TRANSCENDING LIMITS



AGHEVEMENT UNLOGIED

Shield Third Quarter Report 2024



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COMPANY INFORMATION

Board of Directors

Mr. Ebrahim Qassim

Mr. Mohammad Haroon Qassim

Mr. Vali Muhammad A. Habib

Mr. Muhammad Rafique Umer Afinwala

Mr. Abdul Ghaffar Umer Kapadia

Mrs. Saadia Naveed

Mr. Mohammad Salman Qassim

Chief Executive

Director

Director

Director

Director

Director

Director

Audit Committee

Mr. Muhammad Rafique Umer Afinwala Chairman
Mr. Vali Muhammad A. Habib Member
Mr. Abdul Ghaffar Umer Kapadia Member

Human Resource & Remuneration Committee

Mr. Abdul Ghaffar Umer Kapadia Chairman
Mr. Mohammad Haroon Qassim Member
Mr. Vali Muhammad A. Habib Member

Risk Management Committee

Mr. Mohammad Haroon Qassim Chairman
Mr. Vali Muhammad A. Habib Member
Mr. Muhammad Rafique Umer Afinwala Member

Chief Financial Officer

Mr. Yasir Yousuf Chhabra

Company Secretary

Mr. Hafiz Muhammad Hasan

Head of Internal Audit

Mr. Tariq Shahzad

Legal Advisors

Mr. Shafqat Zaman

External Auditors

BDO Ebrahim & Co. Chartered Accountants

Internal Auditors

Yousuf Adil

Chartered Accountants

Bankers

Meezan Bank Limited
Bank Al-Habib Limited - Islamic Banking
Habib Metropolitan Bank Limited - Islamic Banking
Habib Metropolitan Bank Limited
Bank Alfalah Limited - Islamic Banking

Registrar & Share Registration Office

CDC Share Registrar Services Limited CDC House, 99-B, S.M.C.H.S, Main Shahrah-e-Faisal, Karachi

Registered Office

Office 1007, Business Avenue, Block 6, P.E.C.H.S., Shahrah-e-Faisal, Karachi

Factory

Plot No. 368/4 & 5 Landhi Industrial Area Baldia Road Karachi

Email & URL

mail@shield.com.pk www.shield.com.pk



Directors' Review

On behalf of the Board of Directors, we present the un-audited condensed interim financial statements for the period ended March 31, 2024.

Financial summary

Operating Regults	July 23 - March 24	July 22 – March 23	Increase /
Operating Results	(Rupees)	(Rupees)	(Decrease)
Net Sales	3,248,034,274	3,185,114,345	1.98%
Gross Profit	835,107,979	815,719,561	2.38%
Gross Profit %	25.71%	25.61%	10 bps
Selling and Distribution Expenses	712,471,936	468,006,232	52.24%
Administrative Expenses	48,217,112	45,696,585	5.52%
Finance Costs	239,957,277	136,889,550	75.29%
(Loss) / Profit Before Tax	(149,527,906)	154,413,968	(196.84%)
(Loss) / Profit After Tax	(164,433,823)	103,536,299	(258.82%)
(Loss) / Earnings per Share	(42.16)	26.55	(258.82%)

Net sales of the Company increased by around 2% while gross profit increased by 2.38% on an absolute basis compared to the same period last year. Selling and distribution expenses increased by Rs. 244.46 million, mainly due to increase in freight cost, ATL marketing campaign and employee remunerations expense of the Company. Finance cost increased significantly due to increased utilization of borrowing facilities and higher policy rates. Due to the mentioned reasons, the Company incurred a loss after tax of Rs. 164.43 million in the three quarters ended March 31, 2024. On a quarterly basis, this quarter turned out to be of an unprecedented and immense challenge for the Company with a loss of Rs. 154.3 million mainly due to lower sales leading to reduced production which resulted in reduction in gross margins. Additionally, prices for some of the products were also adjusted to remain competitive in the market. Finance cost is still on a very high side due to the prevailing high policy rates making it very difficult for the businesses to sustain and develop growth strategies. Sponsors continued their support and commitment towards the Company and contributed interest free loan of Rs. 250 million.

During the period, inflationary pressures led to a decrease in consumers' purchasing power, resulting in a shift in consumer buying patterns, whereby customers are resorting to the less expensive products. Reduction in policy rate is pivotal for the business growth. Economic uncertainty is still prevailing. Despite these challenges, the Company is committed to the sustainability of its business.

The Board of Directors would like to express their gratitude to all customers, financial institutions, staff members, suppliers and shareholders who have been associated with the Company for their continued support and cooperation.

On behalf of the Board

Mohammad Haroon Qassim Chief Executive Muhammad Rafique Umer Afinwala Director

Karachi: April 29, 2024

ڑ اسر بیکٹرز کا جائزہ ہم بورڈ آف ڈائر کیٹرز کی جانب سے ۱۳ مارچ ۲۰۲۰ کوئم ہونے والی مدت کے لیے غیر آ ڈٹ شدہ خضرعبوری مالیاتی گوشوارے پیش کررہے ہیں۔ مسر مائے کا خلاصہ

اضافہ/(کی)	جولانی ۲۰۲۳ ــارچ ۲۰۲۳ (روپے)	جولا کی ۲۰۲۳_مارچ <u>۲۰۲۳</u> (روپ)	عملداری نتائج
1.98%	3,185,114,345	3,248,034,274	خالص سيز
2.38%	815,719,561	835,107,979	مجموعي منافع
10 bps	25.61%	25.71%	مجموعى فيصدى منافع
52.24%	468,006,232	712,471,936	فروخت اورتقتيم كارى كےاخراجات
5.52%	45,696,585	48,217,112	انتظامی اخراجات
75.29%	136,889,550	239,957,277	مالياتى لاگت
(196.84%)	154,413,968	(149,527,906)	قبل ازنیکس (نقصان)/منافع
(258.82%)	103,536,299	(164,433,823)	بعداز نیکس (نقصان)/منافع
(258.82%)	26.55	(42.16)	فی شیئر (نقصان)/ آمدنی

