for the year ended 30 June 2023 are in line with the amendments. The amendments had no impact on these consolidated condensed interim financial statements.

5.	PROPERTY, PLANT AND EQUIPMENT	Note	2024 (Unaudited)	2023 (Audited)
			(Rupees	s in '000)
	Operating fixed assets	5.1	12,430,313	6,366,654
	Capital work-in-progress	5.2 & 5.4	1,078,929	4,834,734
	Right-of-use assets	5.5	5.690.775	3.066.328

Following are the additions and disposals of property, plant and equipment during the period:

Nine months ended 31 March 31 March 2024 2023 (Unaudited)

(Puppes in (000)

31 March

19,200,017

30 June

14,267,716

	(Rupees III 000)	
Additions/ transfer from CWIP		
Building on leasehold land	4,114,099	441,382
Plant and machinery	1,722,217	13,169
Computer equipment	136,558	187,971
Vehicles	94,147	43,360
Furniture and fittings	279,997	78,990
Office, laboratory and other equipments	604,967	807,082
	6,951,985	1,571,954

Additions to operating fixed assets include transfers of Rs. 4,073 million (31 March 2023: Rs. 224.4 million) from capital work in progress balance as at 30 June 2023.

> Nine months ended 31 March 31 March 2024 2023 (Unaudited)

> > (Rupees in '000)

Disposals - Net book value		
Furniture & Fixtures [cost Rs. 33.98 million (31 March 2023: Rs. Nil)]	5,354	
Plant & Machinery [cost Rs. 64.84 million (31 March 2023: Rs. 32.6 million)]	3,706	3,437
Office Equipment [cost Rs. 36.49 million (31 March 2023: Rs. Nil)]	1,311	_
Computer Equipment [cost Rs. 67.63 million (31 March 2023: Rs. 1.9 million)]	843	20
Laboratory Equipment [cost Rs. 4.66 million (31 March 2023: Rs. Nil)]	549	
Buildings [cost Rs. 0.46 million (31 March 2023: Rs. Nil)]	162	
Vehicles [cost Rs. 0.44 million (31 March 2023: Rs. 155.87 million)]	8	99,383

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For the nine months period ended 31 March 2024

- This includes civil works of Rs. 576 million (30 June 2023: Rs.3,961 million) and Plant & Machinery and Other Equipments of Rs. 503 million (30 June 2023: Rs. 873 million).
- During the period, Rs. 536 million borrowing cost has been capitalized in Capital Work in Progress. 5.3
- This includes borrowing costs amounting to Rs. 108 million (30 June 2023: Rs. 569 million).

#### Right-of-use Assets

#### 31 March 2024

	Properties	Equipments	Vehicles	Total
		(Rupees	in '000)	
Balance at 1 July 2023				
Cost	3,097,823	20,029	119,439	3,237,291
Accumulated depreciation	(1,223,957)	(17,683)	(33,919)	(1,275,559)
Net exchange difference	1,047,467	3,769	53,360	1,104,596
Net book value	2,921,333	6,115	138,880	3,066,328
Additions during the period	3,622,242	-	16,618	3,638,860
Charge for the period	701,881	2,946	40,628	745,455
Balance at 31 March 2024	7,245,456	9,061	196,126	7,450,643
Effect of movements in exchange rates	(1,666,196)	(6,123)	(87,549)	(1,759,869)
Net Book Value at 31 March 2024	5,579,260	2,938	108,577	5,690,775