کمپنی کی خالص سیلز میں تقریباً 23 اضافہ ہوا جبہ مجموعی منافع میں گزشتہ سال کی اس مدت کے مقابلے میں مطلق بنیادوں پر 23.8% کا اضافہ ہوا۔ فروخت اور تقسیم کے اخراجات میں۔ 244.46 ملین روپے کا اضافہ ہوا جس کی بنیادی وجہ محصول ترسل کی لاگت میں اضافہ اے ٹی ایل مارکیٹنگ مہم اور کمپنی کے ملاز مین کے معاوضوں کے اخراجات ہیں۔ مالیاتی لاگت میں نمایاں اضافہ کی بنیادی وجہ قرضوں کا زیادہ استعمال اور مالیاتی لاگت کی شرح میں اضافہ ہے۔ فہ کورہ وجو ہات کی بناء پر اسمارچ میں ہیں ہی ہونے والی تین سہا ہیوں میں کمپنی کو 164.43 ملین روپے کا بعداز ٹیکس نقصان ہوا۔ سہائی بنیاد پر بیسہائی کمپنی کے لئے ایک بے مثالی اور بہت ہڑا چیلنج ثابت ہوئی جس میں 154.5 ملین روپے کا نقصان ہوا جس کی بنیادی وجہ کم سیز اور اس کی وجہ سے پیداوار میں کی واقع ہوئی جس کی واقع ہوئی۔ مزید برآں، مارکیٹ میں مسابقتی رہنے کے لیے کچھ مصنوعات کی قیمتوں کو بھی ایڈ جسٹ کیا گیا۔ موجودہ بلند پالیسی کی شرحوں کی وجہ سے مالیاتی لاگت اب بھی بہت زیادہ ہے جس کی وجہ سے کاروبار کو برقر اررکھنا اور رقی کی حکمتِ عملی تیار کرنا بہت شکل ہے۔ اسپانسرز نے کمپنی کے لیے اپنی حمایت اور سکی کی دورے کا بلاسود قرض دیا۔

اس عرصے کے دوران ،افراطِ زرکا دیاؤ صارفین کی قوت خرید میں کی کا باعث بنا، جس کے نتیجے میں صارفین کی خریداری کے انداز میں تبدیلی آئی ، جس کے نتیجے میں صارفین کی مہنگی مصنوعات کی طرف مائل ہور ہے ہیں۔ پالیسی رہٹ میں کمی کاروبار کی ترقی کے لیے اہم ہیں۔معاشی غیر تینی صورتِ حال اب بھی برقر ارہے۔ان چیلنجوں کے باوجود ، کمپنی اپنے کاروبار کی پائیداری کے لیے معزم ہے۔

بورڈ آف ڈائر کیٹرزان تمام صارفین، مالیاتی اداروں، عملے کے اراکین، سپلائرزاورشیئر ہولڈرز کاشکرییا داکرناچا ہیں گے جو کمپنی کے ساتھ مسلسل تعاون اور تائید کے لیے منسلک ہیں۔

بورڈ آف ڈائر کیٹرز کی طرف سے

محمدر فیق عمرا فینوالا دُائر یکٹر سسسلاللا محمد بارون قاسم چیف ایگزیکٹو

کراچی: ۲۰۲۹ پریل <u>۲۰۲۴</u>



Condensed Interim Statement of Financial Position

As at March 31, 2024

7.3 at Maron 51, 2024		March 31, 2024 (Unaudited)	June 30, 2023 (Audited)
	Note	(Rup	oees)
ASSETS			
NON - CURRENT ASSETS		4 440 450 050	4 077 007 000
Property, plant and equipment	6	1,449,150,858	1,375,007,609
Intangible asset		65,133	120,158
Investment property		111,740,783	113,026,519
Long term deposits		1,145,986	1,145,986
OURDENT AGGETG		1,562,102,760	1,489,300,272
CURRENT ASSETS		05 504 004	50,000,000
Stores and spares	-	65,501,394	58,068,209
Stock-in-trade	7	916,789,885	961,081,359
Trade debts	8	86,673,770	257,017,305
Loans and advances		6,211,038	20,701,733
Investment in equity accounted associate	•	-	994,743
Trade deposits, prepayments and other receivable	9	3,235,311	10,061,161
Taxation - net	40	153,375,352	125,117,301
Cash and bank balances	10	4,716,955	4,495,616
TOTAL 400FT0		1,236,503,705	1,437,537,427
TOTAL ASSETS		2,798,606,465	2,926,837,699
EQUITY AND LIABILITIES SHARE CAPITAL AND RESERVES Authorized share capital			
15,000,000 (June 30, 2023 : 15,000,000) ordinary shares of Rs. 10/- each		150,000,000	150,000,000
Issued, subscribed and paid-up capital 3,900,000 (June 30, 2023: 3,900,000) ordinary shares of Rs. 10/- each		39,000,000	39,000,000
Loan from Chief Executive and Director		305,000,000	55,000,000
Capital reserve		10,000,000	10,000,000
Revenue reserves		480,490,065	644,923,888
Nevertue reserves		834,490,065	748,923,888
NON - CURRENT LIABILITIES			
Deferred taxation		45,764,244	71,445,185
Long term financing - secured	11	433,860,104	476,114,223
Security deposit		5,400,000	5,400,000
Deferred government grant	12	34,015,593	40,404,955
CURRENT LIABILITIES		519,039,941	593,364,363
Trade and other payable	13	612,621,970	520,859,818
Accrued Profit	15	57,412,427	59,867,361
Current portion of long term financing - secured	11	140,981,561	110,909,907
Current portion of deferred government grant	12	8,574,602	8,396,884
Short term borrowings - secured	14	624,603,858	883,628,958
Unpaid dividend		288,915	293,394
Unclaimed dividend		593,126	593,126
		1,445,076,459	1,584,549,448
TOTAL EQUITY AND LIABILITIES		2,798,606,465	2,926,837,699
CONTINUED AND COMMITMENTS	40		

The annexed notes from 1 to 28 form an integral part of these condensed interim financial statements.

Mohammad Haroon Qassim Chief Executive

CONTINGENCIES AND COMMITMENTS

Muhammad Rafique Umer Afinwala Director Yasir Yousuf Chhabra Chief Financial officer

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Condensed Interim Statement of Profit or Loss (Unaudited)

For the Period Ended March 31, 2024

		Nine months	Nine months period ended		period ended
		March 31, 2024	March 31, 2023	March 31, 2024	March 31, 2023
	Note	(Ru	ıpees)	(Ru	pees)
Sales - net	17	3,248,034,274	3,185,114,345	955,767,978	1,089,869,031
Cost of sales		(2,412,926,295)	(2,369,394,784)	(779,294,926)	(759,820,139)
Gross profit		835,107,979	815,719,561	176,473,052	330,048,892
Selling and distribution expenses		(712,471,936)	(468,006,232)	(269,400,233)	(155,009,722)
Administrative and general expenses		(48,217,112)	(45,696,585)	(16,240,408)	(16,573,648)
Provision for expected credit losses		(809,240)	(427,272)	(712,826)	(814,484)
Other operating expenses		(7,898,209)	(38,654,172)	2,037,287	(26,218,285)
		(769,396,497)	(552,784,261)	(284,316,180)	(198,616,139)
		65,711,482	262,935,300	(107,843,128)	131,432,753
Other operating income		24,717,889	28,855,836	7,822,181	7,938,516
Operating profit / (loss) before finance costs		90,429,371	291,791,136	(100,020,947)	139,371,269
Share of loss on investment in associate		-	(487,618)	-	(156,786)
Finance costs	18	(239,957,277)	(136,889,550)	(75,340,250)	(52,511,268)
(Loss) / Profit before taxation		(149,527,906)	154,413,968	(175,361,197)	86,703,215
Taxation		(14,905,917)	(50,877,669)	21,061,367	(18,912,615)
(Loss) / Profit for the period		(164,433,823)	103,536,299	(154,299,830)	67,790,600
(Loss) / Earnings per share - basic and diluted	19	(42.16)	26.55	(39.56)	17.38

The annexed notes from 1 to 28 form an integral part of these condensed interim financial statements.

Mohammad Haroon Qassim Chief Executive Muhammad Rafique Umer Afinwala Director



Condensed Interim Statement of Comprehensive Income (Unaudited)

For the Period Ended March 31, 2024

	Nine months period ended		Three months	period ended
	March 31, March 31, 2024 2023 (Rupees)		March 31, 2024	March 31, 2023
			(Rup	oees)
(Loss) / Profit for the period	(164,433,823)	103,536,299	(154,299,830)	67,790,600
Other comprehensive income	-	-	-	-
Total comprehensive (loss) / income for the perid	(164,433,823)	103,536,299	(154,299,830)	67,790,600

The annexed notes from 1 to 28 form an integral part of these condensed interim financial statements.

Mohammad Haroon Qassim Chief Executive Muhammad Rafique Umer Afinwala Director

Condensed Interim Statement of Cash Flows (Unaudited)

For the Period Ended March 31, 2024

		Nine months	period ended
		March 31, 2024	March 31, 2023
	Note	(Ru	pees)
Cash flows from operating activities			
Cash generated from operations	20	500,480,557	477,384,980
Finance costs - net		(242,412,211)	(136,857,267)
Income tax - net		(68,844,909)	(81,406,129)
Net cash flows from operating activities		189,223,437	259,121,584
Cash flows from investing activities			
Fixed capital expenditure including work in progress		(163,351,873)	(171,478,122)
Addition in intangible assets		-	(90,399)
Liquidation proceeds from investment in equity accounted associate		994,743	-
Sales proceeds from disposal of property, plant and equipment		778,720	94,573
Net cash used in investing activities		(161,578,410)	(171,473,948)
Cash flows from financing activities			
Long term financing diminishing musharakah - net		(18,394,109)	(66,737,614)
Loan from Chief Executive and Director		250,000,000	-
Short term murabaha and istisna finance - net		(113,943,325)	(32,782,813)
Dividend paid		(4,479)	(26,325)
Net cash flows from / (used in) financing activities		117,658,087	(99,546,752)
Net increase / (decrease) in cash and cash equivalents		145,303,114	(11,899,116)
Cash and cash equivalents at the beginning of the period		(306,035,190)	(237,351,184)
Effect of movements in exchange rates on cash held		-	495,042
Cash and cash equivalents at the end of the period	21	(160,732,076)	(248,755,258)

The annexed notes from 1 to 28 form an integral part of these condensed interim financial statements.

Mohammad Haroon Qassim
Chief Executive

Muhammad Rafique Umer Afinwala Director



Condensed Interim Statement of Changes in Equity (Unaudited)

For the Period Ended March 31, 2024

			Reserve				Reserve				
	Issued, subscribed	Loan from Chief	Capital reserve	ve Revenue reserves							
	and paid-up capital	Executive and Director	Share Premium	General	Unappropriated profit	Sub total	Total				
				(Rupees)							
Balance as at July 1, 2022 (Audited)	39,000,000	55,000,000	10,000,000	55,000,000	444,959,733	509,959,733	603,959,733				
Profit for the period Other comprehensive income for the period	-	-	- -	- -	103,536,299	103,536,299	103,536,299				
	-	-	-	-	103,536,299	103,536,299	103,536,299				
Balance as at March 31, 2023 (Un-audited)	39,000,000	55,000,000	10,000,000	55,000,000	548,496,032	613,496,032	707,496,032				
Balance as at July 1, 2023 (Audited)	39,000,000	55,000,000	10,000,000	55,000,000	589,923,888	654,923,888	748,923,888				
Loss for the period	-	-	-	-	(164,433,823)	(164,433,823)	(164,433,823)				
Other comprehensive income for the period	-	-	-	-	-	-	-				
	-	-	-	-	(164,433,823)	(164,433,823)	(164,433,823)				
Transactions with owners Loan received during the period	-	250,000,000	-	-	-	-	250,000,000				
Balance as at March 31, 2024 (Un-audited)	39,000,000	305,000,000	10,000,000	55,000,000	425,490,065	490,490,065	834,490,065				

The annexed notes from 1 to 28 form an integral part of these condensed interim financial statements.

Mohammad Haroon Qassim

Chief Executive

Muhammad Rafique Umer Afinwala Director

Notes to the Condensed Interim Financial Statements

For the Period Ended March 31, 2024

1 STATUS AND NATURE OF BUSINESS

Shield Corporation Limited (the Company) was incorporated on January 10, 1975 as a public limited company in Pakistan under the Companies Act, 1913 (now Companies Act, 2017) and is quoted on Pakistan Stock Exchange Limited. The Company started its commercial production on November 26, 1975 and is mainly engaged in the manufacturing, trading and sales of oral care, baby care and hygiene products.