#### 30 June 2023

	Properties	Equipments	Vehicles	Total
		(Rupees	s in '000)	
Balance at 1 July 2022				
Cost	2,219,562	17,700	149,467	2,386,729
Accumulated depreciation	(671,178)	(12,753)	(71,393)	(755,324)
Net exchange difference	324,842	1,777	17,575	344,194
Net book value	1,873,226	6,724	95,649	1,975,599
Additions	878,261	2,329	71,646	952,236
Derecognition during the year	-	-	(101,674)	(101,674)
	878,261	2,329	(30,028)	850,562
Charge for the year	(552,779)	(4,930)	(57,516)	(615,225)
Derecognition during the year	-	-	94,990	94,990
	(552,779)	(4,930)	37,474	(520,235)
Balance at 30 June 2023	2,198,708	4,123	103,095	2,305,926
Effect of movements in exchange rates	722,625	1,992	35,785	760,402
Net Book Value at 30 June 2023	2,921,333	6,115	138,880	3,066,328

#### **DEFERRED ASSETS**

During the period, the Group has received Rs. 44 million from the pension funds being the surplus amount based on the actuarial valuation report as of 30 June 2023.

7.	STOCK IN TRADE	Note	31 March 2024 (Unaudited)	30 June 2023 (Audited)
			(Rupees	s in '000)
	Raw materials Provision for obsolescence	7.1	3,654,285 (44,025) 3,610,260	3,923,355 (51,543) 3,871,812
	Packing materials Provision for obsolescence	7:1	1,052,938 (56,373) 996,565	1,362,662 (86,604) 1,276,058
	Work-in-process Provision for obsolescence	7:1	2,945,295 (112,741) 2,832,554	2,523,297 (48,873) 2,474,424
	Finished goods Provision for obsolescence	7:1	6,678,798 (258,471) 6,420,327	7,325,424 (142,521) 7,182,903
			13,859,706	14,805,197

During the year, the Company recorded reversal of provision for obsolescence of Rs. 22 million (30 June 2023: Rs. 110 million) and has written off stocks against provision amounting to Rs. 129 million (30 June 2023: Rs.239 million).

31 March

30 June

8.	8. SHORT-TERM INVESTMENTS - AT FAIR VALUE THROUGH PROFIT OR LOSS		2024 (Unaudited)	2023 (Audited)
			(Rupees in '000)	
	Investments in mutual funds		112,134	937,047
9.	LONG TERM FINANCE			
	Local currency Foreign currency	9.1	6,213,305 1,065,739 7,279,044	3,183,305 1,150,318 4,333,623
	Classified under current liability		(360,862)	(372,404)

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For the nine months period ended 31 March 2024

9.1 This represents original long term finance facilities of Rs. 6,600 million obtained from commercial banks. These finances carry markup ranging from 3 months Kibor + 0.1% to 3 months Kibor + 0.4%. The loans are secured by way of hypothecation of Company's present and future fixed assets. Loan tenures range from 3 years to 10 years. These loans are fully repayable in guarterly installments until October 2029.

10.	SHORT TERM BORROWINGS	Note	31 March 2024 (Unaudited)	30 June 2023 (Audited)
			(Rupees	s in '000)
	Conventional Running finance under mark up arrangements Demand operating loan Export re-finance	10.1 10.2	3,061,493 974,092 700,000	2,750,486 501,509 800,000
	Islamic Running finance under Musharakah	10.3	365,458 5,101,043	1,355,274 5,407,269

- 10.1 The facilities for running finance available from various commercial banks are for the purpose of meeting working capital requirements. The effective rates of mark-up on these finances range from 22.32 % to 22.36% (30 June 2023: 21.71% to 21.80%) per annum. The facilities are valid upto 30 September 2024.
- 10.2 The Company has short term running finance facility under Export Refinance Scheme of the State Bank of Pakistan from commercial banks. The effective rate of mark-up on this facility is policy rate minus 3% i.e.19% (30 June 2023: 17%) per annum. The facilities offer are valid upto 30 June 2024 and are generally renewable.
- 10.3 The Company has obtained facilities for short-term finance under Running Musharakah. The effective rate of profit is 22.32% to 22.36% (30 June 2023: 21.71% to 21.75%) per annum. The facilities offer are valid upto 31 January 2025.
- 10.4 The facilities available from various banks amount to Rs. 8.69 billion (30 June 2023: Rs.6.14 billion). The arrangements are secured by way of pari-passu charge against hypothecation of Company's current and future movable assets having aggregate charge amounting to Rs. 11.59 billion.