2 GEOGRAPHICAL LOCATION AND ADDRESSES OF BUSINESS UNITS

The registered office of the Company is situated at office No. 1007, 10th Floor, Business Avenue, Block 6, P.E.C.H.S., Shahrah-e-Faisal, Karachi. The manufacturing facility of the Company is located at Landhi Industrial Area, Karachi.

3 BASIS OF PREPARATION

3.1 Statement of compliance

These condensed interim financial statements of the Company for the nine months ended March 31, 2024 have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable in Pakistan for interim financial reporting comprise of:

- International Accounting Standard (IAS) 34, Interim Financial Reporting, issued by the International Accounting Standard Board (IASB) as notified under the Companies Act, 2017 ('the Act');
- Islamic Financial Accounting Standards (IFAS) issued by the Institute of Chartered Accountants of Pakistan as notified under the Act; and
- Provisions of and directives issued under the Act.

Where the provisions of and directives issued under the Act differ from the requirements of IAS 34, the provisions of and directives issued under Act have been followed.

- 3.1.1 These condensed interim financial statements do not include all the information and disclosures required in an annual audited financial statements and should be read in conjunction with the annual audited financial statements of the Company for the year ended June 30, 2023. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Company's financial position and performance since the last annual financial statements.
- 3.1.2 The comparative statement of financial position presented in these condensed interim financial statements as at June 30, 2023 have been extracted from the annual audited financial statements of the Company for the year ended June 30, 2023, whereas the comparative condensed interim statement of profit or loss and other comprehensive income, condensed interim statement of cash flows and condensed interim statement of changes in equity together with the notes thereto for the nine months period ended March 31, 2023 have been extracted from the condensed interim financial information of the company for the nine months period ended.

4 MATERIAL ACCOUNTING POLICY INFORMATION

The accounting policies adopted and methods of computation followed in the preparation of these condensed interim financial statements are same as those for the preceding annual financial statements for the year ended June 30, 2023.



4.1 Initial application of standards, amendments or an interpretation to existing standards

a) Standards, amendments and interpretations to accounting standards that are effective in the current period

Certain standards, amendments and interpretations to approved accounting standards are effective for accounting periods beginning on July 01, 2023, but are considered not to be relevant or to have any significant effect on the Company's operations (although they may affect the accounting for future transactions and events) and are, therefore, not detailed in these condensed interim financial statements.

The Company adopted the narrow-scope amendments to the International Accounting Standard (IAS) 1, Presentation of Financial Statements which have been effective for annual reporting periods beginning on or after 1 January 2023. Although the amendments did not result in any changes to accounting policy themselves, they will impact the accounting policy information disclosed in the annual financial statements.

The amendments aim to make accounting policy disclosures more informative by replacing the requirement to disclose 'significant accounting policies' with 'material accounting policy information'. The amendments also provide guidance under what circumstance, the accounting policy information is likely to be considered material and therefore requiring disclosure.

These amendments had no effect on the interim condensed financial statements of the Company as they relate to disclosures of accounting policies in the annual financial statements rather than interim financial statements. The amendments are expected to be applicable for the accounting policy disclosures in the annual financial statements of the Company.

b) Standards, amendments and interpretations to existing standards that are not yet effective and have not been early adopted by the Company

There are certain standards, amendments to the accounting standards and interpretations that are mandatory for the Company's accounting periods beginning on or after January 1, 2024, but are considered not to be relevant or to have any significant effect on the Company's operations and are, therefore, not detailed in these condensed interim financial statements.

5 ESTIMATES AND JUDGEMENTS

The preparation of condensed interim financial statements requires management to make certain judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. The significant judgments made by management in applying the Company's accounting policies and key sources of estimation of uncertainty are the same as those that were applied to the financial statements for the year ended June 30, 2023.

		March 31, 2024	June 30, 2023
		(Unaudited)	(Audited)
PROPERTY, PLANT AND EQUIPMENT	Note	(Rup	ees)
Operating fixed assets	6.1	1,412,304,442	1,306,264,286
Capital work in progress	6.2	36,846,416	68,743,323
		1,449,150,858	1,375,007,609
		March 31,	June 30,
		2024	2023
		(Unaudited)	(Audited)
Operating fixed assets	Note	(Rup	ees)
Opening net book value		1 306 264 286	675,592,687
	611		732,833,694
, tadaterie , tanterer aaring tie perioa , year at eest	0.1.1	1,501,513,066	1,408,426,381
Disposals during the period / year at net book value	6.1.1	(1,104,583)	(1,322,999)
Depreciation charge for the period / year		(88,104,041)	(100,839,096)
		(89,208,624)	(102,162,095)
Closing net book value		1,412,304,442	1,306,264,286
	Operating fixed assets Capital work in progress Operating fixed assets Opening net book value Additions / transfers during the period / year at cost Disposals during the period / year at net book value Depreciation charge for the period / year	Operating fixed assets 6.1 Capital work in progress 6.2 Operating fixed assets Note Opening net book value Additions / transfers during the period / year at cost 6.1.1 Disposals during the period / year at net book value Depreciation charge for the period / year	PROPERTY, PLANT AND EQUIPMENT Note

6.1.1 Following are the cost of operating fixed assets added and disposed off during the period / year ended:

		20	h 31, 24 idited)	20	e 30, 123 (itted)
		Additions (at cost)	Disposals (at net book value)	Additions (at cost)	book value)
			(Kup	ees)	
	Building Plant and machinery Office equipments	54,039,903 138,405,312 1,752,540	- 1,077,817 26,766	493,190,351 216,979,695 4,927,595	- 1,230,464 87,706
	Furniture and fittings	-	-	12,581,694	-
	Computers	1,051,025	-	2,131,350	4,829
	Motor vehicles	195,248,780	1,104,583	3,023,009 732,833,694	1,322,999
			Note	March 31, 2024 (Unaudited) (Rup	June 30, 2023 (Audited) ees)
6.2	Capital work in progress				
	Capital work in progress		6.2.1	36,846,416	68,743,323
6.2.1	Movement of carrying amount is as follows:				
	Opening balance Additions during the period / year at cost			68,743,323 153,854,355 222,597,678	578,147,397 198,374,721 776,522,118
	Transfer to operating fixed assets during the period /	year	6.2.2	(185,751,262) 36,846,416	<u>(707,778,795)</u> 68,743,323
	Closing balance		0.2.2	30,040,410	00,743,323

6.2.2 This includes borrowing cost capitalised during the period amounting to Rs. NIL (June 30, 2023: Rs. 26.397 million). The profit rate used to determine the amount of borrowing cost ranged between NIL (June 30, 2023: 11.78% to 16.92% per annum).

			March 31, 2024 (Unaudited)	June 30, 2023 (Audited)
7	STOCK-IN-TRADE	Note	(Rup	oees)
	Manufacturing: Raw and packing materials			
	in hand		609,104,040	502,636,612
	in transit		35,373,858	174,193,760
			644,477,898	676,830,372
	Work-in-process		85,782,043	65,207,179
	Finished goods	7.1	172,123,919	199,122,674
	Trading:			
	in hand	7.1	14,406,025	10,416,736
	in transit		-	9,504,398
			916,789,885	961,081,359

^{7.1} This includes finished goods with cost of Rs. 141.735 million (June 30, 2023: Rs. 78.689 million) which are being carried at their net realizable value of Rs. 128.477 million (June 30, 2023: Rs. 66.947 million).



8	TRADE DEBTS	Note	March 31, 2024 (Unaudited) (Rupe	June 30, 2023 (Audited) es)
	(Unsecured - considered good) Due from associated undertakings Others	8.1	10,081 86,663,689	196,524,415 60,492,890
	(Unsecured - considered doubtful)		86,673,770	257,017,305
	Considered doubtful Allowance for expected credit losses	8.2	7,649,873 (7,649,873)	6,840,633 (6,840,633)
8.1	Due from associated undertakings		86,673,770	257,017,305
	Premier Sales (Private) Limited Memon Medical Institute		- 10,081 10,081	196,501,335 23,080 196,524,415
8.2	Allowance for expected credit losses			
	Opening balance Provision for expected credit losses Closing balance		6,840,633 809,240 7,649,873	3,047,304 3,793,329 6,840,633
9	TRADE DEPOSITS, PREPAYMENTS AND OTHER RECEIVABLES			
	LC and LG margin Security deposits Prepayments Sales tax receivable	9.1	103,996 3,131,315 - 3,235,311	7,783,600 1,023,996 207,985 1,045,580 10,061,161
9.1	This represents short term deposit in the normal course of business and does not ca	arry any	interest and mark-up	
10	CASH AND BANK BALANCES	Note	March 31, 2024 (Unaudited) (Rupe	June 30, 2023 (Audited) es)
	Cash in hand Local currency		151,806	137,459
	Foreign currency		857,085 1,008,891	885,949 1,023,408
	Cash at bank Current account	10.1	3,708,064 4,716,955	3,472,208 4,495,616
			4,7 10,800	4,430,010

10.1 This includes balances amounting to Rs. 3.346 million (June 30, 2023: Rs. 2.531 million) with Shariah compliant banks.

					March 31, 2024	June 30, 2023
LONG TERM FINANCIN	G - SECURE	D			(Unaudited)	(Audited)
Shariah Arrangements	Installment payable	Repayment period	Profit rate	Note	(R	upees)
Bank Al-Habib Limited -			0.75% above			
Islamic banking Bank Al-Habib Limited -	Quarterly	2019-25	6 months KIBOR 1% above	11.1 & 11.2	14,474,529	21,711,794
Islamic banking Bank Al-Habib Limited -	Quarterly	2019-25	6 months KIBOR 1% above	11.1 & 11.2	25,519,459	38,279,188
Islamic banking Bank Al-Habib Limited -	Quarterly	2022-27	6 months KIBOR 1% above	11.2	6,355,800	7,944,750
Islamic banking Bank Al-Habib Limited -	Quarterly	2022-27	6 months KIBOR 1% above	11.2	3,391,768	4,239,711
Islamic banking Bank Al-Habib Limited -	Quarterly	2023-28	6 months KIBOR 1% above	11.2	5,397,783	5,715,300
Islamic banking Bank Al-Habib Limited -	Quarterly	2024-28	6 months KIBOR 1% above	11.2	43,175,250	-
Islamic banking	Quarterly	2024-28	6 months KIBOR 1% above	11.2	16,626,672	-
Meezan Bank Limited	Quarterly	2019-25	3 months KIBOR 1% above	11.1 & 11.3	1,769,394	3,096,438
Meezan Bank Limited	Quarterly	2019-25	3 months KIBOR 1% above	11.1 & 11.3	5,459,444	8,189,165
Meezan Bank Limited	Quarterly	2019-25	3 months KIBOR 1% above	11.1 & 11.3	1,912,589	2,732,267
Meezan Bank Limited	Quarterly	2019-25	3 months KIBOR 1.2% above	11.1 & 11.3	1,742,512	2,489,299
Meezan Bank Limited	Quarterly	2019-25	3 months KIBOR 1% above	11.1 & 11.4	25,585,497	40,936,800
Meezan Bank Limited	Quarterly	2020-23	3 months KIBOR	11.3	-	415,240
Meezan Bank Limited	Quarterly	2020-23	1% above 3 months KIBOR	11.3	-	660,570
Meezan Bank Limited	Quarterly	2020-23	1% above 3 months KIBOR 1% above	11.3	-	235,328
Meezan Bank Limited	Quarterly	2020-23	3 months KIBOR	11.3	-	341,774
Bank Al falah Limited	Quarterly	2023-32	4% above SBP Rate	11.5	5,511,963	5,578,325
Bank Al falah Limited	Quarterly	2023-31	4% above SBP Rate	11.5	2,620,126	2,763,213
Bank Al falah Limited	Quarterly	2024-32	4% above SBP Rate	11.5	13,331,600	12,855,378
Bank Al falah Limited Bank Al-Habib Limited -	Quarterly	2024-32	4% above SBP Rate 1% above	11.5	115,523,934	110,001,245
Islamic banking	Quarterly	2023-30	6 months KIBOR	11.6	286,443,345 574,841,665	318,838,345 587,024,130
Less: Current portion s	shown undo	r current liabi	litine		074,041,000	307,024,130
Shariah Arrangements	silowii uliue	Current nabi	iities			
Bank Al-Habib Limited - I	slamic banki	ng		11.2 & 11.6	(95,323,566)	(80,052,226)
Meezan Bank Limited		<u> </u>		11.3 & 11.4	(27,966,047)	(29,618,962)
Bank Al falah Limited				11.5	(17,691,948)	(1,238,719)
					(140,981,561) 433,860,104.00	(110,909,907) 476,114,223