#### 11. CONTINGENCIES AND COMMITMENTS

- 11.1 There are cases against the Company which are outstanding as at 31 March 2024. The management is confident that the decision will be in favor of the Company.
- 11.2 The facilities for opening letters of credit amount to Rs. 4.2 billion (30 June 2023: Rs. 4.2 billion) and for letters of guarantee amount to Rs. 1,250 million (30 June 2023: Rs. 1,071 million) as at 31 March 2023 of which the amount remaining unutilized at period end were Rs 3.7 billion (30 June 2023: Rs. 3.5 billion) and Rs. 802 million (30 June 2023: Rs. 620 million) respectively. The guarantees have mainly been given to utility companies, Collector of Customs and an Oil marketing Company, etc.

- **11.3** Aggregate commitments for capital expenditure as at 31 March 2024 amount to Rs. 1.2 billion (30 June 2023: Rs. 2.4 billion).
- 11.4 Commitments in respect of ujrah payments for ijarah financing of motor vehicles bearing from First Habib Modarabah carries markup at three months KIBOR + 0.90% (30 June 2023: three months KIBOR + 0.90%) while Meezan Bank Limited facilities carries markup at three months KIBOR + 1.25% respectively (30 June 2023: three months KIBOR + 1.25%) per annum for rentals payable monthly. Total commitment as at 31 March 2024 amount to the following:

	31 March 2024 (Unaudited)	30 June 2023 (Audited)
	(Rupees	s in '000)
Not later than one year Later than one year but not later than five years	425,155 679,992 1,105,148	371,529 791,298 1,162,827
Later than one year but not later than five years		

Total sanctioned facilities from banks amount to Rs. 1,900 million, out of which Rs. 1,105 million has been utilized by the company.

12.	SAL	ES-	NET

Gross sales Local sales Export sales	
Sales tax	
Less: Discount rebates and allowances Sales return	

(Rupees in '000)

37,507,876
40,687,286
78,195,162

(6,856,008)
71,339,154

(6,414,610)
(854,872)

(7000)

29,463,601
26,431,836
55,895,437

(5,079,196)
50,816,241

Nine months ended

(Unaudited)

31 March

2023

(5,702,160)

45,114,081

31 March

2024

(7,269,482)

64,069,671

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For the nine months period ended 31 March 2024

**12.1** Revenue is disaggregated by primary geographical market.

Management reviews revenue and other financial results based on major product division. During the nine months period ended 31 March 2024, revenue of the Condiments division was Rs. 20,445 million (31 March 2023: Rs. 15,955 million), and Culinary division was Rs. 21,084 million (31 March 2023: Rs. 15,824 million). Revenue from A1 amounted to Rs. 36,666 million (31 March 2023: Rs. 24,313 million).

13. TAXATION - NET	Nine n	Nine months ended	
	31 March 2024	31 March 2023	
	(U	naudited)	
	(Rup	ees in '000)	
Current	1,249,745	464,126	
Deferred	(120,775)	34,726	
	1,128,970	498,852	

14.	EARNINGS PER SHARE	Nine mont 31 March 2024 (Unauc	31 March 2023
		(Rupees	n '000)
	Profit after taxation attributable to owners of the Parent Company	1,589,040	2,542,485
		(Number o	f shares)
		(In 'O	00)
	Weighted average number of ordinary shares		
	outstanding during the period	233,115	233,115
		(Rupe	ees)
	Earning per share - basic and diluted	6.82	10.91