- 11.1 As per State Bank of Pakistan (SBP) circular letter number 13 of 2020 relief package, all of the principal payments under diminishing musharakah arrangements were deferred by one year. Consequently, the term for all of arrangements was increased till 2022.
- 11.2 This facility has been obtained from Bank Al-Habib Limited -Islamic banking under this diminishing musharakah aggregating to Rs. 389.667 million out of which Rs. 207.069 million (June 30, 2023: Rs. 147.267 million) utilized as at the reporting date. The term of the loan was 5 years from the date of disbursement, repayable in 20 equal quarterly installments. During the period, the Company had made repayment of Rs. 22.751 million (June 30, 2023: Rs. 40.382 million). The facility is secured by first exclusive charge of particular machinery of the Company and personal guarantee of chairman of the Board of Directors. The facility carries profit rates ranging from 17.44% to 24.16% (June 30, 2023: 11.74% to 21.06%) per annum.
- 11.3 This facility has been obtained from Meezan Bank Limited under this diminishing musharakah aggregating to Rs. 95 million out of which Rs. 35.614 million (June 30, 2023: Rs. 53.796 million) utilized as at the reporting date. The term of the loan was 2 to 5 years from the date of disbursement, repayable in 8 to 20 equal quarterly installments. During the period, the Company had made repayment of Rs. 7.276 million (June 30, 2023: Rs. 14.109 million). The facility is secured by a first exclusive charge over particular machinery of the Company. The facility carries profit rates of 20.00% (June 30, 2023: 13.01% to 20.00%) per annum.
- 11.4 This facility has been obtained from Meezan Bank Limited under this diminishing musharakah aggregating to Rs. 125 million out of which Rs. 102.342 million (June 30, 2023: Rs. 102.342 million) utilized as at the reporting date. The term of the loan was 5 years from the date of disbursement, repayable in 20 equal quarterly installments started from August 2019. During the period, the Company had made repayment of Rs. 15.351 million (June 30, 2023: Rs. 15.351 million). The facility is secured by a first exclusive charge of Baby Care machine and personal guarantee of Chairman of the Board of Directors and Chief Executive Officer. The facility carries profit rates of 20.00% (June 30, 2023: 15.85% to 19.09%) per annum.
- 11.5 This facility has been obtained under the Temporary Economic Refinance Facility (TERF) from Bank Al Falah Limited under diminishing musharakah aggregating to Rs. 180 million out of which Rs. 180 million (June 30, 2023: Rs. 180 million) utilized as at the reporting date. The term of the loan was 10 years including 2 years grace period from the date of disbursement, repayable in 32 equal quarterly installments. During the period, the Company had made repayment of Rs. 0.422 million (June 30, 2023: Rs. Nil). The SBP-ITERF Scheme is secured by first exclusive charge over specific plant & machinery imported through BAFL with 25% margin for Rs. 60 million secured by first pari passu charge over existing and future plant and machinery of the company and cross corporate guarantee of related party PharmEvo (Pvt) Ltd for Rs. 60 million, and personal guarantee of Chairman of the Board of Directors for Rs. 225 million.
- This facility has been obtained from Bank Al Habib Limited Islamic banking under this diminishing musharakah aggregating to Rs. 450 million out of which Rs. 364.955 million (June 30, 2023: Rs. 361.643 million) utilized as at the reporting date. The term of the loan was 8 years including 1 year grace period from the date of disbursement, repayable in 28 equal quarterly installments. During the period, the Company had made repayment of Rs. 35.708 million (June 30, 2023: Rs. 42.805 million). The facility is secured by a equitable mortgage of factory property and personal guarantee of Chairman of the Board of Directors. The facility carries profit rates ranging from 18.10% to 24.04% (June 30, 2023: 11.78% to 23.09%) per annum.

			March 31, 2024 (Unaudited)	June 30, 2023 (Audited)
12	DEFERRED GOVERNMENT GRANT	Note	(Rup	oees)
	Government grant Less: Current portion shown under current liabilities	12.1	42,590,195 (8,574,602)	48,801,839 (8,396,884)
			34,015,593	40,404,955

12.1 The Company had availed long term finance facility. The Institute of Chartered Accountants of Pakistan (ICAP) issued the guidance for accounting of said financing through circular No. 11/2020. Accordingly, the Company recognised the Deferred Government Grant in accordance with the requirements of 'IAS 20-Accounting for Government Grants and Disclosure of Government Assistance'.

13	TRADE AND OTHER PAYABLES	Note	March 31, 2024 (Unaudited)	June 30, 2023 (Audited)
13	IRADE AND OTHER PATABLES	Note	(Rup	ees)
	Creditors		294,860,115	231,773,986
	Bills payable		48,380,478	158,525,247
	Accrued liabilities		109,184,163	72,813,386
	Sales tax payable		22,545,796	3,176,684
	Workers' profit participation fund		-	11,352,780
	Workers' Welfare fund		-	3,146,618
	Advances from customers - unsecured	13.1	137,651,418	40,071,117
			612,621,970	520,859,818
13.1	This includes amount due to associated undertakings:			
	Premier Sales (Private) Limited		94,439,305	_
	Fremier Gales (Frivate) Elimited		94,439,305	
			. , ,	
14	SHORT TERM BORROWINGS - SECURED			
1-7	CHOKT TEKIN BOKKOWINGO - SEGGKED			
	From banking companies - secured			
	Murabaha finance		230,835,366	479,681,205
	Running musharakah		165,449,031	310,530,806
	Istisna financing		228,319,461	93,416,947
	isusia illaliolity	14.1	624,603,858	883,628,958
			02 1,000,000	000,020,000

This represent short term financing i.e. murabaha, istisna and running musharakah obtained under profit arrangements and are secured against hypothecation of moveable fixed assets and hypothecation of current assets of the Company. The Company has murabaha financing facility of Rs. 1,025 million (June 30, 2023: Rs. 825 million) out of which Rs. 300 million (June 30, 2023: Rs. 225 million) is interchangeable with running musharakah & Rs. 675 million (June 30, 2023: Rs. 475 million) with istisna. In addition, the Company has running musharakah facility of Rs. 100 million (June 30, 2023: Rs. 100 million). During the period, profit rate on such arrangements ranged between KIBOR + 0.50% to KIBOR + 0.75% (June 30, 2023: KIBOR + 0.50% to KIBOR + 0.75%) per annum.