#### 5. CASH GENERATED FROM OPERATIONS

	(Rupees	s in '000)
Profit before taxation  Adjustments for non-cash charges and other items	3,325,349	3,89
Depreciation	831,456	65
Amortisation	32,190	2
Depreciation - right of use asset	812,998	43
Gain on disposal of fixed assets	(8,685)	
Reversal of provision for slow moving stock	(3,870)	(12
Impairment on long term investment	-	
Income from short term investments at FVTPL	(20,732)	(1
Finance cost	1,623,311	69
Interest expense - right of use asset	205,649	8
Provision for doubtful debts	37,804	
Retirement benefits expense	9,553	
	3,519,674	1,68
	6,845,023	5,58
Working capital changes		
(Increase) in current assets		
Stores and spare parts	(48,222)	(,
Stock-in-trade	676,006	(2,25
Trade debts	103,802	1,15
Advances	(390,108)	(1,17
Deposits and prepayments	(47,653)	(10
Other receivables	76,572	(13
	370,397	(2,5
(Decrease) / Increase in current liabilities		
Trade and other payables	(1,547,092)	89
Contract Liability	(10,525)	1

Nine months ended

(Unaudited)

31 March

2023

3,899,220

659,219

27,946 431,558

17,082

14,216

(118,021)

691,529

80,634

1,683,986 5,583,206

228

(54,721)

(2,256,959)

1,152,357

(1,178,935)

(101,648)

(131,825) (2,571,731)

890,322

1,015,435

4,026,910

(1,557,617) 5,657,803 125,113

(120,405)

31 March

2024

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For the nine months period ended 31 March 2024

16. **CASH AND CASH EQUIVALENTS** 

Nine months ended 31 March 31 March 2024 2023 (Unaudited)

Cash and bank balances Running finance

(Rupees in '000) 2,770,163 1,777,729 (4,438,411) (3,426,951) (656,788) (2,660,682)

#### **RELATED PARTY DISCLOSURE**

Related parties comprise the Holding Company, subsidiaries (direct and indirect), key management personnel, staff retirement funds, directors, major shareholders and key management personnel.

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company. The Company considers its Chief Executive Officer, Chief Financial Officer, Company Secretary, Non-Executive Directors and Departmental Heads to be its key management personnel. Transactions with key management personnel are in accordance with their terms of employment / entitlement. Contribution charged for retirement benefit plan are in accordance with the terms of the service rules / trust deed and actuarial valuation as relevant. Other transactions are in accordance with the agreed terms.

17.1	Balance	outstanding:
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Receivable from the parent company Payable to parent company Payable to associated companies - net

31 March 2024 (Unaudited)	30 June 2023 (Audited)		
(Rupee:	(Rupees in '000)		
4,394	1,328		
4,821	-		
11,097	26,251		

Nine months ended 31 March 31 March (Unaudited)

		(Rupees in '000)	
17.2	Transactions during the period		
	Parent company:		
	Rental income	2,728	2,634
	Rental expense	3,761	4,179
	Reimbursement of expenses from Parent Company	7,681	8,188
	Reimbursement of expenses to Parent Company	720	-
	Dividend paid	317,246	394,934
	Associated companies / Undertakings		
	Annual Subscription	2,500	2,530
	Purchases	163,925	204,969
	Dividend paid	93,677	-
	Directors and their family members:		
	Dividend paid	366,857	409,607
	Staff retirement funds		
	Expense charged for defined contribution plan	83,773	70,905
	Payment to defined contribution plan	83,773	75,908
	Charge during the period to the defined benefit plan	7,896	-
	Payment during the period to the defined benefit plan	7,896	-
	Key management personnel:		
	Salaries and other short-term employee benefits	888,245	640,919
	Reimbursement of expenses	33,921	18,898
	Directors' Fee	12,298	3,650
	Retainers Fee	7,120	-
	Contribution to the Provident Fund	14,705	20,185

#### **GENERAL**

This consolidated condensed interim financial statement has been authorised for issue on 29 April 2024 by the Board of Directors of the Holding Company.

**Chief Executive Officer** 

Chief Financial Officer

Director

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