March 31, 2024 (Unaudited)	June 30, 2023 (Audited) pees)
(110)	3000)
17,237,264	22,465,676
15,136,462	19,972,531
16,567,165	11,561,458
8,471,536	5,867,696
40,175,163	37,401,685
57,412,427	59,867,361
	2024 (Unaudited) (Rup 17,237,264 15,136,462 16,567,165 8,471,536 40,175,163



16 CONTINGENCIES AND COMMITMENTS

16.1 Contingencies

- 16.1.1 Except for as stated below, there is no significant change in the status of contingencies as set out in the Company's annual financial statements for the year ended June 30, 2023:
- 16.1.1.1 Contingent liability in respect of bank guarantees as at March 31, 2024 was Rs. 36.01 million (June 30, 2023: Rs. 31.01 million). Out of this, Rs. 20 million (June 30, 2023: Rs. 20 million) represents the bank guarantees issued to the Director, Excise and Taxation as per the directions of the Supreme Court of Pakistan through interim order dated September 9, 2022 in relation to constitutional petition against levy of Sindh Development and Maintenance of Infrastructure Cess whereas Rs. 10.2 million (June 30, 2023: Rs. 5.2 million) and Rs.5.66 million (June 30, 2023: Rs. 5.66 million) represents the bank guarantees issued to Pakistan State Oil Company Limited against commercial and fleet cards for fuel and diesel and to K-Electric Limited as security deposit respectively.
- 16.1.1.2 The Company had received an assessment order from Deputy Commissioner Inland Revenue for the tax year 2018 through which demand of Rs. 13.62 million on various issues of the Sales Tax Act, 1990 was created. The Company had filed an appeal to Commissioner Inland Revenue (Appeals) against the order. The appeal was decided by remanding back the case for reassessing claim of input tax amounting to Rs. 12.83 million while confirming recovery of certain sales tax amounts. Deputy Commissioner Inland Revenue (FBR) re-assessed the input tax claim and disallowed the input tax of Rs. 5.37 million. The Company has filed an appeal to Commissioner Inland Revenue (Appeals) against the disallowance of input tax claim which has been decided in favour of the Company. Subsequently, Commissioner Inland Revenue filed an appeal to Appellate Tribunal Inland Revenue against the order of the Commissioner Inland Revenue (Appeals). Based on the Company's legal counsel advice, management is hopeful for the favorable outcome of the case.
- 16.1.1.3 Deputy Commissioner Inland Revenue issued an amended assessment order dated August 10, 2023 for the tax year 2021 through which tax liability of Rs. 45.99 million on various issues of the Income Tax Ordinance, 2001, was created. The Company's appeal to Commissioner Inland Revenue (Appeals) against the order has been decided in favour of the Company. Subsequently, Commissioner Inland Revenue filed an appeal to Appellate Tribunal Inland Revenue against the order of the Commissioner Inland Revenue (Appeals). Based on the Company's legal counsel advice, management is hopeful for the favorable outcome of the case.
- 16.1.1.4 Deputy Commissioner Inland Revenue issued a refund order dated August 10, 2023 for the tax year 2022 through which tax refund of Rs. 28.66 million was disallowed. The Company's appeal to Commissioner Inland Revenue (Appeals) against the order has been decided in favour of the Company. Subsequently, Commissioner Inland Revenue filed an appeal to Appellate Tribunal Inland Revenue against the order of the Commissioner Inland Revenue (Appeals). Based on the Company's legal counsel advice, management is hopeful for the favorable outcome of the case.

16.2 Commitments

- 16.2.1 The Company has commitments under letter of credit for purchases amounting to Rs. 61.329 million (June 30, 2023: Rs. 291.834 million).
- 16.2.2 The Company has letter of credit and other commitments for capital expenditures amounting to Rs. 20.202 million (June 30, 2023: Rs. 78.073 million).

			Nine months period ended		Nine months period ended Three months		period ended
			March 31, 2024 (Unaudited)	March 31, 2023 (Unaudited)	March 31, 2024 (Unaudited)	March 31, 2023 (Unaudited)	
17	SALES - NET	Note	(Ru _l	pees)	(Ru _l	oees)	
	Gross sales						
	Local sales		3,999,789,913	3,985,410,539	1,192,184,678	1,408,295,168	
	Sales tax		(625,723,349)	(591,805,873)	(186,095,031)	(212,212,972)	
			3,374,066,564	3,393,604,666	1,006,089,647	1,196,082,196	
	Discounts		(143,434,078)	(250,360,864)	(61,641,004)	(106,213,165)	
			3,230,632,486	3,143,243,802	944,448,643	1,089,869,031	
	Export sales	17.1	17,401,788	41,870,543	11,319,335		
			3,248,034,274	3,185,114,345	955,767,978	1,089,869,031	

	Nine months p March 31, 2024 (Unaudited) (Rup	March 31, 2023 (Unaudited)	Three months p March 31, 2024 (Unaudited) (Rupe	March 31, 2023 (Unaudited)
17.1 Information by geographical area for expo	rt sales			
Afghanistan Ghana Mozambique Sudan UAE Uganda	7,301,624 3,500,396 - - 467,515	10,344,160 4,710,983 8,208,998 5,954,106	7,301,624 - - - -	- - - -
USA Yemen	6,132,253 - 17,401,788	12,652,296 41,870,543	4,017,711 - 11,319,335	- - -
18 FINANCE COSTS				
Shariah Arrangement				
Profit on short term borrowings	150,455,711	85,901,687	45,473,850	26,262,381
Rent on diminishing musharakah	86,835,345	49,292,904	29,287,354	26,165,439
Guarantee commission	154,194	57,224	38,450	28,247
Bank charges	563,810	190,524	42,468	36,105
	238,009,060	135,442,339	74,842,122	52,492,172
Non-Shariah Arrangement				
Interest on salary refinance	-	1,158,611	-	1,381
Mark-up on WPPF	1,815,818	29,767	469,946	-
Guarantee commission	3,367	1,556	207	-
Bank charges	129,032	257,277	27,975	17,715
	239,957,277	136,889,550	75,340,250	52,511,268
19 EARNINGS PER SHARE - BASIC AND D	DILUTED			
(Loss) / profit for the period	(164,433,823)	103,536,299	(154,299,830)	67,790,600
Weighted average number of ordinary	(Number of	f shares)	(Number of shares)	
shares in issue during the period	3,900,000	3,900,000	3,900,000	3,900,000
	(Rup	ees)	(Rupe	ees)
(Loss) / Earnings per share - basic and di	luted (42.16)	26.55	(39.56)	17.38



			Nine months p March 31, 2024 (Unaudited)	March 31, 2023 (Unaudited)
20	CASH GENERATED FROM OPERATIONS	Note	(Rup	ees)
	(Loss) / Profit before taxation Adjustments for: Depreciation Amortization Share of loss on equity accounted associate Provision for expected credit losses Gain on foreign exchange Loss on disposal of property, plant and equipment Finance costs Changes in Working Capital (Increase) / decrease in current assets Stores and spares Stock-in-trade Trade receivables Loans and advances Trade deposits and short term prepayments Increase in current liabilities Trade and other payables Cash generated from operations	18	(149,527,906) 89,389,777 55,025 - 809,240 - 325,863 239,957,277 330,537,182 (7,433,185) 44,291,474 169,534,295 14,490,695 6,825,850 227,709,129 91,762,152 500,480,557	154,413,968 72,413,838 139,159 487,618 427,272 (495,042) 1,181,585 136,889,550 211,043,980 (10,759,033) (58,876,329) (55,558,032) (9,659,771) 33,122,909 (101,730,256) 213,657,288 477,384,980
21	CASH AND CASH EQUIVALENTS			
	Running musharakah - secured Cash and bank balances	14 10	(165,449,031) 4,716,955 (160,732,076)	(253,979,198) 5,223,940 (248,755,258)

22 ENTITY-WIDE INFORMATION

The Company constitutes of a single reportable segment, the principal classes of products of which are oral care, baby care and hygiene products.

The Company's principal classes of products accounted for the following percentages of sales :

	Nine months	Nine months period ended		s period ended
	March 31, 2024	,		March 31, 2023
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Baby care	90.28%	89.22%	88.08%	90.31%
Oral care	8.77%	9.18%	10.24%	7.46%
Hygiene	0.95%	1.60%	1.68%	2.23%
	100.00%	100.00%	100.00%	100.00%

23 TRANSACTIONS AND BALANCES WITH RELATED PARTIES

The related parties comprise of other associated companies, key management personnel, directors and post employment benefit plan. Transactions and balances with related parties and associated undertakings are as under:

					Nine months	period ended		period ended
23.1	Transactions during the	period			March 31, 2024	March 31, 2023	March 31, 2024	March 31, 2023
					(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
	Name	Nature of relationship	Basis of relationship	Nature of transaction	(Ru	pees)	(Ru	pees)
	Premier Sales (Private) Limited	Associated undertaking	Common Director	Sale of goods - net off discount of Rs. 0.080 million (March 31, 2023: Rs.97.25 million)	1,576,805,021	2,155,077,664	437,506,886	514,637,657
				Reimbursement of selling and distribution expenses	251,332,661	153,919,940	88,497,255	41,682,883
	Memon Medical Institute	Associated undertaking	Common Director	Sale of goods	42,711	39,884	10,080	34,170
	EHC (Private) Limited	Associated undertaking	Key management personnel	Sale of goods	-	5,422,452	-	-
	Scitech Health (Private) Limited	Associated undertaking	Common Director	Purchase of goods	-	15,795	-	-
	Nagaria Textile Mills (Private) Limited		Common Director	Warehouse rent	-	2,570,880	•	-
	Mr. Mohammad Haroon Qassim	Related parties	Chief Executive	Loan received	170,000,000	-	170,000,000	-
	Mr. Mohammad Salman Qassim	Related parties	Director	Loan received	80,000,000	-	80,000,000	-
	Employees provident fund	Retirement benefit fund	Employees benefit fund	Contribution made	10,279,947	8,545,802	3,465,823	2,854,270
	Key management personnel	Related parties	Executives	Remuneration and benefits	43,361,119	41,998,434	13,980,192	10,433,299

23.2 The company does not have any shareholding in above related parties as on March 31, 2024 (June 30, 2023: NIL)

			March 31, 2024 (Unaudited)	June 30, 2023 (Audited)
23.3	Period / year end balances	Note	(Rupees)	
	Receivable from related parties	8.1	10,081	196,524,415
	Payable to related parties	13.1	94,439,305	-
	Loan from Chief Executive and Director		305,000,000	55,000,000

23.4 The transactions with related parties are conducted at terms agreed and as approved by the Company's Board.



24 FINANCIAL RISK MANAGEMENT

The Company's financial risk management objectives and policies are consistent with those disclosed in the annual financial statements of the Company for the year ended June 30, 2023.

		March 31, 2024 (Unaudited)	June 30, 2023 (Audited)
24.1	Financial instruments by category	(Ri	ıpees)
	Financial assets at amortized cost		
	Deposits	1,249,982	2,169,982
	Loan to employees	642,819	1,874,503
	Trade receivables	86,673,770	257,017,305
	Cash and bank balances	4,716,955	4,495,616
		93,283,526	265,557,406
	Financial liabilities at amortized cost		
	Long term financing (including current portion)	574,841,665	587,024,130
	Trade and other payables	452,424,756	463,112,619
	Accrued profit	57,412,427	59,867,361
	Short term bank finances	624,603,858	883,628,958
		1,709,282,706	1,993,633,068

25 FAIR VALUE OF FINANCIAL INSTRUMENTS

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

As of the reporting date, none of the financial instruments of the Company are carried at fair value.

The carrying values of all financial assets and liabilities reflected in these condensed interim financial statements approximate their fair values.

26 CORRESPONDING FIGURES

Corresponding figures have been rearranged and regrouped, wherever necessary for the purpose of comparison and better presentation. However, no significant rearrangement and regrouping has been made during the period.

27 DATE OF AUTHORIZATION FOR ISSUE

These condensed interim financial statements were authorized for issue on April 29, 2024 by the Board of Directors of the Company.

28 GENERAL

Amounts have been rounded off to the nearest Pakistani rupee unless otherwise stated.

Mohammad Haroon Qassim Chief Executive Muhammad Rafique Umer Afinwala Director



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